

#### Industries limited

P.O.Bag No.7685 Mumbai-400067

Tel.: 26122368 / 26113883 / 26114452

Web: www.remsons.com
CIN: L51900MH1971PLC015141

2nd July, 2021

To,
The Manager - Corporate Service Dept. **BSE Limited**Jeejeebhoy Towers, Dalal Street,
Mumbai - 400 001
Scrip code: 530919

The Manager- The Listing Department, **National Stock Exchange of India Limited** Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai – 400051. Scrip code: **REMSONSIND** 

Dear Sir,

#### **Sub.: Investor Presentation**

Pursuant to the provisions of Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), please find enclosed herewith the investor presentation.

Kindly take the same in your record.

Thanking you,

Yours faithfully,

For REMSONS INDUSTRIES LIMITED



ROHIT DARJI COMPANY SECRETARY & COMPLIANCE OFFICER

Encl.: A/a





## REMSONS INDUSTRIES LIMITED

INVESTOR PRESENTATION
Q4 & 12M FY20-21

### Disclaimer

Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking statements".

These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements.

These risks and uncertainties include but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



## A LITTLE BIT OF HISTORY

Born into a middle-class family in Kolkata,
Mr. Vishwaprakash Harlalka moved from
Kolkata to Mumbai in 1956.
With nothing but a dream he tried his hand at many
businesses, failing and only rising stronger and wiser.
He started Remsons in 1959.

Formed as a trading company, the company ventured into manufacturing of various engineering items for Automobile industry. The company pioneered Control Cables and Pressure die cast cables in India. It also indigenously developed gear shift cables, dash mount cables brake assembly and push, pull cables

WHERE CREATION IS THE CULTURE!



## Remsons Industries Limited- At A Glance



### **ABOUT US**

The company offers an entire spectrum of Automobile control cables, gear shifters, winches, pedal box, parking brake lever, scissor jacks, etc.



### **CUSTOMER PROFILE**

All major OEM manufacturers of 2, 3, & 4 wheelers both domestic and overseas



#### **STRATEGY**

Focus on advancement of technologies and strengthening of business operations with customers and vendors



5 Year Revenue CAGR- 17.2% 5 Year EBITDA CAGR- 40.5% FY 2021 ROE- 15.1%



### **MILESTONES**

In 2020, the company acquired Magal Cables UK



### **RECOGNITION**

Company of the Year Award 2020 by CEO Insights Magazine

Ford Q1 Preferred Quality Status

Registered JLRQ supplier

Renault ASES Certified



### REMSONS DNA

### **VISION**

To be recognized as a leading global auto component manufacturing organization through innovations, enduring partnerships & be committed towards stakeholders & society at large.

### **MISSION**

The mission of the company is to make products of the highest quality at optimum cost through constant innovation, product portfolio enhancement coupled with increased efficiency & effectiveness, all with respect to our customers, employees, shareholders & our environment

### **QUALITY**

We at Remsons Industries will design and manufacture quality products by adopting defect prevention and continual improvement through assessment of organization context and employee engagement, with the ultimate objective of "Total Customer Satisfaction".



### **EMPOWER**

We provide employee with the resources, authority, opportunity, and motivation to do their work, also holding them accountable for their actions

### **ETHICS**

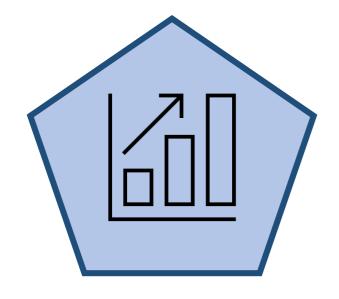
At the Core of the Company lies its Ethics which has guided the company fo rover 50 years

### RELATIONSHIP

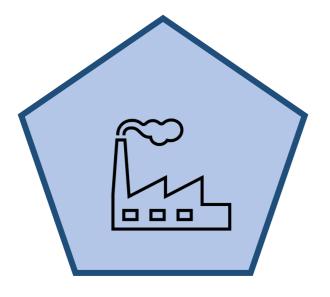
Remsons believes in the long term, so we maintain great relations with our customers, employees and suppliers and Strategic Relationship that extend the horizon of our business



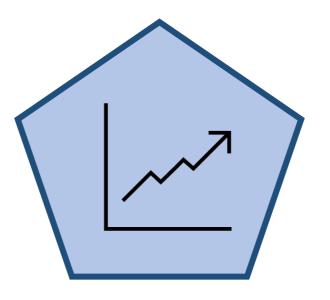
## Key Highlights



INR 228.5 crs of Total Income in FY 21



4 State of the Art Plants across India and 1 in UK



INR 12.6 crs of EBITDA in FY 21



Presence in more than 17 countries



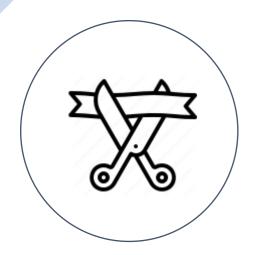
Serving more than 20 OEM's and 250+ dealers in aftermarket



241 employees includes Engineers, Design team, HR team, Managerial Staff, etc. combined in India 195 and UK 46



### Milestones Achieved



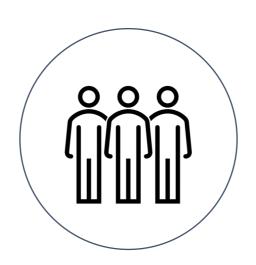
### 1960-1973

1st to introduce control cables and Pressure die cast cable ends in India



### 2004-2006

Indigenously
manufactured
dash mounted
park brake and
push pull cables



### 2018-2019

Opened
marketing and
technical support
office in USA and
Europe



### 1959

Company formed as a trading company



### 2001

Indigenously manufactured gear shift with cables in India



### 2009

Mr. Rahul Kejriwal (3<sup>rd</sup> Generation)
joined the business. Great emphasis laid on the process of professionalization



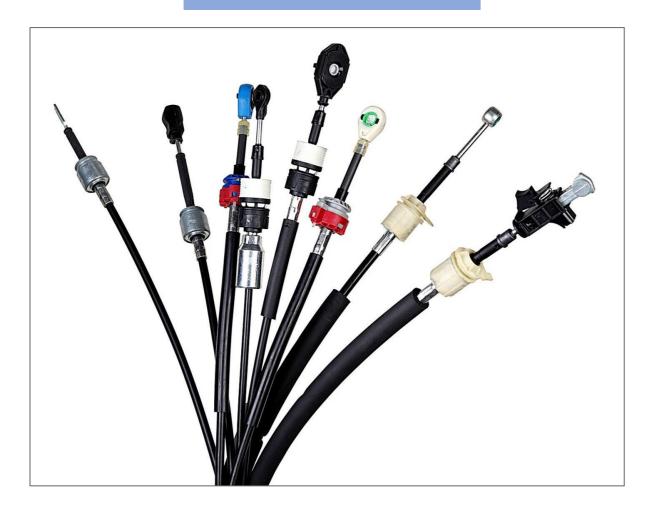
### 2020

Acquisition of
Magal Cables UKcompany's first
global production
facility



## Product Gallery

### Control Cables



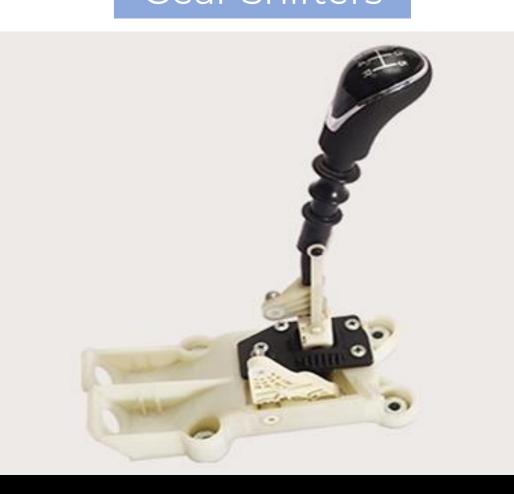
Pedal Box



CABLES

CONTROL CABLES
FLEXIBLE SHAFTS
PUSH PULL CABLES

### Gear Shifters





Jacks



Winches

### **SYSTEMS**

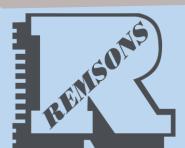
GEAR SHIFTERS

PARKING BRAKE

PEDAL BOX

WINCHES

JACKS



## Application of Products

Serving all Segments of Industry

2-wheeler

3-wheeler

4-wheeler

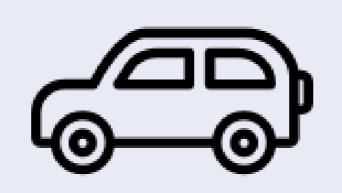
CV

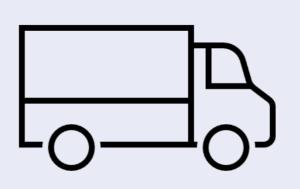
Off-Roader

Agriculture









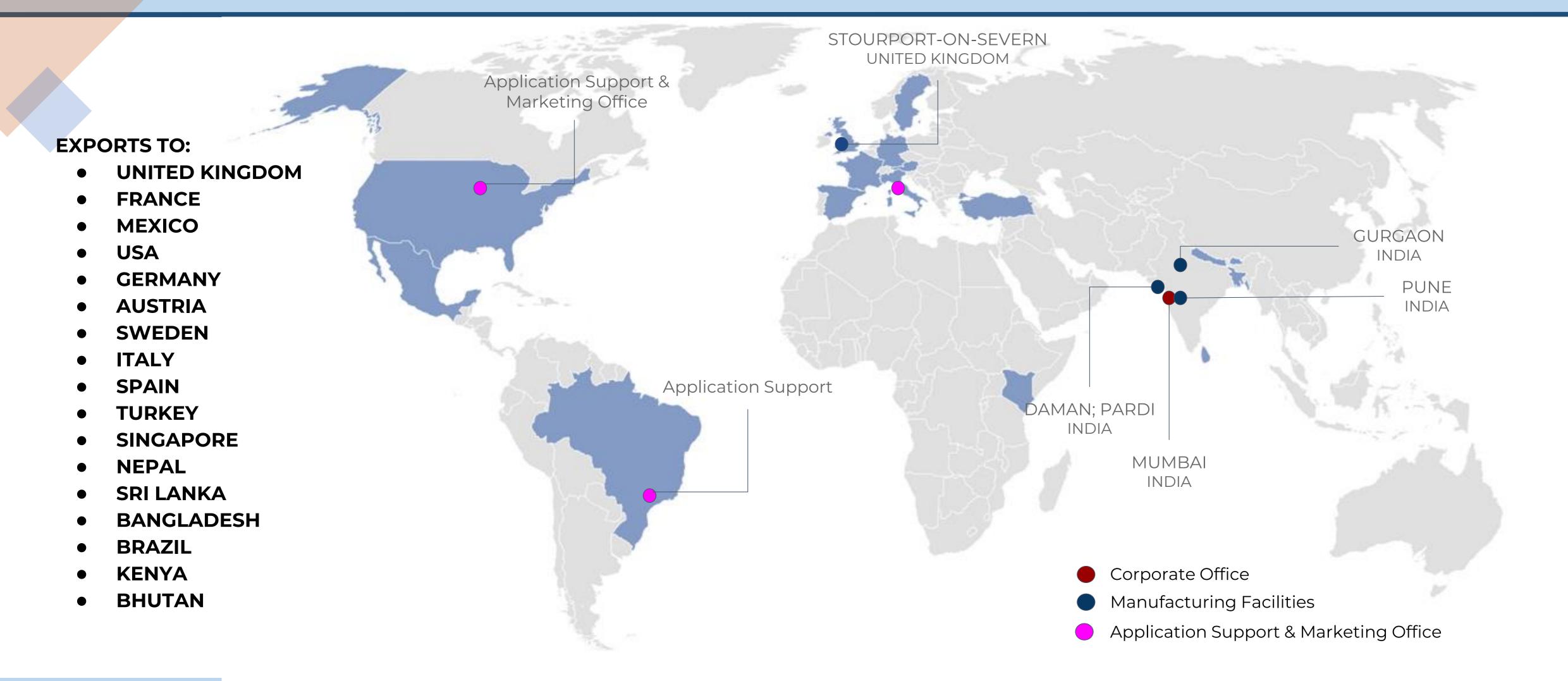




Brake - Front, Rear, Combi	Clutch / PKB Cable	Parking Brake Cable	Parking Brake Cable	Accelerator Cables	Clutch & Brake Cable
Accelerator Cable	Gasoline Cable	Body Cables	Gear Shifter with Cables	PTO Cables	Accelerator Cables
Clutch Cable	Gear Cable	Gear Shifter with Cables	Bonnet Release Cables	Door Cables	Pull To Stop Cables
Speedometer Cable	Speedometer Cable	Winches, Pedal Boxes.	Cabin Storage Cables	Gear Shift & Select Cables	Director Change Cables
Seat Lock Cable	Wiper Motor Cable	Scissor Jacks	Accelerator Cables	Forward & Reverse Cables	Forward & Reverse Cables



### Global Presence





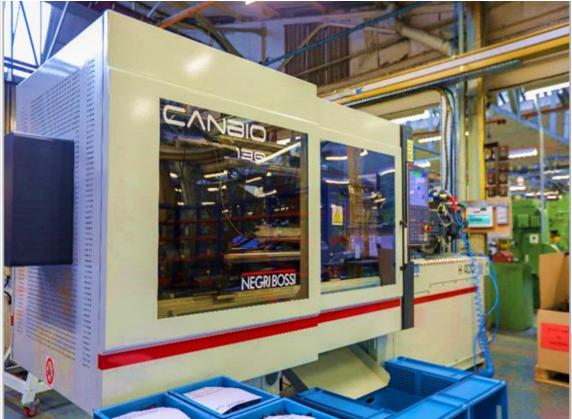
## Manufacturing Facilities



4 Plants in India 1 Plant in UK









## In-House Product Development Capabilities



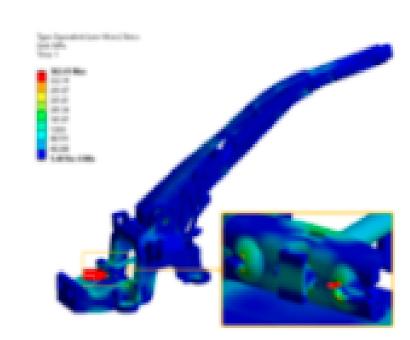
### Design

Complete In-House Design Capabilities



#### **FEA**

In-House Simulation & FEA Capabilities Established



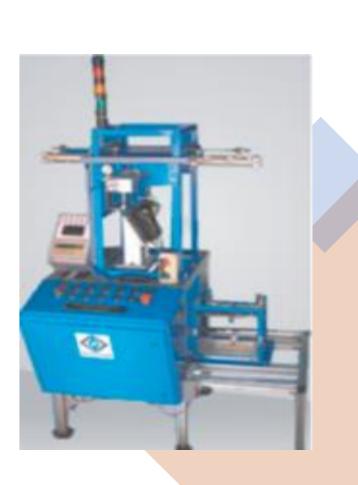


### **Technology Synergy**

Design and Validation Synergy Between UK & India



Continuous upgradation of In-House Product Validation Capability





### Customer Profile













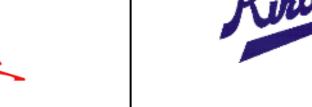




























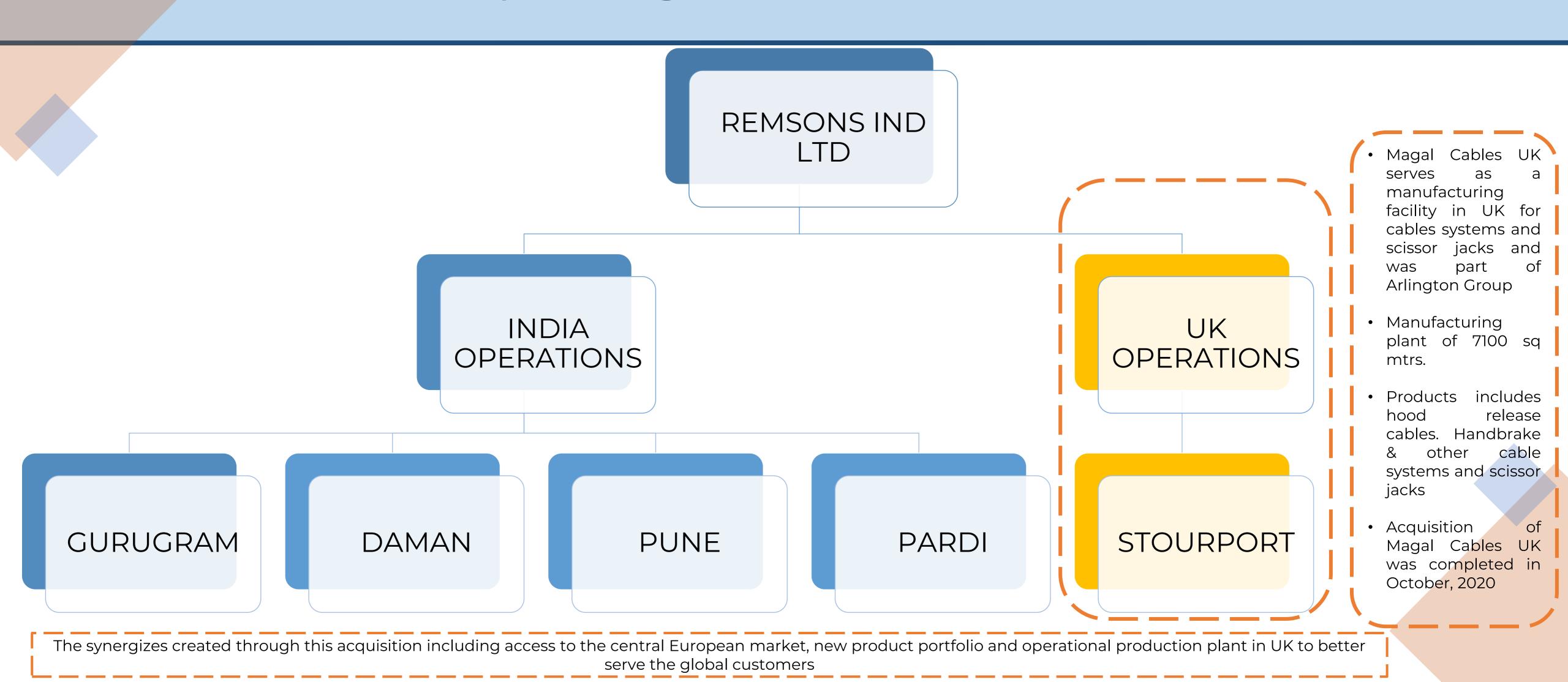








## Group - Organization Structure





## Management Details



#### Krishna Kejriwal

- Chairman & Managing Director, Remsons Industries Limited
- Mr. Kejriwal is a Graduate in Science from University of Bangalore and has 43 years of experience in the field of production, marketing, exports, accounts, finance, banking and over all administration of the Company
- He has made significant contribution in the area of production, designs, innovation, export activities, business restructure and has extensive experience in costing of automotive products, analysis of products mix, financial collaboration and planning / execution of Greenfield Projects
- Mr. Krishna Kejriwal had held the position of President of Bombay Industries
  Association and President of Automotive Component Manufacturers Association
  of India (ACMA)



#### **Amit Srivastava**

- Chief Executive Officer, Remsons Industries Limited
- He is MBA in Marketing & Finance completed Senior Management Program from IIM Ahmedabad.
- · He has rich experience of 25 years in Auto Component Industries. His expertise are in areas like Strategic Planning, P&L Management, New Business Development, International Marketing and Supply Chain Management.
- He is responsible for the day-to-day affairs of the Company under supervision of Mr. K.
   Kejriwal Managing Director and overall control of the Board of Directors of the Company



#### Rahul Kejriwal

- Whole-Time Director, Remsons Industries Limited
- Rahul Kejriwal is a Commerce Graduate from Narsee Monjee College, Mumbai and having 15 years of experience in the field of Marketing.
- · He is involved in key strategic decisions relating to acquisition of new technologies and in-organic growth avenues
- · He heads implementation and integration of new technologies within the company



#### **Davinder Bains**

- Managing Director, Magal Automotive Limited
- Davinder is highly experienced in his role, having previously held senior positions within quality and process engineering at Magal Group companies
- He was Managing Director of Magal Cables Ltd till Feb 2020
- He has served as quality and manufacturing Manager & Director at Adwest Eng. Plc and Dura Automotive
- Davinder received a HND in Mechanical Engineering at De Montfort University in Leicestershire, whilst serving a British Leyland technician apprenticeship



## Quality Certification

IATF 16949:2016

**CERTIFICATE** 



This is to certify that

Remsons Industries Ltd.

Gurgaon - 122 001 Haryana

has implemented and maintains a Quality Management System.

Manufacture of Control Cables.

An audit, conducted and documented in a report, has verified that this quality management system fulfills the requirements of the following International Automotive Standard:

IATF 16949:2016

(without product design)

Certificate registration no. 20002477 IATF16 Issuing date 2018-08-01 This certificate is valid until 2021-07-31

For and on behalf of DQS

Nurani S. Venkatachalam Corporate Program Manager Automotive, DQS Holding GmbH Coleeward

Michael Drechsel Managing Director, DQS Holding GmbH

IATF Contract Office: DQS Holding GmbH, Konrad-Adenauer-Allee 8-10, 61118 Bad Vilbel, Germany

0319993

### **CERTIFICATE**

1S0 14001: 2015



This is to certify that

#### **Remsons Industries Limited**

Khandsa Road Gurgaon - 122 001 Haryana INDIA

has implemented and maintains an Environmental Management System.

The Environmental activities and supporting process associated with Manufacturing of Control Cables for Automotive and Stationary Genset Applications.

Through an audit, documented in a report, it was verified that the management system fulfills the requirements of the following standard:

ISO 14001: 2015

Certificate registration no. 20002477 UM Date of original certification Date of certification 2018-05-11 2021-05-10



Brad McGune

Accredited Body: DQS Inc., 1130 West Lake Cook Road, Suite 340, Buffalo Grove, IL 60089 USA Administrative Office: Deutsch Quality Systems (India) Pvt. Ltd., 5th Floor, Anjaneya Techno Park, 147, HAL Airport Road, Kodihalli, Bangalore - 560 017 - India















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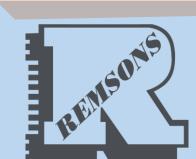
## Awards & Recognition

- Jamnalal Bajaj Award For Fair Business Practices
- ACMA Award First Technology Award for Upgradation of Technology
- Escorts Award For Price Control
- Membership United Nations Global Compact
- Maruti Suzuki Vendor Performance Award
- ACMA 1st Prize in QC Competition for Cost Reduction
- Company of the Year Award 2020 by CEO Insights Magazine









## Strategy for Profitable Growth

#### **New Product**

Focus on launch of 2 new products which are already under development

Product Development- Offering and diversifying products range

Entering into Technical Collaboration and Partnerships to co-develop new products

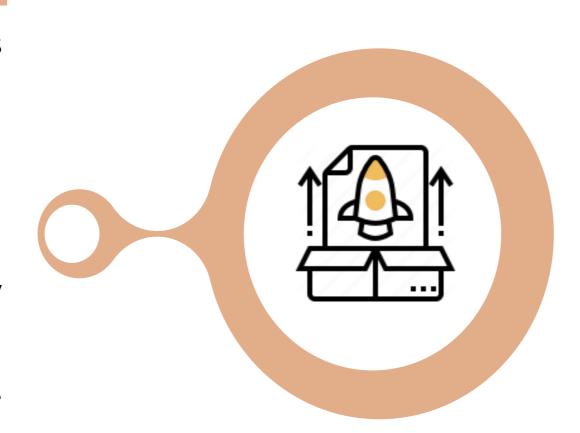
Focusing on offering tailor made solutions and increasing share of high margin products in revenue mix

#### **New Customers**

Increasing wallet share from existing customers and winning new customers in target markets

Dedicated marketing team for exploring opportunities in Overseas Markets

Leveraging relationship with Global OEMs to penetrate their Global Operations









#### **Operational Efficiency**

Consolidation of Daman Plant with Pune plant

Lean and Agile Manufacturing processes

Increasing Asset Utilization

Cost reduction measures at organization and plant level

Monitoring Covid-19 test, results across locations

#### **New Technologies**

Technology Synergy between Magal UK to Remsons in India

Bringing Operational excellence through Automation

Focusing on R&D and Sustainable manufacturing



## CSR Activity- Supporting the Society

### "We remain Committed to Society"



# PMCARES

Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund

COVID-19 Support- Donation to the PM cares fund which was contributed in form of one day salary voluntarily donated by all employees and an equal share of donation by Remsons- April 2020



Daman- 2 days education awareness camp and sports activities at 9 ZP school, in Palghar District



Awarded for the best CSR Activity by Indian Development Foundation



Distributed happiness kits to students at Government Schools with Akshay Patra at GPS Kadiwad Daman



Blood Donation and Eye checkup camp at Gurugram Unit in June 2018



## Q4FY21 Standalone Results

Quarterly Performance							
Particulars (INR in crs)	31 <sup>st</sup> March 2021	31 <sup>st</sup> December 2020	31 <sup>st</sup> March 2020				
Net Revenue from Operations	60.40	67.01	35.52				
Other Income	0.64	1.05	0.72				
Total Revenue	61.03	68.06	36.23				
COGS	40.62	46.54	20.79				
Employee Benefit Expenses	9.19	9.56	7.79				
Other Expenses	5.97	6.43	5.16				
Total Expenditure	55.78	62.53	33.75				
EBITDA before (Excep Items)	5.25	5.53	2.49				
EBITDA margin (%)	8.60%	8.12%	6.86%				
Exceptional Items	3.30	_	_				
EBITDA after (Excep Items)	8.55	5.53	2.49				
Finance Costs	1.13	0.97	0.56				
Depreciation	0.93	0.85	0.82				
PBT	6.49	3.71	1.11				
Tax Expenses	1.59	0.95	0.34				
PAT	4.89	2.77	0.76				
PAT margin (%)	8.02%	4.07%	2.11%				
EPS	8.57	4.84	1.34				

Yearly Performance					
12M 31 <sup>st</sup> March 2021	12M 31 <sup>st</sup> March 2020				
195.48	159.18				
1.95	1.70				
197.42	160.88				
136.29	95.71				
30.03	30.99				
19.19	21.05				
185.51	147.76				
11.92	13.12				
6.04%	<b>8.16</b> %				
3.30	_				
15.22	13.12				
3.11	2.52				
3.28	3.19				
8.82	7.41				
2.17	2.08				
6.66	5.34				
<b>3.37</b> %	3.32%				
11.65	9.34				



## Q4FY21 Consolidated Results

	Yearly Performance		
Particulars (INR in crs)	31 <sup>st</sup> March 2021	31 <sup>st</sup> December 2020	31 <sup>st</sup> March 2021
Net Revenue from Operations	76.76	81.31	226.15
Other Income	0.85	1.30	2.41
Total Revenue	77.62	82.61	228.56
COGS	50.10	52.44	151.67
Employee Benefit Expenses	14.31	14.00	39.58
Other Expenses	7.90	10.05	24.73
Total Expenditure	72.31	76.49	215.99
EBITDA before (Excep Items)	5.31	6.12	12.57
EBITDA margin (%)	6.84%	7.41%	5.50%
Exceptional Items	3.30	-	3.30
EBITDA after (Excep Items)	8.61	6.12	15.87
Finance Costs	1.38	1.16	3.54
Depreciation	1.65	1.25	4.41
PBT	5.58	3.72	7.92
Tax Expenses	2.74	1.07	3.43
PAT	2.84	2.65	4.49
PAT margin (%)	3.66%	3.21%	1.96%
EPS	4.97	4.64	7.85



## Annual - Profit & Loss Statement

Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021 Standalone	FY 2021 Consolidated
Net Revenue from Operations	128.36	149.38	159.18	195.48	226.15
Other Income	1.58	0.75	1.70	1.95	2.41
Total Revenue	129.94	150.13	160.88	197.42	228.56
COGS	78.30	92.99	95.71	136.29	151.67
Employee Benefit Expenses	23.89	26.97	30.99	30.03	39.58
Other Expenses	18.14	20.60	21.05	19.19	24.73
Total Expenses	120.32	140.56	147.76	185.51	215.99
EBITDA before Exceptional Items	9.61	9.57	13.12	11.92	12.57
EBITDA margin (%)	7.40%	6.37%	8.16%	6.04%	<b>5.50</b> %
Exceptional Items	_	-	-	3.30	3.30
EBITDA After Exceptional Items	9.61	9.57	13.12	15.22	15.87
Finance Costs	2.55	2.18	2.52	3.11	3.54
Depreciation	2.52	2.49	3.19	3.28	4.41
PBT	4.55	4.90	7.41	8.82	7.92
Tax Expenses	1.11	1.46	2.08	2.17	3.43
PAT	3.45	3.44	5.34	6.66	4.49
PAT margin (%)	2.65%	2.29%	<b>3.32</b> %	<b>3.37</b> %	1.96%
<b>EPS</b>	6.03	6.02	9.34	11.65	7.85



## Annual - Balance Sheet (1/2)

Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021 Standalone	FY 2021 Consolidated
Assets					
Non-Current Assets					
Property, Plant & Equipment	21.75	21.51	21.71	24.05	31.71
Right of Use of Assets	1	-	0.54	8.81	8.81
Capital Work in Progress	0.05	0.14	0.08	0.35	0.35
Investment Property	0.07	0.07	0.07	0.06	15.21
Other Intangible Assets	0.52	1.49	1.28	1.22	3.54
Financial Assets	0.44	0.64	0.49	0.97	1.92
Non-Current Investments	0.10	0.05	0.03	5.09	0.03
Loans	-	-	-	16.15	-
Other Non-Current Assets	0.36	0.25	0.60	2.56	2.56
Total Non-Current Assets	23.29	24.15	24.81	59.26	64.13
Current Assets					
Inventories	22.57	26.87	32.79	35.78	47.16
Trade Receivables	19.90	25.87	22.32	32.52	42.73
Cash & Cash Equivalents	1.00	0.44	1.74	0.39	2.23
Other Financial Assets	0.76	0.17	0.38	0.94	0.94
Investments	1	-	-	0.49	0.49
Loans	1	-	-	1.51	-
Current tax Assets	-	0.03	0.03	0.03	0.03
Other Current Assets	2.17	2.68	2.55	7.75	7.60
Total Current Assets	46.40	56.05	59.81	79.41	101.17
Total Assets	69.69	80.20	84.63	138.67	165.30

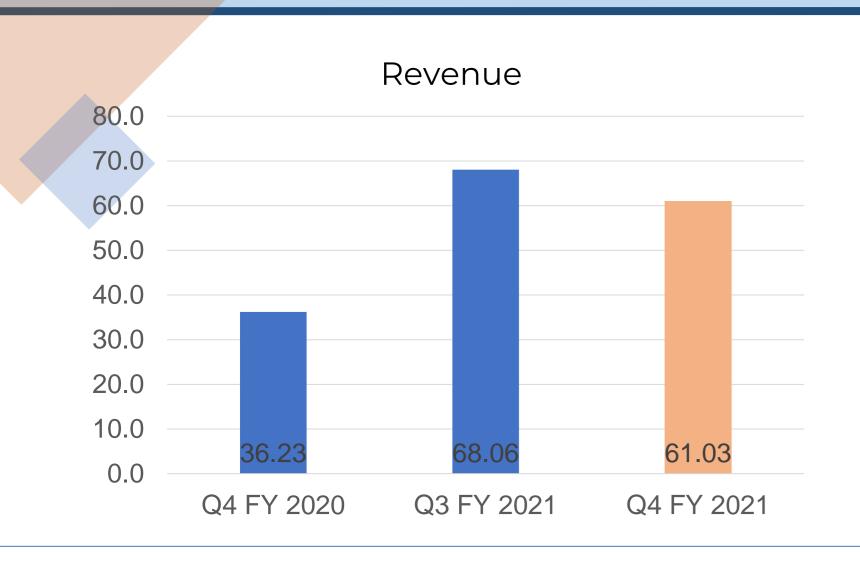


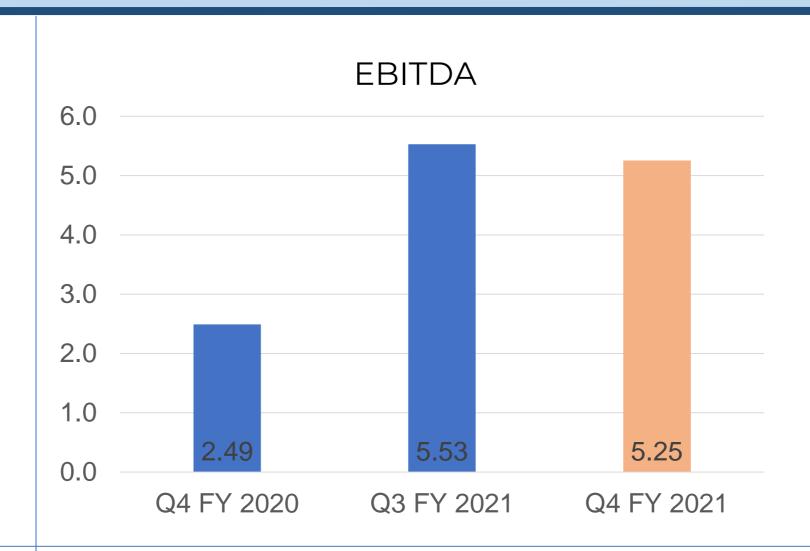
## Annual - Balance Sheet (2/2)

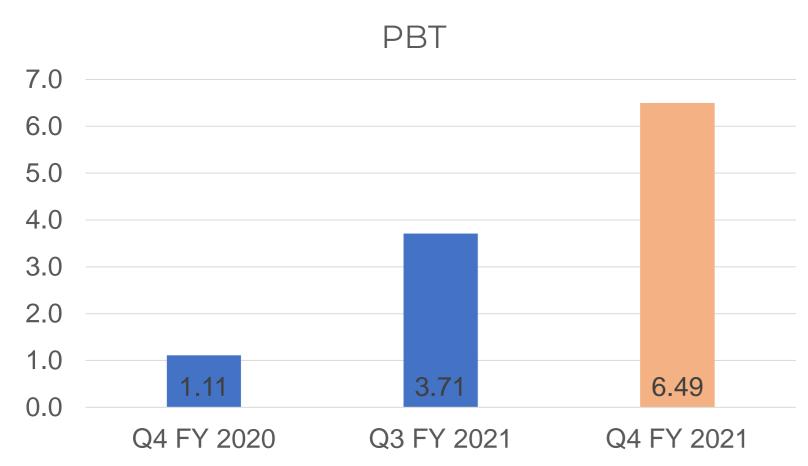
Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021 Standalone	FY 2021 Consolidated
<b>Equities &amp; Liabilities</b>					
Share Capital	5.71	5.71	5.71	5.71	5.71
Reserves & Surplus	13.84	16.03	19.03	25.68	24.01
Net Worth	19.55	21.74	24.74	31.39	29.72
Non-Current Liabilities					
Long Term Borrowings	8.24	7.87	7.53	20.56	34.37
Provisions	0.22	0.26	0.44	0.38	0.38
Lease Liabilities	-	-	-	7.11	8.37
Deferred Tax Liabilities	0.20	0.61	1.13	1.82	4.17
Total Non-Current Liabilities	8.66	8.74	9.10	29.88	47.29
Current Liabilities					
Short Term Borrowings	19.89	18.46	21.60	22.92	25.04
Trade Payables	18.22	28.09	24.63	41.36	48.98
Other Financial Liabilities	0.92	1.00	1.89	7.74	8.72
Other Current Liabilities	1.58	1.29	0.92	3.81	3.98
Provisions	0.41	0.85	1.31	1.00	1.00
Current tax Liabilities	0.46	0.03	0.42	0.56	0.56
Total Current Liabilities	41.48	49.72	50.78	77.40	88.29
Total Liabilities	69.69	80.20	84.63	138.67	165.30

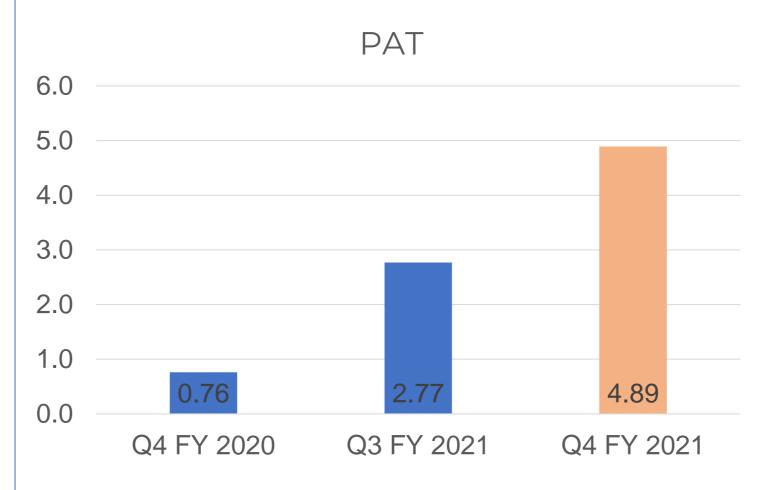


## Q4 FY 2020-21 Highlights- Standalone









- Total Revenue stood at INR 61.03 crs. for Q4 FY 2021 up 68.4% Y-o-Y and lower by 10.3% on Q-o-Q basis
- Generally, Q3 being Diwali quarter is the best quarter for the company. Additionally, lockdown like situation in second half of March affected aftermarket sales in Q4 FY21
- EBITDA stood at INR 5.25 crs as up 111.1% Y-o-Y and lower by 5.1% on Q-o-Q basis
- There was an exceptional gain of INR 3.30 crs on account of sale of Non-operational Land & Building located in Mumbai
- This one time gain accounted increase in Profit before tax to INR 6.49 crs & Profit after tax of INR 4.89 crs



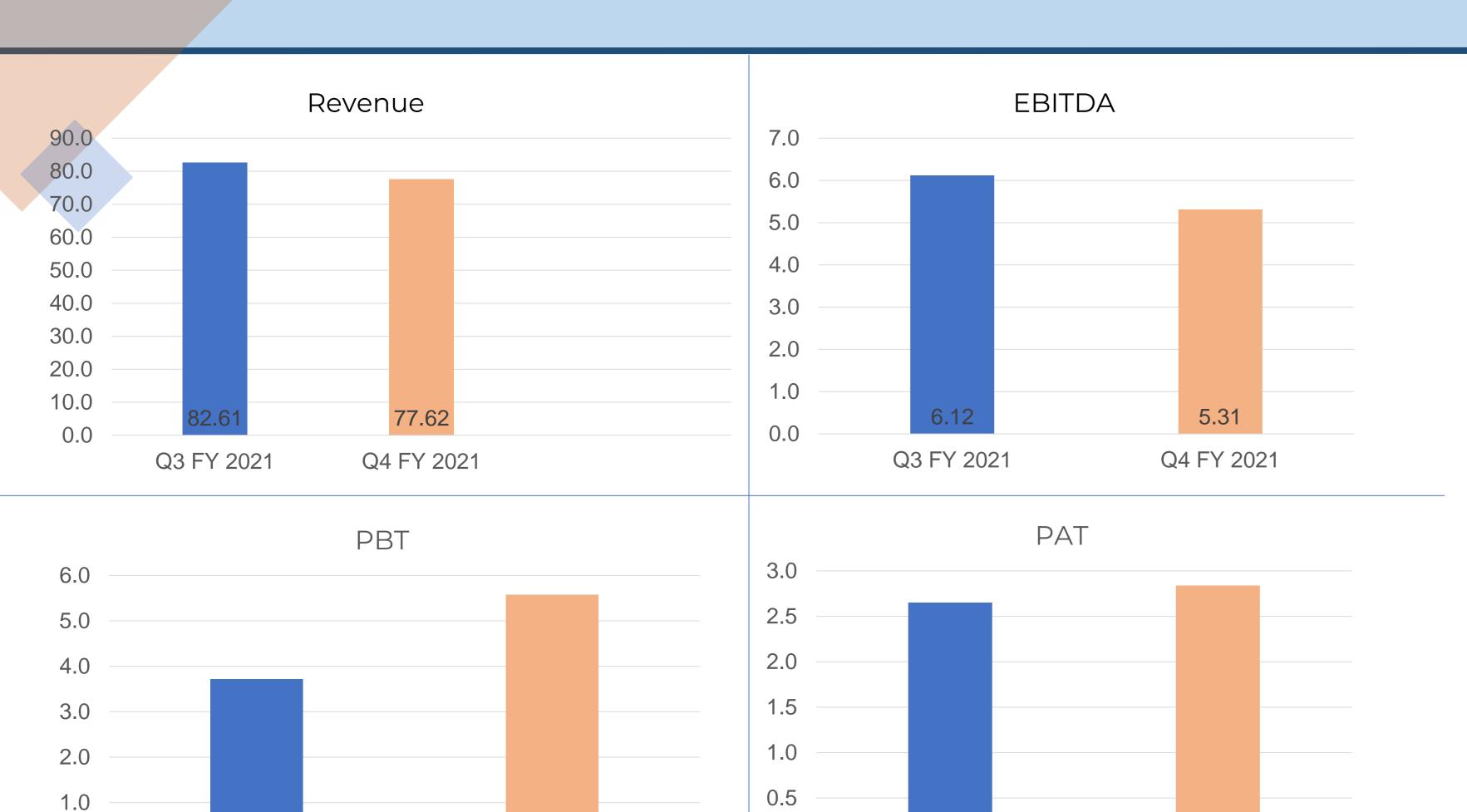
## Q4 FY 2020-21 Highlights- Consolidated

2.84

Q4 FY 2021

2.65

Q3 FY 2021



0.0

5.58

Q4 FY 2021

3.72

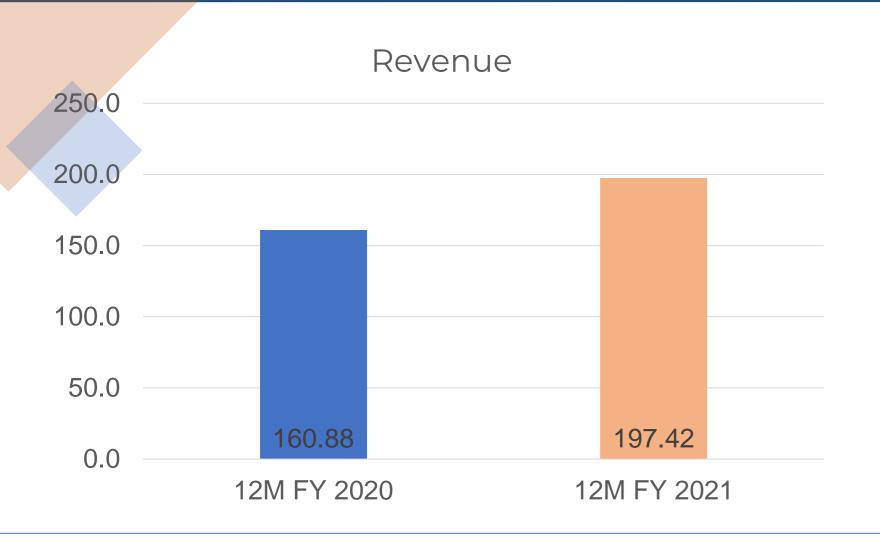
Q3 FY 2021

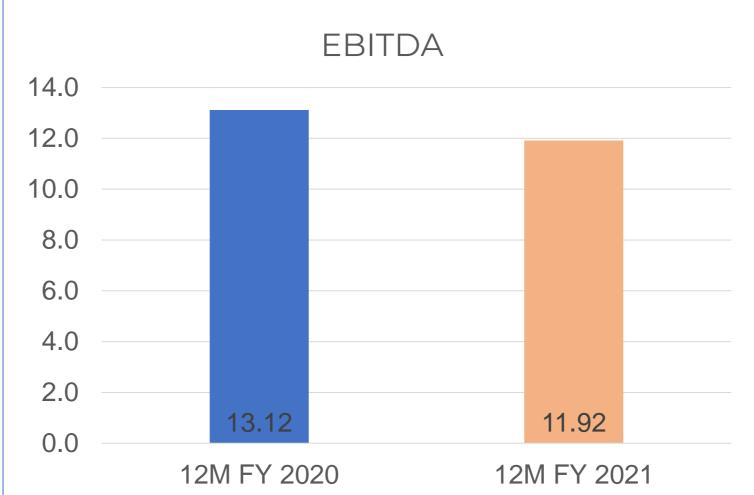
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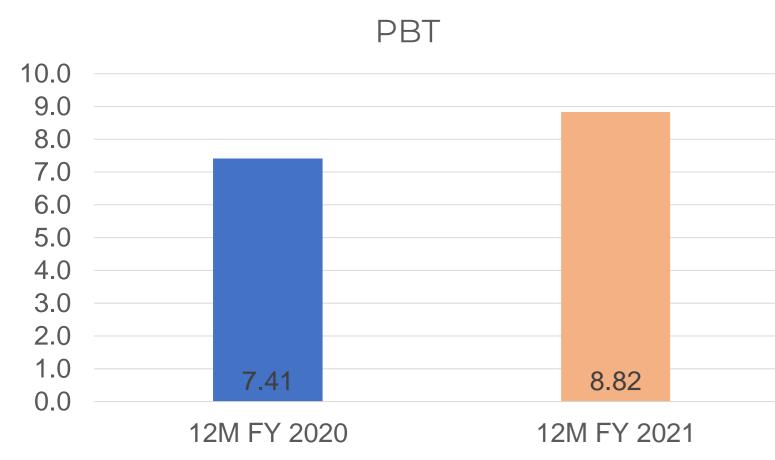
- Remsons Industries completed acquisition of Magal Cables (UK) in October 2020
- Consolidate Revenue for Q4 FY2021 stood at INR 77.62 crs marginally down 6.0% from Q3FY2021
- Sale by Remsons Industries Ltd to its wholly owned step-down subsidiary in UK which remains in inventory has been eliminated during consolidation and recorded as inventory at cost
- Net impact of this is around INR
   2.8 crs

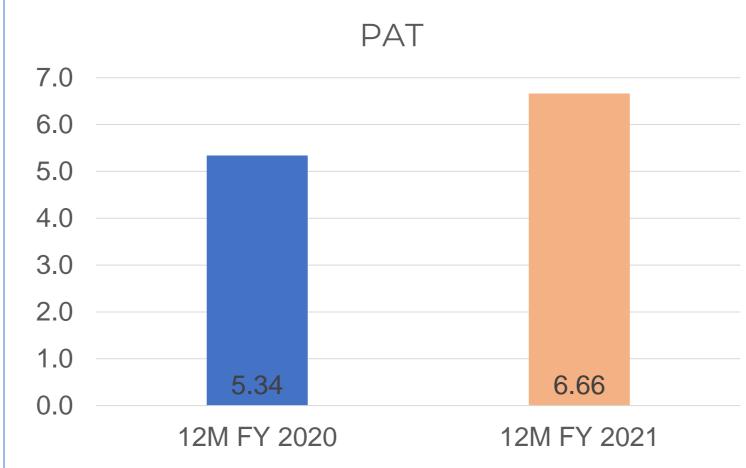


## 12M FY 2020-21 Highlights- Standalone





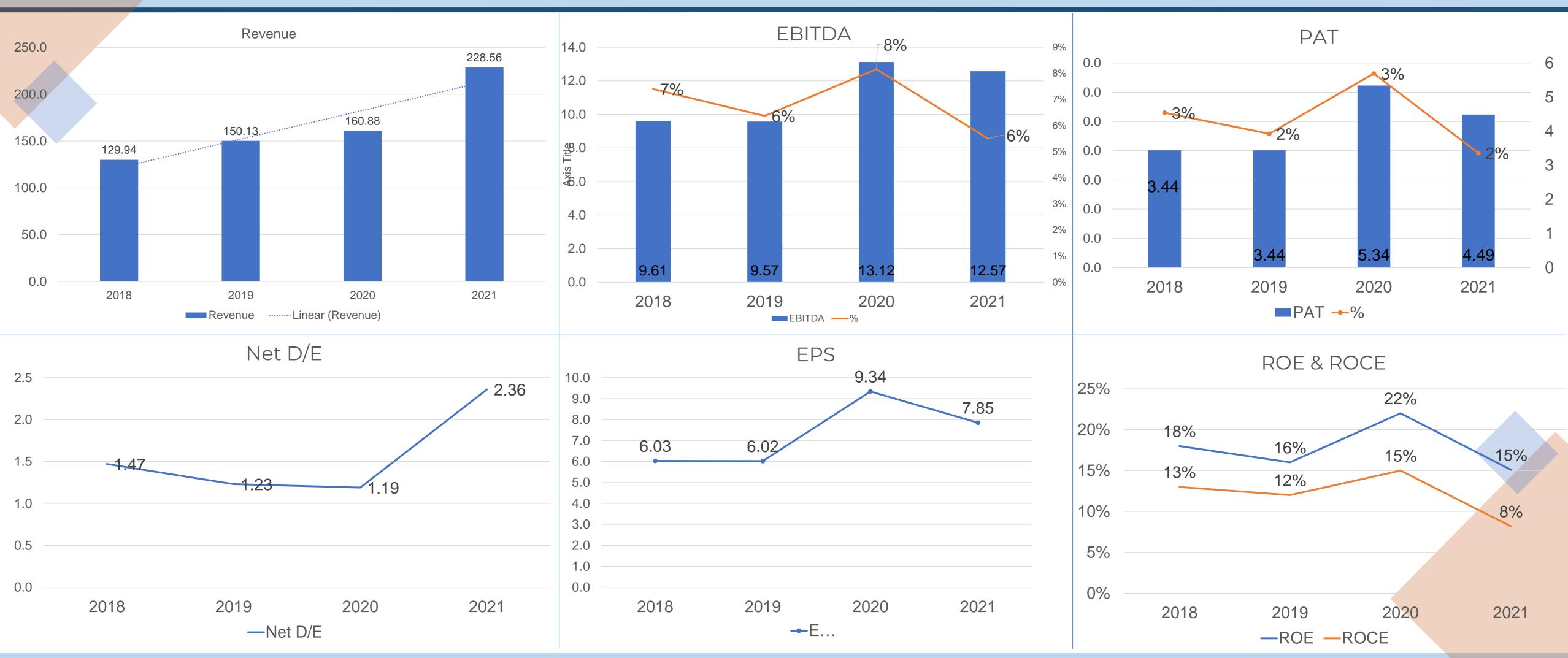




- The second half of the fiscal year 2020-21 recorded a strong recovery in the sales numbers with the opening of the economy
- Total Income stood at INR 197.42 crs as against INR 160.88crs marking a Y-o-Y growth of 22.71%
- EBITDA for FY20-21 is down by 10.2% owing to covid related disruptions in first quarter



## Profitable Growth, Strong ROE & ROCE





## Management's Message

Commenting on the performance, Mr. Rahul Kejriwal, Director & CFO, Remsons Industries Ltd. said, "Financial Year 2020-21 was a challenging year globally with major uncertainties related to Covid-19 infections. At Remsons, we were faced with lockdowns at the start of the financial year, followed by significant V shaped recovery in vehicle demand across OEM's & other segments. Remsons was not only able to tide over challenges but also met the accelerated ramp-ups as demanded by OEM's.

Challenges also brought with it some opportunities. Remsons added a significant new chapter in their corporate journey this year. We concluded our first overseas acquisition in UK in October 2020. We now, through our subsidiary in UK supply to global OEM's directly. This has also enhanced our design capabilities.

Our financial performance has been stellar despite Covid-19 and acquisition integration challenges. We recorded 23% revenue growth on standalone basis and for the first time we crossed INR 200 crore revenue (consolidated) milestone in Remsons' history. On the back of our highest ever quarter sale in Q3-FY20-21, our Q4 quarter sustained the momentum despite being a historical off-season quarter for automotive sales. As a team, we continued to focus on profitable growth and recorded standalone EPS of 11.65 (historical best). We will continue to improve our product mix such that we sustain this profit accretive growth.

Acquisition of Magal Cables in such a challenging year was possible due to the drive of the team and financial health of the company. We leveraged our non-operation assets to fund the acquisitions and now reducing this debt by sale of these assets. We are confident we will go back to much healthier debt to equity levels.

Financial Year 2021-22 too has started in the cloud of Covid-19 second wave in India. With lockdowns, OEM plant shut downs and global supply chain disruptions, this year too is poised to be even more challenging. Our team is poised to being agile and continue on sustainable growth path"



## Thank You

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