

May 15, 2021

The Listing Dept., BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers Dalal Street Mumbai- 400001

Scrip Code: 543287 Scrip ID:-LODHA

The Listing Dept. National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai – 400 051

Trading Symbol : LODHA Debt Segment - DB - LDPL23 & DB-LODL23

Dear Sir/Madam,

### Sub: Presentation made to analysts and media on Audited Financial Results for the quarter and year ended March 31, 2021

We enclosed herewith investor's presentation on the Audited Financial Results for quarter and year ended March 31, 2021, made to the analysts and media.

Kindly take the same on record.

Thanking you,

Yours faithfully, For Macrotech Developers Limited

ShRong

Sanjyot Rangnekar Company Secretary & Compliance Officer Membership No. F4154

Encl:- A/a





# Investor Presentation Fourth Quarter FY2021 15<sup>th</sup> May 2021

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### **Palava Phase I**

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# Lodha – India's leading real estate developer, focused on disciplined growth

#### Leading Residential Platform

#### India's Largest Real Estate Developer^

- INR 50,000 Cr of cumulative sales in the last seven fiscal years
- ~58% sales from affordable and midincome

#### Market Leader in MMR Region

■ >10% market share

#### **Operational Excellence & Strong Brand**

- High quality management
- Strong focus on sustainable development
- ~80 msf developable area completed
- ~74 msf developable area ongoing & planned

#### **Strong Financial Profile**

#### Strong track record of profitability

- Adj. EBITDA margin\*\* of ~30%
- PAT margin\*\* of ~13%
- High RoE\*\* profile

#### Annuity like cashflow from townships

- ~1,100 acres strategic land reserves with developable area of ~93 msf (ex. land for industrial parks)
- Average gross collections\*\* #of INR 21.7bn

#### Cash flow visibility through inventory

- ~5.4msf of residential RTM inventory
- 13.8msf of ongoing residential inventory

#### Non core cash flows - delever faster

- Monetization of ready commercial assets
- Surplus cash from UK investment

#### **Multiple Growth Drivers**

### Future potential to expand further in MMR & Pune

 ~INR 70,000 Cr. yearly absorption in micro-markets with insignificant presence

#### Asset light growth strategy

Leveraging our leadership position and marketing & sales capabilities to become a partner of choice for landowners through JVs / JDAs

### Strong traction in industrial park segment

- >3500 acre ongoing & planned industrial & logistics park
- >250 acres monetized through JVs/ Outright sale

^by residential sales over last 7 years;

\*\* ex FY21 which was a Covid impacted year; # average of FY18-20



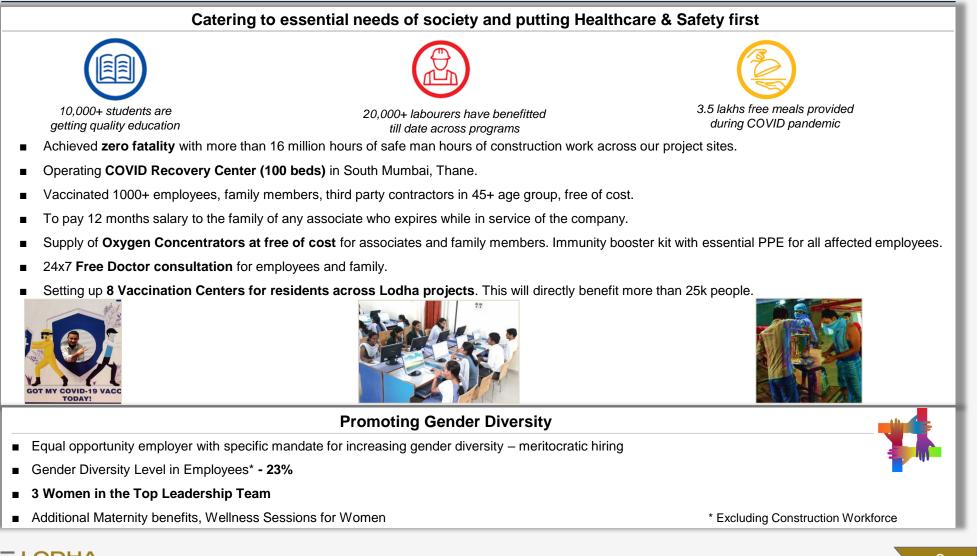
# Our philosophy: Do Good, Do Well - Environmental Focus

Working towards becoming a global leader in sustainability in the real estate industry



Environmental initiatives implemented

# Our philosophy: Do Good, Do Well – Social Focus



# Continued focus on improving transparency and internal controls

#### **Existing Corporate Governance Policies**



#### **No Gifts Policy**

Guidelines on non-acceptance of gifts offered by existing or potential vendors / contractors / customers or nonassociates having relationship with the Company



**Code of Conduct Policy** Outlines organizational values, principles and correlates them with expected standards of professional conduct by associates, vendors and contractors.



#### Anti Money Laundering, Anti-Bribery and Anti-Corruption Policy

To prevent any involvement by our Company in money laundering activity even where the involvement may be unintentional.



**Transparency and Ethics Policy** Reinforces the belief system in doing things ethically without taking undue advantage of any relationship.



#### Whistle Blower Policy For associates to voice concerns related to unethical or improper practices they may

have observed



**POPSH Policy** Prohibits personal and sexual harassment and related rretaliation and sets out related procedures

#### **Other Governance Impacts**



Community participation in Project Governance Through formulation of Resident Councils, Citizen Connect Meetings, Feedback Process, etc.



#### Customer Experience

We take ownership throughout the customer's journey with Lodha. This approach reflects in our overall CSAT score of 4.5 (FY 20-21))..



## Information Security and System Availability

Effective policies on Information Security and Business Continuity.



# **Eminent Board of Directors**



#### Abhishek Lodha Managing Director

- Drives the overall Planning for the Group
- Holds a master's degree in science (industrial and systems engineering (supply chain & logistics) from Georgia Institute of Technology
- Worked with McKinsey & Company, USA



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#### Mukund Chitale

- Independent Director and Chairman
- Director on the Board of L&T
- Former President of ICAI
- Former Chairman of Ethics Committee of BSE

#### **Rajinder Pal Singh**

Non-Executive Director

- Director on the Board of Maruti Suzuki
- Former Chairman and Managing Director of Punjab & Sind Bank
- Former Chairman of National Highways Authority of India

#### Ashwani Kumar

Independent Director

- Former Chairman and Managing Director (CMD) of Dena Bank
- Formal board member of the Life Insurance Corporation of India
- President of the Indian Institute of Banking and Finance

#### Rajendra Lodha

Whole-Time Director

- 31 years of experience in all facets of real estate development
- Bachelor's degree in civil engineering from M.B.M. Engineering College, University of Jodhpur

#### Raunika Malhotra

Whole-time Director

- 15+ years of experience in leadership, corporate strategic planning, consumer insights and brand management
- Formerly worked with ECS Limited and Adayana Learning Solutions in strategic consulting



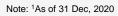
# High quality management team

Strong senior-level management team of 85<sup>1</sup> executives heading various functions

Focus on hiring and retaining talent - mix of experienced & fresh talent from premier education institutes

Streamlined retention strategy in place for key associates (like long-term incentives, housing benefit plans etc)

Significant experience across industries & functions



x Experience in the industry



#### Abhishek Lodha

Chief Executive Officer
Formerly worked with McKinsey & Company, USA



#### Shaishav Dharia

CEO – Townships and Rental Assets

Formerly worked with McKinsey & Company and Logic Tools



#### Janhavi Sukhtankar

#### President – Human Resources

 Formerly held senior positions at Greenpeace International and Aventis Pharma (now Sanofi India)

#### Prashant Bindal



#### **Prateek Bhattacharya**

President – Mid-income and Affordable

- Housing
- Formerly served as Expert Associate Principal at McKinsey and Company

Depth of Experience in Key Competencies



#### Sushil Kumar Modi

Chief Financial Officer

Formerly served as Group CFO-Strategic Finance at GMR Group



#### Raunika Malhotra

President – Marketing and Corporate Communications

 Formerly worked at Adayana and ECS Limited



#### Rajesh Sahana

#### President – Consumer Experience

Formerly associated with Globacom, Reliance Jio, Bharti Airtel, ABN Amro Bank and Bank of America



#### Gopal Menghani

President- LegalFormerly held senior positions at

Reliance Industries Limited



#### Deepak Chitnis

#### Executive Vice President - Design

- Experience in design and development
- Previously served as senior architect at Oberoi Constructions Private Ltd

#### Excellent domain knowledge

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### "World Tower – Ball Room"

# **02** Highlights

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# Growing consensus that housing is set to a key driver of growth in India

#### ✓ Structurally strong demand

- "India witnessing a structural shift in housing demand, and clamor from first-time homebuyers and those planning to upgrade to a larger home is here to stay": Deepak Parekh, Chairman, HDFC Ltd. (Link)
- "Demand is coming back & across all segments and not just in the affordable housing segment but even in higher income brackets": Keki Mistry, Vice Chairman & CEO, HDFC Ltd. (<u>Link</u>)
- Residential building will see a strong rebound in 2021 and robust growth over the coming decade. Fitch forecasts that the sector will expand in real terms by 7.9% in 2021 followed by average yearly growth of 6.5% up until 2030: Fitch (<u>Link</u>)

#### ✓ Disciplined Supply

• The MMR region saw the highest yearly decline of 8% in total unsold housing stock by the end of this quarter – a seven-year high decline in unsold units: Anarock Report (<u>Link</u>)

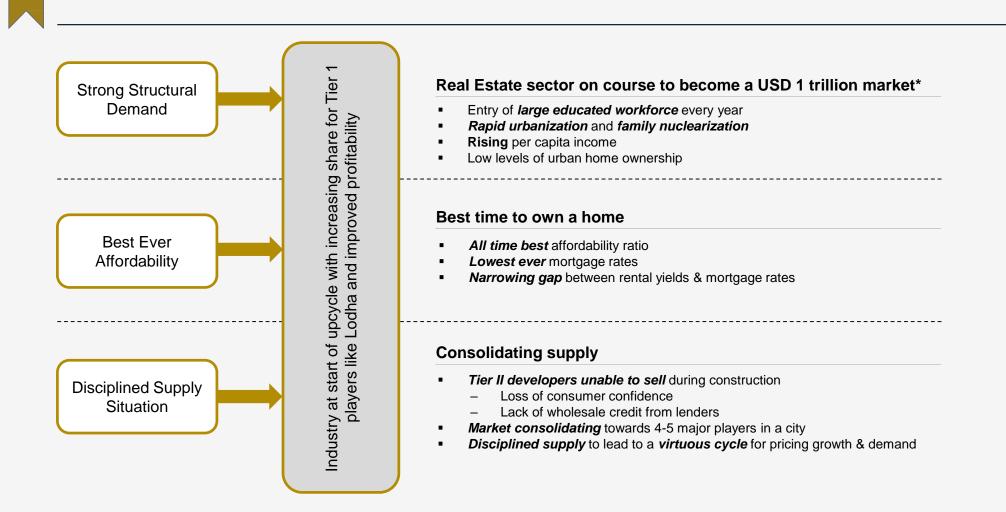
#### ✓ Continued policy support

 The Maharashtra government's budget for 2021-22, presented on International Women's Day, offered one per cent concession in stamp duty for women (<u>Link</u>)

#### ✓ Improving pricing outlook:

 Average housing prices appreciated by 1% yoy across seven major cities during the January-March quarter and are likely to rise further in 2H 2021: Anarock Report (<u>Link</u>)

# Urban housing in India's Tier 1 cities: set for a sustained upcycle



\* Anarock Report



# Q4 FY21: Strong performance across all key KPIs

- ✓ Despite Covid, Strong Pre-sales performance of INR 2,531 crores 116% ↑ YoY & 36% ↑ QoQ
- ✓ Adjusted EBITDA at INR 943 crores 87% YoY & 68% QoQ. Adjusted EBITDA margin improved to 37%.
- ✓ PAT of INR 312 crores
- ✓ Affordable & mid-income housing segment accounted for 57% and 58% pre-sales of the total residential pre-sales for 4QFY21 and FY21 respectively.
- ✓ Reduced net debt by INR 544 crores

For India operations



# Other Highlights

- Upper Thane received first set of OC Boost to our Township business; Rising occupancies to fuel further demand
- Industrial Park- Monetized nearly 165 acres of industrial park (JV /outright sale) with marquee investors e.g. Morgan Stanley, FM logistics (French 3 PL co.) and US based pharmaceutical company
- $\checkmark$  Land monetization (other than industrial park) INR 64 Cr.

#### ✓ On Growth Track; JDAs entered

- Western Suburbs (Malad): estimated GDV of ~INR 600 crores
- Pune (NIBM): estimated GDV of ~INR 900 crores

#### $\bullet \bullet \bullet$

# Investing for the next phase of growth

Three focus areas- Technology, People and ESG

#### Technology

- ৻৾ৣ৾৵
- Undergo a Tech. Transformation to achieve operational improvement, revenue growth, superior customer & employee experience
- 2 yr. roadmap to ensure high value solutions implemented earliest; Initiatives identified Data Lake, Virtual Home Viewings, Integrated HR Solution, Robotic process automation etc.
- Timely adoption of futuristic solutions which can disrupt the real estate market



- Enhancing General Management capabilities to grow into more micro-markets
- Strengthening our sales capabilities and improve our distribution reach
- Imparting skill enhancement modules to associates including MDP programs at premier institutes
- Retention plan for top talent

ESG

- Adopting ESG framework to identify risks & deriving value e.g. resolving process & efficiency flaws
- Committing a long term net zero carbon target (2035)- gain global sustainability leadership
- Comparing with Global ESG benchmarks (DJSI, GRESB) and through a gap analysis identifying areas to improve

# "Palava Phase II" 11 UUUUUUUUU falsahar Cafe Hypermark

# **03** Performance Update

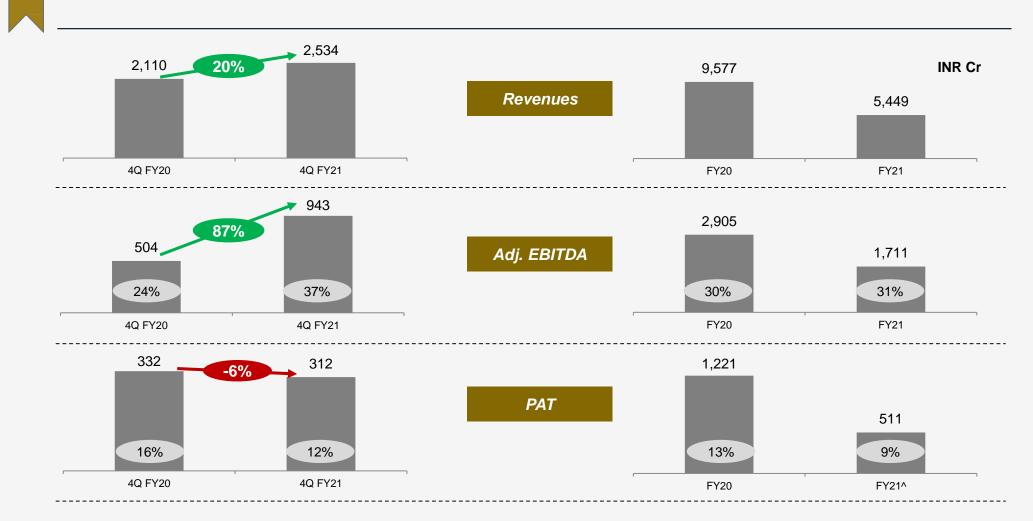
# **Operational Performance**



DHA = BUILDING A BETTER LIFE Average Selling Price (ASP) of 'for sale' product during the period

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# **Financial Performance**



All data above is excluding impact of UK investments; Adjusted EBITDA = EBITDA + interest included in cost of projects ^ Prior to exceptional items;

Adjusted EBITDA margin / PAT margin for the duration xx%

# Micro-market performance for 4QFY21

INR Cr

Micro-markets	Pre-Sales	Average Sales Price (INR psf)	Collections	Construction spend	Area delivered (Mn. sq. ft.)
South & Central	858	22,097	833	183	
Thane	689	9,826	625	75	
Extended Eastern Suburbs	349	5,818	379	167	2.5
Western Suburbs	63	11,333	54	15	
Pune	53	7,810	64	12	0.1
Offices & Retail (for rent)			28	41	
Industrial park	454		55	6	
Others*	65		51	6	
Total	2,531		2,089	504	2.6

\*Sales from "Others" include residential sales from other micro-markets as well as Land sale (other than industrial park);

Collections from "Others" include collections from residential sales from other micro-markets, and any land sale (other than industrial park)

# Micro-market performance for FY21

INR Cr

Micro-markets	Pre-Sales	Average Sales Price (INR psf)	Collections	Construction spend	Area delivered (Mn. sq. ft.)	Market Share^
South & Central	2,255	23,550	1,907	578	0.1	33.9%
Thane	1,700	9,147	1,512	174		19.6%
Extended Eastern Suburbs	1,045	5,664	1,040	419	2.5	20.2%
Western Suburbs	159	12,030	174	28		
Pune	203	6,323	157	30	0.1	
Offices & Retail (for rent)			65	114		
Industrial park	454		55	14		
Others*	152		142	14		
Total	5,968		5,052	1,372	2.7	

\*\*Sales from "Others" include residential sales from other micro-markets as well as Land sale (other than industrial park); Collections from "Others" include collections from residential sales from other micro-markets, and any land sale (other than industrial park) ^based on Anarock report for the period over 2015-2020

# Micro-market supply overview

				Planned Inventory Launches				
	Residual Collections from		Ongoing unsold			Beyond 12 months		Land Bank^
Micro-markets	Sold units	unsolu	unsolu	Own Land	JDA	Own Land	JDA	Dalik
	INI	R Cr	<u> </u>		Mn.	Sq. ft.		Acres
South & Central	2,140	4,631	4,136	1.1		1.4		
Thane	1,757	514	3,375	0.7		2.8		
Extended Eastern Suburbs	1,256	1,434	3,962	1.3		30.6		~1,100
Western Suburbs	310	2	811		0.4			
Pune	170	210	563		0.5	0.2	0.9	
Offices & Retail (for rent)	10	1,025	3,125			7.1		
Industrial park	315		300 acres			500 acres		~2,700
Others	88			0.3				
Total	6,047	7,866	15,972	3.3	0.9	42.2	0.9	~3800

^Land bank is surplus land beyond the ongoing & planned projects



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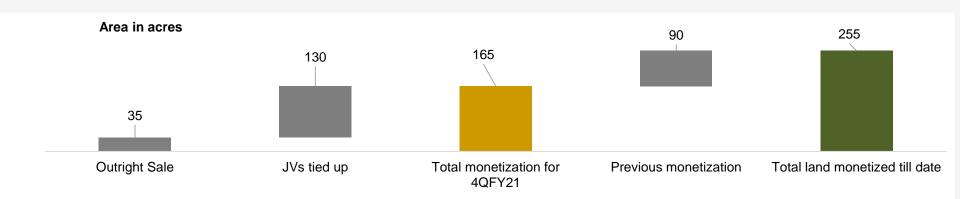
# FY 21 saw continued focus on growing affordable & mid-income business

INR Cr

Micro-market	Asset Class	Area (Mn .Sq.ft)	Est. GDV	Est. OC	Remarks					
For 4QFY21										
Thane	For Sale office	0.13	205	2022						
	For FY21 (ex-4QFY21)									
Extended Eastern Suburbs	Affordable housing	0.12	89	2022	Launched in Q2					
Thane	Affordable housing	0.36	327	2025	Launched 0.27 in Q1 & 0.09 in Q2					
Extended Eastern Suburbs	Affordable housing	0.16	89	2025	Launched in Q3					
South & Central Mumbai	Luxury housing	0.07	274	2021	Launched in Q3					

# Industrial Parks vertical has started gathering momentum

Performance till date



Over 3500 acres of land available at Palava & Upper Thane for the Industrial Parks; to be monetized over ~15 years

#### **FY21 Monetization details**

Client	Land in Acres	Lodha Share	Total Area (Mn Sqft)	Leased Area (Mn Sqft)	Key Industries
Morgan Stanley (JV)	~130	25%	~2.67	NA	NA
FM Logistics (France)	~31		NA	NA	Third Party Logistics
	0.	Outright Sale			
US Based Pharma co.	~4		NA	NA	Life Sciences

Leasing started in ESR JV with nearly 0.5mn Sqft. leased out to MNC building materials & equipment manufacturing cos.



# **Commercial Rental Assets**

# One Lodha PlaceiThink ThaneiThink PalavaPalava MallImage: Descent restriction of the sector restriction of the se

#### Area in Mn. Sqft.

Location	Worli (World Towers)	Thane (Clariant Plot)	Palava (Office)	Xperia Mall
Total <sup>^</sup> Leasable area	0.75	0.92	0.70	0.42
Ready Area	Under development (Est. completion in FY23)	0.41: Ready Area 0.51: Under development (Est. completion in FY22)	0.27: Ready Area 0.43: Under development (Est. completion in FY22)	0.42: Ready Area
Leased Area	sed Area -		0.15	0.39
4QFY21 Gross realization (INR psf pm)	-	60	38	65*

\*Adjusting for waiver due to Covid, gross realization to be higher at ~INR 90 psf pm ^ Completed and ongoing projects only

BUILDING A BETTER LIFE



"Lodha Amara – Club House"

# Financial highlights for FY21

INR Cr

INR Cr	Q4 FY21	Q4 FY20*	Variance %	FY21	FY20*	Variance %
Revenue	2,534	2,110	20%	5,449	9,577	(43%)
Adj. EBITDA^	943	504	87%	1,711	2,905	(41%)
Adj. EBITDA Margin %	37.2%	23.9%		31.4%	30.3%	
Adj. PAT	312	332	(6%)	511**	1,221	(58%)
Adj. PAT Margin %	11.9%	15.5%		8.9%	12.6%	
Networth	4,599	4,552	1%	4,599	4,552	1%
ROE <sup>^^</sup>				11.2%	29.1%	

\*Proforma for India operations

^Adjusted EBITDA = EBITDA + interest included in cost of projects

\*\* Adjusted for exceptionals

Mbasis adjusted PAT for India operations; Networth excluding minority

# Cash flows for 4QFY21

Strong performance leading to robust operating cash flows

INR Cr.	Residential	Office & Retail (for rent)	Industrial	Other Land	Total
Pre-Sales	2,013	-	450	64	2,527
Collections	1,963	28	55	43	2,089
Net* Collections	1,917	26	55	43	2,041
Op. Expenses	659	59	9	-	728
-Const. Exp	459	39	6	-	504
-SG&A	248	21	3	-	272
Cash flow from Operational activities (A)	1,210	-33	46	43	1,266
Interest payment (B)		1	1	1	722
Net Ioan repayments (C)				Net Debt reduct	ion: <sup>468</sup>
Net Cash flow (A-B-C)	INR 544 crores				76

\*Net of any stamp duty, GST and Hospitality & Property Management expenses



INR Cr

# Update on UK Investments

✓ During the quarter collection from UK projects amounted to GBP 13 million

- ✓ Targeting repayment of USD denominated bond well ahead of maturity from UK cash flows
- ✓ UK investments expected to repatriate INR 1500 -2000 crores over FY23/FY24 after repaying debt



# Market wise completion plan for ongoing 'for sale' projects

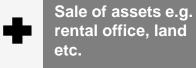
Mn.sqft.

Business	Total Under construction area	Sold/ Unsold	FY22	FY23	FY24	>FY24
South & Central Mumbai	3.31	Sold	0.72	0.32	0.53	
South & Central Mumbal	3.31	Unsold	0.29	0.11	1.34	
Thana	6.81	Sold	0.50	0.73	1.79	0.10
Thane	0.01	Unsold	0.08	0.54	1.24	1.82
	40.00	Sold	1.97	1.64	0.67	0.41
Extended Eastern Suburbs	12.09	Unsold	1.20	1.69	2.72	1.79
M/a ata ma Outhumh a	4.40	Sold	0.06	0.06	0.66	
Western Suburbs	1.46	Unsold	0.13	0.16	0.38	
Dura		Sold			0.05	0.01
Pune	0.86	Unsold			0.13	0.67
	0.55	Sold		0.55		
Extended Western Suburbs	0.55	Unsold		0.01		
Total	25.06	Sold	3.25	3.30	3.70	0.52
Total	25.06	Unsold	1.70	2.50	5.82	4.28

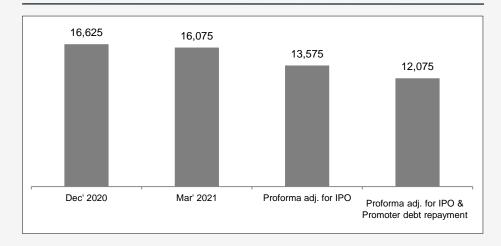
Revenue recognition for the period

New sales from ready unsold Inventory

Sales from under-construction project obtaining OC during the period

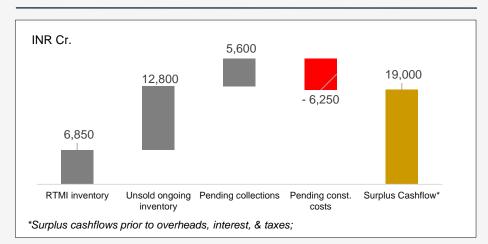


# Making progress towards the goal of net cash positive



#### Trend for Net Debt for India business

#### Cash flow from ready & ongoing 'for sale' projects



#### **Key Leverage Indicators**

Net Debt	16,075
Equity	4,599
Avg. cost of Debt**	12.3%
Net Debt/ Equity (Proforma adjusted for IPO)	1.9

#### \*\* As of 31st March 2021



#### Other sources of cash flows over next 36 months

- ✓ Monetization of leased commercial assets
- Monetization of Industrial Park through outright sale or JV
- ✓ Receipt from Govt. on account of land acquisition for infrastructure projects
- ✓ Surplus repatriation from London projects
- ✓ Further equity raise to meet MPS norms

## "Industrial Park- ESR Park"



# Consolidated Summary Profit & Loss

				Quarter ended		Year e	nded
Sr. No.		Particulars	31-03-2021 (Unaudited)	31-12-2020 (Unaudited)	31-03-2020 (Unaudited)	31-03-2021 (Audited)	31-03-2020 (Audited)
1		Income					
	a)	Revenue From Operations	2,534	1,514	3,170	5,449	12,443
	b)	Other Income	78	86	34	323	118
		Total Income	2,611	1,600	3,204	5,772	12,561
2		Expenses					
	a)	Cost of Projects	1,551	973	2,640	3,604	9,550
	b)	Employee Benefits Expense	85	76	56	286	390
	c)	Finance Costs (Net)	315	266	152	1,126	730
	d)	Depreciation, Impairment and Amortisation Expense	17	18	90	73	292
	e)	Other Expenses	89	-8	214	186	595
		Total Expenses	2,057	1,325	3,152	5,276	11,558
3		Pofit/(Loss) Before exceptional Items and Share of Net Loss In Associate and Joint Venture (1-2)	554	274	51	496	1,003
4		Share of Net Loss in Associates and Joint Venture	0	-0	-0	-0	-0
5		Exceptional Items	-	-3	0	-463	0
6		Profit/(Loss) before tax (3+4+5)	555	271	51	33	1,003
7		Tax expense					
		a) Current Tax	-44	-39	-4	-102	-34
		b) Deferred Tax	-198	-0	191	117	-228
8		Net Profit/(Loss) for the period/year (6+7)	312	232	238	48	742
9		Earnings Per Share (EPS) (amount in INR)					
		Basic (not annualised except year end EPS)	7.8	5.7	3.3	1.0	18.4
		Diluted (not annualised except year end EPS)	7.8	5.7	3.3	1.0	18.4

INR Cr

# **Consolidated Summary Balance Sheet**

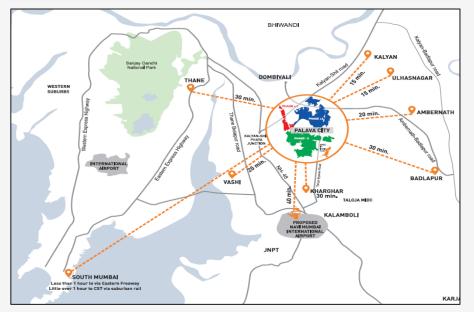
As at As at **EQUITY AND LIABLITIES** 31-Mar-21 31-Mar-20 **Equity Share Capital** 396 396 Other Equity 4,203 4,156 **Non-Controlling Interests** 527 519 **Total Equity** 5,126 5,071 Borrowings 18,193 18,423 **Trade Payables** 1,698 2,273 Other Financial Liabilities 2,366 2,439 Provisions 21 24 Current Tax Liabilities (Net) 52 18 Deferred Tax Liabilities (Net) 0 0 Other Liabilities 11,852 12,444 **Total Liberties** 34,183 35,621 **Total Equity and Liabilities** 39,308 40,693

ASSETS	As at 31-Mar-21	As at 31-Mar-20
Tangible Assets	1,406	1,480
Intangible Assets	547	548
Investments	1,579	1,553
Loans	3,952	4,673
Inventories	28,301	29,031
Trade Rec. (Incl. accrued rev.)	1425	1,304
Cash and Bank Balances	405	219
Other Financial Assets	273	206
Non-Current Tax Assets	209	364
Deferred Tax Assets	210	94
Other Assets	1,001	1,222
Total Asses	39,308	40,693

INR Cr

# Palava logistics & Industrial Park- Strategically located in MMR







#### Strategically located & well connected

Distance from:	Duration (Min)
Municipal limits of Mumbai	~ 30
JNPT, India's largest port	~ 40
Upcoming intl. airport in Navi Mumbai	~ 30

#### New Infrastructure underway around Palava

- Taloja bypass road widening- 80% work completed
- Elevated corridor to Airoli- Ex. completion in 2022
- Taloja Kalyan metro route- Work to start soon
- Virar- Alibaug multi-modal corridor completion in 2025
- Ongoing widening of Kalyan Shil road

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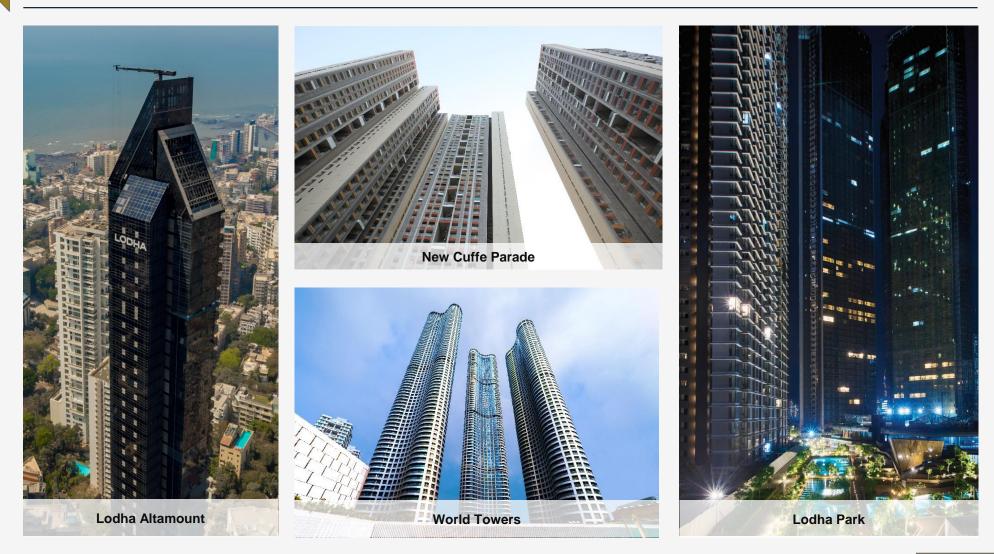
# Key affordable & mid-income projects delivered

Unique ability to create destinations



# Key premium & luxury projects delivered

Unique ability to create destinations



# Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like regulatory changes, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward looking statements. Macrotech Developers Limited will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



# Thank You!

For any further information, please write to *investor.relations@lodhagroup.com* 

