

## **NACL Industries Limited**

Ref: NACL/SE/2023-24

January 20, 2024

#### 1) BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400001

Stock Code: 524709

2) National Stock Exchange of India Ltd

Exchange Plaza, 5th Floor, Plot No.C/1 G Block, Bandra –Kurla Complex

Bandra (E), Mumbai-400051

Symbol: NACLIND

Dear Sir,

Sub: Investor Presentation - reg.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing the investor presentation for the second quarter ended September 30, 2023.

Hyderabad

Kindly take the same into records.

Thanking you

for NACL Industries Limited

Satish Kumar Subudhi

Vice President-Legal & Company Secretary

Encl: As above





# NACL

Industries Limited

Investor Presentation Q2 & H 1 FY 2023 -24



## **Forward Looking Statement**



This presentation may include statements, which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward-looking statements are based on certain assumptions and expectations of future events.

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Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the company's operations include global and Indian demand supply conditions, finished goods prices, feed stock availability and prices, cyclical demand and pricing in the company's principal markets, changes in Government regulations, tax regimes, economic developments within India and the countries within which the company conducts business and other factors such as litigation and labour negotiations.





## **Operational Highlights - Q2 and H1 FY24**



- During the first half of the fiscal year, exports played a pivotal role, contributing to more than 20% of the overall business. However, the exports sector faced challenges stemming from diminished demand, primarily influenced by two key factors. Firstly, all tiers in the distribution channel reduced their inventories to minimal levels. Secondly, the market witnessed small lot purchases due to fluctuating prices. The agricultural season, encountered exceptions in Australia, grappling with dry conditions, and the Indian subcontinent, experiencing erratic rains. The prevailing industry sentiment suggests an anticipation of a return to normalcy towards the end of Q1 in the upcoming fiscal year.
  - The business strategically prioritized the liquidation of high-priced inventory and adopted an agile approach to building stocks, except in cases where favorable cost positions are foreseen. Additionally, there is a concerted effort to diversify the business's presence across all segments, mitigating the risk associated with over-reliance on any particular segment. This proactive approach aims to enhance resilience and adaptability in the face of evolving market dynamics.
- In August, India experienced an unprecedented dry spell, significantly affecting demand and leading to the liquidation of materials during the second quarter. This adverse weather condition also had repercussions on reservoir levels, particularly impacting southern states. Coupled with the price erosion observed in generic molecules, the overall business environment became notably challenging. Despite these formidable challenges, the domestic retail sector surpassed expectations, demonstrating resilience by achieving a remarkable 34.80% increase in sales revenue compared to the corresponding quarter of the previous year.
  - Looking ahead to the third quarter of FY'24, a positive outlook prevails, notwithstanding the persisting challenges posed by low water storage levels in critical regions and the presence of high inventory. The ability of the domestic retail business to outperform in the face of such adversities instills confidence in the company's capacity to navigate and thrive in a complex business landscape.
- Domestic institutional business clocked robust growth in Q2, driven by higher volumes and product mix. This suggests a strong demand from institutions despite the broader economic challenges.
- The flagship technical plant located in Srikakulam (AP), while successfully achieving production targets, has launched a number of initiatives for cost reduction. quality improvement. management, others. savings energy waste safety and The formulation plant situated in Ethakota (AP), commenced in-house production of two crucial formulations.
- Throughout Q2 of the fiscal year 2023-24, the supply of essential raw materials for domestic products exhibited a relatively steady trend. Although China witnessed a decline in prices during the first quarter, stability was observed by the conclusion of Q2. However, potential disruptions loom, with factors such as the Ukraine conflict, Middle East tensions, and escalating electricity and crude oil prices in various regions posing risks to the stability.





## **Operational Highlights - Q2 and H1 FY24**



China's heightened production capacity, coupled with a subdued demand for finished products, has created a resistance to escalating prices despite the upward trajectory of input material costs. The market is anticipated to undergo a marginal price increase in Q4 as it adjusts to the intricate interplay of these factors. Navigating this dynamic landscape requires a vigilant approach to market conditions and a readiness to adapt to potential shifts in the global economic environment.

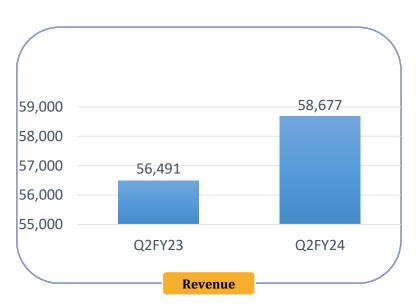
- The R&D team remains steadfast in its efforts, consistently engaging in the advancement of process development and synthesis for novel off-patent generic products. Simultaneously, the team is actively involved in formulating new recipes for a variety of patentable combinations.
- The Registration and Regulatory team is actively involved in the global registration process for our Technical (Active Ingredients), Formulations, and traded products. Through dedicated efforts, the Regulatory team has successfully submitted over 100 new dossiers for registrations across various countries worldwide. Additionally, the team has conducted in-house trials for several new combinations, identifying promising formulations for registration.

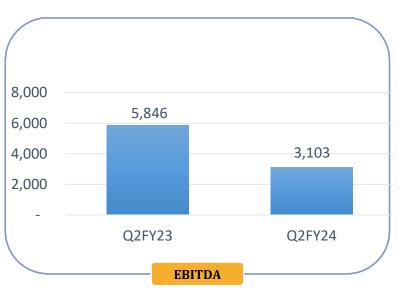
In line with our commitment to innovation, the company has taken a proactive approach by filing patent applications for more than 20 novel combinations of Insecticides, Fungicides, and Herbicides. This strategic move not only reinforces our dedication to regulatory compliance but also emphasizes our pursuit of intellectual property protection for groundbreaking formulations in the agricultural sector.

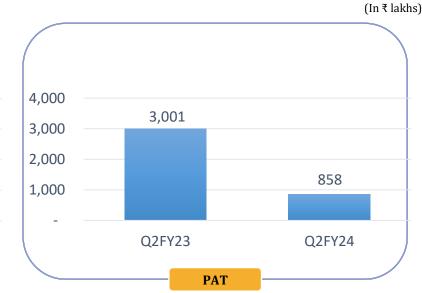


## **Result Summary - Q2FY24**

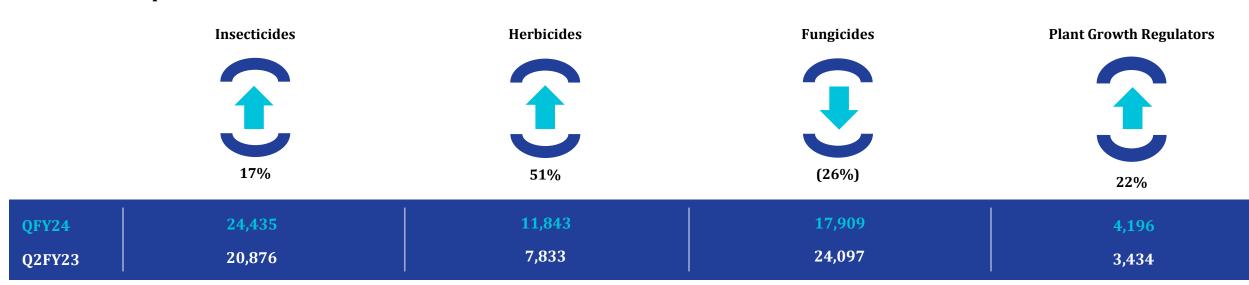






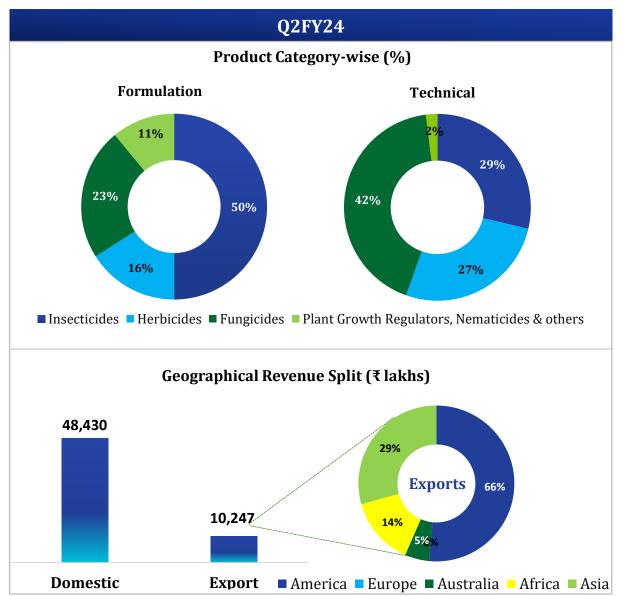


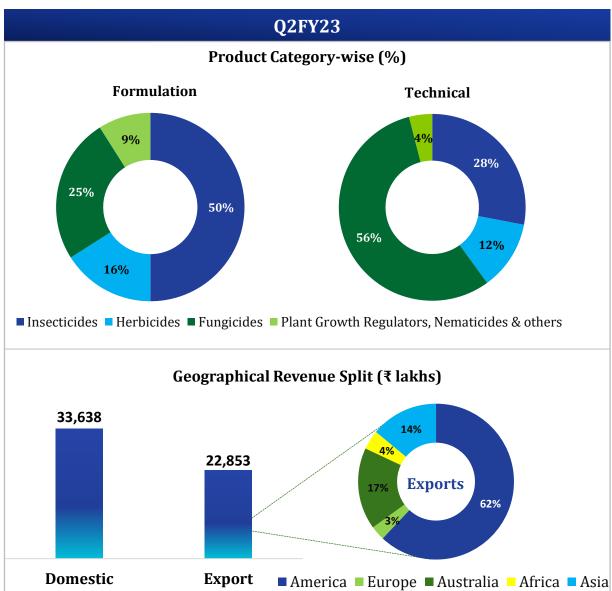
#### **Revenue Breakup**







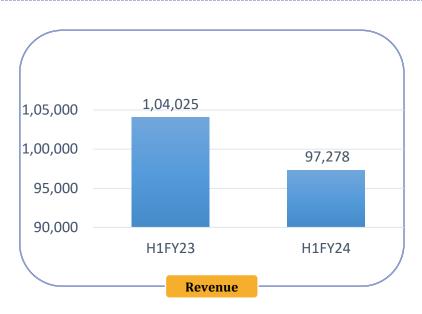


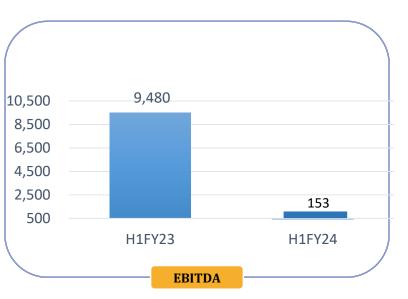


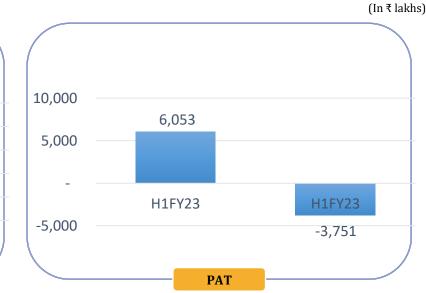


## **Result Summary – H1FY24**







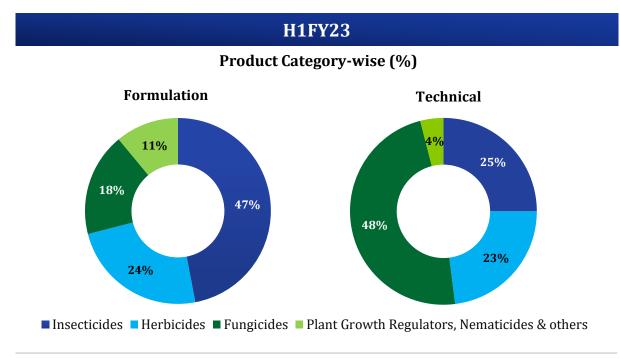


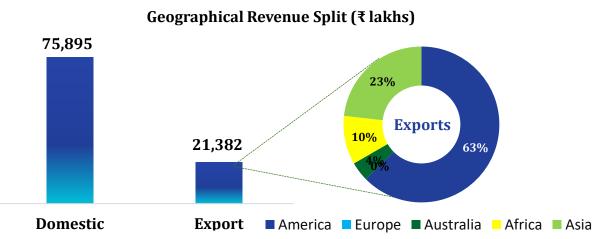
#### **Revenue Breakup**

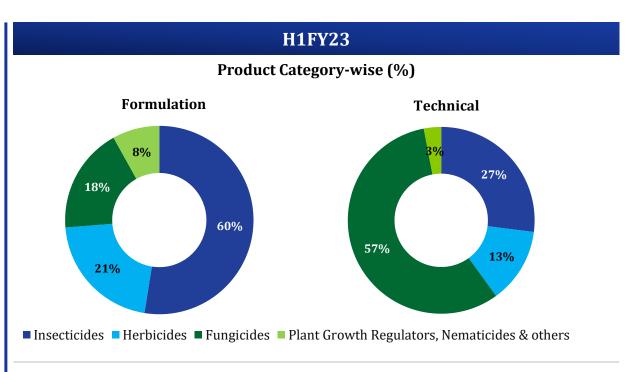


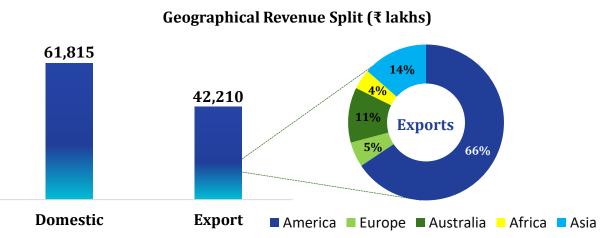
















## Profit and Loss - Q2FY24 (Standalone)



Particulars (₹ in lakhs)	Q2FY24	Q2FY23	Y-o-Y (%)	Q1FY24	Q-o-Q (%)	H1FY24	H1FY23	Y-o-Y (%)
Revenue from operations	58,677	56,491	3.8%	38,601	52%	97,278	1,04,025	(6.4%)
Other income	100	426	(76.5%)	288	(65%)	388	719	(46%)
Total Income	58,777	56,912	3.2%	38,889	51%	97,666	1,04,744	(6.7%)
Expenses:								
(a) Cost of materials consumed	35,835	39,415	(9.8%)	40,121	(10.6%)	75,956	80,682	(5.8%)
(b) Purchase of stock-in-trade	2,979	2,143	39%	2,812	5.9%	5,791	4,081	41%
(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	7,601	907	738%	(9,449)	(180%)	(1,848)	(5,879)	(68%)
(d) Employee benefits expense	3,105	2,836	9.4%	3,053	1.7%	6,158	5,460	12.7%
(e) Finance costs	1,527	1,162	31.4%	1,475	3.5%	3,002	2,098	43%
(f) Depreciation and amortisation expense	464	672	(30.9%)	438	6%	902	1,329	(32%)
(g) Other expenses	6,154	5,770	6.6%	5,302	16%	11,456	10,920	4.91
Total Expenses	57,665	52,905	9%	43,752	31.8%	1,01,417	98,691	2.7%
(Loss)/Profit before tax	1,112	4,012	(72%)	(4,863)	(122.8%)	(3,751)	6,053	(162%)
Tax expense:								
(a) Current tax		1,062					1,606	
(b) Deferred tax (net)	254	(51)		(1203)		(949)	(67)	
Total Tax Expense	254	1,011	(74.88%)	(1203)	(-121%)	(949)	1,539	(162%)
(Loss)/Profit for the period	858	3,001	(71%)	(3,660)	(123%)	(2,802)	4,514	(162%)
Earnings Per Share:								
(a) Basic (in ₹)	(0.43)	1.51		1.84		1.41	2.28	
(b) Diluted (in ₹)	(0.43)	1.51		1.83		1.40	2.27	



## Profit and Loss - Q2FY24 (Consolidated)



Particulars (₹ in lakhs)	Q2FY24	Q2FY23	Y-o-Y (%)	Q1FY24	Q-o-Q (%)	H1FY24	H1FY23	Y-o-Y (%)
Revenue from operations	58,026	56,491	2.7%	37,591	54%	95,617	1,04,025	(8%)
Other income	63	283	(77%)	286	(78%)	349	445	(22%)
Total Income	58,089	56,774	2.3%	37,877	35%	95,966	1,04,470	(8%)
Expenses:								
(a) Cost of materials consumed	34,187	39,415	(13.2%)	38,380	(10.92)%	72,567	80,682	(10%)
(b) Purchase of stock-in-trade	2,979	2,143	39%	2,812	6%	5,791	4,081	42%
(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	7,939	907	775%	(9,774)	(181)%	(1,835)	(5,879)	(69%)
(d) Employee benefits expense	3,307	2,836	16%	3,253	2%	6,560	5,460	20%
(e) Finance costs	1,956	1,028	90%	1,825	7%	3,781	1,844	105%
(f) Depreciation and amortisation expense	680	673	1%	651	4%	1,331	1,331	
(g) Other expenses	6,558	5,770	13.6%	5,776	13.5%	12,334	10,920	13%
Total Expenses	57,606	52,772	9.1%	42,923	34%	1,00,529	98,439	2%
(Loss)/Profit before share of profit of associate	483	4,002	(87.9)%	(5,046)	1145%	(4,563)	6,031	(176%)
Share of profit / (loss) from Associate	85	(2)	(4350%)	(5)	(1800)%	80	(11)	(827%)
(Loss)/Profit before tax	568	4,000	(85.8)%	(5,051)	(111.25)%	(4,483)	6,020	(174%)
Tax expense:								
(a) Current tax		1,062					1,606	
(b) Deferred tax (net)	160	(51)		(1,245)		(1,085)	(67)	
Total Tax Expense	160	1,011	(84)%	(1,245)	(113)%	(1,085)	1,539	(170%)
(Loss)/Profit for the period	408	2,989	(86)%	(3,806)	(110)%	(3,398)	4,481	(177%)
Earnings Per Share:								
(a) Basic (in ₹)	0.21	1.51		(1.91)		(1.71)	2.26	
(b) Diluted (in ₹)	0.20	1.50		(1.91)		(1.70)	2.25	



## **O** Balance Sheet – H1 FY24 (1/2)



Doublevlous (Tim Johns)	Standal	Consolidated		
Particulars (₹ in lakhs)	H1FY24	FY23	H1FY24	FY23
ASSETS				
Non-current assets				
(a) Property, plant and equipment	22,786	20,760	39.686	36,924
(b) Right-to-use assets	160	286	2,984	3,125
(c) Capital work-in-progress	990	2,417	3,154	5,526
(d) Intangible assets	398	190	398	190
(e) Intangible assets under development	1,640	1,542	1,640	1,542
(f) Investments accounted for using the equity method			1,486	1,403
(g) Financial assets				
(i) Investments	10,797	10,652	1	1
(ii) Other financial assets	537	520	682	694
(h) Deferred tax assets (net)	47		325	144
(i) Income tax assets (net)	1,017	459	1,033	466
(j) Other non-current assets	814	356	889	356
Total non-current assets	39,186	37,182	52,278	50,371
Current assets				
(a) Inventories	42,716	48,418	43,621	49,101
(b) Financial assets				
(i) Trade receivables	85,273	77,054	83,344	<b>77,15</b> 1
(ii) Cash and cash equivalents	5,149	3,993	5,352	4,148
(iii) Other bank balances	3,354	3,197	3,354	3,197
(iv) Other financial assets	364	301		
(c) Other current assets	4,395	5,039	6,842	7,559
Total current assets	1,41,251	1,38,002	1,42,513	1,41,156
TOTAL ASSETS	1,80,437	1,75,184	1,94,791	1,91,527



## **O** Balance Sheet – H1 FY24 (2/2)



Douticulous (7 in Jokha)	Standa	lone	Consolidated		
Particulars (₹ in lakhs)	H1FY24	FY23	H1FY24	FY23	
EQUITY AND LIABILITIES					
Equity					
(a) Equity share capital	1,988	1,988	1,988	1,988	
(b) Other equity	52,517	55,753	51,577	55,406	
Total equity	54,505	57,741	53,565	57,394	
Non-current liabilities					
(a) Financial liabilities					
(i) Borrowings	6,534	8,131	18,073	20,345	
(ii) Lease liabilities	-	43	-	43	
(iii) Other financial liabilities	82	107	-	-	
(b) Provisions	1,433	1,312	1,449	1,323	
(c) Deferred tax liabilities (net)	-	915	-	915	
Total non-current liabilities	8,049	10,508	19,522	22,626	
Current Liabilities					
(a) Financial liabilities					
(i) Borrowings	56,969	49,534	59,252	51,739	
(ii) Lease liabilities	179	271	179	271	
(iii) Trade payables					
(a) total outstanding dues of micro enterprises and small enterprises	5,641	3,685	7,645	5,029	
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	44,033	43,205	42,917	43,422	
(iv) Other financial liabilities	7,798	6,836	8,431	7,623	
(b) Other current liabilities	2,472	1,720	2,488	1,738	
(c) Provisions	507	1,284	508	401	
(d) Income tax liabilities (net)	284	400	284	1,284	
Total current liabilities	1,17,883	1,06,935	1,21,704	1,11,507	
Total equity and liabilities	1,80,437	1,75,184	1,94,791	1,91,527	



## **About NACL**



NACL'established itself Agrochemical player in 1993. The Company started as an Active Ingredient manufacturer and has built a sizable business in Domestic Retail, B2B and Exports, with many of the customers being large MNCs with long-standing relationships.

The Company has also emerged as a strong player in the formulations business with over 60 products covering all major crops. In formulations, the **Company** manufactures products in all major categories such as Insecticides, Herbicides, Fungicides and Plant **Growth Regulators** 



### **Mission**

- To be a trusted name in providing high quality products and solutions to the farming community
- To be a trusted custom & contract manufacturing partner
- To be a model company in meeting the expectations of all stakeholders

#### Values

- Concern
- Commitment
- Quality
- Integrity



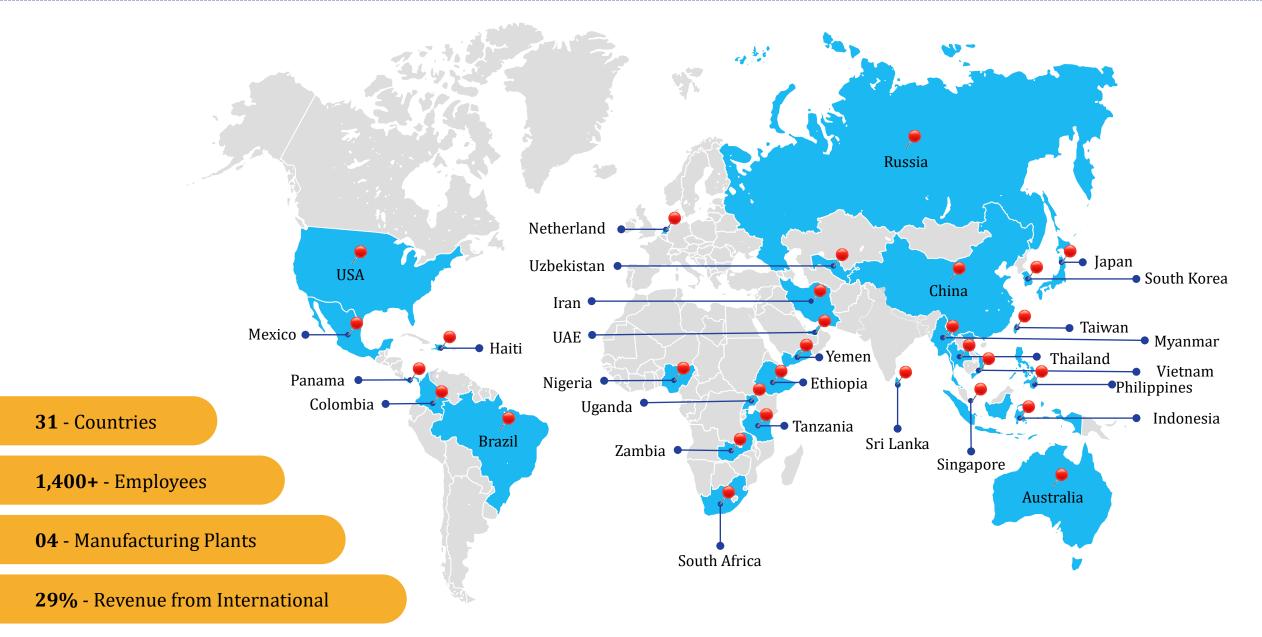






## **Geographical Reach**

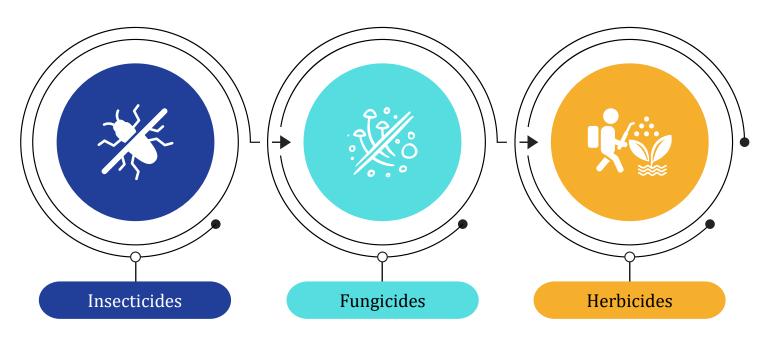








## **Technicals**



- Profenofos
- Lambda-Cyhalothrin
- Imidacloprid
- Bifenthrin
- Thiamethoxam
- Omethoate

- Myclobutanil
- Propiconazole
- Tricyclazole
- Thifluzamide
- Difenoconazole
- Azoxystrobin
- Tebuconazole

- Pretilachlor
- Bispyribac Sodium
- Metribuzin
- Clodinafop-Propargyl
- Quizalofop ethyl
- Flucarbazone sodium



## Product Portfolio (2/2)

Gallant Gold



		Ö	Bushi	0	Ennova	Ö	Hurricane Plus	Nagarjuna Mida	Status
Insecticides	*	Ò	Cairo	Ò	Fenny	Ò	Monocrown	Profex	Syndicate
insecticides		Ö	Cannon	Ö	Force	Ö	Nagarjuna 4G	Profex Super	Task Gr
		Ò	Dxtar	0	Force Super	Ò	Nagarjuna Mantle	Pymet	Task SC
		Ö	Dxtar FS	Ò	Fury	Ö	Nagarjuna Spice	Pest Lock	Warrior
		•		•		Ò	Quick SP	Trust	Warrior Plus
	90%	Ö	Combi plus	\displaystyle \display	Kazan		Result		Zen
Fungicides		Ó	Font	Ò	Teeka	Ö	Sivic	Subtle	Oscar
		Ö	Index	Ö	Mass Plus	Ö	Slogan	Trica	
							T	Zeb	
		Ò	Eraze	Ö	Globus SG	Ö	Nagastra	Nagarjuna Cubit	Rihno
Herbicides		Ö	Eraze - N	0	Goemon	Ó	Nagastra Strong	Nagarjuna Dicaught	Rozzer
		Ö	Eraze Pluse	Ö	Imax	Ö	Narilon	Nagarjuna Dicaught Plus	Senior
		Ò	Globus	Ò	Twofour	Ò	Point	Smash	Sirius
								Surya	
		<u>:</u>						Temboguard	
Plant Growth			Atonik						
Regulators	HANA.	Ò	Gallant EG						

## **NACL's Business Model**





**Technical** manufacturing plants with a combined production capacity of 23,000 TPA



66 Branded Products, 47 NACL stock points and Thousands of retail outlets across India under the Company's direct to retail approach



A state-of-the-art **R&D** center



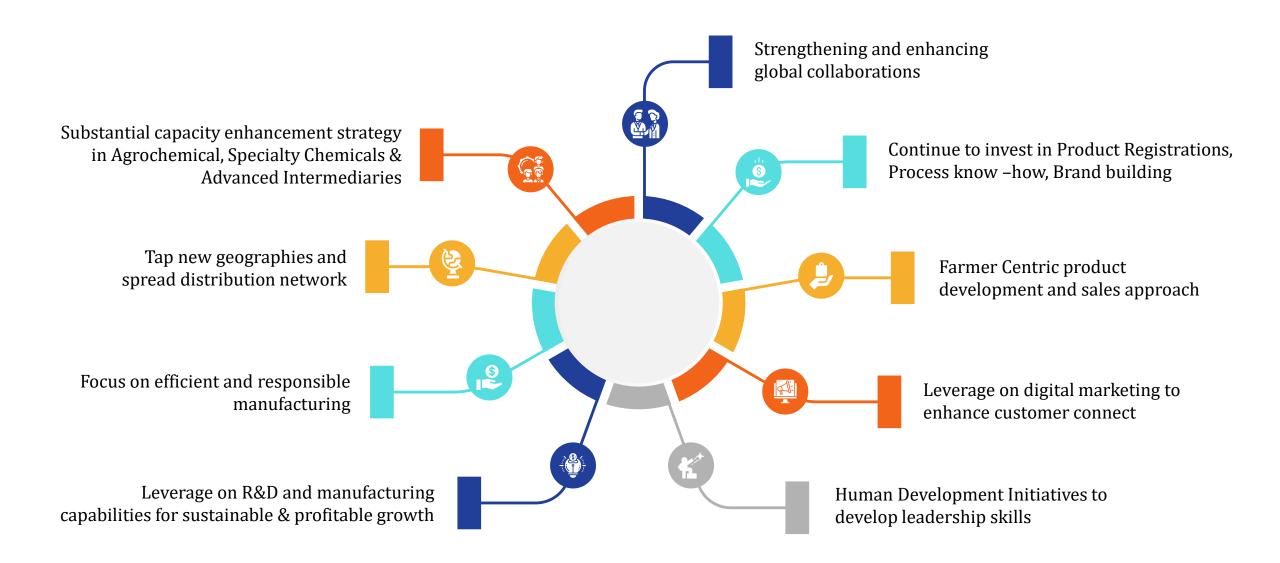
Formulation unit with packaging facility capable of handling 12000 KL of liquids, 5,600 MT of powders and 35,475 MT of granules



**Knowledge Delivery Based Farmer Outreach** Programmes across India for empowering farmers

## **BUSINESS STRATEGY**





## **NACL - A Unique Investment Case**





## RESEARCH & DEVELOPMENT

Capable R&D team with state-of-the-art, GLP accredited facility, to develop differentiated products and cost efficient manufacturing processes.

## GOVERNANCE & LEADERSHIP

Accomplished Board Members and seasoned professional leadership with decades of industry experience; long standing record of enlightened governance and mature business processes.

## CONSISTENT GROWTH

Sustained improvement across all key performance parameters over many quarters.

## DISTRIBUTION NETWORK

Extensive market reach through a large base of retailers and distributors.

#### **BRAND EQUITY**

Distinct consumer preference based on brand competitiveness with accent on quality and service.

## PRODUCT PORTFOLIO

Robust, diversified and expanding product portfolio, spanning insecticides, herbicides, fungicides and plant growth regulators

## ENDURING BUSINESS RELATIONS

Long standing and trusted relationships with multi-national and domestic Companies.

#### STRONG VALUE CHAIN

Well developed presence in R&D, intermediate, technical grade materials and formulations manufacturing, exports and brand marketing; intensive farmer and customer engagement.



#### **RC** certificate



#### **GLP** certificate



#### **DSIR**



**R&D Facility** 

#### **ISO Accreditations**



ISO 45001:2018



ISO 14001:2015



ISO 9001:2015

#### **NABL Accreditations**







**R&D Facility** 

Ethakota Unit

CERTIFICATE OF ACCREDITATION

OC LAB - NACL INDUSTRIES LIMITED

General Requirements for the Competence of Testing &

Calibration Laboratories

in the field of

TESTING

Srikakulam Unit

## **Awards and Accolades**















#### **Greentech Award**

NACL has bagged the "Greentech Environment Silver Award" for the year 2018 from New Delhi-based Greentech Foundation, for its best efforts towards environment protection and conservation.

#### Suraksha Puraskar

NACL's Srikakulam
Unit has bagged
the prestigious
"Suraksha
Puraskar" Award
for the year 2017
from the National
Safety Council of
India, for its best
safety practices.

## Certificate of Appreciation

NACL's Ethakota
Unit has bagged the
prestigious SAFETY
AWARD for the
year 2018,2019 &
2020 from the
National Safety
Council of India, for
its best safety
practices.

#### Best Management Award

NACL's manufacturing units situated at Srikakulam and Ethakota, Andhra Pradesh have been conferred with "Best Management Award" by the Government of Andhra Pradesh for the years 2015 & 2018.

#### Water Management Award

Srikakulam won CII National Award in Water management for the year 2019.

#### Industry Champion Award 2021

NACL's Srikakulam
Unit bagged
prestigious "Andhra
Pradesh Industry
Champion Award
2021" from the
Government of
Andhra Pradesh.

#### ABSA Company of the Year Award 2022

NACL's received
Agri Business
Summit Agri (ABSA)
award 2022 under
the category
"Company of the
year" from the
Honorable
Agriculture Minister
for Telangana Mr. S.
Niranjan Reddy

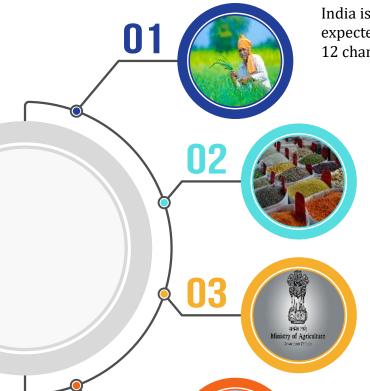




## **Key External Drivers of the Business**



#### **Indian Agrochemical Market**



India is the fourth-largest producer of agrochemicals in the world after USA, Japan and China. The Indian agrochemical market are expected to continue to grow between 5% and 6% through 2030. Government has identified the agrochemical industry as one of the 12 champion industries where India can play a significant role in the global supply chain, recognising its potential.

#### **Food Security**

According to an estimate, India would require more than 450 million tonnes of food grains to feed 1.65 billion people by 2050 which will be a very difficult task. Similar challenges the world would face in terms of stepping up food production to meet the growing needs of the world population.

#### **Government Initiative**

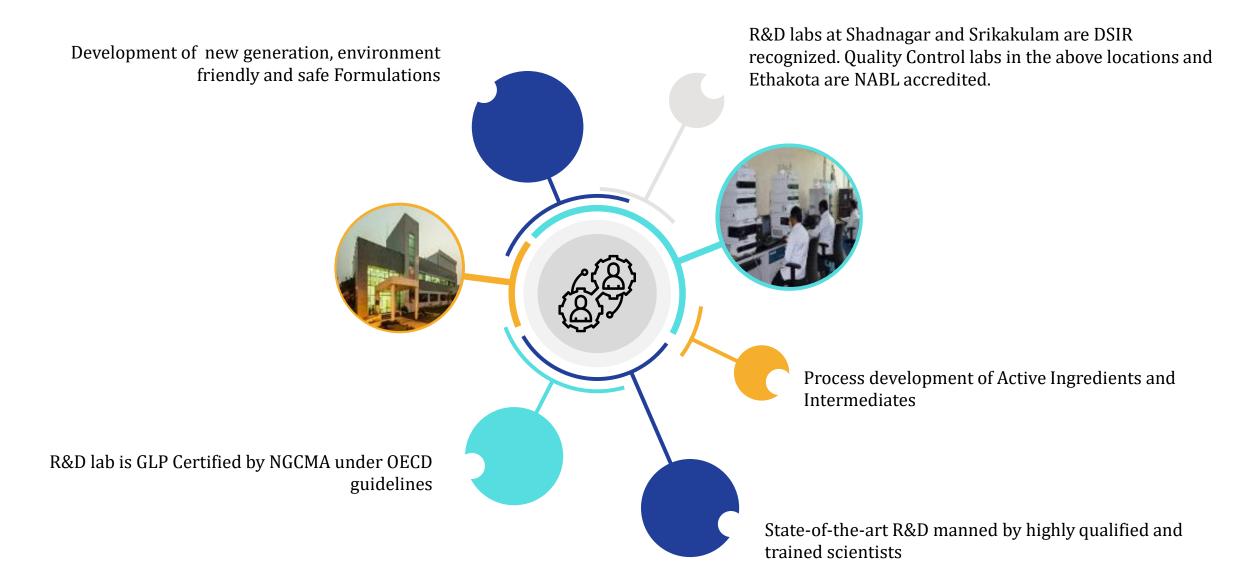
The government's support for agriculture has been remarkable in several respects. Government has invested in several projects to increase farmers' incomes, boost agricultural infrastructure, strengthen Farmer Producer Organisations (FPOs) through, aggregation, and facilitate digital infrastructure for agriculture. All of these measures should help to plug gaps in the agricultural ecosystem.

#### **Exports**

Due to the inherent strength of cost-effective production and qualified manpower, India is one of the leading exporters of crop protection chemicals. Unlike domestic demand growth which fluctuates depending on the rainfall pattern, agrochemicals exports have been increased steadily. Almost 50% of agrochemicals are exported from India to the world.

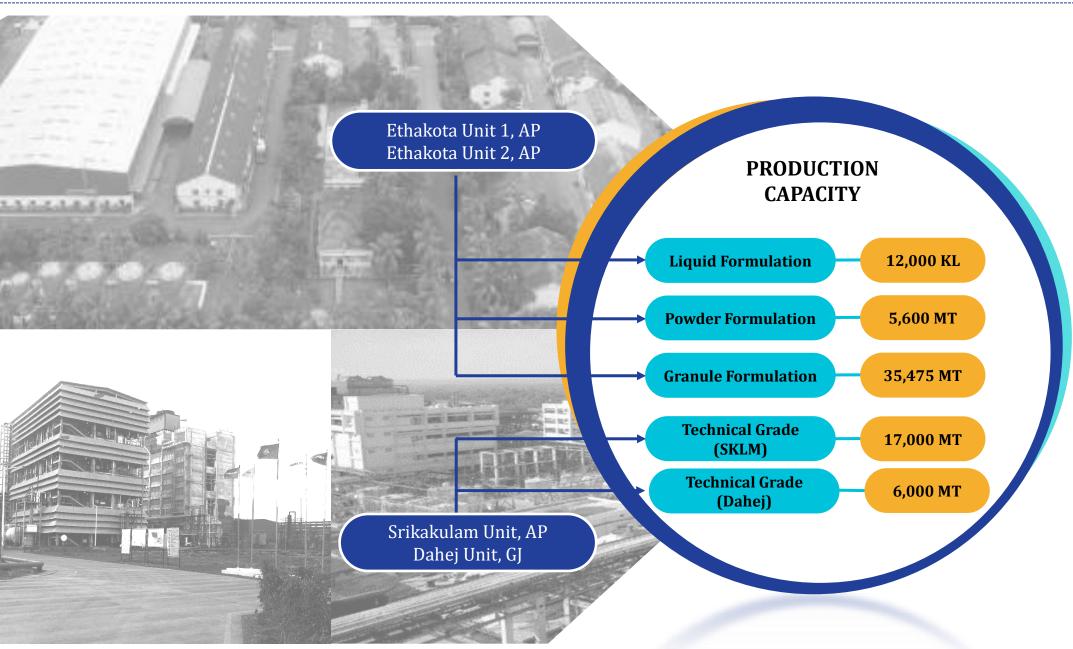
## **Research & Development**





## **Production Capacity**









## **BROWNFIELD PROJECT**

#### **NACL Industries Limited, Srikakulam, Andhra Pradesh**

Srikakulam Technical Plant is in process of increasing the capacity from **17,000** MT/Annum to **25,000** MT/Annum.

## **GREENFIELD PROJECTS**

#### **NACL Multichem Private Limited,** Ranasthalam Mandal, Srikakulam

NACL Multichem, a Wholly Owned Subsidiary of NACL is in the advanced stage of acquiring additional land and obtaining necessary approvals/ licenses. capacity **38,000 MT**/ Annum in phases





## **Sustainability - Environment, Health & Safety**



Strong EHS systems, processes, inspection and training who enhance awareness and ensure practices

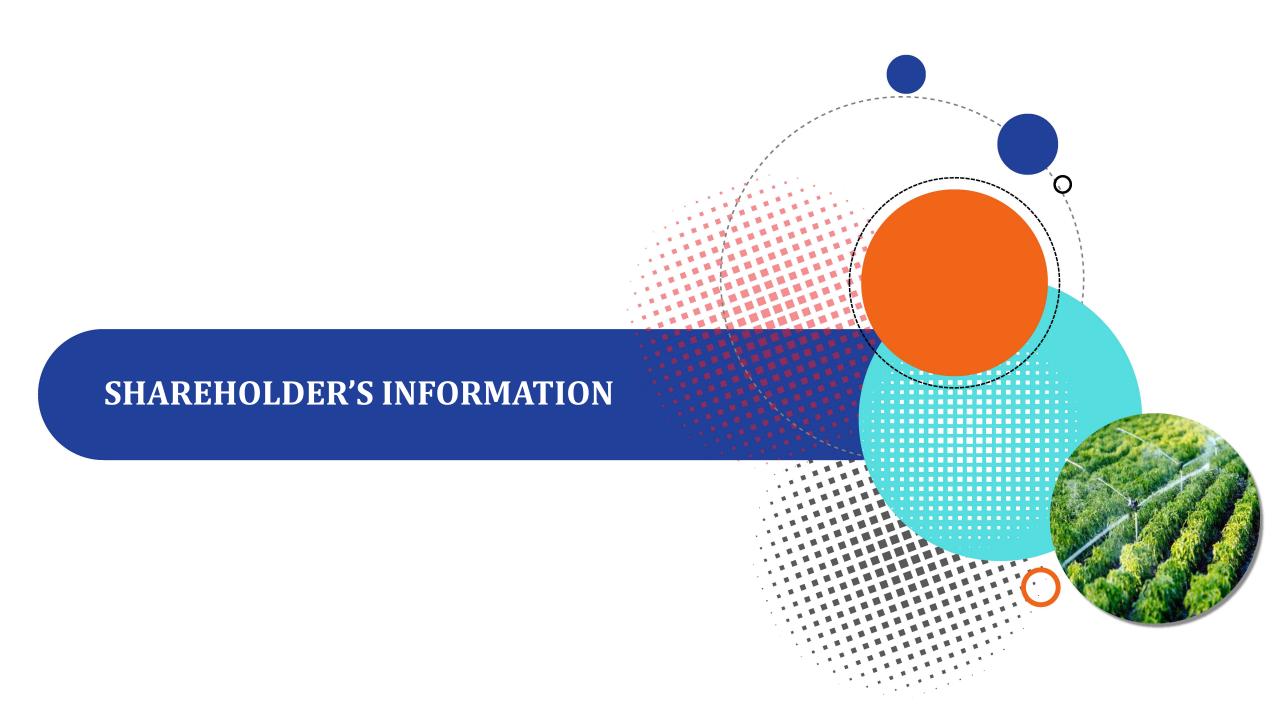
Plants equipped with occupational health facilities, professional trained staff and instituted practices



Manufacturing Plants are certified Integrated Management Systems related to quality, environment, health and safety (ISO) with adequately green belt cover

> State-of-the-art Zero Liquid Discharge (ZLD) plants at Srikakulam and Ethakota.

Efficient equipment for reduced energy consumption.



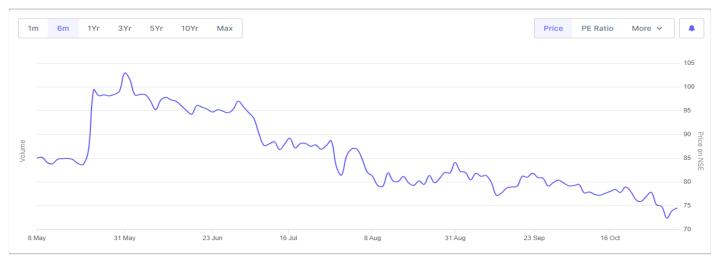
## **Shareholders Information**



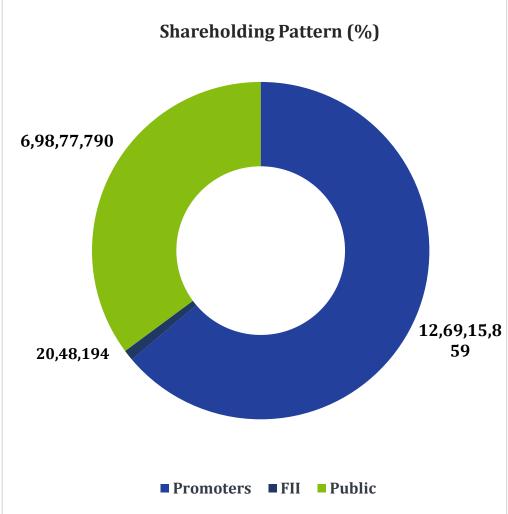
#### **Stock Information** (as on September 30, 2023)

Market Capitalization (₹)	1,60,371.96 Lakhs
Shares Outstanding	19,88,41,843
Symbol (BSE) / (NSE)	524709 / NACLIND

#### **Stock Performance Chart** (as of August, 2023)



(As on September 30, 2023)



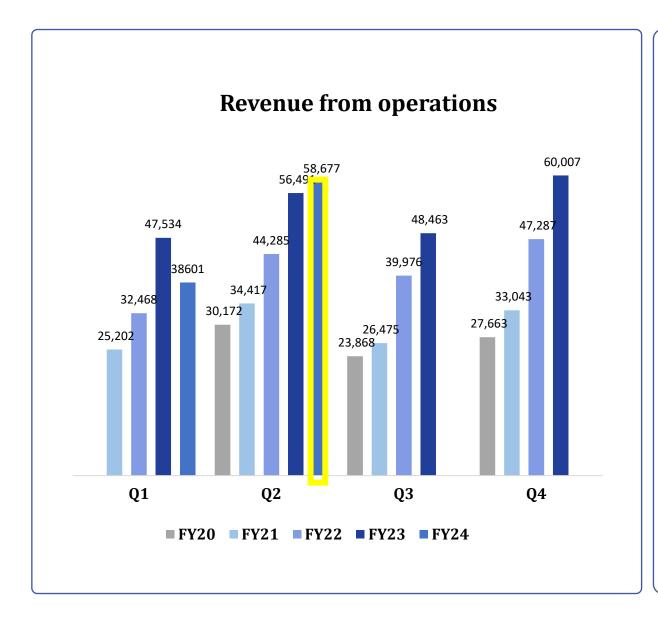


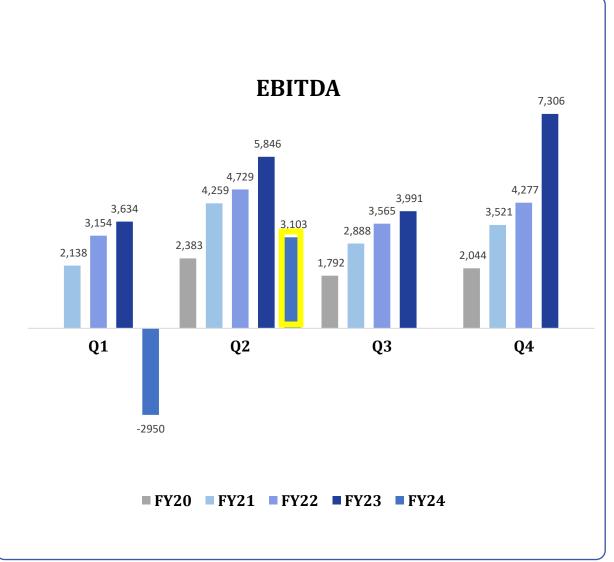








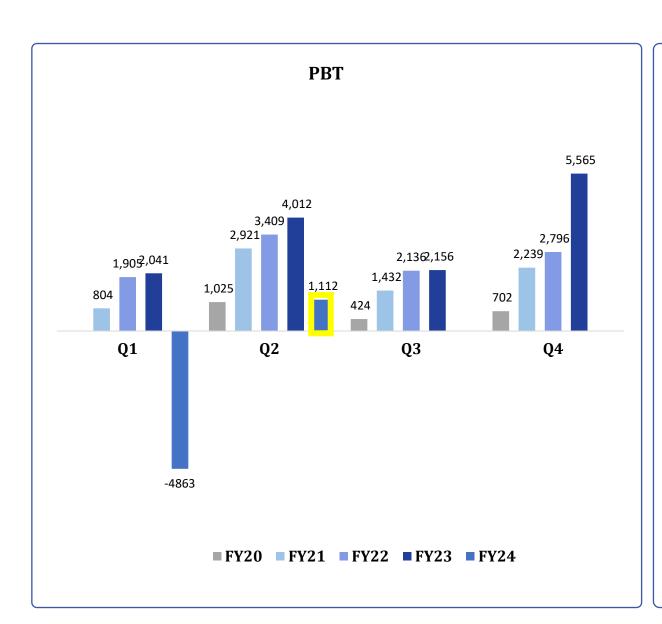


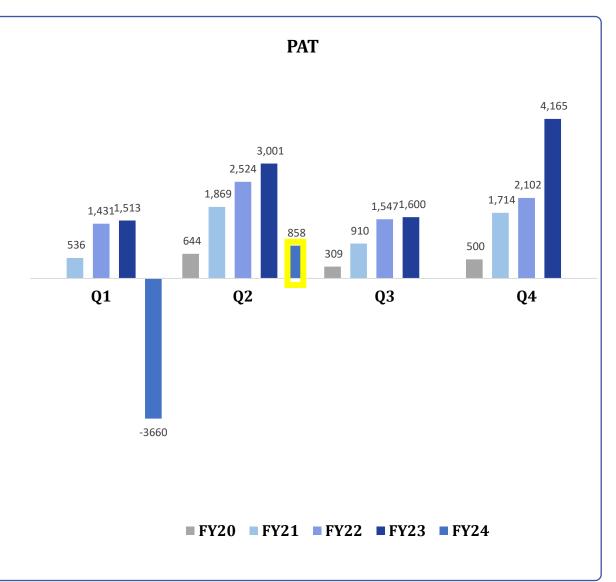






(₹ in lakhs)

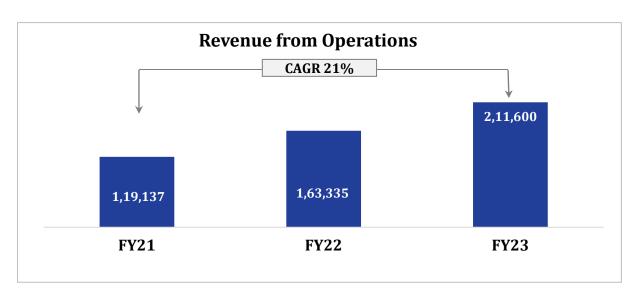


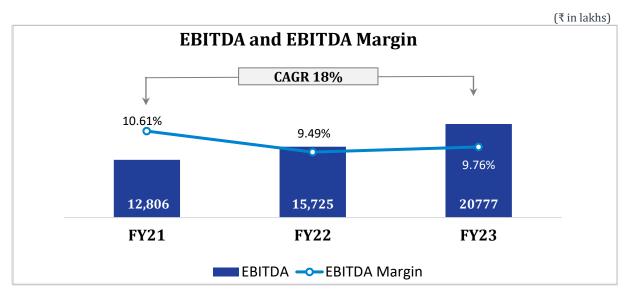


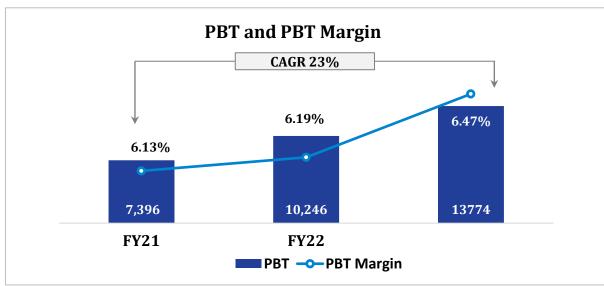


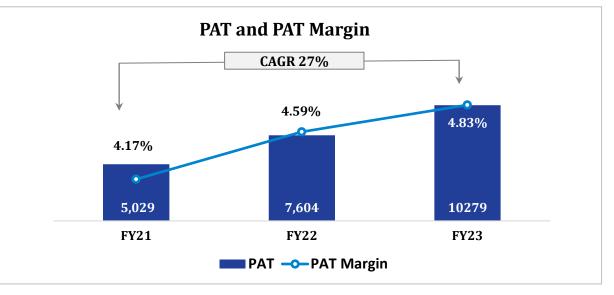
## Financial Performance (1/2)







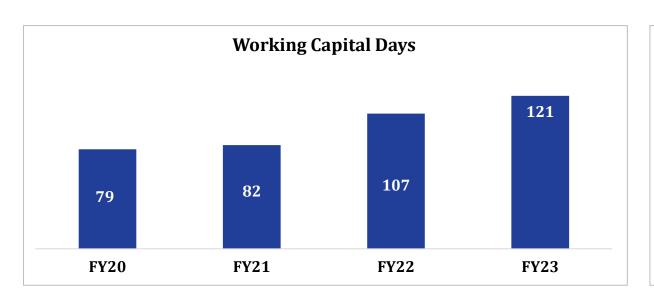


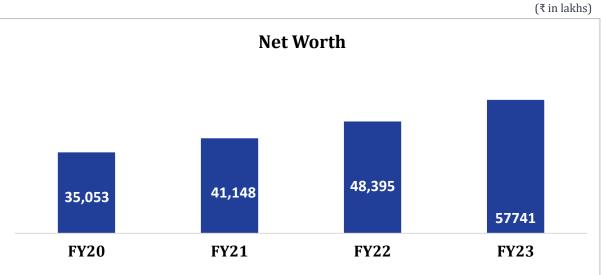


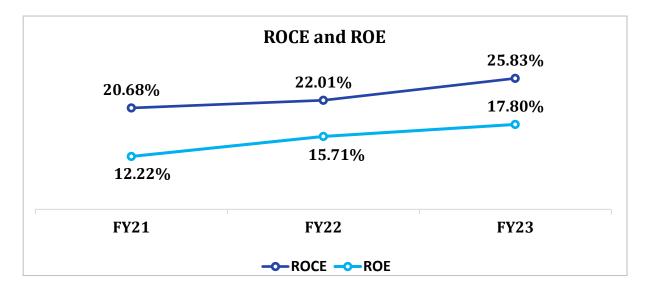


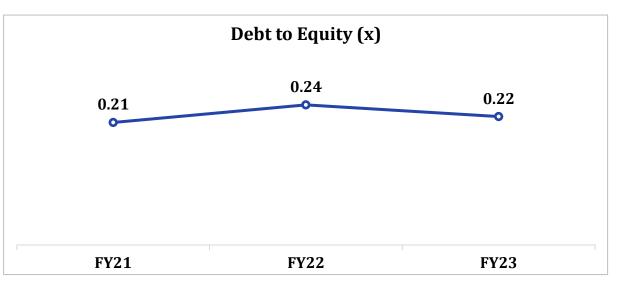






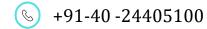






#### **NACL Industries Limited**

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