Date: 13 February 2020

The Manager
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C-1, Block-G
Bandra Kurla Complex, Bandra (E)
Mumbai- 400 051

The Manager
BSE Limited
Phiroze Jeejeebhoy Towers, Dalal Street
Mumbai- 400 001

NSE Scrip Name- SKIPPER / BSE Scrip Code- 538562

Re: Investors Presentation

Dear Sir,

We are forwarding herewith Investors Presentation for the quarter ended 31 December 2019.

Kindly take the same on record.

Thanking you,
Yours faithfully,
For Skipper Limited

Manish Agarwal
Company Secretary & Compliance Officer

Encl: As above
Broad-basing the pyramid
About Us
Skipper Limited is India’s largest and world's most competitive integrated transmission tower manufacturing company
• Angle rolling, tower, accessories and fastener manufacture coupled with EPC line construction
• One of India’s largest and fastest growing polymer pipes & fittings companies

• Four Power Grid Corporation of India-approved transmission tower and pole manufacturing plants (combined engineering capacity 300,000 MTPA)
• Among the most effective knowledge pools in the sector comprising 2,450+ members

• Widely respected player; awarded Largest Tower Supplier Award by Power Grid for 3rd consecutive year
• Awarded Best Industry in Water Resources sector by Central Board of Irrigation and Power.
SKIPPER: ONE-STOP SOLUTION PROVIDER

**Engineering products**

*Capacity: 300,000 MTPA*
- Power Transmission Tower
- Power Distribution Poles
- Monopoles
- MS & High Tensile Angles
- Solar Structures
- Fasteners
- Tower Accessories
- Railway Structures

**Highlights**
Positioned as one of the world's leading transmission tower manufacturer; largest in India

**Revenues (FY'19)**
Rs16,452mn

**Polymer products**

*Capacity: 51,000 MTPA*
- UPVC Pipes
- CPVC Pipes
- SWR Pipes
- HDPE Pipes
- Fittings

**Highlights**
- Only polymer pipe company in India to implement TOC in its operations

**Revenues (FY'19)**
Rs1,598mn

**Infrastructure projects**

- Transmission Line EPC
- Railway Electrification EPC
- Underground Utility laying by HDD

**Highlights**
- Forward integration activity
- Aimed at high-margin projects

**Revenues (FY'19)**
Rs 658mn
GLOBAL PRESENCE

SOUTH AMERICA
Peru, Colombia, Chile, Paraguay, Panama

EUROPE
UK, Germany, Spain

AFRICA
Kenya, Egypt, Ghana, Nigeria, Zambia, Sierra Leone Guinea, South Africa, Botswana, Burundi, Angola

MIDDLE EAST
Jordan, Saudi Arabia, UAE

SOUTH AND SOUTH EAST ASIA
Nepal, Bangladesh, Sri Lanka, Indonesia, Philippines, Malaysia

AUSTRALIA
## Stand Alone - Financial Performance Q3 & 9M FY’20

<table>
<thead>
<tr>
<th>Sl</th>
<th>Profit &amp; Loss Summary</th>
<th>Q3 FY’20</th>
<th>Q3 FY’19</th>
<th>9M FY’20</th>
<th>9M FY’19</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Revenues</td>
<td>2,998.4</td>
<td>4,348.2</td>
<td>9,516.6</td>
<td>14,374.8</td>
</tr>
<tr>
<td>2</td>
<td>Operating EBITDA (without Forex)</td>
<td>330.1</td>
<td>270.7</td>
<td>1,080.0</td>
<td>1,313.7</td>
</tr>
<tr>
<td></td>
<td>% of Revenue</td>
<td>11.0%</td>
<td>6.2%</td>
<td>11.3%</td>
<td>9.1%</td>
</tr>
<tr>
<td>3</td>
<td>Forex Gain / (Loss)</td>
<td>17.1</td>
<td>151.3</td>
<td>39.3</td>
<td>(54.0)</td>
</tr>
<tr>
<td>4</td>
<td>Reported EBITDA (2+3)</td>
<td>347.2</td>
<td>422.0</td>
<td>1,119.3</td>
<td>1,259.7</td>
</tr>
<tr>
<td></td>
<td>% of Revenue</td>
<td>11.6%</td>
<td>9.7%</td>
<td>11.8%</td>
<td>8.8%</td>
</tr>
<tr>
<td>5</td>
<td>Depreciation</td>
<td>95.8</td>
<td>85.3</td>
<td>284.2</td>
<td>297.0</td>
</tr>
<tr>
<td>6</td>
<td>Interest Expenses</td>
<td>201.3</td>
<td>235.0</td>
<td>649.0</td>
<td>765.5</td>
</tr>
<tr>
<td>7</td>
<td>Other Income</td>
<td>12.3</td>
<td>3.5</td>
<td>16.7</td>
<td>10.1</td>
</tr>
<tr>
<td>8</td>
<td>Profit Before Tax (4-5-6+7)</td>
<td>62.3</td>
<td>105.2</td>
<td>202.7</td>
<td>207.3</td>
</tr>
<tr>
<td>9</td>
<td>Tax</td>
<td>17.8</td>
<td>40.6</td>
<td>61.7</td>
<td>72.8</td>
</tr>
<tr>
<td>10</td>
<td>Profit After Tax (8-9)</td>
<td>44.6</td>
<td>64.6</td>
<td>141.0</td>
<td>134.5</td>
</tr>
</tbody>
</table>
Q3 & 9M FY’20 Revenue impacted on account of –

- Very limited Size contracts in domestic market has come up for offering in the past 2 years.
- Consciously slowed down supplies to the customer unwilling to give secured payment terms
- Considering the liquidity situation in the market, Limited our credit risk exposure across our customers ; at this stage we find it more prudent to not chase growth in revenue at the cost of financial discipline.
- Lack of short term orders in market
- Structural changes undergoing implementation in Polymer Segment

Management ideology of not chasing growth at the cost of financial discipline will be maintained and adhered.
Stand Alone operating EBITDA margins improved to 11.0% for the quarter and 11.3% for nine Months period in spite of lower sales; The margins of engineering business are back to their normal historical range of 13%.

Polymer TOC implementation Progressing well; Improvement continues on both Revenue & Margin front

Stable raw material prices and corrective steps undertaken to reduce overhead and fixed costs leaded to improved margin performance; Stronger expected execution in our Engineering & Polymer business going forth will further boost its performance.

Productivity and cost reduction initiatives at the plant and site level are expected to further improve efficiency in operations and aid to stable margins

Actively pursuing projects worth Rs 3,500 crore on international front and about Rs 700 Crores on the Domestic front, which are at the highest level in company history.
Segment Performance Q3 & 9M FY’20

<table>
<thead>
<tr>
<th>Segment</th>
<th>Financial Summary</th>
<th>Q3 FY’20</th>
<th>Q3 FY’19</th>
<th>9M FY’20</th>
<th>9M FY’19</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engg. Products</td>
<td>Net revenue</td>
<td>2,284.6</td>
<td>3,839.4</td>
<td>7,860.5</td>
<td>12,656.3</td>
</tr>
<tr>
<td></td>
<td>EBITDA (w/o forex)</td>
<td>295.5</td>
<td>267.7</td>
<td>1,020.6</td>
<td>1,272.2</td>
</tr>
<tr>
<td></td>
<td>% of Revenue</td>
<td>12.9%</td>
<td>7.0%</td>
<td>13.0%</td>
<td>10.0%</td>
</tr>
<tr>
<td>Polymer</td>
<td>Net revenue</td>
<td>384.0</td>
<td>331.0</td>
<td>925.0</td>
<td>1,250.8</td>
</tr>
<tr>
<td>products</td>
<td>EBITDA (w/o forex)</td>
<td>15.0</td>
<td>3.3</td>
<td>28.0</td>
<td>15.7</td>
</tr>
<tr>
<td></td>
<td>% of Revenue</td>
<td>3.9%</td>
<td>1.0%</td>
<td>3.0%</td>
<td>1.3%</td>
</tr>
<tr>
<td>Infra</td>
<td>Net revenue</td>
<td>329.8</td>
<td>177.9</td>
<td>731.0</td>
<td>467.6</td>
</tr>
<tr>
<td>projects</td>
<td>EBITDA (w/o forex)</td>
<td>19.6</td>
<td>(0.3)</td>
<td>31.3</td>
<td>25.8</td>
</tr>
<tr>
<td></td>
<td>% of Revenue</td>
<td>5.9%</td>
<td>-0.2%</td>
<td>4.3%</td>
<td>5.5%</td>
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<tr>
<td>Total</td>
<td>Net revenue</td>
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</tr>
</tbody>
</table>

Note: Segment EBITDA is net of Forex and includes allocation of un-allocable expenditure in pro-rata share of sales in their respective segment.
Op. EBITDA Margin (without Forex)

- Engineering & Stand Alone EBITDA margin are back to its normal range of 13% & 12% respectively, Clocked the desired range for past 4 consecutive quarters.
- Improved margin performance despite of lower sales in Q3 & 9M FY’20; Corrective steps undertaken to reduce fixed cost, Stable Raw material prices and better operational efficiencies resulted in such improvement.
- Margins to get better with expected increase in Engineering execution on both domestic and international front going forth.

Note: Engineering EBITDA is net of Forex and includes allocation of un-allocable expenditure in pro-rata share of its sales
Engineering Products – Order Book Composition – Dec 2019

Total Order Book
Rs 2,280 Crores

- Domestic T&D: 65%
- Domestic - Telecom & Railways: 24%
- Exports: 11%

T&D Order Book
Rs 2,022 Crores

- PGCIL: 46%
- SEB & Private: 27%
- Export: 27%

Order Book to Sales stands at 1.5 X
• Secured new orders of Rs 274 crore in Q3 FY’20 for engineering products supplies from PGCIL, SEB’s, Railways and for supplies across various export markets; Share of export inflow rose to 66% in Q3 FY’20
• YTD Engineering Order Intake of Rs 1,126 crores ; Share of Non T&D products at 11% in overall order book
• T&D Order book well diversified between Power Grid, Domestic SEB and International Projects

9M FY’20 Order Inflow
Total – 1,126 Crores

Strong Bidding Pipeline of 4,150 Crores as on 31st Dec 2019; International – 3,450 Cr & Domestic - 700 Cr

The company expects Ordering & Execution to gain pace in the coming quarters with increased participation opportunities from Power Grid, SEB, TBCB projects, Exports and Infrastructure push in North East & East India.

✓ Growing global competitiveness; Focusing on international markets to drive the ordering growth
✓ Large bunching up of order that remained postponed + Rs 50,000 Crores of GEC related projects to come up for bidding from next year will provide much needed boost to the domestic transmission industry
✓ Strong order traction from Domestic Railway
RISING EXPORT SHARE

• Crossed last year total export inflow by 24% within the first nine months of FY’20
• Targeting to double the exports inflow in comparison to last year.
FY’19
- International Certifications
- Credential Establishments
- Audit Approval of Plant
- Registration with International EPC players

FY’20 & 21
Time to ripe the benefits

• Major regulatory approval done
• Established relations with 100 global EPC players
• **Our International bidding pipeline of 3,450 crores are at the highest level in company history is a true testimony of our efforts**

• **We are at inflection juncture and targeting to grow exports order book to 50% in next 2 years from 13 % last year**
PERFORMANCE OUTLOOK

Rebound expected in domestic T&D action both on Ordering and Execution front from next quarter onwards

Focus on strengthening the international T&D order book; Positioned to grow exports to 50% of revenue in next 2 years

Desired EBITDA margin focus of 12-13% in FY’20

Implementation of TOC in both Engineering and Polymer business to significantly improve its working capital cycle and bottom-line profitability

Volume-value play to drive shareholder value
**THE BIG MESSAGE**

- **Profitability in a downturn is a validation of Skipper’s business model**

- **Conscious slowing down:** Not chase growth at the cost of financial discipline

- **Sectoral consolidation to lead to next rebound; opportunity to switch sectors based on margin positive**

- **Skipper opportunity-ready through re-navigated business model**

- **Progressive broadbasing to strengthen revenues and margins – overall quality of business**
Core Strategy

BROADBASING OUR PYRAMIDS
Broadbasing the number of sectors addressed
Riding the growth of some fast-growing segments into the long-term like telecom and railways

Broadbasing the customer mix within each sector (government and non-government)
Riding the inflection point within India where the power transmission sector opened to private players

Broadbasing the number of customers
Addressing the needs of a reasonable number of the large and a large number of small fast growing companies

Broadbasing the countries of our presence
Entering new geographies to derisk from an excessive dependence on one or few economies

WHAT IS BROAD BASING THE PYRAMID?
WHY WE ARE BROADBASING

To strengthen margins; some sectors promise lower working capital cycle

To be able to capitalise on sectoral upturns with speed; faster off the blocks

To strengthen competitiveness; last person standing

To transform from an Indian company into a global player

To report a lower sectoral beta; smooth the performance curves

To progress towards any-market business sustainability

WHY BROADBASING THE PYRAMID?
### WHAT WILL FACILITATE OUR BROADBASING

<table>
<thead>
<tr>
<th>Feature</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deep knowledge capital on product manufacture, quality standards and certifications</td>
<td>Fungible manufacturing capacity (from one product to another with no capex); only integrated manufacturer in the sector</td>
</tr>
<tr>
<td>Fungible manufacturing capacity (from one product to another with no capex); only integrated manufacturer in the sector</td>
<td>Strategic location; proximity to raw material sources; freight competitive</td>
</tr>
<tr>
<td>Strategic location; proximity to raw material sources; freight competitive</td>
<td>Existing presence in 30+ countries; relationships with 100+ global EPC players</td>
</tr>
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<td>Progressively enhanced capacity utilisation, revenues and amortisation economies</td>
</tr>
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<td>Global quality certifications and customer approvals in place – a ready foundation waiting to be scaled</td>
</tr>
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<td>Ability to enter segments with low capital cost (strengthening competitiveness from day one)</td>
</tr>
<tr>
<td>Ability to enter segments with low capital cost (strengthening competitiveness from day one)</td>
<td>Low long-term debt on the books</td>
</tr>
</tbody>
</table>

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**Stimulus Behind Broad Basing the Pyramid?**
THE IMPACT OF THE BROADBASING: FOUR DRIVERS

- Focus on projects coming out of PGCIL, SEB and private transmission players (Domestic T&D)
- Building credential and relationship with global EPC players to gain presence in international market
- Focus on telecom and railways sectors (domestic sectoral diversification)
- Increased bidding for projects promising superior IRR

Order book break-up as per segments:
- T&D: 87%
- Telecom: 6%
- Railways: 7%

T&D order book break-up as per End user:
- PGCIL: 46%
- SEB & Others: 27%
- Exports: 27%

As on Dec, FY20
Driven by the philosophy of profitable growth

Bids for projects that meet basic IRR criteria

Believes that no business is better than bad business

Consistent resistance to chasing volumes over profits

Can temporarily and selectively sacrifice margins for a larger strategic market entry and growth

Geographic diversification (global) dictated by large volumes, superior realisations and quicker receivables

Invested in pre-bid team capabilities; attractive strike rate of around 50%
Future Ready
BROADBASING TO REDUCE DOMESTIC DEPENDENCE

- **Opportunity-ready**: Certified by prominent international organizations for confidence-enhancing certifications
- **Established traction**: Working with over 100 Global EPC player; Enlisted 11 prominent customers in two years
- **Creditable beginning**: first-time enquiries from South Korea, Uruguay, Paraguay, Romania, Croatia, Mexico, Panama, Poland, Afghanistan, Russia, Australia and Nicaragua among others
- **Optimistic outlook**: Positioned to grow exports to 40% of revenues in next two year and to 50% in three years (15% today)
- **Competitiveness**: Increasing cost of labour and capacity shut downs in China is making Indian players like us globally competitive
- **Visible brand**: Participated in around 25 global exhibitions in two years to enhance visibility

### International certifications

<table>
<thead>
<tr>
<th>Certification</th>
<th>Country</th>
</tr>
</thead>
<tbody>
<tr>
<td>CFE/LAPEM</td>
<td>Mexico</td>
</tr>
<tr>
<td>CWB</td>
<td>Canada &amp; USA</td>
</tr>
<tr>
<td>DEWA</td>
<td>Dubai</td>
</tr>
<tr>
<td>ROHAS</td>
<td>Malaysia</td>
</tr>
<tr>
<td>CE CERTIFICATION</td>
<td>Europe</td>
</tr>
<tr>
<td>ACHILLES/STATNET</td>
<td>Nordics</td>
</tr>
<tr>
<td>Saudi Electric Company</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>The Jordanian Electric Power Company Ltd</td>
<td>Jordan</td>
</tr>
<tr>
<td>RETIE</td>
<td>Colombia</td>
</tr>
<tr>
<td>EETC</td>
<td>Egypt</td>
</tr>
<tr>
<td>BPC</td>
<td>Bhutan</td>
</tr>
<tr>
<td>KETRACO</td>
<td>Kenya</td>
</tr>
<tr>
<td>TCN</td>
<td>Nigeria</td>
</tr>
<tr>
<td>NGCP</td>
<td>Philippines</td>
</tr>
</tbody>
</table>
Skipper is the highest accredited manufacturers in India for supplying to global markets

Largest and lowest cost manufacturer out of India and one of the lowest globally

In between 2005 – 15 Skipper supported multiple Indian non integrated T&D EPC Contractors (holding major market share) with low cost reliable Transmission Tower supplies (Towers are almost 50% of the value of any project).

Currently replicating the same format in International markets with major International EPC contractors, helping them leverage their relations with the Utilities better

Increase in approvals such as CWB (North America), Lapem (Central America & Mexico), CE (Europe), DEWA (Middle east), Achilles (Nordic countries) and Sirim (South East Asia) which gives it better access to T&D business in these regions. Continuously increasing, Utility approval list with more key utilities in the European markets
WHAT MAKES US MORE COMPETITIVE

Higher Price: Chinese manufacturers are almost 10-15% higher priced than Indian manufacturers, owing to unfavorable currency and much higher labor costs.

Limited Capacities to offer: Chinese manufacturers have cut capacities owing to pollution issues and the remaining capacity is tied up in their Belt – Road project so are quoting very long lead times.

Reliability: More and more global utilities are interested to source from Indian manufacturers compared to Chinese due to regular quality issues over the years.
Considerable increase in Bidding Volumes from International T&D Sector

<table>
<thead>
<tr>
<th>Bidding Volumes T&amp;D sector</th>
<th>Mar 2018 Rs in Cr</th>
<th>Dec-19 Rs in Cr</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td>International T&amp;D</td>
<td>810</td>
<td>3,450</td>
<td>326%</td>
</tr>
<tr>
<td>Domestic T&amp;D</td>
<td>1,625</td>
<td>700</td>
<td>-57%</td>
</tr>
<tr>
<td>Total</td>
<td>2,435</td>
<td>4,150</td>
<td>70%</td>
</tr>
</tbody>
</table>

These developments reinforce our belief of a significant turnaround in the international markets.
GLOBAL T&D INVESTMENT OPPORTUNITIES

According to World Energy Outlook (WEO) 2015, a total of US$ 8.4 trillion investments are expected to flow in the global T&D investments between 2015 and 2040, averaging US$320 billion per year.

Source: WEO 2015, IEA
1 World Energy Outlook 2015
2 World Energy Outlook 2015
T&D INDUSTRY OVERVIEW IN INDIA

• Historical skew between generation and T&D asset creation; shortage of power evacuation capacity

• Skew correction across the last decade: substantial increase in T&D capacity amounting to 345 GW as on September 2019 which is estimated to grow at a CAGR of 6.5% between 2018 and 2023.

• Part of an overarching government agenda: one nation, one grid

• National power grid backbone enabling regions of power surplus to feed regions of power deficit

• Part of a long-term structural correction to maximise national resource use and create one consolidated market

• This structural correction to widen and deepen: large room for India’s transmission network to grow

• India Transmission capex estimated at INR 2.6 trillion (+49%) in the 13th Plan.
STRONG OPPORTUNITY IN INDIA’S T&D SECTOR

• Planned government transmission sector investment of Rs 2.6 lakh crore in FY17-22; estimated Rs 1.3 lakh crore allocated for intra-state transmission capacity. SEBs and private players to drive orders

• Village electrification, railway electrification, enhanced public-private participation and Electricity for All by 2019 to drive sectoral rebound

• 175 GW renewable energy capacity addition targeted by 2022 – an unprecedented opportunity

• Rs 50,000 cr Plus Green Corridor Projects (Lines being built in Western region catering to Renewable power sources)

• Dedicated schemes of Rs 1.09 lakh cr to provide 24x7 power (rural and urban)

• Unprecedented Rs 1 lakh cr allocated by Central government for national transmission grid

• Growing transmission focus with substantial line capacity addition from 11th Plan to 13th Plan

• 100,000+ CKM transmission lines at 220 kV+ projected for 13th Plan

• R-APDRP launched by Ministry of Power; upgradation of transmission and distribution network to reduce AT&T losses to 15%

• Growing participation in tariff-based competitive bidding (TBCB) by Indian private sector giants (Sterlite, Essel and Adani) creating multiple revenue engines

• SAARC keen to develop robust transmission grid to enhance pan-sub-continental power trade

• Growing popularity of monopoles
## Expected Transmission System Addition during 2017-22

<table>
<thead>
<tr>
<th>Transmission line length(ckt. km)</th>
<th>As of March 2017</th>
<th>Addition during 2017-18 (till September 2017)</th>
<th>Planned addition during 2017-22</th>
<th>Balance capacity to be added by 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>HVDC (800/500 kV)</td>
<td>15,556</td>
<td>-</td>
<td>4,280</td>
<td>4,280</td>
</tr>
<tr>
<td>765 kV</td>
<td>31,240</td>
<td>2,046</td>
<td>27,300</td>
<td>25,254</td>
</tr>
<tr>
<td>400 kV</td>
<td>1,57,787</td>
<td>8,678</td>
<td>46,000</td>
<td>37,322</td>
</tr>
<tr>
<td>220 kV</td>
<td>1,63,268</td>
<td>1,627</td>
<td>28,000</td>
<td>26,173</td>
</tr>
<tr>
<td>Total</td>
<td>3,67,851</td>
<td>12,551</td>
<td>1,05,580</td>
<td>93,029</td>
</tr>
</tbody>
</table>

| HDVC capacity (MW)                |                 |                                             |                               |                                 |
|-----------------------------------|-----------------|---------------------------------------------|--------------------------------|                                 |
| +/-800 kV                         | 5,000           | 3,000                                       | 14,000                         | 11,000                           |
| +/-500 kV                         | 13,500          | -                                           | -                              | -                                |
| Total                             | 19,500          | -                                           | 14,000                         | 11,000                           |

| Substation capacity (MVA)         |                 |                                             |                               |                                 |
|-----------------------------------|-----------------|---------------------------------------------|--------------------------------|                                 |
| 765 kV                            | 1,67,500        | 10,000                                      | 1,14,000                       | 1,04,000                        |
| 400 kV                            | 2,40,807        | 20,445                                      | 1,03,000                       | 82,555                          |
| 220 kV                            | 3,12,958        | 8,620                                       | 75,000                         | 66,380                          |
| Total                             | 7,21,265        | 39,065                                      | 2,92,000                       | 2,52,935                        |

Source: Central Electricity Authority
REASONS FOR LONG-TERM SECTORAL OPTIMISM

• India the fastest growing major global economy; expected to quadruple and emerge as a $10 trn economy in the next 15 years

• India’s power appetite projected to increase [4]x in line with its growing economy in the next decade

• India extensively under-penetrated: per capita power consumption considerably lower than peer countries which is estimated to reach 3000 units by 2040 compared to 1150 units in 2018.

• Three forecasted drivers of India’s power consumption: organic increase in demand in a growing economy; under-penetration likely to correct (supply likely to increase demand)/ substantial growth of renewable energy
EMERGING GROWTH DRIVERS

RAILWAYS & TELECOM

- Existing capacities and capabilities fungible across sectors
- The greater the fungibility, the superior the return on gross block
- Margins-enhancing competitive advantage
- Will progressively enhance capacity utilisation, revenues and amortisation economies

**Railways**

Around 6,000 km of electrification planned annually for the next three-four years
- CORE approvals for all plants after Uluberia expected soon
- This will enable Skipper to utilise its capacity (across T&D, Railways and Telecom).

**Telecom**

Accelerating data boom: 5G rollout expected to drive next stage of tower rollout
- Significant presence in telecom towers; preferred tower supplier for Jio and all major domestic telecom companies
- Alliance with Ramboll – Denmark for technical design/support in process and quality assurance
Large and robust growth plan in the pipeline: multi-year growth outlook

Projected spending of Rs 35,000 cr over a period of next 3-4 lined up for Railway Electrification in India; 40-45% of this to get invested in Rail Structures

Proposed electrification of 6,000 km network in 2018-19 and 7,000 km route in 2019-20

Projects of Rs 40,000 cr-plus to connect capitals of five NE states and border areas with rest of the country and areas bordering China, Myanmar and Bangladesh with the rest of the country. Being an East India player we are logistically well placed to target these large upcoming opportunities

Received CORE approval for all the plant to manufacture and supply various types of Railway overhead wiring support structures.
SKIPPER IS CLEARLY POISED TO BE IN THE WINNING SPOT IN THE RAILWAY SECTOR

• Large engineering capacity which can be deployed to make Railway Masts

• Low cost base of manufacturing

• One plant already approved - three more under approval

• Integrated manufacturing facility with own raw material rolling facility
TELECOM TOWER

- India needs around 100,000 additional towers to address growth
- National Telecom Policy aims to inspire $100 bn investment in five years
- India’s 30 per cent broadband penetration leaves large headroom
- Sector added 65,000 mobile towers in two years
- Expansion of 4G, 5G, Artificial Intelligence, Virtual Reality, Internet of things and M2M among others are driving the need for more towers

INDIA ON THE CUSP OF MOBILE DATA EXPLOSION

India’s smartphone users will more than double by 2022 (in mn)

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>India</td>
<td>300</td>
<td>900</td>
</tr>
</tbody>
</table>

The number of connected devices will boom in India (in bn)

<table>
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<tr>
<th></th>
<th>2017</th>
<th>2022</th>
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</thead>
<tbody>
<tr>
<td>India</td>
<td>0</td>
<td>2.4</td>
</tr>
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</table>

Average mobile data consumption per month in India (in gigabytes)

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<tr>
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<th>2017</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>India</td>
<td>0.4</td>
<td>2.0</td>
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</tbody>
</table>
SKIPPER IS CLEARLY SET TO BE IN THE WINNING SPOT IN THE TELECOM SECTOR

- Large engineering capacity to support manufacturing of Telecom structures
- Proximity to focus Telcos markets - East & North East
- Tie up with one of world's leading tower design company - Ramboll
- Long standing relationships with major telecos in India and abroad
Polymer manufacturing capacity of 51,000 MTPA
Plants invested state-of-the-art manufacturing technology
70%+ gross block less than six years old
Among few Indian companies assured of CPVC for pipes manufacture
One of few Indian companies with NSF certification

Quality certifications
• ASTM D-1785, ASTM D-2467, ASTM D-2846 • IS: 12818 • IS: 13592 • IS: 4985 • IS: 15778
• IS: 13592 • IS: 14735 • IS: 10124 • IS: 14182 • NSF
Skipper Pipes partnered Vector Consulting Group

VCG a leading management consulting firm in India

Partnership to increase retail market share and transform supply chain

Directed to gain decisive competitive advantage

Objectives

To increase market share

To build a robust sales organization with strong distribution

‘Pull’-based product replenishment system; high retail availability; lower corporate inventory.

Processes directed to establish stronger ties with channel partners

Developing partnerships with trade influencers through a long-term loyalty program
OUR USP

Skipper is the only Indian polymer pipe company to implement Theory of Constraints (TOC) approach in an organized manner. Directed to empower the supply chain processes and systems.

- Partnering benefits:
- Exponential Sales Growth & Gain in Market Share
- Robust Processes & Systems in place to improve profitability
- Consistent availability of entire range of products at billing points
- Improvement in working capital cycle and reduction of inventory days
- Gain of more output from the current capacity
- Improvement in ROI to dealers and distributors
## AWARDS AND ACCOLADES

<table>
<thead>
<tr>
<th>Award</th>
<th>Description</th>
<th>Given By</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>AWARD:</strong> The Largest Tower Supplier For 3rd Consecutive Year</td>
<td><strong>AWARD:</strong> Emerging Power EPC Player</td>
<td><strong>AWARD:</strong> Power Grid Corporation of India Ltd (PGCIL)</td>
</tr>
<tr>
<td><strong>GIVEN BY:</strong> Power Grid Corporation of India Ltd (PGCIL)</td>
<td><strong>GIVEN BY:</strong> EPC World</td>
<td><strong>GIVEN BY:</strong> World HRD Congress</td>
</tr>
<tr>
<td><strong>AWARD:</strong> Global HR Excellence</td>
<td><strong>AWARD:</strong> No. 1 Emerging Brand in Polymer Pipes &amp; Fittings</td>
<td><strong>AWARD:</strong> WCRC</td>
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<tr>
<td><strong>GIVEN BY:</strong> World HRD Congress</td>
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<td><strong>GIVEN BY:</strong> WCRC</td>
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<tr>
<td><strong>AWARD:</strong> Most Valuable Contribution to Power Industry</td>
<td><strong>AWARD:</strong> Star Performer Award For The Year 2015-16</td>
<td><strong>AWARD:</strong> Construction Times</td>
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<tr>
<td><strong>GIVEN BY:</strong> ET Edge</td>
<td><strong>GIVEN BY:</strong> EEPc</td>
<td><strong>GIVEN BY:</strong> World CSR Day</td>
</tr>
<tr>
<td><strong>AWARD:</strong> The Best Polymer Brand</td>
<td><strong>AWARD:</strong> Most Ethical Company</td>
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</tr>
<tr>
<td><strong>GIVEN BY:</strong> Construction Times</td>
<td><strong>GIVEN BY:</strong> World CSR Day</td>
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For any queries please contact:

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