August 4, 2020

1. Corporate Relationship Department
   BSE Limited,
   Phiroze Jeejeebhoy Towers,
   Dalal Street,
   Mumbai - 400001.

2. Manager – Listing
   National Stock Exchange of India Ltd.
   Exchange Plaza, C-1, Block G,
   Bandra Kurla Complex, Bandra (E),
   Mumbai - 400051.

Sub.: Q1 FY 20-21 Financial Results Conference Call – Investor Presentation

Ref.: 1. Regulation 30(6) of the Securities and Exchange Board of India (Listing
     Obligations and Disclosure Requirements) Regulations, 2015
     2. Scrip Codes : BSE - 500165, NSE - KANSAINER

Dear Sirs,

Further to the intimation done by the Company on August 1, 2020, with respect to the
Conference Call to be hosted by the Management of our Company on Wednesday, August 5,
2020 at 4 p.m. (IST) to discuss Q1 FY 20-21 Financial Results of the Company, we are
enclosing herewith an Investor Presentation.

For KANSAI NEROLAC PAINTS LIMITED

G. T. GOVINDARAJAN
COMPANY SECRETARY

Digitally signed by G T
GOVINDARAJAN
Date: 2020.08.04 20:57:10 +05'30'
Disclaimer

This presentation may contain statements which reflect management’s current views and estimates and could be construed as forward making statements. The future involves certain risks and uncertainties that could cause actual results to differ materially from the current views being expressed. Potential risks and uncertainties include such factors as general economic conditions, foreign exchange fluctuations, competitive product and pricing pressures and regulatory developments.
Agenda

- Business Environment FY 20-21*
- Financial Performance FY 20-21*
- Business Review FY 20-21*
- Risks and future outlook

*The details in the presentation are for the period April – Jun 2020
Business Environment 20-21

- Lockdown across country from 22\textsuperscript{nd} March to 3\textsuperscript{rd} May due to COVID - 19
- Intermittent lockdown in different states post 3\textsuperscript{rd} May
- Demand wipeout in April
- Deco Demand improvement in May and June
- Slow Demand improvement in Industrial
Agenda

Business Environment FY 20-21*

Financial Performance FY 20-21*

Business Review FY 20-21*

Risks and future outlook

*The details in the presentation are for the period April – Jun 2020
# Financials

## Standalone Q1

<table>
<thead>
<tr>
<th></th>
<th>Q1 2019-20</th>
<th>Q1 2020-21</th>
<th>Gr%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue from operations (Net)</td>
<td>1463.5</td>
<td>598.1</td>
<td>-59.1</td>
</tr>
<tr>
<td>PBDIT (w/o other income)</td>
<td>249.0</td>
<td>80.5</td>
<td>-67.7</td>
</tr>
<tr>
<td>PBDIT as % of sale</td>
<td>17.0</td>
<td>13.5</td>
<td></td>
</tr>
<tr>
<td>PAT</td>
<td>147.9</td>
<td>42.7</td>
<td>-71.1</td>
</tr>
<tr>
<td>PAT as % of sale</td>
<td>10.1</td>
<td>7.1</td>
<td></td>
</tr>
</tbody>
</table>

*Rs. Crore*
Financial Analysis Q1 2021

Positive Factors
- Benign Raw Material price trend
- Strong control on cost and overheads

Negative Factors
- Volatile exchange rate
- High Fixed cost impact due to low production and sales
Agenda

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Decorative

Nerolac launched its hygiene care range

“Covid Painter fund” created for helping Corona effected painters

Launched Campaign ‘Aaj careful to kal colourful’ on Environment day

Market

• Growth of upcountry & rural markets was higher than local markets post opening of lock-down

Highlights

• Volume growth was led by Enamel, Putty & Primers.
• Soldier continued to do well
• Construction chemicals got good traction before monsoon
• New Product Launches
• “Covid Painter fund” created for helping Corona effected painters.
• First company to reimburse loyalty earnings to painters through direct bank transfers
• Conducted dealer training to operate in new environment
• Distributed PPE kits to approx. 1 Lac Painters
## Industrial

### Market

- Major OEMs operating on reduced manpower under restrictions of maintaining high level hygiene
- Many Ancillaries are facing challenges to deliver components to Auto OEMs
- Faster recovery in Tractor industry compared to other segments

### Highlights

- Auto-refinish business was less impacted than Auto OEM business
- Aggressive focus on New Business
- Coil Coating has been less impacted by the slowdown and performed well in Q1
Subsidiary Performance

**India**

**MARPOL**
- April month was a washout - Nil sale
- Sales starting picking up from May and further in June.

**PERMA**
- April month was a washout.
- Sales started picking up in May and growth was shown in June.

**NEROFIX**
- Industrial sales took a major hit in Q1 due to lower demand.
- Nerofix Gold launched across Northern region

**Subcontinent**

**NEPAL**
- Lockdown continued from 24th March till 15th June.

**LANKA**
- The Market was closed for about 50 days since first week of March due to Covid-19
- Company posted growth

**BANGLADESH**
- Complete Lockdown was from 25th Mar’20 to 9th May’20. Markets were also closed from 21st May to 30th May due to EID
# Operations Support

<table>
<thead>
<tr>
<th>Operational</th>
<th>Thrust on Digital</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Safe shutdown and start up of plants without any</td>
<td>• 100% Adoption of Work from Home concept &amp; collaboration tool</td>
</tr>
<tr>
<td>safety issue</td>
<td>• Launch of Employee Engagement Mobile App : “IAMNEROLAC”</td>
</tr>
<tr>
<td>• Compliance to all regulations and conditions imposed</td>
<td>• Launch of Digital University for Learning &amp; Development of Employees</td>
</tr>
<tr>
<td>by the Government</td>
<td>• ML based app launched for sales team with Heat maps relating to live COVID-19</td>
</tr>
<tr>
<td>• Sales team contacted / visited all customers to</td>
<td>related tracking and support</td>
</tr>
<tr>
<td>ensure connect with our customers</td>
<td>• Advanced Analytics piloted for Decorative Business</td>
</tr>
<tr>
<td>• Multiple Cost Reduction initiatives across all</td>
<td>• New App developed for Decorative Dealer for 24*7 connect. Launched in July</td>
</tr>
<tr>
<td>verticals which will give benefit in the coming</td>
<td></td>
</tr>
<tr>
<td>quarters</td>
<td></td>
</tr>
</tbody>
</table>
Agenda

- Business Environment FY 20-21*
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*The details in the presentation are for the period April – Jun 2020
Risks and Outlook

Risk

- The demand conditions have improved since May’20, however disturbances due to spurt in Covid cases leading to sporadic lockdowns in various states might hit demand
- Crude expected to firm up as demand revives and will impact input prices

Outlook

- Prediction of Normal Monsoons brings in good positivity for a good agricultural output
- Smaller towns and rural markets should continue to do well
- Gradual Revival is expected in Tier 1
- Industrial demand should improve over Quarter 1
THANK YOU