

Ref.No.AR\_2020-21/Filing  
27.7.2021

National Stock Exchange of India Limited  
Exchange Plaza, 5<sup>th</sup> Floor  
Bandra-Kurla Complex, Bandra (E)  
Mumbai - 400 051  
Scrip Code: RAMCOIND EQ

BSE Limited  
Floor 25, "P.J.Towers"  
Dalal Street  
Mumbai – 400 001  
Scrip Code: 532369

Dear Sir,

**Sub : Filing of Annual Report – 2020-21 – reg.**

In terms of Regulation 34(1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Annual Report of the Company for the year 2020-21.

Kindly acknowledge receipt.

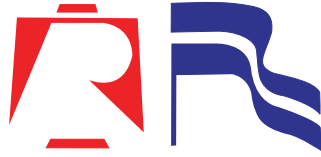
Thanking you

Yours faithfully  
For RAMCO INDUSTRIES LIMITED



S. Balamurugasundaram  
Company Secretary & Legal Head

Encl.: as above



**Ramco Industries Limited**

**ANNUAL REPORT 2020 - 2021**



**SHRI. P.R. RAMASUBRAHMANEYA RAJHA**

Sridharmarakshakar, Ramco Group

*Keep on performing your duties without  
Expecting any reward in return and lead a selfless life.*

*- Bhagavad Gita*



### Board of Directors

Shri P.R. Venketrama Raja, B.Tech., MBA  
*Chairman*

Shri P.V. Abinav Ramasubramaniam Raja, B.Sc. (Incl. Engg.)  
*Managing Director*

Shri S.S. Ramachandra Raja, B.Sc.

Shri K.T. Ramachandran, B.E. (upto 31.8.2020)

Shri N.K. Shrikantan Raja, B.Com.

Shri R.S. Agarwal, B.Sc., B.E.

Shri V. Santhanaraman, B.Com., CAIIB

Smt. Justice Chitra Venkataraman (Retd.), B.A., B.L.

Shri Subramanian Suresh, FCA (upto 30.5.2021)

Shri Ajay Bhaskar Baliga, B.Tech (Chem. Engg.) (from 27.7.2021)

### Chief Executive Officer

Shri Prem G Shanker

### Chief Financial Officer

Shri K. Sankaranarayanan

### Secretary

Shri S. Balamurugasundaram

### Registered Office

47, P.S.K. Nagar  
RAJAPALAYAM - 626 108, Tamil Nadu

### Corporate Office

“Auras Corporate Centre”, VI Floor  
98-A, Dr. Radhakrishnan Road  
Mylapore, CHENNAI - 600 004  
Tamil Nadu  
CIN: L26943TN1965PLC005297

Website : [www.ramcoindltd.com](http://www.ramcoindltd.com)  
[www.ramcohilux.com](http://www.ramcohilux.com)

## FACTORIES

### I. Building Products Division

Arakkonam, Tamil Nadu  
Bihiya, Bihar  
Gangaikondan, Tamil Nadu  
Karur, Karnataka  
Kharagpur, West Bengal  
Kotputli, Rajasthan  
Maksi, Madhya Pradesh  
Sinugra, Gujarat  
Silvassa, Union Territory of Dadra & Nagar Haveli  
Vijayawada, Andhra Pradesh

### II. Textile Division (Cotton Yarn)

Sri Ramco Spinners, Rajapalayam, Tamil Nadu

### Subsidiary Companies

Sudharsanam Investments Limited, India  
Sri Ramco Lanka (Private) Limited, Sri Lanka  
Sri Ramco Roofings Lanka (Private) Limited, Sri Lanka

### Bankers

HDFC Bank Limited  
IDBI Bank Limited  
Kotak Mahindra Bank Limited  
Yes Bank Limited  
The Federal Bank Limited  
Bank of Bahrain & Kuwait  
Axis Bank Limited

### Auditors

M/s. Ramakrishna Raja And Co  
Chartered Accountants  
1-D, GD Apartments, 6, Shanthinikethan  
V.P.Rathinasamy Nadar Road  
Bibikulam, Madurai - 625 002.

M/s. SRSV & Associates  
Chartered Accountants  
F2, 1<sup>st</sup> Floor, B Block, Sivams Padmalaya  
28/25, Neelakanta Metha Street  
T. Nagar, Chennai 600 017.

### Cost Auditors

M/s. N. Sivashankaran & Co.  
Cost Accountants  
Ap 13, (New No.15) 6<sup>th</sup> Street  
First Sector, K.K. Nagar  
Chennai 600 078.

### Secretarial Auditors

M/s. S. Krishnamurthy & Co  
Company Secretaries “Shreshtam”  
Old No. 17, New No 16, Pattammal Street  
Mandaveli, Chennai - 600 028.

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₹ in Lakhs

FINANCIAL HIGHLIGHTS	AS ( Previous IGAAP)			Ind AS					
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
<b>Earnings</b>									
Sales & Other Income	81,054	69,204	76,095	78,501	78,530	82,542	89,775	82,631	1,00,293
Operating Profit	12,606	6,212	6,555	7,404	11,646	13,111	13,770	13,161	19,753
Cash Generation	9,787	2,846	3,866	4,660	9,461	12,213	12,264	11,701	18,804
Net Profit / Loss [PAT]	5,449	(600)	2,093	3,333	5,987	7,205	7,319	6,552	11,078
<b>Assets Employed</b>									
Net Fixed Assets	35,174	37,573	37,381	38,976	39,847	39,855	41,494	45,685	48,090
Investments	20,316	20,319	21,316	23,574	24,126	25,150	26,374	28,390	33,958
Other Net Assets net off other Liabilities	38,465	30,780	32,717	26,176	29,880	25,835	25,393	30,103	27,595
<b>TOTAL</b>	<b>93,955</b>	<b>88,672</b>	<b>91,414</b>	<b>88,726</b>	<b>93,853</b>	<b>90,840</b>	<b>93,261</b>	<b>1,04,178</b>	<b>1,09,643</b>
<b>Financed By:</b>									
<b>A. Shareholders' Funds</b>									
Share Capital	100	100	100	100	100	100	100	100	100
Bonus Shares	767	767	767	767	767	767	767	767	767
Reserves and Surplus	45,873	45,139	46,808	51,517	58,106	65,551	72,650	77,604	89,244
Deferred Tax, Government Grants	2,019	1,140	958	415	1,267	3,169	1,001	1,939	4,285
<b>Total Shareholders, Funds(A)</b>	<b>48,759</b>	<b>47,146</b>	<b>48,633</b>	<b>52,799</b>	<b>60,240</b>	<b>69,587</b>	<b>74,518</b>	<b>80,410</b>	<b>94,396</b>
<b>B. Borrowed Funds</b>									
Short Term and Long Term	45,196	41,526	42,778	35,927	33,613	21,253	18,743	23,768	15,247
<b>Total Borrowings (B)</b>	<b>45,196</b>	<b>41,526</b>	<b>42,778</b>	<b>35,927</b>	<b>33,613</b>	<b>21,253</b>	<b>18,743</b>	<b>23,768</b>	<b>15,247</b>
<b>TOTAL (A) + (B)</b>	<b>93,955</b>	<b>88,672</b>	<b>91,411</b>	<b>88,726</b>	<b>93,853</b>	<b>90,840</b>	<b>93,261</b>	<b>1,04,178</b>	<b>1,09,643</b>
Book value per share (₹)	52.91	52.06	53.99	59.42	67.02	75.61	83.79	89.51	102.93
Earnings Per Share (₹)	6.28	(0.69)	2.41	3.84	6.91	8.31	8.44	7.56	12.78
Dividend Per Share (₹)	1.10	0.25	0.30	0.50	0.50	0.50	0.50	1.00	1.00
Dividend Payout (₹ in Lacs)	953	217	260	433	433	433	433	867	867
Dividend Payout Ratio %	17	(36)	12	13	7	6	6	13	8
Operating Profit Ratio %	15.55	8.98	8.61	9.43	14.83	15.88	15.34	15.93	19.70
Gross Fixed Assets Per Share (₹)	62.24	80.93	83.23	83.90	87.92	88.53	92.33	97.28	99.00
Debt - Equity Ratio	0.97	0.90	0.90	0.69	0.57	0.32	0.25	0.30	0.17
Market Price of Share (₹)									
a. As on 31 <sup>st</sup> March* (Close)	52.70	37.60	69.65	91.50	239.20	229.95	213.05	114.20	256.65
b. high**	52.90	61.40	72.00	93.95	288.30	325.70	285.50	219.75	274.30
c. low**	50.10	29.00	69.10	90.95	90.50	212.40	172.10	110.00	104.60
P/E Ratio as at 31 <sup>st</sup> March@	8.39	(54.49)	28.90	23.83	34.62	27.67	25.24	15.11	20.08
Market Capitalisation@ (₹ in lacs)	45,671	32,585	60,360	79,297	2,07,298	1,99,282	1,84,636	98,969	2,22,421

\* NSE Quotations

\*\* High & Low prices during the year ended 31<sup>st</sup> March at NSE.

@ Based on the market price as on 31<sup>st</sup> March at NSE.

# From 2009-10, Figures relating to Shares are after Stock-Split (F.V. of each Share: ₹ 1/- w.e.f 16-09-2009) and 1:1 Bonus Issue. Figures have been regrouped for comparison purposes

## NOTICE TO THE MEMBERS

Notice is hereby given that the 56<sup>th</sup> Annual General Meeting of the Company will be held at 11.30 a.m. on Thursday the 19<sup>th</sup> August 2021. This Annual General Meeting is being conducted through Video Conferencing / Other Audio Visual Means (VC), the details of which are provided in the Notes to this Notice. The following are the businesses that would be transacted at this Annual General Meeting:

### ORDINARY BUSINESS:

1. To consider and pass the following Resolution, as an ORDINARY RESOLUTION:  
“RESOLVED that the Company’s Separate and Consolidated Audited Financial Statements for the year ended 31<sup>st</sup> March 2021 and the Reports of the Board of Directors and Auditors thereon be and are hereby considered and adopted.”
2. To consider and pass the following Resolution, as an ORDINARY RESOLUTION:  
“RESOLVED that Shri S.S.Ramachandra Raja (DIN: 00331491) who retires by rotation, be and is hereby re-appointed as a Director of the Company.”

### SPECIAL BUSINESS:

3. To consider and pass the following Resolution, as an ORDINARY RESOLUTION:  
“RESOLVED that the approval of the Members be and is hereby accorded as per Section 188 and other applicable provisions of the Companies Act, 2013, the Rules made thereunder and Regulation 23 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 for the related party transactions to be entered with M/s Raja Charity Trust (RCT) arising out of their re-appointment as the Sole Selling Agent of the Company for a further period of 5 years from 3.05.2022 on the following terms and conditions:
  - a. The re-appointment will be for a period of 5 (five) years from 03.05.2022.
  - b. M/s. Raja Charity Trust will be the Sole Selling Agent for the products of the Company in India viz. all kinds of Roofing sheets, Accessories, Flat / Corrugated Sheets/ Boards and Pressure Pipes and Pipe fittings of every description made of, wholly or partly, with Asbestos Fibre or with the use of natural, synthetic, organic, inorganic fibre and Cement, Calcium Silicate or such other material/s and also made of Steel / Plastics / Polymers etc., and also Plastic Storage Tanks/ Containers of any kind and any similar or related products (hereinafter referred to as “Products”).
  - c. M/s. Raja Charity Trust will promote and canvass orders for the Products of the Company at the prices and delivery terms stipulated by the Company from time to time; they will also take all necessary steps on behalf of the Company to effectively deal with all contracts of sale of the Company’s products; they will also assist the Company in collection of payments and render such other services incidental thereto.
  - d. They will be entitled to a commission of 1.00% (one percent) exclusive of taxes or duties thereon, on the ex-factory value of the products sold within India to Government and Public, exclusive of GST, Excise duty, Sales tax, Octroi or other statutory levies.“RESOLVED FURTHER that the Board of Directors of the Company be and are hereby authorized to enter into Sole Selling Agency Agreement/ Arrangements and accept such modifications/amendments in the Sole Selling Agency Agreement/arrangements as may be required by regulations /acts and to take all necessary steps to implement the same”.
4. To consider and pass the following Resolution as an ORDINARY RESOLUTION:  
“RESOLVED that pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014, the remuneration of ₹ 2,50,000/- (Rupees Two lakh fifty thousand only) exclusive of applicable GST and Out-of-pocket expenses, payable to M/s. N. Sivashankaran & Co., Cost Accountants (Firm Registration No. 100662) appointed as the Cost Auditors of the Company by the Board of Directors, for the financial year 2021-22 for auditing the Cost Records relating to manufacture of Fibre Cement Products (FCP & CSB) and Cotton Yarn, be and is hereby ratified.”
5. To consider and pass the following Resolution as a SPECIAL RESOLUTION:

#### PLAN A

“RESOLVED that pursuant to the provisions of Section 62(1)(b) and all other applicable provisions, if any, of the Companies Act, 2013 [Act], and Companies (Share Capital and Debentures) Rules, 2014 [Rule], Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 [LODR], Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 (hereinafter referred to as “SBEB”) [collectively referred to as “applicable laws”] and subject to such other approvals, permissions and sanctions as may be necessary from time to time and subject to such conditions and modifications as may be prescribed or imposed while granting such approvals, permissions and sanctions, approval and consent of the Company be and is hereby accorded to the Employees Stock Option Scheme 2021 - Plan A (hereinafter referred to as the “ESOS 2021 - PLAN A”).

RESOLVED FURTHER that the Nomination and Remuneration Committee (“Committee”), constituted under Section 178 of the Act, be and is hereby authorised to grant from time to time such number of options, to the employees, as defined in Regulation 2(1)(f) of SBEB, not more than 5,00,000 (Five Lakhs) Options in aggregate, each Option giving the right but not the obligation to the holder to subscribe for cash to one fully paid-up Equity Share in the Company, of face value of ₹ 1/- each, at such price or prices, in one or more tranches and on such terms and conditions, as may be determined by the Committee in accordance with the provisions of the ESOS 2021 - PLAN A and in compliance with the applicable laws and subject to required approvals.

**RESOLVED FURTHER** that the Committee be and is hereby authorised to allot Equity Shares upon exercise of options by Employee from time to time in accordance with the ESOS 2021 - PLAN A and other applicable laws and such Equity shares shall rank pari-passu in all respects with the then existing Equity Shares of the Company.

**RESOLVED FURTHER** that the Committee be and is hereby authorised inter-alia to :

- a. Formulate the detailed terms and conditions of the Scheme which shall include the provisions as specified by SEBI in this regard and
- b. Frame suitable policies and procedures to ensure compliance of the statutory provisions.

**RESOLVED FURTHER** that the Committee be and is hereby authorized at any time to modify, change, vary, alter, amend, suspend or terminate the ESOS 2021 - PLAN A subject to the compliance with the applicable laws and regulations and to do all such acts, deeds, matters and things as may at its absolute discretion deem fit for such purpose and also to settle any issues, questions, difficulties or doubts that may arise in this regard without being required to seek any further consent or approval of the Members and further to execute all such documents, writings and to give such directions and or instructions as may be necessary or expedient to give effect to such modification, change, variation, alteration, amendment, suspension or termination of the ESOS 2021 - PLAN A and do all other things incidental and ancillary thereof.

**RESOLVED FURTHER** that the Company shall conform to the accounting policies prescribed from time to time under the Regulations and any other applicable laws and regulations to the extent relevant and applicable to the ESOS 2021 - PLAN A.

**RESOLVED FURTHER** that Committee be and is hereby authorized to delegate to any of the Directors or Key Managerial Personnel of the Company the power to take necessary steps for implementation of the scheme and for listing of the securities allotted under the ESOS 2021 - PLAN A on the Stock Exchanges, where the securities of the Company are listed.”

#### **PLAN B**

“**RESOLVED** that pursuant to the provisions of Section 62(1)(b) and all other applicable provisions, if any, of the Companies Act, 2013 [Act], and Companies (Share Capital and Debentures) Rules, 2014 [Rule], Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 [LODR], Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 (hereinafter referred to as “SBEB”) [collectively referred to as “applicable laws”] and subject to such other approvals, permissions and sanctions as may be necessary from time to time and subject to such conditions and modifications as may be prescribed or imposed while granting such approvals, permissions and sanctions, approval and consent of the Company be and is hereby accorded to the Employees Stock Option Scheme 2021 - Plan B (hereinafter referred to as the “ESOS 2021 - PLAN B”).

**RESOLVED FURTHER** that the Nomination and Remuneration Committee (“Committee”), constituted under Section 178 of the Act, be and is hereby authorised to grant from time to time such number of options, to the employees, as defined in Regulation 2(1)(f) of SBEB, not more than 5,00,000 (Five Lakhs) Options in aggregate, each Option giving the right but not the obligation to the holder to subscribe for cash to one fully paid-up Equity Share in the Company, of face value of ₹ 1/- each, at such price or prices, in one or more tranches and on such terms and conditions, as may be determined by the Committee in accordance with the provisions of the ESOS 2021 - PLAN B and in compliance with the applicable laws and subject to required approvals.

**RESOLVED FURTHER** that the Committee be and is hereby authorised to allot Equity Shares upon exercise of options by Employee from time to time in accordance with the ESOS 2021 - PLAN B and other applicable laws and such Equity shares shall rank pari-passu in all respects with the then existing Equity Shares of the Company.

**RESOLVED FURTHER** that the Committee be and is hereby authorised inter-alia to :

- a. Formulate the detailed terms and conditions of the Scheme which shall include the provisions as specified by SEBI in this regard and
- b. Frame suitable policies and procedures to ensure compliance of the statutory provisions.

**RESOLVED FURTHER** that the Committee be and is hereby authorized at any time to modify, change, vary, alter, amend, suspend or terminate the ESOS 2021 - PLAN B subject to the compliance with the applicable laws and regulations and to do all such acts, deeds, matters and things as may at its absolute discretion deem fit for such purpose and also to settle any issues, questions, difficulties or doubts that may arise in this regard without being required to seek any further consent or approval of the Members and further to execute all such documents, writings and to give such directions and or instructions as may be necessary or expedient to give effect to such modification, change, variation, alteration, amendment, suspension or termination of the ESOS 2021 - PLAN B and do all other things incidental and ancillary thereof.

**RESOLVED FURTHER** that the Company shall conform to the accounting policies prescribed from time to time under the Regulations and any other applicable laws and regulations to the extent relevant and applicable to the ESOS 2021 - PLAN B.

**RESOLVED FURTHER** that Committee be and is hereby authorized to delegate to any of the Directors or Key Managerial Personnel of the Company the power to take necessary steps for implementation of the scheme and for listing of the securities allotted under the ESOS 2021 - PLAN B on the Stock Exchanges, where the securities of the Company are listed.”

6. To consider and pass the following Resolution, as an ORDINARY RESOLUTION :

“**RESOLVED THAT** pursuant to the provisions of Sections 150, 152, Schedule IV and other applicable provisions of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 17(1) of the Securities

and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Shri. Ajay Bhaskar Baliga (DIN 00030743), appointed as an Additional Director of the Company in the category of Independent Director on 27-07-2021 pursuant to the provisions of Section 161 of the Companies Act, 2013 and the Articles of Association of the Company and who holds office up to the date of this Annual General Meeting, and being eligible, offers himself for appointment, be and is hereby appointed as a Director of the Company, under Independent Director category for a period of 5 consecutive years from the date of his appointment, viz. 27-07-2021.”

By Order of the Board  
For RAMCO INDUSTRIES LIMITED

**P.R. VENKETRAMA RAJA**  
CHAIRMAN

Place : Chennai  
Date : 27<sup>th</sup> July, 2021

**NOTES:**

1. Statement pursuant to Section 102 of the Companies Act, 2013, setting out the material facts concerning each item of Special Business is annexed hereto.
2. The Company has chosen to conduct this Annual General Meeting through Video Conferencing / Other Audio Visual Means(VC), in view of the continuing COVID-19 pandemic. The Annual General Meeting would be conducted in accordance with the General Circular No: 2/2021 dated 13<sup>th</sup> January 2021, issued by Ministry of Corporate Affairs, Government of India and Circular No: SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15<sup>th</sup> January 2021, issued by Securities and Exchange Board of India (SEBI) and such other instructions that may be issued by Statutory Authorities.
3. The Company would be providing the CDSL system for the members to cast their vote through remote e-voting and participate in the Annual General Meeting through Video Conferencing (VC).
4. Proxies are not being sent to shareholders, as the meeting is being conducted through Video Conference/ Other Audio Visual Means(VC).
5. The Company is also releasing a Public Notice by way of advertisement being published in English in Financial Express (All editions) and in Tamil in Makkal Kural (All editions), containing the following information:
  - \* Convening of Annual General Meeting through Video Conference / Other Audio Visual Means(VC)in compliance with applicable provisions of the Act.
  - \* Date and Time of the Annual General Meeting.
  - \* Availability of Notice of the Meeting on the website of the Company and the stock exchanges, viz. BSE Limited and National Stock Exchange of India Limited, where the Company’s shares are listed and at <https://www.evotingindia.com>.
  - \* Requesting the members who have not registered their e-mail addresses with the Company, to get the same registered with the Company.
6. The cut-off date will be 12-08-2021, for determining the eligibility to vote by remote e-voting or during the Annual General Meeting.
7. Pursuant to Rule 8 of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, the Company has uploaded the details of unclaimed/unpaid dividends lying with the Company on the website of the Company ([www.ramcoindltd.com](http://www.ramcoindltd.com)), as also on the website of the Ministry of Corporate Affairs. The dividends remaining unpaid for a period of over 7 years will be transferred to the Investor Education & Protection Fund of the Central Government. Hence, the members who have not claimed their dividend relating to the earlier years may write to the Company for claiming the amount before it is so transferred to the Fund. The details of due dates for transfer of such unclaimed dividend to the said Fund are:

Financial Year ended	Type of Dividend	Date of Declaration of Dividend	Last Date for Claiming Unpaid Dividend	Due Date for Transfer to IEP Fund
2013-14	Dividend	28.07.2014	27.07.2021	25.08.2021
2014-15	Dividend	23.09.2015	22.09.2022	20.10.2022
2015-16	Dividend	11.03.2016	10.03.2023	08.04.2023
2016-17	Dividend	04.08.2017	03.08.2024	01.09.2024
2017-18	Dividend	03.08.2018	02.08.2025	31.08.2025
2018-19	Dividend	08.08.2019	07.08.2026	06.09.2026
2019-20	Dividend	03.03.2020	02.03.2027	01.04.2027
2020-21	Interim Dividend	12.03.2021	11.03.2028	10.04.2028

8. In accordance with Section 125(5) of the Companies Act, 2013, the Company has transferred the unclaimed/unpaid dividends lying with the Company for a period of over 7 years, to the Investor Education and Protection Fund (the IEPF) established by the Central Government.



9. In accordance with Section 124(6) of the Companies Act, 2013, read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, the shares in respect of which, dividend has not been paid or claimed for 7 consecutive years or more have been transferred by the Company to IEPF. The shareholders / their legal heirs are entitled to claim the said shares and the dividend so transferred from the IEPF by making an online application in Form No: IEPF-5 to the IEPF Authority. The procedure and the form are available at [www.ramcoindltd.com](http://www.ramcoindltd.com) and [www.iepf.gov.in](http://www.iepf.gov.in)
10. Despatching of physical copies of the financial statements (including Board's report, Auditor's report or other documents required to be attached therewith), has been dispensed with. Such statements are being sent only by email to the members and to all other persons so entitled. The Annual Report will also be made available on the Company's Website - [www.ramcoindltd.com](http://www.ramcoindltd.com) and at the websites of the BSE Limited and National Stock Exchange of India Limited, where the Company's shares are listed and CDSL's e-voting portal at <https://www.evotingindia.com>
11. In terms of Section 152 of the Act, Shri. S.S.Ramachandra Raja (DIN:00331491), retires by rotation at this Meeting and being eligible, offers himself for re-appointment. The Board of Directors of the Company recommends his re-appointment. Details of the Director proposed to be re-appointed as required in terms of Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 [LODR] and Standard 1.2.5 of Secretarial Standards on General Meetings (SS-2), are provided in Statement pursuant to Section 102 of the Act.
12. Voting through electronic means:
  - A. In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, [LODR] the Company is providing members remote e-voting facility to exercise their right to vote at the 56<sup>th</sup> Annual General Meeting (AGM) and the business may be transacted through such voting, through e-voting services provided by Central Depository Services (India) Limited (CDSL).
  - B. The facility for remote e-voting shall remain open from 9.00 AM on Monday, the 16<sup>th</sup> August 2021 to 5.00 PM on Wednesday, the 18<sup>th</sup> August 2021. During this period, the members of the Company, holding shares either in physical form or in dematerialised form, as on the cut-off date, viz. Thursday, the 12<sup>th</sup> August 2021, may opt for remote e-voting. Remote e-voting shall not be allowed beyond 5.00 PM on Wednesday, the 18<sup>th</sup> August 2021.
  - C. In terms of SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants (DP). Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.
  - D. Pursuant to said SEBI Circular, Login method for e-Voting and joining the AGM through VC for Individual shareholders holding securities in Demat mode are given below :

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	<ol style="list-style-type: none"> <li>1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are <a href="https://web.cdslindia.com/myeasi/home/login">https://web.cdslindia.com/myeasi/home/login</a> or visit <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on Login icon and select New System Myeasi.</li> <li>2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining the AGM through VC &amp; voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL, so that the user can visit the e-Voting service providers' website directly.</li> <li>3) If the user is not registered for Easi/Easiest, option to register is available at <a href="https://web.cdslindia.com/myeasi/Registration/EasiRegistration">https://web.cdslindia.com/myeasi/Registration/EasiRegistration</a></li> <li>4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol>

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL	<p>1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: <a href="https://eservices.nsd.com">https:// eservices.nsd.com</a> either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining the AGM through VC &amp; voting during the meeting.</p> <p>2) If the user is not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsd.com">https://eservices.nsd.com</a>. Select “Register Online for IDeAS “Portal or click at <a href="https://eservices.nsd.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsd.com/SecureWeb/IdeasDirect Reg.jsp</a></p> <p>3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsd.com/">https://www.evoting.nsd.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/ Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number holding with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining the AGM through VC &amp; voting during the meeting</p>
Individual Shareholders (holding securities in demat mode) login through their DPs	You can also login using the login credentials of your demat account through your DP registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining the AGM through VC & voting during the meeting.

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

- E. Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at 022-23058738 and 022-23058542/43.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at toll free no.: 1800 1020 990 and 1800 22 44 30

- F. Login method for e-Voting and joining the AGM through VC for shareholders other than individual shareholders holding in Demat form & physical shareholders.

1. The shareholders should log on to the e-voting website [www.evotingindia.com](http://www.evotingindia.com).
2. Click on “Shareholders” module.
3. Now enter your User ID

- a. For CDSL: 16 digits beneficiary ID,
- b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
- c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4. Next enter the Image Verification as displayed and Click on Login.
5. If you are holding shares in demat form and had logged on to [www.evotingindia.com](http://www.evotingindia.com) and voted on an earlier e-voting of any company, then your existing password is to be used.
6. If you are a first-time user follow the steps given below :

	<b>For Shareholders holding shares in Demat Form other than individual and Physical Form</b>
PAN	Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/DP are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction F.

After entering these details appropriately, click on “SUBMIT” tab.

- G. Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach ‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- H. For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- I. Click on the EVSN for Ramco Industries Limited, on which you choose to vote.
- J. On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- K. Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- L. After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- M. Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- N. You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- O. If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- P. Facility for Non - Individual Shareholders and Custodians -Remote Voting
  - a. Non-Individual shareholders (i.e. other than Individuals, HUF, NRI, etc.) and Custodians are required to log on to [www.evotingindia.com](http://www.evotingindia.com) and register themselves in the “Corporates” module.
  - b. A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com).
  - c. After receiving the login details, a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
  - d. The list of accounts linked in the login should be mailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) and on approval of the accounts they would be able to cast their vote.
  - e. A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
  - f. Alternatively, Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter, etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer at [srinivasan.k@msjandnk.in](mailto:srinivasan.k@msjandnk.in) and to the Company at the email address [viz.investors\\_grievances@ril.co.in](mailto:investors_grievances@ril.co.in),

if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

Q. All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, CDSL, A Wing, 25<sup>th</sup> Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or call on 022-23058542/43.

13. Instructions for shareholders attending the AGM through VC and E-voting during meeting are as under:

- A. The Procedure for attending meeting and e-voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.
- B. The Members can join the Annual General Meeting in the Video Conference mode upto 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in this Notice. The facility of participation at the Annual General Meeting through Video Conference will be made available to at least 1000 members on first come first served basis. This will not include Members holding 2% or more shareholding, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the Annual General Meeting.
- C. Members are requested to join the Annual General Meeting through Laptops/ IPads for better experience and will be required to have webcam and use Internet with a good speed to avoid any disturbance during the meeting.
- D. Members are requested to use Stable Wi-Fi or LAN Connection to mitigate Audio/Video loss due to fluctuation in your network. Please avoid connecting through your Mobile Devices or Tablets or through Laptop via Mobile Hotspot.
- E. Members who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request at least 3 days prior to meeting mentioning your name, demat account number/ folio number, email id, mobile number (as registered with the Depository Participant/Company) to the mail id: [investors\\_grievances@ril.co.in](mailto:investors_grievances@ril.co.in). Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
- F. Members who do not wish to speak during the AGM but have queries may send your queries at least 3 days prior to meeting mentioning your name, demat account number/folio number, email id, mobile number to the mail id: [investors\\_grievances@ril.co.in](mailto:investors_grievances@ril.co.in). These queries will be replied to by the company suitably by email.
- G. Non-Individual members intending to authorise their representatives to attend the meeting are requested to send a scanned certified copy of the Board resolution authorising their representative to attend on their behalf at the meeting. The said Resolution / Authorisation shall be sent to the Scrutinizer by email through its registered email address with a copy marked to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com)
- H. The attendance of the Members attending the Annual General Meeting through Video Conference/ Other Audio Visual Means(VC) will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
- I. The link for VC to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for Remote e-voting.
- J. Shareholders who have voted through Remote e-voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
- K. Only those shareholders, who are present in the AGM through VC and have not cast their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
- L. If any votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.
- M. In case of joint holder attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote.

14. Process for those shareholders whose E-mail/Mobile No. are not registered with the Company/DP:

- A. For Physical shareholders, please provide your E-mail ID/Mobile Number along with necessary details like Folio No., Name of shareholder, scanned copy of share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar card) by E-mail to the Company.
- B. For individual Demat shareholders, please update your e-mail id and mobile no. with your respective DP which is mandatory while E-voting and joining the AGM through VC through Depository.
- C. If you have any queries or issues regarding attending AGM and e-voting from the CDSL e-voting system, you can write an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or contact at 022-23058738 and 022-23058542/43.

15. Any person, who acquires shares of the Company and becomes a member of the Company after dispatch of the Notice and holding shares as of the cut-off date i.e. 12<sup>th</sup> August, 2021 may obtain the login ID and password by following the procedure mentioned in Point No.12(D) or (F), as the case may be.
16. The voting rights of shareholders shall be in proportion to the shares held by them in the paid up equity share capital of the Company as on 12<sup>th</sup> August, 2021.
17. Shri K. Srinivasan, Chartered Accountant (Membership No. 021510), Partner, M/s.M.S.Jagannathan & N.Krishnaswami, Chartered Accountants (email id : srinivasan.k@msjandnk.in) has been appointed as the Scrutiniser to scrutinise the e-voting process in a fair and transparent manner.
18. The scrutiniser shall, immediately after the conclusion of voting at the Annual General Meeting, unblock the votes cast through e-voting in the presence of at least two witnesses not in the employment of the company and make, not later than three days of conclusion of the meeting, a consolidated scrutiniser's report of the total votes cast in favour or against, if any, to the Chairman or a person authorised by him in writing who shall countersign the same and the Chairman or a person authorised by him in writing shall declare the result of the voting forthwith.
19. The results declared alongwith the report of the Scrutinizer shall be placed on the website of the Company at www.ramcoindltd.com and on the website of CDSL immediately after the declaration of results by the Chairman or a person authorized by him. The results shall also be immediately forwarded to the BSE Limited and National Stock Exchange of India Limited, Mumbai.

By Order of the Board  
For RAMCO INDUSTRIES LIMITED  
**P.R. VENKETRAMA RAJA**  
CHAIRMAN  
(DIN 00331406)

Place : Chennai  
Date : 27-07-2021

## STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

### Item No. 3

The members at their Annual General Meeting held on 04.08.2016 had approved the re-appointment of Raja Charity Trust (RCT) as the sole selling Agent for 5 years from 03.05.2017 to 2.05.2022, at a commission of 1% on the sale value of the Company's products based on orders procured by them. During the last financial years of existing term, substantial part of sales were held through them. Hence it is felt advantageous to the Company to continue the sole selling agency for a further period of 5 (five) years. In terms of Regulation 23(1) of SEBI (LODR) Regulations, 2015, the sales arising out of the orders procured by Raja Charity Trust is classified as Material transaction with the related party as it exceeds 10% of annual consolidated turnover.

Since the sale of products through RCT may be more than 10% of the Consolidated Turnover of the Company, amounts to "Material transaction" with the related party and requires approval of shareholders by Resolution.

The contract with RCT is available for inspection at the Registered Office between 2 p.m. and 4 p.m. on all working days up to the date of the Annual General Meeting.

None of the Directors, Key Managerial Personnel or their relatives except Shri.P.R. Venketrama Raja, Shri Abinav Ramasubramania Raja and Sri.S S Ramachandra Raja, as the trustees of RCT and their relatives are concerned or interested financially or otherwise in this item of business.

### Item No. 4

In accordance with the provisions of Section 148 of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014, the Company is required to appoint a cost auditor to audit the cost records of Company, relating to manufacture of Fibre Cement Products (FCP & CSB) and Cotton Yarn.

On the recommendation of the Audit Committee at its meeting held on 24.05.2021, the Board had approved the appointment of M/s. N. Sivashankaran & Co., Cost Accountants as the Cost Auditors of the Company to audit the Company's Cost Records relating to manufacture of Fibre Cement Products (FCP & CSB) and Cotton Yarn, for the financial year 2021-22. The Board had approved a remuneration of ₹ 2,50,000/- (Rupees Two lakh fifty thousand only) exclusive of GST and Out-of-pocket expenses.

The remuneration to be paid to the cost auditor is required to be ratified by the members, in accordance with the provisions of Section 148(3) of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014.

The Directors recommend the Resolution to the Members for their approval. None of the Directors, Key Managerial Personnel or their relatives are interested in this Resolution.

**Item No. 5**

**PLAN A**

The Company is proposing Employee Stock Option Schemes, to reward those who had put in long service and contributed to the growth of the Company. The objective of the scheme is to give them opportunity to participate and gain from the Company's performance, thereby acting as a suitable reward. Participation in the ownership of the Company, through share based compensation schemes will be a just reward for the employees for their continuous hard work, dedication and support, which has led the company to be what it is today. The scheme is also intended to attract and retain key talents and motivate them to contribute for the Company's progress and profitability.

Accordingly, the Company had formulated "Employee Stock Option Scheme 2021 - Plan A" (ESOS 2021 - PLAN A) with the aggregate shares underlying the stock option scheme as 5,00,000 equity shares of ₹ 1/- each. The scheme will be extended to the Employees of the Company, as defined in Regulation 2(1)(f) of SBEB.

The scheme will be implemented in accordance with Rule 12 of the Rules and SBEB and such other laws, as may be applicable in this regard, by the Nomination and Remuneration Committee of the Company.

The main features of the ESOS 2021 - PLAN A are as under :

1. Brief Description of the Scheme(s):

This proposed Scheme called Employees Stock Option Scheme 2021 - Plan A (ESOS 2021 - PLAN A) is intended to reward the Eligible Employees of the Company, for their performance and to motivate them to contribute to the progress and profitability of the Company. The Company also intends to use this Scheme to retain talent in the organization as it views options as instruments that would enable the Employees to share the value they create for the Company.

2. Total number of options to be granted:

Such number of options would be available for grant to the eligible employees of the Company under ESOS 2021 - PLAN A, in one or more tranches exercisable up to 5,00,000 (Five Lakhs) Equity Shares in the Company of face value of ₹ 1/- each fully paid-up. Vested options lapsed due to non-exercise and/or unvested options that get cancelled due to resignation/termination of the employees or otherwise, would be available for being re-granted at a future date. The Committee is authorized to re-grant such lapsed / cancelled options as per the provisions of ESOS 2021 - PLAN A, within overall ceiling. The SBEB require that in case of any corporate action(s) such as rights issues, bonus issues, merger and sale of division, and others, a fair and reasonable adjustment needs to be made to the options granted. Accordingly, the Committee is authorised to decide on issue of additional options, in such circumstances, subject to compliance of the SEBI (SBEB) Regulations.

3. Identification of classes of employees entitled to participate in ESOS 2021- PLAN A:

The Permanent employees of the Company, who have put in 10 years of service are entitled to participate in ESOS 2021 - PLAN A.

Following persons are not eligible:

- a) an employee who is a Promoter or belongs to the Promoter Group;
- b) a Director who either by himself or through his relatives or through any Body corporate, directly or indirectly holds more than 10% of the outstanding Equity Shares of the Company; and
- c) an Independent Director within the meaning of the Companies Act, 2013.

4. Requirements of vesting and period of vesting:

The options granted shall vest so long as an employee continues to be in the employment of the Company. The Committee may, at its discretion, lay down certain performance metrics on the achievement of which such options would vest, the detailed terms and conditions relating to such vesting, and the proportion in which options granted would vest subject to the minimum vesting period of 1 (one) year.

The vesting dates in respect of the options granted under the Scheme may vary from employee to employee or any class thereof and/or in respect of the number or percentage of options granted to an employee.

5. Maximum period within which the options shall be vested:

Options granted under ESOS 2021 - PLAN A would vest subject to maximum period of 5 (five) years from the date of grant of such options, as may be decided by the Committee.

6. Exercise price or pricing formula:

The Exercise Price shall be equal to ₹ 1/- (Rupee One only) per option or any other price as may be decided by the Committee.

7. Exercise period and the process of Exercise:

The options vested during a financial year can be exercised by the Grantee on or before 31<sup>st</sup> December of the immediately succeeding Financial Year.

The Vested options shall be exercisable by the employees by an application to the Company expressing his/her desire to exercise such options in such manner and on such format as may be prescribed by the Committee from time to time. The options shall lapse if not exercised within the specified exercise period.

8. Appraisal process for determining the eligibility of employees under ESOS 2021 - PLAN A :

The appraisal process for determining the eligibility of the employees will be decided by the Committee from time to time.

9. Maximum number of options to be issued per employee and in aggregate:  
The number of options that may be granted to any specific employee of the Company under ESOS 2021 - PLAN A, shall not exceed ₹ 1 lakh in any financial year and shall not exceed ₹ 2 lakh in aggregate.
10. Maximum Quantum of benefits to be provided per employee under the ESOS 2021 - PLAN A:  
The Maximum quantum of benefits underlying the options issued to an eligible employee shall depend upon the Market Price of the shares as on the date of sale of shares arising out of Exercise of options.
11. Scheme of implementation:  
The Scheme shall be implemented and administered directly by the Company.
12. Source of Shares:  
The Scheme contemplates fresh Issue of Shares by the Company ("Primary Shares").
13. The amount of loan provided for implementation of the Scheme by the Company to the Trust, its tenure, utilisation, repayment terms etc.:  
Company is not providing any loan for ESOS 2021 - PLAN A purpose, as Company is directly implementing the plan.
14. Maximum percentage of Secondary Acquisition (subject to limits specified under the Regulations) that can be made by the Trust for the purchase under the scheme:  
Not applicable.
15. Accounting and Disclosure Policies:  
The Company shall follow the 'Guidance Note on Accounting for Employee Share-based Payments' and/or any relevant Accounting Standards as may be prescribed by the Institute of Chartered Accountants of India from time to time, including the disclosure requirements prescribed therein.
16. Method of Valuation:  
The Company shall use one of the applicable methods (intrinsic value or fair value) to value its options. In case of Intrinsic Value Method, the difference between the employee compensation cost so computed and the employee compensation cost that shall have been recognized if it had used the fair value of the options and the impact of this difference on profits and on Earnings per Share (EPS) of the company shall be disclosed in the Board's report.  
Consent of the members is being sought by way of Special Resolution pursuant to Section 62(1)(b) and all other applicable provisions, if any, of the Act and as per Regulation 6 of the SBEB.  
The Directors and Key Managerial Personnel of the Company may be deemed to be concerned or interested in the Resolution to the extent of any Stock Options that may be granted to them and the resultant equity shares issued, as applicable.

#### PLAN B

The Company is proposing Employee Stock Option Schemes, to reward those who had put in long service and contributed to the growth of the Company. The objective of the scheme is to give them opportunity to participate and gain from the Company's performance, thereby acting as a suitable reward. Participation in the ownership of the Company, through share based compensation schemes will be a just reward for the employees for their continuous hard work, dedication and support, which has led the company to be what it is today. The scheme is also intended to attract and retain key talents and motivate them to contribute for the Company's progress and profitability.

Accordingly, the Company had formulated "Employee Stock Option Scheme 2021 - Plan B" (ESOS 2021 - PLAN B) with the aggregate shares underlying the stock option scheme as 5,00,000 equity shares of ₹ 1/- each. The scheme will be extended to the Employees of the Company, as defined in Regulation 2(1)(f) of SBEB.

The scheme will be implemented in accordance with Rule 12 of the Rules and SBEB and such other laws, as may be applicable in this regard, by the Nomination and Remuneration Committee of the Company.

The main features of the ESOS 2021 - PLAN B are as under:

1. Brief Description of the Scheme(s):  
This proposed Scheme called Employees Stock Option Scheme 2021 - Plan B (ESOS 2021 - PLAN B) is intended to reward the Eligible Employees of the Company, for their performance and to motivate them to contribute to the progress and profitability of the Company. The Company also intends to use this Scheme to retain talent in the organization as it views options as instruments that would enable the Employees to share the value they create for the Company.
2. Total number of options to be granted:  
Such number of options would be available for grant to the eligible employees of the Company under ESOS 2021 - PLAN B, in one or more tranches exercisable up to 5,00,000 (Five Lakhs) Equity Shares in the Company of face value of ₹ 1/- each fully paid-up. Vested options lapsed due to non-exercise and/or unvested options that get cancelled due to resignation/termination of the employees or otherwise, would be available for being re-granted at a future date. The Committee is authorized to re-grant such lapsed / cancelled options as per the provisions of ESOS 2021 - PLAN B, within overall ceiling.  
The SBEB require that in case of any corporate action(s) such as rights issues, bonus issues, merger and sale of division, and others, a fair and reasonable adjustment needs to be made to the options granted.

Accordingly, the Committee is authorised to decide on issue of additional options, in such circumstances, subject to compliance of the SEBI (SBE) Regulations.

3. Identification of classes of employees entitled to participate in ESOS 2021- PLAN B:  
The Permanent employees of the Company, who have put in 3 years of service are entitled to participate in ESOS 2021-PLAN B. Following persons are not eligible:
  - a) an employee who is a Promoter or belongs to the Promoter Group;
  - b) a Director who either by himself or through his relatives or through any Body corporate, directly or indirectly holds more than 10% of the outstanding Equity Shares of the Company; and
  - c) an Independent Director within the meaning of the Companies Act, 2013.
4. Requirements of vesting and period of vesting:  
The options granted shall vest so long as an employee continues to be in the employment of the Company. The Committee may, at its discretion, lay down certain performance metrics on the achievement of which such options would vest, the detailed terms and conditions relating to such vesting, and the proportion in which options granted would vest subject to the minimum vesting period of 1 (one) year.  
The vesting dates in respect of the options granted under the Scheme may vary from employee to employee or any class thereof and/or in respect of the number or percentage of options granted to an employee.
5. Maximum period within which the options shall be vested:  
Options granted under ESOS 2021 - PLAN B would vest subject to maximum period of 5 (five) years from the date of grant of such options, as may be decided by the Committee.
6. Exercise price or pricing formula:  
The Exercise Price shall be equal to ₹ 30/- (Rupees Thirty only) per option or any other price as may be decided by the Committee.
7. Exercise period and the process of Exercise:  
The options vested during a financial year can be exercised by the Grantee on or before 31<sup>st</sup> December of the immediately succeeding Financial Year.  
The Vested options shall be exercisable by the employees by an application to the Company expressing his/her desire to exercise such options in such manner and on such format as may be prescribed by the Committee from time to time. The options shall lapse if not exercised within the specified exercise period.
8. Appraisal process for determining the eligibility of employees under ESOS 2021 - PLAN B:  
The appraisal process for determining the eligibility of the employees will be decided by the Committee from time to time.
9. Maximum number of options to be issued per employee and in aggregate:  
The number of options that may be granted to any specific employee of the Company under ESOS 2021 - PLAN B, shall not exceed ₹ 1 lakh in any financial year and shall not exceed ₹ 2 lakh in aggregate.
10. Maximum Quantum of benefits to be provided per employee under the ESOS 2021 - PLAN B:  
The Maximum quantum of benefits underlying the options issued to an eligible employee shall depend upon the Market Price of the shares as on the date of sale of shares arising out of Exercise of options.
11. Scheme of implementation:  
The Scheme shall be implemented and administered directly by the Company.
12. Source of Shares:  
The Scheme contemplates fresh Issue of Shares by the Company ("Primary Shares").
13. The amount of loan provided for implementation of the Scheme by the Company to the Trust, its tenure, utilisation, repayment terms etc.:  
Company is not providing any loan for ESOS 2021 - PLAN B purpose, as Company is directly implementing the plan.
14. Maximum percentage of Secondary Acquisition (subject to limits specified under the Regulations) that can be made by the Trust for the purchase under the scheme:  
Not applicable.
15. Accounting and Disclosure Policies:  
The Company shall follow the 'Guidance Note on Accounting for Employee Share-based Payments' and/or any relevant Accounting Standards as may be prescribed by the Institute of Chartered Accountants of India from time to time, including the disclosure requirements prescribed therein.



16. Method of Valuation:

The Company shall use one of the applicable methods (intrinsic value or fair value) to value its options. In case of Intrinsic Value Method, the difference between the employee compensation cost so computed and the employee compensation cost that shall have been recognized if it had used the fair value of the options and the impact of this difference on profits and on Earnings per Share (EPS) of the company shall be disclosed in the Board's report.

Consent of the members is being sought by way of Special Resolution pursuant to Section 62(1)(b) and all other applicable provisions, if any, of the Act and as per Regulation 6 of the SBEB.

The Directors and Key Managerial Personnel of the Company may be deemed to be concerned or interested in the Resolution to the extent of any Stock Options that may be granted to them and the resultant equity shares issued, as applicable.

**Item No. 6**

The Board of Directors, based on the recommendation of Nomination and Remuneration Committee had appointed Shri. Ajay Bhaskar Baliga (DIN 00030743), as Additional Director under Independent Director category on 27<sup>th</sup> July, 2021.

Shri. Ajay Bhaskar Baliga, a qualified Chemical Engineer, has served at senior management positions in reputed companies. His expertise lies in General Management, Supply, Procurement & Sourcing, Regulatory & Compliance, Innovation & Renovation, Operations Excellence, Technical, Projects & Acquisitions within the Indian and global space. He has been involved with acquisitions, their integration & merger into mainline business, manufacturing footprint & cost optimization, stepping up safety standards & infrastructure to international standards. He has in-depth knowledge of critical supply chain risks and opportunities. He has also done path-breaking work on water conservation and sustainability in this water-stressed country, considering that Alcobev is a large water-consuming industry. His long years of association with the consumer product space lends to his extensive knowledge, creative thinking, interest & insights on trends, consumer behavior, market dynamics & regulatory framework for market penetration & development.

In terms of Section 161(1) of the Companies Act, 2013 read with Articles of Association of the Company, Shri. Ajay Bhaskar Baliga (DIN 00030743) holds office as Additional Director up to the date of the forthcoming AGM.. He has furnished a declaration pursuant to section 149(6) of the Companies Act, 2013 that he meets the criteria of independence and is hence eligible for appointment as an Independent Director. In the opinion of the Board, Shri. Ajay Bhaskar Baliga (DIN 00030743) fulfils the conditions specified in the Act and the Rules made thereunder and he is independent of the Management. He holds no shares in Ramco Industries Limited.

The resolution seeks Members' approval for his appointment as an Independent Director for 5 consecutive years from the date of his appointment. The Board of Directors is of the opinion that his vast knowledge and experience will be of great value to the Company and hence recommends the Resolution for your approval.

A copy of the letter of appointment issued to Shri. Ajay Bhaskar Baliga would be available for inspection without any fee by the Members at the Registered Office of the Company during normal business hours on any working day.

Except Shri. Ajay Bhaskar Baliga, being the appointee, none of the Directors and Key Managerial Personnel of the Company and their relatives are interested in this Resolution.

The Notice together with this Statement may be regarded as a disclosure under Regulation 36(3) of LODR.

By Order of the Board  
For RAMCO INDUSTRIES LIMITED  
**P.R. VENKETRAMA RAJA**  
CHAIRMAN  
(DIN 00331406)

Place : Chennai  
Date : 27<sup>th</sup> July, 2021

**Additional Information on Director seeking re-election at the Annual General Meeting**

Shri S S RAMACHANDRA RAJA

Shri. S S Ramachandra Raja, a Science Graduate and has been Director of the Company since 1992 extending valuable guidance. Shri. S S Ramachandra Raja is a Director in the following Companies:

- 1 Rajapalayam Mills Limited
- 2 Sri Vishnu Shankar Mill Limited
- 3 Ramco Management Private Limited
- 4 Sri Sethu Ramasamy Farms Private Limited
- 5 Sudharsanam Investments Limited

He holds 4,07,680 shares in Ramco Industries Limited

## BOARD'S REPORT

Your Directors have pleasure in presenting their 56<sup>th</sup> Annual Report and the Audited Accounts of the Company for the year ended 31<sup>st</sup> March 2021.

### FINANCIAL RESULTS

	For the Year ended 31.03.2021 ₹ in lakhs Separate	For the Year ended 31.03.2020 ₹ in lakhs Separate
Total Revenue (net of duties and taxes)	1,04,952	87,973
<b>Operating Profit : Profit before Interest, Depreciation and Tax (PBIDT)</b>	<b>19,753</b>	<b>12,655</b>
Less : Interest	949	1,460
<b>Profit before Depreciation and Tax (PBDT)</b>	<b>18,804</b>	<b>11,195</b>
Less : Depreciation	2,762	2,577
Add : Exceptional items	-	506
<b>Net Profit/ Loss before Tax (PBT)</b>	<b>16,042</b>	<b>9,124</b>
Less: Provision for Taxation - Current	4,541	1,698
Deferred	423	874
<b>Net Profit / Loss after Tax (PAT)</b>	<b>11,078</b>	<b>6,552</b>
Other Comprehensive Income for the year (Net of Tax)	1,429	(640)
Total Comprehensive Income for the year (TCI)	12,507	5,912
<b>Movement of Retained earnings</b>		
Opening balance of Retained earning	26,674	22,059
Add: Profit for the year	11,078	6,552
Less: Dividend paid during the year	(867)	(867)*
Less: Transfer to General Reserve	(1900)	(900)
Less: Transfer as per Ind AS 116	-	(92)
Add : Transfer from FVTOCI Reserve	(2)	(78)
Closing balance of Retained earnings	34,983	26,674

\*inclusive of Interim dividend paid in March 2020 for the year 2019-20.

### SHARE CAPITAL

The paid-up capital of the Company is ₹ 8,66,63,060/- consisting of 8,66,63,060 shares of ₹ 1/- each. There has been no change in the capital structure of the Company during the year under review. The Company does not have any scheme for issue of sweat equity to the employees or Directors of the Company.

### DIVIDEND

Your Directors at the Board Meeting held on 12-03-2021 have approved payment of Interim Dividend of ₹ 1.00/- per share on the Equity Capital of the Company. Your Directors recommend this to be the total dividend for the year. The total dividend for the year amounted to ₹ 8.66 crores.

For the previous year, the Company had paid a dividend of ₹ 0.50 per share which amounts to ₹ 433.32 lacs. The above recommendation of the dividend by the Directors is in accordance with the "Dividend Distribution Policy" of the company. The Policy is available on the website of the Company under the weblink - <https://www.ramcoindltd.com/file/DividendDistributionPolicy.pdf>

The Dividend Distribution Policy forms part of this report.

### TAXATION

An amount of ₹ 45.41 crore (P.Y ₹ 16.98 crore) towards Current Tax, ₹ 4.23 crore (P.Y ₹ 8.74 crore) towards Deferred tax has been provided for the year under review.

## MANAGEMENT DISCUSSION AND ANALYSIS REPORT

### Macroeconomic Review

#### Global Economy

The global growth contraction for 2020 is estimated at -3.5% as against 2.9% growth in 2019. Despite the high and rising human toll of the pandemic, economic activity appears to be adapting to subdued contact-intensive activity with the passage of time. Advanced economies contracted 4.9% in 2020 but are expected to grow at 4.3% in 2021. Emerging markets witnessed lower economic impact than advanced economies in 2020 at 2.4% contraction and higher expected growth at 6.3% in 2021. The sizeable fiscal support and additional policy measures announced at the end of 2020 – notably in the United States and Japan – are expected to provide support to the global economy. Amid exceptional uncertainty, the global economy is projected to grow 5.5% in 2021 and 4.2% in 2022. Multiple vaccine approvals and the successful vaccination drive carried out in most countries in early 2021 have raised hopes of an eventual end to the pandemic.<sup>1</sup>

#### Indian Economy

The Indian economy was negatively impacted by an unprecedented health crisis in 2020-21 with the highly contagious corona virus (Covid-19) spreading across the country. In response to the pandemic, Government had taken several proactive preventive and mitigating measures including imposing of nationwide lockdown with subsequent extensions and relaxations, to contain the spread of Covid-19 while ramping up the health infrastructure in the country. The lockdown measures taken by the government, imposed to contain the spread of Covid-19 pandemic in India, ubiquitously affected employment, business, trade, manufacturing, and services activities. Though the threat of the pandemic continues to hover around, social distancing continues to be the most effective tool to combat the pandemic as activity levels continue to rise in the economy boosted by the rapidly escalating inoculation drive.

Monetary policy remained accommodative during 2020. The policy rates were kept unchanged in further meetings, but the liquidity support was significantly enhanced.

After a 7.8% pandemic driven contraction in the ongoing fiscal, India's real GDP is projected to record an expansion of 10.1% in FY 2022. Nominal GDP is expected to expand by 14.0% in FY 2022, the highest in the current-series

Agriculture sector continues to show robust growth and is instrumental in strengthening rural demand along with MGNREGS that has created 3.5 billion person days of employment in 11 months of FY 2020-21, 41.6% higher than in the previous year. The forecast of a normal monsoon by the India Meteorological Department (IMD) for 2021 sowing season augurs well for agriculture output and farm incomes.

Aided by rising rural incomes and growing preference for private transport, strong signs of recovery in automobile sales are expected. Reassuring of a demand resumption in automobiles sector is further strengthened by softening of inflation to a 16-month low of 4.1% in January 2021. Rapid production and deployment of vaccination will be critical to taking forward the health stimulus deep into FY 2021-22.

As a result of recovering investor sentiment, recovery in manufacturing and construction, investment focused Government spending and massive vaccination drive undertaken by the Government, India's GDP growth is likely to rebound sharply to 12.6% in FY 2021-22 supported by strong fiscal and quasi-fiscal measures, making it the fastest-growing economy in the world, as per Organization for Economic Co-operation and Development (OECD).<sup>2</sup>

The economic activity is expected to recover gradually from the second half of the year 2021-22.

### Review of Operations and Current Trends

#### A. BUILDING PRODUCTS DIVISION:

PRODUCT	PRODUCTION Qty. in M.T.		SALES Qty. in M.T.		TURNOVER ₹ in Lakhs	
	31.03.21	31.03.20	31.03.21	31.03.20	31.03.21	31.03.20
Fibre Cement Sheets	6,10,925	5,66,436	6,22,731	5,44,414	71,361	54,097
Fibre Cement Boards	68,032	69,468	75,387	72,770	13,166	13,774

##### (a) Fibre Cement (FC) Sheets:

During the year under review, the Sales quantity of FC Sheets grew by around 14% compared to previous year and the Industry reportedly grew by 11% for the year. Specific Markets in East and West registered a strong growth.

New geographical markets for sales are being explored amid stiff competition.

Realisation growth was 16% compared to previous year. There was a robust demand for AC sheets throughout the year largely due to strong rural demand for housing of returned migrant labour in their home towns and re-starting of halted projects, post Covid wave 1 lock down.

Depreciation of Rupee also affected the raw material's cost. Consistent and Judicious usage of raw materials and supplier negotiations helped to partially mitigate the impact.

It is expected that Union Government's initiatives on Rural development, good monsoon and Prime Minister's Swachh Bharat Abhiyan scheme and Awaz Yojana for providing financial support for housing for the poor, Better minimum support prices to agriculture crop by the Government, resolving farmers issue, firming up of steel and iron prices will be boost for fibre cement products and reverse the trend. Promotional efforts are vigorously taken to explore new potential areas with more customized products.

Greencor, Non-Asbestos roofing sheets have been well accepted in the market and sales has been in encouraging state.

**(b) Fibre Cement Boards :**

Efforts are taken to increase Production and Sales during the year under review. New variants with superior features were well received in the Market. New vertical created for penetration into plywood counters. Marketing initiatives such as TV Commercials done to create awareness of the various product range. There has been increase in production compared to last year, Sales picked up from the second half and overall there has been marginal increase compared to last year. Export Markets picked up in Hilux with a growth of almost 150%, due to higher specifications and better quality against Chinese brands which are less preferred in the international markets.

There were a quite a few large volume orders which remained unexecuted due to very steep increase in freight costs, and also due to acute shortage in container availability. Steady increase in demand for Greencor is seen from Nepal, Oman & UAE.

Sale of Boards has increased by 16% in Volume & by 18% in Value terms. 5 New Export markets have been added and Export Sales has been very positive during the last financial Year. Further growth is expected in the coming quarters as new markets are being added.

Smart Build Operations offering complete solutions in Green Dry Construction to customers, was started in September 2017 and turnkey projects with an approximate value of ₹ 10 Crores are under execution which is promising venture and approximately ₹ 15 Crores of business is expected in the year 2021-2022.

New products like G I Frames and Accessories used in Dry wall Partition and False Ceiling, Sandwich Panels, Mineral Fibre Tiles & Shingles are planned and sourced in the RAMCO brand, adding to the basket of offerings to the customers.

In this year Smart Build Team and R&D are Jointly working in the Development of Prefab Dry Wall Panels and Factory Engineered Buildings.

**(c) Fibre Cement Pressure Pipes:**

Operations of Pressure Pipes continued to be under pressure owing to the sluggish market. The Union Government's infrastructure initiatives are expected to increase the sale of this product.

**B. WIND MILLS:**

During the Financial Year 2020-21, the Wind energy was moderate with decrease of 7% compared to last year, from the existing 15 Wind Mills.

Position regarding Wind Mills was as follows: -

Total Capacity Installed	: 16.73 MW
Total Units generated	: 239 Lakh Units (P.Y: 257 Lakh Units)
Income earned (by generation/sale of power)	: ₹ 1456 Lakhs (P.Y: ₹ 1559 Lakhs)

**C. COTTON YARN DIVISION - SRI RAMCO SPINNERS :**

**Production and Sales :**

During the year 2020-21, the Unit had produced 25.03 Lakh Kgs. of Cotton Yarn as compared to 25.00 Lakh Kgs. produced during the previous year.

The Unit had sold Yarn at 33.28 Lakh Kgs. (including traded yarn) during the year under review as against 30.31 Lakh Kgs. during the year 2019-20.

During the year under review, the performance of the Cotton yarn division increased when compared to previous year. Increase of yarn selling price, reduction in power cost, due to implementation of energy savings measures and decrease of manpower cost on account of Automation of machineries in the second half year, contributed for growth in the performance of the Company and savings in the operating cost during the year 2020-21.

Expecting the same Level of moderation in cotton prices & stability in yarn prices, your Directors are hopeful in achieving good results during the year 2021-22.

The Company was able to overcome the challenges posed by pandemic by continuous engagement with the Customers and none of the sales contracts was cancelled during this challenging period, though there was some deferment in the delivery schedule, which has been subsequently shipped successfully.

The yarn market in India has bounced back after witnessing a slowdown in last 2 years. Due to geopolitical factors like trade war between US and China and diversion of sourcing textile products by many top global garment brands from China to India boosted the demand for textile products including yarn manufactured in India.

The Company is taking various steps to expand its market presence both in domestic and international markets and hope to achieve higher volume of sales in value added yarns in the forthcoming years.

**D. OVERSEAS OPERATIONS OF SUBSIDIARIES - SRI RAMCO LANKA (PRIVATE) LIMITED AND SRI RAMCO ROOFINGS LANKA (PRIVATE) LIMITED, SRI LANKA:**

There was increase in sales during the last year.

At a Consolidated level of both the Companies, the Net Sales were SLR 58,135 lakhs (INR 22,934 lakhs) as against SLR 41,533 lakhs (INR 16,414 lakhs) during the corresponding previous year.

In accordance with Rule 5 of Companies (Accounts) Rules, 2014, a statement containing the salient features of the Financial Statements of the subsidiaries is attached in Form AOC-1 as Annexure -1 to the Board's Report.

The Company proposes to transfer an amount of ₹ 1900 lakhs to the General Reserves. An amount of ₹ 34,983 lakhs is proposed to be retained in the statement of Profit and Loss.

The Company has no material subsidiaries.

**CONSOLIDATED FINANCIAL STATEMENTS :**

The Company has 6 Associate Companies viz. The Ramco Cements Limited, Rajapalayam Mills Limited, Ramco Systems Limited, Ramco Industrial and Technology Services Limited, Madurai Trans Carrier Limited and Lynks Logistics Limited.

As per provisions of Section 129(3) of the Companies Act, 2013 and Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 [SEBI(LODR)], Companies are required to prepare Consolidated Financial Statements of its subsidiaries and Associates to be laid before the Annual General Meeting of the Company. Accordingly, the Consolidated Financial Statements incorporating the accounts of Subsidiary Companies and Associate Companies along with Auditors' Report thereon, forms part of this Annual Report.

As per Section 136(1) of the Companies Act, 2013 the financial statements including consolidated financial statements are available at the Company's website at the following link at [https://www.ramcoindltd.com/financial\\_performance.html](https://www.ramcoindltd.com/financial_performance.html)

Separate audited accounts in respect of the subsidiary companies are also made available at the Company's website. The Company shall provide a copy of separate audited financial statements in respect of its subsidiary companies to any shareholder of the Company who asks for it.

The consolidated net profit after tax of the Company amounted to ₹ 115.93 crores for the year ended 31<sup>st</sup> March, 2021 as compared to ₹ 68.93 crores of the previous year.

The Consolidated Total Comprehensive Income for the year under review is ₹ 289.29 crores as against ₹ 165.92 crores of the previous year.

**Key Financial Ratios**

Pursuant to Schedule V (B) of LODR, the Key Financial Ratios for the year 2020-21 are given below :

Sl. No.	Particulars	Ratios		variation	Formula Adopted	Reasons where the variance is over 25%
		FY20-21	FY19-20			
1.	Debtors turnover ratio (days)	30	38	-21%	365 days/ (Net Revenue/ Average Trade Receivables)	
2.	Inventory turnover ratio (days)	118	125	-6%	365 days/ (Net Revenue / Average Inventories)	

Sl. No.	Particulars	Ratios		variation	Formula Adopted	Reasons where the variance is over 25%
		FY20-21	FY19-20			
3.	Interest coverage ratio (Times)	16.71	6.42	160%	(Operating Profit Before Tax+Interest)/(Interest+ Interest Capitalised)	Reduced borrowing and improvement in operational margins
4.	Current ratio (Times)	1.35	1.18	14%	Total Current Assets/Total Current Liabilities	
5.	Debt-equity ratio (Times)	0.17	0.30	-43%	Total Debt/Total Equity	Reduced Borrowings and increased profits
6.	Operating Profit margin	16%	10%	60%	Operating Profit Before Tax/ Net Revenue	Improvement in Operational margin
7.	Net Profit margin	11%	8%	38%	Net Profit/Net Revenue	Improvement in Operational margin
8.	Return on Net worth	17%	10%	70%	Total Comprehensive Income + Interest/ Average Net worth	Improvement in Operational margin
9.	Total Debt/EBITDA (Times)	0.77	1.88	-59%	Total Debt/EBITDA	Reduced borrowing and improvement in operational margins
10.	Return on Capital Employed	13%	8%	63%	Total Comprehensive Income + Interest/ (Average of Equity plus Total Debt)	Reduced borrowing and improvement in operational margins
11.	Price Earnings Ratio (Times)	20.08	15.11	33%	Market Price per share as at 31 <sup>st</sup> March/ Earning per share	Increase in Market price

a. EBITDA denotes Operating Profit Before Tax + Interest + Depreciation

**DIRECTORS:**

Shri K T Ramachandran (DIN 00351334 ) had resigned from Board on 31.08.2020 and Shri Subramanian Suresh (DIN 02070440) who has been appointed as an Additional Director under Independent category on 20.09.2020 resigned from Board on 30.05.2021. Shri. Ajay Bhaskar Baliga (DIN 00030743) has been co-opted on 27-07-2021 as an Additional Director under Independent Category. He will hold the office till the date of the forthcoming Annual General Meeting. It is proposed to appoint Shri. Ajay Bhaskar Baliga as a Director under Independent Director category at the Annual General Meeting to hold office for 5 consecutive years with effect from 27-07-2021, without being subject to retirement by rotation.

Pursuant to Rule 8(5)(iii) of Companies (Accounts) Rules, 2014, it is reported that, there have been no changes in the Key Managerial Personnel during the year under review.

In accordance with the provisions of the Companies Act, 2013 and the Company's Articles of Association, Shri S S Ramachandra Raja (DIN 00331491), Director, retires at the ensuing Annual General Meeting and being eligible, has offered himself for re-appointment.

The Independent Directors hold office for a fixed term of 5 years and are not liable to retire by rotation. The Company has received necessary declarations from all the Independent Directors of the Company under Section 149(7) of the Companies Act, 2013 that they meet the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013.

Independent Directors have complied with the code for Independent Directors prescribed in Schedule IV to the Act.

The Company had formulated a code of conduct for the Directors and Senior Management Personnel and the same has been complied with.

The Audit Committee has four members, out of which three are Independent Directors. Consequent to the resignation of Shri K T Ramachandran as Director, Shri V.Santhanaraman, Independent Director has been inducted as member of Audit Committee and Nomination and Remuneration Committee. Pursuant to Section 177(8) of the Companies Act, 2013 it is reported that there has not been an occasion, where the Board had not accepted any recommendation of the Audit Committee.

In accordance with Section 178(3) of the Companies Act, 2013 and based upon the recommendation of the Nomination and Remuneration Committee, the Board of Directors has approved a policy relating to appointment and remuneration of Directors, Key Managerial Personnel and Other Employees.

As per Proviso to Section 178(4), the salient features of the Nomination and Remuneration Policy should be disclosed in the Board's Report. Accordingly, the following disclosures are given:

Salient Features of the Nomination and Remuneration Policy:

The objective of the Policy is to ensure that -

- (a) the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully;
- (b) relationship of remuneration to performance is clear and meets appropriate performance benchmarks;
- (c) remuneration to directors, key managerial personnel and senior management shall be appropriate to the working of the company and its goals and
- (d) To carry out any other function as is mandated by the Board from time to time and / or enforced by any statutory notification, amendment or modification, as may be applicable.

The Nomination and Remuneration Committee and this Policy shall be in compliance with the Companies Act, 2013 and LODR. During the year under review, there has been no change in the policy.

The web address of the Policy is - [http://www.ramcoindltd.com/file/Nomination\\_and\\_Remuneration\\_Policy.pdf](http://www.ramcoindltd.com/file/Nomination_and_Remuneration_Policy.pdf)

As required under Regulation 25(7) of SEBI (LODR) Regulations, the Company has programmes for Familiarisation for the Independent Directors about the nature of the Industry, Business model, roles, rights and responsibilities of Independent Directors and other relevant information. As required under Regulation 46(2)(i) of SEBI (LODR) Regulations the details of the Familiarisation Programme for Independent Directors are available at the Company's website, at the following link at [https://www.ramcoindltd.com/file/Investors/Board\\_of\\_Directors/2020-2021/DIRECTORS%20FAMILIARISATION%20PROGRAMME%202020-21.pdf](https://www.ramcoindltd.com/file/Investors/Board_of_Directors/2020-2021/DIRECTORS%20FAMILIARISATION%20PROGRAMME%202020-21.pdf)

The details of the familiarization programme are explained in the Corporate Governance Report also.

#### **BOARD EVALUATION**

Pursuant to Section 134(3)(p) of the Companies Act, 2013, and Regulation 25(4) of SEBI (LODR) Regulations, Independent Directors have evaluated the quality, quantity and timeliness of the flow of information between the Management and the Board, Performance of the Board as a whole and its Members and other required matters.

Pursuant to Schedule II, Part D of SEBI (LODR) Regulations, the Nomination and Remuneration Committee has laid down evaluation criteria for performance evaluation of Independent Directors, which will be based on attendance, expertise and contribution brought in by the Independent Director at the Board and Committee Meetings, which shall be taken into account at the time of reappointment of Independent Director.

Pursuant to Regulation 17(10) of LODR, the Board of Directors have evaluated the performance of Independent Directors and observed the same to be satisfactory and their deliberations beneficial in Board / Committee meetings.

Pursuant to Regulation 4(2)(f)(ii)(9) of LODR, the Board of Directors have reviewed and observed that the evaluation framework of the Board of Directors was adequate and effective.

The Board's observations on the evaluations for the year under review were similar to their observations for the previous year. No specific actions have been warranted based on current year observations. The Company would continue to familiarise its Directors on the industry, technology and statutory developments, which have a bearing on the Company and the industry, so that Directors would be effective in discharging their expected duties.

#### **MEETINGS**

During the year, five Board meetings were held. In accordance with Clause 9 of Secretarial Standard 1, the details of number and dates of Meetings of the Board and Committees held during the financial year indicating the number of meetings attended by each Director are given in the Corporate Governance Report.

#### **SECRETARIAL STANDARDS**

As required under Clause 9 of Secretarial Standard 1, the Board of Directors confirm that the company has complied with both mandatory as well as non-mandatory Secretarial Standards.

The Directors have devised proper systems to ensure compliance with the provisions of all applicable Secretarial Standards and that such systems are adequate and operating effectively.

#### **PUBLIC DEPOSITS**

The Company had no fixed deposits. The Company has decided not to accept fresh deposits from 01.04.2014 and to avail the option provided under Section 74 of the Companies Act, 2013 and repaid all the existing deposits together with the accrued interest thereon by complying with the formalities required in this regard.

#### **ORDERS PASSED BY THE REGULATORS**

Pursuant to Rule 8 (5) (vii) of Companies (Accounts) Rules, 2014 it is reported that no significant and material orders have been passed by the Regulators or Courts or Tribunals impacting the going concern status and Company's operations in future.

#### **INTERNAL FINANCIAL CONTROLS**

In accordance with Section 134(5)(e) of the Companies Act, 2013, the Company has Internal Financial Controls by means of Policies and Procedures commensurate with the size & nature of its operations and pertaining to financial reporting. In accordance with Rule 8(5) (viii) of Companies (Accounts) Rules, 2014, it is hereby confirmed that the Internal Financial Controls are adequate with reference to the financial statements.

#### **PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS**

Pursuant to Section 186(4) of the Companies Act, 2013 the details of Loans, Guarantees and Investments along with the purposes are provided under Note Nos. 08, 09, 39 and 43 of Notes to the separate Financial Statements.

#### **AUDITS**

##### **STATUTORY AUDIT**

M/s.Ramakrishna Raja and Co., Chartered Accountants, (FRN:005333S) and M/s.SRSV & Associates, Chartered Accountants, (FRN:015041S), who have been appointed as the Statutory Auditors of the company at the 52<sup>nd</sup> Annual General Meeting would be the Auditors of the Company, till the conclusion of the 57<sup>th</sup> Annual General Meeting of the Company to be held in the year 2022.

The report of the Statutory Auditors for the year ended 31<sup>st</sup> March, 2021 does not contain any qualification, reservation or adverse remark. No fraud has been reported by the Company's Auditors.

##### **COST AUDIT**

As per Rule 3 of Companies (Cost Records and Audit) Rules, 2014 the company is required to maintain cost records and accordingly such records and accounts are made and maintained.

The Board of Directors at their meeting held on 24.05.2021, as recommended by Audit Committee, had approved the appointment of M/s N.Sivashankaran & Co, Cost Accountants as the Cost Auditors of the Company to audit the Company's Cost Records relating to manufacture of Fibre Cement Products (FCP & CSB) and Cotton Yarn for the year 2021-22 at a remuneration of ₹ 2,50,000/- (Rupees Two lakhs fifty thousand only) exclusive of GST and out of pocket expenses.

The remuneration of the cost auditor is required to be ratified by the members in accordance with the provisions of Section 148(3) of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014. Accordingly, the matter relating to their remuneration had been included in the Notice convening the 56<sup>th</sup> Annual General Meeting scheduled to be held on 19<sup>th</sup> August, 2021, for ratification by the Members.

The Cost Audit Report for the financial year 2019-20 due to be filed with Ministry of Corporate Affairs by 30.09.2020 had been filed on 02.09.2020. The Cost Audit Report for the financial year 2020-21 due to be submitted by the Cost Auditor within 180 days from the closure of the financial year will be filed with the Ministry of Corporate Affairs, within 30 days thereof.

##### **SECRETARIAL AUDIT**

M/s S. Krishnamurthy & Co., Company Secretaries, has been appointed to conduct the Secretarial Audit of the Company. Pursuant to the provisions of Section 204 (1) of the Companies Act, 2013 the Secretarial Audit Report submitted by the Secretarial Auditors for the year ended 31<sup>st</sup> March, 2021 is attached as **Annexure - 2**. The report does not contain any qualification, reservation or adverse remark.

#### **EXTRACT OF ANNUAL RETURN**

In accordance with Section 92(3) of the Companies Act, 2013 read with Rule 12(1) of Companies (Management and Administration) Rules 2014, an extract of the Annual Return in Form MGT -9 for the year ended 31<sup>st</sup> March, 2021, is attached herewith as **Annexure - 3**

In accordance with Clause 22 of Secretarial Standard on Report of the Board of Directors (SS 4), a copy of the Annual Return in Form MGT -7 for the year ended 31<sup>st</sup> March 2020 has been placed on the website of the Company and the web link of such Annual Return is - [https://www.ramcoindltd.com/file/Investors/Annual\\_Returns/2019-2020/AnnualReturns20192020.pdf](https://www.ramcoindltd.com/file/Investors/Annual_Returns/2019-2020/AnnualReturns20192020.pdf)



#### CORPORATE GOVERNANCE

The Company has complied with the requirements regarding Corporate Governance as stipulated in LODR. As required under Schedule V (C) of LODR, a report on Corporate Governance being followed by the Company is attached as **Annexure - 4**.

No complaints had been received pertaining to sexual harassment, during the year under review. The relevant statutory disclosure pertaining to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, are available at Point No: 10(l) of Corporate Governance Report.

As required under Schedule V (E) of LODR, a Certificate from the Statutory Auditors of the Company confirming the compliance of conditions of Corporate Governance is attached as **Annexure - 5**.

As required under Regulation 34(3) read with Schedule V Para C (10)(i) of LODR, Certificate from the Secretarial Auditor that none of the Company's Directors have been debarred or disqualified from being appointed or continuing as directors of Companies, is enclosed as **Annexure - 5A**.

#### CORPORATE SOCIAL RESPONSIBILITY POLICY:

In terms of Section 135 and Schedule VII of the Companies Act, 2013, the Board of Directors have constituted a Corporate Social Responsibility (CSR) Committee and adopted a CSR Policy which is based on the philosophy that "As the Organisation grows, the Society and Community around it also grows."

The Company has undertaken various projects in the areas of education, health, rural development, water and sanitation, promotion and development of traditional arts, protection of national heritage, livelihood enhancement projects etc., largely in accordance with Schedule VII of the Companies Act, 2013.

The CSR obligation pursuant to Section 135(5) of the Companies Act, 2013, for the year 2020-21 is ₹ 149.53 lakhs. As against this, the Company has spent ₹ 165.63 lakhs on CSR. CSR Committee recommended to carry forward and set off the excess amount spent to the tune of ₹ 16.10 lakhs to the financial year 2021-22. Also the Company had spent a sum of ₹ 73.05 lakhs on other social causes which do not qualify under the classifications listed out in Schedule VII of the Companies Act, 2013.

The Annual Report on CSR activities as prescribed under Companies (Corporate Social Responsibility Policy) Rules, 2014 is attached as **Annexure - 6**.

#### VIGIL MECHANISM/ WHISTLE BLOWER POLICY

In accordance with Section 177(9) and (10) of the Companies Act, 2013 and Regulation 22 of LODR, the Company has established a Vigil mechanism and has a Whistle Blower Policy. The Policy provides the mechanism for the receipt, retention and treatment of complaints and to protect the confidentiality and anonymity of the stakeholders. The complaints can be made in writing to be dropped into the Whistle Blower Drop Boxes or through E-Mail to dedicated mail IDs. The Corporate Ombudsman shall have the sole access to these. The Policy provides to the complainant access to the Chairman of the Audit Committee. The web link for the Vigil Mechanism is disclosed in the Corporate Governance Report.

#### RISK MANAGEMENT POLICY

Pursuant to Section 134 (3) (n) of the Companies Act, 2013 and Regulation 17(9) of LODR, the Company has developed and implemented the Risk Management Policy. The policy envisages identification of risk and procedures for assessment and strategies to mitigate/minimisation of risk thereof. The Risk Management Policy of the Company is available at the Company's website, at the following weblink [http://www.ramcoindltd.com/file/RISK\\_MANAGEMENT\\_POLICY\\_RIL.pdf](http://www.ramcoindltd.com/file/RISK_MANAGEMENT_POLICY_RIL.pdf)

#### RELATED PARTY TRANSACTIONS

Prior approval / omnibus approval is obtained from the Audit Committee for all Related Party transactions and the transactions are also periodically placed before the Audit Committee for its approval. The particulars of contracts entered into by the Company during the year as per Form AOC 2 is enclosed as **Annexure - 7**.

No transaction with the related party is material in nature except transaction with Raja Charity Trust which was approved by Shareholders at 51<sup>st</sup> Annual General Meeting held on 04.08.2016, in accordance with Company's "Related Party Transaction Policy" and Regulation 23 of LODR. Further it is proposed to shareholders for their approval for the transaction with Raja Charity Trust, a related party, which is material in nature for another 5 years by resolution in the Notice of the 56<sup>th</sup> Annual General Meeting.

In accordance with Ind AS-24, the details of transactions with the related parties are set out in the Disclosures forming part of Financial Statements.

As required under Regulation 46 (2) (g) of LODR, the Related Party Transaction Policy is disclosed in the Company's Website and its weblink is - [https://www.ramcoindltd.com/file/Investors/Policies/RELATED\\_PARTY\\_TRANSACTION\\_POLICY\\_RIL\\_29012020.pdf](https://www.ramcoindltd.com/file/Investors/Policies/RELATED_PARTY_TRANSACTION_POLICY_RIL_29012020.pdf)

As required under Regulation 46(2)(h) of LODR, the Company's Material Subsidiary Policy is disclosed in the Company's website and its weblink is - [https://www.ramcoindltd.com/file/MATERIAL\\_SUBSIDIARY\\_POLICY\\_2015.pdf](https://www.ramcoindltd.com/file/MATERIAL_SUBSIDIARY_POLICY_2015.pdf)

#### MATERIAL CHANGES SINCE 1<sup>ST</sup> APRIL 2021

There have been no other material changes affecting the financial position of the company between the end of the financial year and till the date of this report.

#### FUTURE OUTLOOK

As the country is now going through the second wave of the COVID pandemic, with a huge surge in fresh cases, put a squeeze on health care system. Compared to the 1<sup>st</sup> Covid wave, this has hit the rural pockets of country. All key markets are completely closed due to imposition of lock down in several provinces by respective State Government and all the construction related activity have been halted. Anticipation of severe backlash on employment due to lock down and spiraling spread of Covid, Migrant labour are once again started reverse migrating to their hometowns and hence there is an acute shortage of skilled labour, coupled with work stoppage in most major projects. State Governments monitoring and managing migration of labour. This trend is expected to continue until the close of 2<sup>nd</sup> quarter of the year, and hence business outlook seems to be largely on a reduced scale.

New construction activity which started off promisingly in the rural markets post Covid wave 1, largely because of good harvest and migrant population moving post Covid 1 wave to their home towns, seeking larger home space for their families, put on hold due to COVID 2.

The construction industry is set to hit a decadal high volume growth of 13% in FY 2021-22 aided by an expected revival in demand from the infrastructure and urban housing sectors in line with 26% increase in budgetary allocation for infrastructure in the Union Budget 2021-22. In addition to these sectors, rural demand is also expected to sustain on the back of higher rural incomes witnessed in FY 2020-21 and by positive farm sentiment with timely rabi sowing and favourable groundwater and reservoir levels, which are likely to boost rabi yields. With favorable monsoon in 2020 in most parts of the country the outlook for Kharif crop too looks promising. PMAY-G is expected to sustain momentum as it utilizes its potential to engage rural workforce and drive rural employment. Sufficient cash inflow in the rural economy could commensurate in rural infrastructure creation thus augmenting cement demand.

As we are well positioned in the rural markets, we expect to reap the benefit of demand growth there. The Union Budget for the year 2021-22 focused on uplifting of the rural economy, strengthening of the agriculture sector, annual cash incentive for small farmers, infrastructure creation and MSME Sector which would augur well for the industry, subject to tapering of the Covid wave.

Goods and Services Tax (GST), a single tax to replace the erstwhile Central and State multi taxes and levies, is stabilized and moderated.

Your Company is prepared to meet the demand of the products and is taking initiatives to increase the market especially in Boards business. USD-INR volatility could be a dampener for the profitable growth.

#### CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Pursuant to Section 134(3) (m) of the Companies Act, 2013 and Rule 8(3) of Companies (Accounts) Rules, 2014 the information relating to Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo is attached as **Annexure -8**

#### PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES

The disclosures in terms of provisions of Section 197(12) of the Companies Act, 2013 read with Rule 5(1), (2) & (3) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, relating to remuneration are provided in **Annexure - 9**.

#### INDUSTRIAL RELATIONS & PERSONNEL

Industrial relations continue to be cordial and harmonious at all the Units. Employees at all levels are extending their fullest co-operation for the various cost reduction measures of the Company. There is a special thrust on Human Resources Development with a view to promoting creative and group effort.

#### CREDIT RATING

The ratings for the Company's borrowing are available in Corporate Governance Report.

#### SHARES

The Company's shares are listed in BSE Limited and National Stock Exchange of India Limited and the Annual Listing Fees have been paid for the F.Y. 2021-22 respectively.

#### INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

Dividend amount remaining unclaimed/unpaid for a period of over 7 years was transferred to IEPF as detailed below:

Dividend Details	Amount Transferred - ₹	Date of Transfer to IEPF
Final Dividend for the year 2012-2013	82,372	26-08-2020

Shares corresponding to the said dividend were transferred to IEPF, as detailed below:

No. of Shares	Date of Transfer to IEPF
4,850	Oct. /Nov. 2020

Year wise amount of unpaid / unclaimed dividend lying in the unpaid account and corresponding shares, which are liable to be transferred to IEPF and due dates for such transfer, are tabled below:

Year	Type of Dividend	Date of Declaration of Dividend	Last Date for Claiming Unpaid Dividend	Due Date for Transfer to IEP Fund	No. of Shares of ₹ 1/- each	Amount of unclaimed / unpaid Dividend as on 31-03-2021
2013-14	Dividend	28-07-2014	27-07-2021	25-08-2021	5,10,522	1,27,630.50
2014-15	Dividend	23-09-2015	22-09-2022	20-10-2022	4,89,097	1,46,729.10
2015-16	Dividend	11-03-2016	10-03-2023	08-04-2023	4,78,644	2,39,322.00
2016-17	Dividend	04-08-2017	03-08-2024	01-09-2024	4,18,263	2,09,131.50
2017-18	Dividend	03-08-2018	02-08-2025	31-08-2025	3,04,567	1,52,283.50
2018-19	Dividend	08-08-2019	07-08-2026	06-09-2026	2,51,188	1,25,594.00
2019-20	Dividend	03-03-2020	02-03-2027	01-04-2027	3,96,258	1,98,129.00
2020-21	Interim Dividend	12-03-2021	11-03-2028	10-04-2028	64,74,249	64,74,249.00

#### **DIRECTORS' RESPONSIBILITY STATEMENT**

Pursuant to Section 134(5) of the Companies Act, 2013 the Directors confirm that

- they had followed the applicable accounting standards along with proper explanation relating to material departures if any, in the preparation of the annual accounts for the year ended 31<sup>st</sup> March, 2021;
- they had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as on 31<sup>st</sup> March, 2021 and of the profit of Company for the year ended on that date;
- they had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- they had prepared the annual accounts on a going concern basis;
- they had laid down internal financial controls to be followed by the Company and that such financial controls are adequate and were operating effectively; and
- they had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

#### **RESEARCH AND DEVELOPMENT EFFORTS**

During the year, the company continued with research and development efforts in respect of economical mix and non-conventional fibres in production technology for manufacture of fibre cement sheets, calcium silicate boards, fibre cement boards and non-asbestos roofing sheets.

#### **ACKNOWLEDGEMENT**

The Directors are grateful to the various Departments and agencies of the Central and State Governments for their help and co-operation. They are thankful to the Financial Institutions and Banks for their continued help, assistance and guidance. The Directors wish to place on record their appreciation of employees at all levels for their commitment and their contribution.

On behalf of the Board of Directors  
For RAMCO INDUSTRIES LIMITED  
**P.R. VENKETRAMA RAJA**  
CHAIRMAN

Place : Chennai  
Date : 27<sup>th</sup> July, 2021

- Source: IMF - World Economic Outlook January 2021
- Source: National Statistics Office; OECD

**FORM AOC - 1**

[Pursuant to Section 129(3) of the Companies Act, 2013 read with rule 5 of Companies (Accounts) Rules, 2014]  
Statement containing Salient features of the financial statement of subsidiaries / associate companies

**PART A - SUBSIDIARY COMPANIES**

₹ In Lakhs  
Foreign Currency - in Lakhs

Particulars		1		2
Name of the Subsidiary Company	Currency	Sri Ramco Lanka (Private) Limited	Sri Ramco Roofings Lanka (Private) Limited	Sudharsanam Investments Limited
Company incorporated in		Sri Lanka	Sri Lanka	India
Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries				
Share capital	INR	1,365.32	4,270.29	425.00
	SLR	2,300.02	10,150.43	-
Reserves & surplus	INR	7,650.29	1,432.34	643.59
	SLR	20,912.98	5,836.29	-
Total assets	INR	11,855.25	8,547.71	1,298.65
	SLR	30,923.11	23,711.63	-
Total Liabilities	INR	2,839.64	2,845.08	230.06
	SLR	7,710.11	7,724.91	-
Investments	INR	4,216.02	-	1,286.25
	SLR	10,021.41	-	-
Turnover	INR	13,054.93	11,736.52	89.48
	SLR	33,092.34	29,750.38	-
Profit before taxation	INR	3,367.10	2,164.09	76.08
	SLR	8,643.08	5,522.85	-
Provision for Taxation	INR	488.75	451.70	11.87
	SLR	1,238.90	1,144.99	-
Profit after taxation	INR	2,878.35	1,712.39	64.21
	SLR	7,404.18	4,377.86	-
Proposed Dividend	INR	-	-	-
	SLR	-	-	-
Percentage of Shareholding		99.99%	1.27%	100%
As on 31-03-2021 : 1 SLR = ₹ 0.3945				



**PART B - ASSOCIATE COMPANIES**

Particulars	2020-21	2020-21	2020-21	2020-21	2020-21	2020-21	2020-21
<b>Name of the Associate Company</b>	<b>The Ramco Cements Limited</b>	<b>Rajapalayam Mills Limited</b>	<b>Ramco Systems Limited</b>	<b>Ramco Industrial and Technology Services Limited</b>	<b>Madurai Trans Carrier Limited</b>	<b>Lynks Logistics Limited</b>	
Latest audited Balance Sheet date	31-03-2021	31-03-2021	31-03-2021	31-03-2021	31-03-2021	31-03-2021	
Number of Shares held as on 31.03.2021	5,28,82,845	1,27,360	54,67,376	50,000	3,09,00,000	28,52,84,587	
Amount of Investment in Associate as on 31.03.2021 - (₹ in Lakhs)	12,063.81	61.79	13,216.19	5.00	309.00	2,852.85	
Extent of Shareholding % as on 31.03.2021	22.65	1.81	21.81	22.16	23.86	33.11	
Description of how there is significant influence	By virtue of Shareholding	By virtue of Shareholding	By virtue of Shareholding	By virtue of Shareholding	By virtue of Shareholding	By virtue of Shareholding	
Reason why the associate is not consolidated	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	
Networth attributable to shareholding (₹ in Lakhs)	5,73,801	1,75,246	65,484	1,406	1,288	3,934	
Profit/Loss for the year (Consolidated) (₹ in lakhs)	15,621.96	(46.21)	990.28	28.49	-	(687.68)	
(a) Considered in Consolidation - ₹ in Lakhs	-	-	-	-	-	-	
(b) Not Considered in Consolidation	-	-	-	-	-	-	
Share Holding Includes apart from Direct Holding							
Through Subsidiary							
Sudharsanam Investments Limited	1.26	-	-	-	-	-	
Indirect Holding through Associates							
The Ramco Cements Limited	-	0.08	3.95	21.09	6.69	9.33	
Rajapalayam Mills Limited	0.24	-	0.04	0.02	-	-	
Ramco Systems Limited	-	-	-	-	-	-	
Ramco Industrial and Technology Services Limited	-	-	0.02	-	-	-	

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
PREM G SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

For M/s. Ramakrishna Raja and Co.  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No. 227833

**Form No. MR-3**

**Secretarial Audit Report for the financial year ended 31<sup>st</sup> March 2021**  
*[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies*  
*(Appointment and Remuneration of Managerial Personnel) Rules, 2014]*

To,

The Members of,  
 RAMCO INDUSTRIES LIMITED [CIN: L26943TN1965PLC005297]  
 47, PSK Nagar, Rajapalayam,  
 Virudhunagar District - 626 108.

We have conducted a Secretarial Audit of the compliance of applicable statutory provisions and adherence to good corporate practices by **RAMCO INDUSTRIES LIMITED** (*hereinafter called "the Company"*) during the financial year from 1<sup>st</sup> April 2020 to 31<sup>st</sup> March 2021 (*"the year"/ "audit period"/ "period under review"*).

We conducted the Secretarial Audit in a manner that provided us a reasonable basis for evaluating the Company's corporate conducts/ statutory compliances and expressing our opinion thereon.

We are issuing this report based on:

- (i) Our **examination / verification** of the physical / electronic books, papers, minute books and other records maintained by the Company and furnished to us, forms/ returns filed and compliance related action taken by the Company during the year as well as after 31<sup>st</sup> March 2021 but before the issue of this audit report;
- (ii) Our **observations** during our visits to the Corporate office of the Company;
- (iii) **Compliance certificates** confirming compliance with all laws applicable to the Company given by the key managerial personnel / senior managerial personnel of the Company and taken on record by the Audit Committee/ Board of Directors; and
- (iv) **Representations** made, documents shown and information provided by the Company, its officers, agents and authorised representatives during our conduct of the Secretarial Audit.

We hereby report that, in our opinion, **during the audit period covering the financial year ended on 31<sup>st</sup> March 2021** the Company has:

- (i) Complied with the statutory provisions listed hereunder; and
- (ii) Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

The members are requested to read this report along with our letter of even date annexed to this report as Annexure - A.

1. Compliance with specific statutory provisions

We further report that:

1.1. We have examined the books, papers, minute books and other records maintained by the Company and the forms, returns, reports, disclosures and information filed or disseminated during the year according to the applicable provisions/ clauses of:

- (i) The Companies Act, 2013 and the rules made thereunder (*the Act*).
- (ii) The Securities Contracts (Regulation) Act, 1956 and the rules made thereunder.
- (iii) The Depositories Act, 1996 and the regulations and bye-laws framed thereunder.
- (iv) Foreign Exchange Management Act, 1999 and the rules/ regulations made thereunder to the extent of Overseas Direct Investment (FEMA);
- (v) The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 (*"SEBI Regulations"*):-
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; and
  - (c) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR);
- (vi) The listing agreements entered into by the Company with the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) (*Agreements*).
- (vii) Secretarial Standards issued by The Institute of Company Secretaries of India (*Secretarial Standards*).

1.2 During the period under review, and also considering the compliance related action taken by the Company after 31<sup>st</sup> March 2021 but before the issue of this report, **the Company has**, to the best of our knowledge and belief and based on the records, information, explanations and representations furnished to us:

- (i) **Complied with** the applicable provisions/ clauses of the Acts, Rules, SEBI Regulations and Agreements mentioned under sub-paragraphs (i) to (vi) of paragraph 1.1 above.
- (ii) **Complied with** the Secretarial Standards on Meetings of the Board of Directors (SS-1) and Secretarial Standards on General Meetings (SS-2) mentioned under paragraph 1.1. (vii) above to the extent applicable to Board meetings and General meetings.

1.3 We are informed that, during/ in respect of the year, the Company was not required to comply with the following laws/ rules/ regulations and was consequently not required to maintain any books, papers, minute books or other records or file any forms/ returns under:

- (i) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and External Commercial Borrowings ;
- (ii) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act, 2013 and dealing with the client;
- (iii) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008.
- (iv) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;
- (v) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
- (vi) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; and
- (vii) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.

1.4 There was no other law that was specifically applicable to the Company, considering the nature of its business. Hence the requirement to report on compliance with specific laws under paragraphs 1.1 and 1.2 above did not arise.

## 2. Board processes:

We further report that:

2.1 The constitution of the Board of Directors of the Company (*the Board*) during the year was in compliance with the applicable provisions of the Act and LODR.

2.2 The Board of Directors of the Company as on 31<sup>st</sup> March 2021 comprised of:

- (i) One Executive Director
- (ii) Three Non-Executive Non Independent Directors; and
- (iii) Four Non-Executive Independent Directors, including a Woman Independent Director.

2.3 The processes relating to the following changes in the composition of the Board of Directors during the year were carried out in compliance with the provisions of the Act and LODR:

- (i) Cessation of Sri. K. T. Ramachandran (DIN 00351334) as an Independent Director on 31<sup>st</sup> August 2020;
- (ii) Re-appointment Sri. P.R.Venketrama Raja (DIN 00331406) as Director retiring by rotation at the 55<sup>th</sup> Annual General Meeting held on 7<sup>th</sup> September 2020; and
- (iii) Appointment of Sri. Subramanian Suresh (DIN 02070440) as an Additional Director (Non-Executive, Independent) with effect from 20<sup>th</sup> September 2020.

2.4 Adequate notice was given to all the directors to enable them to plan their schedule for the Board meetings.

2.5 Notice of Board meetings was sent to the directors at least seven days in advance. One Audit Committee Meeting held during the year was convened at a shorter notice, as required under Secretarial Standard (SS 1) 1.3.1 and the same has been ratified by majority of the Directors.

2.6 Agenda and detailed notes on agenda were sent to the directors at least seven days before the Board meetings. For one Audit Committee Meeting held during the year the Agenda and detailed notes on agenda was not circulated in advance since it was convened at a shorter notice.

2.7 Agenda and detailed notes on agenda for the following items were either circulated separately less than seven days before or at the Board meetings and consent of the Board for so circulating them was duly obtained as required under SS-1:

- (i) Supplementary agenda notes and annexures in respect of unpublished price sensitive information such as audited financial statement/ results, unaudited financial results and connected papers; and
- (ii) Additional subjects/ information/ presentations and supplementary notes.

2.8 The Company has a system which facilitates directors to seek and obtain further information and clarifications on the agenda items before the meetings and for their meaningful participation at the meetings.

2.9 We were informed that, at the Board meetings held during the year:

- (i) Majority decisions were carried through; and
- (ii) No dissenting views were expressed by any Board member on any of the subject matters discussed, that were required to be captured and recorded as part of the minutes.

**3. Compliance mechanism**

We further report that:

- 3.1 There are adequate systems and processes in the Company, commensurate with the Company's size and operations, to monitor and ensure compliance with applicable laws, rules, regulations and guidelines. There is scope for further improvement in the compliance systems and processes, keeping pace with the growth in operations and increasing statutory requirements.

**4. Specific events/ actions**

- 4.1 During the year, there were no specific events / actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations and standards.

For S. KRISHNAMURTHY & CO.,  
Company Secretaries  
(Peer Review Certificate No.739/2020)

K. Sriram  
Partner  
Membership No: F6312  
Certificate of Practice No: 2215  
UDIN: F006312C000364351

Place: Chennai  
Date : 24<sup>th</sup> May, 2021

**Annexure - A to Secretarial Audit Report of even date**

To

The Members,  
**RAMCO INDUSTRIES LIMITED**, [CIN: L26943TN1965PLC005297]  
47, PSK Nagar, Rajapalayam,  
Virudhunagar District - 626 108.

**Our Secretarial Audit Report (Form MR-3) of even date for the financial year ended 31<sup>st</sup> March 2021 is to be read along with this letter.**

1. The Company's management is responsible for maintenance of secretarial records and compliance with the provisions of corporate and other applicable laws, rules, regulations and standards. Our responsibility is to express an opinion on the secretarial records produced for our audit.
2. We have followed such audit practices and processes as we considered appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records.
3. While forming an opinion on compliance and issuing this report, we have also considered compliance related action taken by the Company after 31<sup>st</sup> March 2021 but before the issue of this report.
4. We have considered compliance related actions taken by the Company based on independent legal/ professional opinion obtained as being in compliance with law.
5. We have verified the secretarial records furnished to us on a test basis to see whether the correct facts are reflected therein. We also examined the compliance procedures followed by the Company on a test basis. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
6. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
7. We have obtained the Management's representation about compliance of laws, rules and regulations and happening of events, wherever required.
8. Our Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For S. KRISHNAMURTHY & CO.,  
Company Secretaries  
(Peer Review Certificate No.739/2020)

K. Sriram  
Partner  
Membership No: F6312  
Certificate of Practice No: 2215  
UDIN: F006312C000364351

Place: Chennai  
Date : 24<sup>th</sup> May, 2021



## Form No. MGT-9

**EXTRACT OF ANNUAL RETURN**as on the financial year ended on 31<sup>st</sup> March 2021

[Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

**I. REGISTRATION AND OTHER DETAILS**

i	CIN	L26943TN1965PLC005297
ii	Registration Date	27.01.1965
iii	Name of the Company	RAMCO INDUSTRIES LIMITED
iv	Category/Sub-Category of the Company	Public Limited Company
v	Address of the Registered Office and contact details	47,P.S.K.NAGAR RAJAPALAYAM - 626 108
vi	Whether listed Company	Yes
vii	Name, Address and Contact details of Registrar and Transfer Agent, if any	M/s. Cameo Corporate Services Limited, Subramanian Building, No: 1, Club House Road, CHENNAI - 600 002 Tel. : 044-2846 0390

**II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY**

All the business activities contributing 10% or more of the total turnover of the company :

No	Name and Description of main products / services	NIC Code of the Product / service	% to total turnover of the Company
1	Building Products*	23959	84.42
2	Cotton Yarn	13111	13.14

\* comprise of Fibre Cement Sheets and Calcium Silicate Boards

**III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES**

No.	Name and Address of the Company	CIN/GLN	Holding / Subsidiary/ Associate	% of shares held	Applicable section
1.	Sudharsanam Investments Limited	U 65993TN1998PLC040821	Subsidiary	100.00	2(87)(ii)
2.	Sri Ramco Lanka (Private) Limited, Srilanka	P V 4683	Subsidiary	99.99	2(87)(ii)
3.	Sri Ramco Roofings Lanka (Private) Limited	P V 75389	Subsidiary	1.27	2(87)(ii)
4.	The Ramco Cements Limited	L26941TN1957PLC003566	Associate	21.15	2(6)
5.	Rajapalayam Mills Limited	L17111TN1936PLC002298	Associate	1.73	2(6)
6.	Ramco Systems Limited	L72300TN1997PLC037550	Associate	17.80	2(6)
7.	Ramco Industrial and Technology Services Limited	U74999TN2002PLC048773	Associate	1.05	2(6)
8.	Madurai Trans Carrier Limited	U62100TN2013PLC094059	Associate	17.17	2(6)
9.	Lynks Logistics Limited	U60200TN2015PLC103367	Associate	23.78	2(6)

**IV. SHAREHOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)**

**i) Category-wise Shareholding**

Category of Shareholders	No. of Shares held at the beginning of the year				No. of Shares held at the end of the year				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
A. Promoters									
(1) Indian									
a) Individual / HUF	22816161	0	22816161	26.33	22816161	0	22816161	26.33	0.00
b) Central Govt)	0	0	0	0.00					0.00
C) State Govt(S)	0	0	0	0.00					0.00
d) Bodies Corporate	24003660	0	24003660	27.70	24003660	0	24003660	27.70	0.00
e) Banks / FI	0	0	0	0.00					0.00
f) Any other	0	0	0	0.00					0.00
Sub-total (A)(1)	46819821	0	46819821	54.03	46819821	0	46819821	54.03	0.00
(2) Foreign									
a) NRIs - Individuals	0	0	0	0	0	0	0	0	0.00
b) Other Individuals	0	0	0	0	0	0	0	0	0.00
c) Bodies Corporate	0	0	0	0	0	0	0	0	0.00
d) Banks / FI	0	0	0	0	0	0	0	0	0.00
e) Any other	0	0	0	0	0	0	0	0	0.00
Sub-total (A)(2)	0	0	0	0	0	0	0	0	0.00
Total shareholding of Promoter (A) = A(1) + A(2)	46819821	0	46819821	54.03	46819821	0	46819821	54.03	0.00
B. Public Shareholding									
1. Institutions									
a) Mutual Funds	3174703	0	3174703	3.66	2768063	0	2768063	3.1940	-0.4692
b) Banks / FI	1454887	1000	1455887	1.68	1400000	1000	1401000	1.62	-0.06
c) Central Govt/ State Government(s)	133327	0	133327	0.15	138177	0	138177	0.16	0.01
d. Venture Capital Funds	0	0	0	0.00	0	0	0	0	0.00
e) Insurance Companies	0	0	0	0.00	0	0	0	0	0.00
f) FIs	0	0	0	0.00	0	0	0	0	-0.01
g) Foreign Venture Capital Investors	0	0	0	0.00	0	0	0	0	0.00
h) Qualified Foreign Investor	0	0	0	0.00	0	0	0	0	0.00
i) Other (specify) Foreign Portfolio Investor (Corporate) Category I	648036	0	648036	0.75	2028106	0	2028106	2.34	1.59
	648036	0	648036	0.75	2028106	0	2028106	2.34	1.59
Sub-total (B)(1)	5410953	1000	5411953	6.25	6334346	1000	6335346	7.31	1.06

Category of Shareholders	No. of Shares held at the beginning of the year				No. of Shares held at the end of the year				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
2. Non-Institutions									
a) Bodies Corporate	2028076	4000	2032076	2.35	2712173	4000	2716173	3.13	0.78
b) Individuals									
i) Individual shareholders holding nominal share capital upto ₹ 1 lakh	13848279	690080	14538359	16.78	12634498	685080	13319578	15.37	-1.41
ii) Individual shareholders holding nominal share capital in excess of ₹ 1 lakh	13635282	1290520	14925802	17.22	13537473	1290520	14827993	17.11	-0.11
c) Qualified Foreign Investor	0	0	0	0.00	0	0	0	0	0.00
d) Others (specify)									
Clearing Members	19547	0	19547	0.02	39202	0	39202	0.05	0.03
Foreign Portfolio Investor (individual) Category III	12700	0	12700	0.02	12700	0	12700	0.02	0.00
Hindu Undivided Families	1562618	0	1562618	1.80	1455839	0	1455839	1.68	-0.12
Non Resident Indians	1297637	0	1297637	1.50	1092761	0	1092761	1.26	-0.24
Trusts	42547	0	42547	0.05	43647	0	43647	0.05	0.00
Others	2935049	0	2935049	3.39	2644149	0	2644149	3.05	-0.34
Sub-total (B)(2)	<b>32446686</b>	<b>1984600</b>	<b>34431286</b>	<b>39.73</b>	<b>31528293</b>	<b>1979600</b>	<b>33507893</b>	<b>38.67</b>	<b>-1.06</b>
Total Public Shareholding (B) = (B)(1) + (B)(2)	<b>37857639</b>	<b>1985600</b>	<b>39843239</b>	<b>45.97</b>	<b>37862639</b>	<b>1980600</b>	<b>39843239</b>	<b>45.97</b>	<b>0.00</b>
TOTAL (A)+(B)	<b>84677460</b>	<b>1985600</b>	<b>86663060</b>	<b>100.00</b>	<b>84682460</b>	<b>1980600</b>	<b>86663060</b>	<b>100.00</b>	<b>0.00</b>
C. Shares held by Custodians and against which Depository Receipts have been issued									
Promoter and Promoter Group	0	0	0	0.00	0	0	0	0	0.00
Public	0	0	0	0.00	0	0	0	0	0.00
TOTAL CUSTODIAN (C)	0	0	0	0.00	0	0	0	0	0.00
Grand Total (A+B+C)	<b>84677460</b>	<b>1985600</b>	<b>86663060</b>	<b>100.00</b>	<b>84682460</b>	<b>1980600</b>	<b>86663060</b>	<b>100.00</b>	<b>0.00</b>

**ii) Shareholding of Promoters**

Sl. No	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in shareholding during the year
		No. of Shares	% of total Shares of the Company	% of Shares Pledged / encumbered to total shares	No. of Shares	% of total Shares of the Company	% of Shares Pledged / encumbered to total shares	
1.	The Ramco Cements Ltd.	13372500	15.43	0	13372500	15.43	0	0.00
2.	Ramco Management Pvt. Ltd.	1898800	2.19	0	1898800	2.19	0	0.00
3.	The Ramaraju Surgical Cotton Mills Ltd.	135880	0.16	0	135880	0.16	0	0.00
4.	Rajapalayam Mills Limited	8401680	9.69	0	8401680	9.69	0	0.00
5.	Ramco Agencies Pvt. Ltd.	22200	0.03	0	22200	0.03	0	0.00
6.	Ramco Pvt. Ltd.	39600	0.05	0	39600	0.05	0	0.00
7.	RCDC Securities and Investments Pvt. Ltd.	43,000	0.05	0	43,000	0.05	0	0.00
8.	Ramco Industrial and Technology Services Ltd.	90,000	0.10	0	90,000	0.10	0	0.00
9.	Smt. Ramachandra Raja Chittammal	1053880	1.22	0	1053880	1.22	0	0.00
10.	Smt. P.V. Srisandhya	42400	0.05	0	42400	0.05	0	0.00
11.	P.V. Abinav Ramasubramaniam Raja	40000	0.05	0	40000	0.05	0	0.00
12.	Smt. Saradha Deepa	5263655	6.07	0.96	5263655	6.07	0.96	0.00
13.	Shri P.R. Venketrama Raja	6220655	7.18	3.46	6220655	7.18	2.31	0.00
14.	Smt. P.V. Nirmala	400000	0.46	0	400000	0.46	0	0.00
15.	Shri N.R.K. Ramkumar Raja	174640	0.20	0	89640	0.10	0	-0.10
16.	Smt. Nalina Ramalakshmi	6300655	7.27	0	6300655	7.27	0	0.00
17.	Shri S.R. Srirama Raja	243000	0.28	0	243000	0.28	0	0.00
18.	Smt. R Sudarsanam	3077276	3.55	0	3077276	3.55	0	0.00
19.	Shri N.R.K. Ramkumar Raja HUF	0	0.00	0	85000	0.10	0	0.10
	<b>Total</b>	<b>46819821</b>	<b>54.03</b>	<b>4.42</b>	<b>46819821</b>	<b>54.03</b>	<b>3.27</b>	<b>0.00</b>

**iii) Change in Promoters' Shareholding :**

Sl No	Shareholding	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
	At the beginning of the year (01.04.2020)	46819821	54.03	0	0.00
	At the end of the year (31.03.2021)	46819821	54.03	46819821	54.03

**Note for Table IV(ii) :**

- (i) Changes in Sl. Nos.15 and 19 - Shri N.R.K. Ramkumar Raja is holding 85,000 shares under Shri N.R.K. Ramkumar Raja HUF out of the total holding of 174640 shares.

iv) Shareholding Pattern of top ten Shareholders (other than Directors, Promoters and Holders of GDRs & ADRs)

Sl No	Name	Shareholding		Date	Increase/ Decrease in shareholding	Reason	Cumulative Shareholding during the year (01-04-2020 to 31-03-2021)		
		No. of Shares at the beginning (01-04-2020)/ end of the year (31-03-2021)	% of total shares of the Company				No. of Shares	% of total shares of the Company	
1	Govindlal M Parikh/ Chinmay G Parikh	3942996	4.55	01.04.2020					
				22.05.2020	47295	Purchase	3990291	4.60	
				29.05.2020	5450	Purchase	3995741	4.61	
				31.07.2020	295350	Purchase	4291091	4.95	
				04.09.2020	2062	Purchase	4293153	4.95	
				18.09.2020	2442	Purchase	4295595	4.96	
				09.10.2020	204441	Purchase	4500036	5.19	
			5.19	20.11.2020	100	Purchase	4500136	5.19	
2	General Insurance Corporation of India	1400000	1.62	01.04.2020	-	-	1400000	1.62	
3	Tata Mutual Fund - Tata Small Cap Fund	1336545	1.54	01.04.2020					
				29.05.2020	40000	Purchase	1376545	1.59	
				12.06.2020	20000	Purchase	1396545	1.61	
				14.08.2020	100000	Purchase	1496545	1.73	
				21.08.2020	25000	Purchase	1521545	1.76	
				18.09.2020	100000	Purchase	1621545	1.87	
			1.89	20.11.2020	18455	Purchase	1640000	1.89	
4	Sundaram Mutual Fund A/c Sundaram Small Cap Fund	1245500	1.44	01.04.2020					
				05.06.2020	4000	Purchase	1249500	1.44	
				12.06.2020	12240	Purchase	1261740	1.46	
				27.11.2020	30248	Sale	1231492	1.42	
				01.01.2021	120000	Sale	1111492	1.28	
				08.01.2021	25394	Sale	1086098	1.25	
				15.01.2021	15317	Sale	1070781	1.24	
				22.01.2021	21350	Sale	1049431	1.21	
				29.01.2021	107358	Sale	942073	1.09	
				19.02.2021	4338	Sale	937735	1.08	
				26.02.2021	14941	Sale	922794	1.07	
				05.03.2021	99261	Sale	823533	0.95	
				12.03.2021	125556	Sale	697977	0.81	
				19.03.2021	1762	Sale	696215	0.80	
			0.76	23.03.2021	39412	Sale	656803	0.76	
		Sundaram Mutual Fund A/c Sundaram Select Micro Cap Series XIV	116255	0.13	01.04.2020				
					25.09.2020	5812	Sale	110443	0.13
	0.06		09.10.2020	58914	Sale	51529	0.06		
Sundaram Mutual Fund A/c Sundaram Select Micro Cap Series XV	100000	0.12	01.04.2020						
			25.09.2020	5000	Sale	95000	0.11		
		0.05	09.10.2020	50677	Sale	44323	0.05		

Sl No	Name	Shareholding		Date	Increase/ Decrease in shareholding	Reason	Cumulative Shareholding during the year (01-04-2020 to 31-03-2021)	
		No. of Shares at the beginning (01-04-2020)/ end of the year (31-03-2021)	% of total shares of the Company				No. of Shares	% of total shares of the Company
	Sundaram Mutual Fund A/c Sundaram Select Micro Cap Series XVI	72429	0.08	01.04.2020				
				25.09.2020	10852	Sale	61577	0.07
			0.03	09.10.2020	32847	Sale	28730	0.03
	Sundaram Mutual Fund A/c Sundaram Value Fund Series-IX	63000	0.07	01.04.2020	-	-	63000	0.07
	Sundaram Mutual Fund A/c Sundaram Select Micro Cap Series XVII	58791	0.07	01.04.2020				
				25.09.2020	6888	Sale	51903	0.06
			0.03	09.10.2020	27686	Sale	24217	0.03
	Sundaram Mutual Fund A/c Sundaram Long Term Micro Cap Tax Advantage Fund Series IV	44231	0.05	01.04.2020				
				25.09.2020	8115	Sale	36116	0.04
				09.10.2020	19604	Sale	16512	0.02
			0.02	12.02.2021	327	Sale	16185	0.02
	Sundaram Mutual Fund A/c Sundaram Long Term Micro Cap Tax Advantage Fund Series V	41761	0.05	01.04.2020				
			25.09.2020	4140	Sale	37621	0.04	
			09.10.2020	20423	Sale	17198	0.02	
		0.02	05.02.2021	1276	Sale	15922	0.02	
Sundaram Mutual Fund A/c Sundaram Long Term Micro Cap Tax Advantage Fund Series VI	38196	0.04	01.04.2020					
			25.09.2020	1909	Sale	36287	0.04	
			09.10.2020	19356	Sale	16931	0.02	
Sundaram Mutual Fund A/c Sundaram Value Fund Series-X	35630	0.04	01.04.2020	-	-	35630	0.04	
5	Shailesh Manoharlal Shah/ Kalpana Shailesh Shah	739549	0.85	01.04.2020				
				15.05.2020	196625	Sale	542924	0.63
				22.05.2020	72924	Sale	470000	0.54
				29.05.2020	46000	Sale	424000	0.49
			0.49	29.01.2021	2000	Sale	422000	0.49
6	Govindlal M Parikh	696000	0.80	01.04.2020	-	-	696000	0.80
7	Krishnasamy Kamaya Naicker S	556500	0.64	01.04.2020	-	-	556500	0.64
8	Krishnamurthy V	493200	0.57	01.04.2020	-	-	493200	0.57
9	Ramasubramania Raja S S	465240	0.54	01.04.2020	-	-	465240	0.54
10	Krishnasamy Kumaran	452110	0.52	0.1.04.2020	-	-	452110	0.52



Sl No	Name	Shareholding		Date	Increase/ Decrease in shareholding	Reason	Cumulative Shareholding during the year (01-04-2020 to 31-03-2021)	
		No. of Shares at the beginning (01-04-2020)/ end of the year (31-03-2021)	% of total shares of the Company				No. of Shares	% of total shares of the Company
<b>NEW TOP 10 AS ON 31-03-2021</b>								
11	DOVETAIL INDIA FUND CLASS 11 SHARES	0	0.00	01.04.2020				
				12.03.2021	121395	Purchase	121395	0.14
				19.03.2021	100000	Purchase	221395	0.26
				23.03.2021	200005	Purchase	421400	0.49
				31.03.2021	200600	Purchase	622000	0.72
12	POLUS GLOBAL FUND	0	0.00	01.04.2020				
				01.01.2021	126000	Purchase	126000	0.15
				12.03.2021	398000	Purchase	524000	0.61

Note :

The top 10 shareholders are based on the shareholding as on 01-04-2020 and the information relating to increase/decrease in their shareholding is provided based on the weekly Beneficiary Position received from Depositories.

**v) Shareholding of Directors and Key Managerial Personnel**

Sl No	Name	Shareholding		Date	Increase/ Decrease in shareholding	Reason	Cumulative Shareholding during the year (01-04-2020 to 31-03-2021)	
		No. of Shares at the beginning (01-04-2020) / end of the year (31-03-2021)	% of total shares of the Company				No. of Shares	% of total shares of the Company
1	Shri P.R. Venketrama Raja	6220655	7.18	N.A.	N.A.	N.A.		
		6220655	7.18	N.A.	N.A.	N.A.	6220655	7.18
2	Shri P.V.Abinav Ramasubramaniam Raja	40000	0.05	N.A.	N.A.	N.A.		
		40000	0.05	N.A.	N.A.	N.A.	40000	0.05
3	Shri S.S. Ramachandra Raja	407680	0.47	N.A.	N.A.	N.A.		
		407680	0.47	N.A.	N.A.	N.A.	407680	0.47
4	Shri N.K. Shrikantan Raja	55140	0.06	N.A.	N.A.	N.A.		
		55140	0.06	N.A.	N.A.	N.A.	55140	0.06
5	Shri K.T. Ramachandran	447171	0.52	N.A.	N.A.	N.A.		
		447171	0.52	N.A.	N.A.	N.A.	447171	0.52
6	Shri R.S. Agarwal	NIL	NIL	N.A.	N.A.	N.A.	NIL	NIL
7	Shri V. Santhanaraman	NIL	NIL	N.A.	N.A.	N.A.	NIL	NIL
8	Smt. Justice Chitra Venkataraman (Retd.)	NIL	NIL	N.A.	N.A.	N.A.	NIL	NIL
9	Shri Subramanian Suresh	NIL	NIL	N.A.	N.A.	N.A.	NIL	NIL

Sl No	Name	Shareholding		Date	Increase/ Decrease in shareholding	Reason	Cumulative Shareholding during the year (01-04-2020 to 31-03-2021)	
		No. of Shares at the beginning (01-04-2020) / end of the year (31-03-2021)	% of total shares of the Company				No. of Shares	% of total shares of the Company
<b>Key Managerial Personnel</b>								
1	Shri Prem G Shanker	10893	0.01	N.A.	N.A.	N.A.		
		10893	0.01	N.A.	N.A.	N.A.	10893	0.01
2	Shri K. Sankaranarayanan	NIL	NIL	N.A.	N.A.	N.A.	NIL	NIL
3	Shri S. Balamurugasundaram	NIL	NIL	N.A.	N.A.	N.A.	NIL	NIL

#### V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment

₹ in lakhs

	Secured Loan excluding Deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the Financial year				
(i) Principal Amount	7,243.94	16,488.90	-	23,732.83
(ii) Interest Due but not paid		-	-	-
(iii) Interest accrued but not due	32.17	-	-	32.17
Total of (i+ii+iii)	7,276.11	16,488.90	-	23,765.01
Change in Indebtedness during the Financial year				
Addition	5,314.85		-	5,314.85
Reduction	3,301.81	10,563.00	-	13,864.81
Net change	2,013.04	-10,563.00	-	-8,549.96
Indebtedness at the end of the Financial year				
(i) Principal Amount	9,259.80	5,925.90	-	15,185.70
(ii) Interest Due but not paid			-	
(iii) Interest accrued but not due	31.36		-	31.36
Total of (i+ii+iii)	9,291.16	5,925.90	-	15,217.06



**VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL**
**A. Remuneration to Managing Director, Whole-time Directors and/or Manager :**

(In ₹)

Sl.No.	Particulars of remuneration	Name of MD	Name of WTD	Name of Manager	Total Amount
		Shri P.V. Abinav Ramasubramaniam Raja	-	-	
1	Gross Salary				
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	2,16,00,000			2,16,00,000
	(b) Value of Perquisites u/s 17(2) of the Income Tax Act, 1961				
	(c) Profits in lieu of salary u/s 17(3) of the Income Tax Act, 1961				
2	Others - Commission	5,93,07,476			5,93,07,476
3	Contribution towards Provident Fund	15,55,200			15,55,200
4	Sitting Fee	Refer Item (B) below			
	Total (A)	8,24,62,676			8,24,62,676
	Ceiling as per the Act	See Note below			

**Notes :**

Shri P.V. Abinav Ramasubramaniam Raja, had been appointed as Managing Director of the Company for a period of five years with effect from 4.6.2017 by the Shareholders at their AGM held on 4.8.2017 at a remuneration equivalent to 5% of the net profits of the Company or M/s. Ramco Systems Limited (RSL) whichever is higher, by way of monthly salary, allowances, other perquisites / benefits and commission or in any other combination as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors of the Company and fixed the maximum remuneration payable to Shri P.V. Abinav Ramasubramaniam Raja which shall not exceed 3% of net profits of either RIL or RSL whichever is higher, for first 2 years.

**B. Remuneration to other Directors :**

(In ₹)

Sl. No.	Particulars of Remuneration	Name of the Directors									Total Amount
		Shri P.R. Venketrana Raja	Shri P.V. Abinav Ramasubramaniam Raja	Shri S.S.Rama-chandra Raja	Shri N.K. Shrikantan Raja	Shri K.T. Ramachandran*	Shri R.S. Agarwal	Shri V. Santhanaraman	Smt. Justice Chitra Venkataraman (Retd.)	Shri Subramanian Suresh**	
1	Independent Directors										
	Fee for attending Board/ Committee Meetings	-	-	-	-	200000	560000	320000	480000	160000	1720000
	Commission	-	-	-	-	-	-	-	-	-	-
	Others, please specify	-	-	-	-	-	-	-	-	-	-
	Total (1)	-	-	-	-	200000	560000	320000	480000	160000	1720000
2	Other Non Executive Directors										
	Fee for attending Board/ Committee Meetings	520000	-	200000	280000	-	-	-	-	-	1000000
	Commission	-	-	-	-	-	-	-	-	-	-
	Others, please specify	-	-	-	-	-	-	-	-	-	-
	Total (2)	520000	-	200000	280000	-	-	-	-	-	1000000

Sl. No.	Particulars of Remuneration	Name of the Directors									Total Amount
		Shri P.R. Venketrama Raja	Shri P.V. Abinav Ramasubramaniam Raja	Shri S.S. Ramachandra Raja	Shri N.K. Shrikantan Raja	Shri K.T. Ramachandran*	Shri R.S. Agarwal	Shri V. Santhanaraman	Smt. Justice Chitra Venkataraman (Retd.)	Shri Subramanian Suresh**	
3	Executive Director										
	Fee for attending Board/ Committee Meetings	-	280000	-	-	-	-	-	-	-	280000
	Commission	Refer Item (A) above									
	Others, please specify	-	-	-	-	-	-	-	-	-	
	Total (3)	-	-	-	-	-	-	-	-	-	280000
	Total (B) = (1+2+3)	520000	280000	200000	280000	200000	560000	320000	480000	160000	3000000
	Overall Ceiling as per the Act	Only Sitting fees is being paid to Directors which is not included in the ceiling as per Section 197(2) of the Act.									
	Total Managerial Remuneration (A+B)										85462676

\* Resigned on 31.08.2020

\*\* Appointed on 20.09.2020 and resigned on 30.05.2021

**C. Remuneration to Key Managerial Personnel other than MD/Manager/WTD**

(In ₹)

Sl.No.	Particulars of remuneration	Key Managerial Personnel		
		Shri Prem G Shanker, Chief Executive Officer	Shri K. Sankaranarayanan, Chief Financial Officer	Shri S. Balamurugasundaram, Company Secretary & Legal Head
1.	Gross Salary			
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	3,00,58,065	79,05,698	36,35,253
	(b) Value of perquisites u/s 17(2) of the Income Tax Act, 1961	--	-	-
	(c) Profits in lieu of salary u/s 17(3) of the Income Tax Act, 1961	-	-	-
2.	Stock Option	-	-	-
3.	Sweat Equity	-	-	-
4.	Commission - As % of profit - Others, specify...	-	-	-
5.	Others, please specify	-	-	-
	Total	3,00,58,065	79,05,698	36,35,253

**VII. PENALTIES/PUNISHMENT/COMPOUNDING OF OFFENCES**

There were no penalties/punishments/compounding of offences for the year 31<sup>st</sup> March, 2021.

On behalf of the Board of Directors  
For RAMCO INDUSTRIES LIMITED

Place : Chennai  
Date : 24<sup>th</sup> May, 2021

P.R. VENKETRAMA RAJA  
Chairman

## REPORT ON CORPORATE GOVERNANCE

Pursuant to Schedule V C of SEBI (LODR) Regulations, 2015

### 1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

Since inception, Ramco Industries Limited assiduously follows its self-determined goals on Corporate Governance. It strives to achieve these objectives through set of systems procedures, Policies, Practices and high standards in dealings and following business ethics in all its activities. The objective of the Company is to protect and enhance the value of all stakeholders of the Company viz. Shareholders, Creditors, Customers and employees.

The Company believes in continuous up-gradation of technology to improve the quality of its production and productivity to achieve newer and better products for total customer satisfaction. The Company leverages the developments in the technology for better compliances and communication. The Company lays great emphasis on team building and motivation. A contented and well developed employee will give to the Company better work and therefore better profits. The Company has strong faith in innate and infinite potential of human resources. It believes in the creative abilities of the people who work for the Company and believes in investing in their development and growth as foundation for strong and qualitative growth of the Organization.

If there is no customer, there is no business. Customers' continued satisfaction and sensitivity to their needs are the Company's source of strength and security.

The Company also believes that as the Organization grows, the society and the community around it should also grow.

### 2. BOARD OF DIRECTORS

The Board of Directors of the Company is headed by the Chairman, Shri P.R. Venketrana Raja. Shri P.V. Abinav Ramasubramaniam Raja is the Managing Director. The Board consists of eminent persons with considerable professional expertise in various fields such as Administration, Banking, Law, Finance, Engineering, Information Technology, Audit etc. The Board had 8 Directors as on 31.03.2021 out of which 7 Directors were Non-Executive, including 4 Independent Directors. Independent Directors constitute 50% of the total strength of the Board of Directors as required under the Code of Corporate Governance. There are no pecuniary relationship or transaction of the Non-Executive Directors vis-à-vis the Company. The Board reviews and approves strategy and oversees the actions and performance of the Management periodically for enhancing the stakeholders' value.

In accordance with Clause C(h)(i) and (ii) of Schedule V read with Regulation 34(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 [LODR], the Board of Directors have identified the following Core Skills/Expertise/Competencies, required for Board Members in the context of Company's business and sectors, to function effectively.

- \* Building Products Processing Technology
- \* Textile Technology
- \* Information Technology
- \* Strategy Management
- \* Business Management
- \* Banking and Financial Management
- \* Project Management
- \* Risk Management including Foreign Exchange Management
- \* Industrial Relationship Management, including Environment, Health and Safety
- \* Legal Knowledge
- \* Tax Planning and Management
- \* General Administration
- \* Knowledge on Economic Affairs
- \* Knowledge on Environmental Laws

The Skills/Expertise/Competencies available with the Directors have been furnished under the individual Director's profile.

#### DIRECTORS' PROFILE

##### SHRI P.R. VENKETRAMA RAJA

Shri P.R.Venketrana Raja, aged 62 years, holds a Bachelor's Degree in Chemical Engineering from University of Madras and Masters in Business Administration from the University of Michigan, USA. He has been on the Board of the Company since 1992. He has more than 3 decades of Industrial Experience with specific knowledge in Textiles, Cement and Information Technology sectors. As a Member of the Board, he is responsible for guiding the Company in establishment of new units, selection of process and equipments and adoption of latest technologies since 1992.

Skill/Expertise/Competency	Building Products Processing Technology, Textile Technology, Expert knowledge in Information Technology, Strategy Management, Business Management and Industrial Relationship Management
----------------------------	--

Names of the listed entities in which Shri P.R. Venketrama Raja is a Director and his category of Directorship:

Name of the Company	Category of Directorship
The Ramco Cements Limited	Executive & Non-Independent
Ramco Systems Limited	Non-Executive & Non-Independent
Rajapalayam Mills Limited	Non-Executive & Non-Independent
The Ramaraju Surgical Cotton Mills Limited	Non-Executive & Non-Independent

**SHRI P.V. ABINAV RAMASUBRAMANIAM RAJA**

Shri P.V. Abinav Ramasubramaniam Raja aged 27 years, Managing Director, has Bachelor's degree in Science - Industrial Engineering from Northwestern University, Evanston, USA. He has been on the Board of the Company since June, 2017.

Skill/Expertise/Competency	Industrial Engineering, Strategy Management, Business Management and Information Technology
----------------------------	---

Names of the listed entities in which Shri P.V. Abinav Ramasubramaniam Raja is a Director and his category of Directorship:

Name of the Company	Category of Directorship
Rajapalayam Mills Limited	Non Executive & Non Independent
Ramco Systems Limited	Whole Time Director & Non Independent

**SHRI R.S. AGARWAL**

Shri.R.S.Agarwal, B.Sc., B.E. (Chemical Engineering) started his career in 1965 and after serving in various capacities with a leading paper mill of Northern India for 9 years and with Industrial Development Bank of India (IDBI) for 28 years, retired as Executive Director of IDBI.

While in service with IDBI, he had dealt with many subjects and projects including -

- \* Member of "Satyam Committee" set up by Government of India in 1999-2000 for formulation of policy for textile industry and involvement in preparation of policy notes, detailed guidelines and implementation of "Technology Upgradation Fund (TUF)" introduced by the Ministry of Textiles, Government of India in April 1999.
- \* Preparation of policy paper and guidelines on development of "Special Economic Zone" in the country for the Ministry of Commerce, Government of India in January 2002.
- \* Head of the Infrastructure Finance Department and Project Appraisal Department of IDBI from February 1999 to March 2002, during which period about 30 large size power projects in the range of 250 MW to 500 MW were evaluated and sanctioned assistance by IDBI.

He has been on the Board of Ramco Industries Limited since 2008.

Skill / Expertise / Competency	Banking and Financial Management, Project Management
--------------------------------	--

Names of the listed entities in which Shri.R.S.Agarwal is a Director and his category of Directorship:

Name of the Company	Category of Directorship
The Ramco Cements Limited	Non-Executive & Independent
Ramco Systems Limited	Non-Executive & Independent
Suryalakshmi Cotton Mills Limited	Non-Executive & Independent

**SHRI S.S. RAMACHANDRA RAJA**

Shri. S.S. Ramachandra Raja, a Science Graduate and has been Director of the Company since 1992 extending valuable guidance.

Skill / Expertise / Competency	Textile Technology Business Management
--------------------------------	---

Name of the listed entity in which Shri S.S. Ramachandra Raja is a Director and his category of Directorship:

Name of the Company	Category of Directorship
Rajapalayam Mills Limited	Non-Executive & Non-Independent

**SHRI N.K. SHRIKANTAN RAJA**

Shri N.K. Shrikantan Raja, a Commerce graduate, has been Director of the Company since 1986 extending valuable guidance.

Skill / Expertise / Competency	Textile Technology Business Management
--------------------------------	---

Names of the listed entity in which Shri N.K. Shrikantan Raja is a Director and his category of Directorship:

Name of the Company	Category of Directorship
The Ramaraju Surgical Cotton Mills Ltd.	Non-Executive & Non-Independent

**SHRI V. SANTHANARAMAN**

Shri V. Santhanaraman holds degree in Commerce and completed CAIIB. He has served in the Banking Sector for the past four decades from 1970 to 2009. He was appointed as Probationary Officer in the year 1970 in Indian Bank and held various positions and appointed as General Manager in the year 1998 and held that position till 2006. He was appointed as Executive Director of Bank of Baroda in October, 2006 and retired in August 2009. He has been on the Board of Ramco Industries since 2014.

Skill / Expertise / Competency	Banking and Financial Management, Risk Management including Foreign Exchange Management
--------------------------------	---

Names of the listed entities in which Shri V. Santhanaraman is a Director and his category of Directorship:

Name of the Company	Category of Directorship
Rajapalayam Mills Ltd.	Non-Executive & Independent Director
The Ramaraju Surgical Cotton Mills Ltd.	Non-Executive & Independent Director

**SMT. JUSTICE CHITRA VENKATARAMAN (RETD.)**

Smt. Justice Chitra Venkataraman (Retd.), a graduate in Economics from Ethiraj College, Chennai, and B.L. from Law College, Chennai, started her practice at Madras High Court. She specialised in Direct and Indirect tax laws. She was appointed as Government Pleader during the period 1991 to 1995 and thereafter as the standing counsel for Income Tax for about 10 years. She was elevated as Judge of Madras High Court in the year 2005 and retired in April 2014.

She has been on the Board of Ramco Industries since 2015.

Skill / Expertise / Competency	Legal Knowledge, Tax Planning and Management
--------------------------------	--

Names of the listed entities in which Smt. Justice Chitra Venkataraman (Retd.) is a Director and her category of Directorship:

Name of the Company	Category of Directorship
The Ramco Cements Limited	Non-Executive & Independent
Lakshmi Machine Works Limited	Non-Executive & Independent

**SHRI SUBRAMANIAN SURESH**

Shri Subramanian Suresh is a Fellow Member of the Institute of Chartered Accountants of India and is a Bachelor of Commerce graduate from Shriram College of Commerce, University of Delhi.

Shri Subramanian Suresh has over the past 36 years gained wide experience in auditing and accounting profession having worked with many of the big 4 accounting firms in India.

During his career, he was the lead audit partner on various clients (both Indian as well as multinational corporations). He is experienced in carrying out audits under various GAAPs and has also performed various audit related services. He has strong understanding and knowledge of accounting requirements and complexities across several industry segments having led or been involved in audit and other engagements of national and multinational corporations.

He has been appointed as an Additional Director on 20<sup>th</sup> September, 2020.

Skill / Expertise / Competency	Finance & Accounting Outsourcing, Accounting Standards, Financial Reporting
--------------------------------	---

**SHRI AJAY BHASKAR BALIGA**

Shri Ajay Bhaskar Baliga is a B.Tech in Chemical Engineering from the University of Madras and started his career as an Engineering Trainee in Shaw Wallace & Co in 1981. He is a veteran supply chain and manufacturing professional having over 38 years' experience in the Alco Beverages Industry.

He has been appointed as an Additional Director on 27<sup>th</sup> July, 2021.

Skill / Expertise / Competency	General Management, Supply, Procurement & Sourcing, Regulatory & Compliance, Innovation & Renovation, Operations Excellence, Technical, Projects & Acquisitions within the Indian and global space.
--------------------------------	---

Name of the listed entity in which Shri Ajay Bhaskar Baliga is a Director and his category of Directorship:

Name of the Company	Category of Directorship
E.I.D. Parry (India) Limited	Non-Executive & Independent

The Board of Directors have confirmed at the Meeting held on 24.5.2021 that all the above Independent Directors fulfil the conditions specified in LODR and are independent of the management.

During the year under review, Shri K.T. Ramachandran, Independent Director resigned from the Board on 31.08.2020. Shri Subramanian Suresh, Independent Director resigned from the Board on 30.05.2021.

All the Independent Directors have registered themselves with the Independent Directors Data Bank, as required under Rule 6 of Companies (Appointment & Qualification of Directors) Rules, 2014 and exempted from passing the online proficiency self-assessment test, conducted by The Indian Institute of Corporate Affairs.

During the year under review, five Board Meetings were held, one each on 19.6.2020, 7.8.2020, 3.11.2020, 2.2.2021 and 12.3.2021.

Details of attendance of each Director at the Board Meetings held during the year are as follows:

Sl. No	Name of the Director	Directorship*	No. of Board Meetings attended	Attendance at last AGM held on 07-09-2020
1.	Shri P.R. Venketrama Raja (Chairman from 4-06-2017) (VCMD upto 03-06-2017) DIN : 00331406	P & NE	5	Yes
2.	Shri.P.V.Abinav Ramasubramaniam Raja Managing Director (from 04-06-2017) DIN : 07273249	P&E	5	Yes
3.	Shri S.S. Ramachandra Raja DIN : 00331491	NE	5	Yes
4.	Shri N.K. Shrikantan Raja DIN : 00350693	NE	5	Yes
5.	Shri K.T. Ramachandran ** DIN : 00351334	NE & ID	2	No

Sl. No	Name of the Director	Directorship*	No. of Board Meetings attended	Attendance at last AGM held on 07-09-2020
6.	Shri R.S. Agarwal DIN : 00012594	NE & ID	5	Yes
7.	Shri V. Santhanaraman DIN : 00212334	NE & ID	5	Yes
8.	Smt. Justice Chitra Venkataraman DIN : 07044099	NE & ID	5	Yes
9.	Shri Subramanian Suresh *** DIN :	NE & ID	3	No

\* P- Promoter; E- Executive ; NE - Non-Executive; ID - Independent Director

\*\* Resigned from the Board on 31.8.2020

\*\*\* Inducted into the Board on 20.9.2020 and resigned on 30.5.2021

#### Other Directorships

The Number of other Boards or Board Committees in which the Director is a Member or Chairperson as on 31-03-2021 is given below:

No	Name of the Director	Other Directorships *	Committee Positions **	
			Chairperson	Member
1.	Shri P.R. Venketrama Raja	8	4	1
2.	Shri.P.V.Abinav Ramasubramaniam Raja	2	0	1
3.	Shri S.S. Ramachandra Raja	1	0	1
4.	Shri N.K. Shrikantan Raja	6	3	2
5.	Shri R.S. Agarwal	3	1	2
6.	Shri K.T. Ramachandran	0	0	0
7.	Shri V. Santhanaraman	2	0	0
8.	Smt Justice Chitra Venkataraman (Retd.)	2	0	3
9.	Shri Subramanian Suresh	0	0	0

\* Public Limited Companies, other than Ramco Industries Limited.

\*\* Audit Committee and Stakeholders' Relationship Committee of Public Limited Companies, other than Ramco Industries Limited.

#### Disclosure of relationships between directors inter-se

Shri P.R. Venketrama Raja, Chairman is the father of Shri P.V. Abinav Ramasubramaniam Raja, Managing Director.

#### Details of familiarisation programme for Independent Directors

The details of the Familiarisation Programme for Independent Directors are available at the Company's website, at the following link at [http://www.ramcoindltd.com/boards\\_of\\_directors.html](http://www.ramcoindltd.com/boards_of_directors.html)

The Board of Directors periodically review Compliance Reports pertaining to all Laws applicable to the Company. No non-compliance was reported during the year under review. The Board is also satisfied that plans are in place for orderly succession for appointment of Board of Directors and Senior Management.

A Code of Conduct has been laid out for all Members of the Board and Senior Management suitably incorporating the duties of Independent Directors as laid down in the Companies Act, 2013. The Code is available at the Company's website at the following link at <http://www.ramcoindltd.com/Policies.html>.

The minimum information to be placed before the Board of Directors at their meeting, as specified in Part A of Schedule II of SEBI (LODR) Regulations, 2015 have been adequately complied with.

### 3. AUDIT COMMITTEE

The terms of reference of the Audit Committee include:

- i) To review the reports of Internal Audit Department;
- ii) To review the Auditors' Report on the financial statements;
- iii) To review and approve the Related Party Transactions;

- iv) To review the Annual Cost Audit Report of the Cost Auditor;
- v) To review the Secretarial Audit Report of the Secretarial Auditor;
- vi) To review the strength and weakness of the internal controls and to provide recommendations relating thereto;
- vii) To generally assist the Board to discharge their functions more effectively.
- (viii) To review the financial statements and any investments made by the Company/Subsidiary Companies.

In addition, the Audit Committee would discharge the roles and responsibilities as prescribed by LODR and Companies Act, 2013.

**Composition:**

The Audit Committee consists of the following Directors:

Sl. No.	Name of the Director	No. of Meetings attended
1.	Shri R.S. Agarwal, Chairman of the Committee	5
2.	Shri P.R. Venketrama Raja	5
3.	Shri K.T. Ramachandran *	2
4.	Smt. Justice Chitra Venkataraman (Retd.)	5
5.	Shri V. Santhanaraman **	2

\* Resigned from the Board on 31.8.2020

\*\* Inducted into the Committee on 3.11.2020

No. of Meetings held during the year : Five

Date of Meetings : 19.6.2020, 7.8.2020, 3.11.2020, 2.2.2021 and 12.3.2021.

The Statutory Auditors, Chief Executive Officer, Chief Financial Officer and Head of Internal Audit Department are invitees to the Audit Committee Meetings. The Company Secretary is the Secretary to the Committee.

The representatives of the Cost Auditor and Secretarial Auditor are invited to attend the meeting of the Audit Committee when their reports are tabled for discussion.

Out of four members, three members of the Audit Committee are Independent Directors in compliance with the requirement of 2/3<sup>rd</sup> as stipulated in Regulation 18 (1) (b) of LODR.

**4. NOMINATION AND REMUNERATION COMMITTEE**

The Nomination and Remuneration Committee discharges the functions as envisaged for it by the Companies Act, 2013, LODR and functions as mandated by the Board of Directors from time to time. Based on the recommendation of Nomination and Remuneration Committee, the Board of Directors have approved a Nomination and Remuneration Policy for the Company. The Nomination and Remuneration Policy is to ensure that the level and composition of remuneration is reasonable, the relationship of remuneration to performance is clear and appropriate to the long term goals of the company.

The complete details about the terms of reference for Nomination and Remuneration Committee and Nomination and Remuneration Policy are available at Company's website at the following link at <http://www.ramcoindltd.com/Policies.html>

**Composition:**

The Nomination and Remuneration Committee consists of the following Directors:

Sl. No.	Name of the Director	No. of Meetings attended
1.	Shri R.S. Agarwal, Chairman of the Committee	1
2.	Shri K.T. Ramachandran *	1
3.	Shri N.K. Shrikantan Raja	1
4.	Shri V. Santhanaraman **	-

\* Resigned from the Board on 31.8.2020

\*\* Inducted into the Committee on 12.9.2020

No. of Meetings held during the year : one

Date of the Meeting : 19.6.2020

The Nomination and Remuneration Committee has laid down evaluation criteria for performance evaluation of Independent Directors, which will be based upon attendance, expertise and contribution brought in by the Independent Director at the Board and Committee Meetings, which shall be taken into account at the time of reappointment of respective Independent Director.



## 5. REMUNERATION OF DIRECTORS

The Directors are paid Sitting Fee of ₹ 40,000/- per meeting for attending the Board and Committees thereof.

There are no other pecuniary relationship or transactions of Non-Executive Directors vis-a-vis the Company, other than fees for attending Meetings of the Board and its Committees.

Shri P.V. Abinav Ramasubramaniam Raja, had been appointed as Managing Director of the Company for a period of five years with effect from 4.6.2017 by the Shareholders at their AGM held on 4.8.2017 at a remuneration equivalent to 5% of the net profits of the Company or M/s. Ramco Systems Limited (RSL) whichever is higher, by way of monthly salary, allowances, other perquisites / benefits and commission or in any other combination as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors of the Company and fixed the maximum remuneration payable to Shri P.V. Abinav Ramasubramaniam Raja which shall not exceed 3% of net profits of either RIL or RSL whichever is higher, for first 2 years.

The details of remuneration paid for the Financial Year 2020-21 are as follows :-

Name of the Director	(₹ In lacs)			No. of Shares held
	Sitting Fee	Remuneration	Commission	
Shri P.R. Venketrama Raja	5.20	Nil	Nil	62,20,655
Shri.P.V.Abinav Ramasubramaniam Raja	2.80	824.63		40,000
Shri S.S. Ramachandra Raja	2.00	Nil	Nil	4,07,680
Shri N.K. Shrikantan Raja	2.80	Nil	Nil	55,140
Shri K.T. Ramachandran	2.00	Nil	Nil	4,47,171
Shri R.S. Agarwal	5.60	Nil	Nil	Nil
Shri V. Santhanaraman	3.20	Nil	Nil	Nil
Smt. Justice Chitra Venkataraman (Retd.)	4.80	Nil	Nil	Nil
Shri Subramanian Suresh *	1.60	Nil	Nil	Nil

The complete details of remuneration paid to Directors are given in Form MGT-9, which has been placed in the website of the Company and the weblink for the same has been disclosed in the Board's Report.

\* resigned with effect from 30.5.2021

## 6. STAKEHOLDERS RELATIONSHIP COMMITTEE

Composition and Attendance of the Stakeholders Relationship Committee:

The Stakeholders Relationship Committee consists of the following Directors:

Sl. No.	Name of the Director	No. of Meeting attended
1.	Shri P.R. Venketrama Raja, Chairman of the Committee	1
2.	Shri N.K. Shrikantan Raja	1
3.	Smt. Justice Chitra Venkataraman (Retd.)	1

Name of Non-Executive Director heading the Committee	Shri P.R. Venketrama Raja
Name and Designation of Compliance Officer	Shri S. Balamurugasundaram, Company Secretary & Legal Head
No. of complaint received during the year	1
Number not solved to the Satisfaction of shareholders	Nil
Number of pending complaints	Nil

No. of Meeting held during the year : One

Date of the Meeting : 2.02.2021

## 7. GENERAL BODY MEETINGS

i. Location and time, where last three AGMs held:

Year ended	Date	Time	Venue
31.03.2018	03.08.2018	11.00 A.M.	P.A.C.R.Centenary Community Hall Sudarsan Gardens P.A.C.Ramasamy Raja Salai Rajapalayam 626 108 (Tamil Nadu)
31.03.2019	08.08.2019	11.00 A.M.	-do-
31.03.2020	07.09.2020	11.45 A.M.	Held through Video Conferencing

ii. Details of Special Resolutions passed in the previous three Annual General Meetings

Date of the AGM	Subject Matter of the Special Resolution
07.09.2020	No Special Resolution was passed at the AGM
08.08.2019	Reappointment of Shri V. Santhanaraman (DINZ : 00212334) as an Independent Director from 01.10.2019 to 30.09.2024
	Reappointment of Smt. Justice Chitra Venkataraman (Retd.) (DIN : 07044099) as an Independent Director from 24.03.2020 to 23.03.2025
	Invitation to subscribe for Secured Non-Convertible Debenture
12.03.2019	Continuation of Directorship of Shri S.S. Ramachandra Raja (DIN 00331491) in the category of Non-Executive Director, of the Company after 31.3.2019, as per Regulation 17(1A) of SEBI (LODR) 2015, through Postal Ballot under Section 110 of the Companies Act, 2013.
03.08.2018	Reappointment of Shri R.S. Agarwal (DIN : 00012594) as an Independent Director from 01.04.2019 to 31.03.2024
	Reappointment of Shri K.T. Ramachandran (DIN : 00351334) as an Independent Director from 01.04.2019 to 31.03.2024
	Invitation to subscribe for Secured Non-Convertible Debenture

iii. No Special Resolution on matters requiring postal ballot was passed during the year under review.

iv. No Special Resolution is proposed to be passed through Postal Ballot.

## 8. MEANS OF COMMUNICATION

The Un-audited Quarterly and Half yearly Financial Results and Audited Annual Results were published in English in Financial Express (All editions) and in Tamil in Makkal Kural (All editions in TN). The results were also displayed on the Company's website [www.ramcoindltd.com](http://www.ramcoindltd.com).

All the financial results are provided to the Stock Exchanges and the same is also disseminated in the Company's website. Official News Releases whenever issued, will be displayed in Company's website.

## 9. GENERAL SHAREHOLDER INFORMATION

A	Annual General Meeting	On Thursday the 19 <sup>th</sup> August, 2021 at 11.30 A.M. through Video Conference/ other Audio Visual means
B	Financial Year	1 <sup>st</sup> April 2020 to 31 <sup>st</sup> March 2021
C	Dividend Payment date	24-03-2021 (Interim Dividend - Already paid)
D	Name and Address of Stock Exchanges where the Company's Securities are Listed	BSE Limited P J Towers, Dalal Street, Mumbai 400001 National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra, Mumbai - 400 051 The Annual Listing fees for the year 2021-22 had been paid to the Stock Exchanges

E	Stock Code BSE Limited National Stock Exchange of India Limited	532369 RAMCOIND EQ
F	Market Price Data	Enclosed as Annexure - A
G	Performance in Comparison to broad based indices	
H	Whether the securities are suspended from trading	No
I	Registrar and Transfer Agents	M/s. Cameo Corporate Services Limited Subramanian Building No: 1, Club House Road CHENNAI 600 002. (Telephone No. : 044-2846 0390; Fax No.: 044-28460129)
J	Share Transfer System	For shares held in electronic mode, transfers are effected under the depository system of NSDL and CDSL. For shares held in physical mode, the transfers have been effected by Cameo till 31.3.2019. Vide Press Release No:51/2018 dt. 3.12.2018 of SEBI, only transmission or transposition of securities are eligible for processing in physical form with effect from 1.4.2019.
K	Distribution of Shareholding	Enclosed as Annexure - B
L	Dematerialisation of Shares & liquidity	As on 31 <sup>st</sup> March, 2021, 97.72% of the Company's Shares have been dematerialized. Regarding liquidity of our Company's shares, the details are available in Annexure - A
M	Outstanding GDRs/ ADRs/ Warrants or any convertible instruments, conversion date and likely impact on equity	Nil
N	Commodity Price Risk or Foreign Exchange Risk and Hedging Activities	With respect to Buyers' Credit in foreign currencies, forward contracts are booked taking in to account, the cost of hedging and the foreign currency receivables. The currency rate movements are monitored closely for taking covers with respect to unhedged portions, if any.

**O. PLANT LOCATIONS :**

(a) Building Products Division :	
(i) Fibre Cement Sheet Units :	<ol style="list-style-type: none"> <li>1. Karur, Karnataka</li> <li>2. Maksi, Madhya Pradesh</li> <li>3. Silvassa, U.T of Dadra &amp; Nagar Haveli</li> <li>4. Kharagpur, West Bengal</li> <li>5. Ibrahimpatnam, Vijayawada, A.P.</li> <li>6. Sinugra Village, Anjar Taluk, Gujarat</li> <li>7. Gangaikondan, Tirunelveli Dist., Tamil Nadu</li> <li>8. Bihiya, Bhojpur District, Bihar</li> </ol>
(ii) Fibre Cement Pressure Pipes unit:	Maksi, Madhya Pradesh
(iii) Calcium Silicate Board unit :	Arakkonam, Tamil Nadu Kotputli, Rajasthan
(b) Textile Division :	
Cotton Yarn Spinning unit	Rajapalayam, Tamil Nadu
(c) Wind farm Division :	<ol style="list-style-type: none"> <li>1. Tirunelveli and Coimbatore Districts, Tamil Nadu</li> <li>2. Chitradurga and Hassan Districts, Karnataka</li> <li>3. Kutch District, Gujarat</li> </ol>

**P. Address of Corporate Office for Shareholders' Correspondence/ enquires**

S. BALAMURUGASUNDARAM  
 Company Secretary (Compliance Officer) & Legal Head  
 Ramco Industries Limited  
 "Auras Corporate Centre", VI Floor  
 98-A, Dr.Radhakrishnan Road  
 Mylapore, Chennai - 600 004  
 Phone: 044-2847 8585; Fax: 044-28478597; e-mail : [bms@ril.co.in](mailto:bms@ril.co.in)

**Q. Credit Rating :**

The Company's Credit Rating agencies viz. ICRA and CRISIL have rated our borrowing programmes as follows :

₹ in Lacs

Security	Outstanding as on 31.03.2021	Limit Amount	Rating	Rating Agency
Commercial Papers	5,000	10,000	A 1 +	CRISIL
Fund Based Facilities				
* Cash Credit/Short Term Loans/BC and other Facilities	6,784	35,000	A1 +	ICRA
Non-Fund Based Facilities	3,365			
Long Term Loans from Banks	3,402	15,000	AA -	

\* There is no change in rating in the current year

**10. OTHER DISCLOSURES**

- a. There are no materially significantly related party transactions made by the Company that may have potential conflict with the interests of the Company at large.
- b. There are no instances of non-compliance by the Company and no penalties or strictures were imposed on the Company by Stock Exchanges or SEBI or any Statutory Authority, on any matter related to Capital Markets, during the last three years.
- c. The Company has a Whistle Blower Policy, available at the Company's website and it is affirmed that no personnel has been denied access to the Audit Committee. The Policy is available at the following weblink :  
<http://www.ramcoindltd.com/Policies.html>
- d. The Company has complied with the Mandatory requirements. The status of adoption of the Non-Mandatory requirements is given below:
- i. The Company's financial statements are with unmodified audit opinion for the year 2020-21.
- e. The Material Subsidiary Policy is disclosed in the Company's website and its weblink is -  
[http://www.ramcoindltd.com/files/MATERIAL\\_SUBSIDIARY\\_POLICY\\_2015.pdf](http://www.ramcoindltd.com/files/MATERIAL_SUBSIDIARY_POLICY_2015.pdf)
- f. The Related Party Transaction Policy is disclosed in the Company's website and its weblink is -  
[http://www.ramcoindltd.com/files/RELATED\\_PARTY\\_TRANSACTION\\_POLICY\\_RIL.pdf](http://www.ramcoindltd.com/files/RELATED_PARTY_TRANSACTION_POLICY_RIL.pdf)
- g. Commodity Price Risks and Commodity Hedging Activities :  
The Company has not undertaken any transaction in this regard.  
The details relating to commodity price risks and commodity hedging activities are not applicable.
- h. The Company has not raised any funds through Preferential Allotment or Qualified Institutions Placement.
- i. M/s. S. Krishnamurthy & Co., Company Secretaries, have certified that none of the Directors of the Company have been debarred or disqualified from being appointed or continuing of Directors of Companies by the Board/Ministry of Corporate Affairs or any such statutory authority.
- j. There has not been an occasion, where the Board had not accepted any recommendation of any Committee of the Board.

- k. Total fee paid to Statutory Auditors including subsidiaries.

The total fees for all the services paid by the Company on a consolidated basis to the Statutory Auditor is ₹ 8.66 lakhs.

M/s. Ramakrishna Raja and Co., Chartered Accountants, one of the Statutory Auditors of the Company, are the Statutory Auditors for M/s. Sudharsanam Investments Limited, Company's Wholly Owned Subsidiary. No other entity in the network firm or network entity of which the Statutory Auditor is a part has been hired for any services by our subsidiaries, apart from above.

- l. Disclosure in relation to Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

Pursuant to Rule 8(5)(x) of Companies (Accounts) Rules, 2014, the Company has complied with the provisions relating to the constitution of Internal Complaints Committee under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

a.	Number of complaints filed during the financial year	NIL
b.	Number of complaints disposed of during the financial year	NIL
c.	Number of complaints pending as on end of the financial year	NIL

11. The Company has complied with the requirements of Corporate Governance Report of sub-para (2) to (10) of Schedule V of SEBI (LODR) Regulations.
12. The extent to which the discretionary requirements specified in Part E of Schedule II have been adopted is given against Clause 10(d) above.
13. The Company has complied with the corporate governance requirements specified in regulation 17 to 27 of LODR.

As required under Regulation 46(2)(b) to (i) of LODR, the following information have been duly disseminated in the Company's website.

- \* Terms and conditions of appointment of Independent Directors
- \* Composition of various committees of Board of Directors
- \* Code of Conduct of Board of Directors and Senior Management Personnel
- \* Details of establishment of Vigil Mechanism/Whistle Blower Policy
- \* Criteria of making payments to Non-Executive Directors
- \* Policy on dealing with Related Party Transactions
- \* Policy for determining 'Material Subsidiaries'
- \* Details of familiarization Programmes imparted to Independent Directors

14. The Company has no material subsidiary.
15. The Minutes of the Meeting of the Board of Directors of the unlisted subsidiaries are being placed before the Board of Directors of the Company.
16. The Management of the unlisted subsidiaries periodically brings to the notice of the Board, a statement on significant transactions and arrangements entered into by them.
17. Senior Management Personnel discloses to the Board of Directors all material, financial and commercial transactions where they have personal interest that may have a potential conflict with the Company's interest, if any.
18. The Company submits quarterly compliance report on Corporate Governance to the Stock Exchanges, in the prescribed format within 15 days from the close of the quarter or within such time limit as extended by Securities and Exchange Board of India.
19. The various disclosures made in the Board's Report, may be considered as disclosures made under this report.

20. The Company has also the following Committees of Board of Directors :

**Composition:**

The Corporate Social Responsibility consists of the following Directors:

a. **CORPORATE SOCIAL RESPONSIBILITY COMMITTEE**

Sl. No.	Name of the Director
1	Shri P.R. Venketrama Raja Chairman of the Committee
2	Shri R.S. Agarwal
3	Shri P.V. Abinav Ramasubramaniam Raja

No. of Meetings held during the year : Two

Date of the Meetings : 19.06.2020, 12.03.2021

b. **RISK MANAGEMENT COMMITTEE**

**MEMBERS**

Sl. No.	Name of the Director
1	Shri P.R.Venketrama Raja Chairman of the Committee
2	Shri V. Santhanaraman* Non Executive Independent Director
3	Shri Prem G Shanker, CEO

\* From 24.5.2021

21. Disclosures with respect to unclaimed suspense account (pursuant to schedule V(F) of LODR)

No.	Details	No. of Shareholders	No. of Shares of ₹ 1/- each
(1)	Aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year;	6	10,480
(2)	Number of shareholders who approached listed entity for transfer of shares from suspense account during the year;	1	2,000
(3)	(i) Number of shareholders to whom shares were transferred from suspense account during the year;	1	2,000
	(ii) Shares transferred to IEPF during the year	10	4,850
(4)	Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year;	5	8,480
(5)	That the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.		

22. Declaration signed by the Chief Executive Officer of the Company as per Schedule V(D) of LODR, on compliance with the Code of Conduct is annexed.

23. Compliance Certificate as per Regulation 17(8) read with Part B of Schedule II of LODR, provided by the Chief Executive Officer and Chief Financial Officer is annexed.

## DECLARATION

As provided under Schedule V (D) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Members of the Board of Directors and Senior Management Personnel have affirmed compliance with the Company's Code of Conduct for the year ended 31<sup>st</sup> March 2021.

Place : Chennai  
Date : 27<sup>th</sup> July, 2021

For Ramco Industries Limited  
Prem G Shanker  
Chief Executive Officer

To  
The Board of Directors  
Ramco Industries Limited  
Rajapalayam

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## Certification under Regulation 17(8) of SEBI (LODR) Regulations

We hereby certify that -

- A. We have reviewed the financial statements and the cash flow statement for the year 2020-21 and that to the best of our knowledge and belief :
  - i. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - ii. these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the Auditors and Audit Committee that-
  - i. there are no Significant changes in the internal control over the financial reporting during the year;
  - ii. there are no significant changes in Accounting Policies, during the year;
  - iii. there are no instances of significant fraud of which we have become aware.

K.Sankaranarayanan  
Chief Financial Officer

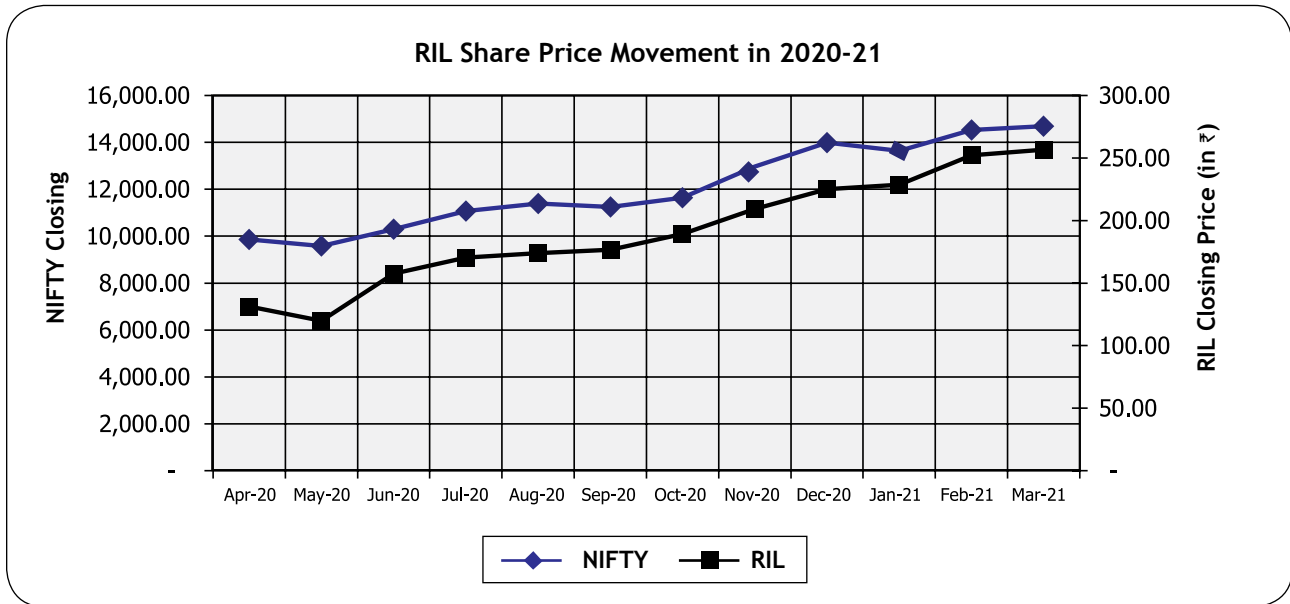
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

Prem G Shanker  
Chief Executive Officer

STATISTICAL DATA - Share Price - High & Low - Traded Volume (During April, 2020 to March, 2021 in NSE and BSE)

Month	NSE			BSE		
	High Price	Low Price	Qty.Traded	High Price	Low Price	Qty.Traded
April, 2020	159.00	111.25	12,83,611	158.85	110.00	90,152
May, 2020	129.00	104.60	14,52,240	140.00	104.00	71,096
June, 2020	186.75	120.25	23,14,162	184.60	120.75	1,60,041
July, 2020	196.00	146.25	40,76,406	196.00	149.00	3,87,266
August, 2020	204.30	166.60	16,71,137	204.00	166.50	2,10,444
September, 2020	196.00	171.00	12,06,845	195.50	171.30	1,11,819
October, 2020	193.00	176.20	14,55,148	193.00	176.25	1,20,140
November, 2020	217.85	185.00	19,98,488	215.95	184.90	2,00,588
December, 2020	234.00	205.70	17,68,272	247.00	206.15	1,48,314
January, 2021	239.00	207.95	18,97,927	239.00	208.20	95,970
February, 2021	272.90	222.00	26,47,550	272.70	205.00	2,19,432
March, 2021	274.30	227.10	34,56,600	274.40	229.60	1,78,445

Share Price Movement - RIL vis-à-vis NSE's NIFTY





## Pattern of Shareholding as on 31.03.2021

Description	No. of Share-holders	%	No. of Shares (₹ 1/- each)	% to Capital
<b>A. PROMOTERS HOLDING</b>				
Promoter & Promoter Group	19	0.09	4,68,19,821	54.03
<b>B. NON-PROMOTERS HOLDING</b>				
1. Mutual Funds & UTI	3	0.01	27,68,063	3.19
2. Foreign Portfolio Investors (Corporate)	22	0.10	20,28,106	2.34
3. F.Is / Banks	2	0.01	14,01,000	1.62
4. Central/State Govt/s;	1	0.00	1,38,177	0.16
5. Foreign Portfolio Investor (Category-III)	4	0.02	12,700	0.01
6. Bodies Corporate	191	0.87	27,16,173	3.13
7. Individual Shareholders holding nominal Share Capital :				
a. Up to ₹ 2.00 Lakhs	20,769	94.37	1,57,33,427	18.15
b. In excess of ₹ 2.00 Lakhs	23		1,24,02,502	14.31
8. Others-HUF/NRI/Clearing Members, employees and Trusts	975	4.43	26,43,091	3.05
Grand Total	22,009	100.00	8,66,63,060	100.00

\* Based on PAN for Stock Exchange disclosures

## Distribution of Shareholding as on 31.03.2021

Range (No. of Shares of ₹ 1 each)	No. of Share holders	%	No: of Shares (₹ 1/- each)	%
Upto - 500	19,343	86.53	16,63,782	1.92
501 to 1000	1,149	5.14	9,78,257	1.13
1001 to 2000	717	3.21	11,40,161	1.32
2001 to 3000	243	1.09	6,40,481	0.74
3001 to 4000	176	0.79	6,48,183	0.75
4001 to 5000	107	0.48	5,03,557	0.58
5001 to 10000	231	1.03	17,28,684	1.99
10001 & above	386	1.73	7,93,59,955	91.57
Total	22,352	100.00	8,66,63,060	100.00

## Category of Shareholding as on 31.03.2021

Category	No. of Share Holders	%	No. of Shares held	%
Dematerialised Form :				
NSDL	9,814	43.91	6,19,95,442	71.54
CDSL	12,424	55.58	2,26,87,018	26.18
Physical Form	114	0.51	19,80,600	2.28
Total	22,352	100.00	8,66,63,060	100.00

Total Shareholders - 22,009 (after merging of 1<sup>st</sup> Holder PAN)

**AUDITORS' CERTIFICATE**  
(under Schedule V(E) of LODR 2015)

This is to certify that we, the Auditors of M/s. RAMCO INDUSTRIES LIMITED, Rajapalayam, have reviewed the compliance by the Company of the conditions of Corporate Governance as stipulated in Schedule II of LODR 2015 and report that all the conditions contained therein have been complied with by the Company.

For S.R.S.V & Associates  
Chartered Accountants  
Firm Registration No.: 015041S

For Ramakrishna Raja and Co.  
Chartered Accountants  
Firm Registration No.: 005333S

G. CHELLA KRISHNA  
Partner  
Membership No. 210474  
3<sup>rd</sup> floor, Anmol Palani Building  
88, G.N.Chetty Road  
T.Nagar, Chennai - 600 017.  
UDIN : 21210474AAAABM6039

C. KESAVAN  
Partner  
Membership No. 227833  
1D, GD Apartments,  
6, Shanthi Nikethan,  
V.P. Rathinasamy Nadar Road,  
Bibikulam, Madurai-625 002  
UDIN : 21227833AAAAMT9288

Place: Chennai  
Date : 24<sup>th</sup> May, 2021

**CERTIFICATE FROM COMPANY SECRETARY IN PRACTICE**

[In terms of Regulation 34 (3) read with Schedule V Para C (10) (i) to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,  
The Members,  
**Ramco Industries Limited**  
[CIN: L26943TN1965PLC005297]  
47, PSK Nagar, Rajapalayam,  
Virudhunagar District - 626 108.

We hereby certify that, in our opinion, none of the below named Directors who are on the Board of Directors of RAMCO INDUSTRIES LIMITED ('the Company') as on 31<sup>st</sup> March 2021, have been debarred or disqualified from being appointed or continuing as directors of companies, by the Securities and Exchange Board of India (SEBI) or the Ministry of Corporate Affairs, Government of India (MCA):

Sl. No.	Name of the Director	Nature of Directorship	Director Identification Number (DIN)
1.	Poosapadi Ramasubrahmaneya Rajha Venketrama Raja	Chairman	00331406
2.	Poosapadi Venketrama Raja Abinav Ramasubramaniam Raja	Managing Director (KMP)	07273249
3.	Sinthalapadi Sreenga Raja Ramachandra Raja	Non-Independent Director	00331491
4.	Nambur Krishnama Raja Shrikantan Raja	Non-Independent Director	00350693
5.	Radhey Shyam Agarwal	Independent Director	00012594
6.	Vaidyanathan Santhanaraman	Independent Director	00212334
7.	Chitra Venkataraman	Independent Director	07044099
8.	Subramanian Suresh	Additional Director in the category of Independent Director	02070440

We are issuing this certificate based on our verification of the following, which to the best of our knowledge and belief were considered necessary in this regard:

- Information relating to the directors available in the official website of MCA; and
- Disclosures / declarations / confirmations provided by the said directors to the Company and other relevant information, explanation and representations provided by the Company, its officers and agents.

We wish to state that the management of the Company is responsible to ensure the eligibility of a person for appointment / continuation as a Director on the Board of the Company. Our responsibility is to express an opinion on this, based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness of the process followed by the management of the Company with regard to appointment / continuation of a person as a Director of the Company.

For S. KRISHNAMURTHY & CO.,  
Company Secretaries  
(Peer Review Certificate No.739/2020)

K. Sriram  
Partner  
Membership No: F6312  
Certificate of Practice No: 2215  
UDIN: F006312C000364351

Place: Chennai  
Date : 24<sup>th</sup> May 2021

Annexure - 6

### REPORT ON CSR ACTIVITIES

1	Brief outline on CSR Policy of the Company				
	CSR activity will focus on the following activities that will positively impact the society at large				
	(a)	Ensure an increased commitment at all levels in the organisation, to operate its business in an economically, socially & environmentally sustainable manner, while recognising the interests of all its stakeholders.			
	(b)	To directly or indirectly take up programmes that benefit the communities in & around its work locations and results, over a period of time, in enhancing the quality of life & economic well-being of the local populace.			
(c)	To generate, through its CSR initiatives, a community goodwill for RIL and help reinforce a positive & socially responsible image of RIL as a corporate entity.				
2	Composition of CSR Committee				
	Sl. No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	
	1	Shri P.R. Venketrama Raja, Chairman of the Committee	Chairman	2 (19-06-2020, 12-03-2021)	
	2	Shri P.V Abinav Ramasubramaniam Raja	Managing Director	2 (19-06-2020, 12-03-2021)	
3	Shri R.S Agarwal	Independent Director	2 (19-06-2020, 12-03-2021)		
3	Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company			<a href="http://www.ramcoindltd.com/INVESTORS">http://www.ramcoindltd.com/ "INVESTORS"</a>	
4	Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report)			Not applicable	
5	Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any				
	Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be set-off for the financial year, if any (in Rs)	
Not applicable					
6	Average net profit of the company as per section135(5):			₹ in lacs)	
7	(a)	Two percent of average net profit of the company as per section135(5):		149.53	
	(b)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years:		Nil	
	(c)	Amount required to be set off for the financial year, if any		Not applicable	
	(d)	Total CSR obligation for the financial year (7a + 7b + 7c)		149.53	
8	(a) CSR amount spent or unspent for the financial year:				
	Total Amount Spent for the Financial Year				
	Amount Unspent	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount	Nil
				Date of transfer	Not applicable
		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		Name of the Fund	Not applicable
				Date of transfer	

(b) Details of CSR amount spent against ongoing projects for the financial year:						
(1)	SL. No		1	2	3	Total
(2)	Name of the Project					
(3)	Item from the list of activities in Schedule VII to the Act.					
(4)	Local area (Yes/ No).					
(5)	Location of the project	State				
		District				
(6)	Project duration					
(7)	Amount allocated for the project					
(8)	Amount spent in the current financial Year					
(9)	Amount transferred to Unspent CSR Account for the project as per Section 135(6)					
(10)	Mode of Implementation Direct (Yes/No).					
(11)	Mode of Implementation - Through Implementing Agency	Name				
		CSR Registration Number				

(c) Details of CSR amount spent against other than ongoing projects for the financial year									
(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
Sl. No	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/ No)	Location of the project.		Amount spent for the Project Rs. In lakhs	Mode of Implementation Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR registration number
1		Ensuring Environmental sustainability, ecological balance, protection of flora and fauna, animal welfare etc	Yes	Andhra Pradesh	Krishna	0.12	Yes		
2			Yes	Tamil Nadu	Tirunelveli	0.10	Yes		
3			Yes	Tamil Nadu	Virudhunagar	1.98	Yes		
4		Eradication of Hunger, poverty, malnutrition making available safe drinking water, promotion of healthcare, including preventive healthcare	Yes	Andhra Pradesh	Krishna	0.27	Yes		
5			Yes	Bihar	Bhojpur	1.87	Yes		
6			Yes	Tamil Nadu	RANIPET	2.43	Yes		
7			Yes	Tamil Nadu	Thiruvallur	1.97	Yes		
8			Yes	Tamil Nadu	Virudhunagar	4.70	Yes		
9			Yes	West Bengal	Kolkatta	0.98	Yes		
10		Promoting education, including Special Education and employment enhancing vocational skills especially among children, women, elderly and differently abled and livelihood enhancement projects	Yes	Tamil Nadu	Chennai	8.72	Yes		
11			Yes	Tamil Nadu	Ranipet	0.31	Yes		
12			Yes	Tamil Nadu	Thiruvallur	0.02	Yes		
13			Yes	Tamil Nadu	Virudhunagar	0.26	Yes		
14		Promoting Gender equality, empowering women, setting up homes and hostels for women and orphans etc.,	Yes	Tamil Nadu	Chennai	0.59	Yes		
15		Protection of national Heritage, Art and Culture, promotion and development of traditional arts, restoration of building and sites of historical importance	Yes	Karnataka	Chickmagalur	1.23	Yes		
16			Yes	Karnataka	Chickmagalur	2.91	Yes		
17			Yes	Tamil Nadu	Chennai	16.00	Yes		
18			Yes	Tamil Nadu	Ranipet	0.06	Yes		
19			Yes	Tamil Nadu	Thiruvallur	1.18	Yes		
20			Yes	Tamil Nadu	Tirunelveli	0.73	Yes		
21			Yes	Tamil Nadu	Tuticorin	0.17	Yes		
22			Yes	Tamil Nadu	Virudhunagar	6.18	Yes		
23			Yes	uttar pradesh	Faizabad	100.00	Yes		

	24		Rural Development Projects	Yes	Andhra Pradesh	Krishna	0.32	Yes					
	25			Yes	Bihar	Bhojpur	0.68	Yes					
	26			Yes	Tamil Nadu	Chennai	0.30	Yes					
	27			Yes	Tamil Nadu	Ranipet	1.83	Yes					
	28			Yes	Tamil Nadu	Thiruvallur	0.25	Yes					
	29			Yes	Tamil Nadu	Tirunelveli	0.01	Yes					
	30		Training to promote rural sports, national recognised sports, paraolympic sports etc.,	Yes	Tamil Nadu	Chennai	9.46	Yes					
	Total						165.63						
	(d) Amount spent in Administrative overheads								0				
	(e) Amount spent on Impact Assessment, if applicable								Not applicable				
	(f) Total amount spent for the Financial Year (8b+8c+8d+8e)							(Rs.in lacs)	165.63				
	(g) Excess amount for set-off, if any												
	(i)	Two percent of average net profit of the company as per section 135(5)						(Rs.in lacs)	149.53				
	(ii)	Total amount spent for the Financial Year						(Rs.in lacs)	165.63				
	(iii)	Excess amount spent for the financial year [(ii)-(i)]						(Rs.in lacs)	16.10				
	(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any							0				
	(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]						(Rs.in lacs)	16.10				
9	(a) Details of Unspent CSR amount for the preceding three financial years												
	Sl No				1	2	3	Total					
	Preceding financial year				Not applicable								
	Amount transferred to Unspent CSR Account under section 135 (6)												
	Amount spent in the reporting financial year												
	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any	Name of the Fund											
		Amount											
	Amount remaining to be spent in succeeding financial years												
	(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):												
	(1)	Sl No.		1	2	3	Total						
	(2)	Project ID		Not applicable									
	(3)	Name of the Project											
	(4)	Financial year in which the project was commenced											
	(5)	Project duration											
	(6)	Total amount allocated for the project											
	(7)	Amount spent on the project in the reporting Financial Year											
	(8)	Cumulative amount spent at the end of reporting Financial Year											
	(9)	Status of the project- Completed /Ongoing											
10	In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details)												
	(a) Date of creation or acquisition of the capital asset(s)									Not Applicable			
	Sl .No.	Details of the Capital Assets				Date of acquisition/creation							
	(b) Amount of CSR spent for creation or acquisition of capital asset									Nil			
	(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc												
	Sl .No.	Name of the entity/public authority with address				Details of capital assets registered							
	(d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset									Not applicable			
	Sl .No.	Details of the Capital assets created/acquired				Address and location of capital asset							
11	Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section135(5)								Not applicable				

Place : Chennai  
Date : 24<sup>th</sup> May, 2021

Sd/-  
**P.R.VENKETRAMA RAJA**  
CHAIRMAN, CSR COMMITTEE

Sd/-  
**PREM G SHANKER**  
CHIEF EXECUTIVE OFFICER

**Form AOC-2**

[Pursuant to Clause (h) of Sub-Section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014]

1. Details of contracts or arrangements or transactions not at arm's length basis - NIL
2. Details of material contracts or arrangement or transactions at arm's length basis -

M/s. Raja Charity Trust who has been appointed as Sole Selling Agent by the Company has received commission of ₹ 834.67 lakhs for the sales made through them of ₹ 83,466 lakhs during the year 2020-21 (as approved by Shareholders in the EGM held on 19.03.2012 for the period upto 2.05.2017 and AGM held on 4.08.2016 for the period from 3.05.2017).

On behalf of the Board of Directors  
For RAMCO INDUSTRIES LIMITED

P.R.VENKETRAMA RAJA  
CHAIRMAN

Place : Chennai  
Date : 24<sup>th</sup> May, 2021

**CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION  
AND FOREIGN EXCHANGE EARNINGS AND OUTGO**

In terms of Section 134(3)(m) of The Companies Act, 2013 read with Rule 8(3) of The Companies (Accounts) Rules, 2014, the following information is furnished for the year ended 31/03/2021.

<b>A. CONSERVATION OF ENERGY (Pertaining to Building Products Division)</b>		
(a)	The Steps taken or impact on conservation of energy	<ol style="list-style-type: none"> <li>1. Cement Bulk-feeding system installed in Bihiya unit.</li> <li>2. VFD's for Back water and IR vacuum pumps installed.</li> <li>3. Roots blower replaced the Liquid Ring vacuum pumps.</li> <li>4. Old motors replaced with better efficient IE3 motors.</li> <li>5. Old lamps replaced with LED lamps.</li> <li>6. Bihiya and Vijayawada unit heating chamber redesigned.</li> <li>7. 1000 kg Ball mills installed and replaced 500 Kg Ball Mills</li> <li>8. Two 40 HP compressor replaced with One 60 HP Compressor.</li> </ol>
(b)	The steps taken by the Company for utilizing alternate sources of energy	Wind energy has been efficiently utilized.
(c)	The capital investment on energy conservation equipment	₹ 75 Lakhs (Approx.)
<b>B. TECHNOLOGY ABSORPTION</b>		
(i)	Efforts made in Technology Absorption	<ol style="list-style-type: none"> <li>1. Online Colour sheet production in Maksi and Kharagpur unit.</li> </ol> <p><b><u>New Products:</u></b></p> <ol style="list-style-type: none"> <li>2. Lightweight Hilux tile developed. Lab scale trial taken.</li> <li>3. Sandwich panel developed. Also initial lot of 650 Nos. produced.</li> <li>4. Scratch resistance painted digital board developed. Initial lot of 50 Nos. produced.</li> </ol>
(ii)	the benefits derived like product improvement, cost reduction, product development or import substitution	NIL
(iii)	In case of imported technology (imported during the last 3 years reckoned from the beginning of the financial year)	NIL
(a)	The details of technology imported	NIL
(b)	The year of Import	NIL
(c)	Whether the technology been fully absorbed	NIL
(d)	If not fully absorbed, areas where absorption has not taken place, and the reasons thereof; and	NIL
(iv)	The expenditure incurred on Research and Development	₹ 45 Lakhs(Approx.)

**CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION  
AND FOREIGN EXCHANGE EARNINGS AND OUTGO**

In terms of Section 134(3)(m) of The Companies Act, 2013 read with Rule 8(3) of The Companies (Accounts) Rules, 2014, the following information is furnished for the year ended 31/03/2021.

<b>A. CONSERVATION OF ENERGY (pertaining to Cotton Yarn Division)</b>		
(a)	Steps taken to reduce energy losses and save the power	<ol style="list-style-type: none"> <li>1. Shut off valve provided in Rieter Combers M/cs</li> <li>2. In 'A' Mill spinning Humidification Plant existing 30KW motor replaced with 2 nos of 11KW IE3 Motor.</li> <li>3. In spinning Rieter and KTTM frames Slim tubes are provided.</li> <li>4. W8 Energy Safety belt provided in Rieter Spinning frames.</li> <li>5. Inverters provided in 04 nos of compressors.</li> <li>6. Compressors transducers are shifted from pipe line to receiver tank.</li> <li>7. 'A' Mill KTTM frame Suction fan motor inverter provided.</li> <li>8. 'B' Mill Simplex suction fan replaced with energy efficient fan.</li> <li>9. SPG frames OHTC suction fan dia reduced in 26 frames.</li> <li>10. 'A' Mill TFO M/c Rotors are extended without changing the motor capacity</li> </ol>
(b)	the steps taken by the Company for utilising alternate sources of energy	Already the Company had invested on windmills to generate green energy for their captive consumption.
(c)	The capital Investment on energy conservation equipments	Nil
<b>B. TECHNOLOGY ABSORPTION</b>		
(i)	Efforts made in Technology Absorption	<ol style="list-style-type: none"> <li>1. Latest Technology Ring Frames with Autodoffer KTTM with suessen compact and EST installed 30240 Spindles by replacing old LR 6 Frames &amp; Rieter</li> <li>2. Latest Technology Link Coner Saurer ACX6 installed-21 Numbers</li> <li>3. New Humidification Plant added with RH% Autocontrol</li> </ol>
(ii)	the benefits derived like product improvement, cost reduction, product development or import substitution	<ol style="list-style-type: none"> <li>1. Increase in Productivity.</li> <li>2. Energy Savings.</li> <li>3. Manpower Reduction</li> </ol>
(iii)	Incase of Imported technology (imported during the last 3 years reckoned from the beginning of the financial year)	
	a. The details of technology imported	Saurer ACX6 Autoconer
	b. The year of Import	2020-21
	c. Whether the technology been fully absorbed	Yes
	d. If not fully absorbed, areas where absorption has not taken place, and the reasons thereof; and	Not Applicable
(iv)	The expenditure incurred on Research and Development	Not Applicable
<b>C. FOREIGN EXCHANGE EARNINGS AND OUTGO (pertaining to Cotton Yarn Division)</b>		
(a)	Foreign exchange earned in terms of actual inflows during the year	₹ 4925.78 Lakhs
(b)	Foreign exchange out go during the year in the term of actual outflows	₹ 2316.11 Lakhs



**I. Disclosures relating to remuneration under Section 197(12) of the Companies Act, 2013, read with Rule 5(1), (2) and (3) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014**

- i. & ii. The ratio of the remuneration of each director to the median remuneration of the employees of the company and the percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary or Manager, if any, in the Financial Year 2020-21.

Name of the Director / KMP and Designation	Remuneration of the Director / KMP for financial year 2020-21 ₹ in lakhs	% increase in remuneration in the financial year 2020-21	Ratio of Remuneration of each Director / to median remuneration of employees	Comparison of remuneration of the KMP against the performance of the Company
Shri P.R. Venketrama Raja	5.20	8	2.34:1	The Operating Profit Before Tax increased by 86% and Profit After Tax by 69%
Shri P.V.Abinav Ramasubramaniam Raja	827.43	105	373:1	
Shri S.S. Ramachandra Raja	2.00	0	0.90:1	The Operating Profit Before Tax increased by 86% and Profit After Tax by 69% in 2020-21
Shri K.T. Ramachandran*	2.00	-58	0.90:1	
Shri N.K. Shrikantan Raja	2.80	0	1.26:1	
Shri R.S. Agarwal	5.60	8	2.52:1	The Operating Profit Before Tax increased by 86% and Profit After Tax by 69% in 2020-21
Shri V. Santhanaraman	3.20	33	1.44:1	
Smt. Justice Chitra Venkataraman (Retd.)	4.80	100	2.16:1	
Shri Subramanian Suresh**	1.60		0.72:1	
Shri Prem G Shanker (Chief Executive Officer)	300.58	15	135:1	The Operating Profit Before Tax increased by 86% and Profit After Tax by 69% in 2020-21
Shri K. Sankaranarayanan (Chief Financial Officer)	79.06	7	36:1	
Shri S. Balamurugasundaram (Company Secretary)	36.35	8	16:1	

\* resigned on 31.8.2020

\*\* appointed on 20.9.2020 and resigned on 30.5.2021

- iii. The median remuneration of the employees during the financial year was ₹ 2,22,298/- and the percentage increase in the median remuneration was 8%.
- iv. There were 1,862 permanent employees on the rolls of the Company, as on 31<sup>st</sup> March 2021.
- v. Explanation on the relationship between average increase in remuneration and the company's performance:  
There was no relationship between the average increase in remuneration and the Company's performance, as except Bonus and Incentives the rest of the components of the remuneration are not directly linked to the performance of the Company.
- vi. Comparison of the remuneration of the Key Managerial Personnel against the performance of the Company:  
The total remuneration of Key Managerial Personnel increased by 67.3% (i.e.) from ₹ 7.46 Crores in 2019-20 to ₹ 12.48 Crores in 2020-21.
- vii. a. Variations in the market capitalisation of the Company: The market capitalisation of ₹ 989.69 Crores as on 31<sup>st</sup> March, 2020 had in/decreased to ₹ 2,224.21 Crores as on 31<sup>st</sup> March 2021, showing an increase of 125%.
- b. Price earning ratio: The price earning ratio of the Company was 20.08 as at 31<sup>st</sup> March 2021 and was 15.11 as at 31<sup>st</sup> March, 2020.

- c. Percentage increase or decrease in the market quotations of the shares of the company as compared to the rate at which the company came out with the last public offer in the year: The Company has not come out with public issue. However, a Shareholder investing ₹ 10/- in the share capital of the Company at the time of incorporation, would have received ₹ 2,255.49 as dividend. The said investment of ₹ 10/- would have risen to a value of ₹ 34,647.75 as on 31-03-2021.
- viii. Average percentage increase made in the salaries of employees other than the managerial personnel in the financial year i.e. 2020-21 was 6.72% and the increase in the managerial remuneration of KMP for the same financial year was 9.89%.
- ix. Comparison of each remuneration of the Key Managerial Personnel against the performance of the Company - Provided under i & ii above.
- x. MD's remuneration is 3% of the profits of the Company for first 2 years and 5% for remaining period of 5 years, calculated in accordance with Section 198 of the Companies Act, 2013 and in case of inadequate profits, remuneration is based on Section II Part II of Schedule V of the Companies Act, 2013.
- xi. The ratio of the remuneration of the highest paid director to that of the employees who are not directors but receive remuneration in excess of the highest paid director during the year - Not applicable.
- xii. It is hereby affirmed that the remuneration paid is as per the remuneration policy for Directors, Key Managerial Personnel and other employees.

**Disclosures relating to remuneration under Section 197(12) of the Companies Act, 2013, read with Rule 5(2) and (3) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014**

Employed throughout the financial year 2020-21 and was in receipt of remuneration, in the aggregate, not less than ₹ 1.02 Crores

Sl. No	Name	Designation	Remuneration (in lakhs)	Qualification And Experience	Date of commencement of employment	Age	Last employment
1	P V ABINAV RAMASUBRAMANIAM RAJA	MANAGING DIRECTOR	827.43	International Baccalaureate, Bachelors of Science in Industrial Eng	04-06-2017	28	N.A.
2	PREM G SHANKER	Chief Executive Officer	300.58	B.TECH, MS IN MECHANICAL ENGINEERING, DIPLOMA IN MANAGEMENT	09-10-2008	58	TEXMO INSUTRIES, COIMBATORE
3	K SANKARANARAYANAN	Chief Financial Officer	79.06	BCOM,ACA, ICMA,ACS	05-09-2013	54	RANE ENGINE VALVES LTD.
4	BHATT NARAYAN SHANKER	Vice President Marketing	76.13	MBA	04-10-2018	51	HINDUSTAN COCACOLA
5	SAMBASIVAM SRINIVAS	Vice President Marketing & Sales	70.45	BSc ZOOLOGY, PGDBA - MARKETING	05-06-2013	55	ACO SYSTEMS AND SOLUTIONS PVT. LTD., BANGALORE
6	K S NAGENDRAN	Vice President Production	57.93	B E MECHANICAL ENGG.,M B A GENERAL MARKETING	25-08-2014	56	HIL LTD., BALASORE & SATHARIYA
7	T A RAVICHANDRAN	Assistant Vice President Taxation & Accounts	41.61	BCOM,ACA	09-09-2015	50	L&T SHIPBUILDING LTD.
8	SRIRAM GOPALAN IYENGAR	Vice President Audit and Analytics	38.79	ACA	18-01-2019	56	RELIANCE INDUSTRIES LTD.
9	LAKSHMANAN S	Asst. Vice President - Production	36.99	Diploma in Electrical Engineering	15-06-1984	55	RAMCO INDUSTRIES LIMITED
10	S BALAMURUGASUNDARAM	Company Secretary & Legal Head	36.35	B.com., BL., ACS, JAIB, ICMA	02-01-2013	53	THE LAKSHMI MILLS LTD

Employed for a part of the financial year 2020-21 and was in receipt of remuneration, at a rate which, in the aggregate, not less than ₹ 8.5 lakhs per month - NIL

**NOTES :**

All appointments are contractual.

None of the employees mentioned above is related to any director of the Company except Shri P.V.Abinav Ramasubramaniam Raja Managing Director who is related to Shri P.R. Venketrana Raja, Chairman.

No employee was in receipt of remuneration in excess of that drawn by Managing Director.

MD's remuneration includes contribution to PF and after deduction of salary paid by M/s. Ramco Systems Limited, as approved by Shareholders on 04.08.2017.

Remuneration to others include salary, variable performance pay, allowances, contribution to Provident Fund and Superannuation Fund, taxable value of perks and leave encashment but excludes gratuity.

On behalf of the Board of Directors  
For RAMCO INDUSTRIES LIMITED

P.R.VENKETRAMA RAJA  
CHAIRMAN

Place : Chennai

Date : 27<sup>th</sup> July, 2021

**BUSINESS RESPONSIBILITY REPORT**

[Pursuant to Regulation 34(2)(f) of LODR]

**SECTION A: GENERAL INFORMATION ABOUT THE COMPANY**

1	Corporate Identity Number (CIN) of the Company	L26943TN1965PLC005297 Date of Incorporation : 27/01/1965																								
2	Name of the Company	RAMCO INDUSTRIES LIMITED																								
3	Registered address	47, P.S.K. Nagar, Rajapalayam 626108																								
4	Website	www.ramcoindltd.com																								
5	Email	bms@ril.co.in																								
6	Financial Year reported	1 <sup>st</sup> April 2020 to 31 <sup>st</sup> March 2021																								
7	Sector(s) that the Company is engaged in (industrial activity code-wise)	<table border="1" style="width: 100%;"> <thead> <tr> <th colspan="4">Codes as per NIC - 2008</th> </tr> <tr> <th>Group</th> <th>Class</th> <th>Sub class</th> <th>Description</th> </tr> </thead> <tbody> <tr> <td>131</td> <td>1311</td> <td>13111</td> <td>Preparation and Spinning of cotton fibre including blended cotton.</td> </tr> <tr> <td>239</td> <td>2395</td> <td>23953</td> <td>Manufacture of asbestos sheet.</td> </tr> <tr> <td>239</td> <td>2395</td> <td>23956</td> <td>Manufacture of insulation boards of vegetable fibre, straw or wood waste, agglomerated with cement &amp; other mineral binders.</td> </tr> <tr> <td>351</td> <td>3510</td> <td>35106</td> <td>Electric power generation using other non-conventional sources</td> </tr> </tbody> </table>	Codes as per NIC - 2008				Group	Class	Sub class	Description	131	1311	13111	Preparation and Spinning of cotton fibre including blended cotton.	239	2395	23953	Manufacture of asbestos sheet.	239	2395	23956	Manufacture of insulation boards of vegetable fibre, straw or wood waste, agglomerated with cement & other mineral binders.	351	3510	35106	Electric power generation using other non-conventional sources
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239	2395	23956	Manufacture of insulation boards of vegetable fibre, straw or wood waste, agglomerated with cement & other mineral binders.																							
351	3510	35106	Electric power generation using other non-conventional sources																							
8	List three key products/services that the Company manufactures/provides (as in balance sheet)	<ol style="list-style-type: none"> <li>1. Fibre cement sheet</li> <li>2. Fibre Cement Board</li> <li>3. Cotton Yarn</li> </ol>																								
9	Total number of locations where business activity is undertaken by the Company	(a) Number of International Locations: 2 locations in Sri Lanka (b) Number of National Locations: 10 locations in India																								
10	Markets served by the Company	Domestic - All India ; Exports - 30 Countries Principle Markets served by the company : <ol style="list-style-type: none"> <li>1. Tamil Nadu, AP, Telangana, Karnataka, Kerala, Select Markets of Chhattisgarh, Orissa, West Bengal, Jharkhand, Gujarat, Parts of Maharashtra, Madhya Pradesh, Select Markets of Rajasthan, Bihar, Select Markets of Uttar Pradesh - for Fibre Cement Sheets &amp; Boards.</li> <li>2. Haryana, Punjab, Himachal are newer markets where we have recently entered thru Niche Marketing Channel focussing on boards .</li> </ol>																								

**SECTION B: FINANCIAL DETAILS OF THE COMPANY**

1	Paid up Capital - ₹ In crores	8.66
2	Total Turnover - ₹ In crores	978.38 (Net of duties and taxes)
3	Total Comprehensive Income - ₹ In crores	125.07
4	Total Spending on Corporate Social Responsibility (CSR) as percentage of Total Comprehensive Income (%)	The Company has spent ₹ 1.656 crores on CSR, which is 1.32% of Total Comprehensive Income for the year 2020-21

5	List of activities in which expenditure in 4 above has been incurred	<ol style="list-style-type: none"> <li>1. Promotion of Education, Enhancing Vocational Skills, Livelihood Enhancement Projects, etc.</li> <li>2. Eradication of Hunger, Providing of Safe Drinking Water, Health Care, etc.</li> <li>3. Protection of National Heritage, Sites of Historical Importance, etc.</li> <li>4. Rural Development Projects</li> <li>5. Ensuring Environmental Sustainability, Ecological Balance, Protection of Flora and Fauna, etc.</li> </ol>
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**SECTION C: OTHER DETAILS**

1	Does the Company have any Subsidiary Company/ Companies?	<p>Yes. The Company has three Subsidiaries.</p> <p>Name :</p> <p>Sudharsanam Investments Limited, India Sri Ramco Lanka (Pvt.) Limited, Sri Lanka Sri Ramco Roofings Lanka (Pvt.) Limited, Sri Lanka</p>
2	Do the Subsidiary Company/ Companies participate in the BR Initiatives of the parent company? If yes, then indicate the number of such subsidiary company(s)	The Business Responsibility initiatives of the holding company are applicable to the Subsidiary Company as well.
3	Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business with, participate in the BR initiatives of the Company? If yes, then indicate the percentage of such entity/entities? [Less than 30%, 30-60%, More than 60%]	The Company involves its Business Associates, such as Dealers, Logistics Partners, etc. in its Business Responsibility initiatives. However, their extent of participation in terms of percentage cannot be quantified.

**SECTION D: BR INFORMATION**

1. Details of Director/Directors responsible for BR

(a) Details of the Director/Director responsible for implementation of the BR policy/policies

1	DIN Number	07273249
2	Name	Shri.P.V.Abinav Ramasubramaniam Raja
3	Designation	Managing Director

(b) Details of the BR head

1	DIN Number	02582914 (PAN: AHFPS4019P)
2	Name	Shri Prem G Shanker
3	Designation	Chief Executive Officer
4	Telephone Number	044 - 2847 8585
5	E-Mail ID	pgs@ril.co.in

The National Voluntary Guidelines (NVGs) on Social, Environmental and Economic Responsibilities of Business released by the Ministry of Corporate Affairs has adopted nine areas of Business Responsibility. They are:

P1	Businesses should conduct and govern themselves with Ethics, Transparency and Accountability.
P2	Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle.
P3	Businesses should promote the well-being of all employees.
P4	Businesses should respect the interests of and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized.
P5	Businesses should respect and promote human rights.
P6	Businesses should respect, protect and make efforts to restore the environment.
P7	Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner.
P8	Businesses should support inclusive growth and equitable development.
P9	Businesses should engage with and provide value to their customers and consumers in a responsible manner.

No	Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
1	Do you have a policy/policies for BR Principles?	Y	Y	Y	Y	Y	Y	Y	Y	Y
2	Has the policy being formulated in consultation with the relevant stakeholders?	Y	Y	Y	Y	Y	Y	Y	Y	Y
3	Does the policy conform to any national/ international standards? If yes, specify? (50 words)	The policies conform to the guidelines / standards of Companies Act, 2013 and other statutory acts, regulations, notifications, etc. The policies / standards are at par with generally accepted practices for the respective principles.								
4	Has the policy being approved by the Board? If yes, has it been signed by MD/ owner/ CEO/ appropriate Board Director?	Y	Y	Y	Y	Y	Y	Y	Y	Y
5	Does the company have a specified committee of the Board/ Director/ Official to oversee the implementation of the policy?	Y	Y	Y	Y	Y	Y	Y	Y	Y
6	Indicate the link for the policy to be viewed online?	<a href="http://www.ramcoindltd.com/policies.aspx">http://www.ramcoindltd.com/policies.aspx</a>								
7	Has the policy been formally communicated to all relevant internal and external stakeholders?	The Company's website contains the policies for information of all internal and external stakeholders. Further, relevant communication is provided to stakeholders through appropriate mediums, such as, Circulars, Notice Boards, etc.								
8	Does the company have in-house structure to implement the policy/ policies.	Y	Y	Y	Y	Y	Y	Y	Y	Y
9	Does the Company have a grievance redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/ policies?	Y	Y	Y	Y	Y	Y	Y	Y	Y
10	Has the company carried out independent audit/ evaluation of the working of this policy by an internal or external agency?	The ISO Standards and other standards adopted by the Company are subject to routine monitoring / evaluation / review by their concerned external agencies on periodical basis. The internal audit team reviews the SOP of the various functions of the company and reviews the compliance of the said policies followed by the various functions in line with the SOP's established by the company. Any variations is reported to the Management								

(b) If answer to the question at serial number 1 against any principle, is 'No', please explain why: (Tick up to 2 options)

No	Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
1	The company has not understood the Principles	-	-	-	-	-	-	-	-	-
2	The company is not at a stage where it finds itself in a position to formulate and implement the policies on specified principles	-	-	-	-	-	-	-	-	-
3	The company does not have financial or manpower resources available for the task	-	-	-	-	-	-	-	-	-
4	It is planned to be done within next 6 months	-	-	-	-	-	-	-	-	-
5	It is planned to be done within the next 1 year	-	-	-	-	-	-	-	-	-
6	Any other reason (please specify)	-	-	-	-	-	-	-	-	-

### 3. Governance related to BR

(a) Indicate the frequency with which the Board of Directors, Committee of the Board or CEO assess the Business Responsibility performance of the Company. Within 3 months, 3-6 months, Annually, More than 1 year.

The CSR Committee consisting of 3 Directors is responsible to assess the Business Responsibility performance of the Company and to oversee the implementation of the various policies. It is reviewed on annual basis or as and when the need arises. The CSR Committee at its meeting held on 24-05-2021 had reviewed and recommended the Business Responsibility Report for the year 2020-21 to the board and the board had approved the same at its meeting held on 24-05-2021.

(b) Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report? How frequently it is published?

The Business Responsibility Report is published in the Annual Report and also placed on the Website of the Company under the weblink - [www.ramcoindltd.com](http://www.ramcoindltd.com)

## SECTION E: PRINCIPLE-WISE PERFORMANCE

### Principle 1

1. Does the policy relating to ethics, bribery and corruption cover only the company? Yes/ No. Does it extend to the Group/Joint Ventures/Suppliers/Contractors/NGOs/Others?

The Company's policies viz. Code of Conduct for Board of Directors and Senior Management Personnel and Whistle Blower Policy lay down the rules and procedures by which any stakeholder can report the actual or suspected improper activities of any kind, fraud and violation of company's code of conduct. The whistle blower policy extends to individuals who are in full time or part time employment with the company or its subsidiaries including those serving as consultants and contract / third party employees.

2. How many stakeholder complaints have been received in the past financial year and what percentage was satisfactorily resolved by the management? If so, provide details thereof, in about 50 words or so.

No complaint has been received under Whistle Blower Policy. During the year under review no complaint has been received from Shareholders relating to non-receipt of dividends / annual report.

### Principle 2

1. List up to 3 of your products or services whose design has incorporated social or environmental concerns, risks and/or opportunities.

#### A. Fibre Cement Sheet

The Company is producing Fibre Cement roofing sheets which utilises Fly ash and Slag as raw materials. Fly ash is an Industrial waste from Thermal power plants and Slag is an Industrial waste from Steel plants as green strategy. Also the company utilises Cotton rag pulp as one of the raw material which is processed from waste cloths/hosieries. Utilisation of these materials in the company's manufacturing process protect environment

#### B. Power Generation - Wind Energy

Company invested in Wind Mill Generators for non-conventional pollution free power generation in three states viz., Tamilnadu, Karnataka and Gujarat.

2. For each such product, provide the following details in respect of resource use (energy, water, raw material etc.) per unit of product (optional):

(a) Reduction during sourcing/production/distribution achieved since the previous year throughout the value chain?

Resources	Units of Measurement	2020-21	2019-2020
Fly Ash	% per ton of RM Mix	34.0	34.0
Slag	% per ton of RM Mix	10.0	8.0
Cotton Rag Pulp	% per ton of RM Mix	2.0	2.0
Power	Kwh/Ton of Sheet	42	44

(b) Reduction during usage by consumers (energy, water) has been achieved since the previous year?

The consumption of water is greatly reduced by using company's Hicem Board and Hilux board instead of conventional brick and Mortar system promoting dry green construction.

3. Does the company have procedures in place for sustainable sourcing (including transportation)?

(a) If yes, what percentage of your inputs was sourced sustainably? Also, provide details thereof, in about 50 words or so.

The manufacturing Units are situated nearby Cement plants/Thermal Power plants to enable bulk transportation of Cement and Fly ash to reduce cost and pollution.

Pulp is being purchased from local vendors replacing maximum quantity of pulp imports.

4. Has the company taken any steps to procure goods and services from local & small producers, including communities surrounding their place of work?

(a) If yes, what steps have been taken to improve their capacity and capability of local and small vendors?

The company is developing the local vendors for the cotton rag pulp production. Technical Inputs given to manufacture pulp for our process requirement. Testing methods shared and training on testing given to the local vendors to improve their process capability

5. Does the company have a mechanism to recycle products and waste? If yes what is the percentage of recycling of products and waste (separately as <5%, 5-10%, >10%). Also, provide details thereof, in about 50 words or so.

The Company operates on Zero discharge policy and all wastes are 100% recycled through Clarifiers, Pulverisers and Ball mills.

**Principle 3**

1. Please indicate the Total number of employees. - 1802

2. Please indicate the Total number of employees hired on temporary/contractual/casual basis. - 1058.

3. Please indicate the Number of permanent women employees - 264

4. Please indicate the Number of permanent employees with disabilities - 0.

5. Do you have an employee association that is recognized by management:

The plants at Arakkonam, Maksi, Karur and Kharagpur have employee unions recognized by the management.

6. What percentage of your permanent employees is members of this recognized employee association?

Arakkonam Plant - 36% and 64%

Maksi Plant - 100%

Karur Plant - 100%

Kharagpur Plant - 100%

7. Please indicate the Number of complaints relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year.

No	Category	No of complaints filed during the financial year	No of complaints pending as on end of the financial year
1	Child labour/forced labour/involuntary labour	NIL	NA
2	Sexual harassment	NIL	NA
3	Discriminatory employment	NIL	NA



8. What percentage of your under mentioned employees were given safety & skill up-gradation training in the last year?

(a)	Permanent Employees	85%
(b)	Permanent Women Employees	88%
(c)	Casual/Temporary/Contractual Employees	78%
(d)	Employees with Disabilities	--

The Company emphasises on Safety practises across the units. The company had implemented Standard Safety Management System which provides guidelines to employees in their daily activities with the best Safety, Health and Environmental Standards. All new entrants (Permanent/ Contract/ etc.), have been imparted with Safety Induction Training programme covering all the Safety aspects. The main objective of Safety Department of the Company is to establish health and safety culture across the plant through awareness training and promotional activities. It is mandatory to undergo Safety Training for all the employees.

An important part of the Company’s mission is to invest in people development and growth as the Company believes that only people development is the foundation for strong and qualitative growth of the organization. Hence skill up-gradation training is being provided to all the employees based on their individual /departmental needs.

**Principle 4**

1. Has the company mapped its internal and external stakeholders? Yes/No

Yes.

2. Out of the above, has the company identified the disadvantaged, vulnerable & marginalized stakeholders.

There is stigma about the exposure of Asbestos fibre and cement dust emission.

There are many controls and the equipment are modernised to ensure zero emission of Asbestos fibre inside and also outside the premises.

Some Social Media are notoriously spreading false information to the public.

3. Are there any special initiatives taken by the company to engage with the disadvantaged, vulnerable and marginalized stakeholders. If so, provide details thereof, in about 50 words or so.

The fibre emission test is being monitored frequently by the Government Lab and also by the third party testing to ensure the zero emission of fibre.

More CSR activities are in line to improve the socio- economic status of the people who are residing near to the factory.

**Principle 5**

1. Does the policy of the company on human rights cover only the company or extend to the Group/Joint Ventures/Suppliers/ Contractors/NGOs/Others?

The Company’s Code of Conduct and HR practices have been developed to respect and protect human rights. It extends only to the Company and its Subsidiary.

2. How many stakeholder complaints have been received in the past financial year and what percent was satisfactorily resolved by the management?

During the year under review, the Company did not receive any complaint in respect of violation of human rights.

**Principle 6**

1. Does the policy related to Principle 6 cover only the company or extends to the Group/Joint Ventures/Suppliers/Contractors/ NGOs/others.

The Policy on environment covers the Company and its Subsidiary.

2. Does the company have strategies/initiatives to address global environmental issues such as climate change, global warming, etc? Y/N. If yes, please give hyperlink for webpage etc.

Yes. The Company strives to have minimal carbon foot print and to reduce its impact with regard to climate change, global warming, etc. The Company’s Safety, Health and Environment Policy gives utmost importance to the environmental impact of the practices it follows and the product it creates. The weblink for the same is : <http://www.ramcoindltd.com/policies.html>

3. Does the company identify and assess potential environmental risks? Y/N

Yes. The Company has a mechanism in place to identify and assess potential environmental risk. The Company's ISO systems and procedures covers Environmental Risk and the process for managing it.

4. Does the company have any project related to Clean Development Mechanism? If so, provide details thereof, in about 50 words or so. Also, if Yes, whether any environmental compliance report is filed?

The Company is having wind farm project to generate clean electricity from renewable energy source (wind).

5. Has the company undertaken any other initiatives on - clean technology, energy efficiency, renewable energy, etc. Y/N. If yes, please give hyperlink for web page etc.

The Company pays attention at all levels to reduce energy consumption, by continuous monitoring, maintenances and improvements. Some of the steps taken for conservation of energy include

- EPD, Greenpro and ISO 14001 certifications
- Installation of Variable frequency drive (VFD) for process equipment to reduce electrical energy.

6. Are the Emissions/Waste generated by the company within the permissible limits given by CPCB/SPCB for the financial year being reported?

Yes, the emissions/waste generated by the Company are within the permissible limits prescribed by CPCB/SPCB.

7. Number of show cause/legal notices received from CPCB/SPCB which are pending (i.e. not resolved to satisfaction) as on end of Financial Year.

None.

#### Principle 7

1. Is your company a member of any trade and chamber or association? If Yes, Name only those major ones that your business deals with:

- a. Fibre Cement Product Manufacturers Association
- b. IGBC CII
- c. USGBC
- d. BIS

2. Have you advocated/lobbied through above associations for the advancement or improvement of public good? Yes/No; if yes specify the broad areas (drop box: Governance and Administration, Economic Reforms, Inclusive Development Policies, Energy security, Water, Food Security, Sustainable Business Principles, Others)

Yes. Following are the areas.

- a. Promotion of Fibre cement products
- b. Recommendation for change in fly ash specification
- c. Promotion of our Green products
- d. Promotion of affordable green buildings

#### Principle 8

1. Does the company have specified programmes/initiatives/projects in pursuit of the policy related to Principle 8? If yes details thereof.

Yes. The Company believes that as the Organisation grows, the society and the community around it should also grow. For this, the company undertakes various initiatives/projects in and around the places where its manufacturing facilities are located. These include,

##### **Rural Industry and Skill Development**

Conducted Skill trainings for ITI students / Architects for entrepreneurship Employed youth through job placement

##### **CSR**

Conducted various CSR activities

2. Are the programmes/projects undertaken through in-house team/own foundation/external NGO/government structures/any other organization?

The Company's CSR initiatives are implemented by internal teams through coordination with external agencies, like Government Institutions, Academic Organisations, etc

3. Have you done any impact assessment of your initiative?

The Company reviews and assess its CSR initiatives through qualitative feedbacks, received from beneficiaries of the activities undertaken. Based upon such reviews, the initiatives are structured.

4. What is your company's direct contribution to community development projects- Amount in INR and the details of the projects undertaken.

During the year ended 31<sup>st</sup> March 2021, the Company has spent ₹ 1.65 Crores towards Health, Education, Infrastructure Development and other various community development projects, towards its CSR commitment. The details are available in Board's Report. The company had also spent on other social causes and projects, which do not qualify under the classifications listed out in Schedule VII of the Companies Act, 2013

5. Have you taken steps to ensure that this community development initiative is successfully adopted by the community? Please explain in 50 words, or so.

The CSR initiatives are carried out on a need based approach. The Company adopts participatory approach with communities / beneficiaries. With regard to project development and major asset creations, Company participates in mutual beneficiary contribution. These strategies ensure that the relevant beneficiaries successfully adopt and maintain them

**Principle 9**

1. What percentage of customer complaints/consumer cases are pending as on the end of financial year?

There were 57 customer complaints received during the year. 90% of complaints received pertained to incorrect usages / product quality which were resolved during the year .

2. Does the company display product information on the product label, over and above what is mandated as per local laws? Yes/ No/N.A. /Remarks (additional information)

The Company displays information as mandated by the local laws on the product label. No other additional information is provided.

3. Is there any case filed by any stakeholder against the company regarding unfair trade practices, irresponsible advertising and/or anti-competitive behaviour during the last five years and pending as on end of financial year. If so, provide details thereof, in about 50 words or so.

None

4. Did your company carry out any consumer survey/ consumer satisfaction trends?

Yes. The Company carries out consumer surveys / consumer satisfaction trends, through interaction with end users and the information is utilised to improve the business operations / services.

## INDEPENDENT AUDITOR'S REPORT

To the Members of RAMCO INDUSTRIES LIMITED

### Report on the Audit of the Standalone Financial Statements

#### Opinion

We have audited the Standalone financial statements of **RAMCO INDUSTRIES LIMITED** ("the Company"), which comprise the Balance Sheet as at 31<sup>st</sup> March 2021, and the Statement of Profit and Loss, the Statement of changes in Equity and the Statement of cash flows for the year ended on that date, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information (herein after referred to as "the Standalone Financial Statements")

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone financial statements give the information required by the Companies Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2021, and the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

#### Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Standalone Financial Statements* section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of Matter

We draw attention to Note No. 49 to the Standalone financial statement, which describes the uncertainties and the impact of the COVID-19 pandemic on the company's operations and results as assessed by the management. The Management has assessed that there is no material impact on the financial statements due to lockdown and related restrictions imposed towards controlling the COVID 19 pandemic. Our opinion is not modified in respect of this matter.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response
1	<p><b>Recognition and measurement of deferred taxes</b></p> <p>The recognition and measurement of deferred tax items requires determination of differences between the recognition and the measurement of assets, liabilities, income and expenses in accordance with the Income Tax Act and other applicable tax laws including application of ICDS and financial reporting in accordance with Ind AS.</p> <p>Assessment of Deferred Tax Assets is done by the management at the close of each financial year taking into account forecasts of future taxable results.</p> <p>We have considered the assessment of deferred tax liabilities and assets as a key matter due to the importance of management's estimation and judgment and the materiality of amounts.</p> <p>(Refer to Note No. 4.4.4, 4.4.5 and 4.4.6 to the Standalone Financial Statements)</p>	<p>Principal Audit Procedures</p> <p>The key matter was addressed by performing audit procedures which involved assessment of underlying process and evaluation of internal financial controls with respect to measurement of deferred tax and assessment of the items leading to recognition of deferred tax in light of prevailing tax laws and applicable financial reporting standards.</p> <p>Furthermore we assessed the adequacy and appropriateness of the disclosures in the Standalone financial statements.</p>

<p>2</p>	<p><b>Evaluation of uncertain Tax Position/ Other contingent liabilities</b></p> <p>The Company has material uncertain tax position in respect of possible or actual taxation disputes, litigations and claims. The provisions are estimated using a significant degree of management judgment in interpreting the various relevant rules, regulations and practices and in considering precedents in various legal forums.</p> <p>(Refer to Note No. 38 to the Standalone Financial Statements)</p>	<p><b>Principal Audit Procedures</b></p> <p>The Audit addressed this Key Audit Matter by assessing the adequacy of tax Provisions by reviewing the management's underlying assumptions in estimating the tax provisions and the possible outcome of the disputes.</p> <p>We reviewed the significant litigations and claims and discussed with the Company's legal counsel, external advisors about their views regarding the likely outcome and magnitude of and exposure to relevant litigation and claims.</p> <p>We also reviewed the relevant judgements and the opinions given by the company's advisers, which were relied on by the management for such claims.</p> <p>Furthermore we assessed the adequacy and appropriateness of the disclosures in the Standalone financial statements.</p>
<p>3</p>	<p><b>Existence and impairment of Trade Receivables</b></p> <p>Trade Receivables are significant to the Company's financial statements. The Collectability of trade receivables is a key element of the company's working capital management, which is managed on an ongoing basis by its management. Due to the nature of the Business, the requirements of customers and various contract terms are in place, there is a risk that the carrying values may not reflective of their recoverable amounts as at the reporting date, which would require an impairment provision. Where there are indicators of impairment, the company undertakes assessment of the recoverability of the amounts. Given the magnitude and inherent uncertainty involved in the judgement, in estimating impairment assessment of trade receivables, we have identified this as a key audit matter.</p> <p>(Refer to Note No. 12 to the Standalone Financial Statements)</p>	<p><b>Principal Audit Procedures:</b></p> <p>We performed audit procedures on the assessment of trade receivables, which included substantive testing of revenue transactions, obtaining trade receivable external confirmations and testing the subsequent payments received. Assessing the impact of impairment on trade receivables requires judgement and we evaluated management's assumptions in determining the provision for impairment of trade receivables, by analyzing the ageing of receivables, assessing significant overdue individual trade receivables and specific local risks, combined with the legal documentations, where applicable.</p> <p>We also reviewed the system of obtaining monthly confirmation from the customers, which are kept in electronic mode by the company. We tested the timing of revenue and trade receivables recognition based on the terms agreed with the customers. We also reviewed, on a sample basis, terms of the contract with the customers, invoices raised, etc., as a part of our audit procedures.</p> <p>Furthermore we assessed the adequacy and appropriateness of the disclosures in the Standalone financial statements.</p>

**Information Other than the Standalone Financial Statements and Auditors' Report Thereon**

The Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Report on CSR activities, and Shareholders information but does not include the Standalone financial statements and our auditor's report thereon.

Our opinion on the Standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Management's Responsibility for the Standalone Financial Statements**

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone financial statements that give a true and fair view of the state of affairs, profit or loss including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of Companies Act 2013 read with relevant rules issued there under and accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions

of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone financial statements, Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

#### **Auditor's Responsibilities for the Audit of the Standalone Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to Standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Standalone financial statements, including the disclosures, and whether the Standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

The Standalone Financial Statements includes financial performance of a foreign branch which reflects total assets of ₹ 185.53 Lakhs, total revenue of ₹ Nil and net cash outflow amounting to ₹ 6.03 Lakhs for the year ended on 31<sup>st</sup> March 2021, which was audited by independent auditors in accordance with the regulations of that country and whose report has been furnished to us and has been considered in the Standalone financial statements solely based on such audited financial statements.

Our attendance at the physical inventory verification done by the management was impracticable under the current lockdown restrictions imposed by the government. Consequently, we have performed alternative procedures to audit on the existence and condition of inventory at year end as per the guidance provided in SA-501 "Audit Evidence - Specific considerations for selected items" and have obtained sufficient audit evidence to issue our un-modified opinion on these Standalone financial results.

Our opinion is not modified in respect of these matters.

#### Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2016 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure A, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by Section 143(3) of the Act, we report that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books
- (c) The reports on the accounts of the branch offices of the Company audited under Section 143(8) of the Act by branch auditors have been sent to us and have been properly dealt with by us in preparing this report.
- (d) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of changes in equity and the statement of Cash Flow dealt with by this Report are in agreement with the books of account.
- (e) In our opinion, the aforesaid Standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- (f) On the basis of the written representations received from the directors as on 31<sup>st</sup> March, 2021 taken on record by the Board of Directors, none of the directors is disqualified as on 31<sup>st</sup> March, 2021 from being appointed as a director in terms of Section 164 (2) of the Act.
- (g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our Separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the company's internal financial control over financial reporting.
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - i. The Company has disclosed the details of the pending litigations and its impact on the financial position in its Standalone financial statements have been disclosed in Note No. 38.2.1 to 38.2.10 of the Disclosures forming part of the Standalone Financial Statements for the year ended 31<sup>st</sup> March 2021;
  - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
  - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

For M/s. S.R.S.V. & Associates  
Chartered Accountants  
Firm Registration No.: 015041S

G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753

Place: Chennai  
Date: 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S

C. KESAVAN  
Partner  
Membership No.: 227833  
UDIN: 21227833AAAAMR7497

## “ANNEXURE A” TO THE INDEPENDENT AUDITOR’S REPORT

With reference to the Annexure A referred to in the Independent Auditor’s Report to the members of company on the Standalone financial statements for the year ended 31<sup>st</sup> March 2021, we report the following:

### i. Fixed Assets

- a) The company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
- b) As explained to us, all the fixed assets have been physically verified by the management in a phased periodical manner, which in our opinion is reasonable, having regard to the size of the Company and nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such physical verification.
- c) According to the information and explanation given to us and on the basis of the verification of the records of the company the title deeds of immovable properties of the Company are held in the name of the Company.

In respect of immovable properties taken on lease and disclosed as right of use assets in the Standalone financial statements, the lease agreements are in the name of company.

### ii. Inventory

- a) The management has conducted the physical verification of inventory at reasonable intervals.
- b) The discrepancies noticed on verification between the physical stocks and the books records were properly dealt with in the books of accounts and were not material.

iii. The company has granted loan to a party listed in the register maintained under Section 189 of the Act. The maximum outstanding at any time during the year was ₹ 298.72 Lakhs (Previous year ₹ 421.99 Lakhs) and the amount outstanding as on 31<sup>st</sup> March 2021 is ₹ 217.78 Lakhs (Previous year ₹ 281.77 Lakhs)

- a) In our opinion, the terms and conditions on which the loan has been granted to the party listed in the register maintained under section 189 of the Act are not prejudicial to the interest of the Company.
- b) The payment of the principal and the interest wherever applicable are regular.
- c) There are no overdue amounts in respect of the loan granted to a party listed in the register maintained under section 189 of the Act.

iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Section 185 and 186 of the Companies Act 2013 in respect of loans, investments, guarantees and security.

v. In our opinion and according to the information and explanations given to us the company has not accepted any deposits during the year. Accordingly, reporting under this clause does not arise.

vi. The Company is maintaining the cost records which have been specified by the Central Government under section 148 (1) of the Companies Act 2013.

### vii. Undisputed and disputed taxes and duties

- a) According to the records of the Company and information and explanations given to us, the company is regular in depositing undisputed statutory dues including provident fund, employees’ state insurance, income-tax, duty of customs, goods and services tax, cess and any other statutory dues with the appropriate authorities. No undisputed amounts payable in respect of the above were in arrear as at 31<sup>st</sup> March 2021 for a period of more than six months from the date they become payable.
- b) As at 31<sup>st</sup> March 2021 according to the records of the Company, the following are the particulars of the disputed dues on account of sales tax, income tax, customs duty, wealth tax, service tax and cess, which have not been deposited on account of dispute:

(₹ In Lakhs)

Sl. No	Name of the Statute	Forum where dispute is pending	As at 31-03-2021	As at 31-03-2020
1	Income Tax Act	Deputy Commissioner	550.43	372.47
		Commissioner Appeal	816.61	803.88
		High Court	944.06	944.06
2	Sales Tax			
	CST	Assistant/Deputy/Joint Commissioner Appeal	37.66	11.31
	Entry Tax	Assistant/Deputy/Joint Commissioner Appeal	11.82	9.41
	Sales Tax Act	Appellate Authority	178.70	175.46
	VAT Act	Assistant/Deputy/Joint Commissioner Appeal	18.47	59.87
3	Electricity Act	High Court	501.86	491.92
Total			3,059.61	2,868.37



- viii. Based on our audit procedures and according to the information and explanations given to us by the management, we are of the opinion that the company has not defaulted in repayment of loans or borrowings to a financial institution, bank, Government or debenture holders.
- ix. The company has not raised money by way of initial public offer or further public offer during the Current year. The Company has raised term loans from banks/institutions during the year and the proceeds have been applied for the purposes for which they were raised. The Company has not issued any debenture during the year.
- x. In our opinion and according to the information and explanations given to us, we report that no fraud by the company or on the company by its officers or employees has been noticed or reported during the year.
- xi. In our opinion, the managerial remuneration has been paid or provided in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Companies Act, 2013.
- xii. In our opinion, the Company is not a Nidhi Company. Accordingly, clause (xii) of Para 3 of the Order 2016 is not applicable to the Company.
- xiii. In our opinion and according to the information and explanation given to us, all transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the Standalone Financial Statements, as required by the applicable accounting standards.
- xiv. According to the information and explanations given to us, the Company has not made a preferential allotment or private placement shares or fully or partly convertible debentures during the year under review. Accordingly, the provisions of clause (xiv) of Para 3 of the Order are not applicable to the Company.
- xv. In our opinion and according to the information and explanations given to us, the Company has not entered into any non - cash transactions with directors or persons connected with the Directors. Accordingly, provisions of clause (xv) of Para 3 of the Order are not applicable to the Company.
- xvi. In our opinion and according to the information and explanations given to us, the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the provision of clause (xvi) of Para 3 of the Order 2016 is not applicable to the Company.

For M/s. S.R.S.V. & Associates  
Chartered Accountants  
Firm Registration No.: 0150415

G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753

Place: Chennai  
Date: 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 0053335

C. KESAVAN  
Partner  
Membership No.: 227833  
UDIN: 21227833AAAAMR7497

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**“ANNEXURE B” TO THE INDEPENDENT AUDITOR’S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH THE INDIAN ACCOUNTING STANDARDS OF RAMCO INDUSTRIES LIMITED.**

**Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)**

We have audited the internal financial controls over financial reporting of M/s. RAMCO INDUSTRIES LIMITED (“the Company”) as of March 31, 2021 in conjunction with our audit of the Standalone financial statements of the Company for the year ended on that date.

**Management’s Responsibility for Internal Financial Controls**

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

### Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

### Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

### Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Opinion

In our opinion, and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31<sup>st</sup>, 2021, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For M/s. S.R.S.V. & Associates  
Chartered Accountants  
Firm Registration No.: 015041S

G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753

Place: Chennai  
Date: 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S

C. KESAVAN  
Partner  
Membership No.: 227833  
UDIN: 21227833AAAAMR7497

**BALANCE SHEET AS AT 31<sup>ST</sup> MARCH 2021**

	Note No	As at 31-Mar-2021 ₹ in Lakhs	As at 31-Mar-2020 ₹ in Lakhs
<b>I ASSETS</b>			
<b>NON-CURRENT ASSETS</b>			
Property, Plant and Equipments	6	44,317.32	43,232.21
Capital Work -in- Progress	6	3,408.26	1,877.88
Intangible Assets	6	364.93	575.04
Investment Property	7	63.97	65.16
Investment in Subsidiaries and Associates	8-A	29,066.98	25,015.20
Financial Assets			
Other investment	8-B	4,673.03	3,042.85
Loans	9	217.78	331.77
Other Financial Assets	9	742.09	767.19
Other Non - Current Assets	10	313.42	512.31
		<u>83,167.78</u>	<u>75,419.61</u>
<b>CURRENT ASSETS</b>			
Inventories	11	33,403.91	31,710.27
Financial Assets			
Trade Receivables	12	8,892.84	7,818.20
Cash and Cash Equivalents	13	760.47	1,706.01
Other Financial Assets	14	180.37	188.95
Current Tax Assets		6,899.23	5,964.28
Other Current Assets	15	3,385.35	3,356.33
		<u>53,522.17</u>	<u>50,744.04</u>
<b>TOTAL ASSETS</b>		<u>1,36,689.95</u>	<u>1,26,163.65</u>
<b>II EQUITY AND LIABILITIES</b>			
<b>SHARE HOLDERS' FUND</b>			
Equity Share Capital	16	866.63	866.63
Other Equity	17	89,244.22	77,603.84
Total Equity		<u>90,110.85</u>	<u>78,470.47</u>
<b>NON-CURRENT LIABILITIES</b>			
Financial Liabilities			
Borrowings	18	2,355.17	2,573.76
Other Financial Liabilities	19	219.41	213.67
Deferred Tax Liability (Net)	20	4,169.36	1,812.44
Deferred Government Grants	21	115.74	127.43
		<u>6,859.68</u>	<u>4,727.30</u>
<b>CURRENT LIABILITIES</b>			
Financial Liabilities			
Borrowings	22	11,844.94	18,168.67
Trade Payables			
Dues of Micro and Small Enterprises	23	337.51	328.24
Dues of creditors other than Micro and Small Enterprises	23	6,345.77	5,718.59
Other financial Liabilities	24	8,897.56	9,625.46
Deferred Government Grants		11.70	11.70
Other Current liabilities	25	3,891.87	1,902.26
Provisions	26	8,390.07	7,210.96
		<u>39,719.42</u>	<u>42,965.88</u>
<b>TOTAL EQUITY &amp; LIABILITIES</b>		<u>1,36,689.95</u>	<u>1,26,163.65</u>
Significant Accounting Policies, Judgements and Estimates	1-5		
See accompanying notes to the financial statements	6-51		

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 0150415

G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753

Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 0053335

C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMR7497

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

**PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2021**

	Note No	2020-21 ₹ in Lakhs	2019-20 ₹ in Lakhs
<b>INCOME</b>			
Revenue from operations	27	1,00,293.39	82,631.33
Other Income	28	4,597.20	5,159.29
Other Finance Income	29	60.85	182.42
<b>Total Revenue</b>		<u>1,04,951.44</u>	<u>87,973.04</u>
<b>EXPENSES</b>			
Cost of materials consumed	30	48,112.58	42,521.49
Cost of Resale materials		12.68	99.98
Change in inventories of Finished Goods and Work in Progress	31	1,784.24	(2,186.10)
Employee benefit expenses	32	10,037.60	9,152.76
Finance costs	33	949.32	1,459.73
Depreciation and amortisation expenses	6	2,761.71	2,577.26
Other expenses	34	25,251.15	25,729.86
<b>Total Expenses</b>		<u>88,909.28</u>	<u>79,354.98</u>
Profit/(Loss) before exceptional items and tax		16,042.16	8,618.06
Exceptional Items	35	-	505.69
Profit / (Loss) before Tax		16,042.16	9,123.75
Income Tax expenses	36		
Current Tax		4,541.19	1,697.93
Deferred Tax		423.22	874.42
<b>Total Tax Expenses</b>		<u>4,964.41</u>	<u>2,572.35</u>
<b>Profit / (Loss) for the year</b>		<u>11,077.75</u>	<u>6,551.40</u>
Other Comprehensive income			
Item will not be reclassified to profit / (loss) in subsequent periods:			
Actuarial Gain/(loss) on defined benefit obligation		(2.51)	(77.84)
Fair value gain/(loss) on Equity instruments through OCI		1,620.58	(636.62)
Tax effect on Other Comprehensive Income		(188.80)	74.52
<b>Total Comprehensive income for the year, net of Tax</b>		<u>12,507.02</u>	<u>5,911.46</u>
Earnings per equity share of face value of ₹ 1 each			
Basic & Diluted in Rupees		12.78	7.56
<b>Significant Accounting Policies, Judgements and estimates</b>	1-5		
See accompanying notes to the financial statements	6-51		

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 0150415  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 0053335  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMR7497

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

**SEPARATE CASH FLOW STATEMENT FOR THE PERIOD ENDED 31<sup>ST</sup> MARCH 2021**

	2020-21 ₹ in Lakhs	2019-20 ₹ in Lakhs
<b>A Cash Flow From Operating Activities</b>		
Profit Before Tax	16,042.16	9,123.75
Adjusted for		
Loss on sale of assets	219.58	0.61
Depreciation	2,761.71	2,577.26
Dividend Income	(4,092.66)	(4,572.36)
Profit on sale of assets	(149.37)	(383.67)
Profit on sale of shares	-	(269.42)
Fair value loss/(gain) on investments	(9.99)	8.39
Interest income	(60.85)	(182.42)
Cash flow arising out of Actuarial loss on defined benefit obligation	(2.51)	(77.84)
Interest paid	949.32	1,459.73
Royalty receipts	(2,293.09)	(1,639.99)
	<u>(2,677.86)</u>	<u>(3,079.71)</u>
Operating profit before working capital changes	13,364.30	6,044.04
Adjusted for		
Trade and other receivables	(1,074.64)	1,506.44
Inventories	(1,693.64)	(6,599.05)
Trade payables	636.45	2,139.38
Other Current Assets	(3,205.39)	(2,118.61)
Other current Liabilities/financial liabilities	4,424.37	503.08
	<u>(912.85)</u>	<u>(4,568.76)</u>
Cash (used in) / generated from operations	12,451.45	1,475.28
Taxes paid	(546.29)	(489.28)
<b>Net cash (used in) / generated from operating activities</b>	<b>11,905.16</b>	<b>986.00</b>
<b>B Cash flow from Investing activities</b>		
Purchase of Plant, property and Equipment	(4,371.24)	(5,208.50)
Proceeds from Sale of Plant, property and Equipment	595.35	703.41
Adjustments in Assets	68.97	(243.20)
Proceeds from Sale of shares	-	272.42
Interest income	60.85	182.42
Dividend income	4,092.66	4,572.36
Changes in Capital WIP	(1,530.38)	(1,786.67)
Advance for long term purpose	339.17	(339.67)
Purchase of investment	(4,051.39)	(2,743.70)
Royalty receipts	2,293.09	1,639.99
<b>Net cash (used in) / from investing activities</b>	<b>(2,502.92)</b>	<b>(2,951.14)</b>

**SEPARATE CASH FLOW STATEMENT FOR THE PERIOD ENDED 31<sup>ST</sup> MARCH 2021 Contd...**

	2020-21 ₹ in Lakhs	2019-20 ₹ in Lakhs
<b>C Cash flow from financing activities</b>		
Proceeds from long term borrowing	(2,197.21)	28.69
Proceeds from other Long term liabilities	(11.69)	(11.70)
Proceeds from short term borrowings	(6,323.73)	4,996.80
Dividend paid	(866.64)	(866.64)
Finance cost	(948.51)	(1,465.48)
Net cash from / (used in) Financing activities	<u>(10,347.78)</u>	2,681.67
Net increase / (decrease) in cash and cash equivalents (A+B+C)	(945.54)	716.53
Cash and cash equivalents as at the beginning of the period	1,706.01	989.48
Cash and Cash equivalents as at end of the period	<u>760.47</u>	<u>1,706.01</u>
 Reconciliation of changes in liabilities arising from Financing Activities pertaining to Borrowings:		
Balance at the beginning of the year		
Long Term Borrowings	2,573.76	2,560.92
Short Term Borrowings (excluding cash credit)	18,168.67	13,171.87
Current maturities of Long Term Debt	3,025.37	3,009.52
Interest accrued	32.17	26.42
Sub-total Balance at the beginning of the year	<u>23,799.97</u>	<u>18,768.73</u>
Cash flows during the year		
Proceeds from Long Term Borrowings	1,101.93	3,036.54
Repayment of Long Term Borrowings	(3,299.14)	(3,007.85)
Proceeds from / (Repayment of) Short Term Borrowings (net)	(6,323.73)	4,996.80
Interest paid	(950.13)	(1,453.98)
Sub-total Cash flows during the year	<u>(9,471.07)</u>	<u>3,571.51</u>
Non-cash changes		
Interest accrual for the year	949.32	1,459.73
Balance as at the end of the year		
Long Term Borrowings	2,355.17	2,573.76
Short Term Borrowings	11,844.94	18,168.67
Current maturities of Long Term Debt	1,046.75	3,025.37
Interest accrued but not due	31.36	32.17
Balance as at the end of the year	<u>15,278.22</u>	<u>23,799.97</u>

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMR7497

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

**STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2021**

**A. EQUITY SHARE CAPITAL**

₹ In Lakhs

Balance as at 01-04-2019	866.63
Changes in Equity Share Capital during the year 2019-20	-
Balance as at 31-03-2020	866.63
Changes in Equity Share Capital during the year 2020-21	-
Balance as at 31-03-2021	866.63

**B. OTHER EQUITY**

For the year ended 31<sup>st</sup> March, 2021

₹ In Lakhs

Particulars	Surplus				Items of OCI		Total
	Capital Reserve	Share premium	Retained earnings	General Reserve	FVTOCI-Equity	Actuarial (Loss)/gain	
As at 01-04-2020	1,260.71	209.53	26,674.23	46,373.46	3,085.91	-	77,603.84
Profit for the period	-	-	11,077.75	-	-	-	11,077.75
Other comprehensive income	-	-	-	-	1,431.78	(2.51)	1,429.27
<b>Total Comprehensive Income</b>	-	-	<b>11,077.75</b>	-	<b>1,431.78</b>	<b>(2.51)</b>	<b>12,507.02</b>
Issue of Share Capital	-	-	-	-	-	-	-
Transfer to General Reserve	-	-	(1,900.00)	1,900.00	-	-	-
Transfer to Retained Earnings	-	-	(2.51)	-	-	2.51	-
Transaction costs	-	-	-	-	-	-	-
Cash dividends	-	-	(866.64)	-	-	-	(866.64)
<b>As at 31-03-2021</b>	<b>1,260.71</b>	<b>209.53</b>	<b>34,982.83</b>	<b>48,273.46</b>	<b>4,517.69</b>	<b>-</b>	<b>89,244.22</b>

For the year ended 31<sup>st</sup> March, 2020

Particulars	Surplus				Items of OCI		Total
	Capital Reserve	Share premium	Retained earnings	General Reserve	FVTOCI-Equity	Actuarial (Loss)/gain	
As at 01-04-2019	1,260.71	209.53	22,058.96	45,473.46	3,648.01	-	72,650.67
Profit for the period	-	-	6,551.40	-	-	-	6,551.40
Other comprehensive income	-	-	-	-	(562.10)	(77.84)	(639.94)
<b>Total Comprehensive Income</b>	-	-	<b>6,551.40</b>	-	<b>(562.10)</b>	<b>(77.84)</b>	<b>5,911.46</b>
Issue of share capital	-	-	-	-	-	-	-
Transfer to general reserve	-	-	(900.00)	900.00	-	-	-
Transfer as per Ind AS 116	-	-	(91.65)	-	-	-	(91.65)
Transfer to Retained Earnings	-	-	(77.84)	-	-	77.84	-
<b>Cash dividends</b>	-	-	<b>(866.64)</b>	-	-	-	<b>(866.64)</b>
<b>As at 31-03-2020</b>	<b>1,260.71</b>	<b>209.53</b>	<b>26,674.23</b>	<b>46,373.46</b>	<b>3,085.91</b>	<b>-</b>	<b>77,603.84</b>

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 0150415  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAAABK8753  
Place: Chennai  
Date: 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 0053335  
C. KESAVAN  
Partner  
Membership No. 227833  
UDIN: 21227833AAAAAMR7497

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

### 1. CORPORATE INFORMATION

Ramco Industries Limited is a Public Limited Company domiciled and headquartered in India and incorporated under the provisions of Companies Act 1956. The Registered office of the Company is located at No. 47 P.S.K Nagar, Rajapalayam - 626 108, Tamilnadu and corporate office of the company is located at “Auras corporate centre”, VI Floor, 98A- Dr. Radhakrishnan Road, Mylapore, Chennai - 600 004, Tamil Nadu. The Company’s shares are listed in BSE Limited and NSE Limited.

The Company is engaged in manufacture of Fiber Cement (FC) sheets and Calcium Silicate Boards (CSBs). The Company’s segments are building products, Textiles and power generation from wind mills. The Company caters mainly to the domestic markets. The Company is also engaged in sale of surplus electricity generated from its windmills after meeting its captive requirements.

The financial statements of the Company for the year were approved and adopted by Board of Directors of the Company in their meeting dated 24.05.2021

### 2. BASIS OF PREPARATION OF SEPARATE FINANCIAL STATEMENTS

- 2.1 The Company has prepared its financial statements in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules 2015 as amended from time to time.
- 2.2 The significant accounting policies used in preparing the financial statements are set out in Note No.4
- 2.3 The Company has considered its operating cycle to be 12 months for the purpose of Current or Non-current classification of assets and liabilities.
- 2.4 An asset is classified as current when it is expected to be realised or intended to be sold or consumed in the normal operating cycle or held primarily for the purpose of trading or expected to be realised within 12 months after the reporting period or cash or cash equivalents unless restricted from being exchanged or used to settle a liability 12 months after the reporting period. All other assets are classified as non-current.
- 2.5 A liability is classified as current when it is expected to be settled in normal operating cycle or held primarily for the purpose of trading or due for settlement within 12 months after the reporting period or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.
- 2.6 The financial statements are presented in Indian Rupees rounded off to the nearest Lakhs with two decimals. The amount below the round off norm adopted by the Company is denoted as ₹ 0.00 Lakhs.

### 3. BASIS OF MEASUREMENT

The financial statements have been prepared on accrual basis under historical cost convention except for certain financial instruments (Refer Note 4.18 - Accounting Policy for Financial Instruments) and defined benefit plan assets which are measured at fair value.

### 4. SIGNIFICANT ACCOUNTING POLICIES

#### 4.1 Inventories

- 4.1.1 Raw-materials, Stores & Spares, Fuel, Packing materials etc., are valued at cost, computed on a moving weighted average basis including the cost incurred in bringing the inventories to their present location and condition after providing for obsolescence and other losses or net realisable value whichever is lower. Inventories are usually written down to net realisable value, if the finished products, in which they will be used, are expected to be sold below cost. However, the inventories are considered to be realizable at cost, if the finished products, in which they will be used, are expected to be sold at or above cost.
- 4.1.2 Process stock is valued at moving weighted average cost including the cost of conversion with systematic allocation of production overheads, or net realisable value whichever is lower. Factory administration overheads to the extent attributable to bring the inventories to their present location and condition are also included in the valuation of Process stock.
- 4.1.3 Finished goods are valued at cost or net realisable value whichever is lower. Cost includes cost of conversion and other costs incurred in bringing the inventory to their present location and condition. Finished goods include stock-in-trade also which comprises cost of purchase and other cost incurred in bringing the inventories to the present location and condition. Cost is determined on a moving weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and estimated costs necessary to make the sale.



## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

### 4.2 Cash Flow Statement

- 4.2.1 Cash flows are presented using indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments.
- 4.2.2 Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances with original maturity of less than 3 months, highly liquid investments that are readily convertible into cash.
- 4.2.3 Bank borrowings are generally considered to be financing activities. However, where bank overdrafts which are repayable on demand form an integral part of an entity's cash management, bank overdrafts are included as a component of cash and cash equivalents for the purpose of Cash flow statement.

### 4.3 Dividend distribution to Equity shareholders

Final dividend distribution to shareholders is recognised in the period in which the dividends are approved by the shareholders. Any interim dividend paid is recognised on approval by Board of Directors. Dividend together with applicable taxes (If any) is recognised directly in Equity.

### 4.4 Income Taxes

- 4.4.1 Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the applicable tax rates, the provisions of the Income Tax Act, 1961 and other applicable tax laws.
- 4.4.2 Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future tax liability, is recognised as an asset viz. MAT Credit Entitlement, to the extent there is convincing evidence that the Company will pay normal Income tax and it is highly probable that future economic benefits associated with it will flow to the Company during the specified period. The Company reviews the "MAT Credit Entitlement" at each Balance Sheet date and writes down the carrying amount of the same to the extent there is no longer convincing evidence to the effect that the Company will pay normal Income tax during the specified period.
- 4.4.3 Current tax assets and liabilities are offset, when the Company has legally enforceable right to set off the recognised amounts and intends to settle the asset and the liability on a net basis.
- 4.4.4 Deferred tax is recognised using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting at the reporting date.
- 4.4.5 Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year where the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.
- 4.4.6 Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by same governing tax laws and the Company has legally enforceable right to set off current tax assets against current tax liabilities.
- 4.4.7 Both current tax and deferred tax relating to items recognised outside the Profit or Loss is recognised either in "Other Comprehensive Income" or directly in "Equity" as the case may be.

### 4.5 Property, Plant and Equipments (PPE)

- 4.5.1. PPEs are stated at cost of acquisition or construction (net of GST wherever eligible and applicable) less accumulated depreciation / amortisation and impairment losses if any, except freehold land which is carried at cost. The cost comprises of purchase price, borrowing cost if capitalisation criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use.

The company identifies the significant parts of plant and equipment separately which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives. The cost of replacement of significant parts are capitalised and the carrying amount of replaced parts are de-recognised. When each major inspection/overhauling is performed, its cost is recognised in the carrying amount of the item of property, plant and equipment as a replacement if the recognition criteria are satisfied. Any remaining carrying amount of the cost of the previous inspection/overhauling (as distinct from physical parts) is de-recognised.

Other expenses on fixed assets, including day-to-day repair and maintenance expenditure and cost of replacing parts that does not meet the capitalisation criteria in accordance with Ind AS 16 are charged to the Statement of Profit and Loss for the period during which such expenses are incurred.

Capital Expenditure on tangible assets for research and development is classified as PPE and is depreciated based on the estimated useful life. Other expenditure incurred for research and development are expensed under the respective heads of accounts in the year in which it is incurred.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

- 4.5.2 The Company follows the useful lives of the significant parts of certain class of PPE on best estimate basis upon technical advice, as detailed below, that are different from the useful lives prescribed under Part C of Schedule II of the Companies Act, 2013:

Asset type	Useful life ranging from
Buildings	3 to 60 years
Plant and Machinery	5 to 25 years
Windmills	5 to 25 years

- 4.5.3 PPE acquired in full or part exchange for another asset are recorded at the fair market value or the net book value of the asset given up, adjusted for any balancing cash transaction. Fair market value is determined either for the assets acquired or asset given up, whichever is more clearly evident.
- 4.5.4 PPEs are eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal. Gains or losses arising from disposal, measured as the difference between the net disposal proceeds and the carrying amount of such assets, are recognised in the Statement of Profit and Loss. Amount received towards PPE that are impaired and derecognized in the financial statements, are recognized in Statement of Profit and Loss, when the recognition criteria are met.
- 4.5.5 Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life on a straight line method. The depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less 5% being its residual value or any value whichever is less.
- 4.5.6 Depreciation for PPE on additions is calculated on pro-rata basis from the date of such additions. For deletion/ disposals, the depreciation is calculated on pro-rata basis up to the date on which such assets have been discarded / sold.
- 4.5.7 The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each reporting date and adjusted prospectively, if appropriate.

**Capital Work in progress**

- 4.5.8 Capital work in progress includes cost of property, plant and equipment under installation, under development including related expenses and attributable interest as at the reporting date
- 4.5.9 Advances given towards acquisition / construction of PPE, outstanding as at the reporting date are disclosed as 'Capital Advances' under 'Other Non-Current Assets'

**4.6 Leases**

- 4.6.1 The Company has adopted Ind AS 116 with effect from 01-04-2019 using the Modified Retrospective Approach and accordingly the comparative figures for the previous figures has not been restated and continue to be reported under Ind AS 17.
- 4.6.2 Ind AS 116 requires lessees to account for all leases under a single on-balance sheet model. The Company, as a lessee, upon transition to Ind AS 116, elected to measure the lease liability for all leases whose non-cancellable leases is more than 12 months, at the present value of remaining lease payments discounted using the incremental borrowing rate at the date of initial application and recognise the right-of-use asset at an amount equal to the lease liability, adjusted for prepaid lease payments recognised in the balance immediately before the date of initial application.
- 4.6.3 The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date whether fulfilment of arrangement is dependent on the use of an underlying asset and the arrangement conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Company as a Lessee**

- 4.6.4 The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

- 4.6.5 The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.
- 4.6.6 The estimated useful lives of right-of-use assets are determined on the same basis as those of Property Plant and Equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any.
- 4.6.7 The Company presents right-of-use assets that do not meet the definition of investment property in 'Property, Plant and Equipment' and Lease liabilities in 'Financial Liabilities' in the Balance sheet.
- 4.6.8 The Company has opted not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

### Company as a Lessor

- 4.6.9 The lease arrangements where the risks and rewards incidental to ownership of an asset substantially vests with the Lessor are recognised as operating lease. Operating lease receipts are recognised in the Statement of Profit and Loss on straight line basis over the lease terms except where the payments are structured to increase in line with the general inflation to compensate for the expected inflationary cost increases. The Company do not have any finance leases arrangements.

### 4.7 Revenue Recognition

- 4.7.1 Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

#### 4.7.2 Revenue from Operations

The Company has adopted Ind AS 115 with effect from 01.04.2018 (i.e) from the date on which it become effective.

##### *Sale of products*

Revenue is recognised at the fair value of consideration received or receivable upon transfer of significant risks and rewards of ownership of goods which coincides with the delivery of goods. It comprises of invoice value of goods after deducting discounts, volume rebates and applicable taxes on sale including GST. The company provides discounts to customers on achievement of the performance criteria based on agreed terms and conditions. The company do not have any non-cash consideration.

##### *Project Revenue recognition*

Contract revenue from Project activity on fixed price contracts is recognized when the outcome of the contract is ascertained reliably, contract revenue is recognized at cost of work performed on the contract plus proportionate margin, using percentage of completion method. Percentage of completion is determined based on work certified by the customer.

##### *Power generated from Windmills*

Power generated from windmills that are covered under wheeling & banking arrangement with TANGEDCO/ BESCOM/PGVCL are consumed at factories and unutilized units are sold to concerned distribution companies. The monetary values of such power generated that are captively consumed are not recognised as revenue for the company.

Power generated from windmills that are covered under power purchase agreement with TANGEDCO /BESCOM/ PGVCL are sold to State Electricity Boards at the rate fixed by respective State Electricity Regulatory Commissions and the income is recognised as Sale of surplus power generated from windmills

##### *Scrap sale*

Scrap sale is recognised at the fair value of consideration received or receivable upon transfer of significant risk and rewards.

##### *Industrial Promotion Assistance*

This being in the nature of Government grants, which are recognised at fair value when the Company's right to receive the same is established with reasonable assurance.

#### 4.7.3 Other Income

- a. Dividend income is recognised when the Company's right to receive dividend is established.
- b. Rental income from lease on investment properties is recognised on a straight line basis over the term of the relevant lease
- c. Value of Carbon credits are recognised when the Company's right to receive the same is established.

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

### 4.8 Employee Benefits

- 4.8.1 Short-term employee benefits viz., Salaries and Wages are recognized as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the related service is rendered.
- 4.8.2 Defined Contribution Plan viz., Contributions to Provident Fund and Superannuation Fund are recognized as an expense in the Statement of Profit and Loss for the year in which the employees have rendered services.
- 4.8.3 The Company contributes monthly to Employees' Provident Fund & Employees' Pension Fund administered by the Employees' Provident Fund Organisation, Government of India, at 12% of employee's basic salary. The Company has no further obligations.
- 4.8.4 The Company also contributes for superannuation a sum equivalent to 15% of the eligible officer's annual basic salary. The company is being remitted contribution for superannuation subject to maximum of ₹ 1.5 Lakhs per annum to Ramco Industries Limited Officer's Superannuation Fund administered by trustees and managed by LIC of India. The balance amount if any is paid as salary to the employees. There are no further obligations in respect of the above contribution plan.
- 4.8.5 The Company has its own Defined Benefit Plan viz., an approved Gratuity Fund. It is in the form of lump sum payments to vested employees on resignation, retirement, death while in employment or on termination of employment, for an amount equivalent to 15 days basic salary for each completed year of service. Vesting occurs upon completion of five years of continuous service. The Company makes annual contributions to "Ramco Industries Limited Employees' Gratuity Fund" administered by trustees and managed by LIC of India, based on the Actuarial Valuation by an independent external Actuary as at the Balance Sheet date using Projected Unit Credit method.
- 4.8.6 The Company provides for expenses towards compensated absences provided to its employees. The expense is recognized at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance Sheet date, using Projected Unit Credit method.
- 4.8.7 Remeasurement of net defined benefit asset / liability comprising of actuarial gains or losses arising from experience adjustments and changes in actuarial assumptions are charged / credited to other comprehensive income in the period in which they arise and immediately transferred to retained earnings. Other costs are accounted in the Statement of Profit and Loss.

### 4.9 Government Grants

- 4.9.1 In case of revenue related grant, the income is recognised on a systematic basis over the period for which it is intended to compensate an expense and is disclosed under "Other operating revenue" or netted off against corresponding expenses wherever appropriate. Receivables of such grants are shown under "Other Financial Assets".
- 4.9.2 Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same. Receivables of such benefits are shown under "Other Financial Assets".

### 4.10 Foreign currency transactions

- 4.10.1 The financial statements are presented in Indian Rupees, which is also the Company's functional currency.
- 4.10.2 All transactions in foreign currency are recorded on initial recognition at their functional currency exchange rates prevailing on that date.
- 4.10.3 Monetary assets and liabilities in foreign currencies outstanding at the reporting date are translated to the functional currency at the exchange rates prevailing on the reporting date and the resultant gains or losses are recognised during the year in the Statement of Profit and Loss.
- 4.10.4 Non-monetary items which are carried at historical cost denominated at functional currency are reported using the exchange rates at the date of transaction.

#### Foreign Branch Operations

Income and expenditure transactions are translated to functional currency using monthly moving average exchange rate.

Monetary assets and liabilities of foreign branch as at the reporting date are translated to the functional currency at the exchange rates prevailing on the reporting date and the resultant gains or losses are recognised during the year in the Statement of Profit and Loss.

Non-monetary items of foreign branch are carried at historical cost denominated at functional currency and are reported using the exchange rates at the transaction date.

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

### 4.11 Borrowing Costs

4.11.1 Borrowing cost include interest computed using Effective Interest Rate method, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost.

4.11.2 Borrowing costs that are directly attributable to the acquisition, construction, production of a qualifying asset are capitalised as part of the cost of that asset which takes substantial period of time to get ready for its intended use. The Company determines the amount of borrowing cost eligible for capitalisation by applying capitalisation rate to the expenditure incurred on such cost. The capitalisation rate is determined based on the weighted average rate of borrowing cost applicable to the general borrowings of the Company which are outstanding during the period, other than borrowings made specifically towards purchase of the qualifying asset. To the extent that funds are borrowed specifically for the purpose of obtaining a qualifying asset, the amount of borrowing cost eligible for capitalisation on that asset is determined as the actual borrowing costs incurred on that borrowing during the period less any income on the temporary investment of those borrowings. The amount of borrowing cost that the Company capitalises does not exceed the amount of borrowing cost incurred during that period. All other borrowings cost is expensed in the period in which they occur.

### 4.12 Earnings per Share

4.12.1 Net profit after tax is divided by the weighted average number of equity shares including un-allotted bonus shares outstanding if any, during the year.

4.12.2 Where an item of income or expense which is otherwise required to be recognised in the Statement of Profit and Loss is debited or credited to Equity, the amount in respect thereof is suitably adjusted in Net profit for the purpose of computing Earnings per share.

4.12.3 The Company do not have any potential equity shares.

### 4.13 Impairment of Non-Financial Assets

4.13.1 The carrying values of assets include property, plant and equipment, investment properties, cash generating units and intangible assets are reviewed for impairment at each Balance Sheet date, if there is any indication of impairment based on internal and external factors.

4.13.2 Non-financial assets are treated as impaired when the carrying amount of such asset exceeds its recoverable value. After recognition of impairment loss, the depreciation for the said assets is provided for remaining useful life based on the revised carrying amount, less its residual value if any, on straight line basis.

4.13.3 An impairment loss is charged to the Statement of Profit and Loss in the year in which an asset is identified as impaired.

4.13.4 An impairment loss is reversed when there is an indication that the impairment loss may no longer exist or may have decreased.

### 4.14 Provisions, Contingent Liabilities and Contingent Assets

4.14.1 Provisions involving substantial degree of estimation in measurement are recognised when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources embodying economic benefits in respect of which a reliable estimate can be made.

4.14.2 Provisions are discounted if the effect of the time value of money is material, using pre-tax rates that reflects the risks specific to the liability. When discounting is used, an increase in the provisions due to the passage of time is recognised as finance cost. These provisions are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

4.14.3 Insurance claims are accounted on the basis of claims admitted or expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection. Any subsequent change in the recoverability is provided for. Contingent Assets are not recognised.

4.14.4 Contingent liability is a possible obligation that may arise from past events and its existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the same are not recognised but disclosed in the financial statements.

### 4.15 Intangible Assets

4.15.1 The costs of computer software acquired and its subsequent improvements are capitalised. Internally generated software is not capitalized and the expenditure is recognized in the Statement of Profit and Loss in the year in which the expenditure is incurred.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

4.15.2 Intangible Assets are amortised over their estimated useful life on straight line method. The estimated useful lives of intangible assets are assessed by the internal technical team. Its accounting classification is given below:

Nature of Intangible assets	Estimated useful life
Computer software	5 years
Amortisation of Intangible assets	Accounting classification
Computer software	Depreciation & Amortisation

4.15.3 The intangible assets that are under development phase are carried at cost including related expenses and attributable interest, and are recognised as Intangible assets under development.

4.15.4 The residual values, useful lives and methods of depreciation of intangible asset are reviewed at each reporting date and adjusted prospectively, if appropriate.

**4.16 Investment Properties**

4.16.1 An investment in land or buildings both furnished and unfurnished, which are held for earning rentals or capital appreciation or both rather than for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business, are classified as investment properties.

4.16.2 Investment properties are stated at cost, net of accumulated depreciation and impairment loss, if any except freehold land which is carried at cost.

4.16.3 The company identifies the significant parts of investment properties separately which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives determined on best estimate basis upon technical advice. The cost of replacement of significant parts are capitalised and the carrying amount of replaced parts are de-recognised. Other expenses including day-to-day repair and maintenance expenditure and cost of replacing parts that does not meet the capitalisation criteria, are charged to the Statement of Profit and Loss for the period during which such expenses are incurred.

4.16.4 Depreciation on investment properties are calculated on straight-line method based on useful life of the significant components.

Asset type	Useful life ranging from
Buildings under Investment properties	60 years

4.16.5 Investment properties are eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal. Gains or losses arising from disposal, measured as the difference between the net disposal proceeds and the carrying amount of such investment properties, are recognised in the Statement of Profit and Loss. Amount received towards investment properties that are impaired and derecognized in the financial statements, are recognized in Statement of Profit and Loss, when the recognition criteria are met.

4.16.6 The residual values, useful lives and methods of depreciation of investment properties are reviewed at each reporting date and adjusted prospectively, if appropriate.

**4.17 Operating Segments**

Operating segment has been identified on the basis of nature of products and reported in a manner consistent with the internal reporting provided to Chief Operating Decision Maker.

The Company has three operating/reportable segments viz. building products, textile and wind power generation.

The inter-segment transfers of units of power from windmills are recognized at the applicable tariff rates of the electricity boards for the purpose of segment reporting as per the relevant accounting standard.

Costs are allocated to the respective segment based upon the actual incidence of respective cost. Unallocated items include general other income and expenses which are not allocated to any business segment.

**4.18 Financial Instruments**

4.18.1 A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

4.18.2 Financial assets and liabilities are offset and the net amount is presented in the Balance sheet when and only when the Company has a legal right to offset the recognised amounts and intends either to settle on a net basis or to realise the assets and settle the liabilities simultaneously.

4.18.3 The Company initially determines the classification of financial assets and liabilities. After initial recognition, no re-classification is made for financial assets which are categorised as equity instruments at FVTOCI and financial assets / liabilities that are specifically designated as FVTPL. However, other financial assets are re-classifiable when there is a change in the business model of the Company. When the Company reclassifies the financial assets, such reclassifications are done prospectively from the first day of the immediately next reporting period. The Company does not restate any previously recognised gains, losses including impairment gains or losses or interest.

### Financial Assets

4.18.4 Financial assets comprises of investments in equity and mutual funds, trade receivables, cash and cash equivalents and other financial assets.

4.18.5 Investment in equity instrument and mutual funds are recognised based on the date of contract note where the transaction is entered through stock exchanges and based on date of allotment in respect of others.

4.18.6 Depending on the business model (i.e) nature of transactions for managing those financial assets and its contractual cash flow characteristics, the financial assets are initially measured at fair value and subsequently measured and classified at:

- a) Amortised cost; or
- b) Fair value through other comprehensive income (FVTOCI); or
- c) Fair value through profit or loss (FVTPL)

Amortised cost represents carrying amount on initial recognition at fair value plus or minus transaction cost.

4.18.7 The Company has evaluated the facts and circumstances on date of transition to Ind AS for the purpose of classification and measurement of financial assets. Accordingly, financial assets are measured at FVTPL except for those financial assets whose contractual terms give rise to cash flows on specified dates that represents solely payments of principal and interest thereon, are measured as detailed below depending on the business model:

Classification	Business Model
Amortised cost	The objective of the Company is to hold and collect the contractual cash flows till maturity. In other words, the Company do not intend to sell the instrument before its contractual maturity to realise its fair value changes.
FVTOCI	The objective of the Company is to collect its contractual cash flows and selling financial assets.

Investment in equity of subsidiary and associates are carried at cost (i.e) previous GAAP carrying amount as the date of transition to Ind AS. The Company has exercised an irrevocable option at time of initial recognition to measure the changes in fair value of other equity investments at FVTOCI. Accordingly, the Company classifies its financial assets for measurement as below:

Classification	Name of Financial Assets
Amortised cost	Trade receivables, Loans and advances to subsidiary company, employees and related parties, deposits, IPA receivable, interest receivable, unbilled revenue and other advances recoverable in cash or kind.
FVTOCI	Equity investments in companies other than Subsidiary & Associate as an option exercised at the time of initial recognition.
FVTPL	Investments in mutual funds, forward exchange contracts.

4.18.8 Financial assets are derecognised (i.e) removed from the financial statements, when its contractual rights to the cash flows expire or upon transfer of the said assets. The Company also derecognises when it has an obligation to adjust the cash flows arising from the financial asset with third party and either upon transfer of:

- a. significant risk and rewards of the financial asset, or
- b. control of the financial asset

However, the Company continue to recognise the transferred financial asset and its associated liability to the extent of its continuing involvement, which are measured on the basis of retainment of its rights and obligations of financial asset. The Company has applied the de-recognition requirements prospectively.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

4.18.9 Upon derecognition of its financial asset or part thereof, the difference between the carrying amount measured at the date of recognition and the consideration received including any new asset obtained less any new liability assumed shall be recognised in the Statement of Profit and Loss.

4.18.10 For impairment purposes, significant financial assets are tested on individual basis at each reporting date. Other financial assets are assessed collectively in groups that share similar credit risk characteristics. Accordingly, the impairment testing is done retrospectively on the following basis:

Name of Financial asset	Impairment testing methodology
Trade receivables	Expected Credit Loss model (ECL) is applied. The ECL over lifetime of the assets are estimated by using a provision matrix which is based on historical loss rates reflecting current conditions and forecasts of future economic conditions which are grouped on the basis of similar credit characteristics such as nature of industry, customer segment, past due status and other factors that are relevant to estimate the expected cash loss from these assets.
Other Financial assets	When the credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. When there is significant change in credit risk since initial recognition, the impairment is measured based on probability of default over the life time. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12 month ECL.

**Financial Liabilities**

4.18.11 Financial liabilities comprises of Borrowings from Banks, Trade payables, Derivative financial instruments, Financial guarantee obligation and other financial liabilities.

4.18.12 The Company measures its financial liabilities as below:

Measurement basis	Name of Financial liabilities
Amortised cost	Borrowings, Debentures, Trade payables, Interest accrued, Unclaimed / Disputed dividends, Security deposits and other financial liabilities not for trading,
FVTPL	Foreign exchange Forward contracts being derivative contracts do not qualify for hedge accounting under Ind AS 109 and other financial liabilities held for trading.

4.18.13 Financial guarantee contracts issued by the company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Transaction cost of financial guarantee contracts that are directly attributable to the issuance of the guarantee are recognised initially as a liability at fair value. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortization.

4.18.14 Financial liabilities are derecognised when and only when it is extinguished (i.e) when the obligation specified in the contract is discharged or cancelled or expired.

4.18.15 Upon derecognition of its financial liabilities or part thereof, the difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid including any non-cash assets transferred or liabilities assumed is recognised in the Statement of Profit and Loss.

**4.19 Fair value measurement**

4.19.1 Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

4.19.2 The fair value of an asset or a liability is measured using the assumptions that the market participants would use when pricing the asset or liability, assuming that the market participants act in the economic best interest.



## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

4.19.3 All assets and liabilities for which fair value is measured are disclosed in the financial statements are categorised within fair value hierarchy based on the lowest level input that is significant to the fair value measurement as a whole. The fair value hierarchy is described as below:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities

Level 2: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement are directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement are unobservable.

4.19.4 For assets and liabilities that are recognised in the Balance sheet on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation at the end of each reporting period (i.e) based on the lowest level input that is significant to the fair value measurement as a whole.

4.19.5 For the purpose of fair value disclosures, the company has determined the classes of assets and liabilities based on the nature, characteristics and risks of the assets or liabilities and the level of the fair value hierarchy as explained above.

4.19.6 The basis for fair value determination for measurement and / or disclosure purposes is detailed below:

### ***Investments in Equity / Mutual Funds***

The fair value is determined by reference to their quoted prices at the reporting date. In the absence of the quoted price, the fair value of the equity is measured using valuation techniques.

### ***Trade and other receivables***

The fair value is estimated as the present value of the future cash flows, discounted at the market rate of interest at the reporting date. However, the fair value generally approximates the carrying amount due to the short term nature of such assets.

### ***Forward exchange contracts***

The fair value of forward exchange contracts is based on the quoted price if available; otherwise it is estimated by discounting the difference between contractual forward price and current forward price for the residual maturity of the contract using government bond rates.

### ***Non-derivative financial liabilities***

The fair value of non-derivative financial liabilities viz, soft loan from government, deferred sales tax liability, borrowings are determined for disclosure purposes calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

### ***Financial guarantee obligation***

The fair value of financial guarantee obligation with reference to loan availed by subsidiary/associates is determined on the basis of estimated cost involved in securing equivalent size of the guarantees from bank.

### ***Investment Properties***

The fair value is determined for disclosure purposes based on an annual evaluation performed by an internal technical team measured using the technique of quoted prices for similar assets in the active markets and further moderated by market corroborated inputs.

## 5. SIGNIFICANT ESTIMATES AND JUDGEMENTS

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities. Actual results could vary from these estimates. The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision effects only that period or in the period of the revision or future periods, if the revision affects both current and future years.

Accordingly, the management has applied the following estimates / assumptions / judgements in preparation and presentation of financial statements:

Property, Plant and Equipment, Intangible Assets and Investment Properties

The residual values and estimated useful life of PPEs, Intangible Assets and Investment Properties are assessed by technical team duly reviewed by the management at each reporting date. Wherever the management believes that the assigned useful life and

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

residual value are appropriate, such recommendations are accepted and adopted for computation of depreciation/amortisation. Also, management judgement is exercised for classifying the asset as investment properties or vice versa.

### **Revenue Recognition**

Significant management judgement is exercised in determining the transaction price and discounts to customer which is based on market factors namely demand and supply. The Company offers credit period to customers for which there is no financing component.

### **Current Taxes**

Calculations of income taxes for the current period are done based on applicable tax laws and management's judgement by evaluating positions taken in tax returns and interpretations of relevant provisions of law.

### **Deferred Tax Asset (Including MAT Credit Entitlement)**

Significant management judgement is exercised by reviewing the deferred tax assets at each reporting date to determine the amount of deferred tax assets that can be retained / recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

### **Contingent Liabilities**

Management judgement is exercised for estimating the possible outflow of resources, if any, in respect of contingencies / claims / litigations against the Company as it is not possible to predict the outcome of pending matters with accuracy.

### **Impairment of Trade receivables**

The impairment for financial assets are done based on assumptions about risk of default and expected loss rates. The assumptions, selection of inputs for calculation of impairment are based on management judgement considering the past history, market conditions and forward looking estimates at the end of each reporting date.

### **Impairment of Non-financial assets (PPE/Intangible Assets/Investment Properties)**

The impairment of non-financial assets is determined based on estimation of recoverable amount of such assets. The assumptions used in computing the recoverable amount are based on management judgement considering the timing of future cash flows, discount rates and the risks specific to the asset.

### **Provisions**

The timing of recognition requires application of judgement to existing facts and circumstances that may be subject to change. The litigations and claims to which the company is exposed are assessed by the management and in certain cases with the support of external experts. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability.

### **Defined Benefit Plans and Other long term benefits**

The cost of the defined benefit plan and other long term benefits, and the present value of such obligation are determined by the independent actuarial valuer. Management believes that the assumptions used by the actuary in determination of the discount rate, future salary increases, mortality rates and attrition rates are reasonable. Due to the complexities involved in the valuation and its long term nature, this obligation is highly sensitive to changes in these assumptions.

### **Fair value measurement of financial instruments**

When the fair values of financial assets and financial liabilities could not be measured based on quoted prices in active markets, management uses valuation techniques including the Discounted Cash Flow (DCF) model, to determine its fair value the inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is exercised in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility.

### **Impairment of Investments in Subsidiaries / Associates**

Significant management judgement is exercised in determining whether the investment in subsidiaries / associates are impaired or not is on the basis of its nature of long term strategic investments and business projections.

### **Interests in other entities**

Significant management judgement is exercised in determining the interests in other entities. The management believes that wherever there is significant influence over certain companies belong to its group, such companies are treated as Associate companies even though it holds less than 20% of the voting rights.



NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

6. PROPERTY PLANT & EQUIPMENT

₹ in Lakhs

Particulars	YEAR	GROSS BLOCK			DEPRECIATION AND AMORTISATION			NET BLOCK		
		As At 01-APR-2020	Additions	Withdrawals/ Adjustments	As At 31-MAR-2021	As At 01-APR-2020	For the year 2020-21	Withdrawals/ Adjustments	As At 31-MAR-2021	As At 01-APR-2020
LAND - FREEHOLD	2020-21	2,259.10	-	-	2,259.10	-	-	-	2,259.10	2,259.10
	2019-20	2,255.59	2.50	(1.01)	2,259.10	-	-	-	2,259.10	2,255.59
LAND - LEASE HOLD	2020-21	1,583.89	-	(184.54)	1,583.89	210.74	0.06	232.35	1,351.54	1,373.15
	2019-20	1,399.35	-	-	1,583.89	108.42	19.89	(82.43)	210.74	1,373.15
BUILDINGS	2020-21	17,353.85	546.55	56.10	17,844.30	5,869.27	435.21	22.24	6,282.24	11,562.06
	2019-20	17,004.51	404.16	54.82	17,353.85	5,469.22	425.80	25.75	5,869.27	11,484.58
RAILWAY SIDINGS	2020-21	20.68	-	-	20.68	19.65	-	-	19.65	1.03
	2019-20	20.68	-	-	20.68	19.65	-	-	19.65	1.03
PLANT & MACHINERY	2020-21	53,715.42	3,495.50	2,701.27	54,509.65	29,335.34	1,452.01	2,022.96	28,764.39	25,745.26
	2019-20	50,499.45	4,134.53	918.56	53,715.42	28,696.45	1,304.66	665.77	29,335.34	24,380.08
ELECTRICAL MACHINERY	2020-21	8,459.54	259.59	34.90	8,684.23	5,046.87	574.60	30.86	5,590.61	3,412.67
	2019-20	7,940.18	502.95	(16.41)	8,459.54	4,509.46	546.77	9.36	5,046.87	3,430.72
FURNITURE	2020-21	359.51	6.60	40.71	325.40	221.83	25.96	37.24	210.55	114.85
	2019-20	338.07	21.48	0.04	359.51	196.78	25.07	0.02	221.83	137.68
OFFICE EQUIPMENTS	2020-21	135.76	38.22	4.83	169.15	86.94	15.41	4.63	97.72	71.43
	2019-20	115.04	20.72	-	135.76	70.92	16.03	0.01	86.94	48.82
VEHICLES	2020-21	458.17	24.78	46.63	436.32	323.07	26.74	31.92	317.89	118.43
	2019-20	479.48	19.98	41.29	458.17	329.77	32.42	39.12	323.07	149.71
TOTAL TANGIBLE ASSETS	2020-21	84,345.92	4,371.24	2,884.44	85,832.72	41,113.71	2,551.60	2,149.91	41,515.40	44,317.32
	2019-20	80,052.35	5,106.32	812.75	84,345.92	39,400.67	2,370.64	657.60	41,113.71	40,651.68

CAPITAL WORK-IN-PROGRESS

CAPITAL WORK-IN-PROGRESS	2020-21	1,877.88	5,901.62	4,371.24	3,408.26	-	-	-	3,408.26	1,877.88
	2019-20	91.21	6,995.17	5,208.50	1,877.88	-	-	-	1,877.88	91.21

INTANGIBLE ASSETS

COMPUTER SOFTWARE	2020-21	1,218.49	-	-	1,218.49	643.45	210.11	-	853.56	364.93
	2019-20	1,187.26	102.18	70.95	1,218.49	436.65	206.62	(0.18)	643.45	750.61
TOTAL INTANGIBLE ASSETS	2020-21	1,218.49	-	-	1,218.49	643.45	210.11	-	853.56	364.93
	2019-20	1,187.26	102.18	70.95	1,218.49	436.65	206.62	(0.18)	643.45	750.61

Note: The carrying amount of movable fixed assets of the company have been hypothecated by the way of pari passu first charge as security for Long Term Borrowings.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>7. INVESTMENT PROPERTY</b>		
<b>Gross Block</b>		
As at the beginning of the year	283.33	283.33
Add: Additions during the year	-	-
Less: Sold during the year	-	-
As at the end of the year	283.33	283.33
<b>Depreciation and impairment</b>		
As at the beginning of the year	218.17	216.98
Add: Additions during the year	-	-
Less: Sold during the year	-	-
Add: Depreciation during the year	1.19	1.19
As at the end of the year	219.36	218.17
<b>Net Block</b>		
As at the end of the year	63.97	65.16
<b>Information regarding income and expenditure of Investment property</b>		
Rental Income from Investment Properties	23.08	27.20
Direct Operating Expenses	12.33	12.33
Profit arising from Investment Properties before Depreciation and indirect expenses	10.75	14.87
Less: Depreciation	1.19	1.19
Profit arising from Investment Properties	9.56	13.68
Fair Value of Investment property	283.33	283.33

- a. The Company's investment property consists of a commercial property at Chennai (Tamilnadu) and Pipe plant Building at Maksi(Madhya Pradesh).
- b. The Company has no restrictions on the disposal of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.
- c. The fair valuation of these investment properties are determined by an internal technical team, measured using the technique of quoted prices for similar assets in the active markets and further moderated by market corroborated inputs. In the current financials, the fair value of the investment property approximates to the historical cost at which it is carried.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**
**8. INVESTMENT IN SUBSIDIARIES AND ASSOCIATES**

₹ in Lakhs

	Name of the Company	Face Value per share ₹	As at 31-03-2021		As at 31-03-2020	
			Number	Amount	Number	Amount
<b>A.</b>	<b>Quoted Investment - Fully paid Equity shares</b>					
	The Ramco Cements Limited	1	4,99,00,245	10,777.56	4,95,89,420	7,809.63
	Rajapalayam Mills Limited	10	1,27,360	61.79	1,27,360	61.79
	Ramco Systems Limited	10	54,67,376	13,216.19	54,67,376	13,216.19
	Sub-Total (A)			24,055.54		21,087.61
	<b>Unquoted Investment - Fully paid Equity shares</b>					
	<b>Associate Companies</b>					
	Ramco Industrial and Technology Services Ltd	10	50,000	5.00	50,000	5.00
	Madurai Trans carrier Ltd	1	3,09,00,000	309.00	3,09,00,000	309.00
	Lynks Logistics Limited	1	28,52,84,587	2,852.85	17,69,00,000	1,769.00
	Sub-Total			3,166.85		2,083.00
	<b>Subsidiaries</b>					
	Sudharsanam Investments Limited	10	42,50,000	425.00	42,50,000	425.00
	Sri Ramco Lanka (Private) Ltd, Srilanka	SLR 10	2,30,00,000	1,365.32	2,30,00,000	1,365.32
	Sri Ramco roofings Lanka (Private) Ltd, Srilanka	SLR 10	12,90,000	54.27	12,90,000	54.27
	Sub-Total			1,844.59		1,844.59
	Sub-Total (B)			5,011.44		3,927.59
	Total Investments in Subsidiaries and Associates C= (A+B)			29,066.98		25,015.20
	Aggregate Market Value of Quoted Investments			5,30,136.87		2,58,963.60
<b>B.</b>	<b>Other Investment</b>					
	<b>Quoted Investment - Fully paid Equity shares (designated at FVTOCI)</b>					
	Indian Bank	10	1,391	1.61	1,391	0.60
	HDFC Limited	2	1,79,200	4,476.60	1,79,200	2,926.52
	HDFC Bank Limited	1	11,000	164.30	11,000	94.81
	Sub-Total (A)			4,642.51		3,021.93
	<b>Investments in Mutual Funds (measured at FVTPL)</b>					
	HDFC Mutual Fund	10	2,40,419	30.50	2,40,419	20.51
	Sub-Total (B)			30.50		20.51
	<b>Unquoted Investment - Fully paid Equity shares</b>					
	ARS Energy Private Limited	1	-	-	3,850	0.39
	Sub-Total (C)			-		0.39
<b>C.</b>	<b>Other Non-Current Investments, Non-Trade - Unquoted</b>					
	Ramco Industries Employees Co-op Stores Limited		2,500	0.02	2,500	0.02
	Sub-Total (D)			0.02		0.02
	<b>Total Other Investments (A+B+C+D)</b>			4,673.03		3,042.85

- The Company has accounted investments in Subsidiaries and Associates at Cost.
- The carrying amount of Investment in Subsidiaries / Associates is tested for impairment in accordance with Ind AS 36. These investments are strategic and long term in nature. Hence considering the long term prospects, no impairment is considered necessary as at the reporting date.
- During the year, the company invested ₹ 2967.93 lakhs (3,10,825 equity shares) in The Ramco Cements Limited.
- During the year, the Company has made strategic investments in equity shares of Lynks Logistics Limited for ₹ 1083.85 Lakhs (10,83,84,587 Equity shares). The investee company have proposed to apply this funds for expansion of their business.
- During the year, the company applied for 21227 equity shares in the rights issue of Rajapalayam Mills ltd during March 2021 and the allotment is pending as on 31.03.2021.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>9. LOANS AND OTHER FINANCIAL ASSETS [Non Current]</b>		
Loan given to related parties - Considered good	217.78	331.77
Security deposit with Electricity Board	742.09	767.19
	959.87	1,098.96

Loan given to related party represents loan given to our wholly owned subsidiary company, M/s.Sudharsanam Investments Ltd - ₹ 217.78 lakhs [PY: ₹ 281.77 lakhs] and loan given to M/s. Raja Charity Trust, an associate entity - NIL [PY: ₹ 50 lakhs]

**10. OTHER NON CURRENT ASSETS**

Secured and considered good		
Advances towards Capital goods	312.32	494.54
Advances to Others	1.10	17.77
	313.42	512.31

**11 INVENTORIES**

Raw materials	18,946.24	15,813.64
Raw Materials in Transit	3,253.06	2,906.42
Work-in-progress	2,924.10	2,497.56
Finished goods	7,187.16	9,397.94
Stores and spares	1,092.08	1,088.29
Asset held for Sale	1.27	6.42
	33,403.91	31,710.27

a. Inventories are valued as per company's accounting policy. [Note No. 4.1 of accounting policies]

b. The total carrying cost of inventories as at the reporting date has been hypothecated as security for Short term Borrowings.

c. A Flat at Indore purchased in 1997 was held for sale, sold during the year. During the year, some of the assets with book value of ₹ 17.28 lakhs are impaired and the loss of impairment of ₹ 16.01 is accounted.

d. Losses due to decrease in net realisable value of Raw material recognised is NIL [PY ₹ 123.28 lakhs].

**12. TRADE RECEIVABLES [Current]**

Trade receivables, considered good - Unsecured	8,292.24	7,357.52
Trade receivables, which have significant increase in Credit Risk	438.27	468.23
Trade receivables, provision for Credit Risk	(438.27)	(468.23)
Trade receivables, considered good -unsecured - Related Parties	600.60	460.68
	8,892.84	7,818.20

a. Trade receivables are non-interest bearing and are generally on terms of 30 to 45 days.

b. No trade receivable are due from directors or other officers of the company either severally or jointly with any other person.

c. Trade receivable from related parties represents of Royalty receivable from our subsidiaries ₹ 600.07 lakhs [PY: ₹ 428.85 lakhs] and receivables from Associate Companies ₹ 0.53 lakhs [PY: ₹ 31.83 lakhs]. These dues are not more than 6 months.

d. The total carrying amount of trade receivables has been hypothecated as security for Short term Borrowings.

**13. CASH AND CASH EQUIVALENTS**

Cash on Hand	3.38	5.03
Balance With Bank Current account	591.59	1,602.88
Margin Money	88.77	86.49
Balance with Bank - Unpaid Dividend Warrant Account	76.73	11.61
	760.47	1,706.01

Refer Note 45 for information about risk profile of Cash and Cash equivalents under Financial Risk Management.

TDS on Dividend paid included in Unpaid Warrant Account and it is paid on due date.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>14. OTHER FINANCIAL ASSETS [Current]</b>		
Security Deposit - Others	180.37	178.82
Asset - Foreign exchange forward contracts	-	10.13
	<u>180.37</u>	<u>188.95</u>
<b>15. OTHER CURRENT ASSETS</b>		
Tax Credit - Indirect Taxes	730.48	821.94
Advance to Suppliers	1,913.65	2,069.57
Advance to Employees	20.39	21.89
Prepaid Expenses	603.23	356.53
Other Current Assets	117.60	86.40
	<u>3,385.35</u>	<u>3,356.33</u>

**16. EQUITY SHARE CAPITAL**

Particulars	As at 31-03-2021		As at 31-03-2020	
	No. of Shares	Amount	No. of Shares	Amount
Authorised Capital	20,00,00,000	2,000.00	20,00,00,000	2,000.00
Issued & Subscribed and Fully paid up shares of ₹ 1/- each	8,66,63,060	866.63	8,66,63,060	866.63

**A. Reconciliation of the number of Shares**

Number of Shares at the beginning	866,63,060	866.63	866,63,060	866.63
Changes in Equity Share capital during the year	-	-	-	-
Number of Shares at the end	8,66,63,060	866.63	8,66,63,060	866.63

**B. Terms / Rights / Restrictions attached to Equity shares**

The Company has one class of equity shares having a face value of ₹ 1/- each. Each shareholder is eligible for one vote per share held. The Company declares and pays dividend in Indian Rupees. In the event of liquidation of the company, the equity shareholders will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

**C. The details of Shareholders holding more than 5% shares :**

Name of the Shareholder	As at 31-03-2021		As at 31-03-2020	
	No. of Shares	% held	No. of Shares	% held
The Ramco Cements Ltd	1,33,72,500	15.43	1,33,72,500	15.43
Rajapalayam Mills Limited	84,01,680	9.69	84,01,680	9.69
Shri.P.R.Venketrama Raja	62,20,655	7.18	62,20,655	7.18
Smt.Nalina Ramalakshmi	63,00,655	7.27	63,00,655	7.27
Smt.Saradha Deepa	52,63,655	6.07	52,63,655	6.07
Shri. Govindlal M Parikh*	51,96,136	6.00	46,38,996	5.35
	4,47,55,281	51.64	4,41,98,141	50.99

\* - Shri. Govindlal M Parikh holding jointly with Smt. Chinmay G Parikh

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>17. OTHER EQUITY</b>		
<b>A. Capital Reserve</b>		
Balance as at beginning and end of the year	<u>1,260.71</u>	<u>1,260.71</u>
<p>Represents the incentives received under “Kutch Development Scheme 2001” in respect of Fibre Cement Plant at Anjar, Bhuj in the State of Gujarat. The Scheme, inter-alia, stipulates investment of the amount equivalent to 50% of the Incentives availed in the new project in the State of Gujarat within a period of 10 years from the date of commencement of commercial production.</p>		
<b>B. Share premium</b>		
Balance as at beginning and end of the year	<u>209.53</u>	<u>209.53</u>
Represents excess of share subscription money received over par value of shares.		
<b>C. General Reserve</b>		
Balance as at beginning of the year	46,373.46	45,473.46
Add: Amount transferred from Retained Earnings	<u>1,900.00</u>	900.00
Balance as at end of the year	<u>48,273.46</u>	<u>46,373.46</u>
The general reserve is used from time to time to transfer profits from retained profits. There is no policy of regular transfer.		
<b>D. Retained Earnings</b>		
Balance as at beginning of the year	26,674.23	22,058.96
Add: Profit for the year	11,077.75	6,551.40
Less: Adjustment as per Ind AS 116	-	(91.65)
Add: Transfer from FVTOCI Reserve	<u>(2.51)</u>	(77.84)
Balance available for Appropriations	<u>37,749.47</u>	28,440.87
Less: Appropriations		
Dividend Distributed	<u>(866.64)</u>	(866.64)
Amount transferred to General Reserve	<u>(1,900.00)</u>	(900.00)
Balance as at end of the year	<u>34,982.83</u>	<u>26,674.23</u>
Represents that portion of the net income of the Company that has been retained by the Company.		
<b>E. Fair Value through Other Comprehensive Income Reserve (FVTOCI Reserve)</b>		
Balance as at beginning of the year	3,085.91	3,648.01
Other Comprehensive Income for the year	<u>1,429.27</u>	(639.94)
	4,515.18	3,008.07
Less: Transfer to Retained Earnings	<u>(2.51)</u>	(77.84)
	<u>4,517.69</u>	<u>3,085.91</u>

Fair Value through Other Comprehensive Income Reserve represents the balance in equity for items to be accounted in Other Comprehensive Income (OCI). The Company has opted to recognise the changes in the fair value of certain investments in equity instruments and remeasurement of defined benefit obligations in OCI. The Company transfers amounts from this reserve to Retained Earnings in case of actuarial loss / gain and in case of fair value recognition of equity instrument, the same will be transferred when the respective equity instruments are derecognised.



**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>18. BORROWINGS [NON CURRENT]</b>		
Secured:		
Term Loan from Banks	2,355.17	2,573.76
	<u>2,355.17</u>	<u>2,573.76</u>
a. Long term Borrowings from Banks are secured by pari-passu first charge on all movable Fixed Assets of the Company.		
b. During the year, the Company pre-closes Term Loans to the tune of ₹ 589.30 lakhs		
c. The Long Term Borrowings from Banks are repayable in quarterly installments. The year wise repayment is as follows:		
2024-25	261.67	189.85
2023-24	1,046.75	759.12
2022-23	1,046.75	759.12
2021-22	-	868.34
Processing charges to be absorbed over the period of loan	-	(2.67)
	<u>2,355.17</u>	<u>2,573.76</u>
<b>19. OTHER NON CURRENT FINANCIAL LIABILITIES</b>		
Lease land Rental Liability	219.41	213.67
	<u>219.41</u>	<u>213.67</u>
<b>20. DEFERRED TAX LIABILITY (NET)</b>		
<u>Deferred Tax Liabilities</u>		
Tax effect on difference between book depreciation and depreciation under the Income Tax Act, 1961	7,043.90	6,539.90
Tax effect on Fair Value measurement and Other Items allowable under the Income Tax Act, 1961	118.17	(76.29)
Tax effect of Lease hold land	(53.66)	(49.22)
<u>Deferred Tax Assets</u>		
Tax effect -provision for Bonus and Leave encashment	(510.88)	(414.51)
Unused MAT credit entitlement	(2,275.04)	(4,019.94)
Disallowances under the Income Tax Act, 1961.	(153.13)	(167.50)
Net Deferred Tax Liability	<u>4,169.36</u>	<u>1,812.44</u>
<b>Reconciliation of deferred tax Liabilities (net)</b>		
Opening balance as on 1 <sup>st</sup> April	1,812.44	812.43
Tax (income)/Expense during the period recognised in statement of Profit and Loss	423.22	874.42
Used / (Unused) MAT credit entitlement	1,764.19	208.37
MAT Credit entitlement - Previous year tax adjustment	(19.29)	(8.26)
Deferred Tax charge/(credit) on OCI recognised during the year	188.80	(74.52)
Closing balance as on 31 <sup>st</sup> March	<u>4,169.36</u>	<u>1,812.44</u>
<b>21. DEFERRED GOVERNMENT GRANTS</b>		
Deferred Government Grants	115.74	127.43

Industrial Promotion Assistance (IPA) of ₹ 134.31 lakhs provided by Department of Industries of Government of Bihar and ₹ 150.00 lakhs provided by Government of West Bengal towards creation of infrastructure facilities is recognised as 'Industrial Promotion assistance' over the useful life of the underlying PPE.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>22. BORROWINGS [CURRENT]</b>		
Secured:		
Loan from banks	5,857.87	1,642.14
Unsecured:		
Loan from banks	925.90	7,988.90
Commercial Papers	5,000.00	8,500.00
Loans and Advances from Directors	61.17	37.63
	11,844.94	18,168.67

- a. Borrowings from Banks are secured by pari-passu first charge on trade receivables and inventories of the Company, present and future.
- b. Loans and advances from Directors represents amount due to Managing Director, which carries an interest. Interest rate have quarterly rest and is equivalent to interest rate of Short term borrowings.

**23. TRADE PAYABLES**

Trade Payables		
Dues of Micro and Small Enterprises	337.51	328.24
Dues of creditors other than Micro and Small Enterprises	6,212.46	5,690.14
Dues of Related parties	133.31	28.45
	6,683.28	6,046.83

- a. Trade payables are non-interest bearing and are normally settled in 10 to 30 days, except where credit term as per contractual is more than 30 days.
- b. The dues to Micro and Small Enterprises as at 31-03-2021 is ₹ 337.51 lakhs (PY: ₹ 328.24 lakhs). This has been determined to the extent such parties have been identified on the basis of information available with the Company.
- c. The dues to related parties are dues to Associate entities and due not more than 45 days.

**24. OTHER FINANCIAL LIABILITIES [CURRENT]**

Current Maturities of Long Term Debt - Secured	1,046.75	3,025.37
Unpaid dividends	13.62	11.61
Financial Guarantee Obligation	23.34	23.34
Lease land Rental Liability	19.02	18.12
Security Deposit from Customers	3,275.71	3,172.59
Other Liabilities	4,519.12	3,374.43
	8,897.56	9,625.46

- a. Unpaid dividends represent amount not due for transfer to Investor Education and Protection Fund.
- b. Foreign exchange forward contracts are purchased to mitigate the risk of changes in foreign exchange rates with certain payables / receivables in foreign currencies.
- c. The Company has recognised financial guarantee obligation at fair value towards the corporate guarantees issued to the bankers on behalf of Related parties, and the same is recognised as other income over the tenure of the corporate guarantee.
- d. Provision for interest on delayed payment to MSME Suppliers - ₹ 2.29 lakhs (PY - ₹ 2.12 lakhs), included in Other Liabilities

**25. OTHER CURRENT LIABILITIES**

Statutory Duties and Taxes recovery repayable	1,275.87	706.41
Advance Received for sale of Property Plant Equipment	-	5.00
Advance received from Customers	2,616.00	1,190.85
	3,891.87	1,902.26

- a. Advance from Customers are received in the normal course of business and adjusted against subsequent supplies.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>26. PROVISIONS [CURRENT]</b>		
Provision for Leave encashment	1,039.95	913.96
Provision for Gratuity	149.51	208.21
Provision for Taxation	<u>7,200.61</u>	<u>6,088.79</u>
	<u>8,390.07</u>	<u>7,210.96</u>

- a. The Company provides for expenses towards compensated absences provided to its employees. The expense is recognised at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance sheet date, using Projected Unit Credit method.
- b. The company maintains Gratuity fund account in LIC of India. The Company provides for expenses towards Gratuity to its employees. The expense is recognised at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance sheet date, using Projected Unit Credit method.

**26A BREAKUP OF PROVISION FOR TAXATION**

Opening balance	6,088.79	6,115.72
Additions		
Current year provisions	4,555.72	1,512.61
Additional provision for Previous year ( Net)	(14.53)	185.32
MAT Credit availment	(1,764.19)	(208.37)
Adjusted during the year		
Adjusted due to assessment completion	(1,665.18)	(1,516.49)
Closing balance	<u>7,200.61</u>	<u>6,088.79</u>

**27. REVENUE FROM OPERATIONS**

Sale Revenue	97,837.67	80,776.08
Other operating revenue		
Industrial promotion assistance	11.70	42.46
Royalty Received	2,293.09	1,639.99
Income from Wind power generation {Net of inter-divisional transfer of ₹ 1304.51 lakhs ( PY ₹ 1386.21 lakhs)}	150.93	172.80
	<u>1,00,293.39</u>	<u>82,631.33</u>

- (a) As per the Guidance Note on Division II, Ind AS Schedule III to the Companies Act, 2013 issued by ICAI, Revenue includes only the gross inflows of economic benefits received and receivable by the entity on its own account. Amounts collected such as sales taxes, goods and services taxes and value added taxes are not economic benefits which flow to the entity and do not result in increases in equity. Therefore, they have been excluded from revenue.
- (b) Industrial Promotion Assistance from:
- Government of Rajasthan - ₹ NIL [PY - ₹ 30.76]
  - Deferred Grant recognised as income - ₹ 11.70 lakhs [PY-₹ 11.70 lakhs]
- (c) Out of 238.69 lakhs units [PY - 257.18 lakhs units] generated by our windmills, 46.46 lakhs units [PY - 52.74 lakhs units] were sold to concerned state Electricity Board, 193.78 lakhs units [PY - 205.23 lakhs units] were consumed at our plant and 2.90 lakhs units [PY - 4.45 lakhs units] remain unadjusted.
- (d) The Company's Revenue from sale of products is recognised upon transfer of control of such products to the customer at a point of time. Revenue from windmills is recognised upon transmission of energy to the grids of state electricity boards. The revenue from project contract is recognised on using percentage of completion method.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>28. OTHER INCOME</b>		
Dividend Income	1,533.67	2,763.41
Dividend Income from Subsidiaries	2,558.99	1,808.95
Profit on Sale of Assets	149.37	147.40
Other Miscellaneous Income	355.17	439.53
	4,597.20	5,159.29
<b>29. OTHER FINANCIAL INCOME</b>		
Interest Income	60.85	182.42
<b>30. COST OF MATERIALS CONSUMED</b>		
Material consumed for Building Products	40,535.44	34,628.68
Material consumed for Textile Products	7,577.14	7,892.81
	48,112.58	42,521.49
<b>31. CHANGE IN INVENTORIES OF FINISHED GOODS AND WORK IN PROGRESS</b>		
Closing Stock of Finished Goods	7,187.16	9,397.94
Closing Stock of Process Stock	2,924.10	2,497.56
	10,111.26	11,895.50
Opening Stock of Finished Goods	9,397.94	7,419.66
Opening Stock of Process Stock	2,497.56	2,289.74
	11,895.50	9,709.40
(Increase) / Decrease	1,784.24	(2,186.10)
<b>32. EMPLOYEE BENEFIT EXPENSES</b>		
Salaries and wages	8,830.41	7,900.65
Contribution to and provision for		
- Provident Fund	464.13	470.59
- Gratuity Fund	146.99	130.37
- Superannuation Fund	28.49	30.44
Staff welfare	567.58	620.71
	10,037.60	9,152.76
Refer Note 40 for disclosures required under Ind AS 19.		
<b>33. FINANCE COSTS</b>		
Interest on Bank borrowings	694.08	1,143.02
* Others	255.24	316.71
	949.32	1,459.73

\* Others includes Interest on Security deposit from Customers.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>34. OTHER EXPENSES</b>		
<b>Manufacturing Expenses</b>		
Stores Consumed	2,178.37	2,094.23
Power & Fuel ( net off power from Wind Mills)	4,485.91	4,957.45
Repairs & Maintenance - Building	415.38	216.14
Repairs & Maintenance - General	527.27	589.33
Repairs & Maintenance - Plant & Machinery	3,028.23	3,384.34
<b>Establishment Expenses</b>		
Repairs & Maintenance - Vehicle / Aircraft	421.76	626.31
Insurance	246.91	141.59
Travelling expenses	235.01	735.44
Rates & Taxes	371.81	610.90
Exchange fluctuation in foreign currency loss	80.38	65.56
Mark to Market Loss on Inventories	-	123.28
Rent	178.53	188.91
Managing Director Remuneration	824.63	401.04
Printing & Stationery	33.74	37.42
Communication Expenses	47.33	70.71
Donation [ see Note : 34 (a)]	470.20	401.91
Corporate Social Responsibility [ see Note : 34 (b)]	165.63	69.67
Legal & Consultancy Expenses	347.87	336.65
Loss on Sale of Assets	219.58	0.61
Directors Sitting fees	30.00	26.40
Audit Fees & Expenses [ see Note : 34 (c)]	23.60	20.01
<b>Selling &amp; Distribution Expenses</b>		
Agency Commission	834.67	668.86
Advertisement Expenses	174.47	1,008.22
Bad and Doubtful Debts	66.20	57.27
Transportation and Handling Expenses	9,120.39	8,183.15
Miscellaneous Expenses	707.27	714.46
	<u>25,251.15</u>	<u>25,729.86</u>
<b>34 (a) DONATION</b>		
Donation to Educational Trust / Institutions	134.05	74.76
Donation to Political Parties	300.00	-
Electoral Bonds	-	300.00
Donation to Trusts, promoting Arts, Culture, Education	36.15	27.15
	<u>470.20</u>	<u>401.91</u>
<b>34 (b) CORPORATE SOCIAL RESPONSIBILITIES</b>		
Health care	2.97	0.70
Art and culture	128.47	19.19
Poverty, hunger, malnutrition	9.19	2.14
Training to promote sports	9.46	6.90
Rural development projects	3.38	1.31
Safe drinking water	0.06	0.37
Environmental sustainability	2.20	7.23
Education	9.31	14.36
Senior citizens' welfare	0.59	-
Slum area development	-	15.22
Sanitation	-	0.25
Animal welfare	-	2.00
	<u>165.63</u>	<u>69.67</u>

Details of CSR expenditure are furnished in Annexure VI of the Director's report.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>34 (c) AUDIT FEES AND EXPENSES</b>		
1. Statutory Auditors:		
a. for statutory audit	7.00	7.00
b. for Taxation matters	1.00	1.00
c. for certification work and other related fee	6.09	0.66
d. for other fee and reimbursement of expenses	4.01	5.85
2. Cost Auditor:		
a. for Cost audit	2.50	2.50
3. Secretarial Auditor		
a. for Secretarial Audit	3.00	3.00
	<b>23.60</b>	<b>20.01</b>
<b>35. EXCEPTIONAL ITEMS</b>		
Profit on Sale of Assets	-	236.27
Profit on Sale of shares	-	269.42
	<u>-</u>	<u>505.69</u>
<p>During previous year, land at Karur sold for ₹ 135.29 lakhs, flat at Kolkatta sold for ₹ 128.38 lakhs and sale of shares for ₹ 272.42 lakhs.</p>		
<b>36. INCOME TAX EXPENSES</b>		
Reconciliation of Tax Expenses and Accounting Profit		
Accounting Profit before Income Tax	16,042.16	9,123.75
At India's statutory Income Tax Rate of 2020-21: 34.944% (2019-20 : 34.944%)	5,605.77	3,188.20
Effects of:		
Tax effects on differences between book depreciation and depreciations under the Income Tax act ,1961	(480.21)	(462.95)
Profit/(loss) on Sale of Property ,Plant and equipment	45.25	(228.00)
Dividend from Foreign Company	(894.21)	(632.12)
Utilisation of previously unrecognised tax losses	-	(71.23)
Other non-deductible expenses (timing Difference)	276.77	(769.02)
Other Deduction claimed	(444.76)	(36.70)
Net effective income tax under Regular method (A)	<u>4,108.61</u>	<u>988.18</u>
B. 115BBD Tax working ( Spl rate of Tax)		
Dividend from Foreign Company- ( 2020-21: 17.472%)( 2019-20: 17.472%)	2,558.99	1,808.95
Net effective income tax u/s 115BBD (B)	<u>447.11</u>	<u>316.06</u>
Income Tax Under MAT		
Accounting Profit before Income Tax	16,042.16	9,123.75
At India's statutory Income Tax Rate of 2020-21: 17.472% (2019-20: 17.472%)	2,802.89	1,594.10
Adjustments as per Income Tax	(11.36)	(498.23)
Net effective income tax (C)	<u>2,791.53</u>	<u>1,095.87</u>
<b>Tax applicable higher of (A and B) or C</b>	<b>4,555.72</b>	<b>1,304.24</b>
Previous year tax adjustment	(14.53)	393.69
	<u>4,541.19</u>	<u>1,697.93</u>
Deferred Tax Recognised in the Statement of Profit and Loss		
Tax effect on difference between book depreciation and depreciation under the Income Tax Act, 1961	504.00	927.23
Tax effect on Fair Value measurement and other non deductible expenses	(80.78)	(52.81)
	<u>423.22</u>	<u>874.42</u>
MAT Credit		
Net effective income tax excluding interest	2,791.53	1,095.87
Income tax expense under Regular Method	4,555.72	1,304.24
MAT Credit utilisation	<u>1,764.19</u>	<u>208.37</u>

As per Section 115BAA in the Income Tax Act, 1961, the Company has an irrevocable option of shifting to a lower tax rate and simultaneously forgo certain tax incentives, deductions and accumulated MAT credit. The Company has not exercised this option for the financial year 2020-21 in view of the benefits available under the existing tax regime.

NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

₹ In Lakhs

<b>37.</b>	<b>COMMITMENTS</b>	<b>As at 31-03-2021</b>	<b>As at 31-03-2020</b>
	Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of Capital Advances)	3,598.46	1,667.19

<b>38.</b>	<b>CONTINGENT LIABILITIES</b>	<b>As at 31-03-2021</b>	<b>As at 31-03-2020</b>
<b>38.1</b>	Guarantees given by the bankers on behalf of company	497.49	419.41
	Letters of Credits to the extent , bills not accepted	2,399.36	2,075.66

<b>38.2</b>	Demands / Claims not acknowledged as Debts in respect of matters in appeals relating to -		
	Income Tax (Ref Note 38.2.1 and 38.2.2)	1,915.49	1,915.49
	VAT & Input Tax Credit, CST (Ref Note 38.2.3 and 38.2.4)	-	0.72
	Entry tax ( Refer 38.2.5)	-	-
	GST ( Refer 38.2.6)	-	-
	Other demands (Ref Note 38.2.7 to 38.2.9)	291.87	319.28

38.2.1 Income tax demand amounting to ₹ 3,362.89 Lakhs (PY ₹ 3,189.92 Lakhs) have been disputed by the company and the company has preferred appeals before appellate authorities in respect of various disallowances in assessments and the appeals are pending. Out of this demand ₹ 1,447.40 Lakhs (PY ₹ 1,274.43 Lakhs) is provided in books of accounts. Balance amount of ₹ 1915.49 Lakhs (PY ₹ 1915.49 Lakhs) is not acknowledged as Debts by company. In the opinion of the Management, there may not be any further tax liability with regard this contingent liability and due to this no provision has been considered necessary.

38.2.2 Govt. has announced in the Budget 2020-21 that a new Direct tax Vivad se Vishwas (VSV) Scheme launched. Taxpayer would be required to pay only the amount of the disputed taxes. The taxpayer will get a full waiver of interest and penalty on comply Scheme conditions. We have opted for this scheme for six assessment year as mentioned below for settling the disputes which is pending for very long time

Assessment Year	Value of Disputed amount	Value of disputed Tax portion to be settled (excluding Interest and penalty)
AY 2001-02	283.32	112.05
AY 2002-03	52.67	18.80
AY 2003-04	38.76	14.24
AY 2004-05	35.33	12.68
AY 2005-06	144.06	52.71
AY 2012-13	65.26	21.17
TOTAL dispute to be settled	619.40	231.66

38.2.3 Sales tax demand amounting to ₹ 362.81 Lakhs (PY ₹ 374.25Lakhs) have been disputed by the company and the company has preferred appeals before appellate authorities in respect of various disallowances in several assessments and the appeals are pending. Out of this demand ₹ 362.81 Lakhs (PY ₹ 373.53 Lakhs) is provided in books of accounts. Balance amount of ₹ Nil (PY ₹ 0.72 Lakhs) is not acknowledged as Debts by Company. In the opinion of the Management, there may not be any further tax liability with regard this contingent liability and due to this no provision has been considered necessary.

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

- 38.2.4 The Company had put up a plant in Silvassa in The Union Territory of Daman, Diu, Dadra and Nagar Haveli in the year 1998 and availed VAT and CST exemption for the period of 15 years ending on March 2013 based on a certificate of exemption given by appropriate authority in exercise of powers conferred on it by relevant provision of the CST Act, 1956. This power of granting exemption was withdrawn with retrospective effect by an amendment in Finance Act 2002 and the sales tax department has followed it up by issuing a circular for compulsory production of concessional sales tax forms for availing CST exemption. The differential sales tax liability for the year 1998 to the year 2002 works out to ₹ 37 Crores. However, the Company was not in receipt of any demand from the appropriate authority. Aggrieved by the department circular and as an additional precaution, the Company had filed an appeal with Bombay High Court and the Bombay High Court has quashed the circular issued by the Commercial tax department, Silvassa, The Union Territory of Daman, Diu, Dadra and Nagar Haveli thereby allowing continuance of CST exemption even after amendment of relevant provision of CST Act, 1956 by the Finance Act, 2002. But the department of Commercial Tax, Silvassa has preferred an appeal against the Bombay High Court order before the Honourable Supreme Court and the adjudication and the court hearing is in process pending final disposal by the Honourable Supreme Court.
- Based on the decision of Bombay High Court and interpretations of other relevant provisions, the Company has been legally advised that there will not be any demand likely to be raised or if the demand is raised it is likely to be deleted or substantially reduced and accordingly no provision is considered necessary.
- 38.2.5 Entry tax demand amounting to ₹ 19.69 Lakhs (PY ₹ 21.31 Lakhs) have been disputed by the company and the company has preferred appeals before appellate authorities in respect of this disallowances and the appeal are pending. This demand ₹ 19.69 Lakhs (PY ₹ 21.31 Lakhs) is provided in books of accounts. Balance amount of ₹ Nil (PY ₹ Nil) is not acknowledged as Debts by Company.
- The Government of West Bengal enacted “The West Bengal Tax on Entry of goods into Local Areas Act, 2012” and writ petitions was filed by RIL challenging the validity of the said Act. The Calcutta High Court passed order on 20.04.2017 stating that it is no longer retains the jurisdiction over the subject writ petition and directed “West Bengal Taxation tribunal” to decide the case. The Company has filed additional petition with “West Bengal Taxation tribunal” during the FY 2018-19. Provision has been made in the books of accounts to the extent of interest ₹ 427.81 Lakhs (Previous year ₹ 356.92 Lakhs)
- 38.2.6 GST demands amounting to ₹ 0.99 Lakhs (Previous year: Nil) have been disputed by the Company and necessary appeals have been filed and provision made in the books of accounts. Balance amount of Nil (PY Nil) is not acknowledged as Debts by Company.
- 38.2.7 In respect of the electricity matters relating to our Textile Division, the Company has filed appeals / writ petition for ₹ 291.87 lakhs (PY 31-03-2020: ₹ 319.28 lakhs) against various subject to the matter of the appeal and the same is pending with Tamilnadu Electricity Regulatory Commission (TNERC) / Honourable High Court / Honourable Supreme Court for resolution. The Company is confident of resolving the matter in its favour and hence no provision is made in the books of accounts.
- 38.2.8 The Company had received two letters from Tamilnadu Generation and Distribution Corporation Limited (TANGEDCO) in the year 2000 and 2003 respectively claiming an amount totalling to ₹ 27.41 lakhs towards alleged violation of the terms and conditions of supply of electricity. The Company has deposited entire amount ie. ₹ 27.41 lakhs on various dates and settled the case during the year.
- 38.2.9 Under Tamil Nadu Electricity Regulatory Commission (Renewable Energy Purchase Obligations) Regulations 2010, consumers owning grid connected captive power generating plants and open access consumers with a sanctioned demand of more than 2 MVA are obligated to consume a minimum of 0.5% of their energy requirements from solar sources. The non-complainants are required to purchase Renewable Energy Certificates (REC) from markets @ 1 REC per 1,000 units of shortage or deposit an equivalent amount in a separate designated fund. Even though the Company is consuming wind energy generated from its own wind farms, it has been excluded for reckoning the obligatory consumption, since the Company has wheeling and banking arrangement with TNEB. Aggrieved, the Company including other affected producers have approached the Honourable High court of Madras and obtained an interim stay against the implementation of the said regulation.
- 38.2.10 The Company received a notice from the Department of Revenue Intelligence (DRI) for an amount of ₹ 41.23 lakhs excluding interest and penalty pertaining to the year 2009-10 for short payment of customs duty to the extent of utilization of DEPB Scrip’s purchased in the open market by the Company and which were originally obtained by the ultimate export firms fraudulently as alleged by the DRI. The Company had denied the allegations made in the notice in so far as they relate to the Company’s role is concerned and also the obligation to pay the duty demanded in the notice vide its letter dated August 4, 2014. We attended the personal hearing before the assistant commissioner of customs JNPT Mumbai during October 2016 and awaiting for the favorable order. The Management is confident of resolving the matter in favour of the Company and hence no provision is considered necessary.



**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

- 38.3 (A) The Company is eligible for incentives under the “Bihar Industrial Incentive Policy 2006 “in respect of its Fibre Cement Plant at Bihiya in the State of Bihar. During the year under review,
- We have recognised a sum of ₹ 11.70 lakhs (PY 11.70 lakhs) due to fair valuation of Govt. Grants as per Ind AS.
  - Incentive Scheme under GST regime from 1<sup>st</sup> July, 2017 has been announced by the Gov. of Bihar. Company has applied for the same and is awaiting for approval form Govt.
- (B) The company is eligible for incentive under the “Rajasthan Investment Promotion Scheme 2010” in respect of its Calcium Silicate Board Plant at Kotputli in the state of Rajasthan, during the year under review,
- A sum of ₹ Nil (Previous year: 30.76 lakhs) received as Industrial Promotion Assistance has been credited to Profit and loss Account which was received as per VAT scheme.
  - Incentive Scheme under GST regime has been announced by Govt of Rajasthan. Government is yet to made available Online Portal facility for submission of application. Once the portal is ready company will make application under the incentive scheme for eligible amount.

₹ In Lakhs

39. FINANCIAL GUARANTEES	As at	As at
	31-03-2021	31-03-2020
Guarantees given to banks to avail loan facilities by Related parties:		
- Sri Harini Textiles Limited	4,629.00	4,629.00

Notes:

- a. There were no fresh guarantees given on behalf of related parties during the year
- b. The loan balance with Banks by the related party, on the strength of the above Corporate Guarantees given by the Group are furnished below:

₹ In Lakhs

Financial guarantees	As at	As at
	31-03-2021	31-03-2020
- Sri Harini Textiles Limited	706.30	1,016.92

- c. The related party is prompt in servicing the above said loan.

40. As per Ind AS 19, the disclosures pertaining to “Employee Benefits” are given below:

**Defined Contribution Plan**

₹ In Lakhs

Particulars	31-03-2021	31-03-2020
Employer’s Contribution to Provident Fund	464.13	470.59
Employer’s Contribution to Superannuation Fund	28.49	30.44

**Principal Actuarial Assumptions (Expressed as weighted averages)**

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Discount Rate	6.54%	6.50%	6.54%	6.50%
Rate of increase in compensation levels	6.00%	6.00%	6.00%	6.00%
Attrition Rate	7.95%	7.95%	7.95%	7.95%
Expected rate of return on Plan Assets	6.50%	6.50%	0.00%	0.00%

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

**Changes in the Present Value of the Obligation (PVO)**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
PVO as at the beginning of the period	1,453.65	1,262.79	913.96	702.28
Interest Cost	92.44	89.11	56.17	47.44
Current service cost	140.23	124.44	73.21	62.47
Past service cost	-	-	-	-
Benefits paid	(63.12)	(107.55)	(99.70)	(117.05)
Actuarial loss/(gain) on obligation (balancing figure)	9.39	84.86	96.31	218.82
PVO as at the end of the period	1,632.59	1,453.65	1,039.95	913.96

**Changes in the Fair Value of Plan Assets - Reconciliation of Opening and Closing Balances:**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Fair value of plan assets as at the beginning of the period	1,245.44	1,101.85	-	-
Expected return on plan assets	85.67	83.17	-	-
Contributions	208.21	160.95	99.70	117.05
Benefits paid	(63.12)	(107.55)	(99.70)	(117.05)
Actuarial gain/(loss) on plan assets [balancing figure]	6.88	7.02	-	-
Fair value of plan assets as at the end of the period	1,483.08	1,245.44	-	-

**Actual Return on Plan Assets**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Expected return on plan assets	85.67	83.17	-	-
Actuarial gain (loss) on plan assets	6.88	7.02	-	-
Actual return on plan assets	92.55	90.19	-	-

**Actuarial Gains and Losses Recognized**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Actuarial gain (loss) for year - obligation	(9.39)	(84.86)	(96.31)	(218.82)
Actuarial gain (loss) for year - plan assets	6.88	7.02	-	-
Subtotal	(2.51)	(77.84)	(96.31)	(218.82)
Actuarial (gain) / loss recognized	2.51	77.84	96.31	218.82
Unrecognized actuarial gains (losses) at the end of the period	-	-	-	-

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**
**Amounts Recognised in the Balance Sheet and Related Analyses**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Present value of the obligation	1,632.59	1,453.65	1,039.95	913.96
Fair value of plan assets	1,483.08	1,245.44	-	-
Amount determined under Para 63 of Ind AS 19	149.51	208.21	-	-
Net Defined Benefit Liability recognized in the balance sheet	149.51	208.21	1,039.95	913.96
Present value of future reduction in contribution under Para 65 of Ind AS 19	-	-	-	-
Net Defined Benefit Asset recognised under Para 64 of Ind AS19	-	-	-	-

**Expenses Recognised in the Statement of Profit and Loss:**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Current service cost	140.23	124.44	73.21	62.47
Net Interest on Net Defined Benefit Obligations	6.76	5.93	56.17	47.44
Net actuarial (gain)/loss recognised during the period	-	-	96.31	218.82
Past service cost	-	-	-	-
Expenses recognized in the statement of profit and loss	146.99	130.37	225.69	328.73

**Amount Recognized for the Current Period in the Statement of Other Comprehensive Income [OCI]**

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Actuarial (gain)/loss on Plan Obligations	9.39	84.86	-	-
Difference between Actual Return and Interest Income on Plan Assets- (gain)/loss	(6.88)	(7.02)	-	-
Effect of Balance Sheet asset limit	-	-	-	-
Amount recognized in OCI for the current period	2.51	77.84	-	-

**Movements in the Liability Recognized in the Balance Sheet**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Opening net liability adjusted for effect of balance sheet limit	208.21	160.95	913.96	702.28
Amount recognised in Profit and Loss	146.99	130.37	225.69	328.73
Amount recognised in OCI	2.51	77.84	-	-
Contribution paid	(208.21)	(160.95)	(99.70)	(117.05)
Closing net liability	149.51	208.21	1,039.95	913.96

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

Amount for the Current Period

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Present Value of obligation	1,632.59	1,453.65	1,039.95	913.96
Plan Assets	1,483.08	1,245.44	-	-
Surplus (Deficit)	(149.51)	(208.21)	(1,039.95)	(913.96)
Experience adjustments on plan liabilities -(loss)/gain	(13.27)	(10.45)	(98.71)	(174.00)
Impact of Change in Assumptions on Plan Liabilities-(loss)/gain	3.87	(74.40)	2.40	(44.81)
Experience adjustments on plan assets -(loss)/gain	6.88	7.02	-	-

**Major Categories of Plan Assets (As Percentage of Total Plan Assets)**

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Funds managed by Insurer (LIC)	100.00%	100.00%	0.00%	0.00%

**Enterprise's Best Estimate of Contribution during Next Year**

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Enterprise's Best Estimate Of Contribution During Next Year	NA	NA	-	-

**Sensitivity Analyses**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
A. Discount Rate + 50 BP	7.04%	7.00%	7.04%	7.00%
Defined Benefit Obligation [PVO]	1,585.66	1,410.00	1,010.90	887.67
Current Service Cost	142.75	135.03	72.35	70.77
B. Discount Rate - 50 BP	6.04%	6.00%	6.04%	6.00%
Defined Benefit Obligation [PVO]	1,682.23	1,499.86	1,070.73	941.83
Current Service Cost	153.51	145.78	77.30	75.82
C. Salary Escalation Rate +50 BP	6.50%	6.50%	6.50%	6.50%
Defined Benefit Obligation [PVO]	1,684.49	1,501.94	1,070.75	941.83
Current Service Cost	153.75	146.01	77.30	75.82
D. Salary Escalation Rate -50 BP	5.50%	5.50%	5.50%	5.50%
Defined Benefit Obligation [PVO]	1,583.08	1,407.63	1,010.62	887.42
Current Service Cost	142.48	134.77	72.33	70.75

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

**Expected Contributions in Following Years**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Year 1	NA	NA	101.58	87.97
Year 2	NA	NA	167.17	140.27
Year 3	NA	NA	100.13	77.44
Year 4	NA	NA	123.16	82.46
Year 5	NA	NA	96.00	104.07
Next 5 Years	NA	NA	336.72	319.21

**Expected Benefit Payments in Following Years**

₹ In Lakhs

Particulars	Gratuity Plan (Funded)		Compensated Absences (Un-funded)	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Year 1	166.08	145.33	101.58	87.97
Year 2	282.63	220.85	167.17	140.27
Year 3	191.44	155.18	100.13	77.44
Year 4	227.82	164.59	123.16	82.46
Year 5	187.84	197.19	96.00	104.07
Next 5 Years	692.45	650.23	336.72	319.21

**41. EARNINGS PER SHARE**

₹ In Lakhs

Particulars	31-03-2021	31-03-2020
Net profit after tax (A)	11,077.75	6,551.40
Weighted average number of Equity shares including un-allotted Bonus shares (B) [In Lakhs]	866.63	866.63
Nominal value per equity share (in Rs)	1	1
Basic & Diluted Earnings per share (A)/(B) in ₹	12.78	7.56

**42. Information on names of Related parties and nature of Relationship as required by Ind AS 24 on Related party disclosures for the year ended 31<sup>st</sup> March 2021:**

(a) Subsidiary

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2021	31-03-2020
Sudharsanam Investments Limited	India	100.00	100.00
Sri Ramco Lanka (Private) Ltd	Sri Lanka	99.99	99.99
Sri Ramco Roofings Lanka (Private) Ltd*	Sri Lanka	1.27	1.27
*Step down subsidiary			
Sri Ramco Lanka (Private) Ltd holding in Sri Ramco Roofings (Private) Ltd	Sri Lanka	98.73	98.73

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

**(b) Associates**

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2021	31-03-2020
The Ramco Cements Limited	India	21.15	21.05
Ramco Systems Limited	India	17.80	17.87
Rajapalayam Mills Limited	India	1.73	1.73
Ramco Industrial and Technology Services Limited *	India	1.05	1.05
Madurai Trans Carrier Limited	India	17.17	17.17
Lynks Logistics Limited	India	23.78	20.44

\* Previously known as Ontime Industrial Services Limited.

**(c) Key Management Personnel and Directors**

Name of the Key Management Personnel	Designation
P.R. Venketrama Raja	Chairman
P.V. Abinav Ramasubramaniam Raja	Managing Director
Prem G Shanker	Chief Executive Officer
K. Sankaranarayanan	Chief Financial Officer
S. Balamurugasundaram	Company Secretary and legal head
S.S. Ramachandra Raja	Non-Executive & Non Independent Director
N.K. Shrikantan Raja	Non-Executive & Non Independent Director
K.T. Ramachandran - up to (31-08-2020)	Independent Director
Suresh Subramaniam - from (20-09-2020)	Independent Director
R.S. Agarwal	Independent Director
V. Santhanaraman	Independent Director
Smt. Justice Chitra Venkataraman (Retd.)	Independent Director

**(d) Relative of Key Management Personnel**

Name of the Relative of KMP	Relationship
P.V. Abinav Ramasubramaniam Raja	Son of P.R. Venketrama Raja
P.V. Nirmala	Wife of P.R. Venketrama Raja
R. Sudarsanam	Mother of P.R. Venketrama Raja
P.V. Srisandhya	Daughter of P.R. Venketrama Raja
Ramaraju	Son in Law of P.R. Venketrama Raja
Saradha Deepa	Sister of P.R. Venketrama Raja
Nalina Ramalakshmi	Sister of P.R. Venketrama Raja

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

(e) Companies over which KMP/Relatives of KMP exercise significant influence

Ramco Company	R. Sudarsanam & Co
Gowrihouse Metal Works LLP	Gowri Shankar Screws
Timeous, USA	Lotus Knitting Mills
Sudarasana Farms Private Limited	Rajapalayam Farms Private Limited
Ramco Private Limited	Sri Sandhya Farms (India) Private Limited
Ramamandiram Agricultural Estate Private Limited	Nalina Agricultural Farms Private Limited
Sri Saradha Deepa Farms Private Limited	Sri Nithyalakshmi Farms Private Limited
Nirmala Shankar Farms & Estates Private Limited	Ram Sandhya Farms Private Limited
RCDC Securities and Investments Private Limited	Ramco Management Private Limited
Ramco Agencies Private Limited	Barefoot Dance Company Private Limited
Sound Investment & Leasing Private Limited	Satmala Agro-Farms Private Limited
Bharani Bio-Tech Private Limited	Parimala Chemicals Private Limited
Pranahita Power Generation Private Limited	Barefoot Media & Entertainment Private Limited
The Ramco Cements Limited	Rajapalayam Mills Limited
The Ramaraju Surgical Cotton Mills Limited	Sri Vishnu Shankar Mills Limited
Sandhya Spinning Mill Limited	Rajapalayam Textile Limited
Ramco Systems Limited	Lynks Logistics Limited
Vinvent Chemilab Private Limited	JKR Enterprises Limited
Shri Harini Media Limited	N.R.K.Herbotec Network
Sri Harini Textiles Limited	

(f) Employee Benefit Funds where control exists

Ramco Industries Limited Officers' Superannuation Fund
Ramco Industries Limited Employees' Gratuity Fund

(g) Other entities over which there is a significant influence

Smt. Lingammal Ramaraju Shastra Prathishta Trust	The Ramco Cements Limited Educational and Charitable Trust
PACR Sethurammammal Charity Trust	PACR Sethurammammal Charities
Ramco Welfare Trust	PAC Ramasamy Raja Education Charity Trust
Raja Charity Trust	Rajapalayam Rotary Trust
Sri Abhinava Vidyatheertha Seva Trust	Ramco Debate And Research Educational And Charitable Trust
Sastra Prakasika Trust	PAC Ramasamy Raja Centenary Trust
Thangavilas Estate	

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

**43. Disclosure in respect of Related Party Transactions (excluding Reimbursements) during the year and outstanding balances including commitments as at the reporting date:**

a. Transactions during the year ₹ In Lakhs

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
1	<b>Sale of Goods</b>		
	<i>Associates</i>		
	The Ramco Cements Limited	24.61	36.64
	Rajapalayam Mills Limited	543.61	577.80
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	200.31	423.98
	The Ramaraju Surgical Cotton Mills Limited	471.71	368.42
	Sri Vishnu Shankar Mills Limited	247.09	79.05
	Sandhya Spinning Mill Limited	494.33	33.98
	Sri Harini Textiles Limited	294.32	295.79
	N.R.K.Herbotec Network	0.12	-
	<i>Subsidiary</i>		
	Sri Ramco Lanka (Private) Ltd	-	17.33
	Sri Ramco Roofings Lanka (Private) Ltd	2.97	8.43
	<b>Total</b>	<b>2,279.07</b>	<b>1,841.42</b>
2	<b>Sale of Machinery</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	153.45	252.05
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	58.76	-
	Sri Vishnu Shankar Mills Limited	188.85	222.31
	The Ramaraju Surgical Cotton Mills Limited	-	12.32
	Sandhya Spinning Mill Limited	100.81	-
<b>Total</b>	<b>501.87</b>	<b>486.68</b>	
3	<b>Purchase of Goods</b>		
	<i>Associates</i>		
	The Ramco Cements Limited	1,093.34	1,238.41
	Rajapalayam Mills Limited	777.45	571.07
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	The Ramaraju Surgical Cotton Mills Limited	522.90	600.20
	Sri Vishnu Shankar Mills Limited	1800.07	1,522.61
	Rajapalayam Textiles Limited	67.43	31.99
	Sandhya Spinning Mill Limited	397.66	407.23
	Vincent Chemilab Private Limited	21.24	61.68
	Gowrihouse Metal Works LLP	0.31	-
	<i>Other entities over which there is a significant influence</i>		
	PACR Sethurammam Charity Trust	19.25	26.31
<b>Total</b>	<b>4,699.65</b>	<b>4,459.50</b>	



**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
4	<b>Purchase of Machinery</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	0.89	-
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Sri Vishnu Shankar Mills Limited	-	3.40
	Sandhya Spinning Mill Limited	-	12.84
	Rajapalayam Textile Limited	19.26	-
	Total	20.15	16.24
5	<b>Services Received</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	17.29	113.74
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	-	0.24
	Sri Vishnu Shankar Mills Limited	0.65	4.62
	Sandhya Spinning Mill Limited	-	3.49
	<i>Other entities over which there is a significant influence</i>		
	Raja Charity Trust	834.67	668.86
Total	852.61	790.95	
6	<b>Services Rendered - Execution of Contract</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	4.39	65.67
	Total	4.39	65.67
7	<b>Services Rendered</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	56.23	116.95
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	1.29	0.05
	The Ramaraju Surgical Cotton Mills Limited	0.57	1.88
	Sandhya Spinning Mill Limited	3.34	6.45
	Sri Vishnu Shankar Mills Limited	1.57	4.09
Total	63.00	129.42	
8	<b>Services Rendered - Royalty</b>		
	<i>Subsidiary</i>		
	Sri Ramco Lanka (Private) Ltd	1,135.07	792.35
	Sri Ramco Roofings Lanka (Private) Ltd	1,158.02	847.64
	Total	2,293.09	1,639.99
9	<b>Services Received - Software Related Services</b>		
	<i>Associates</i>		
	Ramco Systems Limited	73.41	193.06
	Total	73.41	193.06

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
10	<b>Services Received - Advertisement</b>		
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Shri Harini Media Limited	4.04	5.15
	Total	4.04	5.15
11	<b>Services Received - Manpower Supply</b>		
	<i>Other entities over which there is a significant influence</i>		
	Raja Charity Trust	190.58	187.90
	Total	190.58	187.90
12	<b>Services Received - Aircraft Charter Services</b>		
	<i>Other entities over which there is a significant influence</i>		
	Madurai Trans Carrier Limited	343.70	501.36
	Total	343.70	501.36
13	<b>Leasing Arrangements - Rent Received</b>		
	<b>Associates</b>		
	The Ramco Cements Limited	12.78	12.82
	Rajapalayam Mills Limited	0.53	-
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	0.32	-
	Sri Vishnu Shankar Mills Limited	3.09	-
	<i>Other entities over which there is a significant influence</i>		
	Sri Abhinava Vidhyatheertha Seva Trust	0.04	0.03
	Total	16.76	12.85
14	<b>Leasing Arrangement - Rent Received on Spares</b>		
	<b>Associates</b>		
	Rajapalayam Mills Limited.	1.07	4.24
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	0.10	8.85
	The Ramaraju Surgical Cotton Mills Limited	-	3.47
	Sri Vishnu Shankar Mills Limited	3.88	3.23
	Sandhya Spinning Mill Limited	0.32	0.22
	Total	5.37	20.01
15	<b>Leasing arrangement - Rent on Store Material Paid</b>		
	<b>Associates</b>		
	Rajapalayam Mills Limited	8.17	8.93
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	0.67	-
	Sandhya Spinning Mill Limited	0.34	0.26
	Sri Vishnu Shankar Mills Limited	0.40	-
Total	9.58	9.19	

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
16	Leasing Arrangements - Rent & Amenities Paid		
	<b>Associates</b>		
	The Ramco Cements Limited	20.96	20.96
	<b>Subsidiary</b>		
	Sri Ramco Lanka Private Ltd.	0.54	0.60
	<b>Total</b>	<b>21.50</b>	<b>21.56</b>
17	Share of Expenses - Paid		
	<b>Associates</b>		
	The Ramco Cements Limited	4.78	-
	Rajapalayam Mills Limited	43.66	-
	<b>Total</b>	<b>48.44</b>	<b>-</b>
18	Share of Expenses - Received		
	<b>Associates</b>		
	The Ramco Cements Limited	7.07	7.02
	Rajapalayam Mills Limited	0.66	-
	<b>Total</b>	<b>7.73</b>	<b>7.02</b>
19	Dividend received		
	<b>Subsidiary</b>		
	Sri Ramco Lanka (Private) Ltd	2,538.59	1,788.87
	Sri Ramco Roofings Lanka (Private) Ltd	20.40	20.09
	<b>Associates</b>		
	The Ramco Cements Limited	1,582.44	2,887.59
	Rajapalayam Mills Limited	1.27	5.09
	<b>Total</b>	<b>4,142.70</b>	<b>4,701.64</b>
20	Dividend Paid		
	<b>Associates</b>		
	The Ramco Cements Limited	133.73	133.73
	Rajapalayam Mills Limited	84.02	84.02
	Other entities over which there is a significant influence		
	The Ramaraju Surgical Cotton Mills Limited	1.36	1.36
	RCDC Securities and Investments Private Limited	0.43	0.43
	Ramco Management Private Limited	18.99	18.99
	Ramco Industrial and Technologies Services Private Limited	0.90	0.90
	Ramco Private Limited	0.40	0.40
	Ramco Agencies Private Limited	0.22	0.22
	<b>Key Management Personnel (Other than Sitting Fees)</b>		
	P.R. Venketrana Raja, Chairman	62.21	62.21
	P.V. Abinav Ramasubramaniam Raja, Managing Director	0.40	0.40
	Prem G shanker	0.11	0.11
	<b>Total</b>	<b>302.77</b>	<b>302.77</b>

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
21	<b>Remuneration to Key Management Personnel (Other than Sitting Fees)</b>		
	P.V. Abinav Ramasubramaniam Raja, Managing Director	824.63	401.04
	Prem G Shanker, Chief Executive Officer	300.58	238.36
	K. Sankaranarayanan, Chief Financial Officer	79.06	69.26
	S. Balamurugasundaram, Company Secretary and legal Head	36.35	30.85
	Total	1,240.62	739.51
22	<b>Directors' Sitting Fees</b>		
	<b>Key Management Personnel</b>		
	P.R. Venketrana Raja, Chairman	5.20	4.80
	P.V. Abinav Ramasubramaniam Raja	2.80	2.00
	S.S. Ramachandra Raja	2.00	2.00
	N.K. Shrikantan Raja	2.80	2.80
	K.T. Ramachandran	2.00	4.80
	R.S. Agarwal	5.60	5.20
	V. Santhanaraman	3.20	2.40
	Smt. Justice Chitra Venkataraman (Retd.)	4.80	2.40
	Suresh Subramaniam	1.60	-
	Total	30.00	26.40
	23	<b>Interest Received</b>	
Subsidiary			
Sudharsanam Investments Limited		13.06	33.15
Total		13.06	33.15
24	<b>Interest Paid</b>		
	<b>Key Managerial Personnel</b>		
	P V Abinav Ramasubramaniam Raja, Managing Director	3.18	1.86
	Total	3.18	1.86
25	<b>Purchase of Shares</b>		
	<b>Associates</b>		
	Lynks Logistics Limited	1,083.85	1,750.00
	The Ramco Cements Limited	2,967.93	993.30
	Total	4,051.78	2,743.30
26	<b>Maximum amount of loans and advances outstanding during the year</b>		
	<b>Subsidiary</b>		
	Sudharsanam Investments Limited	298.72	421.99
	Associates - Rent Advance Paid		
	The Ramco Cements Limited	8.40	8.40
	Other entities over which there is a significant influence		
	Raja Charity Trust	-	50.00
	Total	307.12	480.39

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
27	<b>Loan Outstanding</b>		
	<i>Subsidiary</i>		
	Sudharsanam Investments Limited	217.78	281.77
	Other entities over which there is a significant influence		
	Raja Charity Trust	-	50.00
	<b>Total</b>	<b>217.78</b>	<b>331.77</b>
28	Contribution to Superannuation Fund / Gratuity Fund		
	Employee Benefit Funds where Control Exists		
	Ramco Industries Limited Officers' Superannuation Fund	28.49	30.44
	Ramco Industries Limited Employees' Gratuity Fund	149.51	208.21
	<b>Total</b>	<b>178.00</b>	<b>238.65</b>

**b. Outstanding balances including commitment**

₹ In Lakhs

S.No	Nature of Outstanding Balances, Name of the Related Party and Relationship	31-03-2021	31-03-2020
1	<b>Trade Receivables</b>		
	<i>Subsidiaries</i>		
	Sri Ramco Lanka (Private) Ltd	317.43	204.06
	Sri Ramco Roofings Lanka (Private) Ltd	282.64	224.79
	<i>Associates</i>		
	The Ramco Cements Ltd	0.53	-
	Rajapalayam Mills Limited	-	31.83
	<b>Total</b>	<b>600.60</b>	<b>460.68</b>
2	<b>Payables</b>		
	<i>Associates</i>		
	The Ramco Cement Limited	29.58	-
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Vinvent Chemilab Private Limited	0.90	0.25
	<i>Other entities over which there is a significant influence</i>		
	Raja Charity Trust	101.08	26.42
	PACR Sethurammam Charity Trust	1.75	1.78
<b>Total</b>	<b>133.31</b>	<b>28.45</b>	
3	<b>Other Financial Liabilities</b>		
	<i>Associates</i>		
	The Ramco Cement Limited	5.41	5.43
	<b>Key Managerial Person</b>		
	P.V.Abinav Ramasubramaniam Raja, Managing Director	61.17	37.63
<b>Total</b>	<b>66.58</b>	<b>43.06</b>	

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

₹ in Lakhs

S.No	Nature of Outstanding Balances, Name of the Related Party and Relationship	31-03-2021	31-03-2020
4	<b>Corporate Guarantees given to lenders of Related parties</b>		
	<b>Companies over which KMP / Relatives of KMP exercise significant influence</b>		
	Sri Harini Textiles Limited	4,629.00	4,629.00
	<b>Total</b>	<b>4,629.00</b>	<b>4,629.00</b>

Note:

- a. The above figures are inclusive of all applicable taxes
- b. The above outstanding balances at the respective reporting dates are unsecured and settlement occurs in cash or through provision of goods / services, in case of unadjusted advances

**Disclosure of Key Management Personnel compensation in total and for each of the following categories:** ₹ in Lakhs

Particulars	31-03-2021	31-03-2020
Short - Term Benefits (1)		
Defined Contribution Plan (2)	1,243.42	741.51
Defined Benefit Plan / Other Long-term benefits(3)		
<b>Total</b>	<b>1,243.42</b>	<b>741.51</b>

1. It includes bonus, sitting fees, and value of perquisites.
2. It includes contribution to Provident fund and Superannuation fund
3. As the liability for gratuity and compensated absences are provided on actuarial basis for the Company as a whole, amounts accrued pertaining to key managerial personnel are not included above.

**44. DISCLOSURE OF FAIR VALUE MEASUREMENTS**

The fair values of financial assets and liabilities are determined at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term loans from banks and other financial instruments approximate their carrying amounts largely due to their short term maturities of these instruments.

**Financial Instruments by category**

₹ in Lakhs

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
<b>As at 31-03-2021</b>					
<b>Financial Assets</b>					
Other Investments	3,042.46	9.99	1,620.58	4,673.03	4,673.03
Loans and Advances	217.78	-	-	217.78	217.78
Trade Receivables	8,892.84	-	-	8,892.84	8,892.84
Cash and Bank Balances	760.47	-	-	760.47	760.47
Other Financial Assets	922.46	-	-	922.46	922.46
Borrowings	15,185.69	-	-	15,185.69	15,185.69
Trade Payables	6,683.28	-	-	6,683.28	6,683.28
Other Financial Liabilities	9116.97	-	-	9,116.97	9,116.97
<b>As at 31-03-2020</b>					

NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

₹ in Lakhs

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
<b>Financial Assets</b>					
Other Investments	3,687.86	(8.39)	(636.62)	3,042.85	3,042.85
Loans and Advances	331.77	-	-	331.77	331.77
Trade Receivables	7,818.20	-	-	7,818.20	7,818.20
Cash and Bank Balances	1,706.01	-	-	1,706.01	1,706.01
Other Financial Assets	956.14	-	-	956.14	956.14
<b>Financial Liabilities</b>					
Borrowings	23,730.17	-	-	23,730.17	23,730.17
Trade Payables	6,046.83	-	-	6,046.83	6,046.83
Other Financial Liabilities	9,839.13	-	-	9,839.13	9,839.13

**Fair value hierarchy**

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1 : Quoted (Unadjusted) prices in active markets for identical assets or liabilities

Level 2 : Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3 : Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The details of financial instruments that are measured at fair value on recurring basis are given below: ₹ in Lakhs

Particulars	Level 1	Level 2	Level 3	Total
<b>Financial Instruments at FVTOCI</b>				
<b>Investments in listed equity securities</b>				
As at 31-03-2021	1,620.58	-	-	1,620.58
As at 31-03-2020	(636.62)	-	-	(636.62)
<b>Actuarial Values</b>				
As at 31-03-2021	-	-	(2.51)	(2.51)
As at 31-03-2020	-	-	(77.84)	(77.84)
<b>Financial Instruments at FVTPL</b>				
<b>Investment in mutual funds</b>				
As at 31-03-2021	9.99	-	-	9.99
As at 31-03-2020	(8.39)	-	-	(8.39)
<b>Foreign exchange forward contracts</b>				
As at 31-03-2021	-	-	-	-
As at 31-03-2020	-	10.13	-	10.13

## NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

### Valuation techniques used to determine the fair value

The significant inputs used in the fair value measurement categorized within the fair value hierarchy are given below:

Nature of Financial Instrument	Valuation Technique	Remarks
Investment in Listed securities / Mutual Funds	Market Value	Closing Price as at 31 <sup>st</sup> March in Stock Exchange
Investment in Unlisted securities	Adjusted Net Assets	Net Assets plus Cost Savings in operations of business based on Discounted cash flow method
Foreign exchange forward contracts	Mark to Market	Based on MTM valuations provided by the Banker
Financial Guarantee Obligation	Differential Interest Rate	Interest rates quote have been obtained from the Banker

### 45. FINANCIAL RISK MANAGEMENT

The Board of Directors (BOD) has overall responsibility for the establishment and oversight of the Company's risk management framework and thus established a risk management policy to identify and analyses the risk faced by the Company. Risk Management systems are reviewed by the BOD periodically to reflect changes in market conditions and the Company's activities. The Company through its training and management standards and procedures develop a disciplined and constructive control environment in which all employees understand their roles and obligations. The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the risk management framework. The Audit committee is assisted in the oversight role by Internal Audit. Internal Audit undertakes reviews of the risk management controls and procedures, the results of which are reported to the Audit Committee.

The Company has the following financial risks:

Categories of Risk	Nature of Risk
Credit Risk	Receivables
	Financial Instruments and Cash deposits
Liquidity Risk	Fund Management
Market Risk	Foreign Currency Risk
	Cash flow and fair value interest rate risk

The Board of Directors regularly reviews these risks and approves the risk management policies, which covers the management of these risks:

#### **Credit Risk**

Credit Risk is the risk of financial loss to the Company if the customer or counterparty to the financial instruments fails to meet its contractual obligations and arises principally from the Company's receivables, treasury operations and other operations that are in the nature of lease.

#### **Receivables**

The Company's exposure to credit risk is influenced mainly by the individual characteristic of each customer. The Company extends credit to its customers in the normal course of business by considering the factors such as financial reliability of customers. The Company evaluates the concentration of the risk with respect to trade receivables as low, as its customers are located in several jurisdictions and operate in largely independent markets. The Company maintains adequate security deposits from its customers in case of wholesale and retail segment. The exposures with the Government are generally unsecured but they are considered as good. However, unsecured credits are extended based on creditworthiness of the customers on case to case basis.

Trade receivables are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the company and where there is a probability of default, the company creates a provision based on Expected Credit Loss for trade receivables under simplified approach as below:



NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

₹ In Lakhs

As at 31-03-2021	Building products	Textile Division	Windmill	Total
Gross carrying amount	4,848.70	4,363.04	119.36	9,331.10
Expected Loss Rate	7.18%	-	75.42%	4.70%
Expected Credit Losses	348.24	-	90.02	438.26
Carrying amount of trade receivables net of impairment	4,500.46	4,363.04	29.34	8,892.84

₹ In Lakhs

As at 31-03-2020	Building Products	Textile Division	Windmill	Total
Gross carrying amount	5,532.07	2,660.64	93.72	8,286.43
Expected Loss Rate	6.94%	-	89.83%	5.65%
Expected Credit Losses	384.04	-	84.19	468.23
Carrying amount of trade receivables net of impairment	5,148.03	2,660.64	9.53	7,818.20

**Financial Instruments and Cash deposits**

Investments of surplus funds are made only with the approved counterparties. The Company is presently exposed to counter party risk relating to short term and medium term deposits placed with banks, and also investments made in mutual funds. The Company places its cash equivalents based on the creditworthiness of the financial institutions.

**Liquidity Risk**

Liquidity Risks are those risk that the Company will not be able to settle or meet its obligations on time or at reasonable price. In the management of liquidity risk, the Company monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the company's operations and to mitigate the effects of fluctuations in cash flows. Due to the dynamic nature of the underlying business, the Company aims at maintaining flexibility in funding by keeping both committed and uncommitted credit lines available. The Company has laid well defined policies and procedures facilitated by robust information system for timely and qualitative decision making by the management including its day to day operations.

**Financial arrangements**

The Company has access to the following undrawn borrowing facilities:

₹ In Lakhs

Particulars	31-03-2021	31-03-2020
Expiring within one year		
Bank Overdraft and other facilities	44,351.00	24,829.00
Term Loans	362.00	-
Expiring beyond year		
Term Loans	-	-

**Maturities of Financial Liabilities**

₹ in Lakhs

Nature of Financial Liability	< 1 Year	1 - 5 Years	>5 years	Total
<b>As at 31-03-2021</b>				
Borrowings from Banks	12,830.52	2,355.17	-	15,185.69
Trade payables	6,683.28	-	-	6,683.28
Security Deposits payable	3,275.71	-	-	3,275.71
Other Financial Liabilities (Incl. Interest)	4519.12	-	-	4519.12

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

₹ in Lakhs

Nature of Financial Liability	< 1 Year	1 - 5 Years	>5 years	Total
<b>As at 31-03-2020</b>				
Borrowings from Banks	21,156.41	2,573.76	-	23,730.17
Trade payables	6,046.83	-	-	6,046.83
Security Deposits payable	3,172.59	-	-	3,172.59
Other Financial Liabilities (Incl. Interest)	3,374.43	-	-	3,374.43

**Foreign Currency Risk**

The Company's exposure in USD and other foreign currency denominated transactions in connection with import of raw material, capital goods and spares, besides exports of finished goods and borrowings in foreign currency, gives rise to exchange rate fluctuation risk. The Company has following policies to mitigate this risk:

Decisions regarding borrowing in Foreign Currency and hedging thereof, (both interest and exchange rate risk) and the quantum of coverage is driven by the necessity to keep the cost comparable. Foreign Currency loans, imports and exports transactions are hedged by way of forward contract after taking into consideration the anticipated Foreign exchange inflows/ outflows, timing of cash flows, tenure of the forward contract and prevailing Foreign exchange market conditions.

The Company's exposure to foreign currency risk (un-hedged) as detailed below:

Currency	Trade Payables	Trade and other Receivables	Balance with Banks	Foreign Currency Loan
<b>USD in Millions</b>				
As at 31-03-2021	1.55	3.00	0.26	1.30
As at 31-03-2020	0.34	2.53	0.17	1.86

**Risk sensitivity on foreign currency fluctuation**

₹ in Lakhs

Foreign Currency	31-03-2021		31-03-2020	
	1% Increase	1% decrease	1% increase	1% decrease
USD	44.70	(44.70)	35.85	(35.85)
LKR	-	-	-	-

**Cash flow and fair value interest rate risk**

Interest rate risk arises from long term borrowings with variable rates which exposed the company to cash flow interest rate risk. The Company's fixed rate borrowing are carried at amortized cost and therefore are not subject to interest rate risk as defined in Ind AS 107 since neither the carrying amount nor the future cash flows will fluctuate because of the change in market interest rates. The Company is exposed to the evolution of interest rates and credit markets for its future refinancing, which may result in a lower or higher cost of financing, which is mainly addressed through the management of the fixed/ floating ratio of financial liabilities. The Company constantly monitors credit markets to strategize a well-balanced maturity profile in order to reduce both the risk of refinancing and large fluctuations of its financing cost. The Company believes that it can source funds for both short term and long term at a competitive rate considering its strong fundamentals on its financial position. Sensitivity on interest rate fluctuation.

**Interest rate risk exposure**

₹ in Lakhs

Particulars	31-03-2021	31-03-2020
Variable rate borrowings	11,783.77	18,131.04
Fixed rate borrowings	3,401.92	5,599.13

The Company does not have any interest rate swap contracts.

**Sensitivity on Interest rate fluctuation**

₹ in Lakhs

Total Interest Cost works out to	31-03-2021	31-03-2020
1% Increase in Interest Rate	545.59	1,192.86
1% Decrease in Interest Rate	379.76	924.72

**46. CAPITAL MANAGEMENT**

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximize the shareholders' wealth.

The Company manages its capital structure and makes adjustments in the light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus Debt.

₹ in Lakhs

Particulars	31-03-2021	31-03-2020
Long Term Borrowings	2,355.17	2,573.76
Current maturities of Long term borrowings	1,046.75	3,025.37
Short Term Borrowings	11,783.77	18,131.04
Less: Cash and Cash Equivalents	760.47	1,706.01
Net Debt (A)	14,425.22	22,024.16
Equity Share Capital	866.63	866.63
Other Equity	89,244.22	77,603.84
Total Equity (B)	90,110.85	78,470.47
Total Capital Employed (C) = (A) + (B)	1,04,536.07	1,00,494.63
Capital Gearing Ratio (A) / (C)	13.80%	21.92%

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. There have been no breaches in the financial covenants of any interest-bearing loans/borrowing. The Company has been consistently focusing on reduction in long term borrowings. There are no significant changes in the objectives, policies or processes for managing capital during the years ended 31-03-2021 and 31-03-2020.

**47. PROJECT REVENUE RECOGNITION**

Disclosure as per Indian Accounting Standard - 11 in respect of projects in progress

- [a] Contract Revenue during the year ₹ 129.73 Lakhs [PY: ₹ 494.83 Lakhs]
- [b] Aggregate amount of cost incurred ₹ 134.05 Lakhs [PY: ₹ 425.10 Lakhs] and recognised loss ₹ (4.32) Lakhs [PY: ₹ 69.73 Lakhs] (less recognised losses) to date
- [c] Advances received [Outstanding] ₹ 13.30 Lakhs [PY: ₹ 54.52 Lakhs]
- [d] Retention Money [Outstanding] ₹ 40.49 Lakhs [PY: ₹ 9.75 Lakhs] \*
- [e] Gross Amount due from Customers for Contract Work [including Retention at (d) above] ₹ 98.60 Lakhs [PY: ₹ 357.95 Lakhs]
- [f] Gross Amount due to Customers for Contract Work [other than advances at (c) above] - Nil.
- [g] Unbilled revenue - Nil [PY: Nil].

\* Retention Money [Outstanding] is after adjusting amounts released against furnishing of Bank Guarantees.

Unbilled Revenue represents revenue recognised based on percentage of completion method over and above the amount due from the customers as per the agreed payment plans.

**48. THE CODE ON SOCIAL SECURITY, 2020 AND INDUSTRIAL RELATIONS CODE, 2020**

The Central Government has published The Code on Social Security, 2020 and Industrial Relations Code, 2020 (“the codes”) in the Gazette of India, inter alia, subsuming various existing labour and industrial laws which deals with employees including post-employment period. The effective date of the code and the rules are yet to be notified. The impact of the legislative changes if any will be assessed and recognised post notification of relevant provisions

**49. IMPACT ON COVID 19 PANDEMIC**

The second wave of COVID 19 has impacted the demand for the product as the pandemic is now affecting rural areas also. The Company is continuing its operations in compliance with the directives issued by the Government Authorities. The company is monitoring the situation closely and is taking necessary steps to continue operations in due compliance with applicable regulations.

The Company has considered the possible effects that may result from the pandemic relating to COVID19 in the preparation of these standalone financial statements including the recoverability of carrying amounts of financial and nonfinancial assets. In developing the assumptions relating to the possible future uncertainties in the global economic conditions because of this pandemic, the Company has, at the date of approval of these financial statements, used internal and external sources of information including economic forecasts and expects that the carrying amount of these assets will be recovered. However, the final impact may differ from the current estimates made as at the date of approval of the financial statements for the year ended 31-03-2021 considering the prevailing uncertainties.



**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

₹ in Lakhs

**50. SEGMENT WISE REVENUE, RESULTS AND CAPITAL EMPLOYED**

As required under Ind AS 108, the Segment-wise Revenue, Results and Capital employed are furnished below:-

Particulars	Building Products		Textiles		Windmill		Others		Consolidated	
	Year Ended 31.03.2021	Year Ended 31.03.2020	Year Ended 31.03.2021	Year Ended 31.03.2020	Year Ended 31.03.2021	Year Ended 31.03.2020	Year Ended 31.03.2021	Year Ended 31.03.2020	Year Ended 31.03.2021	Year Ended 31.03.2020
<b>1. Revenue/Income from operations</b>										
External Customers	84,670.12	68,402.64	13,179.25	12,415.91	1,455.44	1,559.01	2,293.09	1,639.98	1,01,597.90	84,017.54
Inter-segment	-	-	-	-	(1,304.51)	(1,386.21)	-	-	(1,304.51)	(1,386.21)
Total Revenue	84,670.12	68,402.64	13,179.25	12,415.91	150.93	172.80	2,293.09	1,639.98	1,00,293.39	82,631.33
<b>2. Results:</b>										
Segment results										
Unallocated Corporate Expenses										
Operating Profit / (Loss)	10,703.56	3,969.04	349.71	(1.49)	843.43	981.41	2,431.39	(83.47)	14,328.09	4,865.49
Interest expenses									949.32	1,459.73
Other Income / Dividend Income									4,092.66	4,572.36
Income Tax - Current (MAT)									4,541.19	1,697.93
- Deferred									423.22	874.42
- MAT credit entitlement									-	-
Profit from Ordinary activities									12,507.02	5,405.77
Exceptional items									-	505.69
Net Profit									12,507.02	5,911.46
<b>3. Other Information:</b>										
Segment Assets	69,522.94	65,172.47	16,459.57	15,951.02	1,370.16	1,478.34	49,337.28	43,561.82	1,36,689.95	1,26,163.65
Unallocated corporate assets										
Total Assets	69,522.94	65,172.47	16,459.57	15,951.02	1,370.16	1,478.34	49,337.28	43,561.82	1,36,689.95	1,26,163.65
Segment Liabilities	15,642.32	12,817.55	5,685.28	5,310.92	206.32	174.18	25,045.17	29,390.53	46,579.09	47,693.18
Unallocated corporate liabilities										
Total Liabilities	15,642.32	12,817.55	5,685.28	5,310.92	206.32	174.18	25,045.17	29,390.53	46,579.09	47,693.18
Capital Expenditure	1,477.68	2,080.39	2,761.16	2,769.67	-	2.50	132.40	355.95	4,371.24	5,208.51
Depreciation	2,155.50	2,077.76	492.01	383.82	113.90	115.38	0.29	0.29	2,761.70	2,577.25
Non - cash expenses other than depreciation	-	-	-	-	-	-	-	-	-	-

Segmental Assets includes Tax Assets

**NOTES ACCOMPANYING SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

51. The previous period figures have been re-grouped / restated wherever considered necessary.

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABK8753  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMR7497

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

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## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### INDEPENDENT AUDITOR'S REPORT

To the Members of RAMCO INDUSTRIES LIMITED

#### Report on the Audit of the Consolidated Financial Statements

#### Opinion

We have audited the Consolidated financial statements of **RAMCO INDUSTRIES LIMITED** ("the Holding Company"), its subsidiaries and its associates (collectively referred to as "the Company" or "the Group"), comprising of the consolidated balance sheet as at 31<sup>st</sup> March 2021, the consolidated statement of profit and loss, the consolidated cash flow statement for the year then ended, and a summary of the significant accounting policies and other explanatory information ("the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of their consolidated state of affairs of the Company as at March 31, 2021, and the consolidated profit, and its consolidated cash flows for the year ended and consolidated changes in the equity on that date.

#### Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the *Code of Ethics* issued by Institute of Chartered Accountants of India, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of Matter

We draw attention to Note No. 50 to the consolidated financial statements, which describes the uncertainties and the impact of the COVID 19 pandemic on the operations and results on financial results. The Management has assessed that there is no material impact on the financial statements due to lockdown and related restrictions imposed towards controlling the COVID 19 pandemic. Our opinion is not modified in respect of this matter.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response
1	<p><b>Recognition and measurement of deferred taxes</b></p> <p>The recognition and measurement of deferred tax items requires determination of differences between the recognition and the measurement of assets, liabilities, income and expenses in accordance with the Income Tax Act and other applicable tax laws including application of ICDS and financial reporting in accordance with Ind AS.</p> <p>Assessment of Deferred Tax Assets is done by the management at the close of each financial year taking into account forecasts of future taxable results.</p> <p>We have considered the assessment of deferred tax liabilities and assets as a key matter due to the importance of management's estimation and judgment and the materiality of amounts.</p> <p>(Refer to Note No. 4.4.4, 4.4.5 and 4.4.6 to the Consolidated Financial Statements)</p>	<p>Principal Audit Procedures</p> <p>The key matter was addressed by performing audit procedures which involved assessment of underlying process and evaluation of internal financial controls with respect to measurement of deferred tax and assessment of the items leading to recognition of deferred tax in light of prevailing tax laws and applicable financial reporting standards.</p> <p>Furthermore we assessed the adequacy and appropriateness of the disclosures in the consolidated financial statements.</p>



## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

2	<p>Evaluation of uncertain Tax Position/ Other contingent liabilities</p> <p>The Company has material uncertain tax position in respect of possible or actual taxation disputes, litigations and claims. The provisions are estimated using a significant degree of management judgment in interpreting the various relevant rules, regulations and practices and in considering precedents in various legal forums.</p> <p>(Refer to Note No. 38 to the Separate Financial Statements)</p>	<p>Principal Audit Procedures</p> <p>The Audit addressed this Key Audit Matter by assessing the adequacy of tax Provisions by reviewing the management's underlying assumptions in estimating the tax provisions and the possible outcome of the disputes.</p> <p>We reviewed the significant litigations and claims and discussed with the Company's legal counsel, external advisors about their views regarding the likely outcome and magnitude of and exposure to relevant litigation and claims.</p> <p>We also reviewed the relevant judgements and the opinions given by the company's advisers, which were relied on by the management for such claims.</p> <p>Furthermore we assessed the adequacy and appropriateness of the disclosures in the Separate financial statements.</p>
3	<p><b>Existence and impairment of Trade Receivables</b></p> <p>Trade Receivables are significant to the Company's financial statements. The Collectability of trade receivables is a key element of the company's working capital management, which is managed on an ongoing basis by its management. Due to the nature of the Business, the requirements of customers and various contract terms are in place, there is a risk that the carrying values may not reflective of their recoverable amounts as at the reporting date, which would require an impairment provision. Where there are indicators of impairment, the company undertakes assessment of the recoverability of the amounts. Given the magnitude and inherent uncertainty involved in the judgement, in estimating impairment assessment of trade receivables, we have identified this as a key audit matter.</p> <p>(Refer to Note No. 12 to the Consolidated Financial Statements)</p>	<p>Principal Audit Procedures:</p> <p>We performed audit procedures on the assessment of trade receivables, which included substantive testing of revenue transactions, obtaining trade receivable external confirmations and testing the subsequent payments received. Assessing the impact of impairment on trade receivables requires judgement and we evaluated management's assumptions in determining the provision for impairment of trade receivables, by analyzing the ageing of receivables, assessing significant overdue individual trade receivables and specific local risks, combined with the legal documentations, where applicable.</p> <p>We also reviewed the system of obtaining monthly confirmation from the customers, which are kept in electronic mode by the company. We tested the timing of revenue and trade receivables recognition based on the terms agreed with the customers. We also reviewed, on a sample basis, terms of the contract with the customers, invoices raised, etc., as a part of our audit procedures.</p> <p>Furthermore we assessed the adequacy and appropriateness of the disclosures in the consolidated financial statements.</p>

### Information Other than the Consolidated Financial Statements and Auditors' Report Thereon

The Holding Company's management and board of directors are responsible for the other information. The other information comprises the information included in the Holding Company's annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Management and those charged with Governance for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Companies Act, 2013 that give a true and fair view of the consolidated state of affairs, consolidated profit/loss including other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group including its Associates and Associates in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective Board of Directors of the entities included in the Group and of its associates are responsible for maintenance of adequate accounting records in accordance with the provisions

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

of the Act for safeguarding the assets of the each entity and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the entities included in the Group and of its associates are responsible for assessing the ability of each entity and of its associates to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the entities included in the Group and of its associates are responsible for overseeing the financial reporting process of each entity.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness this assumptions. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group (Holding Company and Subsidiaries) to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the Consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of entities or business activities within the Group to express an opinion on the consolidated financial statement. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors such other auditors remain responsible for the direction, supervision and performance of the audit carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of company and such other entities included in the consolidated financial statements of which we are independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Other Matters

- (a) The Consolidated Financial Statements includes financial performance of a foreign branch which reflects total assets of ₹ 185.53 Lakhs, total revenue of ₹ Nil and net cash outflow amounting to ₹ 6.03 Lakhs for the year ended on 31<sup>st</sup> March 2021, which was audited by independent auditors in accordance with the regulations of that country and whose report has been furnished to us and has been considered in the consolidated financial statements solely based on such audited financial statements.
- (b) The Consolidated financial statements reflects the Group's share of total assets of ₹ 16,187.15 Lakhs as at 31<sup>st</sup> March 2021, the Total revenue of ₹ 23,210.07 Lakhs and net cash inflow of ₹ 2,325.74 Lakhs for the year ended 31<sup>st</sup> March 2021 of Two foreign subsidiaries, which were audited by independent auditors in accordance with the regulations of that country and whose report has been furnished to us and has been considered in the consolidated financial statements solely based on such audited financial statements. Our opinion is not modified in respect of this matter.
- (c) The audited statements as per Ind AS of One Subsidiary Company, included in the consolidated financial results year to date reflect total assets of ₹ 1,298.65 Lakhs as at 31<sup>st</sup> March 2021, the total revenue of ₹ 89.48 Lakhs and net cash outflow of ₹ 0.25 Lakhs for the year ended 31<sup>st</sup> March 2021, which was audited by one of us.
- (d) The audited financial statements as per Ind AS of Two associate companies included in the consolidated annual financial results year to date, whose consolidated financial statements reflect the net profit after tax of ₹ 15,780.03 Lakhs for the year ended 31<sup>st</sup> March 2021 audited by us and some other independent auditors. These audited financial statements as per Ind AS and other financial information.
- (e) We did not audit the financial statements of Four associate companies included in the consolidated annual financial results year to date, whose consolidated annual financial statements reflect the net profit after tax of ₹ 502.21 Lakhs for the year ended 31<sup>st</sup> March 2021. These financial statements as per Ind AS and other financial information are un-audited and have been furnished to us by the management, and our opinion is based solely on the financial results year to date, to the extent they have been derived from such un-audited financial statements.
- (f) Our attendance at the physical inventory verification done by the management was impracticable under the current lockdown restrictions imposed by the government. Consequently, we have performed alternative procedures to audit on the existence and condition of inventory at year end as per the guidance provided in SA-501 "Audit Evidence - Specific considerations for selected items" and have obtained sufficient audit evidence to issue our un-modified opinion on these consolidated financial results.

Our opinion on the statement is not modified in respect of these matters.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is based on the financial statements/financial information certified by the Management.

### Report on Other Legal and Regulatory Requirements

As required by Section 143(3) of the Act, based on our audit, we report, to the extent applicable, that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
- (c) The reports on the accounts of the branch offices of the Company audited under Section 143(8) of the Act by branch auditors have been sent to us and have been properly dealt with by us in preparing this report.
- (d) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income), and the Consolidated Statement of Cash Flow dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the consolidated financial statements.
- (e) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

- (f) On the basis of the written representations received from the directors of the Holding Company as on 31<sup>st</sup> March 2021 taken on record by the Board of Directors of the Holding Company and the report of the statutory auditors of its subsidiary companies incorporated in India, none of the Directors of the Group companies incorporated in India is disqualified as on 31<sup>st</sup> March 2021 from being appointed as a Director of that company in terms of sub-section 2 of Section 164 of the Act.
- (g) With respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls, refer to our separate Report in “Annexure”, which is based on the auditor’s reports of the company and its subsidiary companies incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the internal financial control over financial reporting of those companies, for reason stated there in.
- (h) With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of section 197 (16) of the Act, as amended:

In our opinion and best of our information and according to the explanations given to us, the remuneration paid to the directors during the current year by the Holding Company and its subsidiaries which are incorporated in India is in accordance with the provision of section 197 (16) of the Act. The remuneration paid to any director by the Holding company and its subsidiaries which are incorporated in India, is not in excess of limit laid down under section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under section 197(16) which are required to be commented upon by us.

- (i) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended;

In our opinion and to the best of our information and according to the explanations given to us:

- i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group, and its associates.
- ii. Provision has been made in the consolidated financial statements, as required under the applicable law or Ind AS, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies and associate companies incorporated in India during the year ended 31<sup>st</sup> March 2021.

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABL6645  
Place: Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.: 227833  
UDIN No.: 21227833AAAAMS1527

### ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in Paragraph (g) of Report on Other Legal and Regulatory Requirements of our Report of even date

#### Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of Ramco Industries Limited (The Holding Company) as of and for the year ended 31<sup>st</sup> March 2021, we have audited the internal financial controls over financial reporting of the Holding Company and its subsidiary companies which are companies incorporated in India, as of that date.

#### Management's Responsibility for Internal Financial Controls

The Respective Board of Directors of the Holding Company and its subsidiary companies which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting with reference to financial statements of the Holding Company and its subsidiaries which are incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note, issued by ICAI and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports and the information and explanation provided by the management is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

#### Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

#### Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### Opinion

In our opinion, based on the test checks conducted by us, the Holding Company and its subsidiary companies which are companies incorporated in India, have, in all material respects, reasonably adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were prima facie operating effectively as at 31<sup>st</sup> March 2021, based on the internal control over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN No.: 21210474AAAABL6645  
Place: Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.: 227833  
UDIN No.: 21227833AAAAMS1527

**CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES**

**BALANCE SHEET AS AT 31<sup>ST</sup> MARCH 2021**

	Note No	As at 31-Mar-2021 ₹ in Lakhs	As at 31-Mar-2020 ₹ in Lakhs
<b>I ASSETS</b>			
<b>(1) Non - Current Assets</b>			
(a) Property, Plant and Equipments	6	46,793.88	46,048.90
(b) Capital Work-in-progress	6	3,600.33	2,087.67
(c) Intangible Assets	6	364.93	575.04
(d) Investment Property	7	63.97	65.16
(e) Investment in Associates	8 (A)	2,77,068.68	2,57,110.06
(f) Financial Assets			
Other Investment	8 (B)	4,673.03	3,042.85
Other Financial Assets	9	746.97	822.49
(g) Other Non-Current Assets	10	369.85	514.68
		<u>3,33,681.64</u>	<u>3,10,266.85</u>
<b>(2) Current Assets</b>			
(a) Inventories	11	37,387.75	35,715.44
(b) Financial Assets			
Trade Receivables	12	9,398.70	8,394.93
Cash and Cash Equivalents	13	7,742.33	6,362.38
Other Financial Assets	14	186.98	195.11
(c) Current Tax Asset		8,064.85	6,618.88
(d) Other Current Assets	15	3,611.09	3,769.46
		<u>66,391.70</u>	<u>61,056.20</u>
<b>TOTAL ASSETS</b>		<u><u>4,00,073.34</u></u>	<u><u>3,71,323.05</u></u>
<b>II EQUITY &amp; LIABILITIES</b>			
<b>(1) Share Holders' Fund</b>			
(a) Equity Share Capital	16	866.63	866.63
(b) Other Equity	17	3,47,530.68	3,20,073.91
Total Equity		<u>3,48,397.31</u>	<u>3,20,940.54</u>
<b>(2) Non Current Liabilities</b>			
(a) Financial Liabilities			
Borrowings	18	2,355.17	2,573.76
Other Financial Liabilities	19	219.41	213.67
(b) Deferred Tax Liabilities (Net)	20	4,514.70	2,313.71
(c) Deffered Government Grants	21	115.74	127.43
		<u>7,205.02</u>	<u>5,228.57</u>
<b>(3) Current Liabilities</b>			
(a) Financial Liabilities			
Borrowings	22	11,844.94	18,168.67
Trade Payables			
Dues of Micro and Small Enterprises	23	337.51	328.24
Dues of creditors other than Micro and Small Enterprises	23	7,912.37	6,432.89
Other Financial Liabilities	24	9,650.33	10,053.06
Deferred Government Grants		11.70	11.70
(b) Other Current Liabilities	25	4,606.32	1,936.95
(c) Provisions	26	10,107.84	8,222.43
		<u>44,471.01</u>	<u>45,153.94</u>
<b>TOTAL EQUITY &amp; LIABILITIES</b>		<u><u>4,00,073.34</u></u>	<u><u>3,71,323.05</u></u>
Significant Accounting Policies, Judgements & Estimates	1-5		
See accompanying notes to the financial statements.	38-51		

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 0150415  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABL6645  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 0053335  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMS1527

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2021

	Note No	2020-21 ₹ in Lakhs	2019-20 ₹ in Lakhs
<b>INCOME</b>			
1 Revenue from Operations	27	1,20,934.55	97,405.07
2 Other Income	28	2,141.31	3,525.60
3 Other Finance Income	29	309.45	562.47
4 <b>Total Revenue</b>		<u>1,23,385.31</u>	<u>1,01,493.14</u>
<b>5 Expenses</b>			
Cost of Materials Consumed	30	61,108.22	51,431.24
Cost of Resale materials		13.17	108.32
Changes in Inventories of Finished Goods and Work-in-progress	31	1,890.72	(2,250.82)
Employee Benefit Expense	32	11,370.89	10,330.02
Finance Costs	33	956.50	1,468.30
Depreciation and Amortization Expenses	6	3,260.90	3,093.50
Other Expenses	34	27,275.58	27,483.41
<b>Total Expenses</b>		<u>1,05,875.98</u>	<u>91,663.97</u>
6 Profit/ (Loss) Before Exceptional items and Tax		17,509.33	9,829.17
7 Exceptional items	35	-	505.69
8 <b>Profit / (Loss) Before Tax</b>		<u>17,509.33</u>	<u>10,334.86</u>
<b>9 Income Tax Expenses</b>			
Current Tax	37	5,617.60	2,365.41
Deferred Tax		299.12	1,076.25
<b>Total Tax Expenses</b>		<u>5,916.72</u>	<u>3,441.66</u>
10 <b>Profit / (Loss) for the year</b>		<u>11,592.61</u>	<u>6,893.20</u>
11 Share of Profit/(Loss) of Associates		16,282.24	10,059.78
12 <b>Total Profit for the Year</b>		<u>27,874.85</u>	<u>16,952.98</u>
<b>13 Other Comprehensive Income</b>			
Item that will not be reclassified to profit / (loss) in subsequent periods			
Actuarial Gain / (Loss) on defined benefit obligation (net)		(2.51)	(77.84)
Fair value gain/ (loss) on Equity Instruments through OCI		1,620.58	(636.62)
Tax Effect on other comprehensive Income		(188.80)	74.52
14 <b>Total Comprehensive Income for the year before share of OCI of Associates net of tax</b>		<u>1,429.27</u>	<u>(639.94)</u>
15 <b>Share of OCI of Associates</b>		<u>(375.40)</u>	<u>279.08</u>
<b>Comprehensive Income for the year net of tax</b>		<u>1,053.87</u>	<u>(360.86)</u>
16 <b>Total Comprehensive Income for the year Net of Tax</b>		<u>28,928.72</u>	<u>16,592.12</u>
Earnings per equity share of face value of ₹ 1 each		33.38	20.29
Basic & Diluted ( in ₹ )		₹ 1	₹ 1
Significant Accounting Policies, Judgements & Estimates	1-5		
See accompanying notes to the financial statements.	38-51		

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 0150415  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABL6645  
Place: Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 0053335  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMS1527

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head



CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENT FOR THE PERIOD ENDED 31<sup>ST</sup> MARCH 2021

	2020-21 ₹ in Lakhs	2019-20 ₹ in Lakhs
<b>A Cash Flow From Operating Activities</b>		
Profit before Tax	17,509.33	10,334.86
Adjusted for		
Loss on sale of assets	221.39	0.61
Depreciation	3,260.90	3,093.50
Fair value loss/(gain) on investments	(9.99)	8.39
Cash flow arising out of Actuarial loss on defined benefit obligation	(2.51)	(77.84)
Dividend Income	(1,623.15)	(2,927.45)
Profit on sale of assets	(150.74)	(384.69)
Profit on Sale of Shares	-	(269.42)
Interest income	(309.45)	(562.47)
Effects on Exchange rate	(605.31)	89.57
Interest paid	956.50	1,468.30
	<u>1,737.64</u>	438.50
Operating profit before working capital changes	19,246.97	10,773.36
Adjusted for		
Trade Payables	1,488.75	1,938.45
Other Current Assets	(4,151.11)	(3,402.13)
Other Current Liabilities / Financial Liabilities	6,135.60	1,309.50
Trade & Other Receivables	(1,003.77)	1,065.34
Inventories	(1,672.31)	(7,036.86)
	<u>797.16</u>	(6,125.70)
<b>Cash (used in) / generated from operations</b>	<b>20,044.13</b>	<b>4,647.66</b>
Taxes paid	(1,032.90)	(1,034.34)
<b>Net cash (used in) / generated from operating activities</b>	<b>19,011.23</b>	<b>3,613.32</b>
<b>B Cash Flow From Investing Activities</b>		
Purchase of Plant, property and Equipment	(4,532.11)	(5,709.60)
Proceeds from Sale of Plant, property and Equipment	596.72	704.52
Adjustment in Assets	68.97	(235.51)
Proceeds from Sale of Shares	-	272.42
Interest income	309.45	562.47
Dividend income	1,623.15	2,927.45
Changes in Capital WIP	(1,512.66)	(1,597.09)
Advances for long term purpose	221.54	(456.53)
Purchase of Investment	(4,051.39)	(2,743.70)
<b>Net cash (used in) / from Investing activities</b>	<b>(7,276.33)</b>	<b>(6,275.55)</b>

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENT FOR THE PERIOD ENDED 31<sup>ST</sup> MARCH 2021 Contd...

	2020-21 ₹ in Lakhs	2019-20 ₹ in Lakhs
<b>C Cash Flow From Financing Activities</b>		
Proceeds from long term borrowing	(2,197.21)	28.69
Proceeds from other Long term Liabilities	(11.69)	(11.70)
Proceeds from short term borrowings	(6,323.73)	4,996.80
Dividend paid	(866.64)	(866.64)
Finance cost	(955.69)	(1,474.05)
<b>Net cash from / (used in) Financing activities</b>	<b>(10,354.96)</b>	2,673.10
Net increase / (decrease) in cash and cash equivalents ( A+B+C)	1,379.95	10.87
Cash and cash equivalents as at the beginning of the period	6,362.38	6,351.51
<b>Cash and Cash equivalents as at the end of the period</b>	<b>7,742.33</b>	6,362.38
<b>Reconciliation of changes in liabilities arising from Financing Activities pertaining to Borrowings:</b>		
Balance at the beginning of the year		
Long Term Borrowings	2,573.76	2,560.92
Short Term Borrowings (excluding cash credit)	18,168.67	13,171.87
Current maturities of Long Term Debt	3,025.37	3,009.52
Interest accrued	32.17	26.42
Sub-total Balance at the beginning of the year	<u>23,799.97</u>	<u>18,768.73</u>
Cash flows during the year		
Proceeds from Long Term Borrowings	1,101.93	3,036.54
Repayment of Long Term Borrowings	(3,299.14)	(3,007.85)
Proceeds from / (Repayment of) Short Term Borrowings (net)	(6,323.73)	4,996.80
Interest paid	(957.31)	(1,462.55)
Sub-total Cash flows during the year	<u>(9,478.25)</u>	<u>3,562.94</u>
Non-cash changes		
Interest accrual for the year	956.50	1,468.30
Balance as the end of the year		
Long Term Borrowings	2,355.17	2,573.76
Short Term Borrowings	11,844.94	18,168.67
Current maturities of Long Term Debt	1,046.75	3,025.37
Interest accrued but not due	31.36	32.17
Balance as the end of the year	<u>15,278.22</u>	<u>23,799.97</u>

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABL6645  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMS1527

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
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Company Secretary & Legal Head

**CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES**

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

Statement of Changes in Equity for the year ended 31<sup>st</sup> March 2021

**A. EQUITY SHARE CAPITAL**

₹ In Lakhs

Balance as at 01-04-2019	866.63
Changes in Equity Share Capital during the year 2019-20	-
Balance as at 31-03-2020	866.63
Changes in Equity Share Capital during the year 2020-21	-
Balance as at 31-03-2021	866.63

**B. OTHER EQUITY**

For the year ended 31<sup>st</sup> March, 2021

Particulars	Surplus				Items of OCI		Total
	Capital Reserve	Share Premium	Retained Earnings	General Reserve	FVTOCI-Equity	Actuarial (Loss)/Gain	
As at 1 <sup>st</sup> April 2020	1,75,990.19	209.53	96,082.68	44,808.72	2,982.79	-	3,20,073.91
Profit for the period	-	-	27,874.85	-	(375.40)	-	27,499.45
Other Comprehensive Income	-	-	-	-	1,431.78	(2.51)	1,429.27
<b>Total Comprehensive Income</b>	-	-	<b>27,874.85</b>	-	<b>1,056.38</b>	<b>(2.51)</b>	<b>28,928.72</b>
Issue of Share Capital	-	-	-	-	-	-	-
Transfer to General Reserve	-	-	(1,900.00)	1,900.00	-	-	-
Transfer as per Ind AS 116	-	-	-	-	-	-	-
Transfer to Retained Earnings	-	-	(2.51)	-	-	2.51	-
Transaction costs	-	-	-	(605.31)	-	-	(605.31)
Cash Dividends	-	-	(866.64)	-	-	-	(866.64)
<b>As at 31<sup>st</sup> Mar 2021</b>	<b>1,75,990.19</b>	<b>209.53</b>	<b>1,21,188.38</b>	<b>46,103.41</b>	<b>4,039.17</b>	-	<b>3,47,530.68</b>

For the year ended 31<sup>st</sup> March, 2020

	Surplus				Items of OCI		Total
	Capital Reserve	Share Premium	Retained Earnings	General Reserve	FVTOCI-Equity	Actuarial (Loss)/Gain	
As at 1 <sup>st</sup> April 2019	1,75,990.19	209.53	80,786.75	43,819.15	3,544.89	-	3,04,350.51
Profit for the period	-	-	17,232.06	-	-	-	17,232.06
Adjustments	-	-	-	-	-	-	-
Other Comprehensive Income	-	-	-	-	(562.10)	(77.84)	(639.94)
<b>Total Comprehensive Income</b>	-	-	<b>17,232.06</b>	-	<b>(562.10)</b>	<b>(77.84)</b>	<b>16,592.12</b>
Issue of Share Capital	-	-	-	-	-	-	-
Transfer to General Reserve	-	-	(900.00)	900.00	-	-	-
Transfer as per Ind AS 116	-	-	(91.65)	-	-	-	(91.65)
Transfer to Retained Earnings	-	-	(77.84)	-	-	77.84	-
Transaction costs	-	-	-	89.57	-	-	89.57
Cash Dividends	-	-	(866.64)	-	-	-	(866.64)
<b>As at 31<sup>st</sup> March 2020</b>	<b>1,75,990.19</b>	<b>209.53</b>	<b>96,082.68</b>	<b>44,808.72</b>	<b>2,982.79</b>	-	<b>3,20,073.91</b>

As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABL6645  
Place: Chennai  
Date: 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMS1527

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

#### 1. CORPORATE INFORMATION

Ramco Industries Limited is a Public Limited Company domiciled and headquartered in India and incorporated under the provisions of Companies Act 1956. The Registered office of the Company is located at No. 47 P.S.K Nagar, Rajapalayam - 626 108, Tamilnadu and Corporate office of the company is located at "Auras corporate centre", VI Floor, 98A - Dr. Radha Krishnan Road, Mylapore, Chennai - 600 004, Tamil Nadu. The Company's shares are listed in BSE Limited and NSE Limited.

The Company is engaged in manufacture of Fiber Cement (FC) sheets and Calcium Silicate Boards (CSBs). The Company's segments are Building products, Textiles and Power generation from wind mills. The Company caters mainly to the domestic markets. The Company is also engaged in sale of surplus electricity generated from its windmills after meeting its captive requirements.

The Consolidated financial statements of the Company for the year were approved and adopted by Board of Directors of the Company in their meeting dated 24.05.2021.

#### 2. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS (CFS)

- 2.1 The Company has prepared its financial statements in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules 2015 as amended from time to time. The Sri Lankan subsidiary accounts have been prepared in conformance with Sri Lanka Accounting Standards for Small and Medium - sized Entities (SLFRS for SMEs).
- 2.2 Pursuant to General Circular No.39/2014 dated 14.10.2014 issued by the Ministry of Corporate Affairs that the disclosures made already under the standalone financial statements are not merely repeated and thus the disclosures that are relevant arising out of consolidation have only been presented
- 2.3 The CFS comprises the financial statements of the Ramco Industries Limited, its Subsidiary Companies and Associate Companies, The list of Companies which are included in consolidation and the parent Company's holding and voting rights therein are as under:

Name of the Subsidiary	% of ownership interest	
	31.03.2021	31.03.2020
Sudharsanam Investments Ltd	100.00	100.00
Sri Ramco Lanka Pvt Ltd	99.99	99.99
Sri Ramco Roofings Lanka (Private) Ltd *	1.27	1.27
* Step down subsidiary		
Sri Ramco Lanka Private Limited holding in Sri Ramco Roofing (pvt) ltd	98.73	98.73

The following Companies are recognised as Associates based on existence of significant influence over such Companies:

Name of the Associates	Country of Incorporation	% of Ownership interest	
		31.03.2021	31.03.2020
The Ramco Cements Limited	India	22.41	22.32
Ramco Systems Limited	India	17.80	17.87
Rajapalayam Mills Limited	India	1.73	1.73
Ramco Industrial and Technology Services Limited	India	1.05	1.05
Madurai Trans Carrier Limited	India	17.17	17.17
Lynks Logistics Limited	India	23.78	20.44

% of ownership represents only direct holding

The above companies are incorporated in India and Financial statements of the respective companies are drawn up to the same reporting date as that of the parent company

- 2.4 The significant accounting policies used in preparing the financial statements are set out in Note No.4

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

- 2.5 The Company has considered its operating cycle to be 12 months for the purpose of Current or Non-current classification of assets and liabilities.
- 2.6 An asset is classified as current when it is expected to be realised or intended to be sold or consumed in the normal operating cycle or held primarily for the purpose of trading or expected to be realised within 12 months after the reporting period or cash or cash equivalents unless restricted from being exchanged or used to settle a liability 12 months after the reporting period. All other assets are classified as non-current.
- 2.7 A liability is classified as current when it is expected to be settled in normal operating cycle or held primarily for the purpose of trading or due for settlement within 12 months after the reporting period or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.
- 2.8 The financial statements are presented in Indian Rupees rounded to the nearest Lakhs with two decimals. The amount below the round off norm adopted by the Company is denoted as ₹ 0.00 Lakhs.

**Principles of Consolidation**

- 2.9 The CFS of the parent Company and its subsidiary Company have been consolidated on a line-by-line basis by adding together the book value of like items of assets, liabilities, income and expenses, after elimination of intra-group balances and intra-group transactions resulting in unrealized Profits / Losses
- 2.10 The CFS has been prepared using uniform accounting policies for like transactions and other events in similar circumstances and is presented, to the extent possible, in the same manner as the parent Company's standalone financial statements.
- 2.11 Non-controlling interest in the net assets of consolidated subsidiary is identified and presented in the Consolidated Balance Sheet separately from liabilities and equity of the parent Company's shareholders. Non-controlling interest in the net assets of consolidated subsidiary consists of:
- A. The amount of subscribed equity share capital attributable to minority shareholders during the year
  - B. The minority share of movement in equity since the date the parent subsidiary relationship came into existence
- 2.12 The CFS includes the share of profit / loss of the associate companies that are accounted for using equity method in accordance with Ind AS 28. Accordingly, the share of profit / loss of the associate company (the loss being restricted to the cost of investment) has been added / deducted from the cost of investment. The most recent available financial statements of the associate are used by the company in applying the equity method.
- 2.13 Under equity method of accounting, the investments are initially recognized at the fair value of net asset of Associate Company from the date on which it becomes as associate and any difference between the cost of the investment and the entity's share of the net fair value of the investee's identifiable assets and liabilities is accounted for as follows:
- A. Goodwill relating to an associate is included in the carrying amount of the investment and the same is not amortised.
  - B. Any excess of the entity's share of the net fair value of the investee's identifiable assets and liabilities over the cost of the investment is recognised directly in equity as capital reserve in the period in which the investment is acquired.
- Subsequently, the carrying amount of investment is adjusted to recognize the Company's share of post-acquisition profits or losses of the Associates in the profit & loss and also its share of Other Comprehensive Income (OCI) of the Associate Company separately under Other Comprehensives Income.
- 2.14 Dividend received or receivable from Associates are recognized as a reduction in the carrying amount of the Investment
- 2.15 Unrealised gains on transactions between the group and its associates are eliminated to the extent of the group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.
- 2.16 At each reporting date, the Company determines whether there is any objective evidence that the investment in the associate is impaired. If there is such evidence, the company provides for impairment as the difference between the recoverable amount of the associate and its carrying value, and then recognized the loss as "Share of profit of an associate" in the statement of profit or loss.
- 2.17 The statement of profit and loss reflects the company's share of results of operations of its associates. Any change in OCI of those investees is presented as part of the Group's OCI.

**3. BASIS OF MEASUREMENT**

The financial statements have been prepared on accrual basis under historical cost convention except for certain financial instruments (Refer Note 4.18 - Accounting Policy for Financial Instruments) and defined benefit plan assets which are measured at fair value.

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

4. SIGNIFICANT ACCOUNTING POLICIES

4.1 Inventories

4.1.1 Raw-materials, Stores & Spares, Fuel, Packing materials etc., are valued at cost, computed on a moving weighted average basis including the cost incurred in bringing the inventories to their present location and condition after providing for obsolescence and other losses or net realisable value whichever is lower. Inventories are usually written down to net realisable value, if the finished products, in which they will be used, are expected to be sold below cost. However, the inventories are considered to be realizable at cost, if the finished products, in which they will be used, are expected to be sold at or above cost.

4.1.2 Process stock is valued at moving weighted average cost including the cost of conversion with systematic allocation of production overheads, or net realisable value whichever is lower. Factory administration overheads to the extent attributable to bring the inventories to their present location and condition are also included in the valuation of Process stock.

4.1.3 Finished goods are valued at cost or net realisable value whichever is lower. Cost includes cost of conversion and other costs incurred in bringing the inventory to their present location and condition. Finished goods include stock-in-trade also which comprises cost of purchase and other cost incurred in bringing the inventories to the present location and condition. Cost is determined on a moving weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and estimated costs necessary to make the sale.

4.2 Cash Flow Statement

4.2.1 Cash flows are presented using indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments.

4.2.2 Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances with original maturity of less than 3 months, highly liquid investments that are readily convertible into cash.

4.2.3 Bank borrowings are generally considered to be financing activities. However, where bank overdrafts which are repayable on demand form an integral part of an entity's cash management, bank overdrafts are included as a component of cash and cash equivalents for the purpose of Cash flow statement.

4.3 Dividend distribution to Equity shareholders

Final dividend distribution to shareholders is recognised in the period in which the dividends are approved by the shareholders. Any interim dividend paid is recognised on approval by Board of Directors. Dividend together with applicable taxes (if any) is recognised directly in Equity.

4.4 Income Taxes

4.4.1 Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the applicable tax rates, the provisions of the Income Tax Act, 1961 and other applicable tax laws.

4.4.2 Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future tax liability, is recognised as an asset viz. MAT Credit Entitlement, to the extent there is convincing evidence that the Company will pay normal Income tax and it is highly probable that future economic benefits associated with it will flow to the Company during the specified period. The Company reviews the "MAT Credit Entitlement" at each Balance Sheet date and writes down the carrying amount of the same to the extent there is no longer convincing evidence to the effect that the Company will pay normal Income tax during the specified period.

4.4.3 Current tax assets and liabilities are offset, when the Company has legally enforceable right to set off the recognised amounts and intends to settle the asset and the liability on a net basis.

4.4.4 Deferred tax is recognised using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting at the reporting date.

4.4.5 Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year where the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

- 4.4.6 Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by same governing tax laws and the Company has legally enforceable right to set off current tax assets against current tax liabilities.
- 4.4.7 Both current tax and deferred tax relating to items recognised outside the Profit or Loss is recognised either in "Other Comprehensive Income" or directly in "Equity" as the case may be.

**4.5 Property, plant and equipments (PPE)**

- 4.5.1. PPEs are stated at cost of acquisition or construction (net of GST wherever eligible and applicable) less accumulated depreciation / amortisation and impairment losses if any, except freehold land which is carried at cost. The cost comprises of purchase price, borrowing cost if capitalisation criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use.

The company identifies the significant parts of plant and equipment separately which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives. The cost of replacement of significant parts are capitalised and the carrying amount of replaced parts are de-recognised. When each major inspection/overhauling is performed, its cost is recognised in the carrying amount of the item of property, plant and equipment as a replacement if the recognition criteria are satisfied. Any remaining carrying amount of the cost of the previous inspection/overhauling (as distinct from physical parts) is de-recognised.

Other expenses on fixed assets, including day-to-day repair and maintenance expenditure and cost of replacing parts that does not meet the capitalisation criteria in accordance with Ind AS 16 are charged to the Statement of Profit and Loss for the period during which such expenses are incurred.

Capital Expenditure on tangible assets for research and development is classified as PPE and is depreciated based on the estimated useful life. Other expenditure incurred for research and development are expensed under the respective heads of accounts in the year in which it is incurred.

- 4.5.2 PPE acquired in full or part exchange for another asset are recorded at the fair market value or the net book value of the asset given up, adjusted for any balancing cash transaction. Fair market value is determined either for the assets acquired or asset given up, whichever is more clearly evident.
- 4.5.3 PPEs are eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal. Gains or losses arising from disposal, measured as the difference between the net disposal proceeds and the carrying amount of such assets, are recognised in the Statement of Profit and Loss. Amount received towards PPE that are impaired and derecognized in the financial statements, are recognized in Statement of Profit and Loss, when the recognition criteria are met.
- 4.5.4 Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life on a straight line method. The depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less 5% being its residual value or any value whichever is less, except for process control systems whose residual value is considered as Nil.
- 4.5.5 Depreciation for PPE on additions is calculated on pro-rata basis from the date of such additions. For deletion/ disposals, the depreciation is calculated on pro-rata basis up to the date on which such assets have been discarded / sold.
- 4.5.6 The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each reporting date and adjusted prospectively, if appropriate.

**Capital Work in Progress**

- 4.5.7 Capital work in progress includes cost of property, plant and equipment under installation, under development including related expenses and attributable interest as at the reporting date.
- 4.5.8 Advances given towards acquisition / construction of PPE, outstanding as at the reporting date are disclosed as 'Capital Advances' under 'Other Non-Current Assets'.

**4.6 Leases**

- 4.6.1 The Company has adopted Ind AS 116 with effect from 01-04-2019 using the Modified Retrospective Approach and accordingly the comparative figures for the previous figures has not been restated and continue to be reported under Ind AS 17.
- 4.6.2 Ind AS 116 requires lessees to account for all leases under a single on-balance sheet model. The Company, as a lessee, upon transition to Ind AS 116, elected to measure the lease liability for all leases whose non-cancellable leases is more than 12 months, at the present value of remaining lease payments discounted using the incremental

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

borrowing rate at the date of initial application and recognise the right-of-use asset at an amount equal to the lease liability, adjusted for prepaid lease payments recognised in the balance immediately before the date of initial application.

- 4.6.3 The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date whether fulfilment of arrangement is dependent on the use of an underlying asset and the arrangement conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Company as a Lessee**

- 4.6.4 The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.
- 4.6.5 The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.
- 4.6.6 The estimated useful lives of right-of-use assets are determined on the same basis as those of Property Plant and Equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any.
- 4.6.7 The Company presents right-of-use assets that do not meet the definition of investment property in 'Property, Plant and Equipment' and Lease liabilities in 'Financial Liabilities' in the Balance sheet.
- 4.6.8 The Company has opted not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

**Company as a Lessor**

- 4.6.9 The lease arrangements where the risks and rewards incidental to ownership of an asset substantially vests with the Lessor are recognised as operating lease. Operating lease receipts are recognised in the Statement of Profit and Loss on straight line basis over the lease terms except where the payments are structured to increase in line with the general inflation to compensate for the expected inflationary cost increases. The Company do not have any finance leases arrangements.

**4.7 Revenue Recognition**

- 4.7.1 Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

**4.7.2 Revenue from Operations**

The Company has adopted Ind AS 115 with effect from 01.04.2018 (i.e) from the date on which it become effective.

***Sale of products***

Revenue is recognised at the fair value of consideration received or receivable upon transfer of significant risks and rewards of ownership of goods which coincides with the delivery of goods. It comprises of invoice value of goods after deducting discounts, volume rebates and applicable taxes on sale including GST. The company provides discounts to customers on achievement of the performance criteria based on agreed terms and conditions. The company do not have any non-cash consideration.

***Project Revenue recognition***

Contract revenue from Project activity on fixed price contracts is recognized when the outcome of the contract is ascertained reliably, contract revenue is recognized at cost of work performed on the contract plus proportionate margin, using percentage of completion method. Percentage of completion is determined based on work certified by the customer.

***Power generated from Windmills***

Power generated from windmills that are covered under wheeling & banking arrangement with TANGEDCO/ BESCOM/PGVCL are consumed at factories and unutilized units are sold to concerned distribution companies. The monetary values of such power generated that are captively consumed are not recognised as revenue for the company.



NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

Power generated from windmills that are covered under power purchase agreement with TANGEDCO /BESCOM/ PGVCL are sold to State Electricity Boards at the rate fixed by respective State Electricity Regulatory Commissions and the income is recognised as Sale of surplus power generated from windmills

**Scrap sale**

Scrap sale is recognised at the fair value of consideration received or receivable upon transfer of significant risk and rewards.

**Industrial Promotion Assistance**

This being in the nature of Government grants, which are recognised at fair value when the Company's right to receive the same is established with reasonable assurance.

**4.7.3 Other Income**

- a. Dividend income is recognised when the Company's right to receive dividend is established.
- b. Rental income from lease on investment properties is recognised on a straight line basis over the term of the relevant lease
- c. Value of Carbon credits are recognised when the Company's right to receive the same is established.

**4.8 Employee Benefits**

- 4.8.1 Short-term employee benefits viz., Salaries and Wages are recognized as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the related service is rendered.
- 4.8.2 Defined Contribution Plan viz., Contributions to Provident Fund and Superannuation Fund are recognized as an expense in the Statement of Profit and Loss for the year in which the employees have rendered services.
- 4.8.3 The Company contributes monthly to Employees' Provident Fund & Employees' Pension Fund administered by the Employees' Provident Fund Organisation, Government of India, at 12% of employee's basic salary. The Company has no further obligations.
- 4.8.4 The Company also contributes for superannuation a sum equivalent to 15% of the eligible officer's annual basic salary. The company is being remitted contribution for superannuation subject to maximum of ₹ 1.5 Lakhs per annum to Ramco Industries Limited Officer's Superannuation Fund administered by trustees and managed by LIC of India. The balance amount if any is paid as salary to the employees. There are no further obligations in respect of the above contribution plan.
- 4.8.5 The Company has its own Defined Benefit Plan viz., an approved Gratuity Fund. It is in the form of lump sum payments to vested employees on resignation, retirement, death while in employment or on termination of employment, for an amount equivalent to 15 days basic salary for each completed year of service. Vesting occurs upon completion of five years of continuous service. The Company makes annual contributions to "Ramco Industries Limited Employees' Gratuity Fund" administered by trustees and managed by LIC of India, based on the Actuarial Valuation by an independent external Actuary as at the Balance Sheet date using Projected Unit Credit method.
- 4.8.6 The Company provides for expenses towards compensated absences provided to its employees. The expense is recognized at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance Sheet date, using Projected Unit Credit method.
- 4.8.7 Remeasurement of net defined benefit asset / liability comprising of actuarial gains or losses arising from experience adjustments and changes in actuarial assumptions are charged / credited to other comprehensive income in the period in which they arise and immediately transferred to retained earnings. Other costs are accounted in the Statement of Profit and Loss.

**4.9 Government Grants**

- 4.9.1 In case of revenue related grant, the income is recognised on a systematic basis over the period for which it is intended to compensate an expense and is disclosed under "Other operating revenue" or netted off against corresponding expenses wherever appropriate. Receivables of such grants are shown under "Other Financial Assets".
- 4.9.2 Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same. Receivables of such benefits are shown under "Other Financial Assets".

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

**4.10 Foreign currency transactions**

- 4.10.1 The financial statements are presented in Indian Rupees, which is also the Company's functional currency.
- 4.10.2 All transactions in foreign currency are recorded on initial recognition at their functional currency exchange rates prevailing on that date.
- 4.10.3 Monetary assets and liabilities in foreign currencies outstanding at the reporting date are translated to the functional currency at the exchange rates prevailing on the reporting date and the resultant gains or losses are recognised during the year in the Statement of Profit and Loss.
- 4.10.4 Non-monetary items which are carried at historical cost denominated at functional currency are reported using the exchange rates at the date of transaction.
- 4.10.5 In case of foreign subsidiaries, being non-integral foreign operations, revenue items are consolidated at the moving average rate during the year. All assets and liabilities are converted at rates prevailing at the end of the year. Any exchange difference arising on consolidation is recognised in the Exchange Fluctuation Reserve.

**Foreign Branch Operations**

Income and expenditure transactions are translated to functional currency using monthly moving average exchange rate.

Monetary assets and liabilities of foreign branch as at the reporting date are translated to the functional currency at the exchange rates prevailing on the reporting date and the resultant gains or losses are recognised during the year in the Statement of Profit and Loss.

Non-monetary items of foreign branch are carried at historical cost denominated at functional currency and are reported using the exchange rates at the transaction date.

**4.11 Borrowing Costs**

- 4.11.1 Borrowing cost include interest computed using Effective Interest Rate method, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost.
- 4.11.2 Borrowing costs that are directly attributable to the acquisition, construction, production of a qualifying asset are capitalised as part of the cost of that asset which takes substantial period of time to get ready for its intended use. The Company determines the amount of borrowing cost eligible for capitalisation by applying capitalisation rate to the expenditure incurred on such cost. The capitalisation rate is determined based on the weighted average rate of borrowing cost applicable to the general borrowings of the Company which are outstanding during the period, other than borrowings made specifically towards purchase of the qualifying asset. To the extent that funds are borrowed specifically for the purpose of obtaining a qualifying asset, the amount of borrowing cost eligible for capitalisation on that asset is determined as the actual borrowing costs incurred on that borrowing during the period less any income on the temporary investment of those borrowings. The amount of borrowing cost that the Company capitalises does not exceed the amount of borrowing cost incurred during that period. All other borrowings cost are expensed in the period in which they occur.

**4.12 Earnings per Share**

- 4.12.1 Net profit after tax is divided by the weighted average number of equity shares including un-allotted bonus shares outstanding if any, during the year, after deducting treasury shares which represents holding of its own shares indirectly through associates by way of reciprocal interests.
- 4.12.2 Where an item of income or expense which is otherwise required to be recognised in the Statement of Profit and Loss is debited or credited to Equity, the amount in respect thereof is suitably adjusted in Net profit for the purpose of computing Earnings per share.
- 4.12.3 The Company do not have any potential equity shares.

**4.13 Impairment of Non-Financial Assets**

- 4.13.1 The carrying values of assets include property, plant and equipment, investment properties, cash generating units and intangible assets are reviewed for impairment at each Balance Sheet date, if there is any indication of impairment based on internal and external factors.

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

- 4.13.2 Non-financial assets are treated as impaired when the carrying amount of such asset exceeds its recoverable value. After recognition of impairment loss, the depreciation for the said assets is provided for remaining useful life based on the revised carrying amount, less its residual value if any, on straight line basis.
- 4.13.3 An impairment loss is charged to the Statement of Profit and Loss in the year in which an asset is identified as impaired.
- 4.13.4 An impairment loss is reversed when there is an indication that the impairment loss may no longer exist or may have decreased.

**4.14 Provisions, Contingent Liabilities and Contingent Assets**

- 4.14.1 Provisions involving substantial degree of estimation in measurement are recognised when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources embodying economic benefits in respect of which a reliable estimate can be made.
- 4.14.2 Provisions are discounted if the effect of the time value of money is material, using pre-tax rates that reflects the risks specific to the liability. When discounting is used, an increase in the provisions due to the passage of time is recognised as finance cost. These provisions are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.
- 4.14.3 Insurance claims are accounted on the basis of claims admitted or expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection. Any subsequent change in the recoverability is provided for. Contingent Assets are not recognised.
- 4.14.4 Contingent liability is a possible obligation that may arise from past events and its existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the same are not recognised but disclosed in the financial statements.

**4.15 Intangible Assets**

- 4.15.1 The costs of computer software acquired and its subsequent improvements are capitalised. Internally generated software is not capitalized and the expenditure is recognized in the Statement of Profit and Loss in the year in which the expenditure is incurred.
- 4.15.2 The intangible assets that are under development phase are carried at cost including related expenses and attributable interest, and are recognised as Intangible assets under development.
- 4.15.3 The residual values, useful lives and methods of depreciation of intangible asset are reviewed at each reporting date and adjusted prospectively, if appropriate.

**4.16 Investment Properties**

- 4.16.1 An investment in land or buildings both furnished and unfurnished, which are held for earning rentals or capital appreciation or both rather than for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business, are classified as investment properties.
- 4.16.2 Investment properties are stated at cost, net of accumulated depreciation and impairment loss, if any except freehold land which is carried at cost.
- 4.16.3 The company identifies the significant parts of investment properties separately which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives determined on best estimate basis upon technical advice. The cost of replacement of significant parts are capitalised and the carrying amount of replaced parts are de-recognised. Other expenses including day-to-day repair and maintenance expenditure and cost of replacing parts that does not meet the capitalisation criteria, are charged to the Statement of Profit and Loss for the period during which such expenses are incurred.
- 4.16.4 Investment properties are eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal. Gains or losses arising from disposal, measured as the difference between the net disposal proceeds and the carrying amount of such investment properties, are recognised in the Statement of Profit and Loss. Amount received towards investment properties that are impaired and derecognized in the financial statements, are recognized in Statement of Profit and Loss, when the recognition criteria are met.
- 4.16.5 The residual values, useful lives and methods of depreciation of investment properties are reviewed at each reporting date and adjusted prospectively, if appropriate.

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

**4.17 Operating Segments**

Operating segment has been identified on the basis of nature of products and reported in a manner consistent with the internal reporting provided to Chief Operating Decision Maker.

The Company has three operating/reportable segments viz. Building products, Textile and Wind power generation.

The inter-segment transfers of units of power from windmills are recognized at the applicable tariff rates of the electricity boards for the purpose of segment reporting as per the relevant accounting standard.

Costs are allocated to the respective segment based upon the actual incidence of respective cost. Unallocated items include general other income and expenses which are not allocated to any business segment.

**4.18 Financial Instruments**

4.18.1 A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

4.18.2 Financial assets and liabilities are offset and the net amount is presented in the Balance sheet when and only when the Company has a legal right to offset the recognised amounts and intends either to settle on a net basis or to realise the assets and settle the liabilities simultaneously.

4.18.3 The Company initially determines the classification of financial assets and liabilities. After initial recognition, no re-classification is made for financial assets which are categorised as equity instruments at FVTOCI and financial assets / liabilities that are specifically designated as FVTPL. However, other financial assets are re-classifiable when there is a change in the business model of the Company. When the Company reclassifies the financial assets, such reclassifications are done prospectively from the first day of the immediately next reporting period. The Company does not restate any previously recognised gains, losses including impairment gains or losses or interest.

**Financial Assets**

4.18.4 Financial assets comprises of investments in equity and mutual funds, trade receivables, cash and cash equivalents and other financial assets.

4.18.5 Investment in equity instrument and mutual funds are recognised based on the date of contract note where the transaction is entered through stock exchanges and based on date of allotment in respect of others.

4.18.6 Depending on the business model (i.e) nature of transactions for managing those financial assets and its contractual cash flow characteristics, the financial assets are initially measured at fair value and subsequently measured and classified at:

- a) Amortised cost; or
- b) Fair value through other comprehensive income (FVTOCI); or
- c) Fair value through profit or loss (FVTPL)

Amortised cost represents carrying amount on initial recognition at fair value plus or minus transaction cost.

4.18.7 The Company has evaluated the facts and circumstances on date of transition to Ind AS for the purpose of classification and measurement of financial assets. Accordingly, financial assets are measured at FVTPL except for those financial assets whose contractual terms give rise to cash flows on specified dates that represents solely payments of principal and interest thereon, are measured as detailed below depending on the business model:

Classification	Business Model
Amortised cost	The objective of the Company is to hold and collect the contractual cash flows till maturity. In other words, the Company do not intend to sell the instrument before its contractual maturity to realise its fair value changes.
FVTOCI	The objective of the Company is to collect its contractual cash flows and selling financial assets.

Investment in equity of subsidiary and associates are carried at cost (i.e) previous GAAP carrying amount as the date of transition to Ind AS. The Company has exercised an irrevocable option at time of initial recognition to measure the changes in fair value of other equity investments at FVTOCI. Accordingly, the Company classifies its financial assets for measurement as below:

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**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

Classification	Name of Financial Assets
Amortised cost	Trade receivables, Loans and advances to subsidiary company, employees and related parties, deposits, IPA receivable, interest receivable, unbilled revenue and other advances recoverable in cash or kind.
FVTOCI	Equity investments in companies other than Subsidiary & Associate as an option exercised at the time of initial recognition.
FVTPL	Investments in mutual funds, forward exchange contracts.

4.18.8 Financial assets are derecognised (i.e) removed from the financial statements, when its contractual rights to the cash flows expire or upon transfer of the said assets. The Company also derecognises when it has an obligation to adjust the cash flows arising from the financial asset with third party and either upon transfer of:

- a. significant risk and rewards of the financial asset, or
- b. control of the financial asset

However, the Company continue to recognise the transferred financial asset and its associated liability to the extent of its continuing involvement, which are measured on the basis of retainment of its rights and obligations of financial asset. The Company has applied the de-recognition requirements prospectively.

4.18.9 Upon derecognition of its financial asset or part thereof, the difference between the carrying amount measured at the date of recognition and the consideration received including any new asset obtained less any new liability assumed shall be recognised in the Statement of Profit and Loss.

4.18.10 For impairment purposes, significant financial assets are tested on individual basis at each reporting date. Other financial assets are assessed collectively in groups that share similar credit risk characteristics. Accordingly, the impairment testing is done retrospectively on the following basis:

Name of Financial asset	Impairment testing methodology
Trade receivables	Expected Credit Loss model (ECL) is applied. The ECL over lifetime of the assets are estimated by using a provision matrix which is based on historical loss rates reflecting current conditions and forecasts of future economic conditions which are grouped on the basis of similar credit characteristics such as nature of industry, customer segment, past due status and other factors that are relevant to estimate the expected cash loss from these assets.
Other Financial assets	When the credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. When there is significant change in credit risk since initial recognition, the impairment is measured based on probability of default over the life time. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12 month ECL.

**Financial Liabilities**

4.18.11 Financial liabilities comprises of Borrowings from Banks, Trade payables, Derivative financial instruments, Financial guarantee obligation and other financial liabilities.

4.18.12 The Company measures its financial liabilities as below:

Measurement basis	Name of Financial liabilities
Amortised cost	Borrowings, Debentures, Trade payables, Interest accrued, Unclaimed / Disputed dividends, Security deposits and other financial liabilities not for trading,
FVTPL	Foreign exchange Forward contracts being derivative contracts do not qualify for hedge accounting under Ind AS 109 and other financial liabilities held for trading.

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

- 4.18.13 Financial guarantee contracts issued by the company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Transaction cost of financial guarantee contracts that are directly attributable to the issuance of the guarantee are recognised initially as a liability at fair value. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortization.
- 4.18.14 Financial liabilities are derecognised when and only when it is extinguished (i.e) when the obligation specified in the contract is discharged or cancelled or expired.
- 4.18.15 Upon derecognition of its financial liabilities or part thereof, the difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid including any non-cash assets transferred or liabilities assumed is recognised in the Statement of Profit and Loss.

**4.19 Fair value measurement**

- 4.19.1 Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.
- 4.19.2 The fair value of an asset or a liability is measured using the assumptions that the market participants would use when pricing the asset or liability, assuming that the market participants act in the economic best interest.
- 4.19.3 All assets and liabilities for which fair value is measured are disclosed in the financial statements are categorised within fair value hierarchy based on the lowest level input that is significant to the fair value measurement as a whole. The fair value hierarchy is described as below:
- Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities
- Level 2: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement are directly or indirectly observable.
- Level 3: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement are unobservable.
- 4.19.4 For assets and liabilities that are recognised in the Balance sheet on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation at the end of each reporting period (i.e) based on the lowest level input that is significant to the fair value measurement as a whole.
- 4.19.5 For the purpose of fair value disclosures, the company has determined the classes of assets and liabilities based on the nature, characteristics and risks of the assets or liabilities and the level of the fair value hierarchy as explained above.
- 4.19.6 The basis for fair value determination for measurement and / or disclosure purposes is detailed below:

***Investments in Equity / Mutual Funds***

The fair value is determined by reference to their quoted prices at the reporting date. In the absence of the quoted price, the fair value of the equity is measured using valuation techniques.

***Trade and other receivables***

The fair value is estimated as the present value of the future cash flows, discounted at the market rate of interest at the reporting date. However, the fair value generally approximates the carrying amount due to the short term nature of such assets.

***Forward exchange contracts***

The fair value of forward exchange contracts is based on the quoted price if available; otherwise it is estimated by discounting the difference between contractual forward price and current forward price for the residual maturity of the contract using government bond rates.

***Non-derivative financial liabilities***

The fair value of non-derivative financial liabilities viz, soft loan from government, deferred sales tax liability, borrowings are determined for disclosure purposes calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

***Financial guarantee obligation***

The fair value of financial guarantee obligation with reference to loan availed by subsidiary/associates is determined on the basis of estimated cost involved in securing equivalent size of the guarantees from bank.

***Investment Properties***

The fair value is determined for disclosure purposes based on an annual evaluation performed by an internal technical team measured using the technique of quoted prices for similar assets in the active markets and further moderated by market corroborated inputs.

**5. Significant Estimates and Judgements**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities. Actual results could vary from these estimates. The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision effects only that period or in the period of the revision or future periods, if the revision affects both current and future years.

Accordingly, the management has applied the following estimates / assumptions / judgements in preparation and presentation of financial statements:

***Property, Plant and Equipment, Intangible Assets and Investment Properties***

The residual values and estimated useful life of PPEs, Intangible Assets and Investment Properties are assessed by technical team duly reviewed by the management at each reporting date. Wherever the management believes that the assigned useful life and residual value are appropriate, such recommendations are accepted and adopted for computation of depreciation/amortisation. Also, management judgement is exercised for classifying the asset as investment properties or vice versa.

***Revenue Recognition***

Significant management judgement is exercised in determining the transaction price and discounts to customer which is based on market factors namely demand and supply. The Company offers credit period to customers for which there is no financing component.

***Current Taxes***

Calculations of income taxes for the current period are done based on applicable tax laws and management's judgement by evaluating positions taken in tax returns and interpretations of relevant provisions of law.

***Deferred Tax Asset (Including MAT Credit Entitlement)***

Significant management judgement is exercised by reviewing the deferred tax assets at each reporting date to determine the amount of deferred tax assets that can be retained / recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

***Contingent Liabilities***

Management judgement is exercised for estimating the possible outflow of resources, if any, in respect of contingencies / claims / litigations against the Company as it is not possible to predict the outcome of pending matters with accuracy.

***Impairment of Trade receivables***

The impairment for financial assets are done based on assumptions about risk of default and expected loss rates. The assumptions, selection of inputs for calculation of impairment are based on management judgement considering the past history, market conditions and forward looking estimates at the end of each reporting date.

***Impairment of Non-financial assets (PPE/Intangible Assets/Investment Properties)***

The impairment of non-financial assets is determined based on estimation of recoverable amount of such assets. The assumptions used in computing the recoverable amount are based on management judgement considering the timing of future cash flows, discount rates and the risks specific to the asset.

***Provisions***

The timing of recognition requires application of judgement to existing facts and circumstances that may be subject to change. The litigations and claims to which the company is exposed are assessed by the management and in certain cases with the support of external experts. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

***Defined Benefit Plans and Other long term benefits***

The cost of the defined benefit plan and other long term benefits, and the present value of such obligation are determined by the independent actuarial valuer. Management believes that the assumptions used by the actuary in determination of the discount rate, future salary increases, mortality rates and attrition rates are reasonable. Due to the complexities involved in the valuation and its long term nature, this obligation is highly sensitive to changes in these assumptions.

***Fair value measurement of financial instruments***

When the fair values of financial assets and financial liabilities could not be measured based on quoted prices in active markets, management uses valuation techniques including the Discounted Cash Flow (DCF) model, to determine its fair value the inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is exercised in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility.

***Impairment of Investments in Subsidiaries /Associates***

Significant management judgement is exercised in determining whether the investment in subsidiaries / associates are impaired or not is on the basis of its nature of long term strategic investments and business projections.

***Interests in other entities***

The management believes that wherever there is significant influence over certain companies belong to its group, such companies are treated as Associate companies even though it holds less than 20% of the voting rights. Significant management judgement is exercised in determining the interests in other entities to determine whether such associates are individually immaterial or not for the purpose of disclosure requirements



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₹ in Lakhs

6. PROPERTY PLANT & EQUIPMENT

Particulars	YEAR	GROSS BLOCK			DEPRECIATION AND AMORTISATION			NET BLOCK		
		As At 01-Apr-2020	Additions	Withdrawals/ Adjustments	As At 31-Mar-2021	As At 01-Apr-2020	For the Year 2020-21	Withdrawals/ Adjustments	As At 31-Mar-2021	As at 31-Mar-2020
<b>Tangible Assets</b>										
LAND - FREE HOLD	2020-21	2,259.10	-	-	2,259.10	-	-	-	2,259.10	2,259.10
	2019-20	2,255.59	2.50	(1.01)	2,259.10	-	-	-	2,259.10	2,255.59
LAND - LEASE HOLD	2020-21	1,590.34	-	-	1,590.34	213.72	0.03	235.48	1,354.86	1,376.62
	2019-20	1,405.80	-	(184.54)	1,590.34	111.27	(82.43)	213.72	1,376.62	1,294.53
BUILDINGS	2020-21	19,309.26	547.47	56.10	19,800.63	6,658.89	21.98	7,142.51	12,658.12	12,650.37
	2019-20	18,855.54	508.54	54.82	19,309.26	6,184.28	25.75	6,658.89	12,650.37	12,671.26
RAILWAY SIDINGS	2020-21	20.68	-	-	20.68	19.65	-	19.65	1.03	1.03
	2019-20	20.68	-	-	20.68	19.65	-	19.65	1.03	1.03
PLANT AND MACHINERY	2020-21	59,139.54	3,640.96	2,805.43	59,975.07	33,370.84	1,776.69	2,124.08	33,023.45	26,951.62
	2019-20	55,733.80	4,324.30	918.56	59,139.54	32,396.11	1,640.49	665.77	33,370.83	25,768.71
ELECTRICAL MACHINERY	2020-21	9,321.98	265.25	33.91	9,553.32	5,702.12	660.69	30.13	6,332.68	3,220.64
	2019-20	8,623.12	682.45	(16.41)	9,321.98	5,081.96	629.52	9.36	5,702.12	3,619.86
FURNITURE & OFFICE EQUIPMENTS	2020-21	673.49	53.65	72.73	654.41	445.25	52.17	70.32	427.10	227.31
	2019-20	603.89	69.64	0.04	673.49	393.58	51.70	0.03	445.25	228.24
VEHICLES	2020-21	681.16	24.78	70.20	635.74	536.18	33.85	55.49	514.54	121.20
	2019-20	712.13	19.98	50.95	681.16	528.43	44.79	37.03	536.19	144.97
TOTAL - TANGIBLE ASSETS	2020-21	92,995.55	4,532.11	3,038.37	94,489.29	46,946.65	3,050.79	2,302.03	47,695.41	46,793.88
	2019-20	88,210.55	5,607.41	822.41	92,995.55	44,715.28	2,886.88	655.51	46,946.65	43,495.27
<b>Capital work-in-progress</b>										
CAPITAL WORK IN PROGRESS	2020-21	2,087.67	6,044.76	4,532.10	3,600.33	-	-	-	3,600.33	2,087.67
	2019-20	490.58	7,306.69	5,709.60	2,087.67	-	-	-	2,087.67	490.58
<b>Intangible Assets</b>										
COMPUTER SOFTWARE	2020-21	1,218.49	-	-	1,218.49	643.45	210.11	-	853.56	364.93
	2019-20	1,187.26	102.18	70.95	1,218.49	436.65	206.62	(0.18)	643.45	750.61
TOTAL - INTANGIBLE ASSETS	2020-21	1,218.49	-	-	1,218.49	643.45	210.11	-	853.56	364.93
	2019-20	1,187.26	102.18	70.95	1,218.49	436.65	206.62	(0.18)	643.45	750.61
GRAND TOTAL	2020-21	94,214.04	4,532.11	3,038.37	95,707.78	47,590.10	3,260.90	2,302.03	48,548.97	46,623.94
PREVIOUS YEAR	2019-20	89,397.81	5,709.59	893.36	94,214.04	45,151.93	3,093.50	655.33	47,590.10	44,245.88

Note: The carrying amount of movable fixed assets of the company have been pledged by the way of pari passu first charge as security for Long Term Borrowings.

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>7. INVESTMENT PROPERTY</b>		
<b>Gross Block</b>		
As at the beginning of the year	283.33	283.33
Add: Additions during the year	-	-
Less: Sold During the year	-	-
As at the end of the year	<u>283.33</u>	<u>283.33</u>
<b>Depreciation and impairment</b>		
As at beginning of the year	218.17	216.98
Add: Additions during the year	-	-
Less: Sold During the year	-	-
Add: Depreciation during the year	1.19	1.19
As at the end of the year	<u>219.36</u>	<u>218.17</u>
<b>Net Block</b>		
As at the end of the year	<u>63.97</u>	<u>65.16</u>
<b>Information regarding income and expenditure of Investment property</b>		
Rental Income from Investment Properties	23.08	27.44
Direct Operating Expenses	12.33	12.33
Profit arising from Investment Properties before Deprecation and indirect expenses	10.75	15.11
Less: Depreciation	1.19	1.19
Profit arising from Investment Properties	<u>9.56</u>	<u>13.92</u>
Fair Value of Investment property	<u>283.33</u>	<u>283.33</u>

- a. The Company's investment property consists of a commercial property at Chennai (Tamilnadu) and Pipe plant Building at Maksi (Madhya Pradesh).
- b. The Company has no restrictions on the disposal of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.
- c. The fair valuation of these investment properties are determined by an internal technical team, measured using the technique of quoted prices for similar assets in the active markets and further moderated by market corroborated inputs. In the current financials, the fair value of the investment property approximates to the historical cost at which it is carried.

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

8.	A - Investment in Associates		₹ In Lakhs			
Name of the Company	Face Value per Share	As at 31-03-2021		As at 31-03-2020		
		Number	Amount	Number	Amount	
<b>(A) Quoted Investment - Fully paid Equity shares</b>						
The Ramco Cements Limited	1.00	5,28,82,845	2,36,527.84	5,25,72,020	2,17,937.95	
Rajapalayam Mills Limited	10.00	1,27,360	1,106.36	1,27,360	1,152.57	
Ramco Systems Limited	10.00	54,67,376	37,852.81	54,67,376	36,862.53	
Sub-Total (A)			2,75,487.01		2,55,953.05	
<b>Unquoted Investment - Fully paid Equity shares</b>						
<b>Associate Companies</b>						
Ramco Industrial and Technology Services Limited	10.00	50,000	179.09	50,000	150.60	
Madurai Trans carrier Ltd	1.00	3,09,00,000	203.44	3,09,00,000	203.44	
Lynks Logistics Limited	1.00	28,52,84,587	1,199.14	17,69,00,000	802.97	
Sub-Total (B)			1,581.67		1,157.01	
<b>Total Investments in Associates C= (A+B)</b>			<b>2,77,068.68</b>		<b>2,57,110.06</b>	
Aggregate Market Value of Quoted Investments			<b>5,60,038.93</b>		<b>2,74,259.86</b>	
<b>B - Other Investment</b>						
<b>Quoted Investment - Fully paid Equity shares (designated at FVTOCI)</b>						
Indian Bank	10.00	1,391	1.61	1,391	0.60	
HDFC Limited	2.00	1,79,200	4,476.60	1,79,200	2,926.52	
HDFC Bank Limited	1.00	11,000	164.30	11,000	94.81	
Sub-Total (A)			4,642.51		3,021.93	
<b>Investments in Mutual Funds (measured at FVTPL)</b>						
HDFC Mutual Fund	10.00	2,40,419	30.50	2,40,419	20.51	
Sub-Total (B)			30.50		20.51	
<b>Unquoted Investment - Fully paid Equity shares</b>						
ARS Energy Private Limited	1	-	-	3,850	0.39	
Sub-Total (C)			-		0.39	
<b>III. Other Non-Current Investments, Non-Trade - Unquoted</b>						
Ramco Industries Employees Co-op Stores Limited		2,500	0.02	2,500	0.02	
Sub-Total (D)			0.02		0.02	
<b>Total Other Investments (A+B+C+D)</b>			<b>4,673.03</b>		<b>3,042.85</b>	

- The Company has accounted investments in Associates at Cost.
- The carrying amount of Investment in Associates is tested for impairment in accordance with Ind AS 36. These investments are strategic and long term in nature. Hence considering the long term prospects, no impairment is considered necessary as at the reporting date.
- During the year, the company invested ₹ 2967.93 lakhs (3,10,825 equity shares) in The Ramco Cements Limited.
- During the year, the Company has made strategic investments in equity shares of Lynks Logistics Limited for ₹ 1083.85 Lakhs (10,83,84,587 Equity shares). The investee company have proposed to apply this funds for expansion of their business.
- During the year, the company applied for 21227 equity shares in the rights issue of Rajapalayam Mills ltd during March 2021 and the allotment is pending as on 31.03.2021.

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>9. LOANS AND OTHER FINANCIAL ASSETS [Non Current]</b>		
Loan to Related Parties	-	50.00
Security Deposit with Electricity Board	746.97	772.49
	<u>746.97</u>	<u>822.49</u>

Loan given to related party represents loan given to M/s. Raja Charity Trust, an associate entity - ₹ NIL [PY: ₹ 50 Lakhs]

#### 10. OTHER NON CURRENT ASSETS

##### Secured and Considered Good

Advances Towards Capital Goods	368.75	496.91
Advance to others	1.10	17.77
	<u>369.85</u>	<u>514.68</u>

#### 11. INVENTORIES

Rawmaterials	21,543.96	18,389.55
Raw Materials in Transit	3,253.06	2,906.42
Work-in-progress	2,924.10	2,497.56
Finished goods	8,252.82	10,570.07
Stock-In Trade	7.56	8.72
Stores and spares	1,404.98	1,336.70
Asset held for Sale	1.27	6.42
	<u>37,387.75</u>	<u>35,715.44</u>

a. Inventories are valued as per company's accounting policy. [Note No. 4.1 of accounting policies]

b. The total carrying cost of inventories as at the reporting date has been pledged as security for Short term Borrowings.

c. A Flat at Indore purchased in 1997 was held for sale, sold during the year. During the year, some of the assets with book value of ₹ 17.28 lakhs are impaired and the loss of impairment of ₹ 16.01 is accounted.

d. Losses due to decrease in net realisable value of Raw material recognised is ₹ NIL [PY ₹ 123.28 lakhs].

#### 12. TRADE RECEIVABLES (CURRENT)

Trade receivables, considered good - Unsecured	9,398.17	8,363.10
Trade receivables, which have significant increase in Credit Risk	476.89	901.63
Trade receivables, provision for Credit Risk	(476.89)	(901.63)
Trade receivables, considered good - unsecured - Related Parties	0.53	31.83
	<u>9,398.70</u>	<u>8,394.93</u>

a. Trade receivables are non-interest bearing and are generally on terms of 30 to 45 days.

b. No trade receivable are due from Directors or other officers of the company either severally or jointly with any other person.

c. Receivables from Associate Companies ₹ 0.53 lakhs [PY: ₹ 31.83 lakhs]. These dues are not more than 6 months.

d. The total carrying amount of trade receivables has been hypothecated as security for Short term Borrowings.

#### 13. CASH AND CASH EQUIVALENTS

Cash on Hand	4.97	6.88
Balance with Bank Current Account	5,138.87	3,212.72
Margin Money	1,232.71	104.02
Fixed Deposit	1,289.05	3,027.15
Balance with Bank - Unpaid Dividend Warrant Account	76.73	11.61
	<u>7,742.33</u>	<u>6,362.38</u>

Refer Note 46 for information about risk profile of Cash and Cash equivalents under Financial Risk Management.

TDS Payable on Dividend Paid included in Unpaid Dividend Warrant Account and paid on the due date.

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>14. OTHER FINANCIAL ASSETS (CURRENT)</b>		
Security Deposit - Others	186.98	184.98
Asset - Foreign exchange forward contracts	-	10.13
	<u>186.98</u>	<u>195.11</u>
<b>15. OTHER CURRENT ASSETS</b>		
Advance Income Tax & Tax Deductred At Source	6.71	-
Tax Credit - Indirect Taxes	733.62	873.17
Advance to Suppliers	2,087.17	2,379.19
Advance to Employees	25.84	23.30
Prepaid Expenses	630.38	378.48
Other Current Assets	127.37	115.32
	<u>3,611.09</u>	<u>3,769.46</u>

**16. EQUITY SHARE CAPITAL**

Particulars	As at 31-03-2021		As at 31-03-2020	
	No. of Shares	Amount	No. of Shares	Amount
Authorised Capital	20,00,00,000	2,000.00	20,00,00,000	2,000.00
Issued & Subscribed and Fully paid up shares of ₹ 1/- each	8,66,63,060	866.63	8,66,63,060	866.63

**A. Reconciliation of the number of Shares**

Number of Shares at the beginning	866,63,060	866.63	866,63,060	866.63
Changes in Equity Share capital during the year	-	-	-	-
Number of Shares at the end	8,66,63,060	866.63	8,66,63,060	866.63

**B. Terms / Rights / Restrictions attached to Equity shares**

The Company has one class of equity shares having a face value of ₹ 1/- each. Each shareholder is eligible for one vote per share held. The Company declares and pays dividend in Indian Rupees. In the event of liquidation of the company, the equity shareholders will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

**C. The details of Shareholders holding more than 5% shares :**

Name of the Shareholder	As at 31-03-2021		As at 31-03-2020	
	No. of Shares	% held	No. of Shares	% held
The Ramco Cements Ltd	1,33,72,500	15.43	1,33,72,500	15.43
Rajapalayam Mills Limited	84,01,680	9.69	84,01,680	9.69
Shri.P.R.Venketrama Raja	62,20,655	7.18	62,20,655	7.18
Smt.Nalina Ramalakshmi	63,00,655	7.27	63,00,655	7.27
Smt.Saradha Deepa	52,63,655	6.07	52,63,655	6.07
Shri. Govindlal M Parikh*	51,96,136	6.00	46,38,996	5.35
	4,47,55,281	51.64	4,41,98,141	50.99

\* Shri. Govindlal M Parikh holding jointly with Smt. Chinmay G Parikh

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NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>17. OTHER EQUITY</b>		
<b>A. Capital Reserve</b>		
Balance as at beginning and end of the year	<u>1,75,990.19</u>	<u>1,75,990.19</u>
<p>₹ 1,260.71 Lakhs represents the incentives received under “Kutch Development Scheme 2001” in respect of Fibre Cement Plant at Anjar, Bhuj in the State of Gujarat. The Scheme, inter-alia, stipulates investment of the amount equivalent to 50% of the Incentives availed in the new project in the State of Gujarat within a period of 10 years from the date of commencement of commercial production.</p> <p>₹ 174,729.48 Lakhs represents excess of the Parent’s share of the net fair value of the investments in Associates over the cost of the investment is recognised directly in equity as capital reserve upon transition.</p>		
<b>B. Share premium</b>		
Balance as at beginning and end of the year	<u>209.53</u>	<u>209.53</u>
Represents excess of share subscription money received over par value of shares.		
<b>C. General Reserve</b>		
Balance as at beginning of the year	44,808.72	43,819.15
Add: Amount transferred from Retained Earnings	1,900.00	900.00
Transaction Cost	(605.31)	89.57
Balance as at end of the year	<u>46,103.41</u>	<u>44,808.72</u>
The general reserve is used from time to time to transfer profits from retained profits. There is no policy of regular transfer.		
<b>D. Retained Earnings</b>		
Balance as at beginning of the year	96,082.68	80,786.75
Add: Profit for the year	27,874.85	17,232.06
Less: Adjustment as per Ind AS 116	-	(91.65)
Add: Transfer from FVTOCI Reserve	(2.51)	(77.84)
Balance available for Appropriations	<u>1,23,955.02</u>	<u>97,849.32</u>
Less: Appropriations		
Dividend Distributed	(866.64)	(866.64)
Amount transferred to General Reserve	(1,900.00)	(900.00)
Balance as at end of the year	<u>1,21,188.38</u>	<u>96,082.68</u>
Represents that portion of the net income of the Company that has been retained by the Company.		
<b>E. Fair Value through Other Comprehensive Income Reserve (FVTOCI Reserve)</b>		
Balance as at beginning of the year	2982.79	3544.89
Other Comprehensive Income for the year	<u>1,053.87</u>	<u>(639.94)</u>
	4,036.66	2,904.95
Less: Transfer to Retained Earnings	(2.51)	(77.84)
	<u>4,039.17</u>	<u>2,982.79</u>

Fair Value through Other Comprehensive Income Reserve represents the balance in equity for items to be accounted in Other Comprehensive Income (OCI). The Company has opted to recognise the changes in the fair value of certain investments in equity instruments and remeasurement of defined benefit obligations in OCI. The Company transfers amounts from this reserve to Retained Earnings in case of actuarial loss / gain and in case of fair value recognition of equity instrument, the same will be transferred when the respective equity instruments are derecognised.

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	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>18. BORROWINGS [NON CURRENT]</b>		
<b>Secured</b>		
Term Loan from Banks	2,355.17	2,573.76
	<u>2,355.17</u>	<u>2,573.76</u>
a. Long term Borrowings from Banks are secured by pari-passu first charge on all movable Fixed Assets of the Company.		
b. During the year, the Company preclosed Term Loans to the tune of ₹ 589.30 Lakhs		
c. The Long Term Borrowings from Banks are repayable in quarterly installments. The year wise repayment is as follows:		
2024-25	261.67	189.85
2023-24	1,046.75	759.12
2022-23	1,046.75	759.12
2021-22	-	868.34
Processing charges to be absorbed over the period of loan	-	(2.67)
	<u>2,355.17</u>	<u>2,573.76</u>
<b>19. OTHER NON CURRENT FINANCIAL LIABILITIES</b>		
Lease land Rental Liability	219.41	213.67
	<u>219.41</u>	<u>213.67</u>
<b>20. DEFERRED TAX LIABAILTY NET</b>		
<b>Deferred Tax Liability</b>		
Tax effect on difference between book depreciation and depreciation under the Income Tax Act, 1961	7,389.24	7,041.17
Tax effect on Fair Value measurement and other items allowable under the Income tax act, 1961	118.17	(76.29)
Tax effect of Lease hold land	(53.66)	(49.22)
<b>Deferred Tax Asset</b>		
Tax effect on Provision for Bonus and Leave Encashment	(510.88)	(414.51)
Unused MAT Credit Entitlement	(2,275.04)	(4,019.94)
Disallowances under the Income Tax Act, 1961.	(153.13)	(167.50)
Net Deffered Tax Liability	<u>4,514.70</u>	<u>2,313.71</u>
<b>Reconciliation of Deferred Tax Liabilities (Net)</b>		
Opening Balance as on 1 <sup>st</sup> April	2,313.71	1,361.38
Tax (Income)/Expense during the period recognised in statement of Profit and Loss	267.29	875.96
Used / (Unused) MAT credit entitlement	1,764.19	208.37
DTA on Lease hold land - opening value	-	(49.22)
MAT Credit entitlement - Previous year tax adjustment	(19.29)	(8.26)
Deferred Tax charge/(credit) on OCI recognised during the year	188.80	(74.52)
Closing Balance as on 31 <sup>st</sup> March	<u>4,514.70</u>	<u>2,313.71</u>
<b>21. DEFERRED GOVERNMENT GRANTS</b>		
Deferred Government Grants	115.74	127.43
	<u>115.74</u>	<u>127.43</u>

Industrial Promotion Assistance (IPA) of ₹ 134.31 lakhs provided by Department of Industries of Government of Bihar and ₹ 150.00 lakhs provided by Government of West Bengal towards creation of infrastructure facilities is recognised as 'Industrial Promotion assistance' over the useful life of the underlying PPE.

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	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>22. BORROWINGS [CURRENT]</b>		
<b>Secured</b>		
Loan from banks	5,857.87	1,642.14
<b>Unsecured</b>		
Loan from banks	925.90	7,988.90
Commercial Papers	5,000.00	8,500.00
Loans and Advances from Directors	61.17	37.63
	<u>11,844.94</u>	<u>18,168.67</u>

- a. Borrowings from Banks are secured by pari-passu first charge on trade receivables and inventories of the Company, present and future.
- b. Loans and advances from Directors represents amount due to Managing Director, which carries an interest. Interest rate have quarterly reset and is equivalent to interest rate of Short term borrowings.

<b>23. TRADE PAYABLES</b>		
Dues of Micro and Small Enterprises	337.51	328.24
Dues of creditors other than Micro and Small Enterprises	7,779.06	6,404.44
Dues of Related Parties	133.31	28.45
	<u>8,249.88</u>	<u>6,761.13</u>

- a. Trade payables are non-interest bearing and are normally settled in 10 to 30 days, except where credit term as per contractual is more than 30 days.
- b. The dues to Micro and Small Enterprises as at 31-03-2021 is ₹ 337.51 lakhs (PY: ₹ 328.24 lakhs). This has been determined to the extent such parties have been identified on the basis of information available with the Company.
- c. The dues to related parties are dues to Associate entities and due not more than 45 days.

<b>24. OTHER FINANCIAL LIABILITIES [CURRENT]</b>		
Current Maturities of Long Term Debt - Secured	1,046.75	3,025.37
Unpaid dividends	13.70	11.67
Financial Guarantee Obligation	23.34	23.34
Lease land Rental Liability	19.02	18.12
Security Deposit from Customers	3,281.57	3,178.94
Other Liabilities	5,265.95	3,795.62
	<u>9,650.33</u>	<u>10,053.06</u>

- a) Unpaid dividends represent amount not due for transfer to Investor Education and Protection Fund.
- b) Foreign exchange forward contracts are purchased to mitigate the risk of changes in foreign exchange rates with certain payables / receivables in foreign currencies.
- c) The Company has recognised financial guarantee obligation at fair value towards the corporate guarantees issued to the bankers on behalf of Related parties, and the same is recognised as other income over the tenure of the corporate guarantee.
- d) Provision for interest on delayed payment to MSME Suppliers - ₹ 2.29 lakhs (PY - ₹ 2.12 lakhs), included in Other Liabilities

<b>25. OTHER CURRENT LIABILITIES</b>		
Statutory Duties & Taxes Recovery Repayable	1,382.74	719.60
Advance Received for sale of Property Plant Equipment	-	5.00
Advance Received From Customers	3,223.58	1,212.35
	<u>4,606.32</u>	<u>1,936.95</u>

- a. Advance from Customers are received in the normal course of business and adjusted against subsequent supplies.



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	As at 31.03.2021 ₹ In Lakhs	As at 31.03.2020 ₹ In Lakhs
<b>26. PROVISIONS [CURRENT]</b>		
Provision for Leave encashment	1,114.66	979.41
Provision for Gratuity	315.33	350.09
Provision for Taxation	8,677.85	6,892.93
	<u>10,107.84</u>	<u>8,222.43</u>

- a. The Company provides for expenses towards compensated absences provided to its employees. The expense is recognised at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance sheet date, using Projected Unit Credit method.
- b. The company maintains Gratuity fund account with LIC of India. The Company provides for expenses towards Gratuity to its employees. The expense is recognised at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance sheet date, using Projected Unit Credit method.

**26 A BREAKUP OF PROVISION FOR TAXATION**

Opening balance	6,892.93	6,257.35
<b>Additions</b>		
Current year provisions	5,291.24	1,916.59
Additional provision for Previous year ( Net)	(12.67)	233.61
MAT Credit availment	(1,764.19)	1.87
Exchange Difference	(64.28)	-
<b>Adjusted during the current year</b>		
Adjusted due to assessment completion	(1,665.18)	(1,516.49)
<b>Closing Balance</b>	<u>8,677.85</u>	<u>6,892.93</u>

**27. REVENUE FROM OPERATIONS**

Sales Revenue	1,20,771.92	97,189.81
<b>Other operating revenue</b>		
Industrial Promotion Assistance	11.70	42.46
Income from Wind power generation {(Net of inter-divisional transfer of ₹ 1304.51 lakhs (PY ₹ 1386.21 lakhs)}	150.93	172.80
	<u>1,20,934.55</u>	<u>97,405.07</u>

- (a) As per the Guidance Note on Division II, Ind AS Schedule III to the Companies Act, 2013 issued by ICAI, Revenue includes only the gross inflows of economic benefits received and receivable by the entity on its own account. Amounts collected such as sales taxes, goods and services taxes and value added taxes are not economic benefits which flow to the entity and do not result in increases in equity. Therefore, they have excluded from revenue.
- (b) Industrial Promotion Assistance from:
  - Government of Rajasthan - ₹ NIL [PY - ₹ 30.76 Lakhs]
  - Deferred Grant recognised as income - ₹ 11.70 lakhs [PY- ₹ 11.70 lakhs]
- (c) Out of 238.69 lakhs units [PY - 257.18 lakhs units] generated by our windmills, 46.46 lakhs units [PY - 52.74 lakhs units] were sold to concerned state Electricity Board, 193.78 lakhs units [PY - 205.23 lakhs units] were consumed at our plant and 2.90 lakhs units [PY - 4.45 lakhs units] remain unadjusted.
- (d) The Company's Revenue from sale of products is recognised upon transfer of control of such products to the customer at a point of time. Revenue from windmills is recognised upon transmission of energy to the grids of state electricity boards. The revenue from project contract is recognised on using percentage of completion method.

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>28. OTHER INCOME</b>		
Dividend Income	1,623.15	2,927.45
Profit on Sale of Assets	150.83	148.40
Other Miscellaneous Income	367.33	449.75
	<u>2,141.31</u>	<u>3,525.60</u>
<b>29. OTHER FINANCE INCOME</b>		
Interest Income	309.45	562.47
	<u>309.45</u>	<u>562.47</u>
<b>30. COST OF MATERIALS CONSUMED</b>		
Material consumed for Building Products	53,531.08	43,538.43
Material consumed for Textile Products	7,577.14	7,892.81
	<u>61,108.22</u>	<u>51,431.24</u>
<b>31. CHANGES IN INVENTORIES OF FINISHED GOODS AND WORK-IN-PROGRESS</b>		
Closing Stock of Finished Goods	8,252.81	10,570.07
Closing Stock of Process Stock	2,924.10	2,497.56
	<u>11,176.91</u>	<u>13,067.63</u>
Opening Stock of Finished Goods	10,570.07	8,527.07
Opening Stock of Process Stock	2,497.56	2,289.74
	<u>13,067.63</u>	<u>10,816.81</u>
<b>(Increase) / Decrease</b>	<b>1,890.72</b>	<b>(2,250.82)</b>
<b>32. EMPLOYEE BENEFIT EXPENSES</b>		
Salaries and wages	9,951.56	8,896.63
Contribution to and provision for		
- Provident Fund	522.22	525.00
- Gratuity Fund	211.49	161.88
- Superannuation Fund	28.49	30.44
- Staff welfare	657.13	716.07
	<u>11,370.89</u>	<u>10,330.02</u>
Refer Note 39 for disclosures required under Ind AS 19.		
<b>33. FINANCE COSTS</b>		
Interest on Bank borrowings	694.08	1,143.02
Others*	262.42	325.28
	<u>956.50</u>	<u>1,468.30</u>

\* Others includes Interest on Security deposit from Customers.

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NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>34. OTHER EXPENSES</b>		
<b>Manufacturing Expenses</b>		
Stores Consumed	2,580.44	2,437.65
Power & Fuel ( net off power from Wind Mills)	4,924.09	5,332.02
Repairs & Maintenance - Building	525.43	276.72
Repairs & Maintenance - General	574.20	636.19
Repairs & Maintenance - Plant & Machinery	3,592.75	3,805.01
<b>Establishment Expenses</b>		
Repairs & Maintenance - Vehicle / Aircraft	426.82	634.89
Insurance	262.12	151.14
Travelling expenses	276.85	793.62
Rates & Taxes	387.92	633.50
Exchange fluctuation in foreign currency loss	157.59	70.66
Mark to Market Loss on Inventories	-	123.28
Rent	200.59	214.79
Managing Director Remuneration	824.63	401.04
Printing & Stationery	39.63	42.48
Communication Expenses	61.35	85.35
Donation [ see Note : 34 (a)]	480.67	405.92
Corporate Social Responsibility [ see Note : 34 (b)]	181.41	69.67
Legal & Consultancy Expenses	350.09	339.64
Loss on Sale of Assets	219.58	0.61
Directors Sitting fees	30.00	26.40
Audit Fees & Expenses [see Note No.36]	42.13	35.40
<b>Selling &amp; Distribution Expenses</b>		
Agency Commission	834.67	668.86
Advertisement Expenses	161.31	1,077.05
Bad and Doubtful Debts	66.25	107.23
Transportation and Handling Expenses	9,246.08	8,299.25
Miscellaneous Expenses	812.97	815.04
	<u>27,275.58</u>	<u>27,483.41</u>
<b>34 A DONATION</b>		
Donation to Educational Trust / Institutions	134.05	74.76
Donation to Political Parties	300.00	-
Electoral Bonds	-	300.00
Donation to Trusts, promoting Arts, Culture, Education	46.62	31.16
	<u>480.67</u>	<u>405.92</u>
<b>34 B CORPORATE SOCIAL RESPONSIBILITY</b>		
Health Care	18.75	0.70
Art and Culture	128.47	19.19
Poverty, Hunger, Malnutrition	9.19	2.14
Training to Promote Sports	9.46	6.90
Rural Development Projects	3.38	1.31
Safe Drinking Water	0.06	0.37
Environmental Sustainability	2.20	7.23
Education	9.31	14.36
Senior Citizen's Welfare	0.59	-
Slum Area Development	-	15.22
Sanitation	-	0.25
Animal Welfare	-	2.00
	<u>181.41</u>	<u>69.67</u>

Details of CSR expenditure are furnished in Annexure VI of the Director's report.

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NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>35. EXCEPTIONAL ITEMS</b>		
Profit on Sale of Assets	-	236.27
Profit on Sale of Shares	-	269.42
	<u>-</u>	<u>505.69</u>
During previous year, land at Karur sold for ₹ 135.29 lakhs, flat at Kolkatta sold for ₹ 128.38 lakhs and shares for ₹ 272.42 lakhs.		
<b>36. AUDIT FEES AND EXPENSES</b>		
<b>1. Statutory Auditors</b>		
a. for statutory audit	20.16	19.71
b. for Taxation matters	5.05	2.76
c. for certification work and other related fee	7.41	1.58
d. for other fee and reimbursement of expenses	4.01	5.85
<b>2. Cost Auditor:</b>		
a. for Cost audit	2.50	2.50
<b>3. Secretarial Auditor</b>		
a. for Secretarial Audit	3.00	3.00
	<u>42.13</u>	<u>35.40</u>
<b>37. INCOME TAX EXPENSES</b>		
<b>Reconciliation of Tax Expenses and Accounting Profit</b>		
Accounting Profit before Income Tax	20,068.31	9,123.75
At India's statutory Income Tax Rate of 2020-21: 34.944% (2019-20 : 34.944%)	5,632.36	3,188.20
<b>Effects of</b>		
Tax effects on differences between book depreciation and depreciations under the Income Tax act ,1961	(480.21)	(462.95)
Profit/ (Loss) on sale of Property, Plant & Equipment	45.25	(228.00)
Dividend from Foreign Company	(894.21)	(632.12)
Utilisation of previously unrecognised tax losses	(26.59)	(71.23)
Other non-deductible expenses (timing difference)	276.77	(769.02)
Other deductions claimed	(444.76)	(36.70)
Net Effective income tax under regular method (A)	<u>4,108.61</u>	<u>988.18</u>
<b>B. 115BBD Tax working (Spl Rate of Tax)</b>		
Dividend from Foreign Company - ( 2020-21: 17.472%)( 2019-20: 17.472%)	2,558.99	1,808.95
Net effective income tax u/s 115BBD (B)	447.11	316.06
<b>Income Tax Under MAT</b>		
Accounting Profit before Income Tax	20,068.31	9,123.75
At India's statutory Income Tax Rate of 2020-21: 17.472% (2019-20: 17.172%)	2,802.89	1,594.10
At India's statutory Income Tax Rate of 2020-21: 15.60% (2019-20: 15.60%)	11.87	-
Adjustments as per Income Tax	(11.36)	(498.23)
Net effective income tax (C)	2,803.40	1,095.87
<b>Tax applicable</b>	4,567.59	1,304.24
Previous year tax adjustment	(14.53)	185.32
	<u>4,553.06</u>	<u>1,489.56</u>
Tax Amount for Srilankan Subsidiary	1,064.54	875.85
<b>Total</b>	<u>5,617.60</u>	<u>2,365.41</u>

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	2020-21 ₹ In Lakhs	2019-20 ₹ In Lakhs
<b>Deferred Tax Recognised in the statement of Profit and Loss</b>	-	
Tax effect on difference between book depreciation and depreciation under the Income Tax Act, 1961	504.00	927.23
Tax effect on Fair Value Measurement and other non deductible expenses	<u>(80.78)</u>	<u>(52.81)</u>
	<u>423.22</u>	<u>874.42</u>
Tax Amount for Srilankan Subsidiary	<u>(124.10)</u>	<u>(6.54)</u>
<b>Total</b>	<u>299.12</u>	<u>867.88</u>
<b>MAT Credit</b>		
Net effective income tax excluding interest	2,791.53	1,095.87
Income tax expenses under Regular Method	<u>4,555.72</u>	<u>1,304.24</u>
<b>MAT Credit Utilisation</b>	<u>1,764.19</u>	<u>208.37</u>

As per Section 115BAA in the Income Tax Act, 1961, the Company has an irrevocable option of shifting to a lower tax rate and simultaneously forgo certain tax incentives, deductions and accumulated MAT credit. The Company has not exercised this option for the financial year 2020-21 in view of the benefits available under the existing tax regime.

₹ In Lakhs

38.	<b>COMMITMENTS</b>	As at 31-03-2021	As at 31-03-2020
	Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of Capital Advances)	3,884.68	1,692.09
39.	<b>FINANCIAL GUARANTEES</b>	As at 31-03-2021	As at 31-03-2020
	Guarantees given to banks to avail loan facilities by Related parties:		
	- Sri Harini Textiles Limited	4,629.00	4,629.00

Notes:

- There were no fresh guarantees given on behalf of related parties during the year
- The loan balance with Banks by the related party, on the strength of the above Corporate Guarantees given by the Group are furnished below:

₹ In Lakhs

<b>Financial guarantees</b>	As at 31-03-2021	As at 31-03-2020
- Sri Harini Textiles Limited	706.30	1,016.92

- The related party is prompt in servicing the above loan.

40. DISCLOSURE OF INTERESTS IN SUBSIDIARY

Name of the entity	Place of Business / Country of Incorporation	Principal activities of Business
Sudharsanam Investments Limited	India	Investments in Securities
Sri Ramco Lanka (Private) Ltd (SRL)	Srilanka	Manufacturer of Building materials
Sri Ramco Roofing Lanka (Private) Ltd (SRRL)	Srilanka	Manufacturer of Building materials

Particular	Sudharsanam	SRL	SRRL
As at 31-03-2021			
Ownership Interest held by the Group	100.00%	99.99%	1.27%
Non-Controlling Interest (NCI)	-	-	-
As at 31-03-2020			
Ownership Interest held by the Group	100.00%	99.99%	1.27%
Non-Controlling Interest (NCI)	-	-	-

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

The Summarised separate financial information of subsidiary is as below

A. Sudharsanam Investments Limited

₹ in Lakhs

Balance Sheet	As at 31-03-2021	As at 31-03-2020
Non-Current Assets	1,286.25	1,286.25
Current assets	12.40	0.83
Total Assets	1,298.65	1,287.08
Non-current liabilities	217.78	281.77
Current liabilities	12.27	0.94
Total Liabilities	230.05	282.71
Total Equity	1,068.59	1,004.37
<b>Profit and Loss for the year</b>	<b>2020-21</b>	<b>2019-20</b>
Revenue	89.48	164.04
Profit for the year	64.21	130.03
Other comprehensive income	-	-
Total comprehensive income	64.21	130.03
<b>Summarised Cash flow</b>	<b>2020-21</b>	<b>2019-20</b>
Cash flows from operating activities	(25.74)	(34.21)
Cash flows from investing activities	89.48	164.04
Cash flows from financing activities	(63.99)	(129.81)
Net Increase / (Decrease) in cash and cash equivalents	(0.25)	0.02

B. Sri Ramco Lanka (Private) Ltd

₹ in Lakhs

Balance Sheet	As at 31-03-2021	As at 31-03-2020
Non -Current Assets	5,488.84	5,542.04
Current assets	6,366.41	4,846.01
Total Assets	11,855.25	10,388.05
Non-current liabilities	118.59	218.99
Current liabilities	2,721.05	1,229.58
Total Liabilities	2,839.64	1,448.57
Total Equity	9,015.61	8,939.48
<b>Profit and Loss for the year</b>	<b>2020-21</b>	<b>2019-20</b>
Revenue	13,054.93	9,455.57
Profit for the year	2,878.35	2,436.63
Other comprehensive income	-	-
Total comprehensive income	2,878.35	2,436.63
<b>Summarised Cash flow</b>	<b>2020-21</b>	<b>2019-20</b>
Cash flows from operating activities	2,411.63	699.79
Cash flows from investing activities	1,441.86	1,346.83
Cash flows from financing activities	(2,371.87)	(1,841.40)
Net Increase / (Decrease) in cash and cash equivalents	1,481.62	205.22

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

C. Sri Ramco Roofing Lanka (Private) Ltd

₹ in Lakhs

Balance Sheet	As at 31-03-2021	As at 31-03-2020
Non -Current Assets	1,400.52	1,705.52
Current assets	7,147.19	5,896.56
Total Assets	8,547.71	7,602.08
Non-current liabilities	226.75	282.28
Current liabilities	2,618.33	1,386.36
Total Liabilities	2,845.08	1,668.64
Total Equity	5,702.63	5,933.44
<b>Profit and Loss for the year</b>	<b>2020-21</b>	<b>2019-20</b>
Revenue	11,736.52	8,745.56
Profit for the year	1,712.39	1,168.01
Other comprehensive income	-	-
Total comprehensive income	1,712.39	1,168.01
<b>Summarised Cash flow</b>	<b>2020-21</b>	<b>2019-20</b>
Cash flows from operating activities	2,574.50	468.55
Cash flows from investing activities	120.30	154.90
Cash flows from financing activities	(1,495.36)	(1,625.29)
Net Increase / (Decrease) in cash and cash equivalents	1,199.43	(1,001.84)

41. DISCLOSURE OF INTERESTS IN ASSOCIATES UNDER EQUITY METHODS

Name of the Associates	Location	Principal activities of Business
<b>Material Associates</b>		
The Ramco Cements Limited (TRCL)	India	Manufacturer of Cements
Ramco Systems Limited (RSL)	India	Software development
Rajapalayam Mills Limited (RML)	India	Manufacturer of Cotton yarn
Lynks Logistics Limited (LLL)	India	Goods transport service
<b>Immaterial Associates</b>		
Madurai Trans Carrier limited (MTCL)	India	Aircraft charter service
Ramco Industrial and Technology Services Limited	India	Manpower supply, Transportation of Goods by Road and Information Technology Services

Name of the Associates	% of ownership interest	
	31-03-2021	31-03-2020
The Ramco Cements Limited	22.41	22.32
Ramco Systems Limited	17.80	17.87
Rajapalayam Mills Limited	1.73	1.73
Ramco Industrial and Technology Services Limited	1.05	1.05
Madurai Trans Carrier Limited	17.17	17.17
Lynks Logistics Limited	23.78	20.44

% of ownership represents only direct holding

**CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES**

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

**Summarised financial information of Associates**

The summarised consolidated financial statements of the material associates are as below:

₹ In Lakhs

Balance sheet	Non-current Assets	Investment in Associates	Current Assets	Non-current Liabilities	Current Liabilities	Total Equity
<b>As at 31-03-2021</b>						
The Ramco Cements Limited	9,71,692	27,909	1,45,891	3,29,754	2,41,937	5,73,801
Ramco Systems Limited	48,435	154	45,523	9,308	19,320	65,484
Rajapalayam Mills Limited	62,918	1,55,213	25,182	31,060	37,007	1,75,246
Lynks Logistics Limited	3,034	-	1,966	-	1,065	3,935
<b>As at 31-03-2020</b>						
The Ramco Cements Limited	8,30,716	24,989	1,57,571	2,78,945	2,33,632	5,00,699
Ramco Systems Limited	53,702	150	43,953	28,103	8,912	60,790
Rajapalayam Mills Limited	63,818	1,56,182	23,209	33,145	31,320	1,78,744
Lynks Logistics Limited	2,314	-	922	-	579	2,657

Note: The above financial information is appended to determine the share of interest in associates.

₹ in Lakhs

Profit and Loss	TRCL		RSL		RML		LYNKS	
	31-03-21	31-03-20	31-03-21	31-03-20	31-03-21	31-03-20	31-03-21	31-03-20
Total Revenue	5,32,137	5,42,280	62,631	56,892	41,836	36,507	7,970	6,762
Profit before tax	1,14,350	79,224	10,792	3,371	(4,908)	(1,772)	(2,801)	(3,119)
Tax expenses	37,992	18,785	5,122	2,280	(1,171)	(510)	(728)	(811)
Profit after tax	76,358	60,439	5,667	1,070	(3,737)	(1,262)	(2,074)	(2308)
Share of profit in Associate	2,006	(25)	3	21	107	10,337	-	-
OCI	(358)	(496)	(1,127)	1,715	70	(97)	(3)	7
TCl	78,006	59,918	4,543	2,806	(3,560)	8,977	(2,077)	(2301)

OCI: Other Comprehensive Income; TCl: Total Comprehensive Income.

**Share of contingent liabilities in respect of associates**

₹ in Lakhs

Name of the Associates	31-03-2021	31-03-2020
The Ramco Cements Limited	17,318.42	3,367.76
Ramco Systems Limited	1,729.55	272.58
Rajapalayam Mills Limited	13.59	16.57
Lynks Logistics Limited	-	-



## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

Reconciliation to the carrying amount of investment in associates as on 31.03.2021.

Profit & Loss	TRCL		RSL		RML		Lynks	
	31-03-2021	31-03-2020	31-03-2021	31-03-2020	31-03-2021	31-03-2020	31-03-2021	31-03-2020
Entity TCI	78,006.00	59,918.00	4,543.00	2,806.00	(3,560.25)	8,977.21	(2,076.90)	(2,300.90)
Entity Adjusted TCI	75,949.00	58,952.00	4,539.70	2,732.00	(2,484.84)	805.84	(2,076.90)	(2,300.90)
Effective Shareholding %	22.65%	22.56%	21.81%	21.88%	1.81%	1.81%	33.11%	30.76%
Associates Share of Profit / OCI	17,204.40	13,301.26	990.28	613.98	(44.94)	14.57	(687.68)	(707.67)
Less: Unrealised Profit on Inter company Transactions (net of tax)								
Amount recognised in P&L	17,204.40	13,301.26	990.28	613.98	(44.94)	14.57	(687.68)	(707.67)
Reconciliation								
Opening Carrying Cost	2,17,937.95	2,06,530.98	36,862.53	36,248.55	1,152.57	1,143.09	802.97	(239.36)
Less: Treasury Share Adjustment								
Add: Fair Value of Corporate Guarantee Obligation given								
Add: Associates share of Profit / OCI	17,204.40	13,301.26	990.28	613.98	(44.94)	14.57	(687.68)	(707.67)
Acquisition during the year	2,967.93	993.30	-	-	-	-	1,083.85	1,750.00
Less: Sales / Reversal of OCI Share	-	-	-	-	-	-	-	-
Less: Dividend received	1,582.44	2,887.59	-	-	1.27	5.09	-	-
Net Carrying Amount	2,36,527.84	2,17,937.95	37,852.81	36,862.53	1,106.36	1,152.57	1,199.14	802.97

% of effective shareholding represents direct and indirect holding

\* Share of profit for current year acquisition arrived at Pro Rata basis

Note:

- Adjusted TCI represents total comprehensive income of the entity after eliminating effects of reciprocal interests and unrealised profits
- Effective shareholdings represent the aggregate of direct holding and indirect holding through fellow associates

The Group's aggregate share of profit and other comprehensive income in its individually immaterial associates are furnished below:

Aggregate amounts of Group's share of:	31-03-2021	31-03-2020
Profit after Tax	55.32	7.36
Other Comprehensive Income	(28.68)	18.8
Total Comprehensive Income	26.64	26.16

#### 42. EARNINGS PER SHARE

₹ In Lakhs

Particulars	31-03-2021	31-03-2020
Net profit after tax (A)	27,874.85	16,952.98
Weighted average number of Equity shares after adjusting treasury shares (B) [In Lakhs]	835.19	835.34
Nominal value per equity share (in Rs)	1.00	1.00
Basic & Diluted Earnings per share (A)/(B) in ₹	33.38	20.29

Treasury shares of 31.44 lakhs shares (Previous year 31.29 lakhs shares) compiled based on holdings through fellow associate

**CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES**

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

43. Information on names of Related parties and nature of Relationship as required by Ind AS 24 on Related party disclosures for the year ended 31<sup>st</sup> March 2021:

(a) Associates

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2021	31-03-2020
The Ramco Cements Limited	India	22.41	22.32
Ramco Systems Limited	India	17.80	17.87
Rajapalayam Mills Limited	India	1.73	1.73
Ramco Industrial and Technology Services Limited	India	1.05	1.05
Madurai Trans Carrier Limited	India	17.17	17.17
Lynks Logistics Limited	India	23.78	20.44

% of ownership represent only direct holding

(b) Key Management Personnel and Directors

Name of the Key Management Personnel	Designation
P.R. Venketrama Raja	Chairman
P.V. Abinav Ramasubramaniam Raja	Managing Director
Prem G Shanker	Chief Executive Officer
K. Sankaranarayanan	Chief Financial Officer
S. Balamurugasundaram	Company Secretary & Legal Head
S.S. Ramachandra Raja	Non-Executive & Non Independent Director
N.K. Shrikantan Raja	Non-Executive & Non Independent Director
K.T. Ramachandran - up to (31-08-2020)	Independent Director
Suresh Subramaniam - from (20-09-2020)	Independent Director
R.S. Agarwal	Independent Director
V. Santhanaraman	Independent Director
Smt. Justice Chitra Venkataraman (Retd.)	Independent Director

(c) Relative of Key Management Personnel

Name of the Relative of KMP	Relationship
P.V. Abinav Ramasubramaniam Raja	Son of P.R. Venketrama Raja
P.V. Nirmala	Wife of P.R. Venketrama Raja
R. Sudarsanam	Mother of P.R. Venketrama Raja
P.V. Srisandhya	Daughter of P.R. Venketrama Raja
Ramaraju	Son in Law of P.R. Venketrama Raja
Saradha Deepa	Sister of P.R. Venketrama Raja
Nalina Ramalakshmi	Sister of P.R. Venketrama Raja

**CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES**

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

(d) Companies over which KMP/Relatives of KMP exercise significant influence

Ramco Company	R. Sudarsanam & Co
Gowrihouse Metal Works LLP	Gowri Shankar Screws
Timeous, USA	Lotus Knitting Mills
Sudarasana Farms Private Limited	Rajapalayam Farms Private Limited
Ramco Private Limited	Sri Sandhya Farms (India) Private Limited
Ramamandiram Agricultural Estate Private Limited	Nalina Agricultural Farms Private Limited
Sri Saradha Deepa Farms Private Limited	Sri Nithyalakshmi Farms Private Limited
Nirmala Shankar Farms & Estates Private Limited	Ram Sandhya Farms Private Limited
RCDC Securities and Investments Private Limited	Ramco Management Private Limited
Ramco Agencies Private Limited	Barefoot Dance Company Private Limited
Sound Investment & Leasing Private Limited	Satmala Agro-Farms Private Limited
Bharani Bio-Tech Private Limited	Parimala Chemicals Private Limited
Pranahita Power Generation Private Limited	Barefoot Media & Entertainment Private Limited
The Ramco Cements Limited	Rajapalayam Mills Limited
The Ramaraju Surgical Cotton Mills Limited	Sri Vishnu Shankar Mills Limited
Sandhya Spinning Mill Limited	Rajapalayam Textile Limited
Ramco Systems Limited	Lynks Logistics Limited
Vincent Chemilab Private Limited	JKR Enterprises Limited
Shri Harini Media Limited	N.R.K.Herbotec Network
Sri Harini Textiles Limited	

(e) Employee Benefit Funds where control exists

Ramco Industries Limited Officers' Superannuation Fund
Ramco Industries Limited Employees' Gratuity Fund

(f) Other entities over which there is a significant influence

Smt. Lingammal Ramaraju Shastra Prathishta Trust	The Ramco Cements Limited Educational and Charitable Trust
PACR Sethurammam Charity Trust	PACR Sethurammam Charities
Ramco Welfare Trust	PAC Ramasamy Raja Education Charity Trust
Raja Charity Trust	Rajapalayam Rotary Trust
Sri Abhinava Vidyatheertha Seva Trust	Ramco Debate And Research Educational And Charitable Trust
Sastra Prakasika Trust	PAC Ramasamy Raja Centenary Trust
Thangavilas Estate	

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

44. Disclosure in respect of Related Party Transactions (excluding Reimbursements) during the year and outstanding balances including commitments as at the reporting date:

a. Transactions during the year

₹ in Lakhs

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
1	Sale of Goods		
	<b>Associates</b>		
	The Ramco Cements Limited	24.61	36.64
	Rajapalayam Mills Limited	543.61	577.80
	<b>Companies over which KMP / Relatives of KMP exercise significant influence</b>		
	Rajapalayam Textile Limited	200.31	423.98
	The Ramaraju Surgical Cotton Mills Limited	471.71	368.42
	Sri Vishnu Shankar Mills Limited	247.09	79.05
	Sandhya Spinning Mill Limited	494.33	33.98
	Sri Harini Textiles Limited	294.32	295.79
	N.R.K.Herbotec Network	0.12	-
	Total	2,276.10	1,815.66
	2	Sale of Machinery	
<b>Associates</b>			
Rajapalayam Mills Limited		153.45	252.05
Companies over which KMP / Relatives of KMP exercise significant influence			
Rajapalayam Textile Limited		58.76	-
Sri Vishnu Shankar Mills Limited		188.85	222.31
The Ramaraju Surgical Cotton Mills Limited		-	12.32
Sandhya Spinning Mill Limited		100.81	-
Total		501.87	486.68
3	Purchase of Goods		
	<b>Associates</b>		
	The Ramco Cements Limited	1,093.34	1,238.41
	Rajapalayam Mills Limited	777.45	571.07
	<b>Companies over which KMP / Relatives of KMP exercise significant influence</b>		
	The Ramaraju Surgical Cotton Mills Limited	522.90	600.20
	Sri Vishnu Shankar Mills Limited	1800.07	1,522.61
	Rajapalayam Textiles Limited	67.43	31.99
	Sandhya Spinning Mill Limited	397.66	407.23
	Vinvent Chemilab Private Limited	21.24	61.68
	Gowrihouse Metal Works LLP	0.31	-
	<b>Other entities over which there is a significant influence</b>		
	PACR Sethurammam Charity Trust	19.25	26.31
Total	4,699.65	4,459.50	

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
4	<b>Purchase of Machinery</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	0.89	-
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Sri Vishnu Shankar Mills Limited	-	3.40
	Sandhya Spinning Mill Limited	-	12.84
	Rajapalayam Textile Limited	19.26	-
	Total	20.15	16.24
5	<b>Services Received</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	17.29	113.74
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	-	0.24
	Sri Vishnu Shankar Mills Limited	0.65	4.62
	Sandhya Spinning Mill Limited	-	3.49
	<i>Other entities over which there is a significant influence</i>		
	Raja Charity Trust	834.67	668.86
Total	852.61	790.95	
6	<b>Services Rendered - Execution of Contract</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	4.39	65.67
	Total	4.39	65.67
7	<b>Services Rendered</b>		
	<i>Associates</i>		
	Rajapalayam Mills Limited	56.23	116.95
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	1.29	0.05
	The Ramaraju Surgical Cotton Mills Limited	0.57	1.88
	Sandhya Spinning Mill Limited	3.34	6.45
	Sri Vishnu Shankar Mills Limited	1.57	4.09
Total	63.00	129.42	
8	<b>Services Received - Software Related Services</b>		
	<i>Associates</i>		
	Ramco Systems Limited	73.41	193.06
	Total	73.41	193.06
9	<b>Services Received - Advertisement</b>		
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Shri Harini Media Limited	4.04	5.15
	Total	4.04	5.15

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NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
10	Services Received - Manpower Supply		
	<i>Other entities over which there is a significant influence</i>		
	Raja Charity Trust	190.58	187.90
	Total	190.58	187.90
11	Services Received - Aircraft Charter Services		
	<i>Other entities over which there is a significant influence</i>		
	Madurai Trans Carrier Limited	343.70	501.36
	Total	343.70	501.36
12	Leasing Arrangements - Rent Received		
	Associates		
	The Ramco Cements Limited	12.78	12.82
	Rajapalayam Mills Limited	0.53	-
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	0.32	-
	Sri Vishnu Shankar Mills Limited	3.09	-
	<i>Other entities over which there is a significant influence</i>		
	Sri Abhinava Vidhyatheertha Seva Trust	0.04	0.03
	Total	16.76	12.85
13	Leasing Arrangement - Rent Received on Spares		
	Associates		
	Rajapalayam Mills Limited.	1.07	4.24
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	0.10	8.85
	The Ramaraju Surgical Cotton Mills Limited	-	3.47
	Sri Vishnu Shankar Mills Limited	3.88	3.23
	Sandhya Spinning Mill Limited	0.32	0.22
	Total	5.37	20.01
14	Leasing arrangement - Rent on Store Material Paid		
	Associates		
	Rajapalayam Mills Limited	8.17	8.93
	<i>Companies over which KMP / Relatives of KMP exercise significant influence</i>		
	Rajapalayam Textile Limited	0.67	-
	Sandhya Spinning Mill Limited	0.34	0.26
	Sri Vishnu Shankar Mills Limited	0.40	-
Total	9.58	9.19	
15	Leasing Arrangements - Rent & Amenities Paid		
	Associates		
	The Ramco Cements Limited	20.96	20.96
	Total	20.96	20.96

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
16	Share of Expenses - Paid		
	Associates		
	The Ramco Cements Limited	4.78	-
	Rajapalayam Mills Limited	43.66	-
	Total	48.44	-
17	Share of Expenses - Received		
	Associates		
	The Ramco Cements Limited	7.07	7.02
	Rajapalayam Mills Limited	0.66	-
	Total	7.73	7.02
18	Dividend received		
	Associates		
	The Ramco Cements Limited	1,582.44	2,887.59
	Rajapalayam Mills Limited	1.27	5.09
	Total	1,583.71	2,892.68
19	Dividend Paid		
	Associates		
	The Ramco Cements Limited	133.73	133.73
	Rajapalayam Mills Limited	84.02	84.02
	<i>Other entities over which there is a significant influence</i>		
	The Ramaraju Surgical Cotton Mills Limited	1.36	1.36
	RCDC Securities and Investments Private Limited	0.43	0.43
	Ramco Management Private Limited	18.99	18.99
	Ramco Industrial and Technologies Services Private Limited	0.90	0.90
	Ramco Private Limited	0.40	0.40
	Ramco Agencies Private Limited	0.22	0.22
	Key Management Personnel (Other than Sitting Fees)		
	P.R. Venketrana Raja, Chairman	62.21	62.21
	P.V. Abinav Ramasubramaniam Raja, Managing Director	0.40	0.40
	Prem G shanker	0.11	0.11
	Total	302.77	302.77
20	Remuneration to Key Management Personnel (Other than Sitting Fees)		
	P.V. Abinav Ramasubramaniam Raja, Managing Director	824.63	401.04
	Prem G Shanker, Chief Executive Officer	300.58	238.36
	K. Sankaranarayanan, Chief Financial Officer	79.06	69.26
	S. Balamurugasundaram, Company Secretary and Legal Head	36.35	30.85
	Total	1,240.62	739.51

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

S.No.	Nature of Transaction, Name of the Related Party and Relationship	31-03-2021	31-03-2020
21	<b>Directors' Sitting Fees</b>		
	<i>Key Management Personnel</i>		
	P.R. Venketrama Raja, Chairman	5.20	4.80
	P.V. Abinav Ramasubramaniam Raja	2.80	2.00
	S.S. Ramachandra Raja	2.00	2.00
	N.K. Shrikantan Raja	2.80	2.80
	K.T. Ramachandran	2.00	4.80
	R.S. Agarwal	5.60	5.20
	V. Santhanaraman	3.20	2.40
	Smt. Justice Chitra Venkataraman (Retd.)	4.80	2.40
	Suresh Subramaniam	1.60	-
	Total	30.00	26.40
22	<b>Interest Paid</b>		
	<i>Key Managerial Personnel</i>		
	P V Abinav Ramasubramaniam Raja, Managing Director	3.18	1.86
	Total	3.18	1.86
23	<b>Purchase of Shares</b>		
	<i>Associates</i>		
	Lynks Logistics Limited	1,083.85	1,750.00
	The Ramco Cements Limited	2,967.93	993.30
	Total	4,051.78	2,743.30
24	<b>Maximum amount of loans and advances outstanding during the year</b>		
	<i>Associates - Rent Advance Paid</i>		
	The Ramco Cements Limited	8.40	8.40
	Other entities over which there is a significant influence		
	Raja Charity Trust	-	50.00
	Total	8.40	58.40
25	<b>Loan Outstanding</b>		
	<i>Other entities over which there is a significant influence</i>		
	Raja Charity Trust	-	50.00
	Total	-	50.00
26	<b>Contribution to Superannuation Fund / Gratuity Fund</b>		
	<i>Employee Benefit Funds where Control Exists</i>		
	Ramco Industries Limited Officers' Superannuation Fund	28.49	30.44
	Ramco Industries Limited Employees' Gratuity Fund	149.51	208.21
	Total	178.00	238.65



CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

b. Outstanding balances including commitments

S.No	Nature of Outstanding Balances, Name of the Related Party and Relationship	31-03-2021	31-03-2020
1	<b>Trade Receivables</b>		
	<b>Associates</b>		
	The Ramco Cements Ltd	0.53	-
	Rajapalayam Mills Limited	-	31.83
	Total	0.53	31.83
2	<b>Payables</b>		
	<b>Associates</b>		
	The Ramco Cements Limited	29.58	-
	<b>Companies over which KMP / Relatives of KMP exercise significant influence</b>		
	Vinvent Chemilab Private Limited	0.90	0.25
	Other entities over which there is a significant influence		
	Raja Charity Trust	101.08	26.42
	PACR Sethurammam Charity Trust	1.75	1.78
Total	133.31	28.45	
3	<b>Other Financial Liabilities</b>		
	<b>Associates</b>		
	The Ramco Cements Limited	5.41	5.43
	<b>Key Managerial Person</b>		
	P.V.Abinav Ramasubramaniam Raja, Managing Director	61.17	37.63
Total	66.58	43.06	
4	<b>Corporate Guarantees given to lenders of Related parties</b>		
	<b>Companies over which KMP / Relatives of KMP exercise significant influence</b>		
	Sri Harini Textiles Limited	4,629.00	4,629.00
	Total	4,629.00	4,629.00

Note:

- The above figures are inclusive of all applicable taxes
- The above outstanding balances at the respective reporting dates are unsecured and settlement occurs in cash or through provision of goods / services, in case of unadjusted advances.

Disclosure of Key Management Personnel compensation in total and for each of the following categories:

₹ in Lakhs

Particulars	31-03-2021	31-03-2020
Short - Term Benefits (1)		
Defined Contribution Plan (2)	1,243.42	741.51
Defined Benefit Plan / Other Long-term benefits(3)		
Total	1,243.42	741.51

- It includes bonus, sitting fees, and value of perquisites.
- It includes contribution to Provident fund and Superannuation fund
- As the liability for gratuity and compensated absences are provided on actuarial basis for the Company as a whole, amounts accrued pertaining to key managerial personnel are not included above.

**CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES**

**NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021**

**45. DISCLOSURE OF FAIR VALUE MEASUREMENTS**

The fair values of financial assets and liabilities are determined at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term loans from banks and other financial instruments approximate their carrying amounts largely due to their short term maturities of these instruments.

Financial Instruments by category

₹ in Lakhs

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
<b>As at 31-03-2021</b>					
<b>Financial Assets</b>					
Other Investments	3,042.46	9.99	1,620.58	4,673.03	4,673.03
Loans and Advances	-	-	-	-	-
Trade Receivables	9,398.70	-	-	9,398.70	9,398.70
Cash and Bank Balances	7,742.33	-	-	7,742.33	7,742.33
Other Financial Assets	933.95	-	-	933.95	933.95
<b>Financial Liabilities</b>					
Borrowings	15,185.69	-	-	15,185.69	15,185.69
Trade Payables	8,249.88	-	-	8,249.88	8,249.88
Other Financial Liabilities	9,869.74	-	-	9,869.74	9,869.74
<b>As at 31-03-2020</b>					
<b>Financial Assets</b>					
Other Investments	3,687.86	(8.39)	(636.62)	3,042.85	3,042.85
Loans and Advances	50.00	-	-	50.00	50.00
Trade Receivables	8,394.93	-	-	8,394.93	8,394.93
Cash and Bank Balances	6,362.38	-	-	6,362.38	6,362.38
Other Financial Assets	967.60	-	-	967.60	967.60
<b>Financial Liabilities</b>					
Borrowings	23,730.17	-	-	23,730.17	23,730.17
Trade Payables	6,761.13	-	-	6,761.13	6,761.13
Other Financial Liabilities	10,266.73	-	-	10,266.73	10,266.73

**Fair value hierarchy**

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1 : Quoted (Unadjusted) prices in active markets for identical assets or liabilities

Level 2 : Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3 : Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

The details of financial instruments that are measured at fair value on recurring basis are given below: ₹ in Lakhs

Particulars	Level 1	Level 2	Level 3	Total
<b>Financial Instruments at FVTOCI</b>				
<b>Investments in listed equity securities</b>				
As at 31-03-2021	1,620.58	-	-	1,620.58
As at 31-03-2020	(636.62)	-	-	(636.62)
<b>Actuarial Values</b>				
As at 31-03-2021	-	-	(2.51)	(2.51)
As at 31-03-2020	-	-	(77.84)	(77.84)
<b>Financial Instruments at FVTPL</b>				
<b>Investment in mutual funds</b>				
As at 31-03-2021	9.99	-	-	9.99
As at 31-03-2020	(8.39)	-	-	(8.39)
<b>Foreign exchange forward contracts</b>				
As at 31-03-2021	-	-	-	-
As at 31-03-2020	-	10.13	-	10.13

#### Valuation techniques used to determine the fair value

The significant inputs used in the fair value measurement categorized within the fair value hierarchy are given below:

Nature of Financial Instrument	Valuation Technique	Remarks
Investment in Listed securities / Mutual Funds	Market Value	Closing Price as at 31 <sup>st</sup> March in Stock Exchange
Investment in Unlisted securities	Adjusted Net Assets	Net Assets plus Cost Savings in operations of business based on Discounted cash flow method
Foreign exchange forward contracts	Mark to Market	Based on MTM valuations provided by the Banker
Financial Guarantee Obligation	Differential Interest Rate	Interest rates quote have been obtained from the Banker

#### 46. FINANCIAL RISK MANAGEMENT

The Board of Directors (BOD) has overall responsibility for the establishment and oversight of the Company's risk management framework and thus established a risk management policy to identify and analyse the risk faced by the Company. Risk Management systems are reviewed by the BOD periodically to reflect changes in market conditions and the Company's activities. The Company through its training and management standards and procedures develop a disciplined and constructive control environment in which all employees understand their roles and obligations. The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the risk management framework. The Audit committee is assisted in the oversight role by Internal Audit. Internal Audit undertakes reviews of the risk management controls and procedures, the results of which are reported to the Audit Committee.

The Company has the following financial risks:

Categories of Risk	Nature of Risk
Credit Risk	Receivables
	Financial Instruments and Cash deposits
Liquidity Risk	Fund Management
Market Risk	Foreign Currency Risk
	Cash flow and fair value interest rate risk

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

The Board of Directors regularly reviews these risks and approves the risk management policies, which covers the management of these risks:

#### **Credit Risk**

Credit Risk is the risk of financial loss to the Company if the customer or counterparty to the financial instruments fails to meet its contractual obligations and arises principally from the Company's receivables, treasury operations and other operations that are in the nature of lease.

#### **Receivables**

The Company's exposure to credit risk is influenced mainly by the individual characteristic of each customer. The Company extends credit to its customers in the normal course of business by considering the factors such as financial reliability of customers. The Company evaluates the concentration of the risk with respect to trade receivables as low, as its customers are located in several jurisdictions and operate in largely independent markets. The Company maintains adequate security deposits from its customers in case of wholesale and retail segment. The exposures with the Government are generally unsecured but they are considered as good. However, unsecured credits are extended based on creditworthiness of the customers on case to case basis.

Trade receivables are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the company and where there is a probability of default, the company creates a provision based on Expected Credit Loss for trade receivables under simplified approach as below:

₹ In Lakhs

As at 31-03-2021	RIL	SRL*	TOTAL
Gross carrying amount	8,731.03	1,144.55	9,875.58
Expected Loss Rate	5.02%	3.37%	4.83%
Expected Credit Losses	438.26	38.62	476.88
Carrying amount of trade receivables net of impairment	8,292.77	1,105.93	9,398.70

₹ In Lakhs

As at 31-03-2020	RIL	SRL*	TOTAL
Gross carrying amount	7,857.59	1,438.97	9,296.56
Expected Loss Rate	5.96%	30.12%	9.70%
Expected Credit Losses	468.23	433.40	901.63
Carrying amount of trade receivables net of impairment	7,389.36	1,005.57	8,394.93

\* SRL-Sri Ramco Lanka Pvt. Limited and its subsidiary

#### **Financial Instruments and Cash deposits**

Investments of surplus funds are made only with the approved counterparties. The Company is presently exposed to counterparty risk relating to short term and medium term deposits placed with banks, and also investments made in mutual funds. The Company places its cash equivalents based on the creditworthiness of the financial institutions.

#### **Liquidity Risk**

Liquidity Risks are those risk that the Company will not be able to settle or meet its obligations on time or at reasonable price. In the management of liquidity risk, the Company monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the company's operations and to mitigate the effects of fluctuations in cash flows. Due to the dynamic nature of the underlying business, the Company aims at maintaining flexibility in funding by keeping both committed and uncommitted credit lines available. The Company has laid well defined policies and procedures facilitated by robust information system for timely and qualitative decision making by the management including its day to day operations.

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

**Financial arrangements**

The Company has access to the following undrawn borrowing facilities:

₹ In Lakhs

Particulars	31-03-2021	31-03-2020
Expiring within one year		
Bank Overdraft and other facilities	44,351.28	24,829.00
Term Loans	361.53	-
Expiring beyond year		
Term Loans	-	-

**Maturities of Financial Liabilities**

₹ in Lakhs

Nature of Financial Liability	< 1 Year	1 - 5 Years	>5 years	Total
<b>As at 31-03-2021</b>				
Borrowings from Banks	12,830.52	2,355.17	-	15,185.69
Trade payables	8,249.88	-	-	8,249.88
Security Deposits payable	3,281.57	-	-	3,281.57
Other Financial Liabilities (Incl. Interest)	5,265.95	-	-	5,265.95
<b>As at 31-03-2020</b>				
Borrowings from Banks	21,156.41	2,573.76	-	23,730.17
Trade payables	6,761.13	-	-	6,761.13
Security Deposits payable	3,178.94	-	-	3,178.94
Other Financial Liabilities (Incl. Interest)	3,795.62	-	-	3,795.62

**Foreign Currency Risk**

The Company's exposure in USD and other foreign currency denominated transactions in connection with import of raw material, capital goods and spares, besides exports of finished goods and borrowings in foreign currency, gives rise to exchange rate fluctuation risk. The Company has following policies to mitigate this risk:

Decisions regarding borrowing in Foreign Currency and hedging thereof, (both interest and exchange rate risk) and the quantum of coverage is driven by the necessity to keep the cost comparable. Foreign Currency loans, imports and exports transactions are hedged by way of forward contract after taking into consideration the anticipated Foreign exchange inflows/outflows, timing of cash flows, tenure of the forward contract and prevailing Foreign exchange market conditions.

The Company's exposure to foreign currency risk (un-hedged) as detailed below:

Currency	Trade Payables	Trade and other Receivables	Balance with Banks	Foreign Currency Loan
<b>USD in Millions</b>				
<b>As at 31-03-2021</b>	3.18	3.00	0.26	1.30
As at 31-03-2020	0.91	2.53	0.17	1.86
<b>EUR in Millions</b>				
<b>As at 31-03-2021</b>	0.07	-	-	-
As at 31-03-2020	-	-	-	-

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

Risk sensitivity on foreign currency fluctuation

₹ in Lakhs

Foreign Currency	31-03-2021		31-03-2020	
	1 % Increase	1% decrease	1% increase	1% decrease
USD	56.67	(56.67)	40.13	(40.13)
EUR	0.58	(0.58)	-	-
LKR	-	-	-	-

### Cash flow and fair value interest rate risk

Interest rate risk arises from long term borrowings with variable rates which exposed the company to cash flow interest rate risk. The Company's fixed rate borrowing are carried at amortized cost and therefore are not subject to interest rate risk as defined in Ind AS 107 since neither the carrying amount nor the future cash flows will fluctuate because of the change in market interest rates. The Company is exposed to the evolution of interest rates and credit markets for its future refinancing, which may result in a lower or higher cost of financing, which is mainly addressed through the management of the fixed/floating ratio of financial liabilities. The Company constantly monitors credit markets to strategize a well-balanced maturity profile in order to reduce both the risk of refinancing and large fluctuations of its financing cost. The Company believes that it can source funds for both short term and long term at a competitive rate considering its strong fundamentals on its financial position.

### Interest rate risk exposure

₹ In Lakhs

Particulars	31-03-2021	31-03-2020
Variable rate borrowings	11,783.77	18,131.04
Fixed rate borrowings	3,401.92	5,599.13

The Company does not have any interest rate swap contracts.

Sensitivity on Interest rate fluctuation

₹ in Lakhs

Total Interest Cost works out to	31-03-2021	31-03-2020
1% Increase in Interest Rate	545.59	1,192.86
1% Decrease in Interest Rate	379.76	924.72

## 47. CAPITAL MANAGEMENT

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximize the shareholders' wealth.

The Company manages its capital structure and makes adjustments in the light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus Debt.

₹ in Lakhs

Particulars	31-03-2021	31-03-2020
Long Term Borrowings	2,355.17	2,573.76
Current maturities of Long term borrowings	1,046.75	3,025.37
Short Term Borrowings	11,783.77	18,131.04
Less: Cash and Cash Equivalentents	7,742.33	6,362.38
Net Debt (A)	7,443.36	17,367.79
Equity Share Capital	866.63	866.63
Other Equity	3,47,530.68	3,20,073.91
Total Equity (B)	3,48,397.31	3,20,940.54
Total Capital Employed (C) = (A) + (B)	3,55,840.67	3,38,308.33
Capital Gearing Ratio (A) / (C)	2.09%	5.13%

## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. There have been no breaches in the financial covenants of any interest-bearing loans/borrowing. The Company has been consistently focusing on reduction in long term borrowings. There are no significant changes in the objectives, policies or processes for managing capital during the years ended 31-03-2021 and 31-03-2020.

### 48. PROJECT REVENUE RECOGNITION

Disclosure as per Indian Accounting Standard - 11 in respect of projects in progress

[a] Contract Revenue during the year ₹ 129.73 Lakhs [PY: ₹ 494.83 Lakhs]

[b] Aggregate amount of cost incurred ₹ 134.05 Lakhs [PY: ₹ 425.10 Lakhs] and recognised loss ₹ (4.32) Lakhs [PY: ₹ 69.73 Lakhs] (less recognised losses) to date

[c] Advances received [Outstanding] ₹ 13.30 Lakhs [PY: ₹ 54.52 Lakhs]

[d] Retention Money [Outstanding] ₹ 40.49 Lakhs [PY: ₹ 9.75 Lakhs] \*

[e] Gross Amount due from Customers for Contract Work [including Retention at (d) above] ₹ 98.60 Lakhs [PY: ₹ 357.95 Lakhs]

[f] Gross Amount due to Customers for Contract Work [other than advances at (c) above] - Nil.

[g] Unbilled revenue - Nil [PY: Nil].

\* Retention Money [Outstanding] is after adjusting amounts released against furnishing of Bank Guarantees.

Unbilled Revenue represents revenue recognised based on percentage of completion method over and above the amount due from the customers as per the agreed payment plans.

### 49. THE CODE ON SOCIAL SECURITY, 2020 AND INDUSTRIAL RELATIONS CODE, 2020

The Central Government has published The Code on Social Security, 2020 and Industrial Relations Code, 2020 ("the codes") in the Gazette of India, inter alia, subsuming various existing labour and industrial laws which deals with employees including post-employment period. The effective date of the code and the rules are yet to be notified. The impact of the legislative changes if any will be assessed and recognised post notification of relevant provisions

### 50. IMPACT ON COVID 19 PANDEMIC

The second wave of COVID 19 has impacted the demand for the product as the pandemic is now affecting rural areas also. The Company is continuing its operations in compliance with the directives issued by the Government Authorities. The company is monitoring the situation closely and is taking necessary steps to continue operations in due compliance with applicable regulations.

The Company has considered the possible effects that may result from the pandemic relating to COVID19 in the preparation of these consolidated financial statements including the recoverability of carrying amounts of financial and nonfinancial assets. In developing the assumptions relating to the possible future uncertainties in the global economic conditions because of this pandemic, the Company has, at the date of approval of these financial statements, used internal and external sources of information including economic forecasts and expects that the carrying amount of these assets will be recovered. However, the final impact may differ from the current estimates made as at the date of approval of the financial statements for the year ended 31-03-2021 considering the prevailing uncertainties.

CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

₹ in Lakhs

51. SEGMENT WISE REVENUE, RESULTS AND CAPITAL EMPLOYED

As required under Ind AS 108, the Segment-wise Revenue, Results and Capital employed are furnished below:-

Particulars	Building Products		Textiles		Windmill		Others		Total	
	Year Ended 31-03-2021	Year Ended 31-03-2020	Year Ended 31-03-2021	Year Ended 31-03-2020	Year Ended 31-03-2021	Year Ended 31-03-2020	Year Ended 31-03-2021	Year Ended 31-03-2020	Year Ended 31-03-2021	Year Ended 31-03-2020
<b>1. Revenue/Income from operations</b>										
External Customers	1,07,604.37	84,816.37	13,179.25	12,415.91	1,455.44	1,559.01	2,293.09	1,639.98	1,24,532.15	1,00,431.27
Inter-segment	-	-	-	-	(3,597.60)	(3,026.20)	-	-	(3,597.60)	(3,026.20)
Total Revenue	1,07,604.37	84,816.37	13,179.25	12,415.91	(2,142.16)	(1,467.19)	2,293.09	1,639.98	1,20,934.55	97,405.07
<b>2. Results:</b>										
Segment results										
Unallocated Corporate Expenses										
Operating Profit/ (Loss)	14,660.81	6,867.65	349.71	(1.49)	843.43	981.41	18,324.84	10,221.37	34,178.79	18,068.94
Interest expenses									956.50	1,468.30
Interest Income/ Dividend income									1,623.15	2,927.45
Income Tax - Current (MAT)									5,617.60	2,573.78
- Deferred									299.12	867.88
- MAT credit entitlement									-	-
Profit from Ordinary activities									28,928.72	16,086.43
Exceptional items									-	505.69
Net Profit									28,928.72	16,592.12
<b>3. Other Information:</b>										
Segment Assets	85,710.08	78,946.80	16,459.57	15,951.02	1,370.16	1,478.34	2,96,533.53	2,74,946.89	4,00,073.34	3,71,323.05
Unallocated corporate assets										
Total Assets	85,710.08	78,946.80	16,459.57	15,951.02	1,370.16	1,478.34	2,96,533.53	2,74,946.89	4,00,073.34	3,71,323.05
Segment Liabilities	20,726.97	15,505.94	5,685.28	5,310.92	206.32	174.18	25,057.46	29,391.47	51,676.03	50,382.51
Unallocated corporate liabilities										
Total Liabilities	20,726.97	15,505.94	5,685.28	5,310.92	206.32	174.18	25,057.46	29,391.47	51,676.03	50,382.51
Capital Expenditure	1,638.55	2,581.47	2,761.16	2,769.67	-	2.50	132.40	355.95	4,532.11	5,709.59
Depreciation	2,654.70	2,594.01	492.01	383.82	113.90	115.38	0.29	0.29	3,260.90	3,093.50
Non - cash expenses other than depreciation	-	-	-	-	-	-	-	-	-	-

Segmental Assets includes Tax Assets



## CONSOLIDATED FINANCIAL STATEMENTS OF RAMCO INDUSTRIES LIMITED AND ITS SUBSIDIARIES

### NOTES ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2021

52. The previous period figures have been re-grouped / restated wherever considered necessary.

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As per our Report Annexed

For M/s. SRSV & Associates  
Chartered Accountants  
Firm Registration No.: 015041S  
G. CHELLA KRISHNA  
Partner  
Membership No.: 210474  
UDIN: 21210474AAAABL6645  
Place : Chennai  
Date : 24<sup>th</sup> May, 2021

For M/s. Ramakrishna Raja and Co.,  
Chartered Accountants  
Firm Registration No.: 005333S  
C. KESAVAN  
Partner  
Membership No.227833  
UDIN: 21227833AAAAMS1527

For and on behalf of the Board

P.R. VENKETRAMA RAJA  
Chairman  
P.V. ABINAV RAMASUBRAMANIAM RAJA  
Managing Director  
PREM.G.SHANKER  
Chief Executive Officer  
K. SANKARANARAYANAN  
Chief Financial Officer  
S. BALAMURUGASUNDARAM  
Company Secretary & Legal Head

 **HILUX**  
CALCIUM SILICATE BOARD

**4in1**  
ADVANTAGE



THE ONLY BOARD WITH \*  
**4**  
HOUR  
FIRE RATING

**WATER**  
RESISTANT

**ZERO**  
TERMITES

**ZERO**  
FUNGUS

\* System

 **HILUX**

**Calcium Silicate Board**  
*Walls. Partitions. Ceilings*

