



Sharda Motor Industries Ltd.

SMIL: BSE/NSE: 21-22/1011

November 10, 2021

BSE Limited

Department of Corporate Services
Pheroze Jeejeebhoy Towers
Dalal Street, Mumbai - 400 001

(SCRIP CODE - 535602)

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra - Kurla Complex, Mumbai - 400 051

(Symbol - SHARDAMOTR) (Series - EQ)

Sub: Submission of - Investors Presentation

Dear Sir / Madam,

Please find enclosed Investor Presentation with regard to the announcement of the Un-audited Financial Results (Standalone and Consolidated) of the Company for the second quarter ended September 30, 2021.

The said presentation is available on the website of the Company i.e. www.shardamotor.com

This is for your information and records please.

Thanking You,

Your's Faithfully

Divyang Jain
Asst. Company Secretary &
Compliance Officer

Encl. as above



Sharda Motor Industries Limited

Lets do great things together

Investor Presentation – November 2021

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GROUP OVERVIEW

Sharda Motor at a Glance

Leading Auto-ancillary Company with Global Aspirations

- Offers highly engineered products and services commencing from emission to suspension systems, roof systems & supply chain management solutions
- Strong market share and healthy long-term relationships with OEMs
- Aligned for long term growth – significant potential growth trajectory

Emission Control (Exhaust System)



Suspension & Stampings



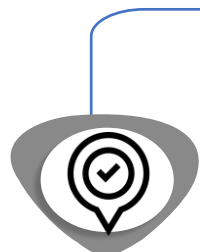
Roof System



Supply Chain Management



Lithium Batteries for Electric Vehicles EV



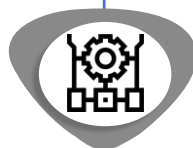
1986

Founded in 1986, SMIL has scaled to numerous highs in the automotive industry.



World class Manufacturing Infrastructure

9 manufacturing units, 3 sales offices & 1 R&D center



Full Backward Integration

Owens 2 Tube Mills & 3 Stamping Plants



Strategic Partnerships*

- Eberspaecher, Germany (CV exhaust systems)
- Kinetic Green, India (EV Battery)
- Bestop Inc. USA (Roof Systems)



Sound Financials

- Debt Free Company
- CRISIL AA-/Stable rating



Certified

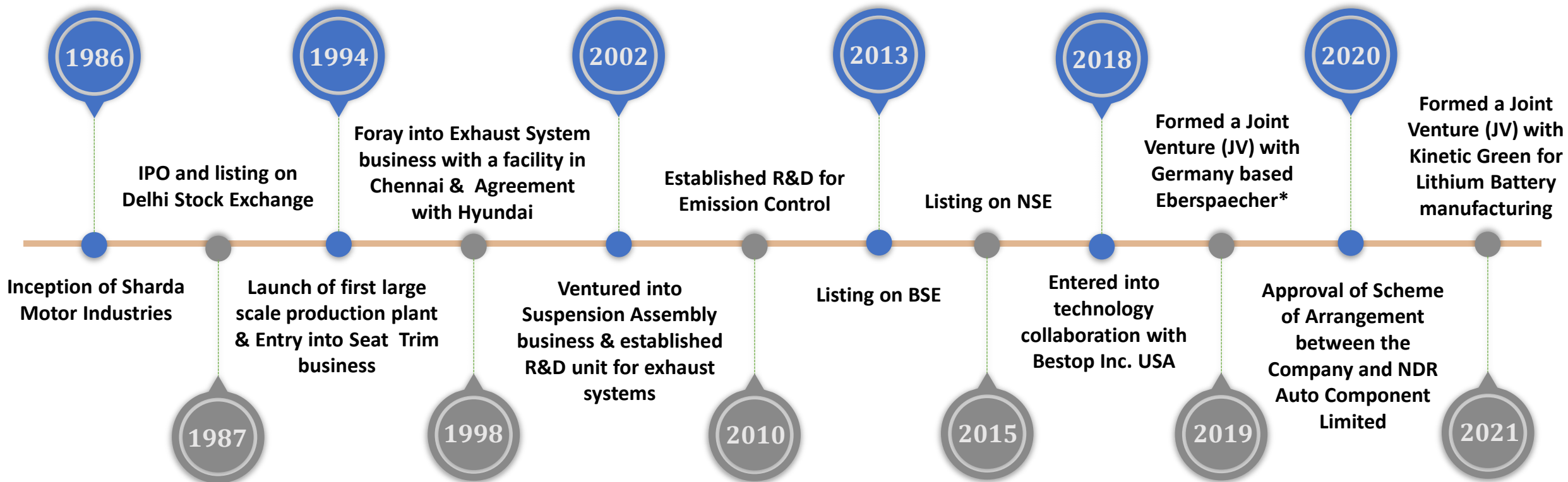
ISO 9001

* Note

Eberspaecher Exhaust Technology International GmbH
Kinetic Green Energy & Power Solutions Limited



Key Milestones



* Eberspaecher Exhaust Technology International GmbH

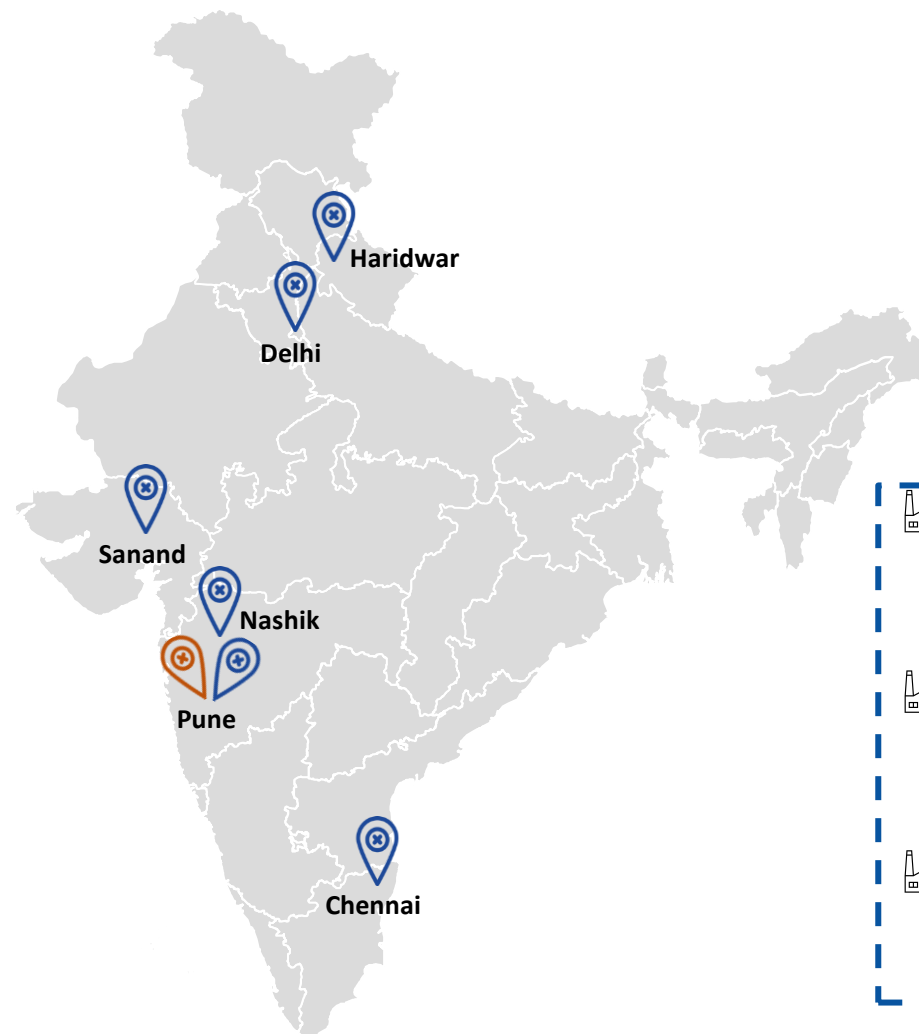
Manufacturing Infrastructure

SMIL Units

- **Sanand**
 - Exhaust System
- **Nashik**
 - Suspension Assembly
 - Exhaust System
 - Roof System
- **Pune**
 - Exhaust System
 - Suspension Assembly
- **Chennai**
 - Tube Mill / R&D
 - Exhaust System
- **Delhi**
 - Corporate Office
- **Haridwar**
 - Stamping of Parts, Fuel Tank & Exhaust System




Joint Venture Unit

- **Pune**
 - Exhaust System – 2 Plants
 - Lithium Battery (under consideration)
- **Namyang - Korea**
 - Design & Development Centre



Design & Development Centre Namyang, Korea



-  'State of Art' manufacturing facilities across 7 locations in four states of India
-  9 manufacturing units (incl. JV) and 1 R&D center cover major part of the auto component market
-  Supplies exceptional automotive components to leading vehicle and engine / genset manufacturers



Research & Development



Established R&D unit for **exhaust system in 2002** and **emission system 2010** at Mahindra World City, Chennai



A state of art facility to **Design, Simulate, Testing and Prototype** of exhaust system for **PVs & CVs** as well as **non-automotive applications**



R&D Centre has the full capabilities to cater to **various emission norms ranging from BS4, BS6, Tier 4 & Tier 5**



100+ Trained and skilled engineers for CFD, FEA and Acoustics



ISO 9001 Certified



Mahindra World City



Our Experience of more than 3 Decades

Tractors – All Ranges



Medium & Heavy Commercial Vehicle ranging from 2.5L – 8L



Off-road vehicle ranging from 2L – 4L



Stationary engine ranging from 0.3L – 3.5L



Passenger Vehicle ranging from 1L – 3L



Timing: Achievement of all timing milestones



Costs: Achievement of all cost targets



Process stability: Method of mass production realized in prototype tooling



Process: Integration of new customer processes during the project



Testing: All component level testing done in-house



Prototypes: PT Building in line with final production part and customer requirements



Our Technology Expertise

Responsibilities	Concept Design	CFD Analysis	Acoustic Simulation	Structural Analysis	Proto Build	Industrialization	Testing	SOP
Passenger Vehicle Engine	●	●	●	●	●	●	●	●
Small Commercial Vehicle Engine	●	●	●	●	●	●	●	●
Light Commercial Vehicle Engine	●	●	●	●	●	●	●	●
Medium Commercial Vehicle Engine	●	●	●	●	●	●	●	●
Heavy Commercial Vehicle	●	●	●	●	●	●	◐	●
3 Wheeler Passenger / Load Carrier	●	●	●	●	●	●	●	●
Tractors and Off-road Vehicles	●	●	●	●	●	●	●	●



Yes



Has ability for testing up to 8L engine for Heavy Commercial Vehicle



Legislation Tailwinds

Leading to increase in content per Vehicle

	Legislation	Impact
Off-Road	<p>CEV IV* (April 2021)</p> <p>TREM IV** (April 2022)</p> <p>CEV V* & TREM V** (April 2024)</p> <p>CEV IV & V and TREM IV & V emission standards are for non road diesel engines used in construction and agricultural equipment</p>	<ul style="list-style-type: none">• With applicability of new emission norms, the addressable market segment is expected to grow a CAGR of ~114% in next 5 years• Content per equipment will increase by more than 100%• We have already developed and validated export product equivalent to TREM V norms
On-Road	<p>BS-VI norms on RDE (Real Driving Emissions) (April 2023)</p> <p>BS-VI OBD-II (On-Board Diagnostics) (April 2023)</p> <p>Norms will require cars to achieve emission targets even in real world conditions, as opposed to just a laboratory environment</p> <p>On-board diagnostic systems for emission control shall have the capability of identifying the likely area of malfunction by means of fault codes stored in computer memory as per the procedure laid down in AIS 137 when that failure results in an increase in emission above the limits</p>	<ul style="list-style-type: none">• RDE norms will result in addressable market CAGR of ~7% over next 5 years• With applicability of RDE norms from April 2023, the content per vehicle is expected to increase by 10-15%• BS-VI OBD-II norms will enable to capture additional organic growth

* - CEV Stage – IV and CEV Stage-V for the Construction Equipment Vehicles

** - TREM Stage-IV and TREM Stage-V for Agricultural Tractors and other Equipments

Growth Drivers



Operational efficiencies

- Sustainable growth in operating profits vs Cyclical auto industry
- Backward integration by producing in-house bought out parts



Technology – Key entry barrier

- Strategic technology partnership giving access to world class technology in emission control system act as a key entry barrier for most of domestic suppliers



Improvement in Asset Efficiency

- Projects in pipeline requiring only incremental CAPEX with high cash generation ability



Revenue Expansion & Visibility

- Capitalizing on Eberspaecher JV and implementation of BS VI emission norms
- Foray into Electric Vehicle lithium battery manufacturing segment
- High margin export markets for subcomponents



Investment Capabilities

- Debt free with INR 286 crore surplus cash as on 30th September 2021
- Monetizable properties in National Capital Region

Backward Integration & Opportunities

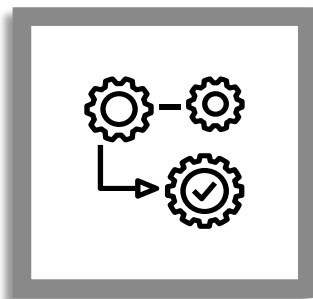
Structural Advantage

Completely backward integrated with two tube mills and three stamping plants.



With manufacturing infrastructure already in place and no incremental setup cost, Export market for subcomponents offers higher margins and larger market opportunity

Value Accretion



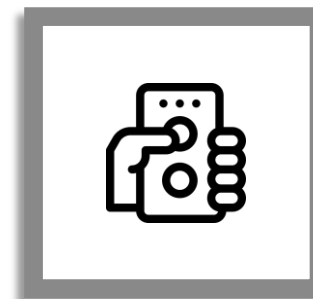
Complete control

Over process and supply chain efficiencies, leading to cost optimization and gaining strategic advantage over competitors

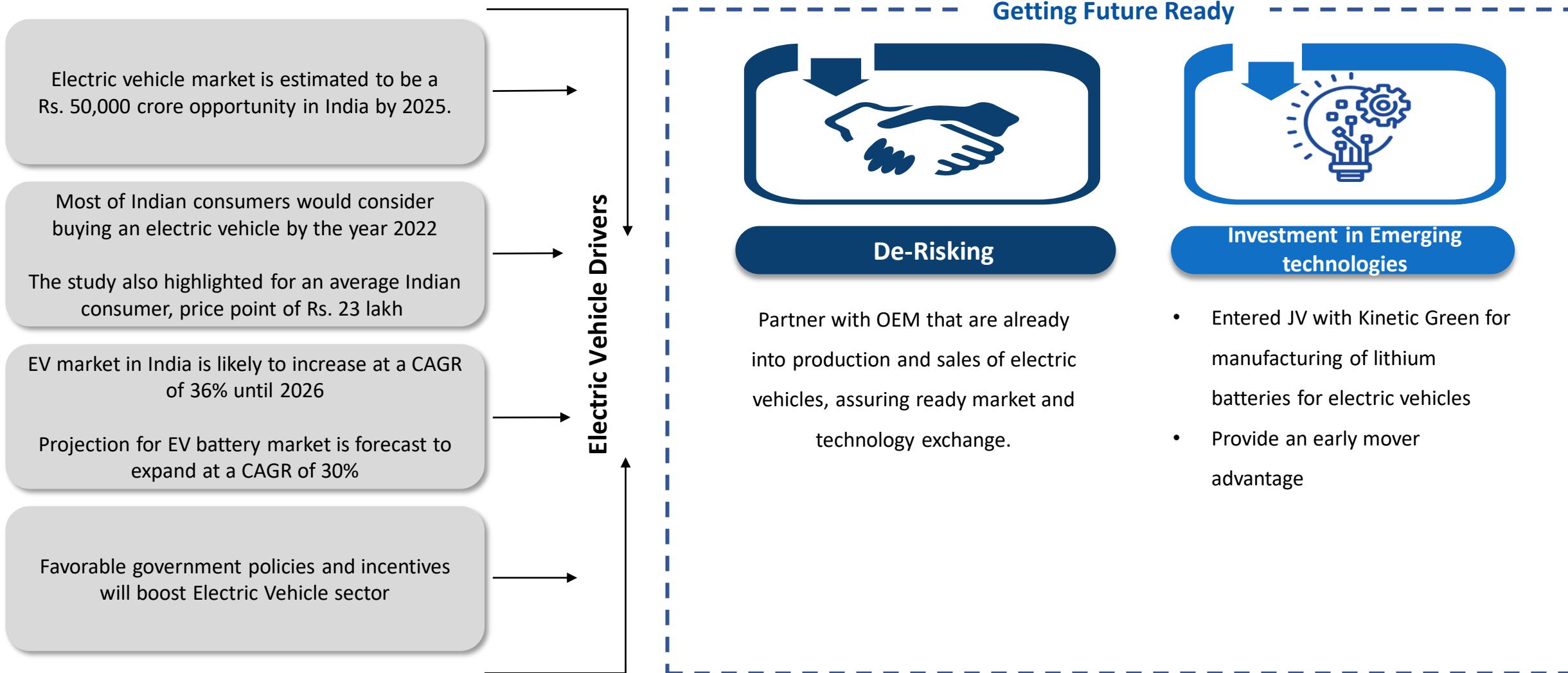


Established expertise in manufacturing of subcomponents and exploring opportunities in export markets

Leveraging of existing setup for new applications



Future Ready



Strategic Technology Partnerships – Key Entry Barrier

Eberspaecher and Sharda Motor Industries Ltd. entered into a JV to manufacture commercial vehicle exhaust systems in India. Eberspaecher brings in Global know-how for the local market.



Joint Venture – Exhaust Systems

Technical Collaborations



Entered a technical partnership with Bestop Inc. USA for manufacturing of roof systems

Joint Venture – Lithium Battery Manufacturing

Kinetic Green[^] and Sharda Motor Industries Ltd. entered into a JV for manufacturing of Lithium batteries along with BMS for Electric Vehicles – 2W, 3W and Stationary applications





Exhaust Systems

From an idea to its manufacturing, Sharda Motor leads the market in this category



Indian Market Share of ~30%



Serving PV, CV and Off-road segment.



Catering to Domestic & International customers



Annual Production of ~1 million units



5 plants strategically located across India and present in all automotive hubs



Catering to most of the OEM's in PV segment



3 stamping plants managing all critical stamping in house



2 tube mills producing stainless steel and aluminized steel tubes for exhaust systems



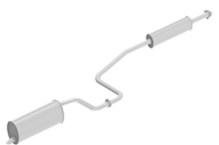
Technical partnership with Eberspaecher



Most of manufacturing units strategically located close to customer location



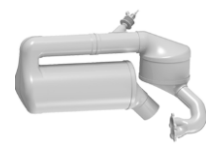
Passenger Vehicle - BS IV System



Passenger Vehicle - Cold End System



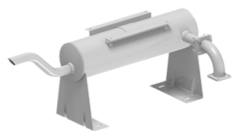
Passenger Vehicle - BS IV System



Tractor - Tier IV System



Commercial Vehicle Muffler



Generator - Muffler



Passenger Vehicle - Muffler



Passenger Vehicle - Resonator

Suspension Systems

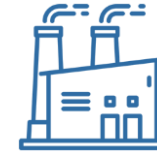
Expertise in this arena with its world-class manufacturing processes



Indian Market Share
of ~10%



Annual Production
of ~1.5 lakh units



2 manufacturing units



Concept, Design and
Digitizing



Development,
Project planning &
Testing & Validation



Arm Lower Control
Comp RH 2WD



Front Suspension



Upper Arm Assy



Assy. Lower Link
Complete RH



Front Axle Assy 4WD



Rear Suspension



Experienced Board of Directors



Mr. Kishan Parikh

*Chairman,
Independent Director*

Holds Bachelor's Degree in commerce and has overall experience of more than 30 years in area of Business Management and managing Financial activities



Mr. Ashok Kumar Bhattacharya

Independent Director

He holds Bachelor's degree from IIT, Kharagpur and P.H.D from Cambridge. Has more than 40 years of experience including the in Process Engineering.



Mrs. Sharda Relan

Co-Chairperson

Holds Bachelor's degree and is being associated with the Company since its inception. She has an experience of more than 34 years in area overall management of Business activities.



Mr. Satinder Kumar Lambah

Independent Director

Holds Bachelor's degree, has been Ambassador of India to Hungary, Germany, Russia and High Commissioner to Pakistan. He has vast experience in several fields of Finance and Management of the Company, overall experience of more than 45 years.



Mr. Ajay Relan

Managing Director

Dynamic entrepreneur having a vast experience manufacturing automobile components and setting up of new projects and its successful implementation. Responsible for overall operations, R&D, Product Development



Ms. Sarita Dhuper

Independent Director

She holds MBBS degree along with Masters degree in Medicine and is Practitioner Doctor in USA. She has more than 35 years of experience in the Medicine and related fields.



Mr. Nitin Vishnoi

*ED & Company
Secretary*

Fellow member of ICSI and also holds a Bachelor's degree in Commerce with Honours. Has more than 29 Years of overall work experience and expertise in the field of Corporate Restructuring, Compliance Management and Corporate Governance



Mr. Udayan Banerjee

Independent Director

Holds Masters Degree in Earth Science from IIT Kharagpur. He has an overall experience of more than 47 Years for working with various reputed organizations.



Management Team



Mr. Ajay Relan

Managing Director

Responsible for overall manufacturing operations, Plant, Research & Development, Product Development and complete supervision of the Company

Mr. Anand Dinkar Sontakke

Chief Operating Officer

BE in Mechanical from NIT, ICWAI (intermediate) & CPM from ISM, USA. Has more than 29 years of experience in Manufacturing, Global Purchase & procurement and Sales & Marketing



Mr. Aashim Relan

Chief Executive Officer

Graduated in Finance & Economics from Emory University, Atlanta and has various other business certifications. He is responsible for managing the Supply Chain, Operations, Strategy & Innovations. Recognized as one the youngest business leaders in the country.

Mr. Deepak Bhaskar

Chief People Officer

MBA in HR from SIMS, Pune & Executive MBA in Business Management from MDI, Gurgaon. Has proven leadership experience across HR verticals, supported by strong achievements track record. Has served 22+ years in IAF in different capacities



Mr. Srinivasan Narasimhan

Chief Financial Officer

Qualified Chartered Accountant, Company Secretary & Cost Accountant, Mr. Srinivasan has also been winner of CFO Power List 2020 in the FP&A Category Amongst the top 100 influential CFOs

Mr. Dnyanesh Dandekar

Vice President Research And Development

B.E. Mechanical & M.E. Thermal Engineering from Govt. College of Engineering, Karad and Executive MBA from SPJIMR, Mumbai. Has 22 years of experience in development of new products, new technologies as new features in existing products



Mr. Nitin Vishnoi

Executive Director and Company Secretary

Fellow member of ICSI and also holds a Bachelor's degree in Commerce with Honours. Has more than 29 Years of overall work experience and expertise in the field of Corporate Restructuring, Compliance Management and Corporate Governance

Mr. Sriram Balaraman

Vice President Research And Development

Master of Engineering with 25+ years of product development experience in Automotive sector. Last stint with Ashok Leyland Ltd. as Group Head – Exhaust and After Treatment Systems (EATS). Has successfully EATS products for Trucks & Buses for BS3, BS4 & BS6 emission norms





Being Recognized



Silver award in Business Alignment Category by Ashok Leyland (2020-21)



Mahindra Supplier Excellence Award for Business Partner of the Year (2015)



Mahindra & Mahindra Annual Commodity Award (2014)



Cummins India ABO Supplier Conference Award for Best Continuous Improvement (2013)



Manufacturing Today Conference And Awards for Excellence in Technology (2013)



Mahindra Supplier Performance Award (2006-07)



Hyundai Merit Award for BEST CO-OPERATION (2005)



Hyundai Merit Award for BEST CO-OPERATION (2004)



Hyundai Appreciation Certificate (2004)



Hyundai 100 PPM Certificate for Outstanding Performance (2002)





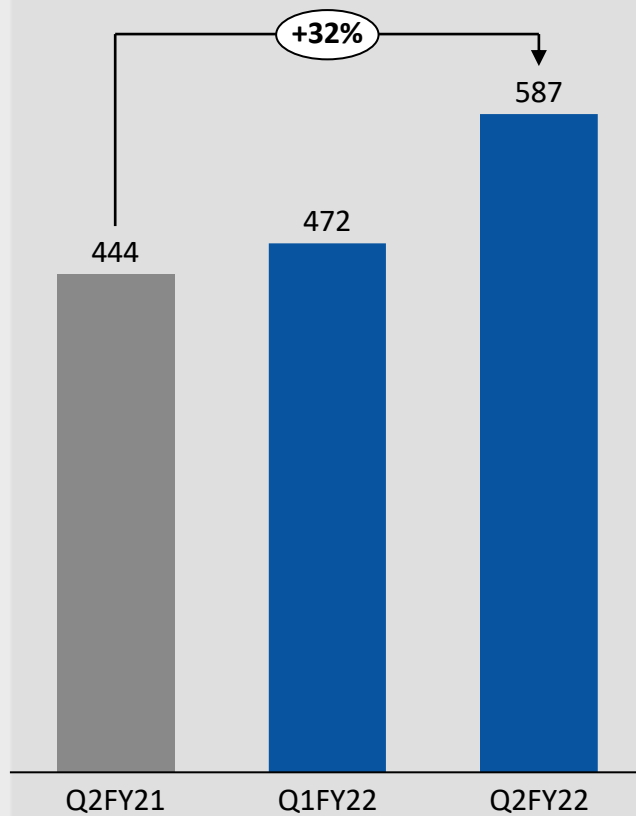
FINANCIAL HIGHLIGHTS



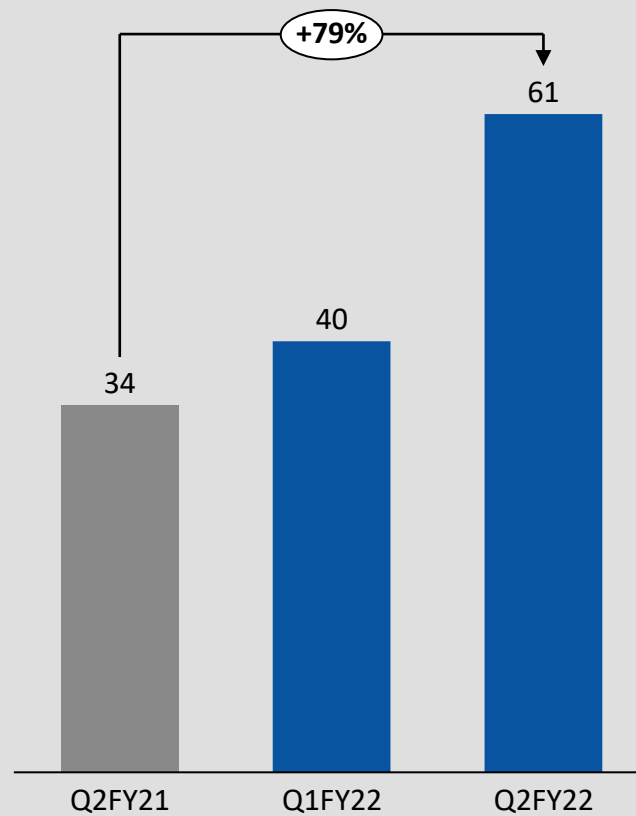
Key Consolidated Financial Highlights for Q2FY22

Rs. Crores

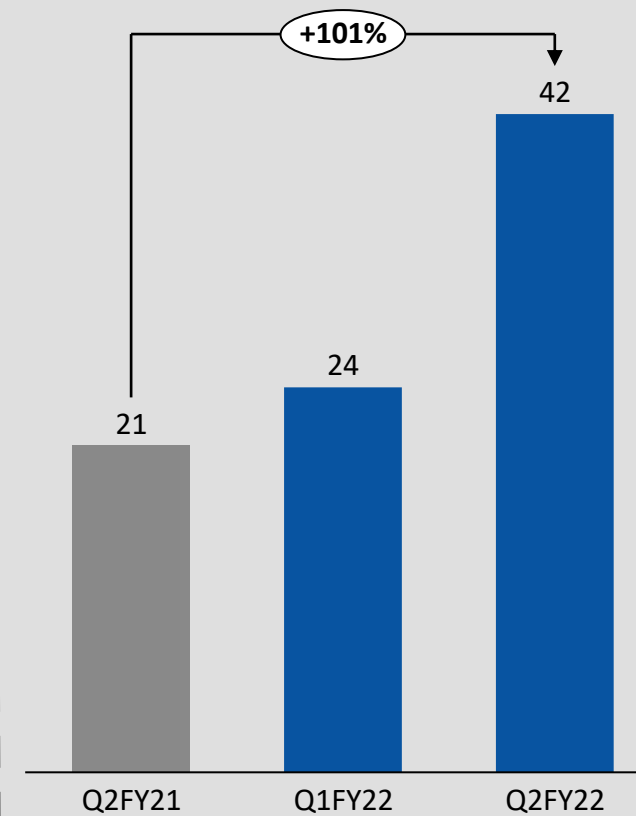
Revenue



EBITDA



PAT*



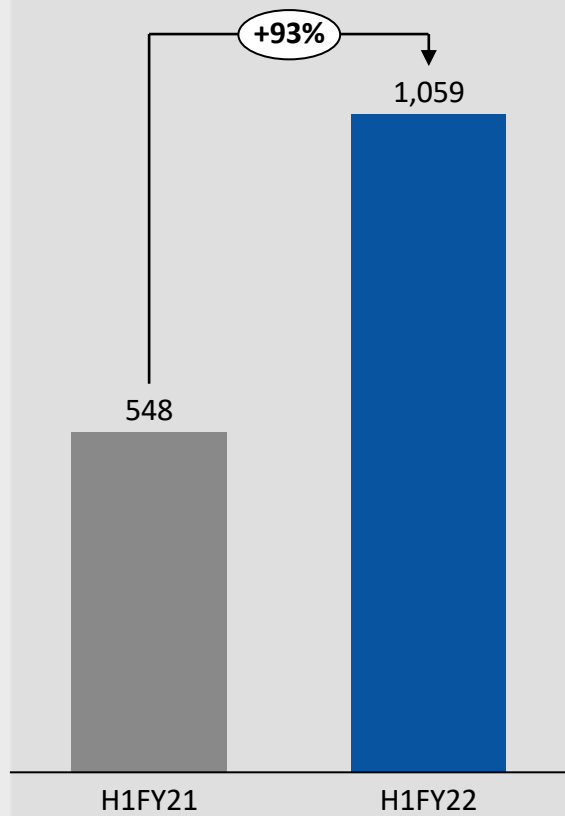
* Including Profit/(loss) in JV and Associates



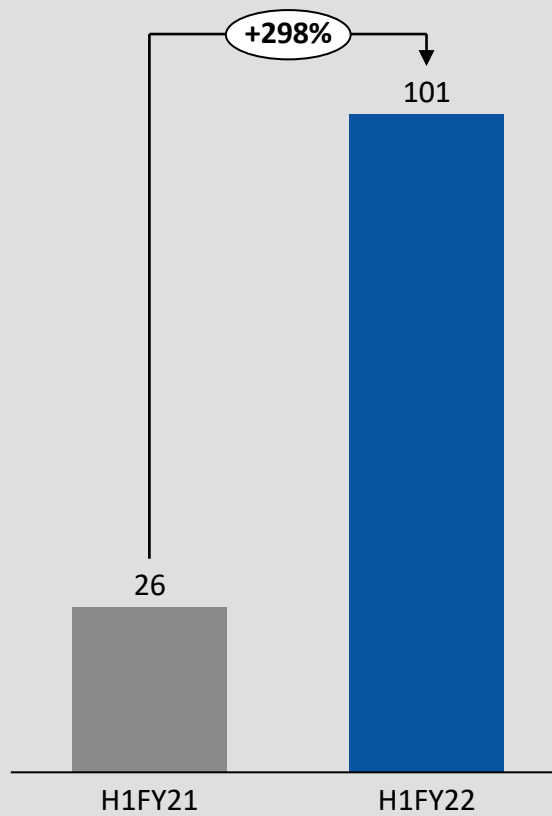
Key Consolidated Financial Highlights for H1FY22

Rs. Crores

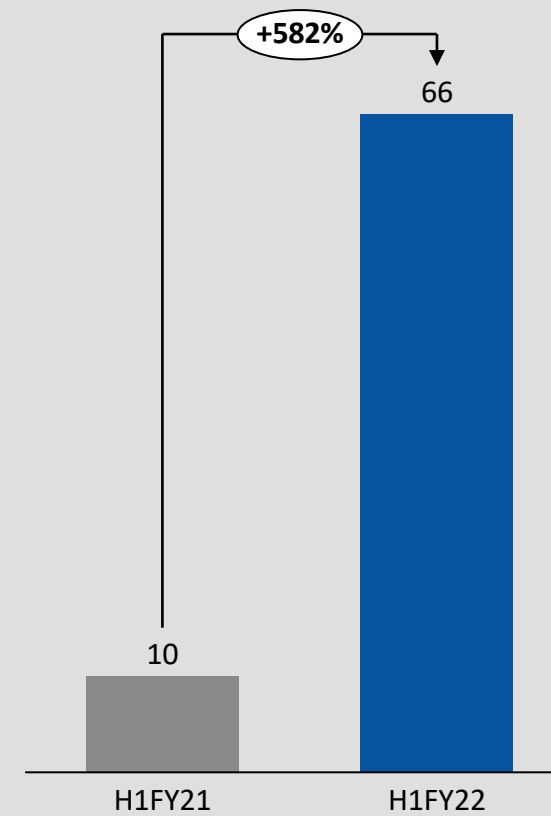
Revenue



EBITDA



PAT*



* Including Profit/(loss) in JV and Associates

Consolidated Profit & Loss Statement

Particulars (Rs. Crores)	Q2FY22	Q2FY21	YoY	Q1FY22	QoQ	H1FY22	H1FY21	YoY
Revenue from Operations	587.1	444.3	32%	471.7	24%	1,058.9	547.9	93%
Cost of Goods Sold	467.1	365.1		381.1		848.2	448.8	
Gross Profit	120.1	79.2	52%	90.6	32%	210.7	99.1	113%
Gross Profit Margin	20.4%	17.8%	263 Bps	19.2%	123 Bps	19.9%	18.1%	181 Bps
Employee Cost	22.3	17.5		22.5		44.8	33.6	
Other Expenses	36.5	27.5		28.0		64.4	40.1	
EBITDA	61.3	34.2	79%	40.1	53%	101.4	25.5	298%
EBITDA Margin	10.4%	7.7%	274 Bps	8.5%	193 Bps	9.6%	4.7%	493 Bps
Other Income	10.0	6.0		6.3		16.3	10.3	
Depreciation	9.9	10.9		9.7		19.7	19.1	
EBIT	61.4	29.3	109%	36.7	67%	98.1	16.7	489%
EBIT Margin	10.3%	6.5%	377 Bps	7.7%	260 Bps	9.1%	3.0%	614 Bps
Finance Cost	0.4	0.3		0.3		0.7	0.6	
Profit before Tax	61.0	29.0	111%	36.4	67%	97.4	16.0	507%
Tax	15.3	7.3		9.5		24.8	3.9	
Profit After Tax	45.7	21.7	111%	26.9	70%	72.6	12.2	497%
Profit After Tax Margin	7.7%	4.8%	284 Bps	5.6%	203 Bps	6.8%	2.2%	457 Bps
Share in Profit/(loss) in JV and Associates	-4.0	-1.0		-2.5		-6.4	-2.4	
Other Comprehensive Income	-0.1	0.0		-0.1		-0.2	0.0	
Total Comprehensive Income	41.7	20.6	102%	24.3	71%	66.0	9.7	580%



Consolidated Balance Sheet

Equity & Liabilities (Rs. Crores)	Sep-21	Mar-21
Total Equity	489.0	430.8
Share Capital	5.9	5.9
Reserves & Surplus	483.1	424.9
Non-Current Liabilities	18.4	16.8
Lease	12.1	11.3
Other Financial Liabilities	0.2	0.3
Provisions	6.1	5.2
Current Liabilities	438.9	525.1
Financial Liabilities		
Lease	0.5	0.6
Trade Payables	395.6	471.3
Other Financial Liabilities	5.0	9.2
Other Current Liabilities	30.9	36.6
Provisions	6.9	7.4
Total Equity & Liabilities	946.3	972.7

Assets (Rs. Crores)	Sep-21	Mar-21
Non - Current Assets	199.7	218.1
Property Plant & Equipments	148.5	168.0
Capital Work In Progress	0.2	0.1
Right of Use Asset	10.7	10.5
Intangible assets	0.7	0.9
Financial Assets		
Investment in JV and Associate	27.0	23.4
Others	2.0	4.0
Non Current Tax Assets	3.8	4.5
Other Non Current Assets	2.8	3.0
Deferred Tax Assets (net)	4.1	3.7
Current Assets	746.6	754.6
Inventories	164.3	138.6
Financial Assets		
Investments	16.1	17.1
Trade receivables	285.1	324.3
Cash and cash equivalents	107.5	73.0
Bank balances other than cash and cash equivalents	162.7	190.0
Others	6.4	6.0
Other Current Assets	4.4	5.4
Assets Held for Sale	0.1	0.2
Total Assets	946.3	972.7

Standalone Profit & Loss Statement

Particulars (Rs. Crores)	Q2FY22	Q2FY21	YoY	Q1FY22	QoQ	H1FY22	H1FY21	YoY
Revenue from Operations	587.1	444.3	32%	471.7	24%	1,058.9	547.9	93%
Cost of Goods Sold	467.1	365.1		381.1		848.2	448.8	
Gross Profit	120.1	79.2	52%	90.6	32%	210.7	99.1	113%
Gross Profit Margin	20.4%	17.8%	263 Bps	19.2%	123 Bps	19.9%	18.1%	181 Bps
Employee Cost	22.3	17.5		22.5		44.8	33.6	
Other Expenses	36.5	27.5		28.0		64.4	40.1	
EBITDA	61.3	34.2	79%	40.1	53%	101.4	25.5	298%
EBITDA Margin	10.4%	7.7%	274 Bps	8.5%	193 Bps	9.6%	4.7%	493 Bps
Other Income	10.0	6.0		6.3		16.3	10.3	
Depreciation	9.9	10.9		9.7		19.7	19.1	
EBIT	61.4	29.3	109%	36.7	67%	98.1	16.7	489%
EBIT Margin	10.3%	6.5%	377 Bps	7.7%	260 Bps	9.1%	3.0%	614 Bps
Finance Cost	0.4	0.3		0.3		0.7	0.6	
Profit before Tax	61.0	29.0	111%	36.4	67%	97.4	16.0	507%
Tax	15.3	7.3		9.5		24.8	3.9	
Profit After Tax	45.7	21.7	111%	26.9	70%	72.6	12.2	497%
Profit After Tax Margin	7.7%	4.8%	284 Bps	5.6%	203 Bps	6.8%	2.2%	457 Bps
Other Comprehensive Income	-0.1	0.0		-0.1		-0.2	0.0	
Total Comprehensive Income	45.6	21.6	111%	26.8	70%	72.4	12.1	497%

Standalone Balance Sheet

Equity & Liabilities (Rs. Crores)	Sep-21	Mar-21
Total Equity	510.0	445.4
Share Capital	5.9	5.9
Reserves & Surplus	504.1	439.5
Non-Current Liabilities	18.4	16.8
Lease	12.1	11.3
Other Financial Liabilities	0.2	0.3
Provisions	6.1	5.2
Current Liabilities	438.9	525.1
Financial Liabilities		
Lease	0.5	0.6
Trade Payables	395.6	471.3
Other Financial Liabilities	5.0	9.7
Other Current Liabilities	30.9	36.1
Provisions	6.9	7.4
Total Equity & Liabilities	967.3	987.3

Assets (Rs. Crores)	Sep-21	Mar-21
Non - Current Assets	220.7	232.7
Property Plant & Equipments	148.5	168.0
Capital Work In Progress	0.2	0.1
Right of Use Asset	10.7	10.5
Intangible assets	0.7	0.9
Financial Assets		
Investment in JV and Associate	48.0	38.0
Others	2.0	4.0
Non Current Tax Assets	3.8	4.5
Other Non Current Assets	2.8	3.0
Deferred Tax Assets (net)	4.1	3.7
Current Assets	746.6	754.6
Inventories	164.3	138.6
Financial Assets		
Investments	16.1	17.1
Trade receivables	285.1	324.3
Cash and cash equivalents	107.5	73.0
Bank balances other than cash and cash equivalents	162.7	190.0
Others	6.4	6.0
Other Current Assets	4.4	5.4
Assets Held for Sale	0.1	0.2
Total Assets	967.3	987.3



Cash Flow Statement

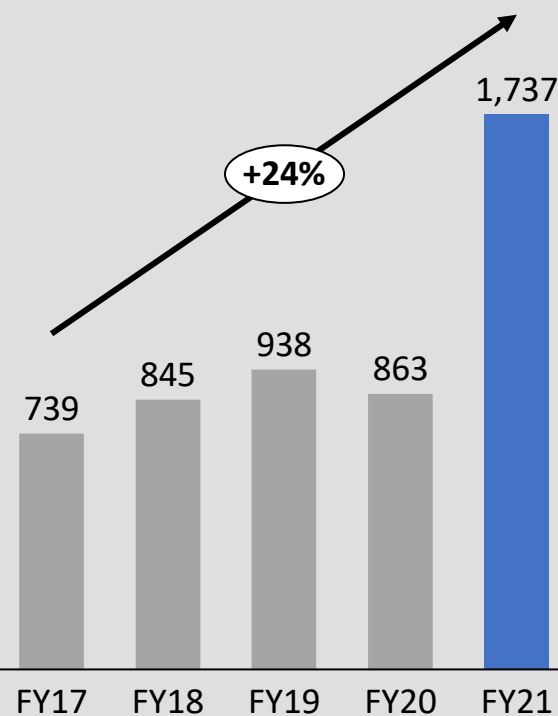
Particulars (Rs. Crores)	Standalone		Consolidated as on	
	Half year ended 30-Sep-21	Half year ended 30-Sep-20	Half year ended 30-Sep-21	Half year ended 30-Sep-20
Net Profit Before Tax	97.4	16.0	97.4	16.0
Adjustments for: Non -Cash Items / Other Investment or Financial Items	8.2	12.4	8.2	12.4
Operating profit before working capital changes	105.6	28.4	105.6	28.4
Changes in working capital	-63.6	34.6	-63.6	34.6
Cash generated from Operations	42.1	63.0	42.1	63.0
Direct taxes paid (net of refund)	24.9	8.9	24.9	8.9
Net Cash from Operating Activities	17.2	54.1	17.2	54.1
Net Cash from Investing Activities	26.2	-63.9	26.2	-63.9
Net Cash from Financing Activities	-9.0	-0.6	-9.0	-0.6
Net Decrease in Cash and Cash equivalents	34.5	-10.4	34.5	-10.4
Add: Cash & Cash equivalents at the beginning of the period	73.0	78.6	73.0	78.6
Cash & Cash equivalents at the end of the period	107.5	68.2	107.5	68.2



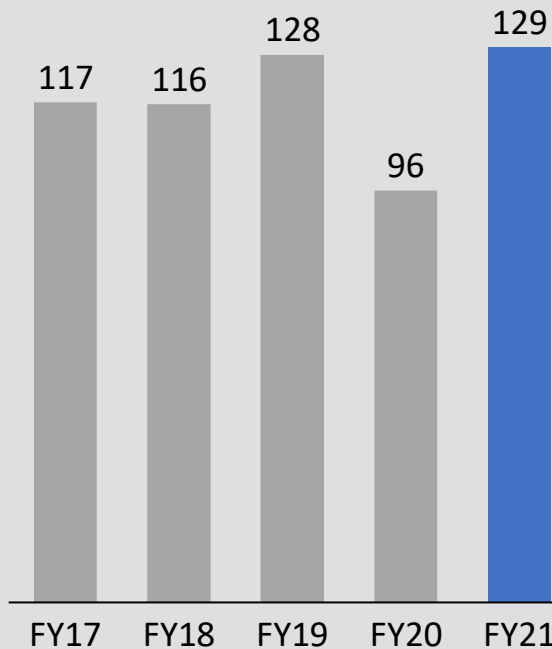
Historical Profoma Financial Highlights*

Rs. Crores

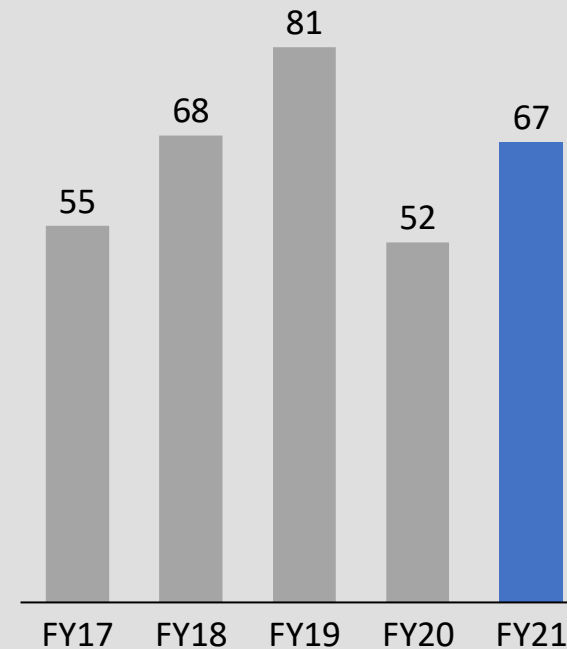
Revenue



EBITDA



PAT*



* Consolidated Excluding Seating Business

* Including Profit/(loss) in JV and Associates



Consolidated Profit & Loss Statement

Particulars (Rs. Crores)	FY21	FY20	YoY
Revenue from Operations	1,736.5	863.0	101%
Cost of Goods Sold	1,419.5	585.9	
Gross Profit	317.1	277.1	14%
Gross Profit Margin	18.3%	32.1%	
Employee Cost	81.6	85.0	
Other Expenses	106.2	96.3	
EBITDA	129.3	95.8	35%
EBITDA Margin	7.4%	11.1%	
Other Income	21.5	23.7	
Depreciation	44.0	40.2	
EBIT	106.8	79.3	35%
EBIT Margin	6.1%	8.9%	
Finance Cost	1.4	0.9	
Exceptional Item Gain / (Loss)	0	0	
Profit before Tax	105.3	78.5	34%
Tax	26.7	20.7	
Profit After Tax	78.6	57.8	36%
Profit After Tax Margin	4.5%	6.5%	
Share in Profit/(loss) in JV and Associates	-11.9	-5.4	
Other Comprehensive Income	-0.4	-0.1	
Total Comprehensive Income	66.3	52.3	27%

Consolidated Balance Sheet

Equity & Liabilities (Rs. Crores)	Mar-21	Mar-20
Total Equity	430.9	364.6
Share Capital	5.9	5.9
Reserves & Surplus	424.9	358.6
Non-Current Liabilities	16.8	15.1
Lease	11.3	10.1
Other Financial Liabilities	0.3	0.3
Provisions	5.2	4.4
Deferred Tax Liabilities	0.0	0.2
Current Liabilities	525.1	242.5
Financial Liabilities		
Lease	0.6	0.6
Trade Payables	471.3	206.5
Other Financial Liabilities	9.7	11.9
Other Current Liabilities	36.1	17.1
Provisions	7.4	6.4
Total Equity & Liabilities	972.7	622.2

Assets (Rs. Crores)	Mar-21	Mar-20
Non - Current Assets	218.1	225.0
Property Plant & Equipments	168.0	175.4
Capital Work In Progress	0.1	0.9
Right of Use Asset	10.5	10.1
Intangible assets	0.9	0.7
Financial Assets		
Investment in JV and Associate	23.4	22.8
Others	4.0	2.3
Non Current Tax Assets	4.5	2.8
Other Non Current Assets	3.0	10.1
Deferred Tax Assets (net)	3.7	0.0
Current Assets	754.6	397.1
Inventories	138.6	106.9
Financial Assets		
Investments	17.1	16.8
Trade receivables	324.3	117.1
Cash and cash equivalents	73.0	78.6
Bank balances other than cash and cash equivalents	190.0	67.7
Others	6.0	5.0
Other Current Assets	5.4	4.9
Assets Held for Sale	0.2	0.2
Total Assets	972.7	622.2



Standalone Profit & Loss Statement

Particulars (Rs. Crores)	FY21	FY20	YoY
Revenue from Operations	1,736.50	863	101%
Cost of Goods Sold	1,419.50	585.9	
Gross Profit	317.0	277.1	14%
Gross Profit Margin	18.3%	32.1%	
Employee Cost	81.6	85.0	
Other Expenses	106.2	96.3	
EBITDA	129.2	95.8	35%
EBITDA Margin	7.4%	11.1%	
Other Income	21.5	23.7	
Depreciation	44.0	40.2	
EBIT	106.7	79.3	35%
EBIT Margin	6.1%	8.9%	
Finance Cost	1.4	0.9	
Exceptional Item Gain / (Loss)	0	0	
Profit before Tax	105.3	78.5	34%
Tax	26.7	20.7	
Profit After Tax	78.6	57.8	36%
Profit After Tax Margin	4.5%	6.5%	
Other Comprehensive Income	-0.4	-0.1	
Total Comprehensive Income	78.2	57.7	36%

Standalone Balance Sheet

Equity & Liabilities (Rs. Crores)	Mar-21	Mar-20
Total Equity	445.4	367.2
Share Capital	5.9	5.9
Reserves & Surplus	439.5	361.3
Non-Current Liabilities	16.8	15.1
Lease	11.3	10.1
Other Financial Liabilities	0.3	0.3
Provisions	5.2	4.4
Deferred Tax Liabilities	0.0	0.2
Current Liabilities	525.1	242.5
Financial Liabilities		
Lease	0.6	0.6
Trade Payables	471.3	206.5
Other Financial Liabilities	9.7	11.9
Other Current Liabilities	36.1	17.1
Provisions	7.4	6.4
Total Equity & Liabilities	987.3	624.8

Assets (Rs. Crores)	Mar-21	Mar-20
Non - Current Assets	232.7	227.7
Property Plant & Equipments	168.0	175.4
Capital Work In Progress	0.1	0.9
Right of Use Asset	10.5	10.1
Intangible assets	0.9	0.7
Financial Assets		
Investment in JV and Associate	38.0	25.5
Others	4.0	2.3
Non Current Tax Assets	4.5	2.8
Other Non Current Assets	3.0	10.1
Deferred Tax Assets (net)	3.7	0.0
Current Assets	754.6	397.1
Inventories	138.6	106.9
Financial Assets		
Investments	17.1	16.8
Trade receivables	324.3	117.1
Cash and cash equivalents	73.0	78.6
Bank balances other than cash and cash equivalents	190.0	67.7
Others	6.0	5.0
Other Current Assets	5.4	4.9
Assets Held for Sale	0.2	0.2
Total Assets	987.3	624.8

Cash Flow Statement

Particulars (Rs. Crores)	Standalone		Consolidated	
	FY21	FY20	FY21	FY20
Net Profit Before Tax	105.3	78.5	105.3	78.5
Adjustments for: Non -Cash Items / Other Investment or Financial Items	29.6	-104.4	29.6	-138.0
Operating profit before working capital changes	134.8	-25.9	134.8	-59.6
Changes in working capital	45.5	16.8	45.5	16.7
Cash generated from Operations	180.3	-9.2	180.3	-42.8
Direct taxes paid (net of refund)	-32.2	-20.9	-32.2	-20.9
Net Cash from Operating Activities	148.1	-30.1	148.1	-63.7
Net Cash from Investing Activities	-152.2	39.2	-152.2	72.9
Net Cash from Financing Activities	-1.5	-1.0	-1.5	-1.0
Net Decrease in Cash and Cash equivalents	-5.6	8.2	-5.6	8.2
Add: Cash & Cash equivalents at the beginning of the period	78.6	70.4	78.6	70.4
Cash & Cash equivalents at the end of the period	73.0	78.6	73.0	78.6

Adjusted ROCE*

Particulars (Rs. Crores)	H1FY22 [^]	FY21	FY20	FY19	FY18	FY17
Interest Income on Cash (A)	13.8	10.0	5.5	4.8	3.9	3.0
EBIT (B)	188.1	106.7	79.4	113.3	97.2	87.8
Equity Capital (C)	489.0	430.9	364.6	409.4	318.0	260.0
Debt Capital (D)	0.0	0.0	0.0	0.0	0.0	22.5
Cash & Equivalent (E)	270.2	263.0	146.3	141.1	73.7	59.9
Adj. ROCE = (B-A) / (C+D-E)	79.7%	57.6%	33.9%	40.4%	38.2%	38.1%

* Excluding Seating Business

[^] Calculated on TTM Basis

Corporate Social Responsibility Initiatives



Tree Planting

Sharda Motor believes in the preservation of the environment. Our team of volunteers contributed their time, effort and sweat in making the environment better by planting trees and sapling of flowers.



Stop Plastic Pollution

Installed plastic bottle shredding machine at Jamshedpur district of Jharkhand.

Blood Donation Drive

Organized blood donation camps to help hospitals and blood banks to save precious lives.



Provided Ambulances under the Sharda CSR Foundation Trust in Chennai, Pune and Nashik to assist in their fight against Covid



For further information, please contact

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Chief Financial Officer

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Investor Relations Advisors:



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