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ICL/DS/2023-24/457

November 24, 2023

The Manager
Listing Department
National Stock Exchange of
India Ltd
Exchange Plaza,
Plot No C-1, G Block,
Bandra- Kurla Complex,
Bandra (East),
Mumbai-400051
Symbol-INTLCONV

The General Manager Dept. Of Corporate Services BSE Ltd. Phiroze Jeejeebhoy Towers Dalal Street, Mumbai-400001 Scrip Code-509709

Dear Sir/Madam,

Subject: Investor Presentation – Q2 FY24

In compliance with Regulation 30 and other applicable provisions of the Listing Regulations, please find enclosed herewith Investor Presentation encompassing, inter-alia, an overview of the Un-Audited Financial Results of International Conveyors Limited ("the Company") for the quarter and half year ended September 30, 2023.

The same will also be available on the website of the Company at www.iclbelting.com.

Kindly take the same on record.

Thanking You,
Yours faithfully,
For International Conveyors Limited

Dipti Sharma Company Secretary & Compliance Officer

Encl: As above





Safe Harbor



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(a) our ability to successfully implement our strategy, (b) our growth and expansion plans, (c) changes in regulatory norms applicable to the Company, (d) technological changes, (e) investment income, (f) cash flow projections, and (g) other risks

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ICL: India's only Listed player in PVC Conveyor Belting



High Entry Barriers : Long Gestation Period, Dual Regulatory Approvals & Depth of Customer Engagement



Experiencee of Four Decades



A critical consumable for High Growth Mining & Bulk Transportation



Fully Integrated Manufacturing Plant



Marquee International & Domestic Consumers

Our Evolution



Four Decades
Of Business
Guided By
Core Human
Values

Building the company with incredible people, competent processes and innovating high-quality products that are long-lasting.

ICL was set up to address the key pain point for coal miners - Long waiting period for conveyor belting

1979 - 2001

- Mr R K Dabriwala, Founder & MD of ICL, while managing family's erstwhile coalmining business; experienced long waiting periods for conveyor belting an impediment, with the erstwhile Fenner India, a monopoly in India.
- To address this consumer pain point, ICL, in technical collaboration with Scandura Plc, part of the British Belting & Asbestos (BBA) Group of UK (FTSE 100), commenced operations in 1977 in Aurangabad.
- Technical collaboration ended in 1997 as Scandura Plc was acquired by Fenner International, the parent company of Fenner India (now a part of Michelin), which also acquired Dunlop to become Fenner Dunlop.

Entered International Markets to multiple growth avenues

2002 - 2014

- During 1980s-1990s, Coal India and its subsidiaries were primary customers of ICL – a pure domestic play.
- ICL moved to international markets with its products finding approvals with the mining authorities and customers in
 - o USA and Canada in 2002-2003,
 - o Australia in 2007-2008 and
 - o China in 2012-2013.
- By FY13, 70% of ICL's total sales came from international markets, which was 80% of the total PVC belting exports from India, making ICL the largest PVC Belting exporter from India. ICL enjoyed 35% of domestic market share of PVC belting in India as well.
- During FY13, manufacturing facilities started at Falta SEZ in West Bengal to serve international markets.

Diversification into New Customer Segments, New Products with New Marketing Structure

2014 - 2023

- Domestic Demand for PVC Conveyor Belting did not pick up as envisaged
- Favorable regulation led to growth of coal mining in USA.
- Simultaneously ICL moved to serve the needs of miners of potash, phosphate, etc. in North America.
- 100% subsidiaries were created in Australia, USA (North America)
- New products were developed as per the needs and specifications of the customer & countries
- Signed long term contracts with world's largest potash mining companies
- Started supplies to Cement/crusher and waste management industries

We manufacture belting which is critical for mining...



Conveyor's belting intended for mining must be engineered to minimize downtime and operate reliably long term, despite tough conditions

Mining
Operations
Relies
Heavily On
Belting

- Conveyor belting is critical for bulk transportation of materials like, coal, potash salt etc and no substitute has been found
- ICL design team can undertake full in-house design starting from preliminary design of systems from power and tension calculations all the way through to detailed design
- The ICL team have years of experience in solid woven conveyor belting both for underground and above ground applications
- First company to have BIS Certifications
- Our team has been involved in such projects as:



Moonee colliery (Australia) which was used as the benchmark for underground conveyor systems

Numerous supply arrangements for Indian Coal Mines Support to the customer for selecting belting based on conveyor structure (Sidewinder Software). Pioneer to use PVC belting in Cement industries

...with an extensive product range serving Diversified Industries



Tailored Products To Different

Customers

Products of International quality, superior technology and testing capability



















We manufacture the most extensive range of products comprising Type-3 to Type-12 that are the most suitable for meeting Indian requirements and Type-3 to Type-18 that are popular in markets abroad.

Industry Concertation Risk Mitigated

Belting Type	Belting Width	End Use
Mining: Type 12000	Mining: 72 inch	Export Market
Mining: Type 8000, 10000	Mining: 54 inch 60 inch	Export Market
Mining: Type 3500, 4500, 5000, 6000, 6500 Industrial: PVC 3500, 4500, 6000, 7500	Mining: 36, 42, 43, 48 inch Industrial: 60 & 72 inch	Export Market
Mining: Type 8000, 12000	Mining: 55 inch	Domestic Market
Mining: Type 3000, 5000, 6000	Mining: 30 inch to 48 inch	Domestic Market

We have fully integrated manufacturing ...



Excellence
Is Not Just
Goal, But
Priority

ICL is one of the largest manufacturer of solid woven belting in the world and has a complete product range with the ability to make conveyors up to 3150 kN/m (type 18 width in strength and belt widths up to 1800 mm)

Twisting and doubling machines, capable of handling up to 20 Tons of yarn at a time

One of the widest and heaviest beaming machines in the world with a 2400 mm beam width

Carcass making machine capable of handling up to 22 tons of beamed yarn in a single load

Highly skilled team with an average on-the-job experience exceeding 20 years

Widest and heaviest belting fabric weaving looms (working on principal of shuttle weaving) up to 2100mm reed space and each weighing up to 100 tons, including their structure, machine and loaded beam weights

Gold plated Quartz infra-red heat curing

Fully equipped Test Laboratory

Six storey high Vacuum Impregnation Tower

Electronically controlled Integrated Coating plant

Technical understanding of conveyor belting products



Entry Barriers



Manufacturing and R&D capabilities

Safety & Quality Assurance



Regulatory & Customer Approvals

...at our plants in Aurangabad & Falta



Cost Competitiveness We deploy wide-ranging engineering capabilities to complete manufacturing of products on schedule realizing that our products drive our customer's business ahead.

Aurangabad Plant : Total annual installed capacity of 700,000 meters

Facility	Details	Area (Sq. Mtrs)
E39 facility	Fully-integrated plant with comprehensive equipped laboratory	12,000
H19 facility	Plant	1,527

Infrastructure / locational advantage:

- Excellent road infrastructure between Aurangabad and Mumbai
- Convenient rail and air connectivity with Mumbai and New Delhi & is a part of Delhi-Mumbai industrial corridor (DMIC)
- Mumbai sea-port is at a distance of ~350 km and proposed dry port of Jalna is at ~40 km

Falta SEZ Plant : Total annual installed capacity of 4,25,000 meters

Facility	Details	Area (Sq. Mtrs)
Falta SEZ facility	Fully-integrated plant with comprehensive equipped laboratory	6,000

Infrastructure / locational advantage:

Kolkata sea-port is at a distance of only ~50 km

Cost Advantages:

- Exemption from customs duty and GST on purchase of all raw material and services
- Governed by SEZ laws and conducive cost structures

...at our plants in Aurangabad & Falta



Safety By Choice, Not By Chance Complete integrated in-house manufacturing - from yarn preparation, fabric weaving, compound mixing to finishing - to ensure total process and quality control at each step of manufacturing activity

ICL cares for human life and that is why our high-performance belting are a result of integrated in-house development - from yarn preparation, fabric weaving, and compound mixing to finishing

The high standards of quality control at every stage conform to the highest global standards of safety and performance

Each belting is meticulously tested for physical, fire retardant and anti static properties

Superior solid woven Carcass that completely prevents of any ingress of moisture to create perfectly finished Conveyor Belting

Safety Testing



Drum Friction Test



Laboratory Flame Test



Fire Propagation Test



Electrical Resistance Test

We have approvals meeting international quality benchmarks



Long Gestation
Period Acts As
Huge Entry
Barrier

We are an ISO 9001:2015 certified Company meeting international quality benchmarks. We also enjoy several certifications and endorsements from stringent global regulatory bodies.

Global – ISO 9001:2015 Certification

Country specific Mine Safety Approval (Fire Retardant Antistatic - FRAS) for product usage:



Directorate General of Mines Safety (DGMS) approval conforming to IS 3181:1992 (Second Revision). Presently all our belts are BIS approved.



Mine Safety and Health Administration approval conforming to US-MSHA Part-14, Title 30 of Code of Federal Regulations (CFR) Mine Safety and Health Administration approval conforming to US-MSHA Part-18, Title 30 of Code of Federal Regulations (CFR).



Conforming to CSA-M422-14 Type A-1.1.



TestSafe Australia conforming to AS 4606:2012 Grade 'S'.



South African Bureau of Standards conforming to SANS 971:2003.



Laboratorio Oficial J.M Madariaga LOM23MINE31119



We have approvals meeting international quality benchmarks



Customers First We are an ISO 9001:2015 certified Company meeting international quality benchmarks. We also enjoy several certifications and endorsements from stringent global regulatory bodies.

International Customers





















Domestic Customers











We have approvals meeting international quality benchmarks



Customer Stickiness Brand Resonates Well With Customers Enables the company to continually invest in leading edge equipment, processes and employee training in order to improve the quality of its products.



High Entry Barriers

- High entry barrier due to <u>Dual Stage Approval</u> process to be an approved supplier
 - Product Approval by regulatory authorities of importing countries
 - o Approvals specific to importing entities
- Long term contracts with approved suppliers to avoid long gestation
 & tedious process of approvals for vendor selection



High Revenue Visibility

- Long term contracts ranging between 5-7 years with customers for order visibility & repeat orders
- Specific tailor-made products manufactured as per Country's & Customers specifications
- Contracts have price variability clause to safeguard swings in raw material prices
- Few manufacturers of the product globally, enables ICL to grab a large market share of a niche industry

We produce more green energy than we consume



Rs. 9.6
Million
Revenues
From Renewable
Energy
For H1FY24

All our Windmills are generating green energy in the states of Karnataka, Maharashtra, Gujarat and Andhra Pradesh.

Energy consumed for operations in H1FY24 is 26,86,014 units.

Renewable Energy generated in H1FY24 is 45,36,607 units.

At ICL we produce more Green energy than we consume.

	Windmill Details	Capacity (KWH)
	Chitradurga Dist., Karnataka	14,00,000
	Panchpatta Dist., Maharashtra	14,00,000
	Kutch Dist., Gujarat	47,00,000
10	Kurnool Dist., Phase - 1, Andhra Pradesh	17,00,000
	Kurnool Dist., Phase - 2, Andhra Pradesh	17,00,000

MINING INDUSTRY AT AN INFLECTION POINT



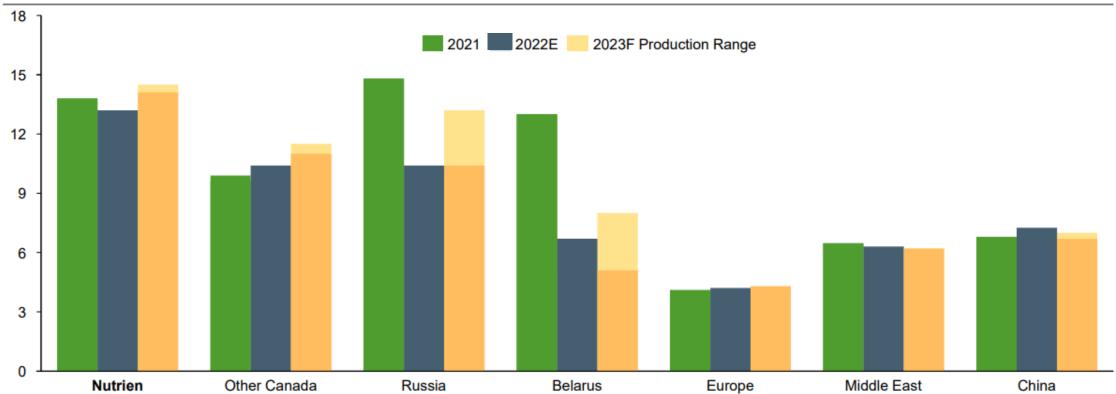
Potash Production in Selected Regions



Expect significant reduction in shipments from Eastern Europe due to sanctions and other restrictions; limited existing global capacity available to meaningfully close supply gap

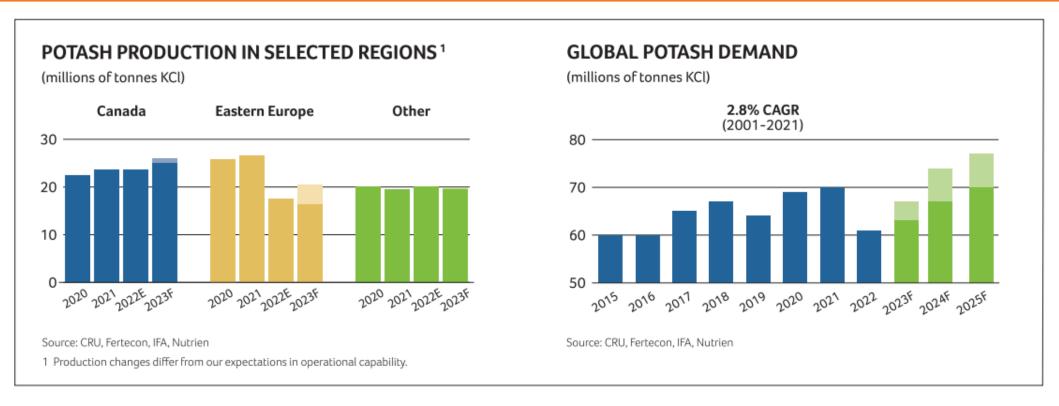
Potash Production in Selected Regions*





Global Potash Deliveries by Region



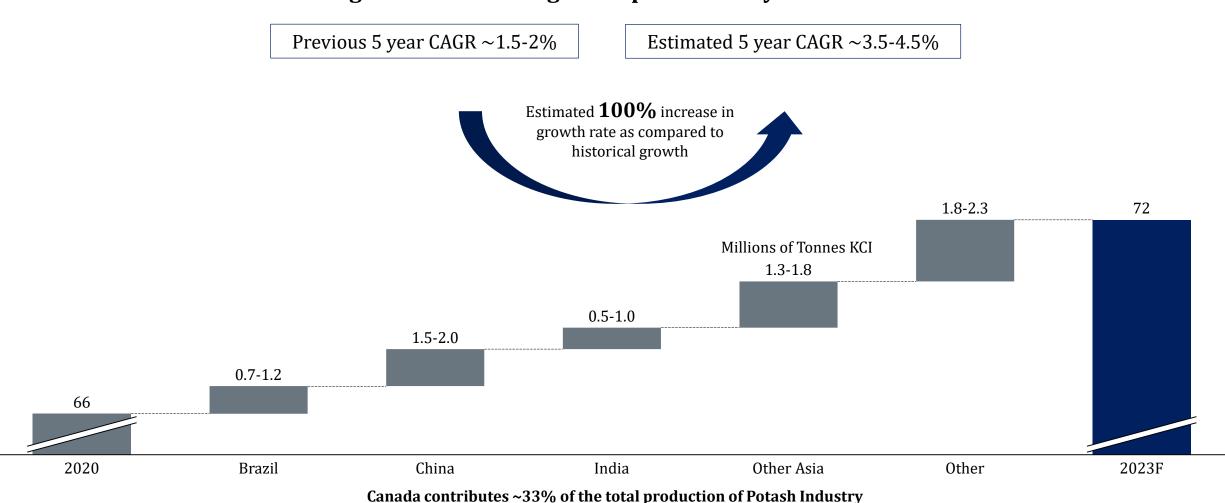


- Improved potash demand is witnessed in early 2023.
- Estimate for global potash shipments in 2023 is 63-67 million tonnes.
- Belarus potash shipments in 2023 are projected to be down 40 to 60 percent and Russian shipments down 15 to 30 percent compared to 2021. Reduction in supply will be most apparent in the first quarter if CY2023 compared to the same period in 2022, as both Belarusian and Russian exports were heavily weighted to early 2022 before sanctions and export restrictions were imposed

Global Potash Demand



Global potash demand is expected to grow ~7Mmt in the next three years, with medium term growth rates at historic levels. Significant demand growth potential beyond historic rates

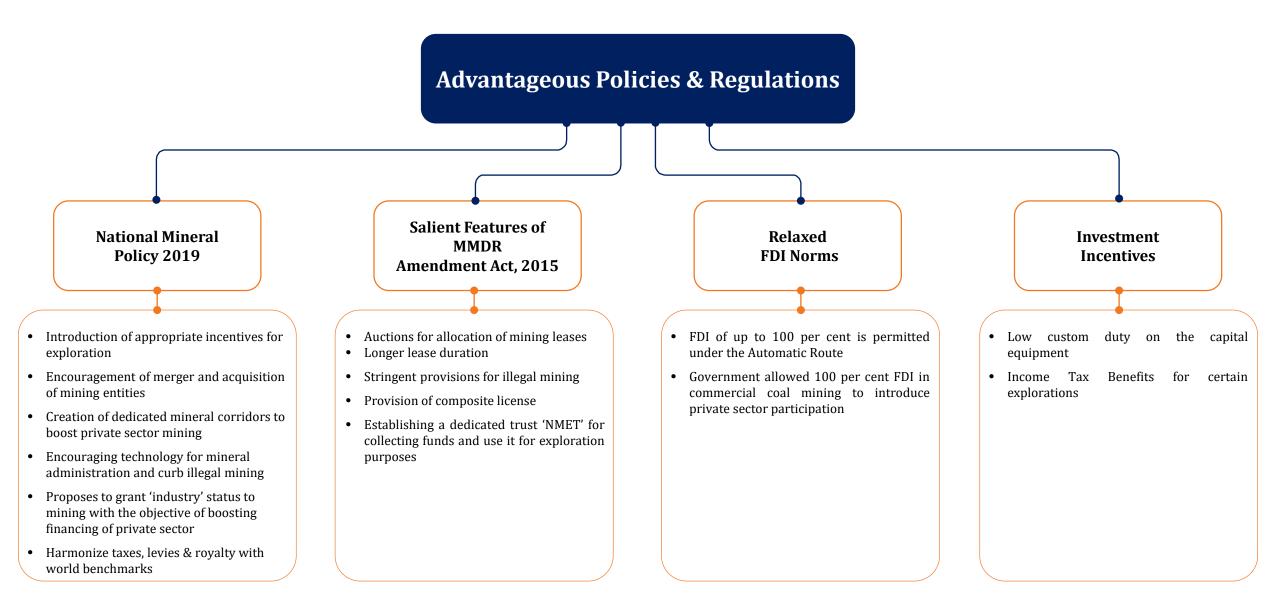


ICL being the leading supplier with majority market share in Canada for the Potash Industry

Source: Nutrien, Nov 2020

Favorable Mining Policies & Regulations...





Source: KPMG Report - June 2019

...supporting growth across Indian Mining Industry



Mining Sector Growth Drives

India is at an early stage in terms of per capita mineral consumption and has a significant potential to grow at accelerated growth than historical growth

Strong economic growth-Projected to be **fastest growing economy at- least till 2024**

New application areas such as electric vehicles, renewables, defense etc.

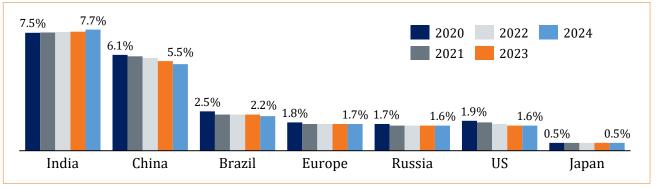
Technology Development in the sector increasing efficiencies and productivity

Make in India –Focus on increase in Manufacturing share to 25% by 2025

Growing demand from end-use industries such as infrastructure, Automotive, Power

Low per capita metal consumption creates tremendous potential

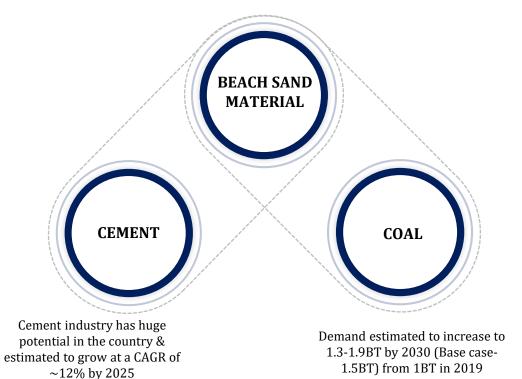
India remains an oasis of growth amongst slowing global outlook



Source: KPMG Report - June 2019, Industry Reports

Key Sectors

- High reserve share of beach sand minerals (35%) presents high potential
- Exploration covered only ~2,000 km of coastal stretch, out of ~ 6000km



...making us well placed to benefit from rising growth in Mining Activities



Competent Long-lasting Conveyor

We are ready to deliver the most Efficient, Reliable & Safe Conveyor Belting and Material handling systems to significantly enhance the Efficiency and Productivity of Modern Mining operations.













We are Future Ready...



Learn Today Lead Tomorrow

Our Aim: Zero Defects, Zero Waste, Zero Accidents, Zero Breakdowns

Expand Customer Base

 Enhance customer base in the USA and Canada, where ICL already enjoys significant customer Relationships



Penetrate New Markets

- Penetrate further into Australia underground coal mine segment
- Grow South Africa market.
- Start Supplies to Europe

Increase Product Portfolio

 Strategic limited marketing alliance with manufacturers and distributors to provide a total basket of conveyor belting – Rubber, PVG and PVC – to select end-users

Modernize Manufacturing Facilities

- Further Modernize manufacturing facilities in Falta and Aurangabad
- Evaluate ramping up of capacities

...with Growth Drivers in place



Planned Capex
To Address The
Growing
Demand

High entry barriers & revival of capex cycle gives us visibility of huge replacement demand Addition of newer products & customers has strengthened our order book giving revenue visibility



Capex in Mining Sector

Continuous investments in the mining sector in line with growing demand from the end user industries gives us long runway for growth for our products going forward



Automation across Facilities

Our in-house R & D team working on automation and upgradation of machines & processes for efficiencies & enhanced product portfolio



Reduce reliance on Single Territory

To reduce the reliance on single geography (Canada) or on one product (Potash), we are hiring new members in USA & Australia, to tap into new business for the future, as demand from Canada market will remain sluggish for some time now. This is due to reduce in offtake of Potash internationally. Our intent is to diversify into Soda Ash, Salt industry etc in new geographies.



Huge Replacement Demand

Revival of capex cycle envisages a huge replacement demand across sectors.

Average replacement cycle for Potash industry is 4-5 years & Coal industry is 1-2 years

Over the period, the commodity sector has been under capitalized. Growth in capacities envisages higher demand generation for our products across sectors, thus diversifying order book from multiple industries.

Experienced Leadership Team



Mr. R K Dabriwala | Managing Director

- JEDP IIM (Calcutta) & Harvard Alumni
- Having more than 5 decades of experience in diversified business and been a joint venture partner to GE, Fanuc, Emerson Electric among other multinationals

Mr. Prasad Deshpande | Executive Director

- Textile Engineer by qualification and has 30 years of work experience in manufacture of yarns and fabric for industrial application
- Worked with Large corporates and MNC's for last 26 years and has handled business operations both in India and overseas. He was in charge of SRF's facility in Thailand prior to joining ICL

Mr. Udit Sethia | Director

- Member of Institute of Chartered Accountants of India
- Associated with the Dabriwala group of companies in a senior executive roles such as Elpro International and I G E (India) Private Limited.

Mr. Surbhit Dabriwala | Director

- Bachelor of Arts and Science from University of Pennsylvania
- Holds senior level board positions including PNB Metlife India Insurance Co;
 Elpro International Ltd erstwhile an engineering company with now an exposure to real estate and retail; Partner of Kaer Air LLP, a JV with Kaer Pte Singapore

Mr. Jeff Maranville | Director of Sales

International Conveyors America Ltd., Inc.

- Head of Sales and Marketing in the United States with over 23 years' experience in managing business through a variety of market channels
- He was earlier with Continental group in the USA

Mr. Ashok Kumar Gulgulia | Chief Financial Officer

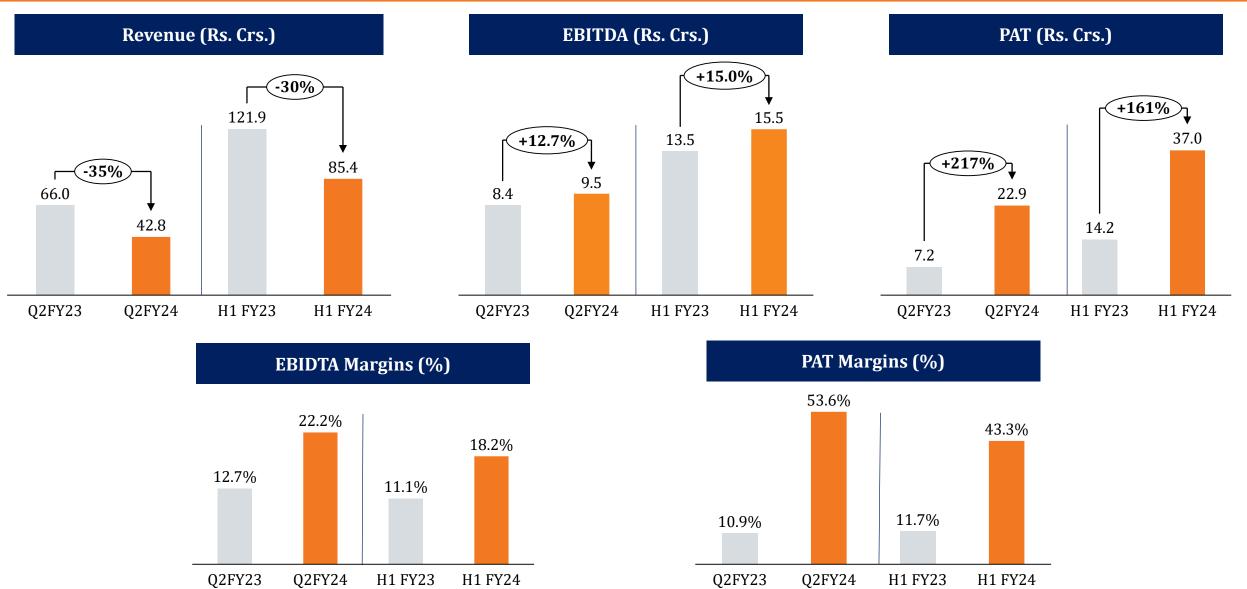
- FCS & B.com with more than 3 decades of experience in Finance & Accounts.
- Associated with ICL since 2000 and is responsible for company law matters, finalization of accounts, taxation & corporate finance



FINANCIAL HIGHLIGHTS

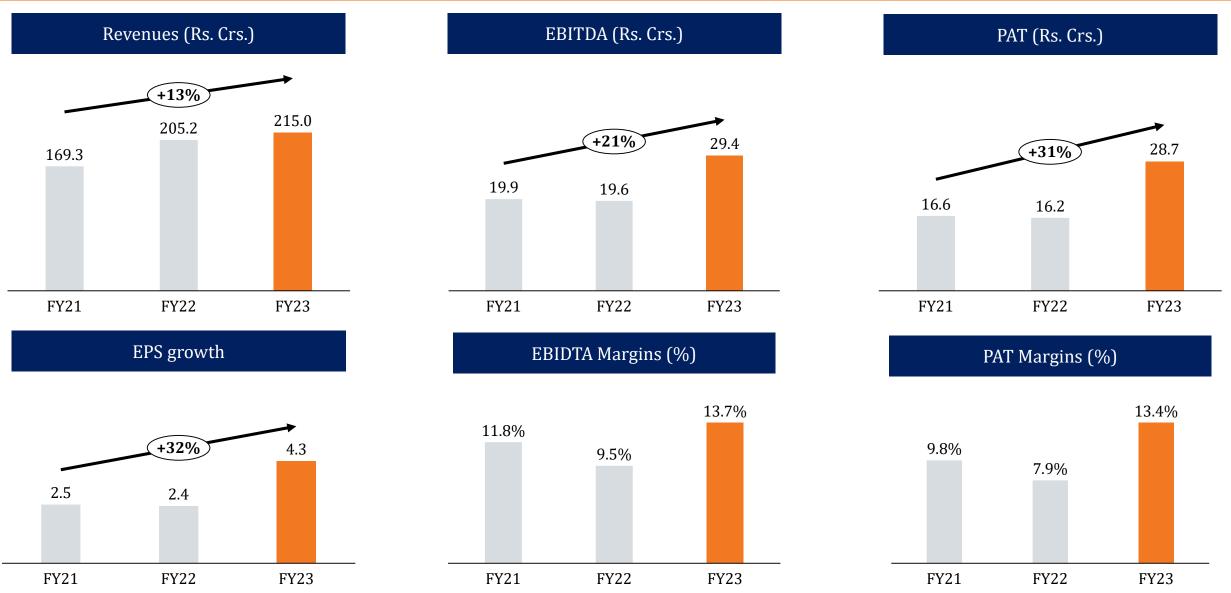
Consolidated Quarterly Financial Performance





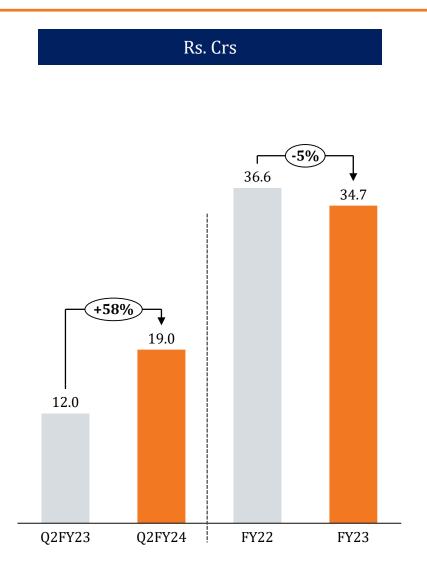
Historical Financial Performance (Consolidated)

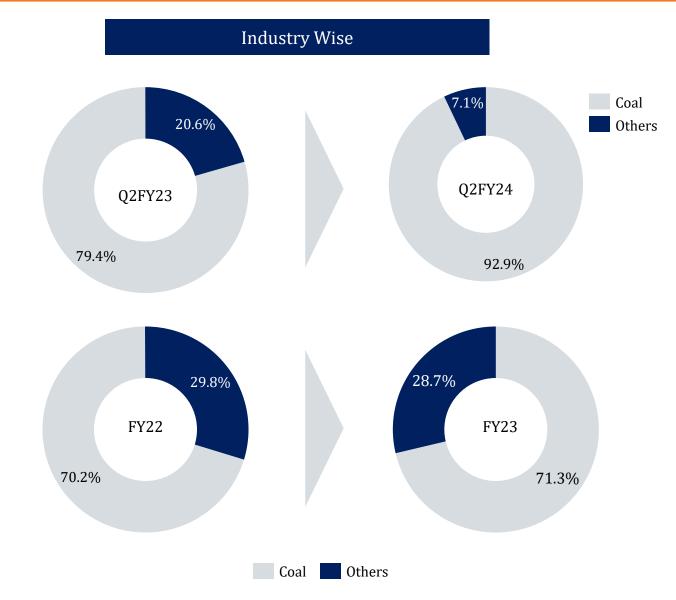




Domestic Revenue Break-up

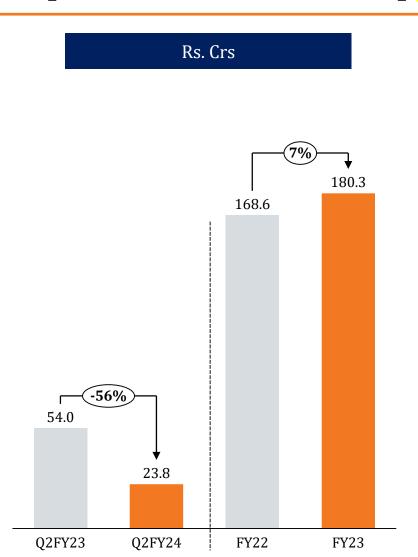


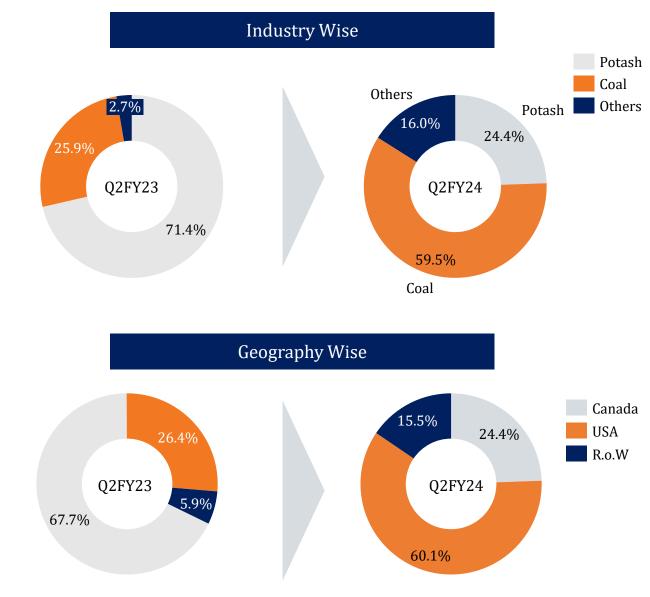




Exports Revenue Break-up







Q2 FY24 Consolidated Profit & Loss



Particulars (Rs. Crs.)	Q2 FY24	Q2 FY23	Y-o-Y	Q1 FY24	Q-o-Q	H1 FY24	H1 FY23	Y-o-Y
Revenue from Operations	42.8	66.0	-35.2%	42.7	0.2%	85.4	121.9	-29.9%
Cost of Materials Consumed	15.8	32.4		20.1		36.0	67.4	
Purchase of Traded Goods	-0.5	2.1		1.6		1.1	4.8	
Changes in Inventories of Finished Goods and Work in Progress	4.9	7.7		2.3		7.2	4.4	
Employee Benefits Expense	5.7	4.6		4.6		10.3	8.9	
Other Expenses	7.3	10.8		8.1		15.4	22.9	
EBITDA	9.5	8.4	12.7%	6.0	57.0%	15.5	13.5	15.0%
EBITDA %	22.2%	12.7%		14.2%		18.2%	11.1%	
Other Income	21.6	3.1		14.3		35.9	6.2	
Depreciation and Amortisation Expense	0.5	0.6		0.5		0.9	1.1	
EBIT	30.6	10.9		19.9		50.5	18.6	
Finance Costs	2.5	0.8		2.2		4.7	1.3	
PBT	28.1	10.1	178.0%	17.7	58.5%	45.8	17.3	164.7%
Total Tax Expense	5.2	2.9		3.6		8.8	3.1	
Profit for the year	22.9	7.2	217.2%	14.11	62.3%	37.0	14.2	160.6%
PAT %	53.6%	10.9%		33.1%		43.3%	11.7%	
EPS	3.6	1.1		2.2		5.8	2.1	

Consolidated Balance Sheet



EQUITY & LIABILITIES (Rs. Crs.)	Sep-23	Mar-23
Equity Share Capital	6.3	6.5
Other Equity	246.7	208.5
Total Equity	253.1	215.0
Financial Liabilities		
1. Borrowings	0.0	0.0
ii. Lease Liabilities	0.0	0.0
Provisions	0.4	0.4
Deferred Tax Liabilities (Net)	5.3	0
Other Non-Current Liabilities	1.41	0
Total Non-Current Liabilities	7.1	0.4
Financial Liabilities		
(i) Borrowings	119.5	64.7
(ii) Lease Liabilities	0.1	0.1
(ii) Trade payables		
Total Outstanding dues of micro enterprises and small enterprises	1.6	1.4
Total Outstanding dues of creditors other than micro enterprises and small enterprises	17.0	23.2
(iii) Other Financial Liabilities	0.5	0.1
Provisions	4.3	3.9
Other Current Liabilities	3.7	2.0
Total Current Liabilities	146.8	95.3
TOTAL EQUITY & LIABILITIES	406.9	310.8

ASSETS (Rs. Crs.)	Sep-23	Mar-23
Property, Plant and Equipment	13.9	14.7
Capital Work-in-progress	0.2	0.0
Goodwill on consolidation	1.0	1.0
Right of use assets	0.1	0.1
Intangible assets	0.0	0.0
Financial Assets		
(i) Investments	77.3	94.1
(ii) Loans	0	0
(iii) Other Financial Assets	2.1	2.8
Deferred Tax Assets (Net)	0	0.4
Non-Current Tax Assets (Net)	0.0	0.1
Other Non-Current Assets	0.0	0.5
Total Non-Current Assets	94.6	113.8
Inventories	20.3	25.1
Financial Assets		
(i) Investments	168.0	62.9
(i) Trade Receivable	10.5	17.2
(ii) Cash and Cash Equivalents	5.4	2.3
(iii) Other Bank Balances	7.7	8.8
(iv) Loans	84.1	70.9
(v) Other Current Financial Assets	6.7	4.9
Other Current Assets	9.7	4.8
Total Current Assets	312.4	196.9
TOTAL ASSETS	406.9	310.8

Consolidated Cash Flow



Cash Flow Statement (Rs. Crs.)	Sep-23	Mar-23	Sep-22
Cash Flow from Operating Activities			
Profit before Tax	45.8	37.2	17.3
Adjustment for Non-Operating Items	-26.2	-0.6	-2.2
Operating Profit before Working Capital Changes	19.6	36.6	15.1
Changes in Working Capital	2.9	-24.1	-27.4
Cash Generated from Operations	22.5	12.5	-12.3
Less: Direct Taxes paid	-2.8	-8.9	-3.2
Net Cash from Operating Activities	19.7	3.6	-15.4
Cash Flow from Investing Activities	-57.8	-18.5	-20.2
Cash Flow from Financing Activities	41.2	15.3	35.8
Net increase/ (decrease) in Cash & Cash equivalent	3.2	0.4	0.2
Cash and cash equivalents at the beginning of the year	2.3	1.9	1.9
Effect of exchange rate changes on Cash & Cash Equivalent	0.0	0.0	0
Cash and cash equivalents at the end of the year	5.4	2.3	2.0

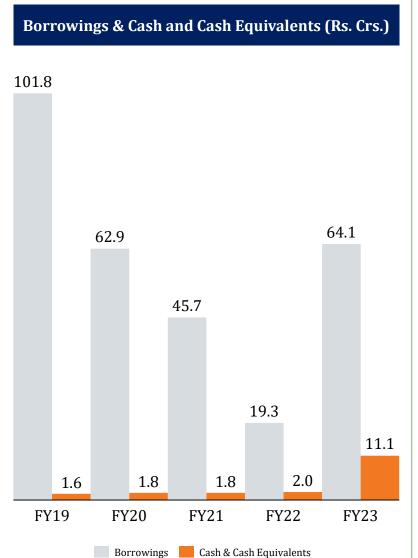
Consolidated Historical Profit & Loss

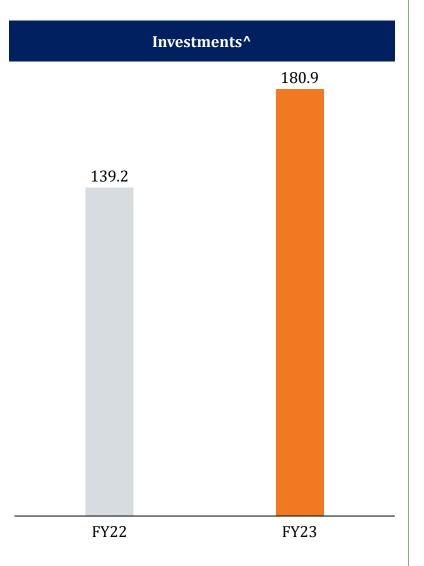


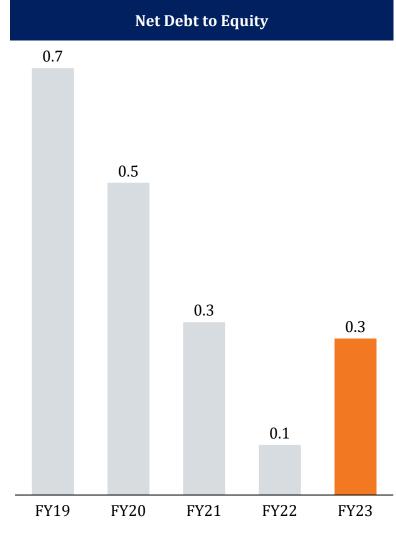
Particulars (Rs. Crs.)	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19
Revenue from Operations	215.0	205.2	169.3	98.7	85.6
Cost of Materials Consumed	120.0	126.6	84.6	49.9	42.1
Purchase of Traded Goods	8.7	8.0	5.9	8.9	10.2
Changes in Inventories of Finished Goods and Work in Progress	0.9	-4.8	7.3	-12.3	2.4
Employee Benefits Expense	18.0	18.6	14.4	11.8	11.6
Other Expenses	38.2	37.3	37.1	33.7	19.5
EBITDA	29.4	19.6	19.9	6.7	-0.2
EBITDA %	13.7%	9.5%	11.8%	6.8%	-0.3%
Other Income	14.0	13.5	9.0	8.2	8.7
Depreciation and Amortisation Expense	2.3	2.1	1.7	1.8	2.1
EBIT	41.1	31.0	27.2	13.1	6.3
Finance Costs	3.9	4.2	4.9	9.9	10.4
PBT	37.2	26.8	22.3	3.2	-4.0
Total Tax Expense	8.5	10.6	5.7	-3.1	1.7
Profit for the year	28.7	16.2	16.6	6.4	-5.7
PAT %	13.4%	7.9%	9.8%	6.4%	-6.7%
EPS	4.3	2.4	2.5	0.9	-0.9

Strengthening Balance Sheet





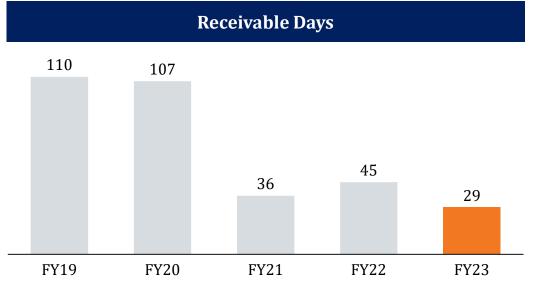


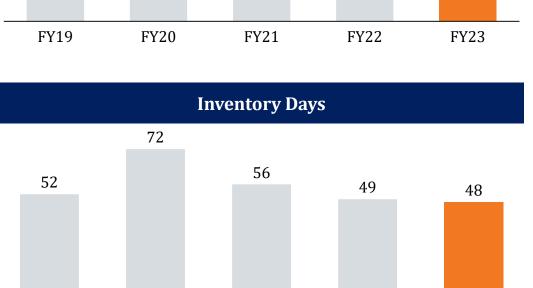


Figures on consolidated basis *Standalone Basis

Efficient Working Capital Management



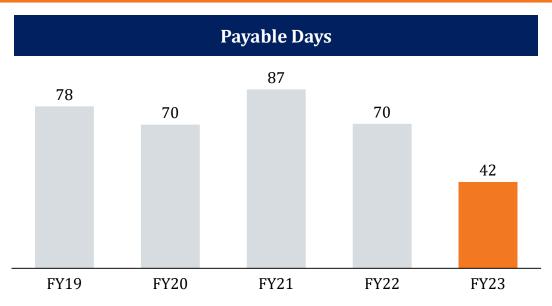


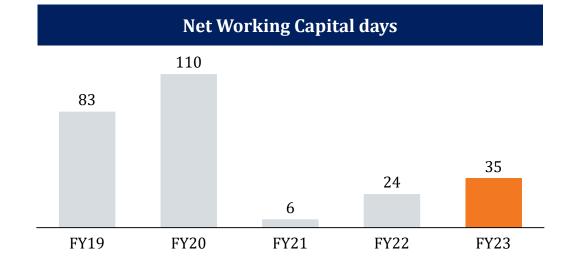


FY21

FY22

FY23





FY19

FY20

Key Takeaways



Value Creation for Stakeholders

Revenue and Profitability Growth

Global & Domestic mining growth along with industry diversification

The mining industry in India & across the globe has been growing so as the need for belting has increased. Our capabilities to cater to multiple industries gives us strong growth visibility



New avenues for Growth

Entry into newer customers & geography with new products developed over the period

Strong Order book Visibility & Replacement demand

With strong orderbook & revenue visibility, along with huge replacement demand. We are all ready for growth in coming years

Operational Leverage to play out

Increase in scale will lead to operating leverage play out and enhance Operating Margins

Figures on consolidated basis



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