

ANUPAM RASAYAN INDIA LTD.

Date: July 25, 2022

ARILSLDSTX20220725034

To,

BSE Limited,

Phiroze Jeejeebhoy Towers,

Dalal Street,

Mumbai -400001, India

SCRIP CODE: 543275

To,

Sr. General Manager

National Stock Exchange of India

Limited

'Exchange Plaza', C-1, Block-G,

Bandra Kurla Complex

Bandra (East), Mumbai 400051, India

SYMBOL: ANURAS

Dear Sir/Madam,

Subject: Investor Presentation

We enclose herewith a copy of the 'Investor Presentation' in respect of the unaudited financial results for the quarter ended June 30, 2022.

The Investor Presentation is also being hosted on the Company's website at www.anupamrasayan.com

We request you to kindly note the same and take into your records.

Thanking you,

Yours Faithfully,

For, Anupam Rasayan India Limited

Suchi Agarwal

Company Secretary & Compliance Officer

M.N.: A32822

Encl: Investor presentation

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CIN - L24231GJ2003PLC042988



ANUPAM RASAYAN INDIA LIMITED

INVESTOR PRESENTATION

Q 1 F Y 2 3
JULY 2022



Tables of Contents

FINANCIALS AND OPERATIONAL UPDATES Slide 03

OUR BUSINESS

Slide 14

TEAM Slide 24

01

FINANCIALS AND OPERATIONAL UPDATES

Quarterly Financial Highlights **Slide 4**

Managing Director's message Slide 5

Key Focus & Outlook - FY2023 **Slide 7**

Anupam – Tanfac Integration **Slide 12**

Sustainability Initiatives **Slide 13**





Quarterly Financial Highlights

Operating Revenue was ₹ 3,066 Mn; Y-o-Y growth of 31%	EBITDA (Incl. Other Revenue) was ₹ 845 Mn.; Y-o-Y growth of 30%	PBT stood at ₹ 566 Mn. , Y-o-Y growth of 29%
PAT stood at ₹ 396 Mn. , Y-o-Y growth of 24%	Added 1 MNC customer in Q1FY23 taking total to 26 MNC customers	Number of products as on Q1FY23 stands at 48

Managing Director's Message

Mr. Anand S Desai MANAGING DIRECTOR





"I am happy to inform you that, we delivered robust growth in Q1FY23 against the backdrop of an uncertain global environment. Our operating revenue grew by 31% on a year-on-year basis. Our focus on financial prudence and operational finesse has helped us keep our margins at sustainable levels. During the last financial year, our ability to ensure continuous supply to our customers has resulted in customers revising their volume guidance upwards for the current financial year along with the increase in price of these products.

Tanfac integration is progressing smoothly with the successful integration of key areas like Finance, IT, and HR and I am happy to share that we have successfully expanded the capacity of certain Tanfac products with process improvement and debottlenecking.

Overall, I believe we have an exciting year ahead of us and we at Anupam are all geared up to deliver strong sustainable growth in FY23."



Consolidated Profit & Loss Summary

(All amounts are in ₹ Mn)	Q1FY22	Q1FY23
INCOME		
Revenue from Operations	2,337	3,066
Other Income	43	(94)
Total Revenue	2,380	2,971
Total Revenue Growth (%)		25%
EXPENSES:		
Cost of Raw Materials Consumed	874	1,127
Gross Profit	1,463	1,939
Gross Margins (%)	63%	63%
Gross Profit growth (%)		33%
Employee Benefits Expenses	109	127
Other Expenses	748	873
EBITDA (Incl. Other Revenue)	650	845
EBITDA Margins (%)	27%	28%
EBITDA Growth (%)		30%
Finance Cost	66	122
Depreciation and Amortization	144	157
Profit Before Tax	440	566
Share of Profit of Associates	-	23
Profit after Shares of Profit of Associates	440	588
Tax (Including Deferred Tax)	118	192
Profit for the Year	321	397
PAT Margins (%)	14%	13%
PAT Growth (%)		24%

Note: All numbers above have been rounded-off to zero decimal.



Key Focus & Outlook – FY23

- During the global supply chain disruption in late FY22, Company due to its inventory holding policy was able to supply consistently to its customers. This has led to customers giving higher volume **guidance for existing products** in-spite of increase in sales price
- Company has increased its focus on optimizing its working capital cycle
 - Customers had requested us to hold higher inventory during Q4 FY22, on account of disruption in supply chain. This cautionary inventory is expected to reduce significantly going forward
 - Pricing mechanism clause in contracts is being revised to 6 months for significant part of the contractual revenue

Molecules Contributing \$10 Mn.+ Revenue in FY22

Molecules Expected to Contribute \$10 Mn.+ Revenue in FY23

STRENGTHING MANAGEMENT BANDWIDTH

- Expanded the team significantly across R&D, Process Optimisation, Flow Chemistry, Operations, Business Development, Project Management, Sustainability and Safety
- Onboarded Senior Technical Professionals in Fluorination chemistry, across R&D, Production and **Technology**
- Onboarding Senior Business Development team members in Europe, Japan and USA geography





Growth of Product Portfolio

Execution of Signed LOIs and Contracts

Expansion in Fluorination chemistry



Growth Of Product Portfolio

NUMBER OF MOLECULES IN **R&D AND PILOT**

NUMBER OF MOLECULES TO **COMMERCIALISED IN FY23**

New Strategic Custom Development Products under pipeline to be manufactured by Anupam in India:

Agro:

- Established Active Ingredients of originators which are currently being manufactured in Europe and Japan
- New Active Ingredients to be launched by originators
- Key Intermediates for New Launch Active Ingredients

Pharma:

- Import Substitute "Key Starting Materials"; To be manufactured for the first time in India
- Advanced Intermediates



Execution of Signed LOIs and Contracts

EXPECTED CAPEX FOR CONTRACTS & LOI (In ₹ Mn)

2,500

INCREMENTAL ROCE FOR THIS CAPEX (In %)

20%

INCREMENTAL ASSET TURNOVER FOR THIS CAPEX (In times)

1.75x

- Signed contracts and LOI worth ₹26,200 Mn in FY22. For this, company will incur capital expenditure of ₹2,500 Mn.
- There is firm visibility for revenue growth in the coming years through the commercialization of these molecules.
- Project started in Q1FY23, to be commercialized in Q2FY24
- Cash balance of ₹199 crores for quarter ended June 2022 which along with free cash flow from operations would be sufficient for planned capex



Expansion in Fluorination chemistry

Details of Few Molecules out of 14 Identified Segment Revenue End Application Focused Segments Molecules Customer **Potential* Product A Elastomer US MNC Polymers** \$ 40 – 70 Mn. Semiconductor/Flame **Product B Japanese MNC** Retardant **Product X/Y** Cardio/Anti-viral **Indian MNC Pharmaceuticals** \$ 80 – 90 Mn. **Product Z** Oncology **Indian MNC** Insecticide **Global MNC Product M** \$ 100 Mn. **Agrochem European Originator Product N** Herbicide

Anupam will source fluorinating agents (KF and HF) from Tanfac and manufacture Value Added Products (VAPs) at Anupam

All molecules in these series are high value high margin product

For most of this products, Anupam will be single supplier out of Asia on exclusive basis to originators Addressable market of Targeted Series for Anupam*

Revenue Potential for Anupam*

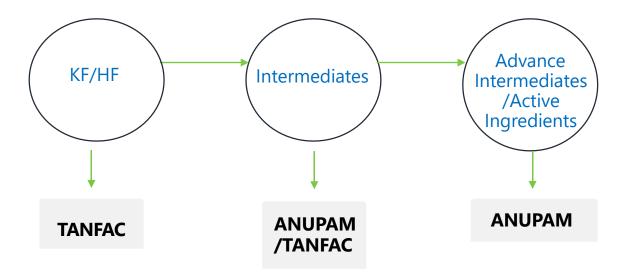
\$220 - \$260 Mn



Anupam – Tanfac Integration

- With sufficient availability of KF & HF post Tanfac's acquisition, Anupam will add high value fluoro molecules in the existing product portfolio.
- Identified 14+ niche molecules in fluorination chemistry which will be launched over next two years by Anupam.
- These molecules were developed at R&D and pilot stage over last 3-4 years

- Successfully integrated key areas including Finance, IT and HR
- **Increased capacities of existing product portfolio** of Tanfac through process improvement and debottlenecking





Sustainability Initiatives

- Company has switched to cleaner source of electricity generation and utilization by installing the 12.5 MW solar power plant at Bharuch District. This will significantly reduce scope 2 emissions.
- Engaged DuPont Sustainability Services for creating the decarbonization roadmap for the Company
- Alignment of Anupam's Sustainable Initiative with UN Sustainable Development Goals
- Signatory to the **Ten Principles of the UN Global Compact**
- Company has voluntarily procured 20,000 sq. mt. barren land in Jhaghadia GIDC for tree plantation. Company targets to plant over 1,500 trees at this location



12.5 MW Solar plant installed at Bharuch

02

OUR BUSINESS

Business Verticals and Geographies

Slide 16

Key Strength: Customer Stickiness **Slide 18**

EHS Slide 19

Evolution of Anupam Slide 20

Strong Technical Capabilities

Slide 21

Infrastructure Slide 22



About Anupam



COMPANY AT A GLANCE



Established Custom Synthesis player with 38 years of track record



Specializes in multi-step **synthesis** undertaking complex chemical reactions to produce key specialty chemicals with focus on developing innovative manufacturing processes



Catering to globally relevant chemical & agrochemical companies, including 26 MNC and cumulative **70** clients

GOI recognized three-star export house



Strong supply chain with **backward** integrated facilities



~27,200 MT Manufacturing Capacity, spread over 6 manufacturing facilities



Strong technical capabilities in complex chemistries supported by an R&D team of 85 professionals



Incorporated in 1984, Company operates in two verticals, namely

- Life Science related Specialty Chemicals
- Other Specialty Chemicals
- **48** Complex products manufactured as of Q1FY23



1,516+ committed employees

Strong and Dedicated

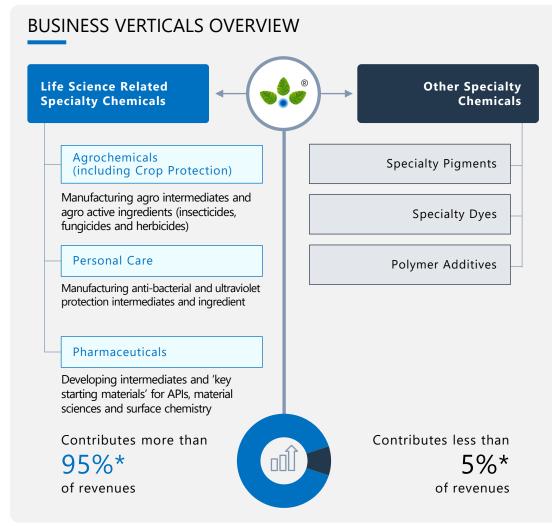
Management Team

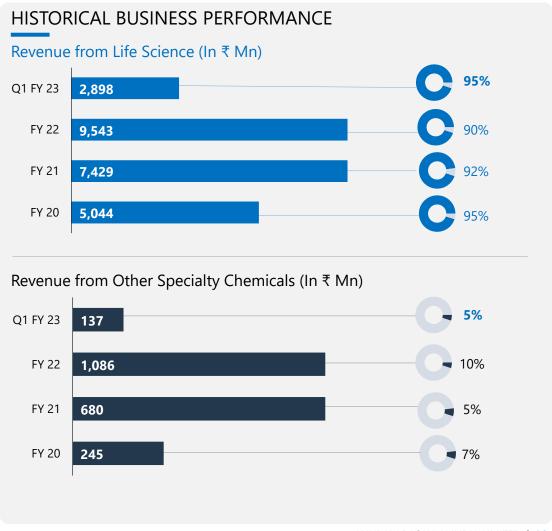
Note: All data as of Q1FY22.



Business Verticals







Note: Financials, revenue from operations proportion rounded-off to zero decimal also *as of Q1 FY23.



Making a Mark Globally



MANUFACTURING **UNITS IN INDIA**

(In Nos.)

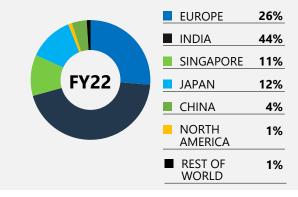
CLIENTELE **GLOBALLY**

(In Nos.)

70*

REVENUE BY GEOGRAPHY









Key Strength: Customer Stickiness

- Long-standing relationships, clients onboarded after significant gestation period
- Stringent customer audits, approvals & requirements adhered too
- Dealing with top MNCs around the globe supplying them niche molecules
- Expertise in executing complex chemistries & products
- Focused on cornering higher wallet-share with clients
- Focused on becoming preferred partner for top clients, for all current as well as future product additions

LONG TERM CONTRACTS

- Validity of the contract ranging between 2 to 5 years
- Long term contracts enhance visibility of operations and helps in planning Capex

FEW OF OUR TOP GLOBAL CLIENTS





SUMITOMO CHEMICAL





REVENUE FROM TOP 10 CUSTOMER



- Top 10 customers contribute ~24 products
- For the key customers, company have long term contracts in the range of two to five years



EHS at Anupam Rasayan



WASTE MANAGEMENT

COMMITED TO MAKE POSITIVE IMPACT ON THE ENVIRONMENT

- Zero Liquid Discharge Sites
- Biological Treatment Systems, Evaporation, and Oxidation technologies



ENVIRONMENT MANAGEMENT

WE BELIEVE PROTECTING THE WELL BEING OF OUR EMPLOYEE AND ENVIRONMENT IS **OUR RESPONSIBILITY**

- Installed liquid multiple effect evaporation system
- Installation of Solar Power plant to reduce dependency
- Advanced ozonation
- Installed scrubbers using different media



SAFETY

COMMITTED TO CONDUCTING ALL OUR **OPERATION IN SAFE AND RELIABLE MANNER**

- Running reaction and differential scanning calorimetry tests
- Conducting hazards & operability studies
- Mitigate hazard with engineering controls and secure work practices



Evolution of Anupam



Company was formed as a partnership firm as "Anupam Rasayan"



Started supplying specialty chemicals to Syngenta



Awarded 'Green Innovation Award' by Corning Reactor Technology (for the year 2015)



Commercialized Unit – 5 in Jhagadia GIDC and Unit – 6 in Sachin GIDC



- Started working with Adama
- Listed on BSE & NSE in Mar. 2021
- Commissioned Solar Power Plant at Bharuch

1984

2010

2016

2019

2021

2006



Started supply of Anti-Bacterial products to a European customer 2014



Commercialized Unit – 4 in Jhaghadia GIDC

2017



Started supplying specialty chemicals to Sumitomo Chemical in Japan

2020



- Received DSIR registration for R&D centre in Sachin Unit – 6
- Started working with UPL Limited

2022



Acquired ~26% stake and management control in Tanfac Industries Ltd.



Strong Technical Capabilities

DSIR recognized R&D center

R&D headed by **Dr. Nileshkumar** Naik, with team of 85 professionals

R&D team oversees transfer of technology from lab scale to plant scale

Received the 'Corning Green Innovation Award' for customer excellence in Advanced-FlowTM Reactor applications development for 2015

R&D Focus areas:



Enabling multi-step synthesis



In-house process development



Process innovation



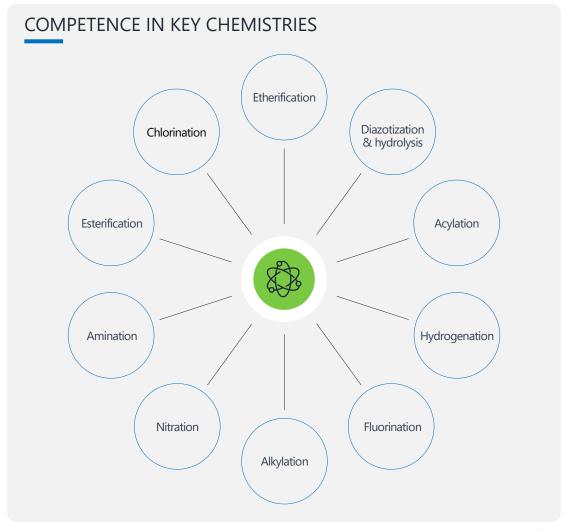
New chemical screening & engineering



Identification of complex chemistries



Achieving cost optimizations





Strong Technical Capabilities (Contd.)

PROCESS TECHNOLOGIES DEPLOYED



Flow Chemistry

Significant advantages of flow chemistry technology over traditional batch process:

- Reduced lead-time
- Material-efficient & cost benefits
- Reduce environmental impacts in the laboratory
- One of the leading Indian companies in manufacturing products using continuous & flow chemistry technology on a commercial scale.



Photo Chemistry

Increasingly becoming an important tool in the search of new active compounds for specialty chemicals & pharmaceuticals; relatively new technology for specialty chemicals, leading to benefits such as:

- Shorter & simplified multistep synthesis of complex molecules
- Larger potential for automation
- Increased accessibility of a portfolio of novel compound families
- Required micro reactors unlike conventional photo chemical systems which require larger reactors

World-class Infrastructure

- Manufacturing operations were commenced in 1984
- Highly automated multi-purpose facilities
- Equipped with glass-lined, titanium cladded and stainless-steel reactors enabling manufacture of diverse range of products
- Strategically located close to the ports
- In the last 3 years, the Company has undertaken a massive Capex to double the manufacturing capacity

HIGHLIGHTS



Manufacturing **Facilities**



~27,200 MT Cumulative Capacity



Equipped with **Pilot plant** facility



Among the few companies to use **Flow** process on commercial scale



Personnel employed 1,516+









Board of Directors



DR. KIRAN C PATEL CHAIRMAN & NON-EXECUTIVE DIRECTOR

 Associated with the company for past 6 years and intends to stay committed with company for long term



MR. ANAND S DESAI MANAGING DIRECTOR

• Over 30 years of experience in chemicals industry associated with the Company since 1992 & was one of the first Directors of the Company



MS. MONA A DESAI VICE-CHAIRMAN & WHOLE-TIME DIRECTOR

• Over 20 years of experience in chemicals industry and associated with the Board since the incorporation of the Company



MR. MILAN THAKKAR NON-EXECUTIVE DIRECTOR

 Associated with the company for past 9 years and intends to stay committed with company for long term



MR. HETUL KRISHNAKANT MEHTA INDEPENDENT DIRECTOR



DR. NAMRATA DHARMENDRA JARIWALA INDEPENDENT DIRECTOR



MR. VIJAY KUMAR BATRA INDEPENDENT DIRECTOR



MR. VINESH PRABHAKAR SADEKAR INDEPENDENT DIRECTOR

OTHER KEY MANAGERIAL PERSONNEL

MR. AMIT KHURANA CHIEF FINANCIAL OFFICER **MR. VISHAL THAKKAR DEPUTY CFO**

DR. NILESHKUMAR NAIK TECHNICAL HEAD

DR. ANUJ THAKAR R&D (PROCESS DEVELOPMENT) HEAD AND UNIT II HEAD

MR. RAVI DESAI SALES HEAD

MS. SUCHI AGARWAL COMPANY SECRETARY AND COMPLIANCE OFFICER



Safe Harbor

Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The company's results may be affected by factors including, but not limited to, the risks and uncertainties in research and development; competitive developments; regulatory actions; the extent and duration of the effects of the COVID-19 pandemic; litigation and investigations; business development transactions; economic conditions; and changes in laws and regulations. Anupam Rasayan India Limited will not be responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances



THANK YOU

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