

CREDO BRANDS MARKETING LIMITED (fka Credo Brands Marketing Private Limited) Plot No. B, 8, MIDC Central Road, Marol MIDC,

Andheri (E), Mumbai - 400093. INDIA Tel. No.: +91 22 6141 7200 Email: helpdesk@mufti.in

Website: Corporate: www.credobrands.in Ecommerce: www.muftijeans.in CIN: U18101MH1999PLC119669

January 16, 2024

To **BSE Limited** Phiroze Jeejeebhoy Towers Dalal Street, Mumbai - 400 001 To **National Stock Exchange of India Limited** Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai - 400 051

Scrip Code: 544058 Scrip Symbol: MUFTI

Dear Sirs,

Presentation on Un-audited Financial Results (Consolidated and Standalone) for the quarter and half-year ended September 30, 2023

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find attached the presentation on Un-audited Financial Results (Consolidated and Standalone) for the quarter and half-year ended September 30, 2023.

Thanking you,

Your faithfully, For Credo Brands Marketing Limited

Sanjay Kumar Mutha **Company Secretary and Compliance Officer** 

Encl. As above









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Q2 & H1 FY24 Financial Highlights

### MD's Comments



#### Commenting on the Result, Mr. Kamal Khushlani, Chairman & MD, Credo Brands Marketing Limited said

"We at Mufti thank the investor community for the tremendous support shown during the IPO. Public Listing is a proud moment for of us and this will provide a healthy visibility to the brand.

Over the recent months, the retail sector experienced a slowdown owing to subdued consumer demand. Despite facing these external challenges, the company has successfully sustained its growth momentum. Moreover, some demand typically linked with the festive season has been deferred to the third quarter of this year, leading to a comparatively lower growth for Q2 & H1 FY24.

During H1 FY24, Revenues grew by 21% Y-o-Y to Rs. 284 crores with Gross Margins at 57.0%. Our EBITDA and PAT for H1 FY24 stood at Rs. 87 Crores and Rs. 37 crores respectively.

We believe in providing a meaningful wardrobe solution for multiple occasions in a customer's life, with our product offerings ranging from shirts to t-shirts to jeans to chinos, which caters to all year-round clothing. The brand was created as an alternative dressing solution and was designed to deliver a casual alternative with a focus on creative, bold, and expressive clothing for the contemporary Indian man who wanted something more stylish than what was commonly available. Our products are designed to provide a youthful appearance while keeping up with the ongoing fashion trends. Our design team is constantly focusing on expanding our product range to meet a varied range of consumer needs.

In order to adapt to an ever-changing retail landscape, we conducted an internal assessment in 2019 and put the learnings to reinvent the brand philosophy. As part of this brand reinvention, we developed, 1) a new Brand Identity; 2) a new merchandise architecture for increasing our share of customer's wallet by providing designs suited for specific occasions in our customer's life ranging from relaxed holiday casuals, authentic daily casuals to urban casuals, party wear and also athleisure; 3) a new Retail Identity.

Since we made the above changes, the brand has gained in salience and the same is reflected in the performance of the Company.

We intend to continue increasing our presence by setting up new Points of sale and expanding our EBO network in existing as well as additional cities and regions across India. We expect emerging demand from existing and new cities will help fuel our growth.

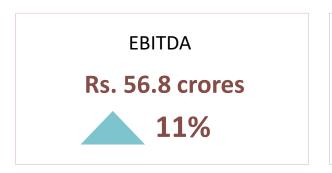
Mufti has been able to build a resonance with consumers through multiple marketing, advertising and customer engagement initiatives. We intend to continue enhancing the brand recall of our products through the expansion of our EBOs footprint as well as the use of targeted marketing initiatives."

## Robust Q2 FY24 Operational & Financial Performance

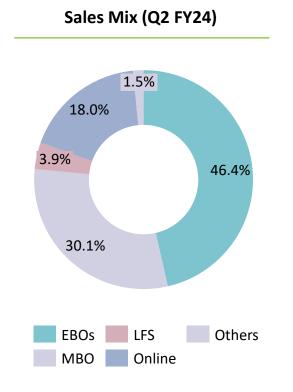












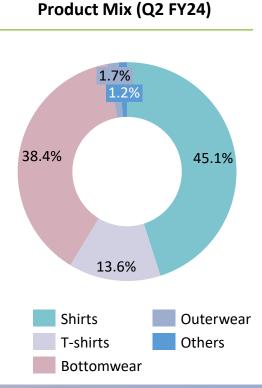




Q2FY24

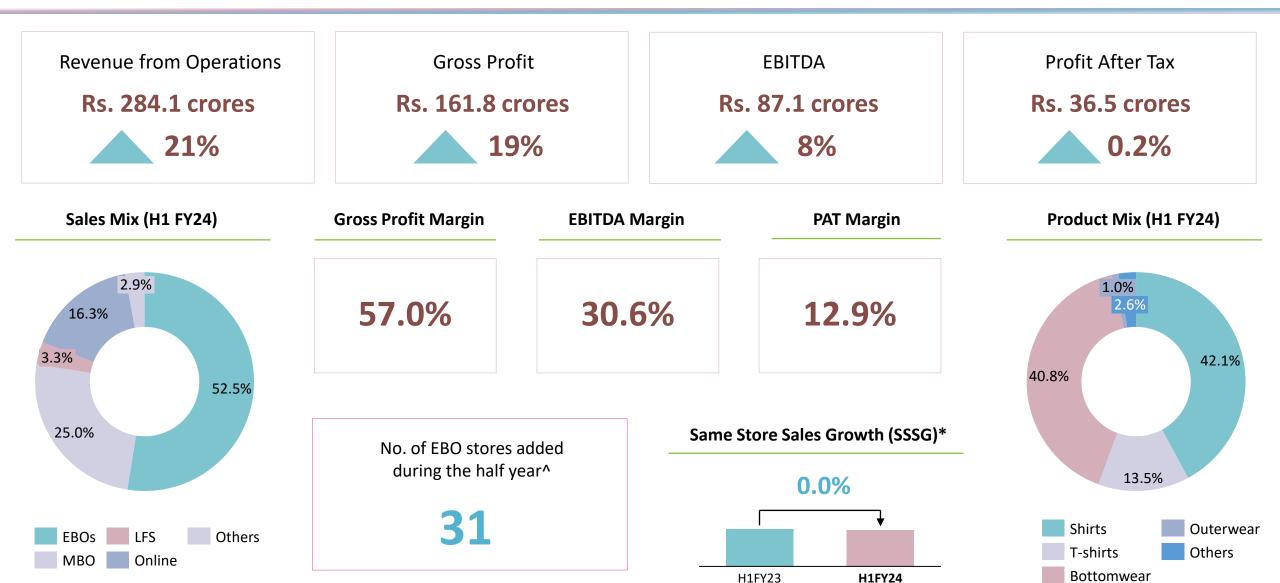
Q2FY23

**PAT Margin** 



## Robust H1 FY24 Operational & Financial Performance

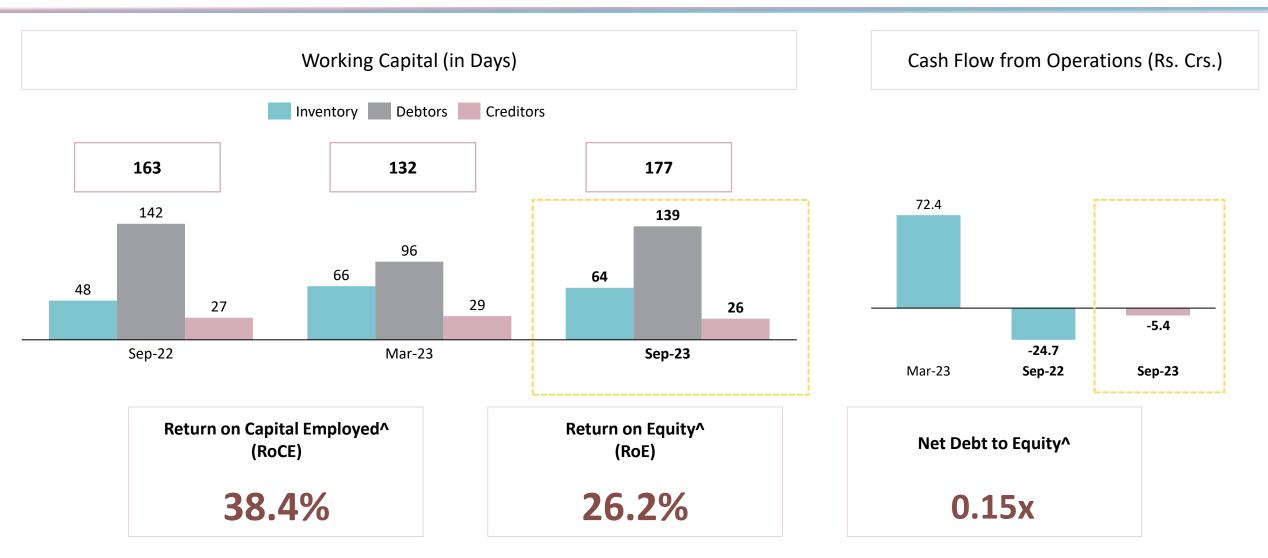




^ Net Addition of EBO Stores

## Robust Cash Flow & Balance Sheet





RoCE = EBIT / Average Capital Employed. (Capital Employed = Total Equity + Long Term Debt + Short Term Debt)
RoE = PAT / Average Equity

^ As of September 30, 2023

## Consolidated Profit & Loss Statement



Profit & Loss (in Rs. Crore)	Q2 FY24	Q2 FY23	YoY	H1 FY24	H1 FY23	YoY
Total Revenue	165.6	142.7	16%	284.1	234.9	21%
Cost of Materials Consumed	70.3	60.9		122.3	98.5	
Gross Profit	95.3	81.9	16%	161.8	136.4	19%
Gross Margin	57.5%	57.4%		57.0%	58.1%	
Employee Cost	7.9	6.5		17.0	13.0	
Other Expenses	30.6	24.1		57.8	43.1	
EBITDA	56.8	51.2	11%	87.1	80.3	8%
EBITDA Margin	34.3%	35.9%		30.6%	34.2%	
Other Income	1.2	0.9		2.1	2.6	
Depreciation	15.4	13.2		29.9	26.3	
EBIT	42.6	39.0	9%	59.3	56.6	5%
Finance Cost	5.6	4.1		11.0	7.9	
Profit before Tax	37.0	34.9	6%	48.3	48.7	-1%
Tax	9.0	8.9		11.7	12.3	
PAT	28.0	26.0	8%	36.5	36.5	0%
PAT Margin	16.9%	18.2%		12.9%	15.5%	
EPS (in Rs.)	4.35	4.05		5.68	5.67	

Since the Company turned 25 this year, there has been a one-time ex-gratia payment to employees to the tune of Rs. 1.7 crores

Advertisement Cost of Rs. 10.9 crores in the H1 FY24 has been on the higher side as compared to last year of Rs. 7.7 crores in the same period

Outsourced Manpower costs have increased by Rs. 4.6 crores in H1 FY24 on account of additional staff for the new warehouse at Bangalore

## Consolidated Balance Sheet



EQUITY AND LIABILITIES (in Rs. Crore)	30-Sept-23	31-Mar-23
Equity		
Share Capital	12.9	3.2
Other Equity	305.1	278.1
Total Equity	318.0	281.4
Non Current Liabilities		
Borrowings	5.1	6.8
Lease liabilities	170.6	151.2
Financial Liabilities	37.8	35.5
Provision	3.9	3.8
Total Non Current Liabilities	217.4	197.3
Liabilities		
Borrowings	43.0	3.3
Lease liabilities	33.4	30.6
Trade payables	37.2	42.5
Other financial liabilities	1.1	2.3
Current tax liabilities (net)	5.7	-
Other current liabilities	41.5	14.5
Provisions	3.7	2.6
Total Current Liabilities	165.6	95.8
TOTAL EQUITY & LIABILITIES	701.0	574.5

ASSETS (in Rs. Crore)	30-Sept-23	31-Mar-23	
Non Current Assets			
Property, plant and equipment	66.1	61.5	
Capital work-in-progress	1.4	0.2	
Intangible assets	0.3	0.4	
Right-of-use assets	192.0	173.1	
Investment Property	1.6	1.7	
Financial asset	16.5	12.7	
Deferred tax assets (net)	26.0	20.3	
Non Current Tax Assets	1.5	1.5	
Other non-current assets	15.5	15.5	
Total Non-Current Assets	320.9	286.8	
Current Assets			
Inventories	121.5	113.4	
Financial Assets			
Trade receivables	224.6	137.3	
Cash and cash equivalents	0.7	8.1	
Bank balances	0.8	0.8	
Other financial assets	5.0	8.0	
Other current assets	27.5	20.0	
Total Current Assets	380.1	287.6	
TOTAL ASSETS	701.0	574.5	

## Consolidated Cash Flow Statement



Cash Flow Statement (in Rs. Crore)	H1 FY24	H1 FY23
Net Profit Before Tax	48.3	48.8
Adjustments for: Non - Cash Items / Other Investment or Financial Items	39.1	81.8
Operating profit before working capital changes	87.4	130.6
Changes in working capital	-81.1	-144.7
Cash generated from Operations	6.3	-14.2
Direct taxes paid (net of refund)	-11.7	-10.5
Net Cash from Operating Activities	-5.4	-24.7
Net Cash from Investing Activities	-13.2	7.0
Net Cash from Financing Activities	11.6	-14.9
Net Decrease in Cash and Cash equivalents	-7.0	-32.6
Add: Cash & Cash equivalents at the beginning of the period	7.7	36.2
Cash & Cash equivalents at the end of the period	0.7	3.6



Credo Brands Marketing Limited (MUFTI) was listed on the Stock Exchanges (NSE & BSE) on 27<sup>th</sup> December 2023

## 'Mufti' - Redefining Menswear



## Creative, Bold and Expressive Clothing for the Contemporary Indian Man



Focus on expressiveness and boldness in our designs differentiates us from competition



1,807 touchpoints with 404 EBOs in 226 towns & cities in India

Presence in 591 cities in India^



Diverse products range under the midpremium to premium price range of clothing in India



Comprehensively focus on the design and outsource manufacturing



Strong brand recall amongst customers with a database of over **2 million customers** on "Muftisphere"

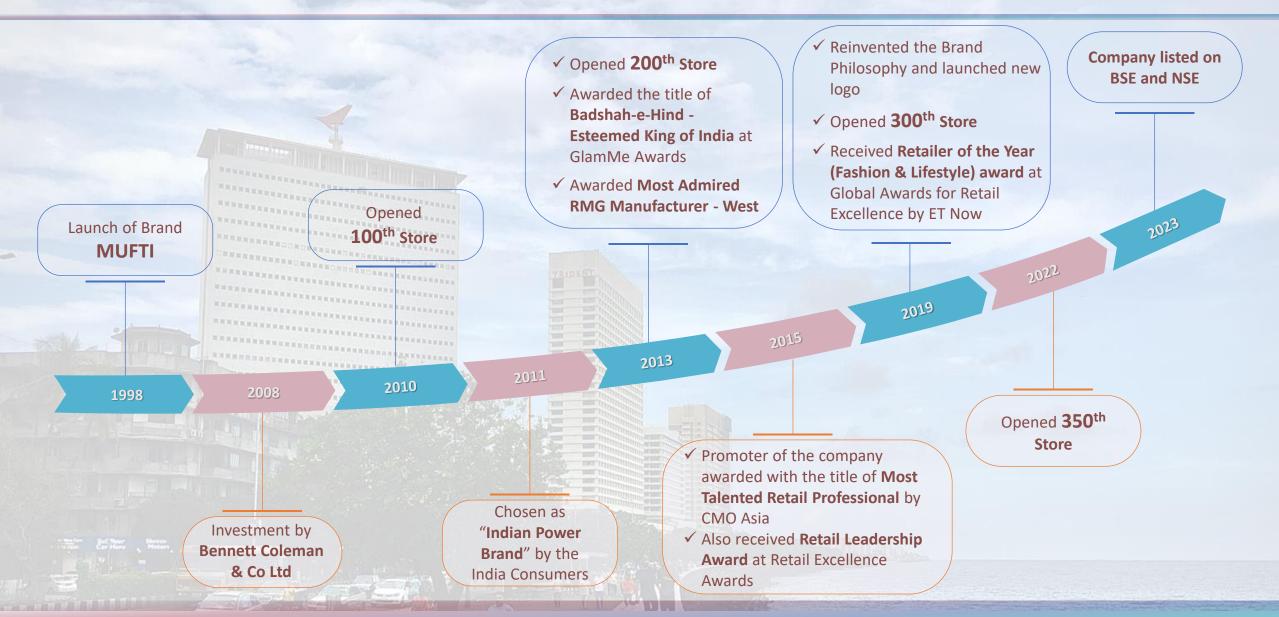


Network of **48 fabric and accessories suppliers** and **48+ manufacturing partners** 

Providing a meaningful wardrobe solution for multiple occasions in a customer's life

## Our Journey





## Reinvented Brand Identity



## THE STORY OF OUR LOGO











Signifying and reiterating our status as a home-grown brand of Indian origin







Coherent merchandise display at stores to communicate our lifestyle thought to the end consumer

## Reinvented Merchandise Architecture



**AUTHENTIC** 



**Daily Casuals** 

**RELAXED** 



**Holiday Casuals** 

**URBAN** 



**Party-Wear** 

**ATHLEISURE** 



Lounge-Wear

Increasing our share of customer's wallet by providing designs suited for specific occasions in our customer's life

## Reinvented Retail Identity











# COMPANY DIFFERENTIATORS

## Company Differentiators



1

Wide Range of Products for Multiple
Occasions

2

Strong Brand Equity with Presence
Across Categories

3

Multi-channel, Pan-India Distribution
Extending from Major Metros to Tier3 Cities

4

EBOs Prime Distribution
Channel Offering Holistic In-Store
Brand Experience and Enhancing
Brand Visibility

5

Scalable and Asset Light
Business Model

6

Driven Through Longstanding
Relationships with Partners from the
Back-End to Front-End

7

Systems Driven Processes and Analytical Capabilities Enable Data Based Decision Making

8

Financially Stable Business Model
With Demonstrated History of
Profitable Growth

9

Experienced Board of Directors with a Proficient Team Committed to the Brand's Philosophy

## 1. Wide Range of Products for Multiple Occasions



#### Focus on creativity, expressiveness and boldness in designs to provide a youthful appearance



T-shirts (1) WAVG MRP (2) – ₹ 2,226 (3)





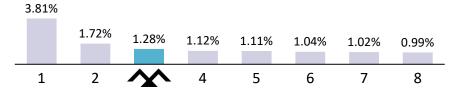
Among brands offering the most balanced mix of products across Topwear, Bottomwear and Outerwear\*

## 2. Strong Brand Equity with Presence Across Categories

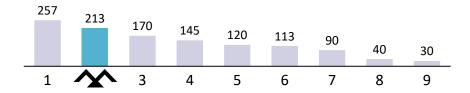


## Recognized brand with 25 years of presence in India

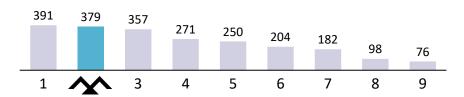
#### Share of Men's Casual Led Western Wear Players in the Mid Price+ Branded Market – FY2022



#### Cities Presence - Key Players in Men's Western Wear Market

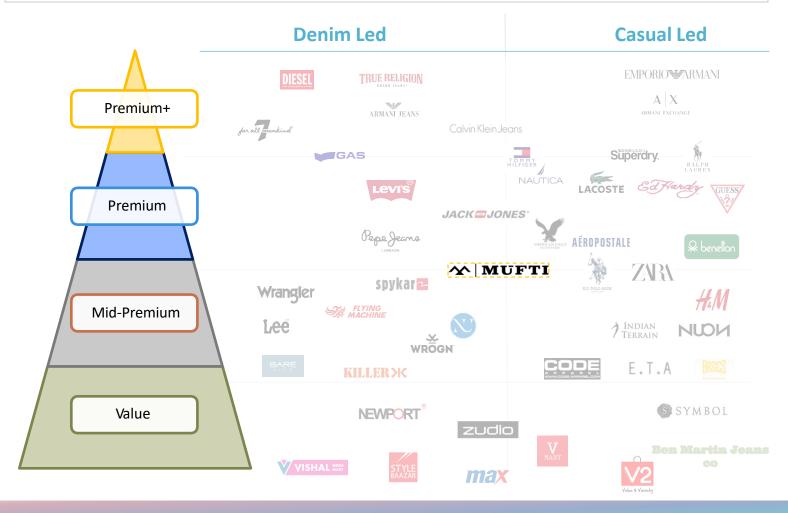


#### Number of stores – Key Players in Men's Western Wear Market



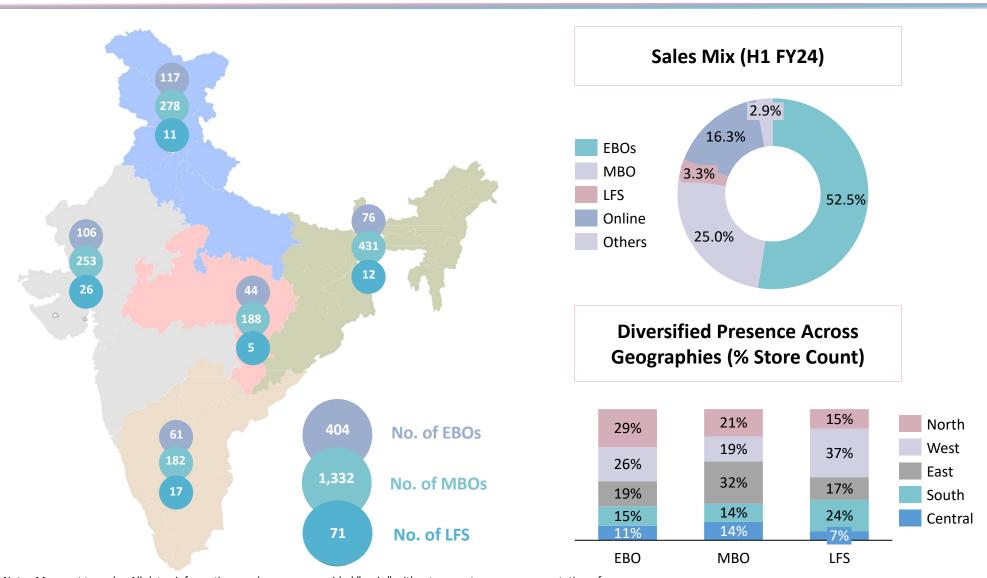
Number Series represents competitor in the series

#### Prominent focus on casual wear in the mid-premium to premium price range



## 3. Multi-channel having Pan-India Distribution





**Retail Touchpoints** 

1,807

**Cities Present** 

591

**EBO – Cities Present** 

226

High Streets, Malls & Airports

Top 8 cities & Tier I

~40% of stores

Tier II & III

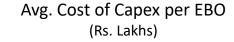
~60% of stores

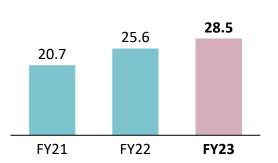
Note: Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy

As of September 30, 2023

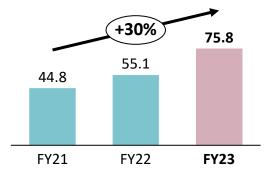
# 4. EBOs Offering Holistic In-Store Brand Experience and Enhancing Brand Visibility...







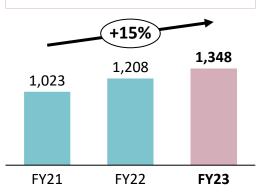
Avg. Revenue per EBO (Rs. Lakhs)



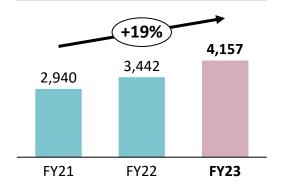
AIMUFTI



Avg. Revenue per product sold (Rs.)



Avg. ticket value per bill for EBOs (Rs.)



EBOs central to our growth strategy

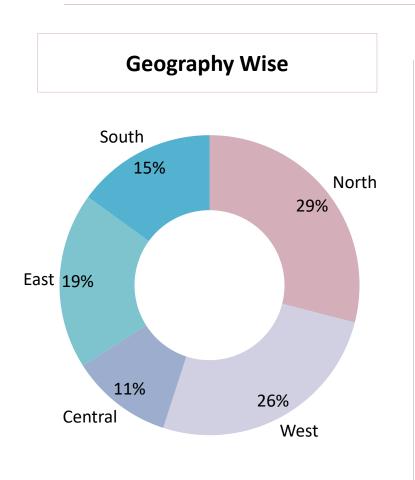
- Store locations identified to reach out to maximum number of target consumers
- ✓ In-store communications and visuals, store facades and store shutters utilized for advertising
- ✓ Identifiable and standardized colors and typography across packaging materials

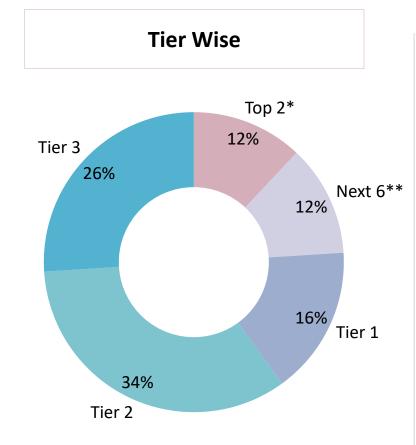
- ✓ Deliver high quality standardized customer experience
- ✓ Enhance brand visibility
- ✓ Increase awareness within each city
- Create high brand recall amongst target consumers

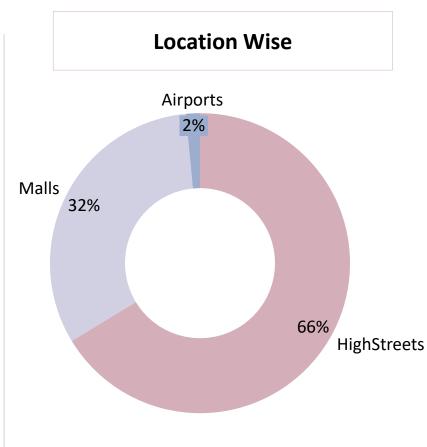
## ... with an evenly spread PAN-India network



### 404 EBO's in 226 cities; evenly spread pan-India EBO network





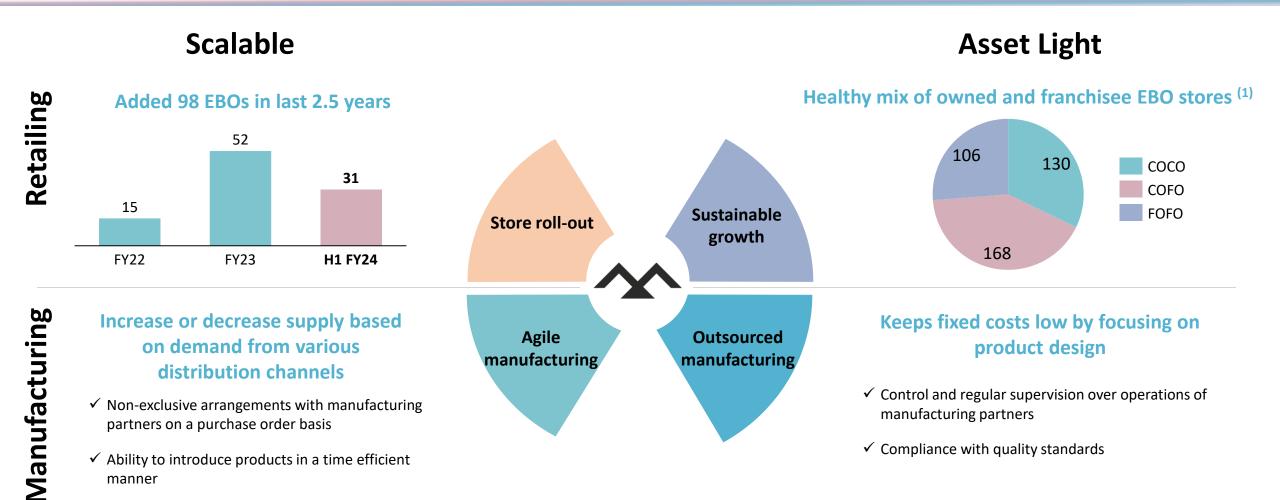


As of September 30, 2023

<sup>\*</sup>Includes Greater Mumbai, Maharashtra (consisting of Bhiwandi, Mumbai, Navi Mumbai, Thane and Vasai) and Delhi NCR (consisting of Faridabad, Ghaziabad, Gurgaon, New Delhi and Noida)

## 5. Scalable and Asset Light Business Model





Enables optimization, from procurement to distribution and employee costs, leading to sustained profitability

## 6. Driven Through Longstanding Relationships with Partners





#### **Sourcing Partners**

48

Fabric and accessories suppliers

**8** years

Average association of Top-5 suppliers

Arvind Limited, NSL Textiles Limited, RSWM Limited and Birla Century

Centralized ordering to meet timelines for each stage of production



#### **Manufacturing Partners**

Over **48** 

Manufacturing Partners

**8** years

Average association of Top-5 suppliers

Distributed manufacturing to optimize procurement costs



#### **Franchisee Partners**

**52%** 

of franchisees associated with Mufti for over 5 years

Over **10** years
Association of some franchisee partners

Delivering a coordinated look and feel in stores

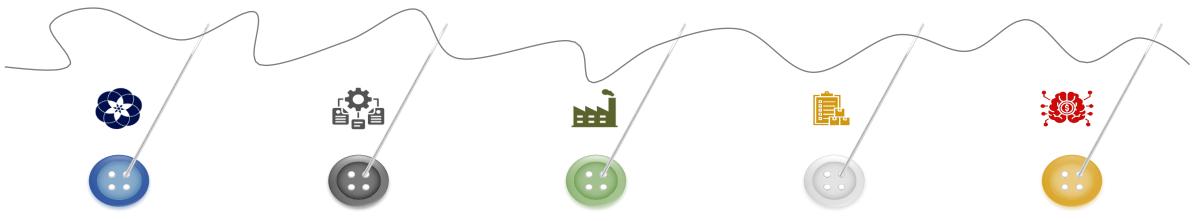
\dvantage **X** 

As of September 30, 2023

# 7. Systems Driven Processes and Analytical Capabilities Enable Data Based Decision-making



#### Strong In-house Design Competencies To Deliver Innovative And High-quality Products



#### **Product Design**

- Experienced in-house 17
   member design team with
   202 years cumulative
   experience.
- ✓ Track global trends to create a design album 682 designs created and produced during the six months period ended September 30, 2023.

#### **Procurement**

- ✓ Centralized sourcing of fabrics & accessories ensuring supply to manufacturing partners are cost- efficient, timely and of consistent quality
- ✓ Multiple levels of quality checks to ensure the right fabric quality

#### Manufacturing

- Ensures timely deliveries to deliver a coordinated look in stores.
- ✓ Various inline quality assurance systems in place to ensure garment conversion of desired quality

## Tech-enabled Inventory Management System

- ✓ Ensures **optimum inventory** at stores as well as at the 142,700 sq. feet mother warehouse in Bengaluru, Karnataka
- Moving inventory across geographies based on real time analysis of sales

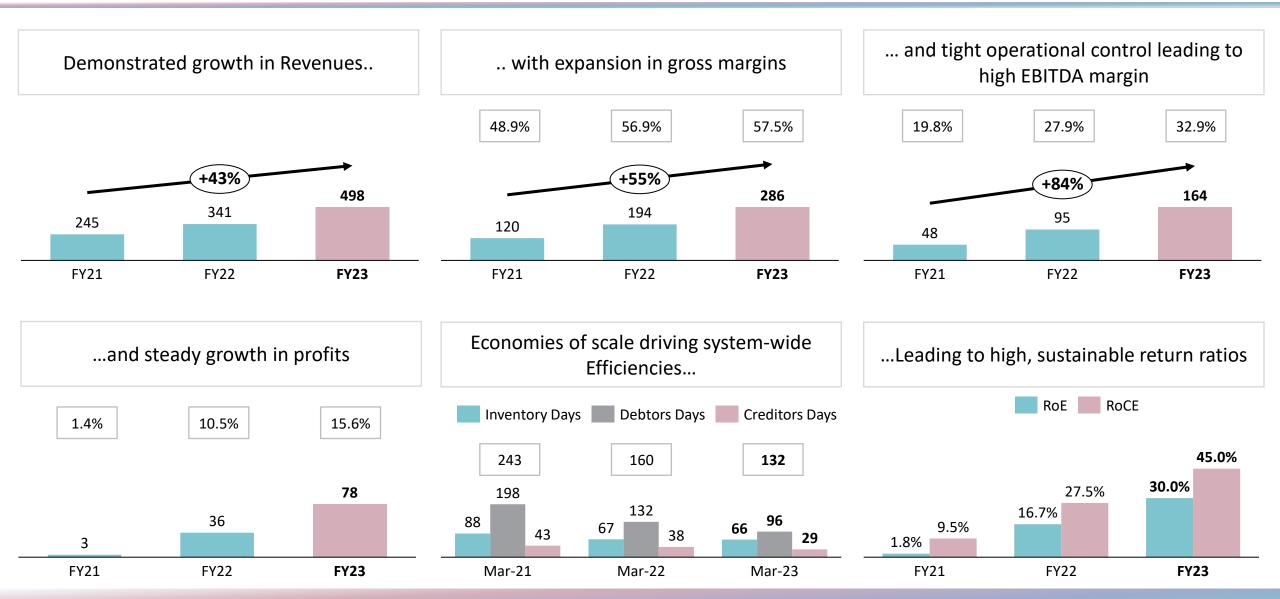
#### **Business Intelligence Tool**

- ✓ QlikView for data analytics and management reporting
- ✓ In process of evaluating and implementing artificial intelligence and machine learning based software across EBO stores

**Entirety of supply chain managed end-to-end on ERP Ginesys** 

# 8. Financially Stable Business Model With Demonstrated History of Profitable Growth





## 9. Experienced Board of Directors...





Mr. Kamal Khushlani PROMOTER, CHAIRMAN AND MANAGING DIRECTOR

- 1st generation entrepreneur
- >30 years experience in apparel retail
- B.Com degree (University of Mumbai)



Mrs. Poonam Khushlani PROMOTER AND WHOLE TIME DIRECTOR

- Co-founder
- >25 years experience in apparel retail



**Dr. Manoj Nakra**NON EXECUTIVE DIRECTOR

- Undergraduate degree in mechanical engineering (IIT Delhi), PGDM (IIM Bangalore), Executive Doctor of Management (Case Western Reserve University)
- Co-founder of SCIP Services and Solutions Private Limited, a SaaS platform company
- Independent director in Arvind Fashions Limited, previously associated with Apparel Group, UAE as Director, Strategy



Mr. Amer Jaleel INDEPENDENT DIRECTOR

- B.Com degree (Smt. Mithibai Motiram Kundnani College of Commerce and Economics, University of Bombay)
- Was named as Group Chairman and Chief Creative Officer of MullenLowe Lintas Group



Mr. Paresh
Bambolkar
INDEPENDENT DIRECTOR

- Fellow member at the ICAI
- Ex-proprietor of M/s. P V Bambolkar & Co. Chartered Accountants
- Currently director at Desire 4 India Private Limited



Mrs. Ramona
Jogeshwar
INDEPENDENT DIRECTOR

- Masters degree in management studies (Somaiya Institute of Management Studies and Research, University of Mumbai)
- Partner at M/s. Konark Engineers
- Previously associated with Kangaroo Kids Education Limited

## ...with a Proficient Team Committed to the Brand's Philosophy



#### Mr. Kamal Khushlani

**Promoter, Chairman & Managing Director** 

Right from Company Inception Experience > 30 years

#### Mrs. Poonam Khushlani

**Promoter & Whole Time Director** 

Right from Company Inception Experience > 25 years

#### Mr. Rasik Mittal

Chief Financial Officer (CFO)

With the Company since 2019 (4+ years) Experience > 34 years

#### Mr. Sanjay Kumar Mutha

Company Secretary & Compliance Officer

With the Company since 2023 (1+ years) Experience > 21 years

#### Mr. R.V. Subramaniam

Vice President
Creatives & Design Team

With the Company since 2019 (4+ years) Experience > 22 years

#### Mr. Biswajeet Ghosal

**Vice President**Retail & Business Development

With the Company since 2019 (4+ years)
Experience > 30 years

#### Mr. Mohit Bhagnari

**Vice President**Partner, Retail

With the Company since 2012 (11+ years) Experience > 28 years

#### Mr. Haresh M.

Vice President
Sourcing & Vendor Development

With the Company since 2011 (12+ years) Experience > 37 years

#### Mr. Samar Patel

Vice President
Planning, Monitoring & Merchandising

With the Company since 2008 (15+ years)
Experience > 16 years

#### Mr. Alpesh Mehta

**Head**Distributor Partner Relationship

With the Company since 2020 (3+ years)
Experience > 29 years

#### Mr. Pravin Gandhi

Vice President
Operations & Procurement

With the Company since 2010 (13+ years)

Experience > 23 years

## Prestigious Awards Received by the Company







## GROWTH DRIVERS

## **Growth Drivers**





# Expand domestic store network in existing and new cities

- ✓ Identified several markets as having potential for opening further EBOs
- ✓ Leverage existing store network and knowledge to tap this growth opportunity
- ✓ Offers the potential for market share gains, increased brand recognition and economies of scale

2

# Enhancement of brand appeal through focused marketing initiatives

- ✓ Project a brand image based on our style / vision / philosophy
- ✓ Targeted marketing initiatives



#### to grow sales through online channels

- ✓ Capitalizing on the increasing e-commerce demand in Indian retail
- ✓ Grow share of sales from own website and ecommerce partners
- ✓ Invest in growing social media presence
- ✓ Acquire new customers assisted by a team dedicated on driving ecommerce



# Focused expansion of product portfolio to become a men's lifestyle brand

- ✓ Evolve brand Mufti as a 360°men's lifestyle brand
- Design team currently considering designing a line of shoes, caps and socks



#### Leverage technology to improve supplychain management and enhance customer experience

- ✓ Invest further in IT infrastructure to improve productivity and increase operating efficiency
- ✓ Customize buying experience of customers, both in-store as well as online
- ✓ Tailor outreach programmes and marketing to suit specific customer behaviour patterns



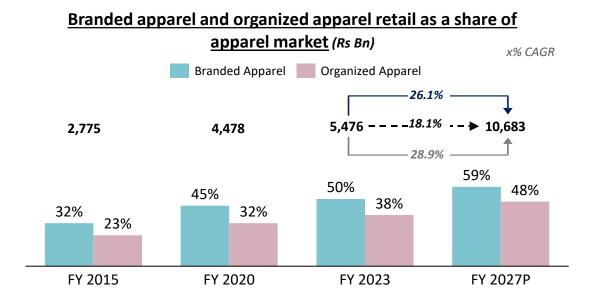
# INDUSTRY OVERVIEW

## Organized Market Share to Reach ~60% by FY'27 for Men's Apparel

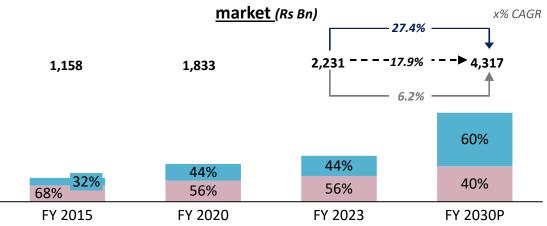
Growth

Drivers

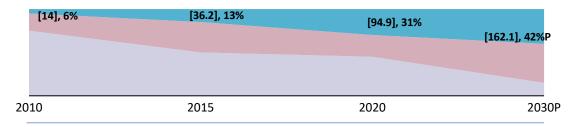




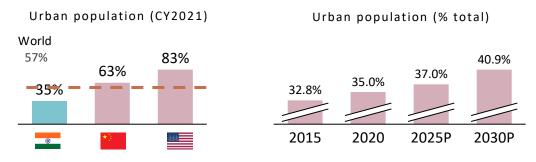
#### Men's apparel market segmentation by organised & unorganised



#### **Growing middle class**



#### **Increasing urbanization in India**





x% CAGR



Source: Technopak Report.

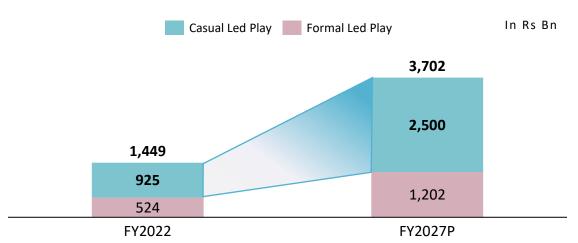
## India's Predisposition Towards Casual Wear has Grown Exponentially

Growth

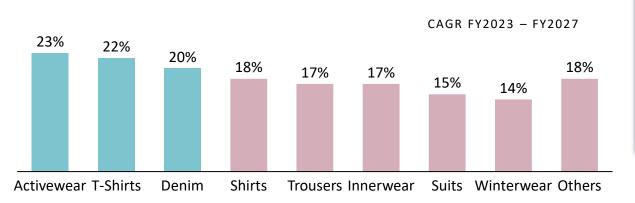
Drivers



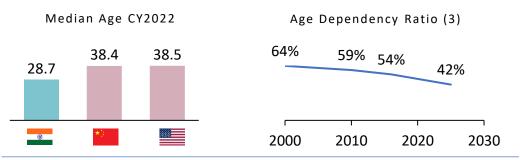
#### Causal (1) and formal led play in total men's western wear market



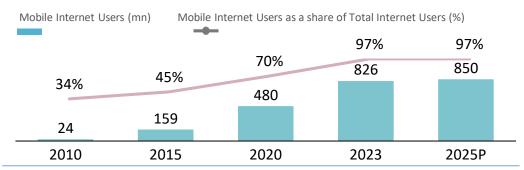
#### Men's western wear market by product (2)



#### One of the youngest populations globally



#### **Growth of digital penetration in India**



#### **Evolving corporate dress code**



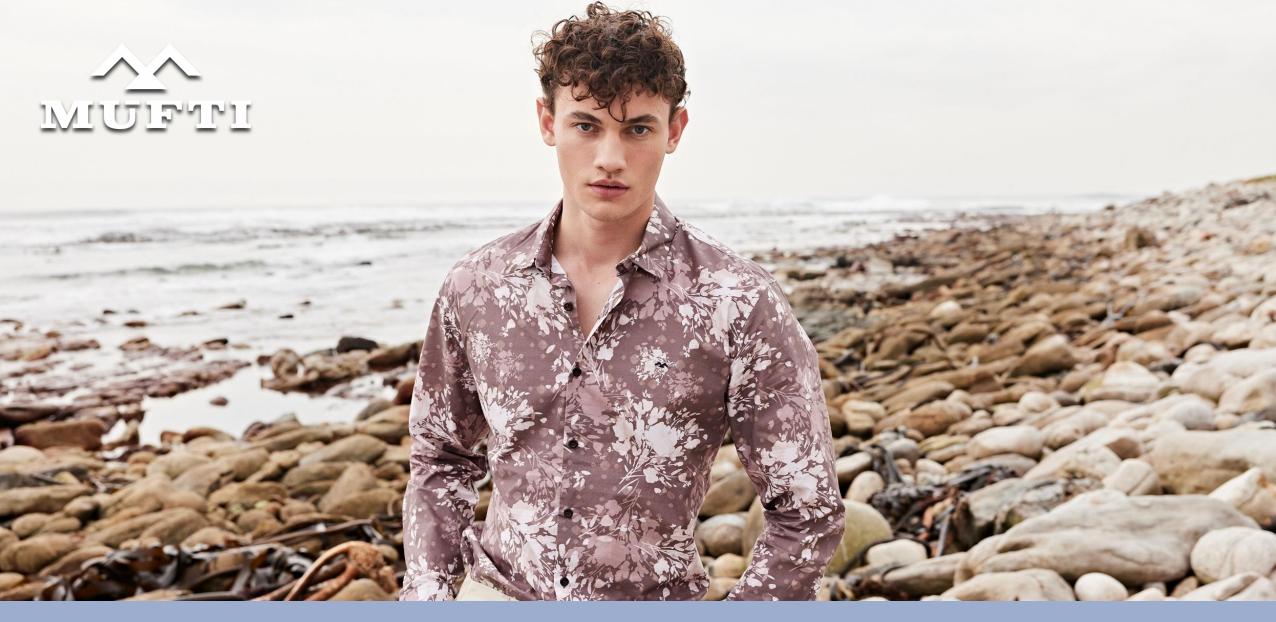




Ready-to-stitch

Formal wear

Friday dressing



## HISTORICAL FINANCIALS

## Consolidated Profit & Loss Statement



Profit & Loss (Rs. In crore)	FY23	FY22	FY21
Revenue from Operations	498.2	341.2	244.8
Raw Material Cost	211.9	147.1	125.0
Gross Profit	286.2	194.1	119.8
Gross Profit Margin	57.5%	56.9%	48.9%
Employee Cost	26.8	29.2	21.8
Other Expenses	95.6	69.8	49.5
EBITDA	163.9	95.1	48.5
EBITDA Margin	32.9%	27.9%	19.8%
Depreciation	53.4	45.9	44.1
Other Income	11.1	13.7	16.3
EBIT	121.6	62.9	20.7
Finance Cost	17.8	15.0	16.7
Profit Before Tax	103.8	47.8	4.0
Tax	26.3	12.1	0.6
Profit After Tax	77.5	35.7	3.4
Profit After Tax Margin	15.6%	10.5%	1.4%
EPS	12.06	5.60	0.54

## Consolidated Balance Sheet



Assets (Rs. In crore)	FY23	FY22	FY21
Property Plant & Equipment	61.5	40.3	38.7
Capital Work in Progress	0.2	0.6	0.4
Right of Use Asset	173.1	137.1	126.5
Investment Property	1.7	1.7	1.7
Intangible assets	0.4	0.1	0.2
Financial Assets	12.7	15.1	15.9
Deferred Tax Asset (Net)	20.3	15.8	12.0
Non - Current Tax Assets	1.5	1.9	0.1
Other Non - Current Assets	15.5	11.7	8.5
Non - Current Assets	286.8	224.3	204.1
Inventories	113.4	65.7	58.6
Financial Assets			
(i) Trade receivables	137.3	123.6	122.4
(ii) Cash and cash equivalents	8.1	50.7	25.3
(iii) Bank Balance & Other than above	0.8	0.8	0.7
(iv) Other Financial Assets	8.0	3.5	1.1
Other Current Assets	20.0	7.6	4.8
Current Assets	287.7	251.8	212.9
Total Assets	574.5	476.1	417.0

Equity & Liabilities (Rs. in crore)	FY23	FY22	FY21
Share Capital	3.2	3.2	3.2
Other Equity	278.1	232.5	189.1
Total Equity	281.4	235.7	192.3
Financial Liabilities			
(i) Borrowings	6.8	10.1	13.4
(ii) Lease Liabilities	151.2	111.1	104.6
(iii) Other Financial Liabilities	35.5	31.7	28.2
Provisions	3.8	3.5	4.2
Non-Current Liabilities	197.4	156.4	150.4
Financial Liabilities			
(i) Borrowings	3.3	3.4	1.8
(ii) Lease Liabilities	30.6	29.7	24.3
(iii) Trade Payables	42.5	36.7	34.7
(iv) Other Financial Liabilities	2.3	1.1	1.0
Provisions	2.6	1.8	2.4
Current tax liabilities (net)	-	-	2.8
Other current liabilities	14.5	11.4	7.2
Current Liabilities	95.8	84.0	74.3
Total Equity & Liabilities	574.5	476.1	417.0

## Consolidated Cash Flow Statement



Particulars (Rs. in crore)	FY23	FY22	FY21
Net Profit Before Tax	103.8	47.8	4.0
Adjustments for: Non-Cash Items / Other Investment or Financial Items	64.0	60.8	46.4
Operating profit before working capital changes	167.8	108.7	50.4
Changes in working capital	-64.6	-10.6	45.4
Cash generated from Operations	103.2	98.1	95.8
Direct taxes paid (net of refund)	-30.8	-19.7	-0.2
Net Cash from Operating Activities	72.4	78.4	95.6
Net Cash from Investing Activities	-19.1	-28.0	-5.9
Net Cash from Financing Activities	-81.9	-39.0	-66.1
Net Change in Cash and Cash equivalents	-28.6	11.4	23.6
Add: Cash & Cash equivalents at the beginning of the period	36.3	24.9	1.2
Cash & Cash equivalents at the end of the period	7.7	36.3	24.9



## THANK YOU!

**Company: Credo Brands Marketing Limited** 

CIN: U18101MH1999PLC119669



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