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DATE: 11.01.2021

TO
BSE LIMITED,
P.J. TOWERS, DALAL STREET, FORT
MUMBAI-400 001

SUB: Investor Presentation for the quarter and nine month ended on 31st December, 2020.

Dear Sir/Madam,

With reference to above captioned subject, please find enclosed herewith Investor presentation for the quarter and nine month ended on 31st December, 2020.

This is for your information and records.

Thanking you,

Yours faithfully,

FOR, AKME STAR HOUSING FINANCE LIMITED

ASHISH JAIN

MANANGING DIRECTOR

DIN: 02041164





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**Corporate Overview** 



www.akmestarhfc.in

### **Registered Office:**

Akme Business Centre (ABC), 4-5 Subcity Centre Savina Circle, Udaipur - 313002, Rajasthan [] 0294-2489501/02/03

### **Corporate Office:**



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About Akme Star HFC

- Founded by Late Shri. Mohan Lal Nagda and Shri. Nirmal Kumar Jain
- Incorporated in 2005 and commenced business operations in Sep 2009
- Shares listed on Bombay Stock Exchange (BSE) on March 2015
- Operates with a philosophy of Providing credit access to Lower and Middle Income segment predominantly in unchartered areas
- Qualified as a Primary Lending Institution under Pradhan Mantri Awas Yojana (PMAY)
- Loan book of Rs. 89.65 crs as with 1058 live accounts as of Dec 31, 2020
- Funding received from National Housing Bank, SBI and other banks / financial institutions with a gearing of 0.98x
- Long term credit rating : BWR BBB / Stable by Brickwork Ratings

Vision

To let the people feel the warmth of their "own house" by delivering quality financial product both in appearance and content

Mission

We want to be known as an organization where personal attention will never become obsolete We want to employ people who are extremely satisfied and go the extra mile for clients We want a culture of growth, profitability and enthusiasm throughout the company

**Values** 

- Seeking Excellence
- Accountability & Ownership
- Teamwork & collaboration

- Integrity
- Nurturing Lives



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### **Key Management Overview**



Shri. Nirmal K Jain

- Shri Nirmal Kumar Jain, founder member Akme Group and Executive Director of Akme star HFC
- He is a C.A. and Cost Accountant by qualification
- Mr. Jain has been awarded "Yuva Gaurav" by Mahaveer Yuva Sansthan, Udaipur and "Business Leader Corporate" 2nd Rank by Institute of Chartered Accountants of India



Shri. Ashish Jain

- Shri Ashish Jain is a mortgage professional and second generation of promoters of Akme Group
- Shri Ashish is the Chairman and Managing Director of Akme Star HFC and is responsible for steering the growth of the Company
- Shri Ashish is a B.E. and did M.Sc. from London

Name	Designation
Shri. Natesh Narayanan	Chief Financial Officer
Shri. Kalpesh R Dave	Head - Corp. Plan and Strategy
Shri. Ashish Kothari	Head - Operations
Shri. B.S Kacchawaha	Chief Risk Officer
Shri. Paritosh Kothari	Company Secretary

### **Our Presence**

Udaipur Mumbai Pune Akola Indore Surat Chennai

Cumulative experience of more than 125 years in Financial services space



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### **Core Values**

More than 1300 customers have reposed their faith in Akme Star HFC towards availment of housing finance assistance towards purchase of their own home

Answerability and responsibility for the outcome of the task at hand

Perfection and Excellence leading to Sustained growth of Akme Star HFC

> Seeking Excellence

Strength and Stability - both Moral & Financial

Accountability & Ownership

Create value for all stakeholders of Akme Star HFC, be it customers, vendors or employees "Do it better together"

Integrity

Teamwork and Collaboration

Akme Star HFC has been build on these values and validated by the trust of the customers:

**Nurturing Lives** 





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### **Journey and Milestones**

### Mar 2005

Incorporated with the objective to provide housing loans to target EWS/LIG segment

### Mar 2015

Akme Star HFC gets Listed on SME platform of the Bombay Stock Exchange (BSE)

### Gearing up for next level of Growth

### Nov 2019-Till Date

- Deployment of core lending suite (Jaguar) & mobility apps (Credility)
- Expansion of physical presence to Maharashtra, Madhya Pradesh, Tamil Nadu & Gujarat (Head Office in Mumbai)
- On Boarding of experienced mgmt. team to augment overall business
- Shri. A.P Saxena (ex NHB official) inducted on the board

### Dec 2009

Received CoR from National Housing Bank (NHB). Initiates business operations in Rajasthan as Akme Star HFC

### July 2017

Stock migrates to BSE Main board. Shares of Akme Star HFC get traded on Bombay Stock Exchange (BSE)

### Oct 2019

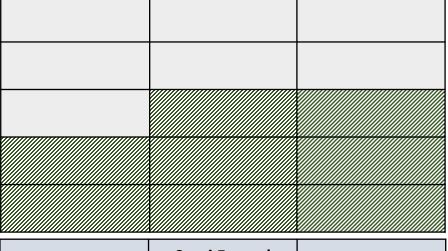
AIPL invests incremental capital in Akme Star HFC thereby acquiring 21.5% non controlling stake in the Company



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### **Target Customer Segment (Income)**

HIG	> 18 Lacs
MIG-II	12-18 Lacs
MIG-I	6-12 Lacs
LIG	3-6 Lacs
EWS	Up to 3 Lacs



Informal Income	Semi Formal Income	Formal Income
Income needs to be assessed	Blend of documented and assessed income	Fully documented income

### **Target Geographies**

Extended Suburbs of Metros/Urban Agglomerations



Satellite towns of urban centres



Tier II, Tier III and Tier IV cities



Product

Offerings

guidelines

\*classification as per PMAY

Home loans (New Purchase/Resale)

**Construction loans** 

**Composite loans** 

**Home Extension loans** 

**Home Improvement loans** 

Non Housing loans

**Residential Real Estate Developer loans (Low Cost Housing Space)** 



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# **Product Offerings**

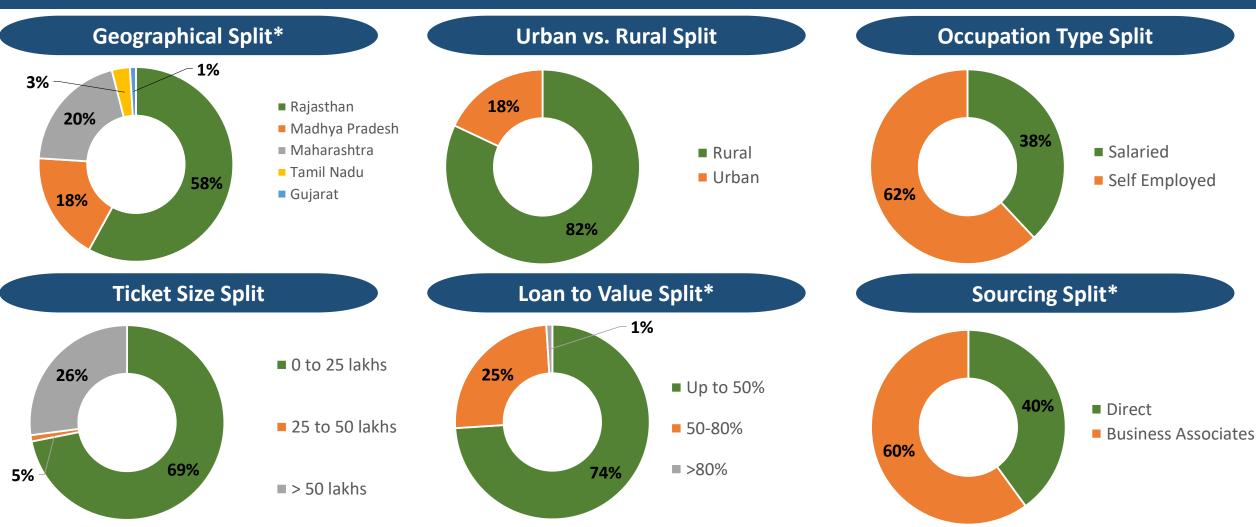
Products	Home Purchase Loans		Construction Loans	Improvement / Extension Loans	Balance Transfer Loans
Purpose	Purchase of New unit from developer	Purchase of resale (existing) unit	Construction of housing unit on own land	Upgradation/modification of existing housing unit	Takeover of housing loan from an approved financier
Collateral	Underlying housing unit to be purchased/constructed/upgraded/modified				
Disbursement Mode	Bullet	Bullet	Staggered with stage of construction	Staggered with stage of upgradation/modification	Bullet
Ticket Size (Rs.)	2-25 lakhs	2-25 lakhs	2-25 lakhs	2-15 lakhs	2-20 lakhs
LTV	Up to 80%	Up to 80%	Up to 80%	Up to 80%	Up to 70%
Loan Tenure	Minimum: 5 years; Maximum: 20 years				
Repayment	Equated Monthly Instalments				

Akme Star HFC has a range of retail financing products to cater to the financing needs of EWS/LIG customers towards purchase of housing units



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# Loan Book Overview (As of Dec 31, 2020)



<sup>\*</sup>Calculated on Loan Amt Outstanding. Rest of the splits are calculated on the no. of live accounts for meaningful representation



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### **Shareholding Details (As on Dec 31, 2020)**

Category of shareholder*	No. of shareholders	No. of fully paid up equity shares held	Total no. shares held	Shareholding as a % of total no. of shares
(A) Promoter & Promoter Group	31	69,52,500	69,52,500	44.35
(B) Public	879	87,21,000	87,21,000	55.65
(C1) Shares underlying DRs				0.00
(C2) Shares held by Employee Trust				0.00
(C) Non Promoter-Non Public				0.00
<b>Grand Total</b>	910	1,56,73,500	1,56,73,500	100.00

As on Dec 31, 2020

**Closing Share Price: Rs.86.90** 

Market Cap: Rs.136.20 Crs

**EPS: 1.47** 

Price/Book: 2.54

<sup>\*</sup>Arkfin Investments Private Limited (AIPL) has infused incremental capital of Rs.15.5 crs in Akme Star HFC on 26<sup>th</sup> October 2019 and has acquired 21.5% stake in the expanded capital of the Company



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# **Key Financials\***

Balance Sheet as for the period				
	31-12-2020	30-09-2020	31-03-2020	
Particulars	Unaudited	Unaudited	Audited	
Assets				
Cash & cash equivalents	54	169	110	
Bank balance other than cash & Cash equivalents	20	-	-	
Loans	9745	8607	8269	
Investments	356	356	356	
Other Financial Assets	475	345	105	
Deferred Tax Assets (Net)	30	40	36	
Property, Plant & Equipment	113	121	100	
Intangible Asset	40	35	20	
Other non-financial assets	41	97	97	
Total Assets	10875	9771	9094	
Liabilities				
Borrowings	5314	4300	3770	
Other financial liabilities	64	51	36	
Provisions	28	20	10	
Other non financial liabilities	7	19	31	
Total Liabilities	5413	4390	3847	
Equity				
Equity share capital	1567	1567	1567	
Other equity	3895	3813	3680	
Total Favity	F4C2	F201	F247	
Total Equity Total Liabilities & Equity	5462 10875	5381 9771	5247 9094	

### All figures in Lakhs

Profit & Loss statement for the Period				
	Apr-Dec 2020	Apr-Mar 2020	Apr-Mar 2019	
Particulars	Unaudited	Audited	Audited	
Income				
Interest Income	1141	1578	1161	
Fees & Commission Income	13	12	11	
Gain / (Loss) on derecognition of financial assets	(11)	-	-	
Total Income	1143	1590	1173	
Expenses				
Finance Cost	361	492	451	
Impairment of Financial Instruments	62	83	5	
Employee Benefit Expenses	259	203	75	
Depreciation & Amortization expenses	10	4	3	
Other expenses	110	197	42	
	200	070		
Total Expenses	800	978	577	
Profit Before Tax	343	612	595	
Tax Expenses				
Current Tax	107	149	157	
Deferred Tax	6	(40)	29	
Profit After Tax	231	504	410	

\* As per INDAS



growth backed by quality

# **Akme Star Housing Finance Limited**

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### **ARKFIN's Strategic Investment as an Active Investor**

Affordable Housing focus of Akme Star HFC will be further strengthened through this investment partnership – focusing on LIG and EWS category in urban outskirts and Tier II, III and IV cities

ARKFIN intends to use its experience of growing HFC business enabling growth of Akme Star HFC through geographical expansion, experienced mgmt. across levels, leveraging technology and robust risk framework to ensure

ARKFIN is a minority investor in Akme Star HFC and looks for a long term journey with **Minority** the current management in retail low cost Investor housing finance space ARKFIN group has invested and Affordable partnered with Akme Active Housing Star HFC as an active **Investor** Focus investor to grow the company multi-fold under a common business vision

**High Growth** 

**Strategy** 

- ARKFIN intends actively to participate with the management in Akme Star HFC
- ARKFIN seeks to leverage its members' deep industry experience the company's to support operations



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# **Taking Definitive Steps towards Transformation**

Journey Till Mar 2019	Actionable	Resulting Into
<ul> <li>A decade in business operations</li> <li>Equity base of Rs.27 crs</li> <li>Shares listed on BSE</li> <li>Consistently making profits</li> </ul>	Issuance of 21.5% additional shares to Arkfin group	Incremental addition of Rs.15.5 crs capital
Loan Book of Rs.63.27 crs with 682 live accounts. GNPA of 1.72%	Planning of business ramp up targeting loan book of Rs.100 crs	Expansion of geography from Rajasthan to Madhya Pradesh, Gujarat, Maharashtra and Tamil Nadu
Business operations through customized lending suite	<ul> <li>Deployment of Jaguar (core lending platform)</li> <li>Deployment of credility (mobility solution)</li> </ul>	<ul> <li>End to end processes covered through technology</li> <li>Mobility enables efficient processing and handling increased volumes</li> </ul>
Focus on Self Employed customer profile in the state of Rajasthan	<ul> <li>Focused lending under PMAY</li> <li>Customer mix of 60:40 (SE: Sal)</li> <li>Average Loan size: Rs.10 lakhs</li> </ul>	<ul> <li>Loans qualifying under Priority Sector Lending (PSL)</li> <li>Customers benefiting from Govt. policies</li> </ul>
Currently having liability program with five public and private financial institutions	<ul> <li>NHB Refinance availment</li> <li>Adding more PSU Banks</li> <li>Adding more Pvt. Banks / FIs</li> </ul>	<ul> <li>Lowering cost of Funds</li> <li>ALM matching</li> <li>Diversified liability program</li> </ul>



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### **Key Additions to Akme Star HFC from ARKFIN**



Natesh Narayanan
Chief Financial Officer

- More than 15 years of experience in liability / funding side of the business
- A known name in the industry, he has nurtured relationships with bankers, fund managers, business associates, and rating agencies
- He carries a mandate to strengthen the liability side of business in line with long term business plan



- Mr. Kalpesh has more than 12 years of experience in financial services space with a proven track record in planning and strategy
- Strong skill set to enable scale up of overall business operations and seamless execution of strategic initiatives
- Expected to play a meaningful role in the transformation and build up phase of Akme star HFC

Kalpesh R Dave
Head Corporate Planning & Strategy



Dhanwant Singh Bala Head Mumbai

- A veteran with more than three decades of experience in retail small ticket lending
- Has been responsible for discovering micro markets in Mumbai Metropolitan region (MMR)
- Responsible for establishing and scaling up business in MMR



Rajesh Gopinath Head Tamil Nadu

- More than two decades experience in states of Tamil Nadu and Kerala
- Understands the dynamics of local markets and has been successful in building a franchise
- Has developed high quality loan book in these states in previous associations



Shakir Sheikh
previous Mentor, Madhya Pradesh

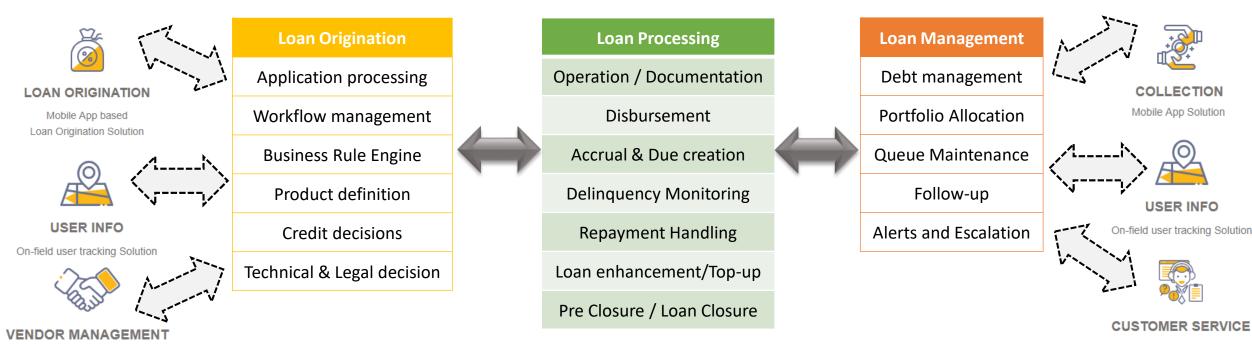
- A Veteran in Madhya Pradesh housing finance market with more than three decades of experience
  - Has developed key relationships all stakeholders including reputed developers, business associates, and finance professionals



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### **Core Lending Suite Supported by Enterprise Mobility Solutions**

- A holistic technology platform to support processing through core lending suite supported by enterprise mobility solutions
- A comprehensive and integrated loan management system that can address day to day operational challenges in a strategic manner
- A flexible, secured, high available technology platform offering dynamic work environment to the end users including the management, operations, customer and 3<sup>rd</sup> parties involved
- Enterprise Mobility Solutions deployed to improve efficiency and streamline processing on mobile

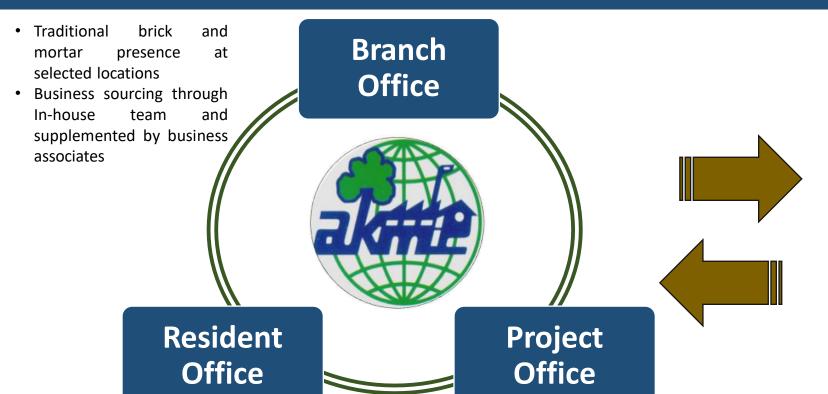


Field Investigation | Legal | Technical Verifications Solution Customer Online Web Portal and Mobile App Solution



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### **Creation of Robust Business Model**



- Manned by Resident Officer operating from own premises
- The officer in charge is responsible for business and managing the portfolio

- On site presence across pre-approved projects
- Direct business sourcing through collaboration with the associated developer in residential space

Technology platform supported by mobility applications
End-to-End processing of loan applications done digitally

Centralized Processing and Decision Making. Better control and build up of quality loan book

Akme Star HFC Risk Framework

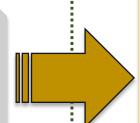


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# Transformation through Business Development Initiatives

### **Reaching out to:**

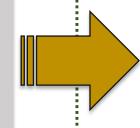
- Builders / Developers
- Quality sales profiles: to strengthen in house sourcing
- Business Associates (DSA / Connectors)
- Insurance partners (Life/Non Life/Health)
- Third Party associates (Legal/Technical)
- Key business vendors



- Increased presence across key affordable housing projects across locations
- Enhanced direct sourcing from relationships
- Strong In house sales team supplemented by increased traction from business associates in DSA driven markets
- Rationalization of legal/technical related expenses and key opex. line items through relationship mgmt.

### Marketing/Branding

- Presence on digital platform: social media (LinkedIn / Facebook / twitter), website and online marketplace
- On ground venue/lane mktg: Loan Mela, Loan on Wheels, spot sanction drive, medical check up camps
- Print/TV media at local and regional level
- Participation in summits, property fair/exhibitions



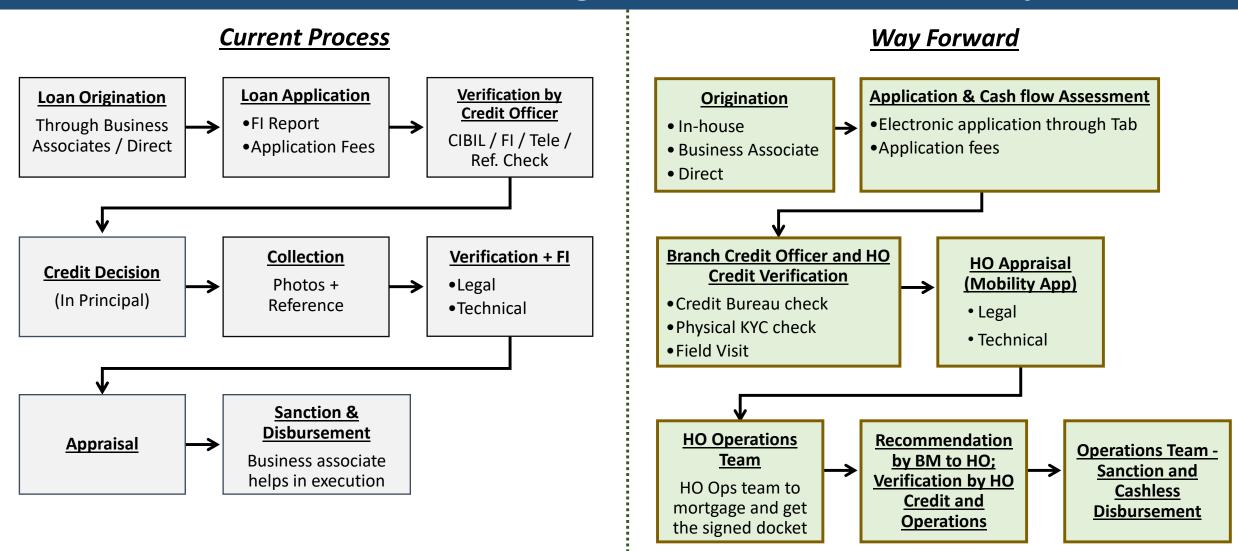
- Enhanced enquiries, allocation of leads to branches and follow up
- Measurable efficacy of the on ground branding efforts through enquiries, lead generation and subsequent conversion (Branch / Unit head is responsible)

Clear focus on
establishing Akme Star
HFC as a customer
centric and tech
enabled meaningful
player in low ticket
affordable housing
finance space across
major markets



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# **Transformation of Loan Origination and Disbursement Cycle**





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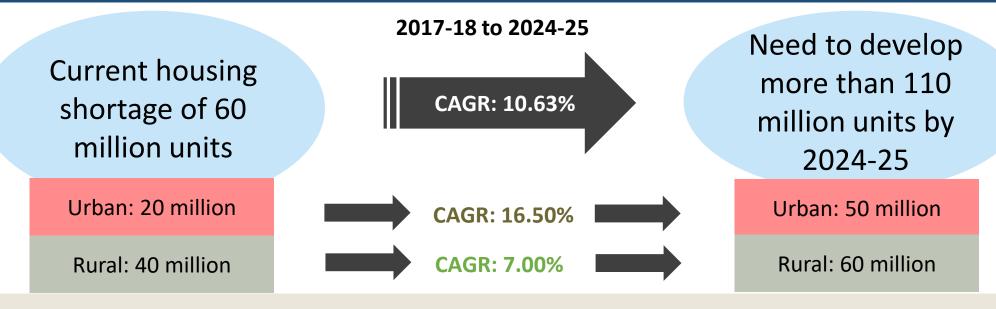


- Identification and isolation of business risks through a. centralized decision making set up b. digital platform c. capturing data related to business risk through data science enabling strategic alignment through changes in policies and guidelines
- Engagement with internal/external stakeholders to ensure book is without systemic anomalies/surprises on sustainable basis



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### **Indian Housing Finance Sector Overview: Demand for 25 mn housing units**



- Projected investment of more than \$2 trillion in housing and 250+ ancillary industries
- Urban housing to account for 85-90% of the total projected investment
- Maharashtra, Gujarat, Rajasthan, Madhya Pradesh, Karnataka, Andhra Pradesh, Telangana, Tamil Nadu and Uttar Pradesh to form more than 3/4<sup>th</sup> of the total housing requirements
- Low Cost housing units (up to Rs.40 lakhs) for LIG households constitute more than half of urban housing requirements

This translates to current latent demand of more than 10 mn low cost housing units and projected demand of more than 25 mn low cost housing units by 2024-25

Source: Decoding Housing for All by 2022: KPMG-NAREDCO, Industry reports



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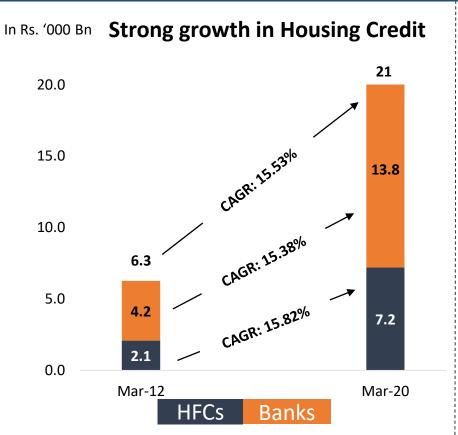
# Indian Housing Finance Sector Overview: A \$400 Bn business opportunity



Total credit outstanding at Rs. 21 trillion as of March 31, 2020

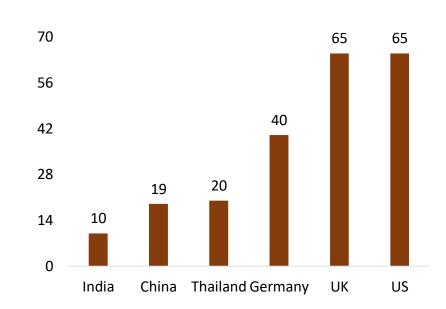
HFC-retail credit grew by CAGR of 14.03% for the period Mar-12 to Mar-20

Source: ICRA mortgage market report, Industry reports



- HFCs have outpaced Banks in growth
- HFCs have Gained market share (currently at 34%) over the years
- HFCs are expected to continue the same performance in the next decade

# Mortgage to GDP ratio for India remains comparatively lower...



### ...Reflecting enormous potential for further growth

- Industry to exhibit 16-18% CAGR for the next 10 years
- Projected 30% CAGR for HFCs in affordable space
- Housing credit outstanding to be doubled by 2024-25
- Housing credit to GDP ratio to increase to 14-15%

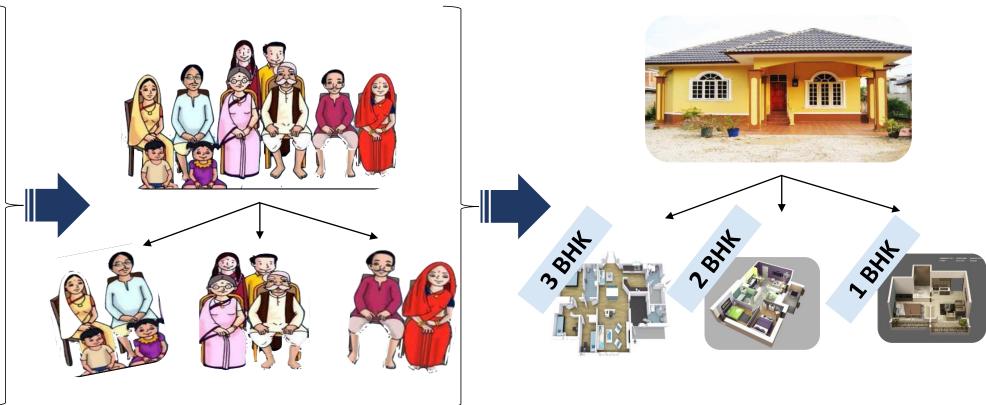


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# Indian Housing Finance Sector Overview: Rising Nuclear Families

### **Traditional large joint families** are breaking up into small nuclear families 6.0 4.8 4.1 4.0 2.0 0.0 2001 2011 2026E No. of People per Family

Source: ICRA mortgage market report, Industry reports



- Modern day space/ privacy needs lead to constant upgrades to larger apartments
- This process gives Housing Finance opportunity at all transaction levels



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# Indian Housing Finance Sector Overview: Migration / Upgrade

# Rising Urban Population 39% 27% 30% 13% 0% 2001 2011 2026E

# % of population residing in urban areas

Source: ICRA mortgage market report, Industry reports



Migration to Urban areas



**Usual Entry Level Housing** 



First Upgrade from Slum



**Third Upgrade** 



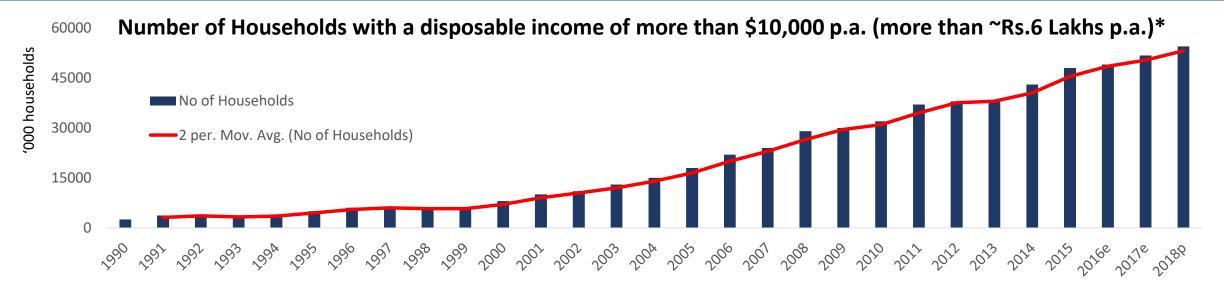
**Second Upgrade** 

- Relentless migration has given rise to Slums in most large cities
- HFCs are involved right from the first upgrade
- Every transaction thereon presents additional funding opportunity



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### **Indian Housing Finance Sector Overview: Increase in Income Levels**



Source: Euromonitor International/UN. Avg. exchange rate of ~Rs.60 = 1USD. Average of daily rates for the period Sep 2010-Sep 2018

- Households having disposable income of more than Rs.6 Lakhs p.a. increased from 2.5 mn in 1990 to more than 50 mn in 2017-18
- This increase has transformed India into a middle class society within two and a half decades of liberalization

Impact

- 1. Upsurge in the number of first time home buyers looking to purchase an own home
- 2. Resultant increase in the demand for housing units especially in the 25-50 lakh price unit segment across the fringes of metros, semi urban and satellite centres
- 3. Enormous potential for financiers with a positive long term outlook as Indian middle class is set to expand in future



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# Indian Housing Finance Sector Overview: Increased Govt. Support

Government of India's Flagship Program "Housing for All"
Pradhan Mantri Awas Yojana (PMAY)

### **Supply Side Intervention Schemes**

- In-Situ slum redevelopment: Utilization of land under slum
- Affordable housing in partnership with private and public sector

### **Demand Side Intervention Schemes**

- Credit Linked Subsidy Scheme (CLSS)
- Subsidy for Beneficiary-led individual house construction / enhancement

Target to construct 20 million houses targeting EWS/LIG/MIG households Projected financial assistance of Rs.2,000 bn till 2022 from central government

Enhanced
Budgetary and
other Support

- Infrastructure status accorded to affordable housing sector
- Benami Transactions (Prohibition) Amended Act, 2016
- Implementation of Real Estate Development and Regulation Act (RERA)
- Real estate transactions brought under the ambit of Goods and Services Tax (GST)

Enhanced flow of credit to the sector

Increased transparency, accountability and speedy redressal of disputes

Source: MHUPA website, Press release



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# Indian Housing Finance Sector Overview: Robust Regulatory Environment

- The RBI is the regulator for NBFCs and HFCs. Refinance assistance continues to be handled by The National Housing Bank (NHB)
- Despite at lower levels of mortgage penetration which preclude a possibility of major meltdown, the Regulator has learnt from the pitfalls of developed countries and has put in place several checks and measures through a) exposure limits, b) asset quality and c) capital requirements

# LTV and Risk Weights: A move to ensure adequate capital buffer

Loan Value	LTV	Risk Weight
Up to Rs.30 lakhs	Less than 80%	35%
Up to Rs.30 lakhs	80-90%	50%
Rs.30-75 lakhs	Up to 80%	35%
Greater than Rs.75 lakhs	Less than 75%	50%
Other housing loans (Not qualified in above)		100%

Provisioning norms: Tightening the belts to avoid any leakages

Loan Category	Standard Asset Provisioning
Individual housing loans	0.25%
Commercial real estate residential housing	0.75%
Commercial real estate	1.00%

# Provisioning norms: Conservative approach towards provisioning for NPAs

NPA Type	No of Days	Provision
Substandard Assets	91-455 days	15%
Doubtful Assets		
Up to 1 year	456 days to 820 days	25%
1-3 years	821 days to 1550 days	40%
Greater than 3 years	1551 days and above	100%
Loss Assets	-	100%

Source: NHB website, ICRA mortgage market report



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# Indian Housing Finance Sector Overview: Reforms Paving the Way

### Regulation

Infrastructure status accorded to Affordable Housing

Benami Transactions (Prohibition) Amended Act, 2016 Real Estate
Development and
Regulation Act (RERA)

Goods and Services Tax (GST)

Insolvency and Bankruptcy code

**Impact** 

- Enhanced flow of credit to the sector
- Lowering of borrowing cost at the project level
- Simplification of approval processes

- Minimization of fraud / collusion
- Greater transparency
- Keeps questionable entities at bay

- Increases transparency
- Imposes greater accountability
- Protects the interests of home buyers
- Replaces multi layered taxation with single tax
- GST @ 5% for under constn. projects and @ 1% for affordable housing projects
- Brings seriousness to resolve bad loans
- Treats home buyers as creditors (at par with FIs)
- Strict vigilance over developer in case of default



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This presentation may contain statements about events and expectations that may be "forward-looking," including those relating to general business plans and overall growth strategy of Akme Star Housing Finance Limited ("Akme Star HFC") and its associated/subsidiaries/JVs, its future outlook and growth prospects, and future developments in its businesses and its competitive and regulatory environment. Actual results may differ materially from these forward-looking statements due to a number of risks and uncertainties, including future changes or developments in Akme Star HFC and its associates/subsidiaries/JVs, its competitive environment, its ability to implement its strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in the Country. All financial data in this presentation is obtained from the Financial Statements for FY'2018-19, FY'2019-20 and FY' 2020-21 on the basis of which key ratios are calculated.

The purpose of this presentation is to provide general information to prospective investors in a manner to assist them in making investment decision. It does not purport to contain all the information that the prospective investor may require.

The presentation is made for informational purposes only and should not be regarded as an official opinion of any kind or a recommendation. It does not constitute an offer, solicitation or an invitation to the public in general to invest in Akme Star HFC. This presentation is intended for the use of prospective investors only to whom it is addressed and who is willing and eligible to invest in Akme Star HFC. The information contained in this presentation is obtained from sources believed to be reliable. We do not represent that any information, including third party information, is accurate or complete and it should not be relied upon without proper investigation on the part of investor(s).

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All investors must consider the risk factors, do their own analysis and/or avail expert professional help to arrive at an investment decision.

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kalpesh.dave@akmestarhfc.in

**Contact details:** 

Kalpesh R Dave: 9152021863

**Thank You**