

#### **Goodluck India Limited**

(Formerly GOOD LUCK STEEL TUBES LIMITED)

**Corp. Office:** "GOODLUCK HOUSE" Nehru Nagar, Ambedkar Road, Ghaziabad-201001 U.P. (INDIA) Ph.: 91-120-4196600, 4196700, Fax: 91-120-4196666, 4196777

October 25, 2021

Manager, DCS
The Bombay Stock Exchange Ltd.
Phiroze jeejeebhoy Towers,
Dalal Street, Mumbai

Ref: Scrip Code: - 530655

The Manager National Stock Exchange of India Ltd. Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

**Scrip Code: - GOODLUCK** 

Dear Sir/Madam,

**SUB: Investor Presentation** 

Dear Sir,

Pursuant to the regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a copy of the Investor's Presentation of the company is being enclosed herewith.

This is for your information and doing the needful.

Thanking You.

For Goodluck India Limited

(Abhishek Agrawal) Company Secretary

Encl: as above

**Regd. Office :** 509, Arunachal Building, Barakhamba Road, Connaught Place, New Delhi-110001 (INDIA) **CIN :** L74899DL1986PLC050910 | **Website :** www.goodluckindia.com | **Email :** goodluck@goodluckindia.com

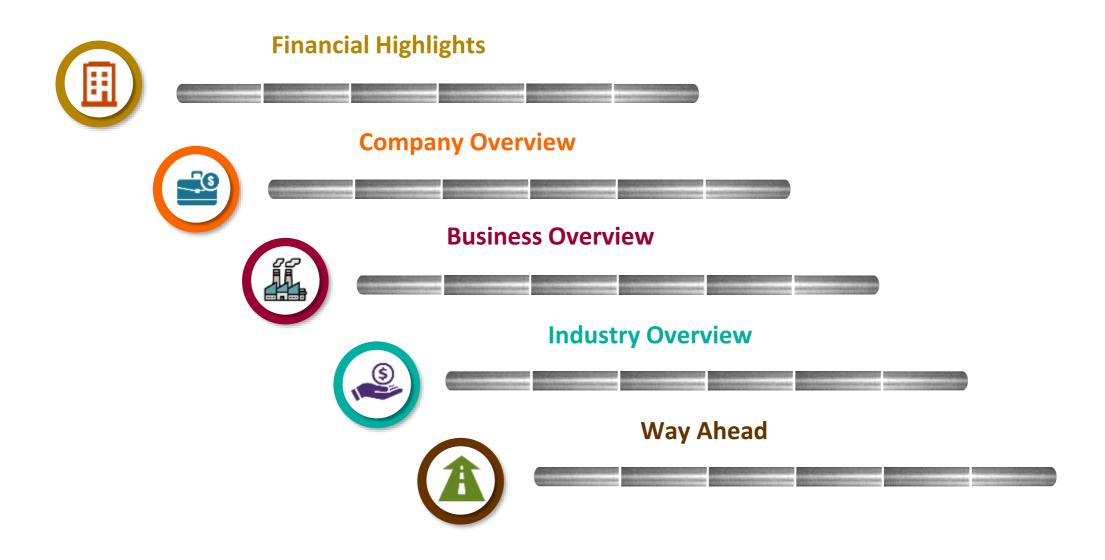
Works: A-42 & 45, Industrial Area, Sikandrabad - 203205 Distt. Bulandshahr (U.P.)





## **Table of Content**









# Financial Highlights



## **Recent Developments & Order Book**



Strong performance on EBITDA per ton matrix

#### **Recent Developments**

- Expansion work for to execute recently bagged LOI of Rs. 198 cr for Bullet Train project, going on in full swing at Kutch plant and is likely to be completed by end of Q3 FY22
- Process of installation of imported Press is running at fast pace civil work is almost completed & erection work is under progress & likely to be completed by end of Q3 FY22 that will enable
   Company to increase capacity of forging single piece to 14,000 Kgs
- Gatishakti National Master Plan approved by cabinet giving huge boost to infra sector expansion of Road Network, Rail network gives huge opportunity - Goodluck is well placed to be significant player here

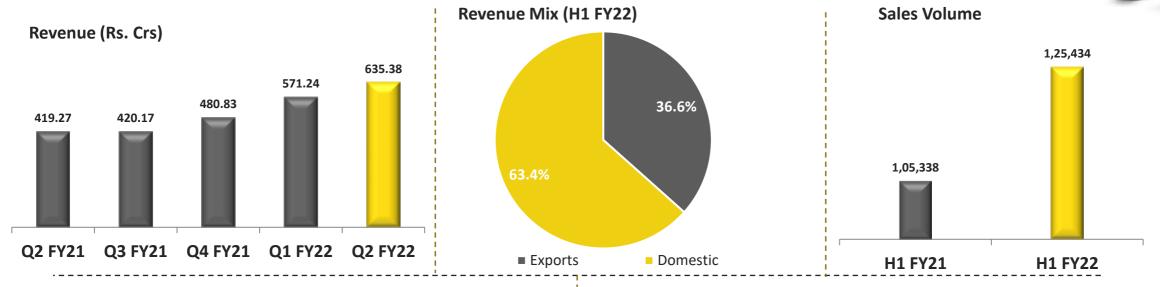
**Order Book Position** 

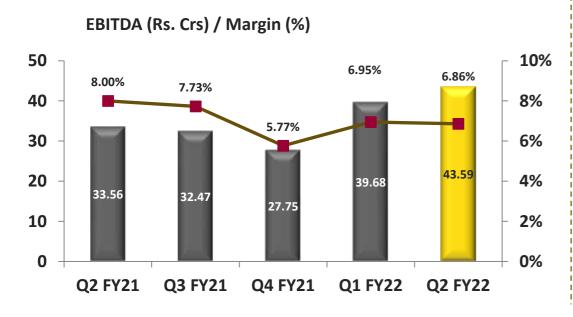
- Precision Torque Tubes & purlins order book of 500 MW to be executed in by end of FY
   22
- Engineering Structure order book of Rs. 400cr
- Auto Tubes Company has order visibility of next 6 months

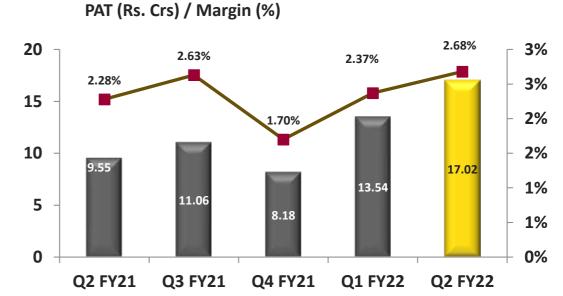


## **⊘** G**⊘**DLUCK Consolidated Financial Highlights – Q2FY22 & H1FY22











## **Financial Highlights – Quarterly**



Rs. Crore	Q2 FY22	Q2 FY21	Y-o-Y (%)	Q1 FY22
Income from Operations	626.28	411.80		562.72
Other Operating Income	9.10	7.47		8.52
Total Income	635.38	419.27	51.54%	571.24
Raw Materials	464.59	296.30		421.85
Employee Cost	26.46	18.57		21.43
Other Expenses	100.73	70.84		88.29
Total Expenditure	591.78	385.71	53.43%	531.56
EBITDA	43.59	33.56	29.89%	39.68
EBIDTA per ton (Rs.)	6841.43	5077.03		6429.43
Other Income	0.51	0.78		1.22
Depreciation	7.08	6.89		7.04
Interest	14.22	14.53		15.22
Exceptional Item (Gain) / Loss	0.00	0.00		0.00
Profit Before Tax	22.80	12.92		18.64
Tax	5.78	3.37		5.10
Profit After Tax	17.02	9.55	78.20%	13.54
PAT Margin %	2.68%	2.28%		2.37%
Basic EPS* in Rs.	6.76	4.15		5.52

- Higher realisation leading to growth in revenue
- Raw material prices remained high during the quarter putting pressure on margins
- Interest Cost remained under control inspite of higher raw material prices as Company followed better inventory management Interest cost stood at 2% of sales vs 3% Y-o-Y



## **Financial Highlights – Half-Yearly**



Rs. Crore	H1 FY22	H1 FY21	Y-o-Y (%)
Income from Operations	1189.00	657.88	
Other Operating Income	17.62	13.24	
Total Income	1206.62	671.12	79.79%
Raw Materials	886.44	473.18	
Employee Cost	47.89	31.81	
Other Expenses	189.02	109.86	
Total Expenditure	1123.35	614.86	82.70%
EBITDA	83.27	56.27	48.00%
EBIDTA per ton (Rs.)	6638.58	5341.45	
Other Income	1.73	0.90	
Depreciation	14.11	13.68	
Interest	29.44	28.88	
Exceptional Item (Gain) / Loss	0.00	0.00	
Profit Before Tax	41.44	14.61	
Tax	10.89	3.80	
Profit After Tax	30.55	10.81	182.62%
PAT Margin %	2.53%	1.61%	92 bps
Basic EPS in Rs.	12.28	4.70	161.28%

- Company recorded volume
   growth of over 19% despite
   issues in raw material
   availability
- Better realisation and higher exports contribution and better product mix led to growth in revenue
- Strong performance on EBITDA per ton matrix
- Steel prices remained on higher side – Company enters into formula driven contracts which result in price pass through with a lag



## **Consolidated Balance Sheet**



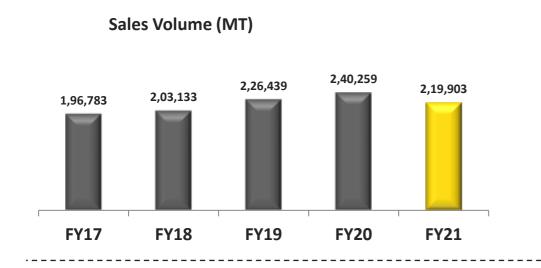
Rs Crores	As of 30 <sup>th</sup> Sept'21	As of 31 <sup>st</sup> Mar'21
Shareholders Funds	421.46	383.44
Share Capital*	5.20	4.90
R&S	416.25	378.54
Non Current Liabilities	142.13	164.80
Long Term Borrowing	105.09	128.25
LT Provisions	4.75	4.68
Deferred Tax Liability(net)	32.30	31.87
<b>Current Liabilities</b>	582.90	549.39
Short term Borrowings	376.09	372.57
Trade Payables	92.78	98.40
Other Financial Liabilities	0.00	0.00
Other Current Liabilities	112.79	78.42
Short term Provisions	1.25	0.00
Total Equity & Liabilities	1,146.49	1,097.63

Rs Crores	As of 30 <sup>th</sup> Sept'21	As of 31 <sup>st</sup> Mar'21
Non Current Assets	348.42	343.53
Fixed Assets	325.85	325.13
Capital Work In Progress	17.61	12.30
Long Term Loans & Adv.	0.10	0.00
Non Current Investments	0.00	0.00
Deferred Tax Assets	0.00	0.00
Other Non-current Assets	4.86	6.10
Current Assets	798.06	754.10
Inventories	367.40	352.53
Trade Receivables	292.73	234.84
Cash & Cash Equivalents	0.24	0.79
Bank Balance other than cash	11.07	9.69
Others	0.00	0.00
Other Current Assets	126.62	156.26
Total Assets	1,146.49	1,097.63



## **Consolidated Financial Highlights – Annual**



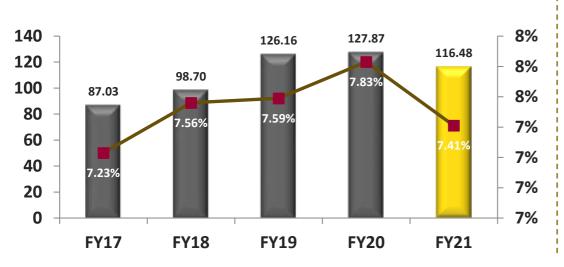


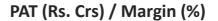
1,661.25 1,633.82 1,572.12 1,305.87 1,204.23 **FY21** 

**FY19** 

**FY20** 

EBITDA\* (Rs. Crs) / Margin (%)

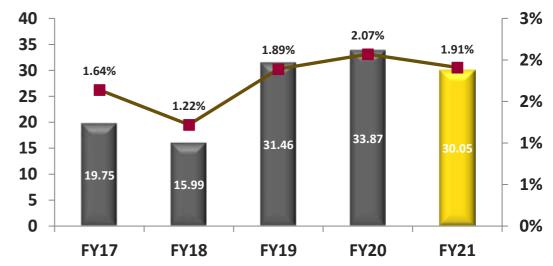




**FY18** 

Revenue (Rs. Crs)

**FY17** 



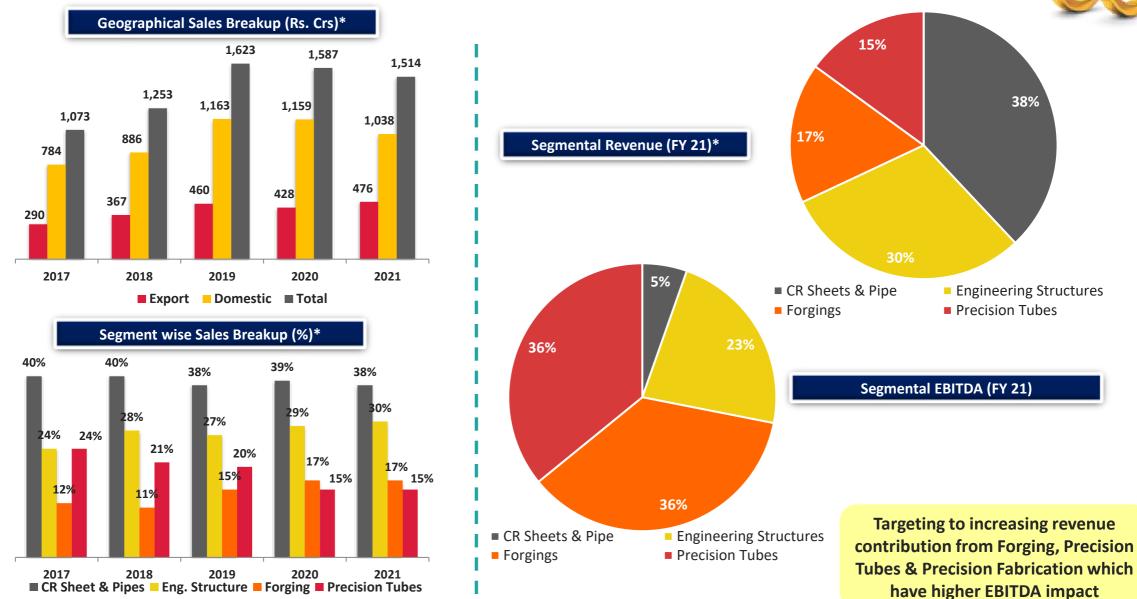
<sup>\*</sup> Does not include other income



## **Revenue Break Up - Annual**



38%



<sup>\*</sup>Sales include Operating Revenue from manufactured goods and exclude Other Operating Income



## **Consolidated Financial Highlights – Annual**



Rs. Crore	FY17	FY18	FY19	FY20	FY21
Income from Operations	1,204.23	1,305.87	1,661.25	1,633.82	1,548.42
Other Operating Income	0.00	0.00	0.00	0.00	23.69
Total Income	1,204.23	1,305.87	1,661.25	1,633.82	1,572.12
Raw Materials	778.57	942.50	1,250.14	1,168.20	1,119.85
Excise Duty	111.22	32.08	0.00	0.00	0.00
Employee Cost	57.28	58.29	71.03	83.38	73.59
Other Expenses	170.13	174.29	213.92	254.37	262.20
Total Expenditure	1,117.20	1,207.16	1,535.09	1,505.95	1,455.63
EBITDA	87.03	98.70	126.16	127.87	116.48
EBIDTA Margin (%)	7.23%	7.56%	7.59%	7.83%	7.41%
Other Income	5.48	4.32	3.44	3.58	5.88
Depreciation	17.54	19.88	23.64	26.35	27.50
Interest	48.10	56.25	60.76	60.18	54.68
Exceptional Item (Gain) / Loss	0.00	0.00	0.00	0.00	0.00
Profit Before Tax	26.87	26.90	45.21	44.93	40.19
Tax	7.12	10.91	13.75	11.05	10.14
Profit After Tax	19.75	15.99	31.46	33.87	30.05
PAT Margin %	1.64%	1.22%	1.89%	2.07%	1.91%
EPS* (Rs.)	8.98	7.19	13.67	14.72	13.01



## **Consolidated Balance Sheet Highlights**



Rs Crores	FY17	FY18	FY19	FY20	FY21
Shareholders Funds	254.92	278.30	309.75	346.06	383.44
Share Capital	4.40	4.60	4.60	4.60	4.90
R&S	250.52	273.70	305.15	341.46	378.54
Non Current Liabilities	138.43	153.14	154.89	110.39	164.80
Long Term Borrowing	114.90	124.07	121.14	75.04	128.25
LT Provisions	2.46	3.11	3.77	4.49	4.68
Deferred Tax Liability(net)	21.07	25.96	29.98	30.86	31.87
Current Liabilities	404.47	458.72	514.76	542.58	549.39
Short term Borrowings	274.04	294.42	346.86	395.15	372.57
Trade Payables	91.41	99.51	98.83	67.83	98.40
Other Financial Liabilities	0.00	0.00	0.00	0.00	0.00
Other Current Liabilities	36.27	62.34	68.47	75.60	78.42
Short term Provisions	2.75	2.45	0.60	4.00	0.00
Total Equity & Liabilities	797.83	890.15	979.40	999.04	1,097.63

Rs Crores	FY17	FY18	FY19	FY20	FY21
Non Current Assets	263.42	337.38	341.97	347.36	343.53
Fixed Assets	255.68	251.97	332.83	341.16	325.13
Capital Work In Progress	4.42	56.90	5.01	0.77	12.30
Long Term Loans & Adv.	0.00	0.00	0.00	0.00	0.00
Non Current Investments	0.00	0.00	0.00	0.00	0.00
Deferred Tax Assets	0.00	0.00	0.00	0.00	0.00
Other Non-current Assets	3.31	28.51	4.14	5.43	6.10
Current Assets	534.41	552.78	637.43	651.67	754.10
Inventories	233.86	239.10	303.89	314.64	352.53
Trade Receivables	193.81	203.48	247.28	238.92	234.84
Cash & Cash Equivalents	1.83	2.31	1.85	2.91	0.79
Bank Balance other than cash	10.58	12.10	14.69	7.86	9.69
Others	94.33	95.78	69.71	87.35	0.00
Other Current Assets	0.00	0.00	0.00	0.00	156.26
Total Assets	797.83	890.15	979.40	999.04	1097.63





# **Company Overview**



#### **About Us**

Generations: Hands-on

experience

of promoters

**\***††

100

**Countries** 

exports worldwide

9



## Established manufacturer of engineered Steel products with professional management

Incorporated in 1986 by Mr. Mahesh Chandra Garg, IIT graduate

Headquartered in Ghaziabad with 3,26,000 MT p.a.
 manufacturing facility in Sikandrabad in Uttar Pradesh and
 Kutch - Gujarat, India with more than 3,000 employee strength

Over 30 years consistent growth and progress

Among leading manufacturers of wide range of Engineering Structure,
Precision/Auto Tubes, Forging for Defence
& Aerospace, CR Products and GI Pipes

- Engineering Structures Transmission & Telecom towers, Fabricated steel structures, Railway & road Bridges
- Forging Forged flanges, gear rings, gear shanks, forged shafts, railway products, Defence, Aerospace
- Precision Tubes Auto Tubes,
   CDW/ERW Tubes, Boiler Tubes,
   Transformer Tubes, Air Heater Tubes
- CR Sheets, Pipes & Tubes C.R Sheet/Coil, G.P.G.C Sheet/Coil, C.R.C.A Sheet/Coil, Pipes, etc.

ISO 9001:2008

certified

organization

## Marquee Clients

- Engineering structures: Indian Railways, ABB, L&T,
   Reliance Industries, GMR, ISGEC, Sterling & Wilson, Alstom,
   PowerGrid, NTPC, Toshiba, TRF, EIL, NPCIL, MHSR
- Forging: GE Oil & Gas, Allied Group, Saint-Gobain, Midsteel, Flaboform, Edelstahlservice, BPCL, Indian Oil, BHEL, RIL, L&T, Alstom, Mitsubishi, Brahmos, HAL
- Precision Tubes: Volkswagen, Audi, BMW, Mercedes, Skoda, Renault, GM, Ashok Leyland, TVS, Bajaj, Gabriel, ISGEC, Talbros, Mahindra, Tata Motors

**%**— 69:31

Split of our products between domestic and global markets

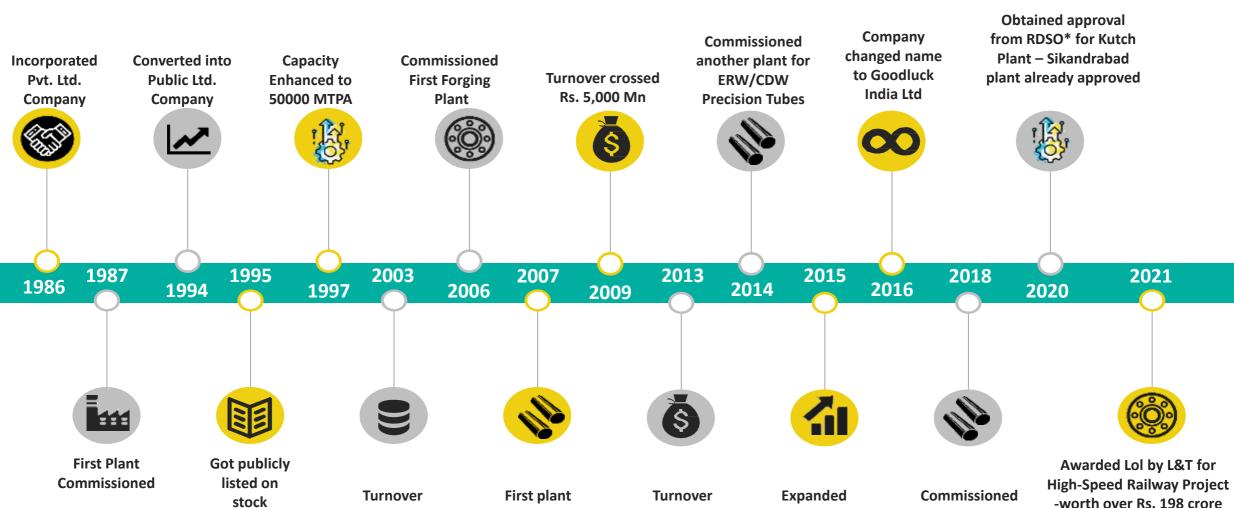
#### **FY21 Consolidated Financial Highlights**

- Total Revenue Rs. 1,572 Cr
- EBITDA Rs. 116 Cr
- PAT Rs. 30 Cr
- Consistently dividend paying Company



## **Milestones**





crossed Rs.

10,000 Mn

**Engineering** 

structured products

to high growth

sectors like solar

and railways

commissioned

for ERW/CDW

**Precision Tubes** 

Enhanced Capacity for Precision Tubes

for supply and fabrication

of Special bridges

**Kutch Plant for** 

**ERW Precision** 

**Tubes** 

exchanges

**Crossed INR** 

1,500 Mn



## **Strong & Professional Management Team**





Mr. Mahesh Chandra Garg

#### Chairperson

- Graduated in 1967 from prestigious
   IIT
- More than 5 decades of experience across world
- Visionary with exceptional management skills



#### Mr. Ramesh Chandra Garg

#### Whole Time Director

- Engineer in field of mining from highly acclaimed ISM – Dhanbad
- Fine experience in Coal industry
- Possesses more than five decades of experience
- Great motivator and excellent team leader



Mr. Nitin Garg

#### Whole Time Director

- Qualified Engineer and M.B.A. from Narsee Monjee Institute of Management
- Worked with Yamaha Motors and Honda Motors
- Looking after production process



Mr. Manish Garg

#### **Chief Operating Officer**

- 50 years of age Qualified Engineer from IIT
- Handling overall Export Business since last 28 years



Mr. Ram Agarwal

#### **Chief Executive Officer**

- Qualified Engineer and completed his graduation in 1990
- 32 years experience in steel industries
- Handled CR, Structure projects and Maintains equivalent exposure in field of sales and marketing



Mr. Shyam Agarwal

#### **Chief Operating Officer**

 51 years old - Qualified Engineer and has more than 27 years of experience in steel Industry specially of forging industry



Mr. Sanjay Bansal

#### **Chief Financial Officer**

- Qualified Chartered Accountant with over 30 years experience across finance activities of company, including business planning, budgeting, forecasting, taxation and negotiations.
- He has served in JP Group, DS Group and Dr.
   Rajaram Jaipuria group



Mr. Abhishek Agrawal

#### **Company Secretary**

- Qualified Company Secretary having around 15 years of experience across Corporate Secretarial Functions
- Current responsibilities include Strategic Planning, Legal Affairs, Compliances and Investors Relation



## **Key Strengths**



 Strong Industry Knowledge – More than three decades of Experience with consistent growth & progress

- Concentrating on deleveraging balance sheet
- Strong capital and operational efficiencies resulting in good return ratios - Consistent dividend paying Company
  - Diverse product range with good level of customization

Catering to Marquee Clients across world



- A base of over 600 customers
- Spread over 100 countries across world
- Strategically focusing on High Margin Value Added Products and high growth sectors like Auto, Solar, Railways and Defence

 Associated with some of most prestigious programmes in Defence and Aerospace



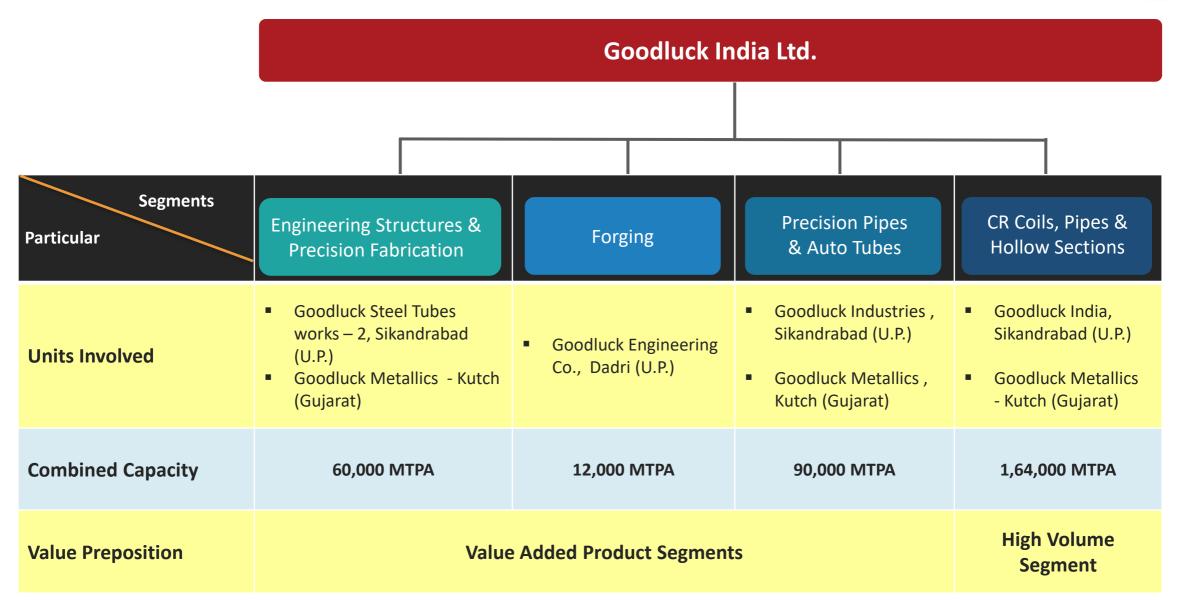
From manufacturer of Steel products to provider of Engineering Solutions





## **Business Structure**







## **Engineering Structures & Precision Fabrication**



#### **Products & Services Offered**

Railway & Road Bridges & Girders •
Composite Plate Girders • Open Web Through
Truss Bridges • Bow String Girders • Special
Steel Wire Bridges

Structures for Roads & Highways • Bridges • Signage • Light Pole structures • W Beam Crash Barriers • Security Towers • Telecom Towers • Foot Over Bridges and Under Bridges

Primary & Secondary Structures for Boilers & Turbine Generators • Buckstay, Crane Beams, Columns, Beams

Launching Girders For Steel & Concrete
Girders Building Structures • Airports •
Convention Centres • Exhibition Halls • Stadia
• High Rise Commercial & Residential
Buildings

**Technology Structures** • Material Handling Structures • Trestles • Conveyor Galleries • Pipe Conveyors etc • Other Equipment Structures









#### **New Areas of Growth**

- Special Formwork for Elevated corridors
- Special Formwork for Tunnel Boring Machine for High Speed Rail
- Station Buildings for High Speed Bullet Train
- Super Critical Bridges for High Speed Bullet Train
- Smart City Structures
- Car Port and Solar Parks Design Engineering & Supply. • Architectural Structures in Wire drawn Bridges

#### **Recent development**

- Company recently awarded prestigious LoI of Rs. 198 cr by L&T for High Speed Railway Corridor – for supply and fabrication of bridge on Mumbai – Ahmedabad bullet train route
- This is significant as there is huge opportunity in terms of fabrication of advanced technology bridges
- Has potential to result in significantly higher business



## **Forging Segment**

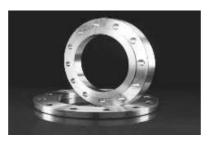


#### **Forging Products**

- Forged flanges
- Gear rings
- Gear shanks
- Forged shafts
- Blind & tube sheets
- Socket welding flanges
- Slip on flanges
- Parts for Defence products
- Aerospace parts









- Goodluck Specializes in Stainless Steel, Duplex, Carbon, & Alloy Steel Forgings & Flanges - supplied in more than 100 grade products
- Industries catered automotive & truck (HCV), agricultural machinery & equipment, valves, fittings & petrochemical applications; hand tools & hardware; off highway & railroad equipment; general industrial equipment, marine, Aerospace and Defence
- As part of Constant improvement Company focusing on more and more forged products providing end-to-end solutions
- Open and Close Die machines forgings ranging from .300 kgs to 7000 kgs
- Current Capacity of forging one single piece 7,000 Kgs with total capacity of 12,000 MT per annum

#### **Applications Industries –**

- Aerospace & Defence
- Automobile
- Off Road Equipment

- Nuclear Power
- Oil & Gas
- Fertilizers

- Railway
- Thermal Power Valves
- Wind Energy





#### **Suppliers to prestigious Defence programs**

- Pralay Missiles
- HAL HTFE Program
- Talwar Class Frigates
- Brahmos Missiles
- Pinaka Rockets & Indigenous Rocket Launcher
- K9 Vajra Tracked Howitzer

Company in process of adding new machinery which will increase capacity of forging single piece to 14,000 Kgs and total capacity per annum to 30,000 MT – enabling manufacturing high value-added products, including Defence



## **Precision Pipes & Auto Tubes**

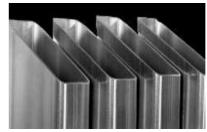


- With its innovative and progressive approach, Company's product is one of classical product in terms of Quality and Consistency in domestic as well as overseas markets
- Customer satisfaction remains very high resulting in consistent and incremental repeat order
- Significant contributor of Export Revenue to Company









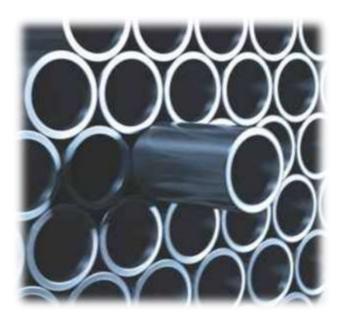
#### **Products Offered**

- CDW Tubes
- ERW Tubes
- Engineering Tubes
- Boiler Tubes

#### **Applications Industries –**

- Aerospace
- Automobile
- Construction Equipment
- Defence
- Earth Moving Equipment
- Fertilizers
- General Engineering
- Heat Exchanger

- Nuclear Power
- Oil & Gas
- Petrochemical
- Pressure Vessels
- Railway
- Thermal Power Valves
- Wind Energy







## **CR Coils, Pipes & Tubes**



#### **Products Manufactured**

- Cold Rolled Coils and Sheets thickness
   0.10 mm to 0.70 mm
- Corrugated Sheets
- Hollow Sections
  - ✓ Square Sections
  - ✓ Rectangular Sections
  - ✓ Round Hollow Sections
- GI Pipes

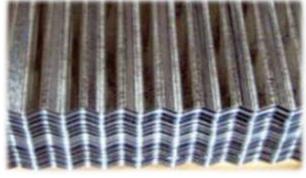
#### **Applications**

- Railway/Road Bridges
- Support Structure
- Engaged in manufacturing and exporting of wide range of Cold Rolled Coils and Sheets, and pipes
- Acclaimed for high tensile strength, long service life and higher efficiency
- Supply to OEMs and Govt. projects only















## State of art fully equipped – Quality Testing Lab



#### *NABL Accreditation : ISO / IEC 17025*



VMM Inspection (Vision Measuring Machine)



Contracer (Contour Measuring System)



2D & 3D CAD Modelling

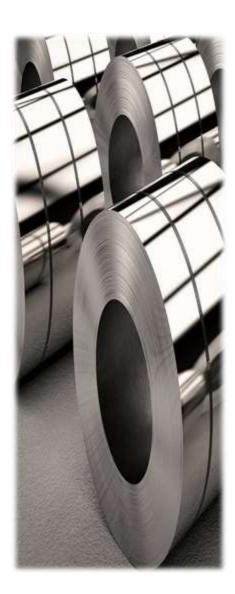
- In-house CHEMICAL and MECHANICAL Labs
- Performs variety of examination in-house to ensure products quality and meeting each customer's every expectations. NDT, MPP, impact and related various other stringent testing done in-house
- Special measuring machine VMM (Vision Measuring Machine) and Contracer (Contour Measuring System) for checking close dimensions in finished products having least count 0.1 Micron
- Spectro Analysis
- Impact Testing
- IGC Test
- Hot Tensile Test with 0.2% proof stress
- Radiation Checking Parameters
- 100% PMI for all products
- 100% Ultrasonic Testing
- Macro/Micro-Structure
- 3rd Party Inspection option for 3.2 certification



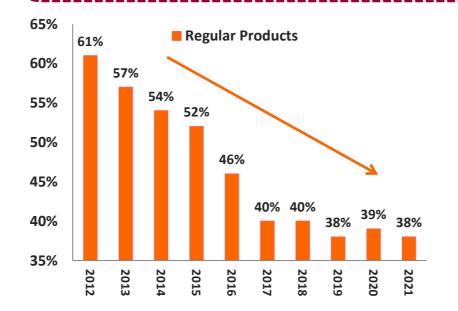
## **Strategic Direction**

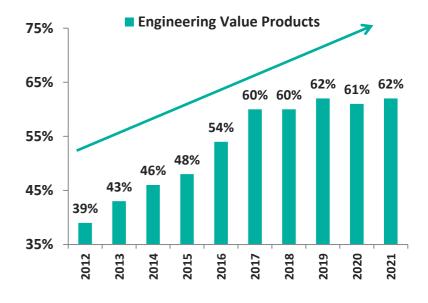


## From Steel Products Manufacturer to Engineering Solutions Provider



- Strategically shifting focus on increasing value-added products including high margin Auto tubes, Forging and Structure support solutions
- Intends to reducing share of CR Coils & Corrugated Sheets
- Product profile for Engineered value products has increased from 39% to 62%
- Over next three years Management plans to increase share of value-added products to around 75% from current levels of 62%
- All new expansions aimed at achieving this objective
- Company also diversifying to other value-added high margin products for sectors like Auto,
   Solar, Railways etc.

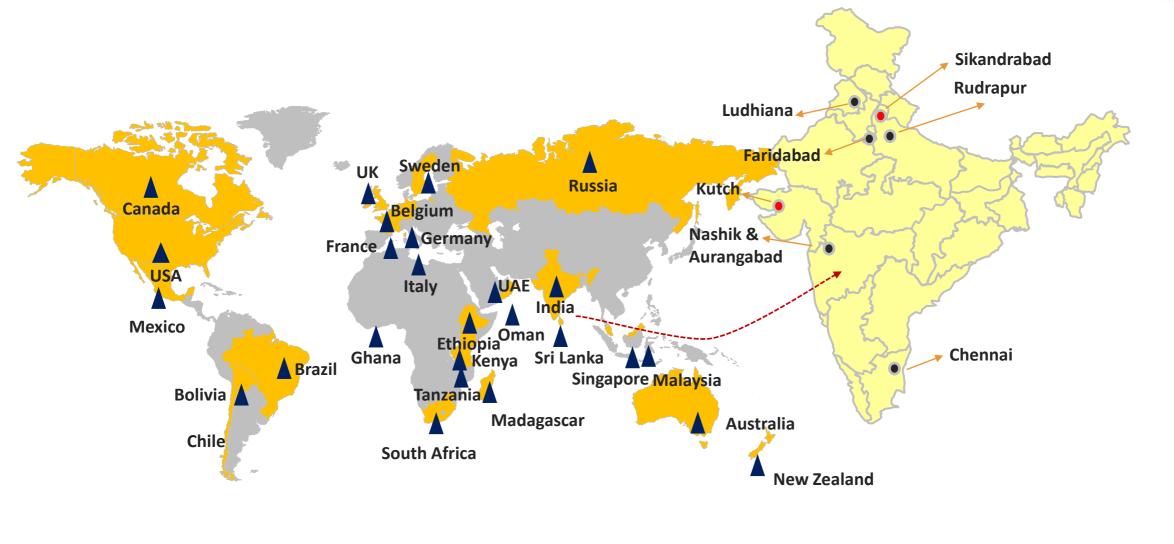






## **Global Footprint**





Warehouse

Manufacturing Plant

**Export Market** 

## 

### **Esteemed Customers**



#### Global



#### Domestic

MUNJAL SHOWA	<b>Mahindra</b> Rise	GABRIEL	SUZUKI
ENDURANCE Complete Solutions	TATA MOTORS	talbros	ISGEC
TENNECO	* BAJAJ	TVS 🧀	SHOK LEYLAND

#### Domestic



Global



#### **Defence**













#### **Engineering Structures**

#### **Domestic**







## Industry Overview



## **The Indian Opportunity**



- Demand would be supported by growth in domestic market
- Infrastructure, oil & gas and automotive would drive industry growth
- US Infra Budget of USD 2-3 trillion to boost demand for export



Robust Demand

## Increasing Investments



- Intended steel capacity build-up in India set to result in investments in range of USD 104.2 Billion to USD 208.3 billion by 2030
- 301 MoU's have been signed with various states for planned capacity of about 488.6 MT and investment in metal sector is on increase

- India is world's 3rd largest producer of crude steel and is poised to become 2<sup>nd</sup> largest producer
- Easy availability of low-cost manpower and presence of abundant reserves make India competitive in global setup



**Competitive Advantage** 

#### Policy Support



- Large infrastructure projects in PPP mode
- National Steel Policy implemented to encourage industry reach global benchmarks
- Launched Auto Mission plan 2016-26 with target to grow automotive industry 3.5 – 4 times to \$260-300 billion
- Prime Minister's "Gatisheel " to fuel demand for infra products
- Govt. PLI Scheme to Auto Sector would boost auto demand in turn increasing Company's product demand
- Scrappage Policy is likely to boost auto demand

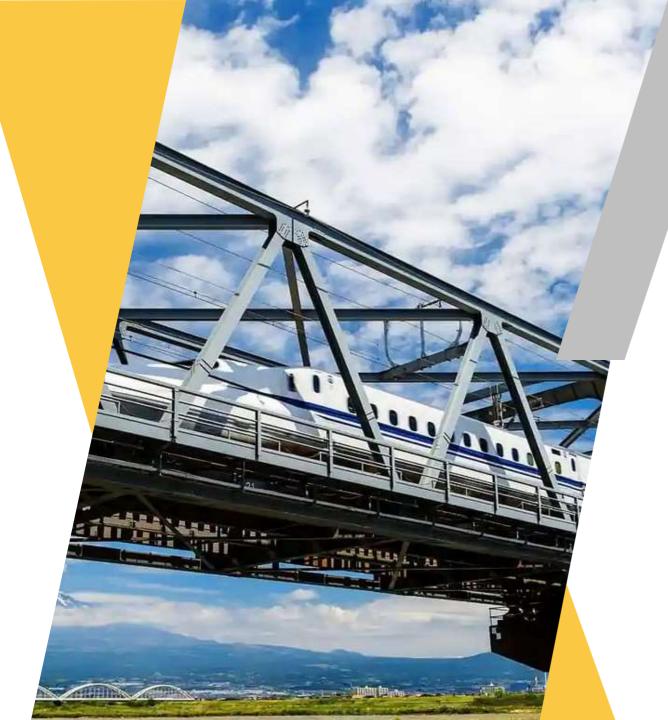
Railways - Government intends to spend about \$137.00 billion over next five years to augment railway infrastructure & improve safety standards

Company entered large scale fabrication of over bridges and cross over bridges - completed Railway over bridges/Road Bridges of 30,000 mt in last 3 yeas

Solar Power - Ministry of New and Renewable Energy revised target of 100 GW from Solar till 2022; US new Policy of increasing investment in renewable energy likely to boost demand for tube vertical

Company targeting to increase this vertical up to 25-30%. Same will improve Company's margin profile

Infrastructure - Company sees strong demand for their products from established industrial houses & government companies like BHEL and NTPC





## Way Ahead



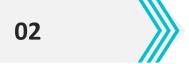
## **Way Ahead**





Increase share of value-added products to around 75% from current levels of 62% over next 3yrs - incremental Export demand for solar support structure and Torque Tubes would be big opportunity





Focus on complex Bridge & Structure vertical which requiring high engineering expertise – also target booming overseas infra market



03

To capitalize on Government's new initiative of PLI scheme in Auto sector & Scrappage policy - Auto Tubes to capitalize on its recent capacity expansion & export to new Auto Market



04

Forging vertical to further enhance its technical capabilities to meet high technical standards in Aerospace & Defense products – target contribution of 8% - 10% from these



05

Focus on increasing EBITDA Margins and higher RoCE Target to become Free of Long-Term Debt in next 3 years



## **Thank You**



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