DCB BANK

Ref. No.CO:CS:RC:2022-23:103

BSE Limited Listing Department, Phiroze Jeejeebhoy Towers, 1st floor Dalal Street. Mumbai 400 001 July 30, 2022

National Stock Exchange of India Limited Listing Department, Exchange Plaza, 5th floor, Plot No. C/1, G Block Bandra – Kurla Complex, Bandra (East), Mumbai 400 051

Scrip Code: 532772

NSE Symbol: DCBBANK

Dear Sirs,

In the attachment, please find an "Investor Presentation - Q1FY23".

Kindly acknowledge receipt.

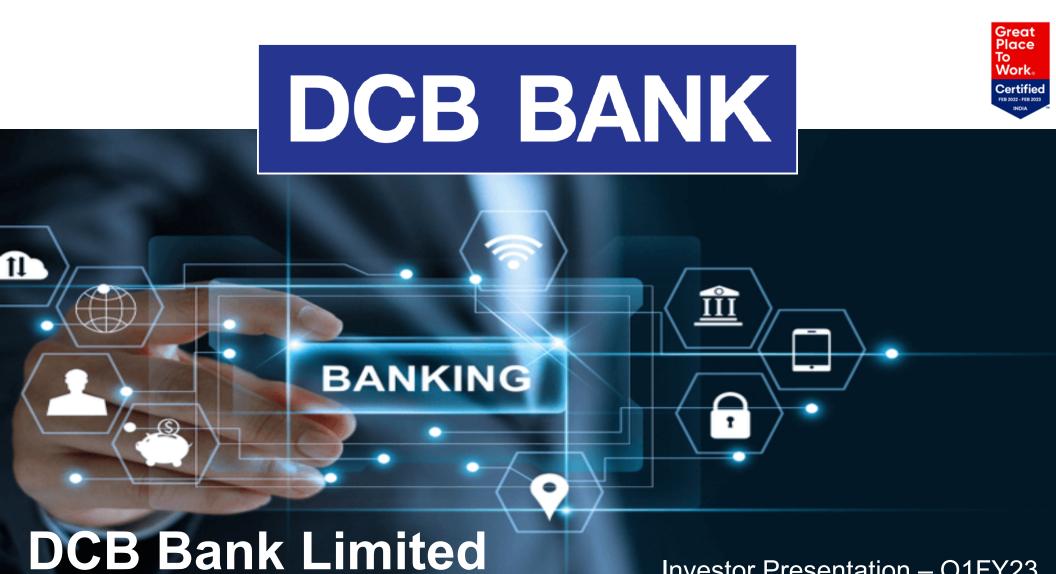
Thanking you,

Yours faithfully,

For DCB Bank Limited

Rubi Chaturvedi Company Secretary & Compliance Officer

Encl: As above



Investor Presentation – Q1FY23

Safe Harbour

DCB BANK

This presentation and the accompanying slides (the "Presentation"), which have been prepared by **DCB Bank Limited (the "Company")**, have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

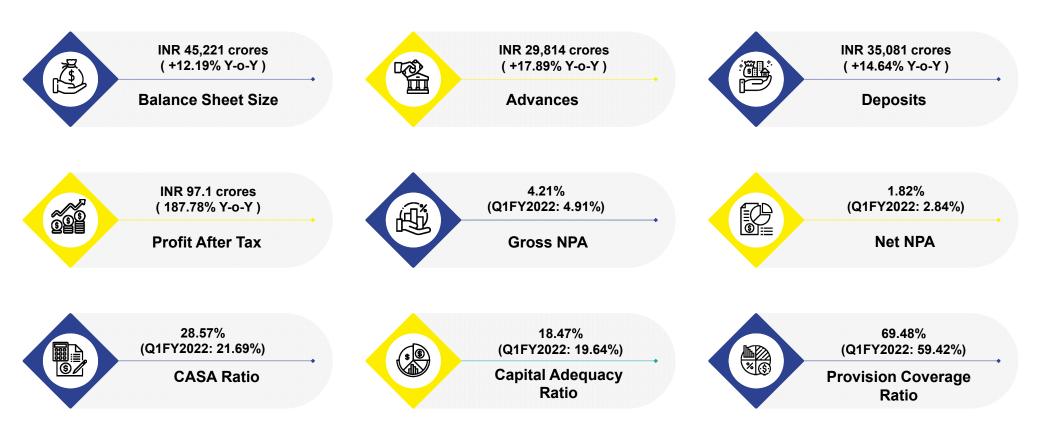
Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

Q1 FY2023 Performance Highlights & Key Takeaways

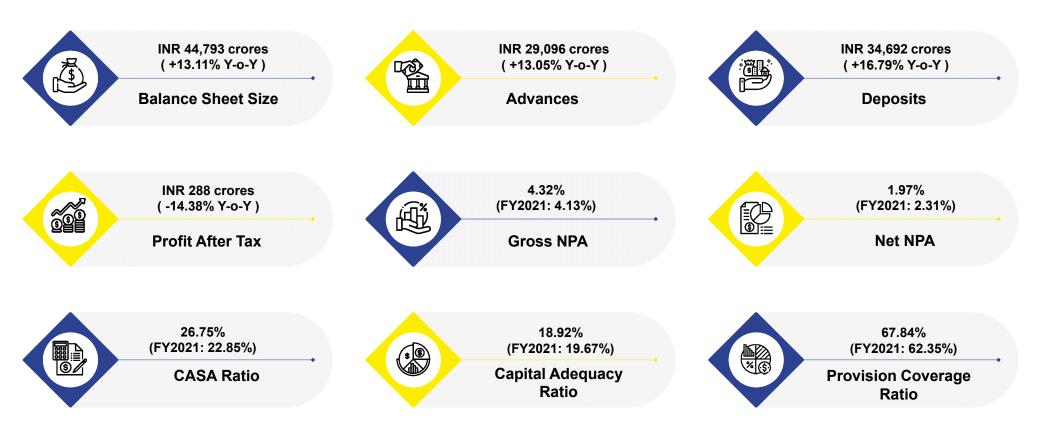
Improving core fees income: INR 64.78 crores Continued investments in front line + branch infrastructure: 405 Branches Credit cost: 0.31% (S) Improving growth in Advances: +17.89% Strong capital adequacy ratio: Þ 18.47% Y-o-Y and Deposits: +14.64% Y-o-Y Continued strong recoveries & Continued granular loan book Ì upgrades (84% at Rs. 3 crore below) Performance Highlights and Key Take-ways \$ } } Collection efficiency almost Top 20 deposits: 6.20% back to pre- COVID-19 levels Decreasing Gross NPA: 4.21% Improving provision coverage: 69.48% and Net NPA: 1.82% ratio £ 0 Savings Account growth: 65.52% Y-o-Y Improving CASA Ratio: 28.57%

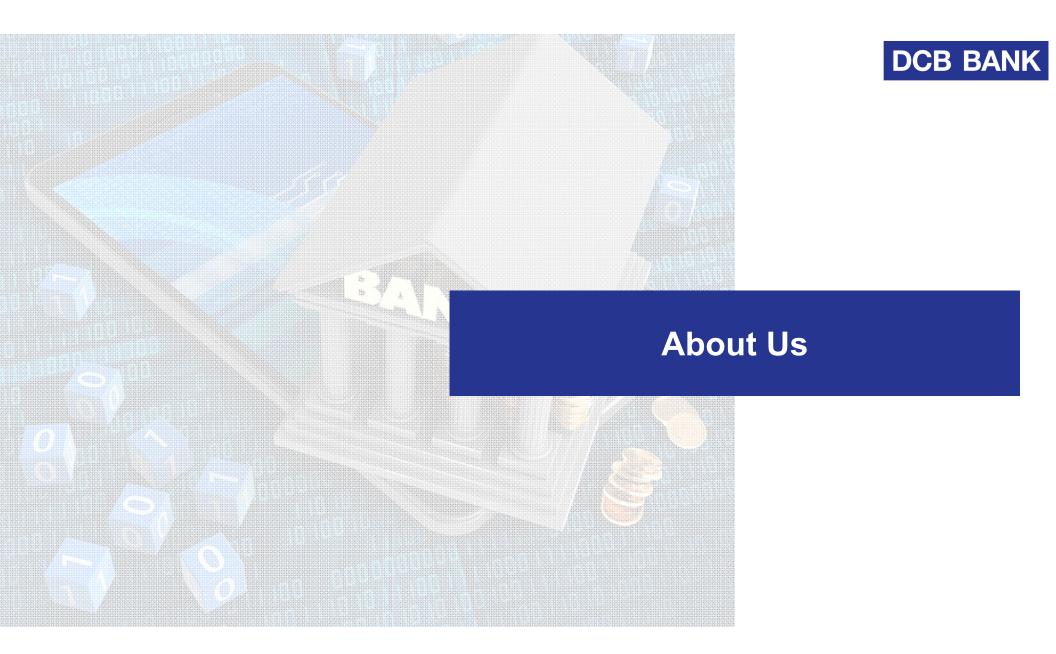
Key Performance Highlights – Q1 FY2023

DCB BANK

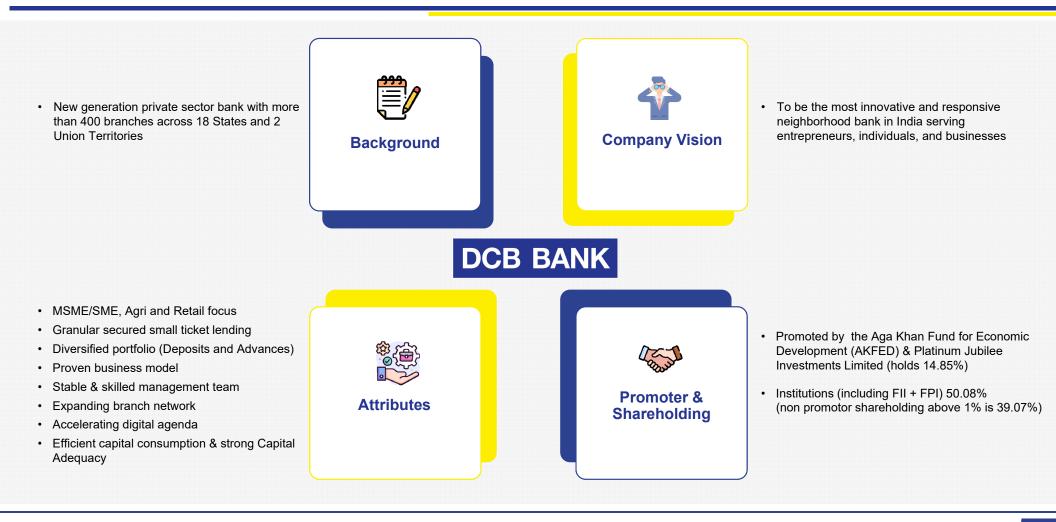


Key Performance Highlights – FY2022

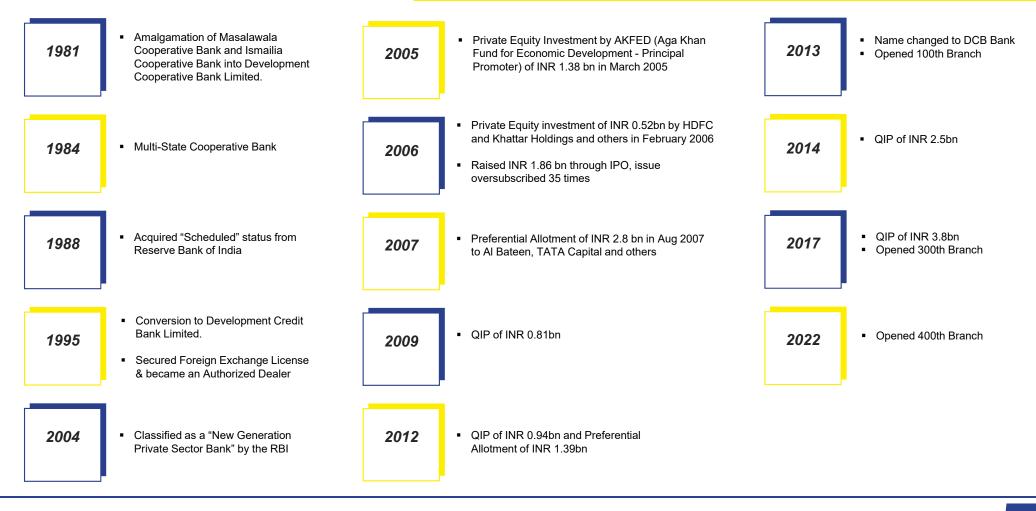




About Us

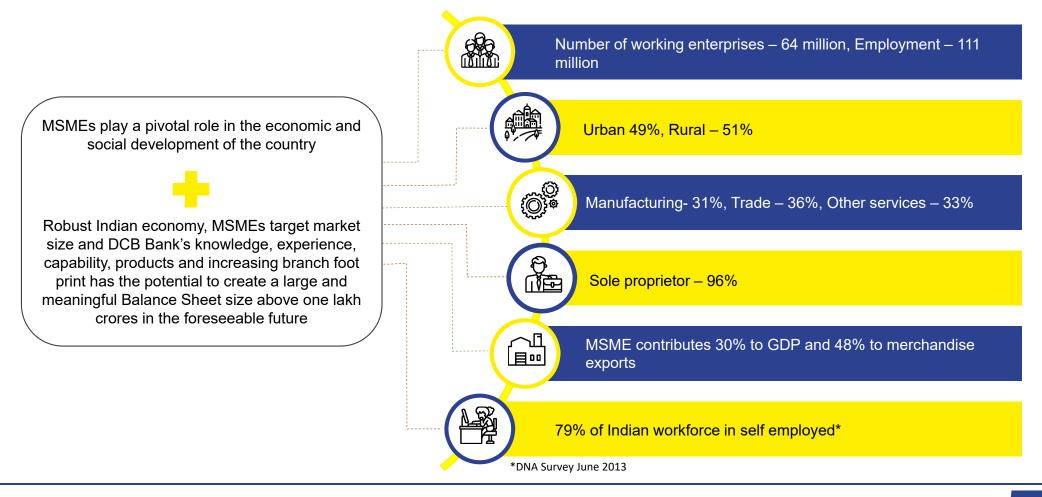


Journey so Far



MSME/SME Opportunity

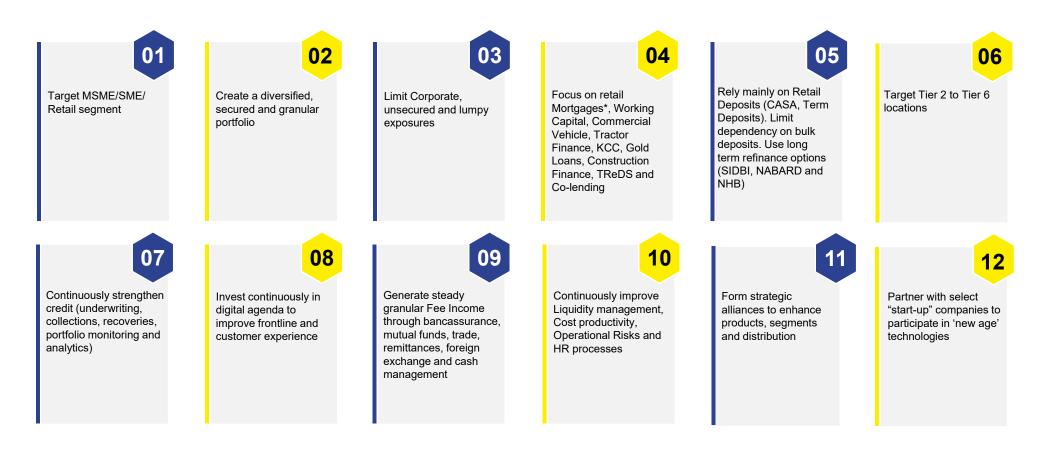
DCB BANK



Source – Annual Report 2020-21, Government of India, Ministry of Micro Small and Medium Enterprises

Business Strategy

DCB BANK



*Includes Home Loan & LAP



SME, Corporate Banking, NBFCs, Co-operative Banks



*Offered to existing customers

Wide Range of Products

11

Way Forward

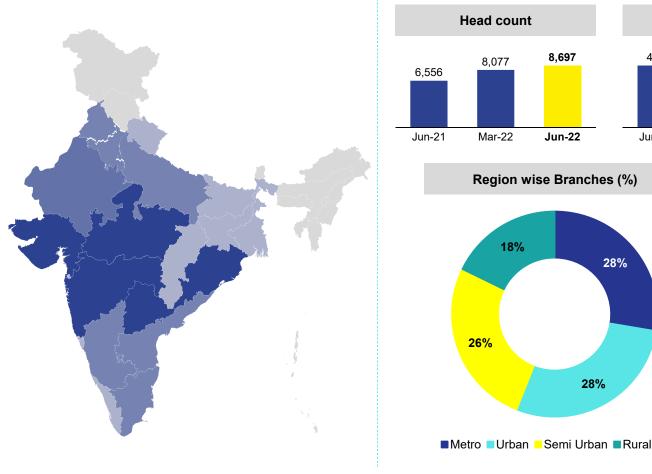
	Balance Sheet (Deposits + Advances)	Margins	Asset Quality & Credit Costs	Cost to Average Assets / Cost to Income Ratio	Key Ratios
The Story so Far	 Balance Sheet as at 30-Jun-22: INR 45,221 crores Advances of INR 29,814 crores with a focused approach towards secured lending 	 Diversified portfolio with focus on robust yields resulting in healthy/ steady NIMs NIM of 3.61% for Q1FY23 	 Gross NPA at 4.21% and Net NPA at 1.82% Provision Coverage Ratio at 69.48% Credit cost at 0.31% 	 Cost to Average Assets at 2.67% Cost to Income at 64.38% Headcount at 8,697 and branch network at 405 	 Return on Assets at 0.86% Return on Equity at 10.12%
Outlook & Way Forward	 Aim to double the Balance Sheet size in three to four years Mortgages (Home Loan + LAP), Gold Loans, AIB expected to lead the growth 	 Target of 3.65% to 3.75% Improving CASA, diversified Advances portfolio, achieving Agri PSL and containing NPAs 	 Target GNPA below 2.50% and NNPA of 1.50% Target steady credit costs of 45 bps to 55 bps Maintain margin of safety (Operating Profit / Provisions of 3 to 4 times) 	 Target Cost to Income Ratio of 55% or below in 4 to 5 quarters Target Cost to Average Assets of 2.40% 	 Return on Assets (ROA) Achieve 1% or above in 4 to 5 quarters Expect to improve Fee Income and Cost to Average Assets Return on Equity (ROE) Achieve closer to 14% in 4 to 5 quarters Capital efficiency and improving profitability have the potential to deliver healthy RoEs

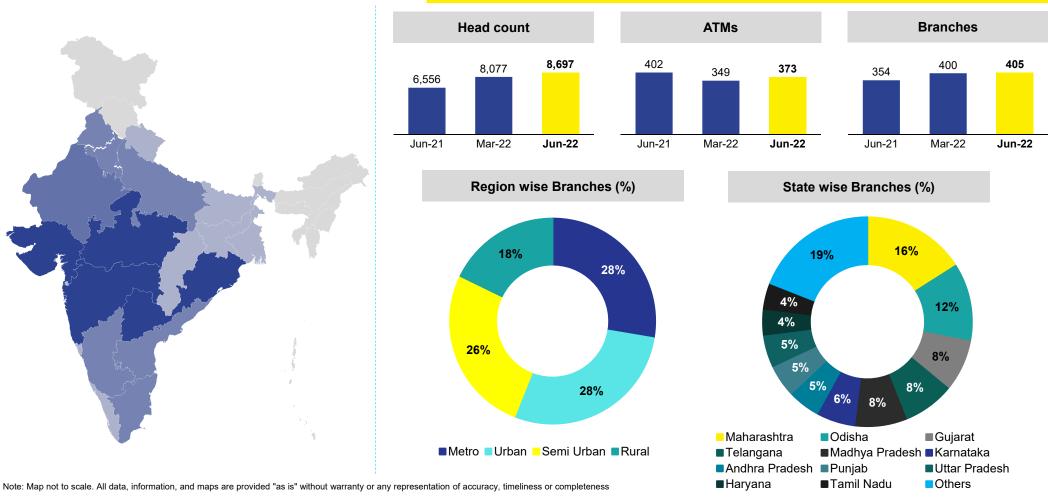


Customer Service and Digital Initiatives

Well Penetrated Distribution Network

DCB BANK





Digital Engagement / Technology Innovation

DCB BANK

Mobile Applications

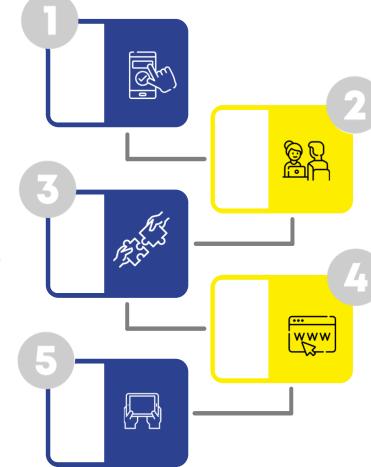
- Mobile Banking for multilingual Retail customers
- Mobile App for Gold Loan customers
- Zippi + paperless and digital onboarding journey for new customers
- WhatsApp Banking
- SMS Banking and Missed Call services

Alliances

- Bank is digitally acquiring NTB customers in partnership with Niyo.
- TReDS platform for Trade Receivables and Invoice Discounting
- Co-lending

Customer Friendly Onboarding Process

- Paperless onboarding process with e-KYC/ Video KYC
- Fully digitized end to end customer onboarding product (CUBE).
- · Self Service KIOSKs at branches



Technology Adoption

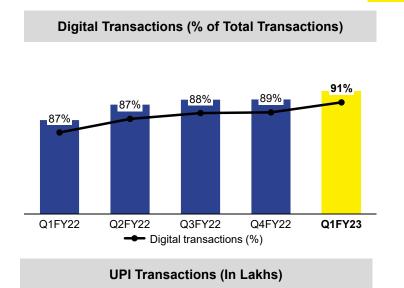
- Blockchain adopted 'Blockchain' for use cases such as multi authentication for ATM management
- AR/ VR banking AR implementation for use cases as branch locator
- API Banking 180+ services in API sandbox
- Social Command Center for customer servicing and marketing

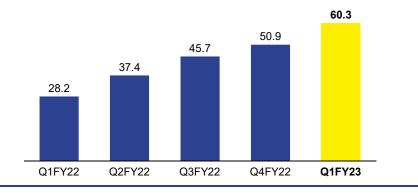
Web Applications

- Internet Banking for both Retail and Corporate customers – functionality across deposit products, payment services and others
- DCB Remit flagship product for foreign exchange remittance
- DCB EazyBee reimagined and simplified user journey for Mutual Fund investments
- NRI Online platform NRI customer onboarding platform

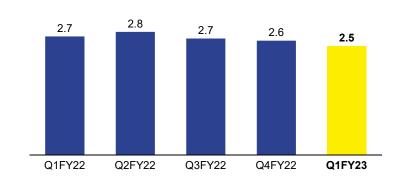
Leading to Enhanced Digital Footprint



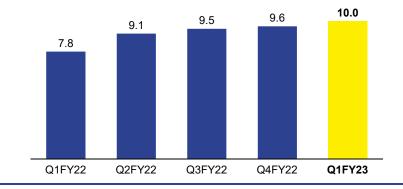




Personal Internet Banking Transactions (In Lakhs)



Mobile Banking Transactions (In Lakhs)





Board & Management

Eminent Board of Directors

DCB BANK

Amyn Jassani

Independent Director

A Fellow of the Institute of Chartered Accountants with more than 25 years of experience, mainly with the big four accounting firms. He is also a member of the Institute of Company Secretaries of India and has passed the Certified Information System Auditor's (CISA) examination.

Murali M Natrajan

Managing Director & CEO

A Fellow of the Institute of Chartered Accountant, he is the Managing Director & Chief Executive Officer of the Bank since April 2009 and has 38 years global experience in financial services in Standard Chartered Bank, Citibank and American Express.

Shabbir Merchant

Independent Director

A Masters in Personal Management with more than 30 years of experience. He is the founder of Valulead Consulting, a boutique consulting firm.

Tarun Balram

Independent Director

A senior banker with almost 30 years of experience with HSBC in the Corporate and Institutional banking domain. He worked in various capacities including Managing Director and Head India - Corporate & Institutional Banking, covering HSBC's Corporate & Financial Sector Clients (local and multi-national).

Ashok Barat

Independent Director

A Fellow of the ICAI and of the ICSI, Associate of the Institute of Chartered Accountants of England & Wales an CPA, Australia. He held senior leadership positions in various Indian and multinational organizations, both in India and overseas. He is on the Board of several other companies and advises businesses on various strategies

Rafiq Somani

Independent Director

A Master in Marketing Management with 30 years of experience in the field of Information Technology. He is currently working as the Area Vice President at ANSYS Inc.

Shaffiq Dharamshi

Non-Independent Director

An M.Sc. Graduate in Economics with specialization in Risk Management. He is currently working with Aga Khan Fund for Economic Development (AKFED) as Head of Banking.

Thiyagarajan Kumar

Independent Director

A business leader with over 36 years of experience with Hindustan Lever/ Unilever & the Times Group, in the finance, commercial, governance, audit/ assurance functions. He serves in an active leadership role in the Times Group as Director, Management Assurance Services.

Iqbal Khan

Non-Independent Director

A Partner at Shardul Amarchand Mangaldas & Co. and member of the Private Equity and Mergers and Acquisitions practice group. He completed his J.D. from Columbia Law School, & LL.B. from London School of Economics and Political Science.

Rupa Devi Singh

Independent Director

A Founder, Managing Director & CEO of Power Exchange India Ltd (PXIL). She holds a Post- Graduate in Law from the University of Delhi & holds CAIIB.

Somasundaram PR

Independent Director

A Fellow of the Institute of Chartered Accountants of India with over 30 years' experience across Unilever Group companies in India and abroad, Standard Chartered Bank and others. Currently he is the Managing Director of World Gold Council in India.

Experienced Team of Professionals

Years of Experience: 38+

DCB BANK

Abhijit Bose	Ajay Mathur	Ajit Kumar Singh	Bappa Roy	Damodar Agarwal
 Designation: Chief Credit Officer Years of Experience: 31+ 	 Designation: Head – Collections & Commercial Vehicles Years of Experience: 29+ 	 Designation: Head – Treasury & FIG Business Years of Experience: 29+ 	 Designation: Product Head – Banking, Insurance & Investments Years of Experience: 30+ 	 Designation: <i>Head – Strategic</i> <i>Initiatives & Alternate Channels</i> Years of Experience: 26+
Gaurav Mehta	J. K Vishwanath	Kamala Kant Pandey	Krishna Ramasankaran	Manoj Joshi
Designation: <i>Head – Marketing,</i> <i>PR</i> , <i>Corporate Communication,</i> <i>CSR</i> Years of Experience: 27+	 Designation: <i>Head – Corporate & SME Banking</i> Years of Experience: 28+ 	 Designation: Head – Channel Sales & Emerging Markets Years of Experience: 27+ 	 Designation: <i>Head Credit – Retail</i> & <i>SME</i> Years of Experience: 26+ 	 Designation: Chief Compliance Officer and Chief Internal Vigilance Years of Experience: 27+
Meghana Rao	Murali Rao	Murali M. Natrajan	Narendranath Mishra	N C Kaushal
Designation: <i>Head – Branch</i> <i>Operations</i> Years of Experience:21+	 Designation: <i>Chief Technology Officer</i> Years of Experience: 21+ 	 Designation: <i>MD</i> & <i>CEO</i> Years of Experience: 38+ 	 Designation: <i>Head – Agri & Inclusive Banking</i> Years of Experience: 22+ 	 Designation: <i>Head – Digital Bankir</i> Years of Experience: 30+
Pankaj Sood	Praveen Kutty	R. Venkattesh	Ravi Kumar	Rubi Chaturvedi
Designation: <i>Head – Retail Branch Banking</i> Years of Experience: 25+	 Designation: <i>Head – Retail Banking</i> Years of Experience: 31+ 	 Designation: Head – Operations, Technology, Human Resource and CIO Years of Experience: 31+ 	 Designation: Head – Operations and Key Projects Years of Experience: 26+ 	 Designation: Company Secretary Years of Experience: 15+
Satish Gundewar	Sridhar Seshadri	Sukesh Bhowal	Sumit Manchanda	T P Anuradha
Designation: Chief Financial Officer	Designation: Chief Risk Officer	Designation: Head – Mortgages, Gold	Designation: Head - Credit	Designation: Chief Internal Auditor

Loan & Personal Loan

· Years of Experience: 26+

• Years of Experience: 21+

- Designation: Chief Financial Officer
- Years of Experience: 26+

19

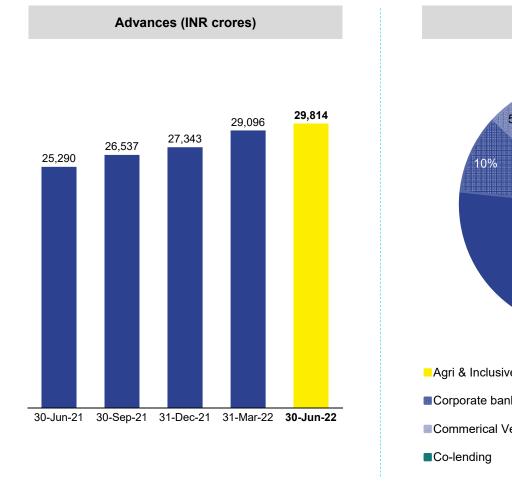
· Years of Experience: 22+

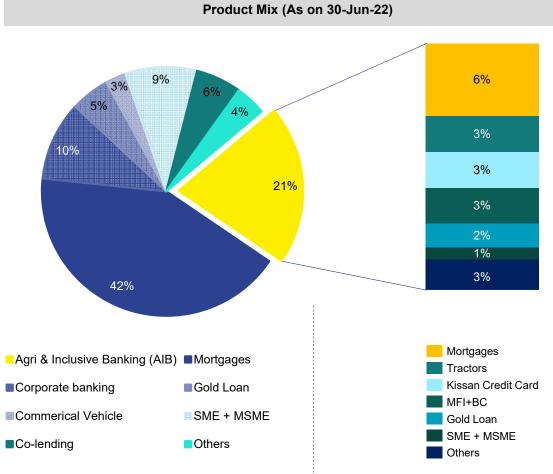


Business Update

Update on Advances

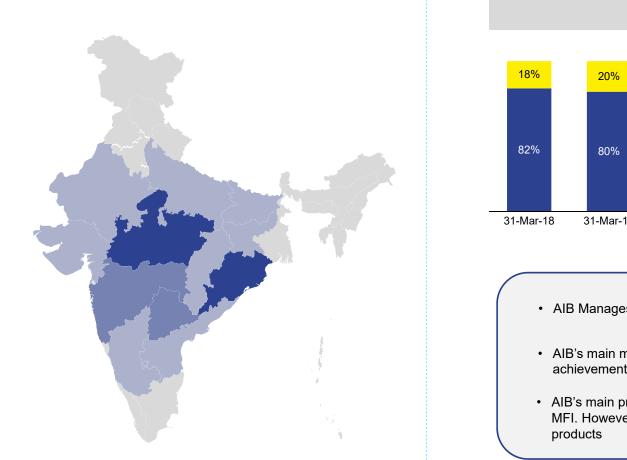
DCB BANK

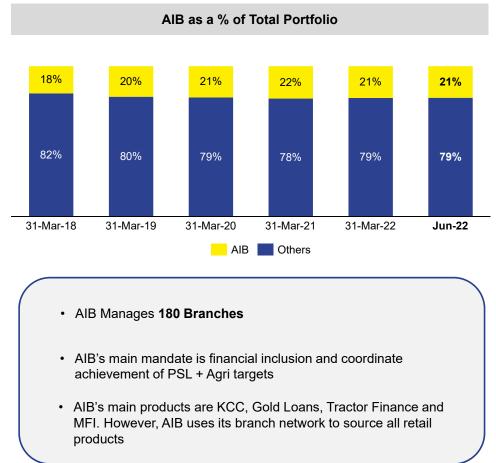




Agri & Inclusive Banking (AIB) – A Bank Within a Bank

DCB BANK

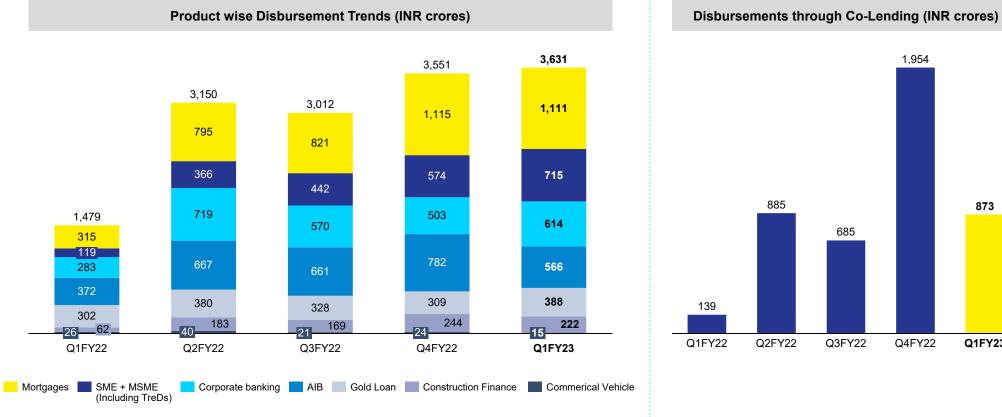


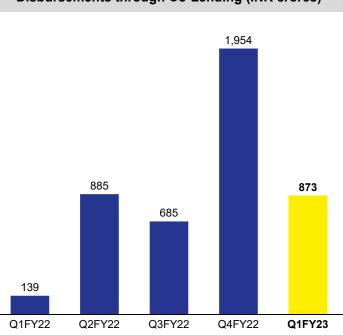


Note: Map not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

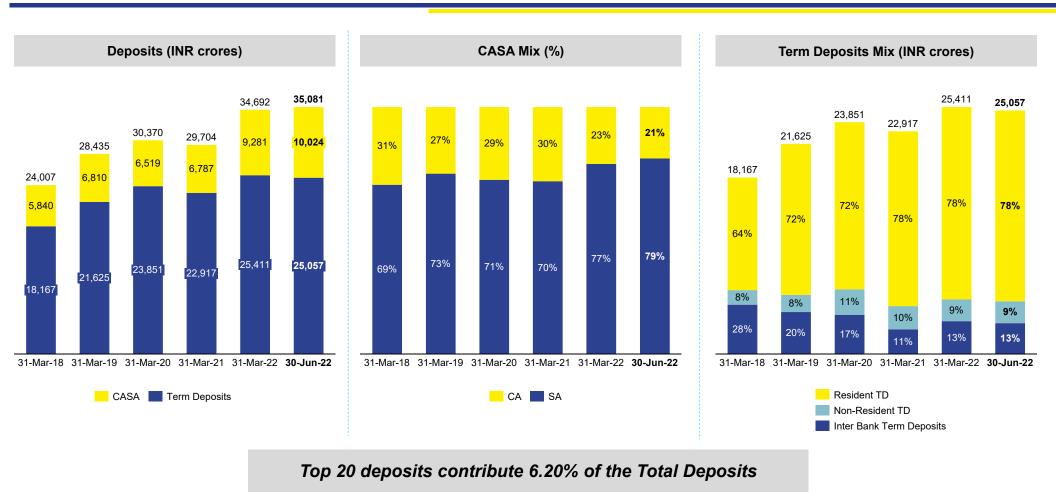
Disbursements

DCB BANK



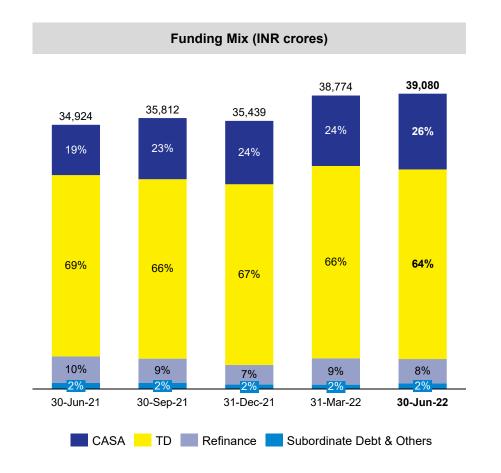


Deposit Profile



Funding Mix

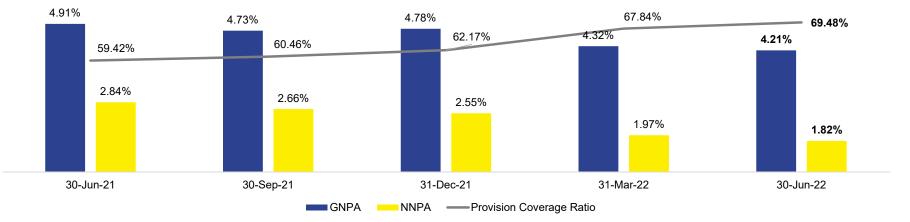
DCB BANK



Credit F	Credit Rating						
Instruments	CRISIL	ICRA					
Long Term – Subordinated Debt	AA-/Stable	A+Stable					
Certificates of Deposits	A1+	-					
Short – Term Fixed Deposits	A1+	A1+					

DCB BANK

Asset Quality



Gross NPA Movement (INR Crores)	30-Jun-21	30-Sep-21	31-Dec-21	31-Mar-22	30-Jun-22
Opening Balance (A)	1,083	1,269	1,285	1,340	1,290
(+) Fresh Slippages	515	414	457	376	564
(+) Addition to Existing NPAs	5	2	1	2	7
Sub-Total (B)	520	416	458	378	571
(-) Recoveries	90	94	185	162	137
(-) Upgrades	162	303	217	264	433
Sub-Total (C)	252	397	402	426	570
(-) Write Offs / Sacrifice (D)	82	3	1	2	3
Closing Balance (A+B-C-D)	1,269	1,285	1,340	1,290	1,288

Product wise Gross NPA (INR Crores)	30-Jun-21	30-Sep-21	31-Dec-21	31-Mar-22	30-Jun-22
Mortgages	472	448	385	342	331
SME+MSME	151	137	120	138	149
Corporate	84	83	102	101	101
AIB	239	259	300	292	317
Gold Loans*	65	53	137	133	106
Commercial Vehicle	207	245	236	226	230
Others	51	60	60	58	54
Total	1,269	1,285	1,340	1,290	1,288

*Includes Co-Lending

Restructured Advances



	31-Mar-2022			30-Jun-2022			
(INR crores)	Restructured	Provision	Net outstanding	Restructured	Provision	Net outstanding	
Standard	2,156	287	1,869	2,094	278	1,816	
NPA	273	137	136	288	147	141	
Total	2,429	424	2,005	2,382	425	1,957	

• By September 2022 restructured advances under moratorium expected to be below INR 700 crores of which ~61% will be Home Loans and ~34% to be Business loan or LAP.

• Every month some part of the restructured advances under moratorium are becoming a part of billed portfolio.

Collection Efficiency

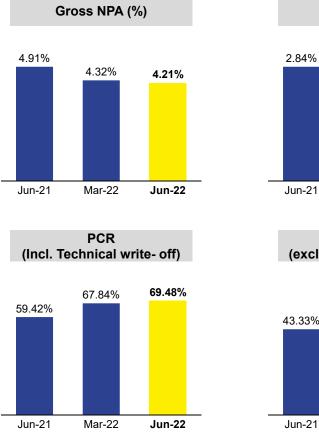


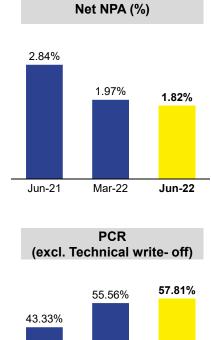
Portfolio	Jan-20	Mar-22	Apr-22	May-22	Jun-22
Business Loans (LAP)	98.9%	97.7%	97.5%	98.2%	98.3%
Home Loans	99.2%	99.0%	98.4%	98.8%	99.1%
CV Loans	96.0%	85.1%	91.1%	93.8%	93.8%

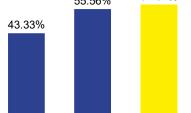
Collection Efficiency Overall (Including delinquent and restructured book) %

Portfolio	Jan-20	Mar-22	Apr-22	May-22	Jun-22
Business Loans (LAP)	97.5%	96.7%	96.1%	96.7%	97.0%
Home Loans	98.5%	98.5%	97.6%	98.0%	98.4%
CV Loans	92.1%	85.2%	86.2%	89.5%	88.6%

Key Credit Metrics

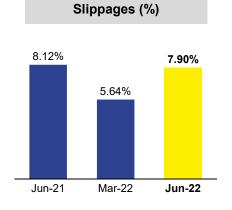




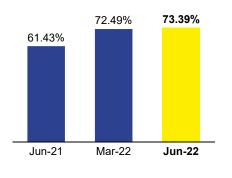


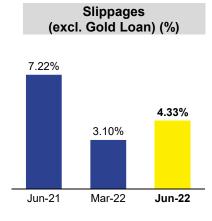
Mar-22

Jun-22



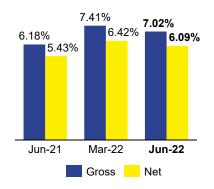
PCR (excl. Gold Loans)





DCB BANK

Standard restructured Advances (%)*



*Calculated as a percentage of net advances

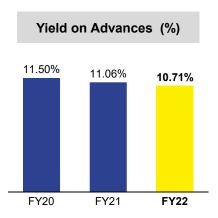
DCB BANK

Provisions – Balance Sheet

(INR crores)	30-Jun-2021	31-Mar-2022	30-Jun-2022
Provision for Gross NPA	438	595	620
Floating Provision	112	122	125
Sub-total (A)	550	717	745
Specific Standard Asset Provision	14	29	40
Contingency provision on Restructured and Stressed Accounts	108	70	68
Restructured Standard Assets	189	287	278
Sub-total (B)	310	387	386
Standard Asset Provisions	78	94	97
Sub-total (C)	78	94	97
Total (A+B+C)	938	1,198	1,228

(INR crores)	30-Jun-2021	31-Mar-2022	30-Jun-2022
Performing Advances (A)	24,593	28,561	29,308
Provisions excluding NPA Provision (B)	500	603	608
Provision as a percentage of Performing Advances (B/A)	2.03%	2.11%	2.08%

Key Ratios (Y-o-Y)



Cost to Average Assets

2.19%

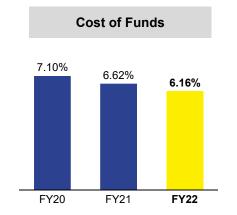
FY21

2.42%

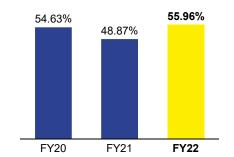
FY20

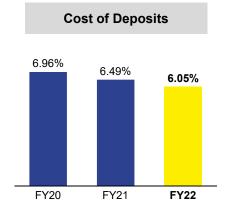
2.45%

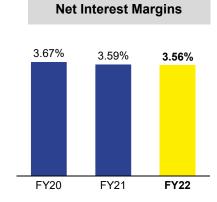
FY22



Cost to Income Ratio



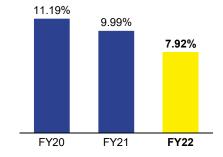




Return on Assets

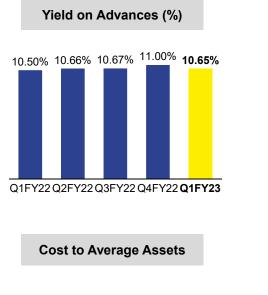


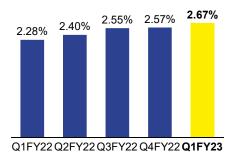
Return on Equity

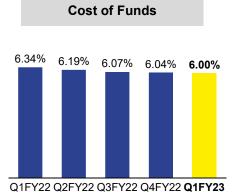




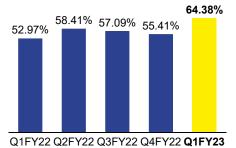
DCB BANK

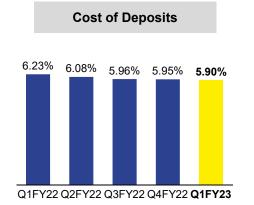


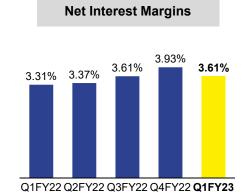




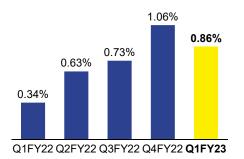
Cost to Income Ratio



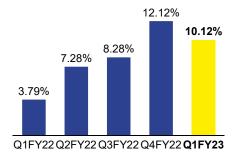




Return on Assets



Return on Equity



Capital Adequacy Ratio

Capital Adequacy Ratio (%) **Risk Weighted Assets (INR crores)** 24,313 19.64% 23,501 23,789 23,107 19.34% 18.92% 18.47% 18.21% 30-Sep-21 30-Jun-22 30-Jun-21 31-Dec-21 31-Mar-22 15.54% 15.28% 15.84% 15.44% 15.10% **Risk Weighted Assets / Total Assets (%)** 57.77% 57.33% 56.66% 54.22% 4.10% 4.06% 3.11% 3.08% 3.03% 30-Jun-21 30-Sep-21 31-Dec-21 31-Mar-22 30-Jun-22 30-Sep-21 30-Jun-22 Tier I 🗾 Tier II 30-Jun-21 31-Dec-21 31-Mar-22

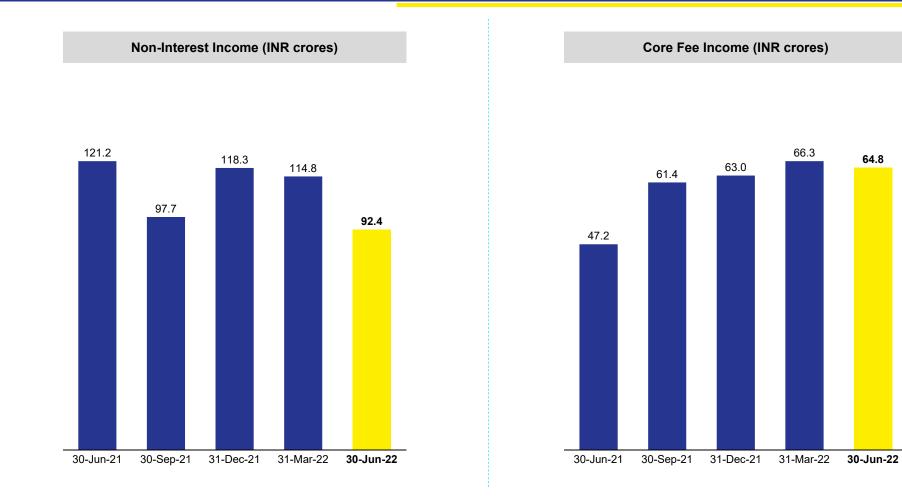


24,938

55.15%

Consistent Growth in Fee Income

DCB BANK





Profit & Loss Statement – Q1FY2023

DCB	BANK

(INR crores)	Q1FY2023	Q1FY2022	Y-o-Y	Q4FY2022	Q-o-Q	FY2022
Interest Income	949	846		920		3,513
Interest Expense	575	537		540		2,155
Net Interest Income	374	309	+21%	380	-2%	1,358
Other Income	92	121		115		452
Total Income	466	430	+8%	495	-6%	1,810
Operating Expenses	300	228		274		1,013
Employee Expenses	155	123		146		539
Other Expenses	145	105		128		474
Operating Profit	166	202	-18%	221	-25%	797
Provisions and Contingencies	35	156		68		407
Net Profit Before Tax	131	46	+187%	153	-14%	390
Тах	34	12		40		102
Profit After Tax	97	34	+188%	113	-14%	288

Balance Sheet - as at June 30, 2022

(INR crores)	30-Jun-22	31-Mar-22	30-Jun-21
Capital & Liabilities			
Shareholders Equity	4,116	4,049	3,793
Deposits	35,081	34,692	30,602
Borrowings	3,999	4,082	4,322
Other Liabilities and Provisions	2,025	1,970	1,591
Total	45,221	44,793	40,308
(INR crores)	30-Jun-22	31-Mar-22	30-Jun-21
Assets			
Cash, Interbank etc.	2,895	4,091	3,452
Investments	9,943	9,051	9,107
Advances	29,814	29,096	25,290
Fixed Assets	675	661	561
Other Assets	1,894	1,894	1,898
Total	45,221	44,793	40,308

Historical Profit & Loss Statement



(INR crores)	FY2019	FY2020	FY2021	FY2022
Interest Income	3,041	3,537	3,458	3,513
Interest Expense	1,892	2,272	2,171	2,155
Net Interest Income	1,149	1,265	1,287	1,358
Other Income	344	388	445	452
Total Income	1,493	1,653	1,732	1,810
Operating Expenses	853	903	847	1,013
Employee Expenses	434	459	434	539
Other Expenses	419	444	413	474
Operating Profit	640	750	885	797
Provisions and Contingencies	133	258	432	407
Net Profit Before Tax	507	492	453	390
Тах	182	154	117	102
Profit After Tax	325	338	336	288

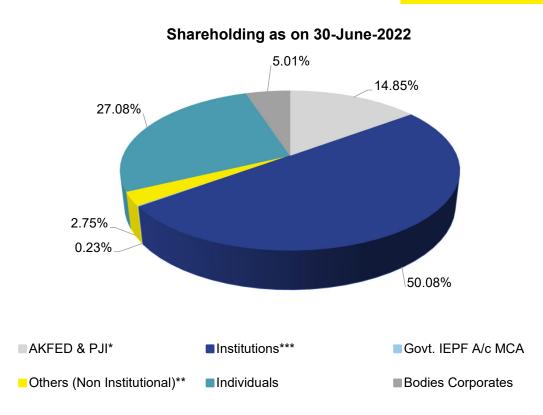
DCB BANK

Historical Balance Sheet

(INR crores)	31-Mar-19	31-Mar-20	31-Mar-21	31-Mar-22
Capital & Liabilities				
Shareholders Equity	3,116	3,422	3,759	4,049
Deposits	28,435	30,370	29,704	34,692
Borrowings	2,723	3,408	4,482	4,082
Other Liabilities and Provisions	1,518	1,305	1,657	1,970
Total	35,792	38,505	39,602	44,793
(INR crores)	31-Mar-19	31-Mar-20	31-Mar-21	31-Mar-22
Assets				
Cash, Interbank etc.	2,793	3,546	3,039	4,091
Investments	7,844	7,742	8,414	9,051
Advances	23,568	25,345	25,737	29,096
Fixed Assets	526	546	569	661
Other Assets	1,061	1,326	1,843	1,894
Total	35,792	38,505	39,602	44,793

Shareholding Pattern

DCB BANK



Equity Shares as on 30th June 2022 - 31,10,31,813 shares

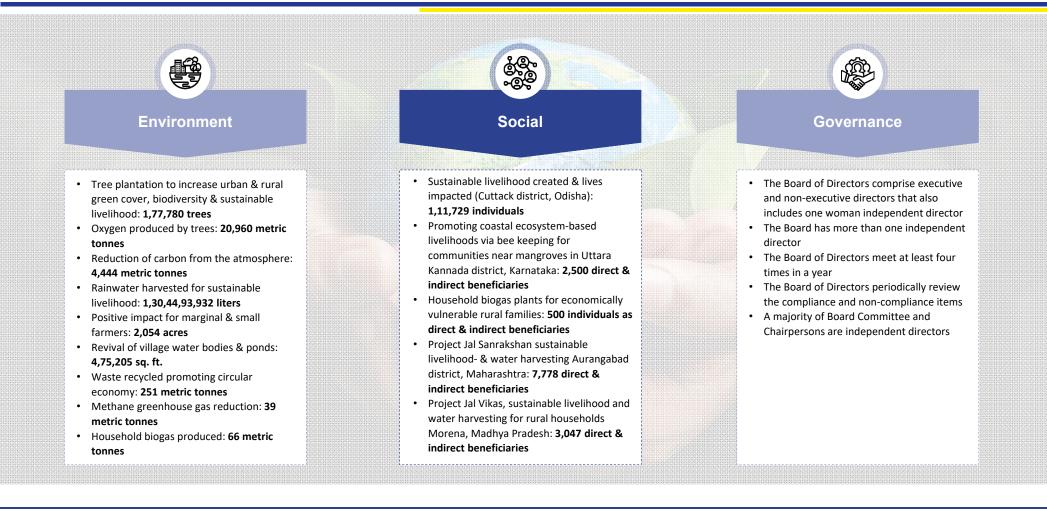
*AKFED: Aga Khan Fund for Economic Development & PJI: Platinum Jubilee Investment Ltd. **Includes Clearing Members (0.05%), Non-Resident Indians (1.48%), Trusts (0.0006%), Unclaimed shares (0.45%) & Directors & their relatives (0.77%) ***Institutions includes 12.45% held by FII & FPI

Key Non Promoter Shareholders	%
DSP Small Cap Fund	4.79
Tata Mutual Fund*	4.48
HDFC Small Cap Fund	4.44
ICICI Prudential Mutual Fund*	4.10
India Advantage Fund S4 I	4.01
Franklin India Smaller Companies Fund	3.36
Oman India Joint Investment Fund II	2.96
Steinberg India Emerging Opportunities Fund Limited	2.89
Aditya Birla Sun Life Mutual Fund*	1.82
Nippon India Retirement Fund*	1.64
Manulife Global Fund – India Equity Fund	1.27
UTI Mutual Fund*	1.16
Nordea 1 SICAV – Indian Equity Fund	1.09
Canara Robeco Small Cap Fund	1.06
Bajaj Allianz Life Insurance Company Limited	1.00

*Held under various schemes/ funds/ entities.

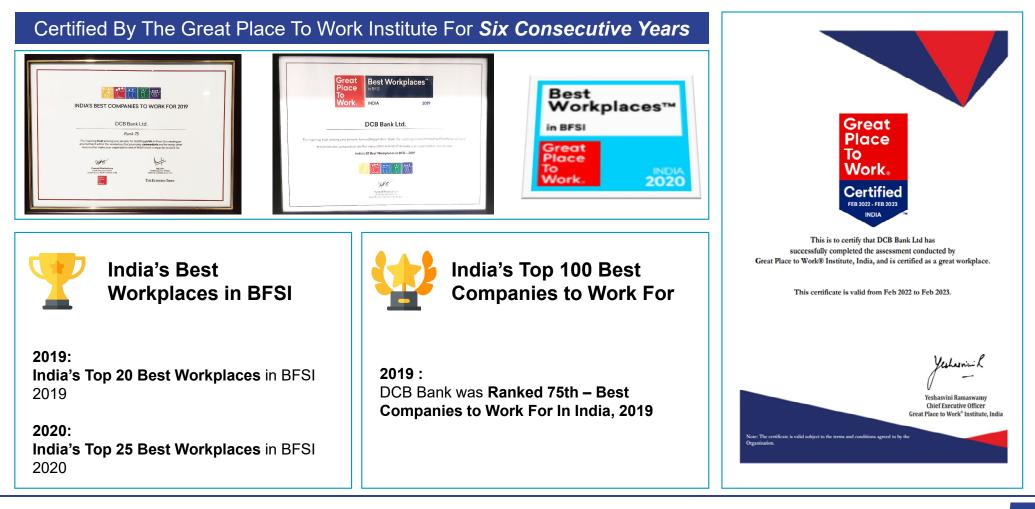
- DCB Bank is promoted by the Aga Khan Fund for Economic Development (AKFED)
- AKFED is an international agency dedicated to promoting entrepreneurship and building economically sound companies
- AKFED operates as a network of affiliates with more than 90 separate project companies employing over 47,000 people.
- AKFED is active in the developing countries

ESG Initiatives



Awards & Accolades (1/2)

DCB BANK



DCB BANK

Awards & Accolades (2/2)





Managers

GREAT MANAGER CONGRATULATIONS on featuring in India's Top 100 Great **People Managers'** List of 2021!



Thank you

To receive investor updates from DCB Bank Limited, write in at investorrelations@dcbbank.com.

For more information kindly log on to : <u>www.dcbbank.com</u>