

#### WIL/SEC/2020

July 24, 2020

Bombay Stock Exchange Limited	National Stock Exchange of India Limited
Department of Corporate Services,	ListingCompliance Department
SP. J. Towers, Dalal Street,	Exchange Plaza, Bandra-Kurla Complex,
Mumbai – 400 001	Bandra (E), Mumbai – 400 051
(Scrip Code-514162)	(Symbol: WELSPUNIND)

Dear Sirs/ Madam,

Subject: Disclosure of information pursuant to Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In compliance with Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Company's Code of Practices and Procedure for Fair Disclosure of Unpublished Price Sensitive Information, kindly find attached investor presentation, inter alia, on unaudited financial results of the Company for the quarter ended July 24, 2020.

Please take the same on record.

Thank you,

Yours faithfully, For **Welspun India Limited** 

IL

Shashikant Thorat Company Secretary FCS – 6505

**Enclosed: Results Presentation as mentioned above** 

#### Welspun India Limited

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 ${\sf E}\text{-mail}: company secretary\_wil@welspun.com \\ Website: www.welspunindia.com \\$ 

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Works: Survey No. 76, Village Morai, Vapi, District Valsad, Gujarat 396 191, India. T : +91 260 2437437 F: +91 260 22437088

Corporate Identity Number: L17110GJ1985PLC033271



# **Response to COVID-19**



### Swiftly restarting our operations with all safety protocols

### Advantages of our vertically integrated facilities

- Vertically integrated / Composite mill
- Worker's colony in factory vicinity
- Cotton warehouse coverage for 6 months
- Ancillary units in same premises
- Location close to the ports

### Taking care of Health and Safety of workforce



24\*7 well equipped medical centres

- Provision of all the essential items and PPE's
- Nutritious food and immunity booster drinks





WelHeal App (Testing, Tracing, Treatment)



**Project Saksham** Connecting with associates families in Bihar, Jharkhand

### Keeping extended Welspun family & neighbourhood Safe, Healthy and Motivated



Al based robotic consultancy, virtually connecting with specialist doctor





के हैल्पलाईन पर कॉल करें। • • +91-11-23978046



Hospital tie ups, COVID Committee, Awareness drives



Arrangement of 100+ Isolation Wards & Quarantine homes

#### Virtual Health, Wellness, Family Engagement, Digital Learning programs



# Q1 FY21 Financial Performance

WELSPUN

1<sup>st</sup> company in India to get **BIS** quality certification for the **disposable coverall**  Domestic E-Commerce business grew by 29% YoY & global E-commerce business grew by 100%+

Spaces.com doubled its sales YoY and Christy E-Commerce grew by 70%+ YoY

**Spaces** becomes one of the the top online brands on Myntra in Home category Strategic arrangement with one of largest US distributor, 50% capacity of Hard flooring secured

**'Women of Influence'** award from Home Textiles Today, USA

Welspun won the 'Home Private Brands Supplier of the Year' award from Walmart

Core business EBITDA Margin at 22.1%, steady YoY Core business Net Debt reduced by Rs. 3,485 mn



Particulars	Q1 FY21	Q1 FY20	YoY Change	Q4 FY20	QoQ Change	FY20	FY19	YoY Change
Total Income	12,160	17,363	(30.0%)	16,645	(26.9%)	68,362	66,084	3.4%
EBITDA	2,381	3,712	(35.9%)	2,963	(19.6%)	13,098	11,467	14.2%
EBITDA Margin (%)	19.6%	21.4%	(180 bps)	17.8%	178 bps	19.2%	17.4%	181 bps
Finance Cost	412	374	10.3%	612	(32.7%)	1,777	1,593	11.6%
Depreciation	1,106	1,094	1.1%	1,247	(11.3%)	4,811	4,358	10.4%
PBT (Before exceptional)	863	2,244	(61.5%)	1,103	(21.8%)	6,510	5,516	18.0%
Exceptional Items^	-	-	-	-		434	(2,647)	
PAT (After Minority Interest)	491	1,500	(67.3%)	856	(42.7%)	5,074	2,098	141.8%
Cash Profit*	1,648	2,746	(40.0%)	1,960	(15.9%)	9,702	8,977	8.1%
EPS (Rs.)	0.49	1.49	(67.3%)	0.85	(42.7%)	5.05	2.09	141.8%

#### Note:

1. ^FY20 Exceptional Item: Rs. 434 mn (Reversal of excess provision related to provenance)

2. \*Cash Profit = PBDT (before exceptionals) less Current Tax

3. Prior period figures are restated wherever necessary

Particulars	Q1 FY21	Q1 FY20	YoY Change	Q4 FY20	QoQ Change	FY20	FY19	YoY Change
Home Textile								
Revenue	11,846	17,178	(31.0%)	15,845	(25.2%)	66,633	65,137	2.3%
EBITDA	2,613	3,795	(31.1%)	3,767	(30.6%)	14,692	11,278	30.3%
EBITDA Margin (%)	22.1%	22.1%	(3 bps)	23.8%	(172 bps)	22.0%	17.3%	474 bps
Flooring		-						
Revenue	254	104	144.1%	421	(39.7%)	872	131	564.4%
EBITDA	(273)	(86)	-	(597)	-	(1423)	(275)	-////

Note:

1. Prior period figures are restated wherever necessary



Particulars	FY17	FY18	FY19	FY20	Q1 FY21
Total Income	67,211	61,318	66,084	68,362	12,160
Growth %	11.8%	-8.8%	7.8%	3.4%	(30.0%)
EBITDA	16,639	12,046	11,467	13,098	2,381
EBITDA Margin	24.8%	19.6%	17.4%	19.2%	19.6%
Depreciation	5,054	5,042	4,358	4,811	1,106
Finance cost	1,583	1,408	1,593	1,777	412
PBT (Before exceptional)	10,003	5,597	5,516	6,510	863
Exceptional Items	(4,648)	-	(2,647)	434	-
PAT (After Minority Interest)	3,576	3,850	2,098	5,074	491
Cash Profit*	9,131	9,413	8,977	9,702	1,648
EPS (Rs.)	3.56	3.83	2.09	5.05	0.49

#### Note:

1. \*Cash Profit = PBDT (Before exceptionals) less Current Tax



Particulars	31-Mar-17	31-Mar-18	31-Mar-19	31-Mar-20	30-June-20
Net Worth	23,971	26,057	27,793	29,721	30,698
Short Term Loans	11,721	12,580	14,080	17,717	16,315
Long Term Loans	21,393	20,228	19,024	16,704	9,368
of which Flooring Debt	-	-	2,870	6,378	6,774
Gross Debt	33,114	32,807	33,104	34,421	32,457
Cash & Cash Equiv.	2,725	2,538	2,821	4,803	5,928
Net Debt	30,389	30,269	30,283	29,618	26,529
Net Debt excluding Flooring debt	30,389	30,269	27,412	23,240	19,755
Capital Employed*	61,259	62,962	65,456	68,825	68,298
Net Fixed Assets (incl CWIP)^	35,713	33,641	36,154	38,105	38,347
Net Current Assets	20,114	23,734	22,210	21,828	19,781
Total Assets	73,283	72,249	77,423	83,103	82,502

Core business Net Debt reduced by Rs. 10,514 mn from 31<sup>st</sup> March 18

\*Capital Employed = Net worth + Gross Debt + Other long term liabilities | ^Net current assets does not include Cash & cash equivalents

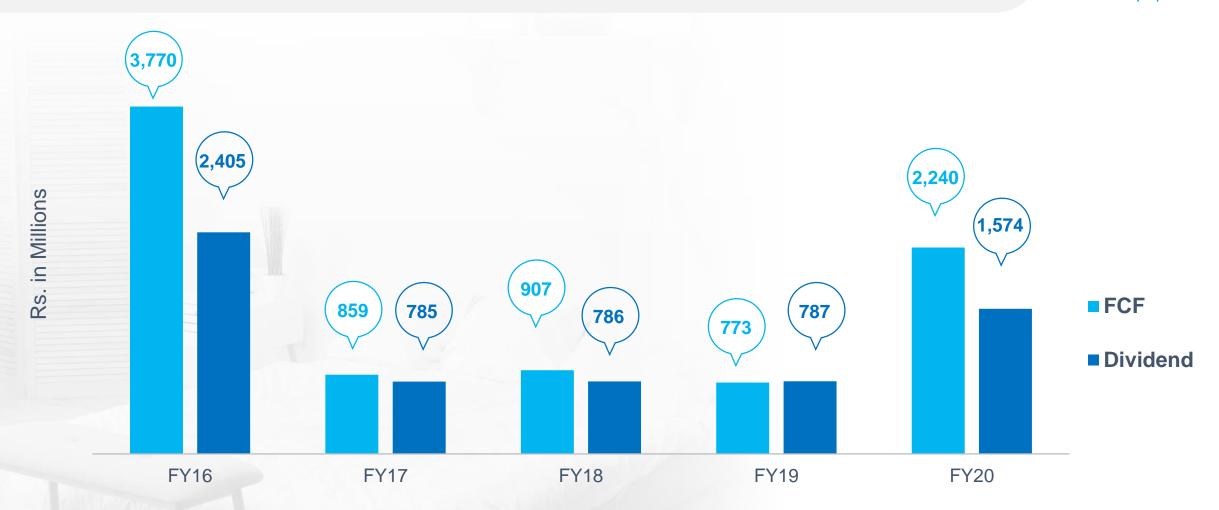


		FY17	FY18	FY19	FY20	ТТМ
	Net Debt/Equity	1.27	1.16	1.09	1.00	0.86
Solvency ratios	Net Debt/EBITDA	1.83	2.51	2.64	2.26	2.25
	EBIT/Interest	7.32	4.98	4.46	4.66	3.83
	Current ratio	1.41	1.42	1.25	1.19	1.22
	Fixed asset turnover	1.86	1.80	1.81	1.77	1.62
	Total asset turnover	0.91	0.84	0.84	0.81	0.75
Operational ratios	Inventory days	70	79	75	83	87
	Debtor days	53	56	60	59	57
	Payable days	41	39	39	49	53
	Cash conversion cycle	82	96	95	93	91
Dotum rotico	ROE	29.6%	15.4%	15.2%	16.1%	12.1%
Return ratios	ROCE (Pre-tax)	19.3%	11.3%	10.9%	12.3%	10.3%

### **Continuous Improvement in Net Debt/Equity**

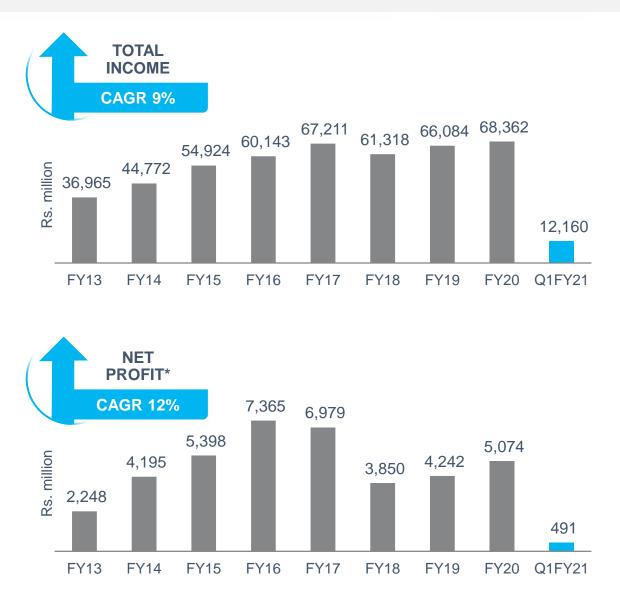
- 1. ROCE = EBIT / Average Capital Employed & ROE = Net Profit / Average Net worth
- 2. ROCE (pre-tax) excluding Welspun Flooring is 13.9% for FY20 & 11.9% on TTM basis
- 3. Total asset turnover = Sales/ (Fixed assets + Gross current assets)
- 4. FY17, FY19 & FY20 Return Ratios figures adjusted for Exceptional item
- 5. TTM ROE adjusted for Exceptional item & tax

### Focus on Free Cash Flow



FCF positive and utilized for dividend payout

# **Trend of Financial Performance**



\*Net Profit for FY17 & FY19 is adjusted for exceptional items | CAGR is based on FY13-FY20



# **Dividend Policy**





Board approved dividend distribution policy

**25%** of Standalone PAT to be the total payout (incl. dividend tax if any)



Consistent track record of dividend distribution

Period	Standalone EPS	DPS	Dividend Tax Per Share	Payout Percentage
FY15	5.09	1.05	0.21	25%
FY16	5.99	1.30	0.26	26%
FY17	3.05	0.65	0.13	26%
FY18	3.03	0.65	0.13	26%
FY19	1.41	0.30	0.06	26%
FY20	4.73	1.00	0.20	25%

# **Capital Allocation Strategy**



It has been our endeavor to allocate capital efficiently in order to enhance stakeholder value. Hence over the last few years our net debt has reduced, even though we have added capacities in various businesses, including our investment in the flooring business.

### Our strategy on **capital allocation** is to:

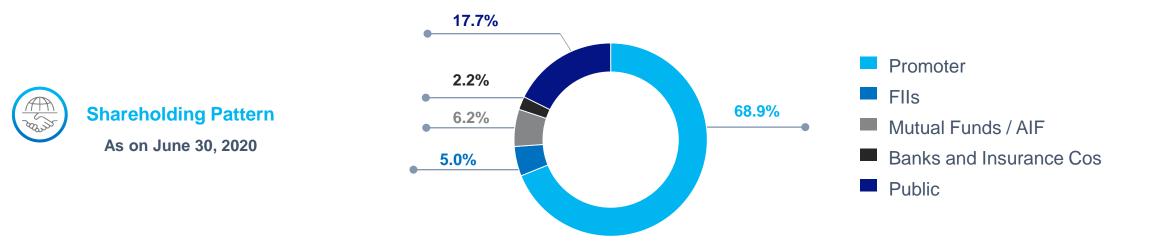
- ✓ Calibrate our capex based on the cash flow available; and keep it around the total depreciation charge
- ✓ Maintain a steady dividend distribution of at least 25% of standalone profit
- ✓ Continue to invest in our brands across geographies and channels
- ✓ Continued focus on reduction of Net Debt; we have already reduced net debt in our core business by Rs 1,000 crore

over the last 2 years and would continue to allocate capital towards net debt reduction

Any capital we are allocating, is after a comprehensive discussion and exercise which is supervised by the board. Any capital invested is with view to grow with a significantly higher margin than the current average margins.

# Shareholding and Trading Snapshot





		As on July 23, 2020	INR	USD
		Price per share	34.35	0.46
ĵ	Market Statistics	No of shares outstanding (Mn)	1	,005
		Market capitalization (Mn)	34,512	462
		Daily average trading Volumes (Q1 FY21) (Mn)	0.	.97
		Daily average trading Value (Q1 FY21) (Mn)	29.25	0.39

Source: BSE & NSE

# **Corporate Overview**

WELSPUN



Digital QR Code

## Welspun Group - Global Conglomerate



(§)





Fixed Asset Base US\$ 1.1 Billion

Net Debt / EBITDA



WELSPUN \$1 Bn Global Home Textile leader

A Certified Woman Owned Business

> 35+ Years History



**Trusted Partner** 

Preferred Supplier to

Top Global Retail giants &

Hospitality players

SPACES

**Diversified Brand** 

Portfolio

Christy.

W

**WELSPUN**°

### Vertically Integrated Facilities

Presence in **50+ countries** with DC's in North America, Europe and Asia



### Ranked #1

Among Home Textile Suppliers to USA 5 Times in Last 6 Years\*

\* Source: HTT Magazine



Socially Responsible, Sustainability-focused Thought leader in Home

30 Patents





1 in 51 in 9TowelsSheetsSold in the US\*\*

\*\* Source: OTEXA data

### Welspun India: Growth Drivers







# **Increasing Share of Innovative Products**





41% of Sales from Innovative **Products** 

30 unique inventions filed globally



- 15 successful years of Hygrocotton ۰
- Contributing \$1bn in FOB sales •
- Gaining traction in hospitality & domestic market
- Patented construction provides superior allergy protection

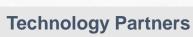
Patented traceability solution, constitutes 3% of total revenue



**Top Universities** 







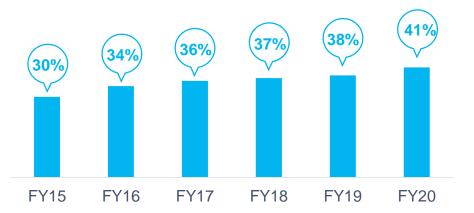










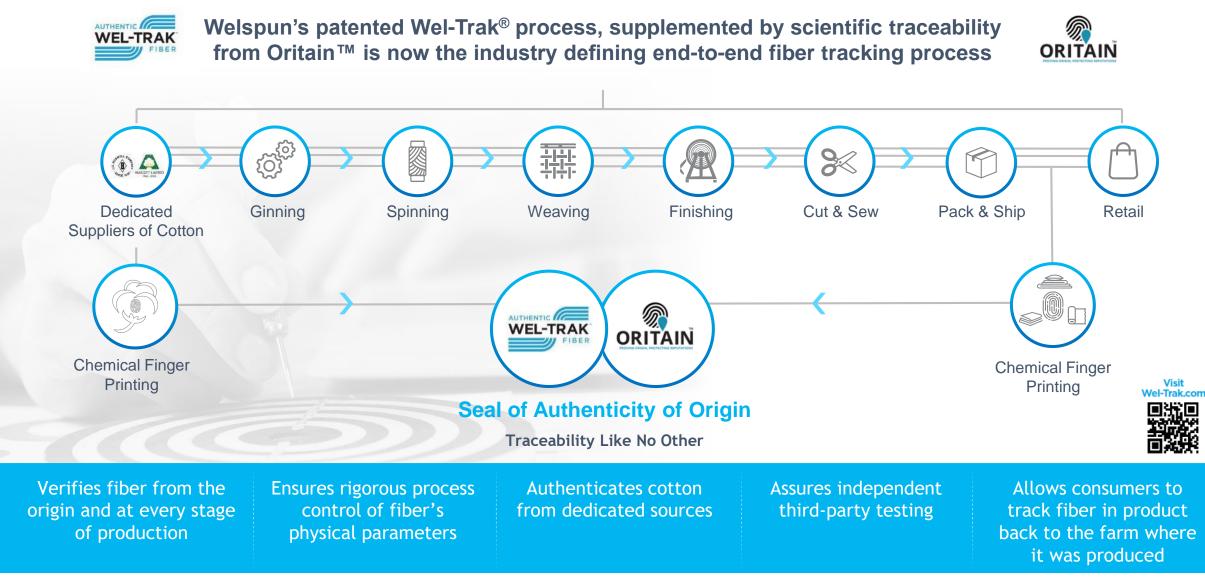


Innovative products account for 41% of revenue (FY20)

### **HYGROCOTTON® Regulates temperature for individual comfort**



# WEL-TRAK : Patented Global Cotton Integrity Solution



### **Diversified Brand & Licensed Portfolio**

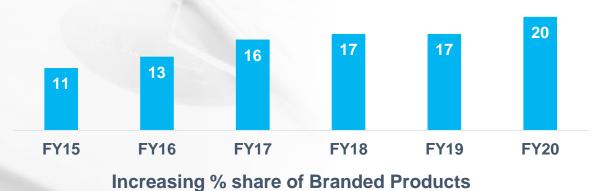




#### Branded products contributed to ~ 20% revenues in FY20

### **Global Brand Strategy**

- Grow B2C & B2B2C business online & offline
- Invest in building/acquiring relevant brands/licenses
- Build customer stickiness & tap global sourcing



# **Premium Brand: Spaces**





#### **Focus on Tapping Domestic Market Potential** • Spaces is 2<sup>nd</sup> most famous brand in premium category India – One of the fastest growing economies in Spaces continues to be No 1 in shop-in-shops the world with huge potential for increasing organized market • 'Spaces' was recognized as best brand in home category by Myntra. Amazon Marketing Services Award for Spaces. 2000+ Outlets across 350 Cities & Towns Presence in 200+ shop-in-shops Licenses for Domestic Market SHOPPERS STOP lifestyle @home HomeTown START SOMETHING NEW E MEGA HOME STOR **Brand Strategy** Art inspired bed linen Use of 360 degree marketing approach by increasing customer Kangana touch points including social media, POS, in-store, PR news, TV, outdoor,

radio, customer service.

Spaces brand campaign



Unique campaign called **#SafeSPACES** to make people feel comfortable and at peace in their homes amid COVID-19





HYGROCOTTON

WITH THE SUPERPOWER OF

# Value Brand: Welspun

### Aiming to be "Har Ghar Welspun"

Campaign starring Amitabh Bachchan

### Outdoor Advertising



'Welspun' brand has catapulted to 2<sup>nd</sup> position in value segment\*





**Towel Hygiene Campaign** Educating people about personal hygiene & role of towel





https://www.youtube.com/watch?v=\_aVUdYzpPog

Festive Campaigns

https://www.youtube.com/watch?v=1F\_pdoX\_0-Q

Reaching Larger Audience  $\rightarrow$  2500+ Outlets across 50 Cities



2,500 + strong and growing daily

Real-time "chat" on a social media-like platform, with results segmented across various demographics

### **FAMILY-FIRST CONNECTION.**

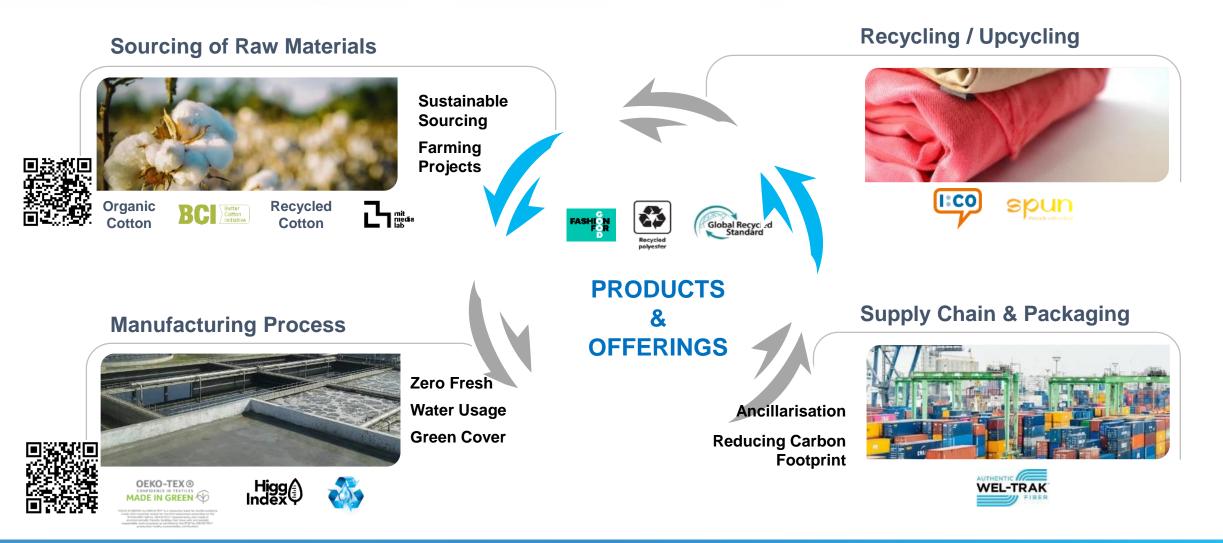
Welspun is creating and maintaining a community that we interact with regularly to help guide our decision-making with regard to product development, consumer marketing and retailer assortments.



Leveraging consumer insights to accelerate innovation

# Sustainability woven in Value Chain





Weaving Sustainability in all aspects of the Value chain

# Sustainability Targets

Areas	Base 2019	Goal 2022	Goal 2025	Goal 2030
Becoming Carbon Neutral	10%RE	20%RE	50%RE	100%RE
% Sustainable raw materials	23%	35%	50%	100%
Becoming Water Positive	18KL/MT (freshwater)	10KL/MT	5KL/MT	0
Zero waste to landfill	1019MT	50% reduction	0	0
Impacting lives through CSV	1,09,787	3,00,000	5,00,000	10,00,000
Impacting farmers, cotton projects	10,000	1,30,000	2,50,000	5,00,000

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# Inclusive Growth: Corporate Social Value



# WELSPUN

#### **Environment & health**



Building Model Villages Sustainable business practices, clean water, improved sanitation and development of green spaces within the communities

#### Education





Our initiative to improve the quality of education at schools serves over **160+ schools**, ~**317 digital Classroom**, **1300+ teachers** and **65,000+ students** in Gujarat

### Empowerment





Akankshita Center

### Welspun 2.0, spun centers, smart villages are empowering the women in Gujarat to lead the way to economic independence and growth. 450+ Women Entrepreneurs across 205 Villages

### Supporting Sportswomen





250+ Medals won through
Welspun Super Sports across 11
different sports. Partnership with
sports agency – Meraki Sports
26 Athletes across India

### **Emerging Business: Flooring Solutions**



### Wide range of flooring products



**Carpet tiles** 



**Broadloom carpets** 



**Click n Lock tiles** 



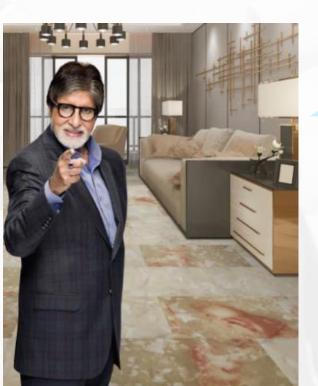
**Artificial grass** 

Welspun Flooring Only company to manufacture both Hard & Soft Flooring under one roof

Vertically integrated company

LEED Gold certified

In-house Design lab



# One day flooring with company provided expert installation

- Facility located in Telangana
- Investment of ~Rs. 8.8 billion
- Ongoing Digital transformation at breakneck speed with upcoming tools such as Virtual retailing tour experience, Online Design studio, interactive e-catalogs etc.
- 50 distributors and ~500 dealers have been appointed so far pan-India
- Aim to become leading one-stop Flooring solution provider in Domestic & Global markets

# **Emerging Business: Advanced Textile**



Wet wipes

### Spunlace

Cater to medical disposables, hygiene and cosmetic applications

Successfully tested for manufacturing Aerospace cleaning material

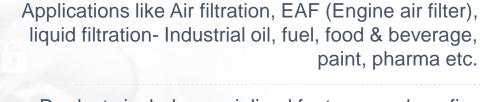












Products include specialized features such as fire retardants, anti-bacterial, PET resistant, among others





"Made in India" products range gaining traction globally



Needlepunch



Technology → Hydro Entanglement		Thermo bondin	g Nee	Needlepunch	
Markets →	Automotive	Protective	Filtration	Coating Substrates	Personal Hygiene

# Health & Hygiene foray



- Leveraging integrated capabilities in woven & non-woven fabrics
- National and international certifications on Facilities & Products
- Product range : Masks, coveralls, wipes, disposable linen
- 1<sup>st</sup> company in India to get BIS quality certification for the disposable coverall
- Current Capacity: Daily > 250,000 Masks and 10,000 Coveralls
- Catering to business requirements both within India and exports



WELSPUN BECOMES THE FIRST COMPANY IN INDIA TO RECEIVE BIS CERTIFICATION FOR DISPOSABLE COVERALL.



Textile capacity for making Personal Protection products





corporation, Australia



### **Ecommerce - Multipronged strategy to drive growth**

**Presence across the spectrum** 

	B2B B2C Omni-channel	Brand Play <th></th> <th>amazon Toverstock.</th> <th>Walmart ZOLA</th> <th><b>*wayfair</b> <b>KOHĽS</b> Sam's Club.</th>		amazon Toverstock.	Walmart ZOLA	<b>*wayfair</b> <b>KOHĽS</b> Sam's Club.
Choice Play	Channels Categories & Brands Target Consumers		Strategic Levers	Balanced Portfolio m Partnerships Profitability – Margin		
	Supported by Core Capability	Digital marketing	Su	pply chain	Data A	nalytics

### Vertically Integrated Presence with Significant Capabilities



# **Global Distribution Network with Marquee Clients**



Delivery and Reach in **Over 50 Countries** 

# Awards & Accolades - Testimony to Excellence



and many more ...

### Experienced Board & Management with Proven Track Record

#### **Board of Directors**

#### B. K. Goenka, Chairman

- Amongst India's most dynamic businessmen
- Past President ASSOCHAM (2019)
- Recipient of Asian Business Leadership (ABLF) Award, 2019

#### Arun Todarwal, Independent Director, Audit Committee Chairman

**20+ years** of experience in Finance, Audit, Taxation and Quality Management. Member of ICAI, practicing since 1981

#### Ms. Anisha Motwani, Independent Director

 28+ years experience in advertising, auto-manufacturing, financial and health services. Currently advisor to World Bank. Voted among '50 Most Powerful Women in Indian Business' by Business Today for 3 consecutive years

#### Pradeep Poddar, Independent Director

 Technocrat & Corporate Leader with 30+ years of experience in consumer products industry and vast experience in brand building

#### Arvind Singhal, Independent Director

 MBA from University of California, founded Technopak, India's leading management & operations consulting firm with focus on Textiles, Retail, Healthcare etc

### 🖓 Management Team

#### Rajesh Mandawewala, Managing Director; Member of Board

- Qualified Chartered Accountant; Played an instrumental role in establishing Welspun's Textile & Pipe business
- · Leading new strategic initiatives of the Group

#### Ms. Dipali Goenka, CEO & Joint Managing Director; Member of Board

- Driving force behind textile business, successfully led development of two brands SPACES and Welhome
- Graduate in Psychology & completed Management Program from Harvard

#### Sanjeev Sancheti, CFO (Welspun India)

- 29+ years of experience in corporate finance, accounts and strategy
- Was with SREI as Chief Strategy Officer for 12 years before joining Welspun

#### Ms. Nemisha Ghia, CEO (Retail)

- 18 years+ of diverse experience across E Commerce, FMCG & Telecom
- · Worked with Swiggy, Amazon, Mondelez, HUL, PepsiCo Fritolay, Reliance Telecom and Bharti Airtel

#### **Cherian Thomas, CEO (Advanced Textiles)**

- 24+ years of experience across diverse functions & global functional expertise
- · Worked with Essel Propack, ITW Signode, Packaging India Private India Limited, Amcor Flexibles India

#### Mukesh Savlani, CEO (Welspun Flooring - Exports)

- Home-grown CEO with 17+ years experience in various roles at Welspun; Engineering graduate
- Leadership Program from Harvard

#### Mahesh Shah, CEO (Welspun Flooring - Domestic)

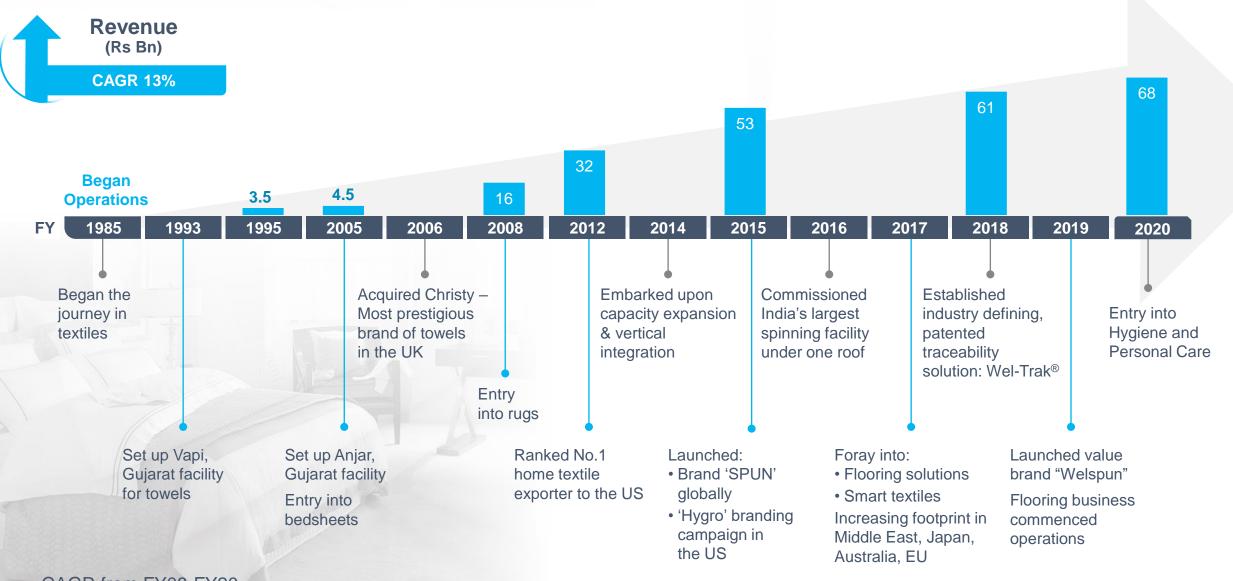
- 30+ years of experience in Turning around businesses, Go-To- Market strategy alignment and managing large teams
- Prior experience with NITCO, Future Group, Nilkamal Retail, VIP Industries Crompton Greaves, among others

#### Ravi Panicker, Head (Christy)

- 26+ yrs. experience in Retail Sales, Ecommerce & Category
- Previously worked with Raymond, Bombay Dyeing among others

# **Key Milestones**

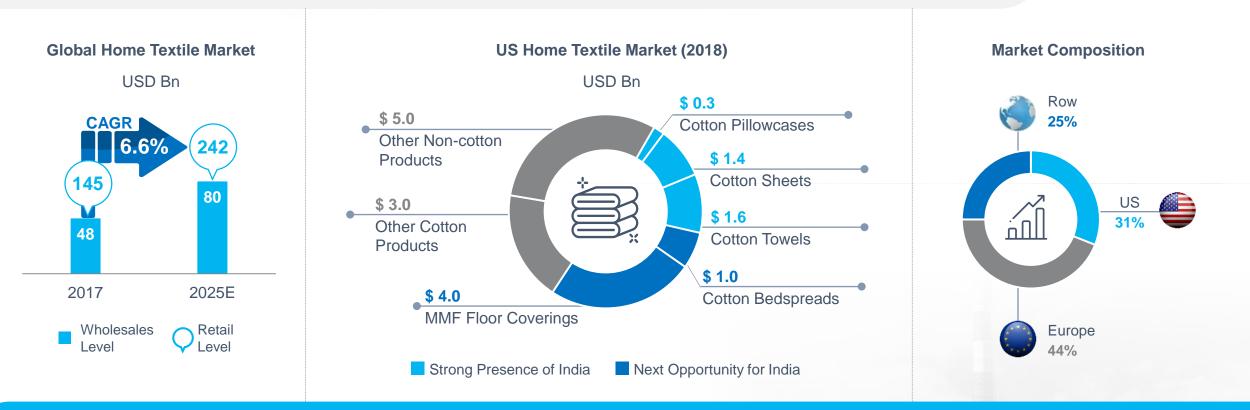




# **Global Market Opportunity**

# WELSPUN

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- US and Europe are the major end markets comprising a **75%** of the textile market
- India players have concentrated in US because
  - US is a large and homogenous market making it a more attractive market to target first
  - While US is a level playing field, Europe provides preferential tariff rates to some competing countries

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WELSPUN

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# **THANK YOU**

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