

#### BRAND CONCEPTS LIMITED

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Email: info@brandconcepts.in

Date: 09th February, 2024

To,

National Stock Exchange of India Limited

Listing & Compliance Department

Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1, G Block,

Bandra Kurla Complex,

Bandra East, Mumbai - 400051

To,

**BSE** Limited

Listing & Compliance Department

Phiroze Jeejeebhoy Towers,

Dalal Street,

Mumbai - 400001

Symbol: [BCONCEPTS]

Scrip Code: 543442

#### **Sub: Investor Presentation for the December, 2023**

Dear Sir/Mam,

With reference to the above captioned subject, we Brand Concepts Limited, hereby submits the Updated Investor Presentation for all our stakeholders of the company and public at large the Investor Presentation for the December'23.

We request you to kindly take the above information in your records.

#### Thanking You

Yours faithfully For Brand Concepts Limited

Swati

Gupta

Digitally signed by

Swati Gupta

Date: 2024.02.09 11:22:58 +05'30'

Company Secretary & Compliance Officer

(M. No.: ACS 33016)

# BRAND CONCEPTS

Q3 & 9M FY24 INVESTOR PRESENTATION





# CORE TOPICS

## 1. Quarter Performance

- Key Performance Highlights
- Financial Summary
- Channel wise Contribution

## 2. Way Forward

- New International Brands
- Geographical Footprint

### 3. About Us

- Company background
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- Key categories
- Our approach; Design process
- Business Model
- Sales Channels;
- Bagline; Baglineindia.com

## 4. Annual Highlights

- Income Statement
- Balance Sheet
- Channel wise Contribution

## 4. Our Brands

- Our Brands
- Tommy Hilfiger
- United Colors of Benetton
- Aeropostale
- Sugarush
- The Vertical

### 5. Social Media

- Instagram
- Facebook
- Baglineindia.com

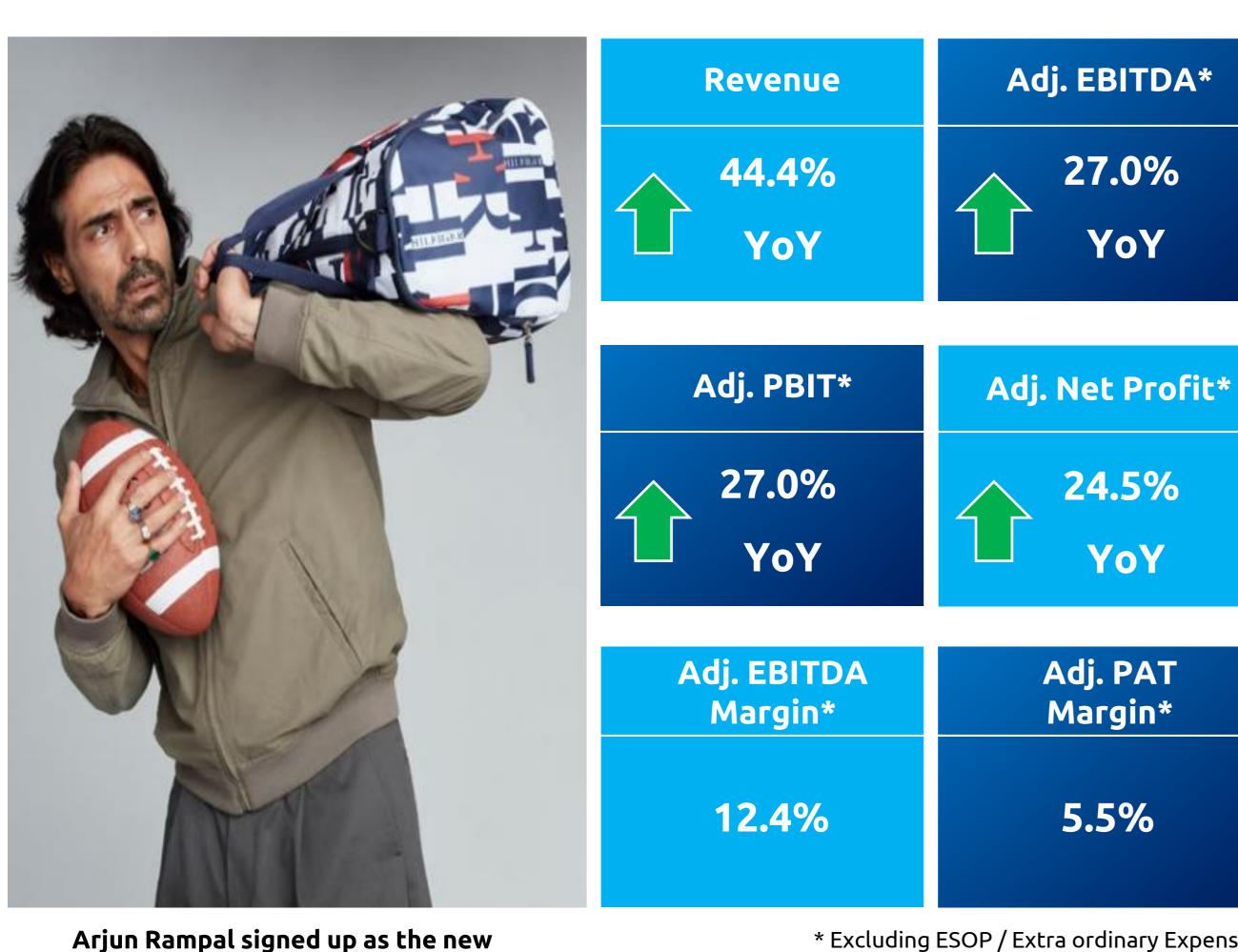


# Q3 & 9M FY24 Performance Highlights





# Q3'FY24 PERFORMANCE HIGHLIGHTS



\* Excluding ESOP / Extra ordinary Expense

#### Commenting on the performance, Mr Abhinav Kumar, WTD & CEO said:

"We have continued to deliver on high growth on a year on year basis led by all our channels contributing to this growth. This quarter also saw our high decibel ad campaign, with Arjun Rampal as our brand ambassador, for our product line and our BAGLINE stores, creating significant eyeballs for us. While this led to softer margins, it will hold us in good stead for the medium to long term visibility for our brand.

Our plans to setup the manufacturing unit and the merger of IFF Overseas is in process and we aim to be ready with our new manufacturing setup by end of FY25.

We continue to be focused on our growth and expanding our reach and offerings."



**Brand Ambassador for Bagline** 



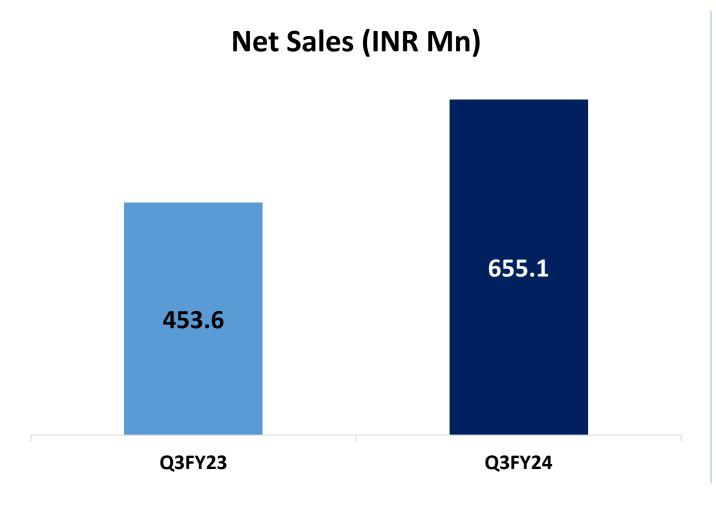


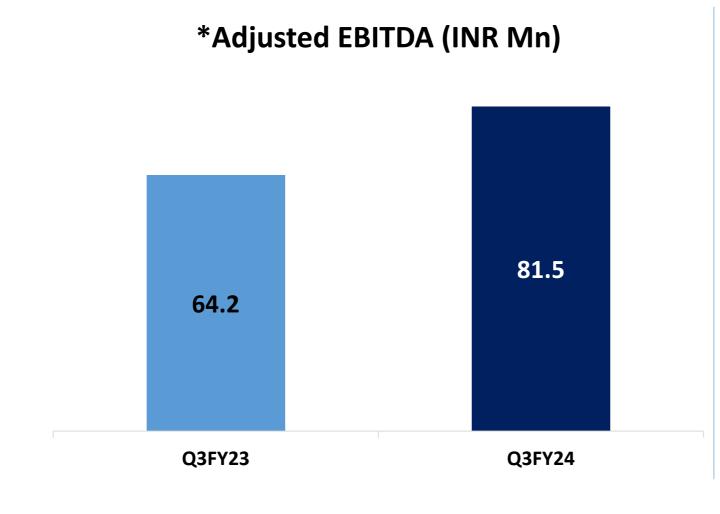


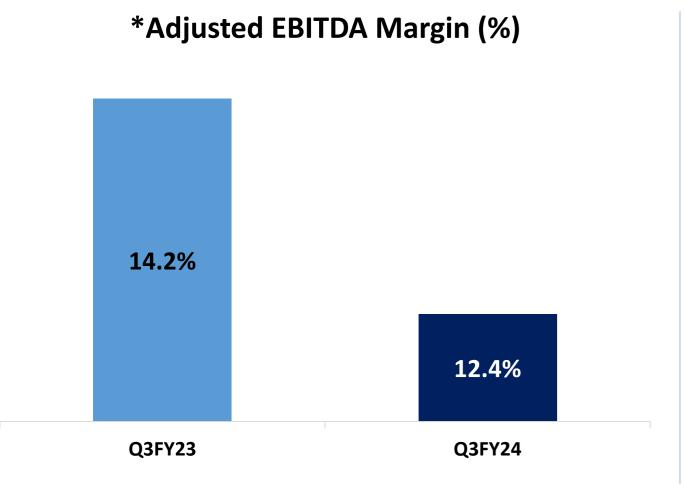


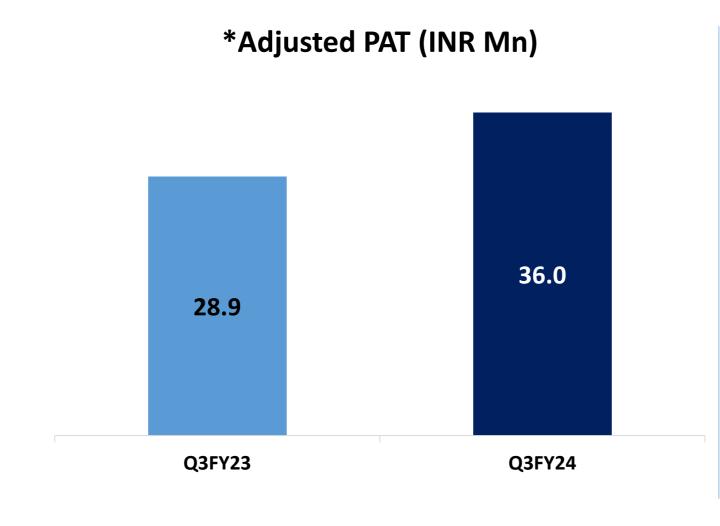


# Q3'FY24 KEY FINANCIAL CHARTS









#### **Key Performance highlights:**

- ☐ Tommy Hilfiger license renewed under key categories until December 2026.
- ☐ We have experimented with other brands thereby creating BAGLINE as a focused category sales channel across brands.
- ☐ We opened 2 new outlets of BAGLINE during Q3'24 at Jodhpur, Rajasthan (C Road) and at The Mall of Asia, Bangalore, Karnataka.
- ☐ In January'24 we have also inaugurated our BAGLINE store at Select City Walk, Saket, Delhi which is one of the most premium and top performing malls in the country.
- ☐ The overall market sentiment was muted across all categories in retail. Hence like to like growth was impacted. But we continue to expand our footprint thereby helping us offset the softness in demand.
- ☐ Margins were impacted due to high decibel ad spends during the quarter around the ICC Cricket World Cup held in India. Therefor marketing expenses were elevated during the quarter.

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<sup>\*</sup> Excluding ESOP / Extra ordinary Expense

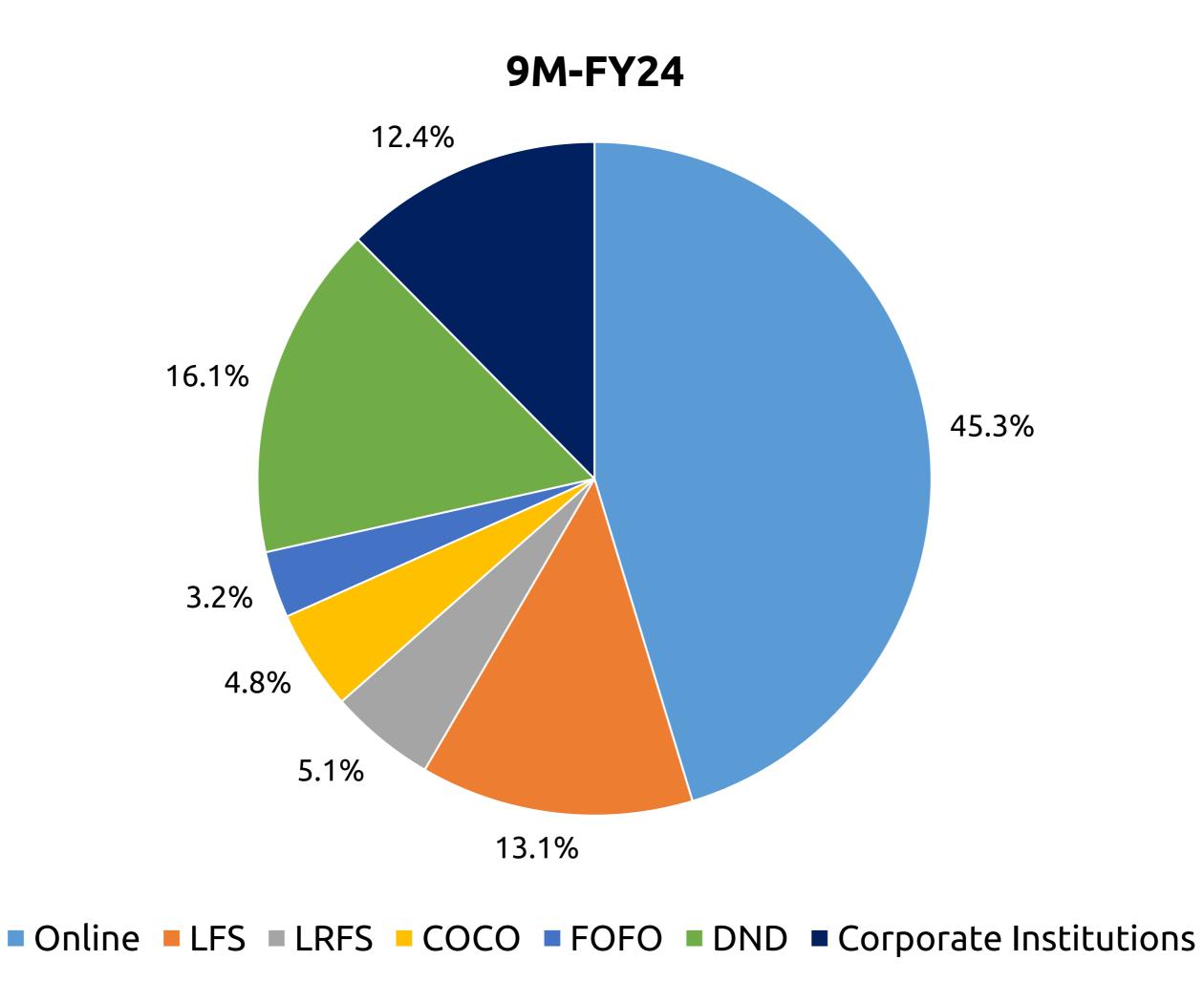


# Q3 & 9M FY24 INCOME STATEMENT

Particulars (INR Mn)	Q3FY24	Q2FY24	Q3FY23	YoY%	9MFY24	9MFY23	YoY%
Revenue from Operations	655.1	689.3	453.6	44.4%	1,925.1	1,215.5	58.4%
Total Expenditure (excl. ESOP)	573.6	600.0	389.4	47.3%	1,683.9	1,055.4	59.6%
EBITDA (excl. ESOP)	81.5	89.3	64.2	27.0%	241.2	160.1	50.7%
EBITDA Margin (%) (excl. ESOP)	12.4%	13.0%	14.2%	-171 bps	12.5%	13.2%	-64 bps
Other Income	4.3	2.2	0.8	407.4%	11.6	2.0	477.1%
Depreciation	16.3	14.5	10.3	58.0%	41.6	24.8	67.9%
Profit Before Interest & Tax (excl. ESOP)	69.5	77.0	54.7	27.0%	211.1	137.3	53.8%
Interest	17.4	15.0	14.2	22.5%	46.1	38.3	20.3%
ESOP Expenses	5.4	5.4	-	-	16.2	-	_
Exceptional Items	-	-	-	-	-	1.8	-100.0%
Profit Before Tax	46.7	56.6	40.5	15.2%	148.8	100.7	47.7%
Tax	16.1	19.5	11.6	38.6%	49.9	20.8	139.5%
Reported Net Profit	30.6	37.1	28.9	5.9%	98.9	79.9	23.8%
Adj. Net Profit (excl ESOP exp/ Exceptional item)	36.0	42.5	28.9	24.5%	115.1	78.1	47.3%
Adj. PAT Margin (%)	5.5%	6.2%	6.4%	-88 bps	6.0%	6.4%	-45 bps
Adjusted Earnings Per Share (Rs)	3.24	3.82	2.73	18.6%	10.36	7.38	40.4%
Reported Earnings Per Share (Rs)	2.83	3.48	2.85	-0.7%	9.16	7.67	19.4%



# CHANNEL CONTRIBUTION

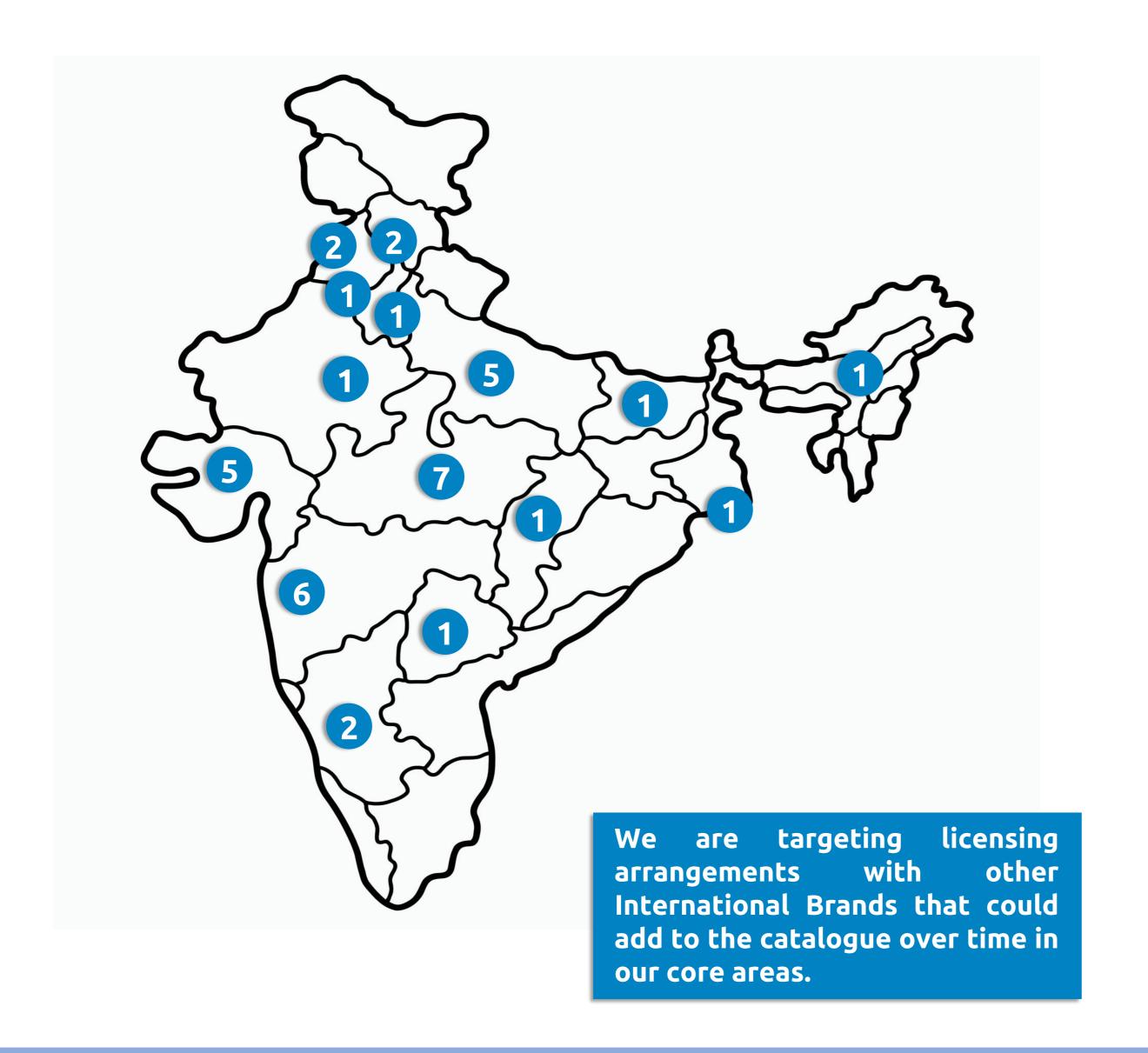


LRFS: Licensor Flagship Stores (Tommy Hilfiger Stores) || LFS: Large Format Stores || COCO: Company Owned Company Operated Outlets

**FOFO**: Franchisee Owned Franchisee Operated outlets | **DND**: Dealer and Distributor



# GEOGRAPICAL FOOTPRINT



Store Type	No. of Stores
Tommy Hilfiger Travel Gear (THTG)	4
BAGLINE	33
Store Locations	No. of Stores
Madhya Pradesh (Indore(5), Bhopal, Gwalior)	7
Uttar Pradesh (Lucknow(2), Noida, Varanasi, Prayagraj)	5
Maharashtra (MMR – Mumbai Metropolitan Region)(Pune)	6
Punjab (Ludhiana, Jalandhar)	2
Chandigarh	2
Gujarat (Ahmedabad(2), Vadodara(2), Anand)	5
Delhi (New Delhi)	1
Bihar (Patna)	1
Haryana (Sonipat)	1
Chhattisgarh (Raipur)	1
Telangana (Hyderabad)	1
Karnataka (Bengaluru)	2
Assam (Guwahati)	1
West Bengal	1
Rajasthan (Jodhpur)	1
Total Store Count	37







## WAY FORWARD

#### Tommy Hilfiger, United Colors of Benetton, Aeropostale

Expand our presence by scaling up existing MBOs and EBOs and increase presence in LFS

#### Sugarush, The Vertical

Grow our offerings and presence through MBOs, EBOs and Bagline stores

#### New International **Brands**

The company is eyeing 2-3 new international brands for their focus categories

#### Manufacturing

The company has started the process of buying land and exclusive licensing for India in setting up its own manufacturing as well as merging IFF Overseas

#### Bagline

Build and grow own Bagline stores and online portal bagline.in for online offerings.

# Manufacturing New Brands Own Brand Licensees Bagline

WE ARE WORKING FROM CONCEPTUALISING TO FINISHED PRODUCTS AND BUILDING RECOGNITION AS A WELL KNOWN FASHION HOUSE FOR TRAVEL & ACCESSORIES







## **ABOUT US**

#### **EXCLUSIVE BRAND LICENSES:**

- 1. Tommy Hilfiger
- 2. United Colors of Benetton
- 3. Aeropostale

#### **MISSION**

Become the largest Multi-Brand Retail company in India and pioneer innovative concepts in Retailing to benefit the end consumer.

#### **VISION**

Become one of the world's most regarded Fashion & Lifestyle Accessories retail entity, by consistently adding more valuable brands to our portfolio.

#### 2007

Year of Incorporation



Indore Based

- Brand Concepts is a premier resource for licensed fashion and lifestyle brands in category:
  - Travel Gears: Luggage Trolleys, Backpacks,
  - Small Leather Goods: Belts & Wallets for both Men & Women,
  - Women Handbags and Lifestyle accessories.
- The company works with valued brands like Tommy Hilfiger, Aeropostale, United Colors of Benetton.
- In-house brands Sugarush and The Vertical.
- Our portfolio, with strategic product offering, makes us one of **the preferred retailer across all formats.** We continuously aspire to get more efficient and stronger with our technical expertise and increasing market share, transforming the latest trends into accessible fashion.
- The company has an omni channel presence



## LEADERSHIP TEAM



Prateek Maheshwari
Managing Director

- Mr. Prateek Maheshwari holds the degree of MBA from S.P. Jain Institute, Mumbai.
- He possesses vast experience in the field of Brand Licensing and Fashion Gear manufacturing.
- He is new age marketer, spear heading the Brand Licensing Business to become the pioneers in the bags/ travel gear market in India.
- He is looking after policy matters, organisational development and overall administration of our Company.



Abhinav Kumar
CEO & Whole Time Director

- Mr. Abhinav Kumar is the co-founder of Brand Concepts.
- He started his career with Advertising and later moved on to head the marketing activities of Tommy Hilfiger India during his tenure with the Murjani Group.
- He was not only instrumental in launching 10 different categories under Tommy Hilfiger brand, but was also a part of the core team which brought in other brands like CK, FCUK, Jimmy Choo, Gucci, Bottega Venetta in India under the Murjani stable.
- He has been instrumental in bringing Tommy Hilfiger and the other brand licensees into Brand Concepts.



## KEY CATEGORIES



We design and manufacture trendy and sturdy backpacks. We make laptop bags, duffle & gym bags, rucksacks and school backpacks.

# HANDBAGS, CLUTCHES, WALLETS

We offer all kinds of bags such as cross-body, shoulder, totes, hobos, and traditional handbags in colors, styles and patterns that range from the classic to contemporary. From the sleek and sexy to the fun and whimsical bags.

TOMMY THILFIGER



## AÉROPOSTALE

SO HRUSH SUGARUSH S

03

02 LUGGAGE

Based on individual taste and preference, we meticulously design our travel gear. We create luggage both hard & soft, that is loaded with fashion and has relevant functionality with a cool classic feel that is perfect for travel.

#### SMALL LEATHER GOODS

Men's belts & wallets are products that vary from taste to taste and ned to need. Trendy casual & formal range of belts and Slim, lightweight designs, such as bi-fold and tri-fold easily slip into a back pants pocket, shirt pocket, coat or briefcase. Durable leather for the classics & fabrics like nylon and canvas.



## OUR APPROACH

Brand Concepts is built on the thinking of our Founders. They believe that brand and lifestyle licensing is mutually beneficial to both the licensor and the licensee. While the brand owner/licensor benefits from generating a new revenue stream, increasing their brand awareness, and expanding into new product categories, geographies as well as retail channels; the licensee generates a new revenue stream at the same time as having an association with the brand name, and differentiating its offerings from competitors.

Since Brand Concepts works with highly reputed global and domestic brands, it follows the highest standards of quality checks, inspite of outsourcing the manufacturing of its products.

With a dedicated team of in-house professionals that include merchandisers, account specialists and retail planners, Brand Concept services its key retail relationships with unmatched execution and program management

The team is backed by a strong sourcing network, in-house trend-spotting and design teams, coupled with robust logistics and warehousing network.

We sell our products through our owned (8) / franchisee exclusive brand outlets (22) (EBOs) and several large multi brand outlets (MBOs). We have also appointed master distributors (on cash and carry) to service our distributor and retail business.

- TOMMY HILFIGER
- UNITED COLORS OF BENETTON
- 3 AEROPOSTALE
- 4 SUGARUSH
- 5 THE VERTICAL



## DESIGN PROCESS

#### **EMPATHISE**

Conduct research to develop an understanding of our users requirements

#### **DEFINE**

Combine all our research and observe where our user problems exist

#### **IDEATE**

Brainstorm and generate a range of crazy and creative ideas

#### **PROTOTYPE**

Build a real tactile representation for a range of our ideas

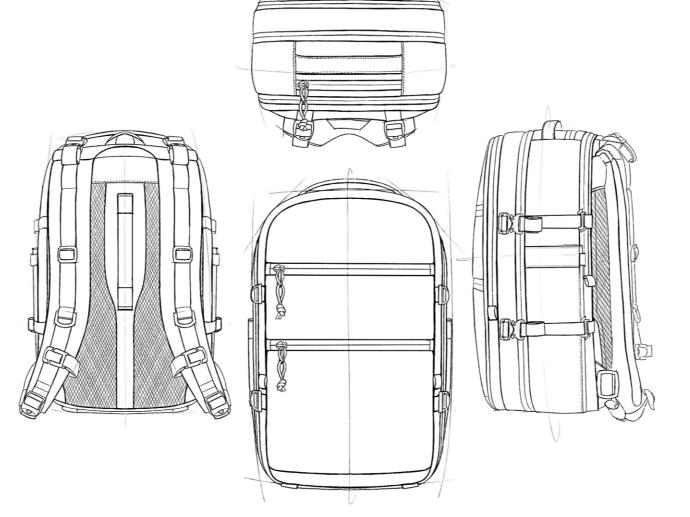
#### **TEST**

Return to our users for feedback

#### **IMPLEMENT**

Put the vision into effect





**Conceptual Prototypes** 

Final Products







## **BUSINESS MODEL**

#### **LICENSED BRANDS**

Partner with top international and domestic brands as an exclusive licensee in key product categories.

#### **OMNI CHANNEL**

Our products are sold Online as well as in stores through EBOs(COCO / FOFO / FOCO), MBOs, LFS, Distributors & Retail.

#### SALES, DISTRIBUTION & MARKETING

Merchandisers takes control and in coordination with the sales team starts planning product placement in the market. Sales team get in touch with marketing team for support. National-level advertising thru OOH, Print & other mediums

# **PRODUCT DESIGN** The product team analyses the brand,

competitive landscape & prepares a product brief for the design team The design team prepares the design which is send for sampling

Buying team coordinates to get the samples, inspects them & place order Once the products are ready with suppliers, buying team gets it to the warehouse





## SALES CHANNELS

#### **EBOs**



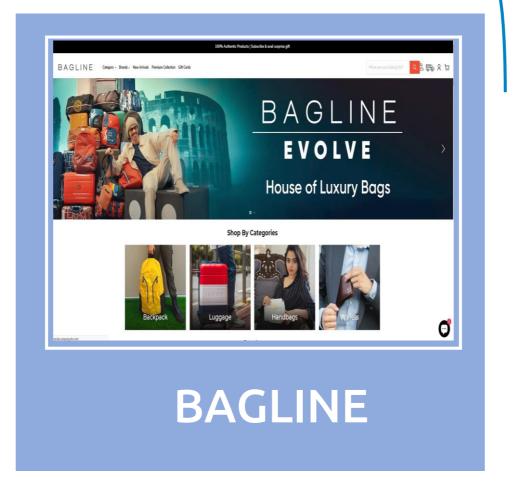
Tommy Hilfiger Travel Gear Outlets

Brand Concepts currently has The company currently has 4 Tommy Hilfiger Travel (THTG) outlets Gear exclusively for the Tommy Hiliger range of Travel Gear and Soft Leather Goods.



Bagline outlets

**Bagline** stores across 31 India which exclusively sell products manufactured and marketed by Brand Concepts across all their licensee and own brands.



www.bagline.in is the E-Commerce venture of BCL, which is a fashion accessory retail company. The **physical** stores of BCL also go by the name of "BAGLINE". All BCL brands would be listed directly with all the bagline stores integrated.



sells The its company products to several MBOs/Retail and systematically moving to a reduce working capital in the name of baglineindia.com. business.



The company sells through several **Ecommerce platforms** such as Myntra and Amazon and is currently working on master distributor model starting its own online selling across all zones / cities to platform as well under the

## BAGLINE & Baglineindia.com



# SPECIALTY STORES ARE THE LATEST IN-THING IN E-COMMERCE. WHILE THE EARLIER WEBSITES FOLLOWED THE 'ALL-THINGS-UNDER-ONE-ROOF' STRATEGY

#### Background

 www.baglineindia.com is the E-Commerce venture of Brand Concepts Ltd.(BCL), which is a fashion accessory retail company. The physical stores of BCL also go by the name of "BAGLINE". All BCL brands would be listed directly with all the bagline stores integrated.

### Categories

- 3 categories of products :
- Travel Gear
- Small Leather Goods
- Women Handbags & Accessories

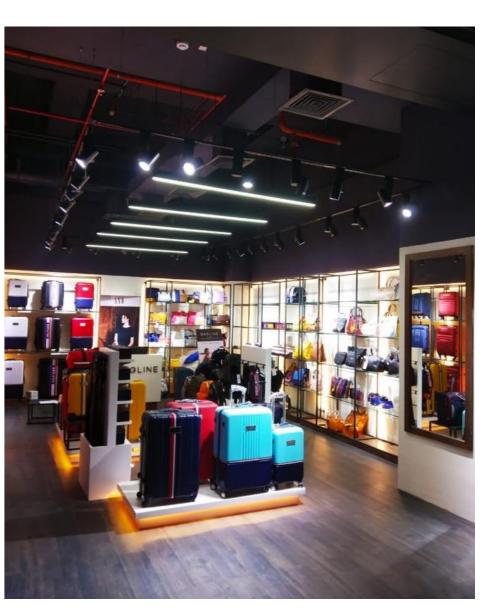
#### **USP**

- Product Selection : Brand Ideology would be premium to bridge to luxury (Tommy Hilfiger, Calvin Klein, Victorinox, Delsey, Samsonite etc.
- Website Experience: Fashion Ease of selection A+ Cataloging with video content Ancillary services: Ask me services, Video tutorials for travel packing, travel tips, effective management for travelling etc.
- Omni-Channel: Order online & get delivery from store next door & vice-versa.

#### Other drivers

- Gifting Shop online, and the nearest store will keep your gift packed & ready. You could either pick it
  up on the way or we will deliver it to your house.
- Service Door to door service available in all the major cities.
- Loyalty/Referral Program We will not only give you credits for your own purchase, but you get rewarded even when your friends & family shop with us.
- B2B Portal For all your corporate consumptions, you could directly come on our website & purchase getting the GST benefit. Of course for big bulk inquiry, we would be happy to assign a dedicated product manager to solve your query.







# Annual Financial Highlights



# ANNUAL INCOME STATEMENT

Particulars (INR Mn)	FY20	FY21	FY22	FY23
Net Sales	712.8	427.9	861.7	1,632.2
Total Expenditure	670.4	458.6	784.2	1,419.8
EBITDA	42.4	-30.6	77.5	212.4
EBITDA Margin (%)	6.0%	-7.2%	9.0%	13.0%
Other Income	1.9	1.0	6.1	3.8
Depreciation	14.6	11.3	25.0	34.6
PBIT	29.7	-40.9	58.6	181.6
Extraordinary Items	_	_	_	2.4
Interest	43.7	46.0	48.1	49.4
PBT	-13.9	-87.0	10.4	134.6
Tax	-2.9	-23.8	2.9	34.1
Profit After Tax	-11.1	-63.2	7.6	100.4
PAT Margin (%)	-1.6%	-14.8%	0.9%	6.2%
Other Comprehensive Income	0.0	0.0	-0.6	1.3
Total Comprehensive Income	-11.1	-63.2	7.0	101.6
Earnings Per Share (Excl. Extraordinary) (Rs)	-1.05	-5.97	0.72	9.49
Earnings Per Share (Reported) (Rs)	-1.05	-5.97	0.66	9.6



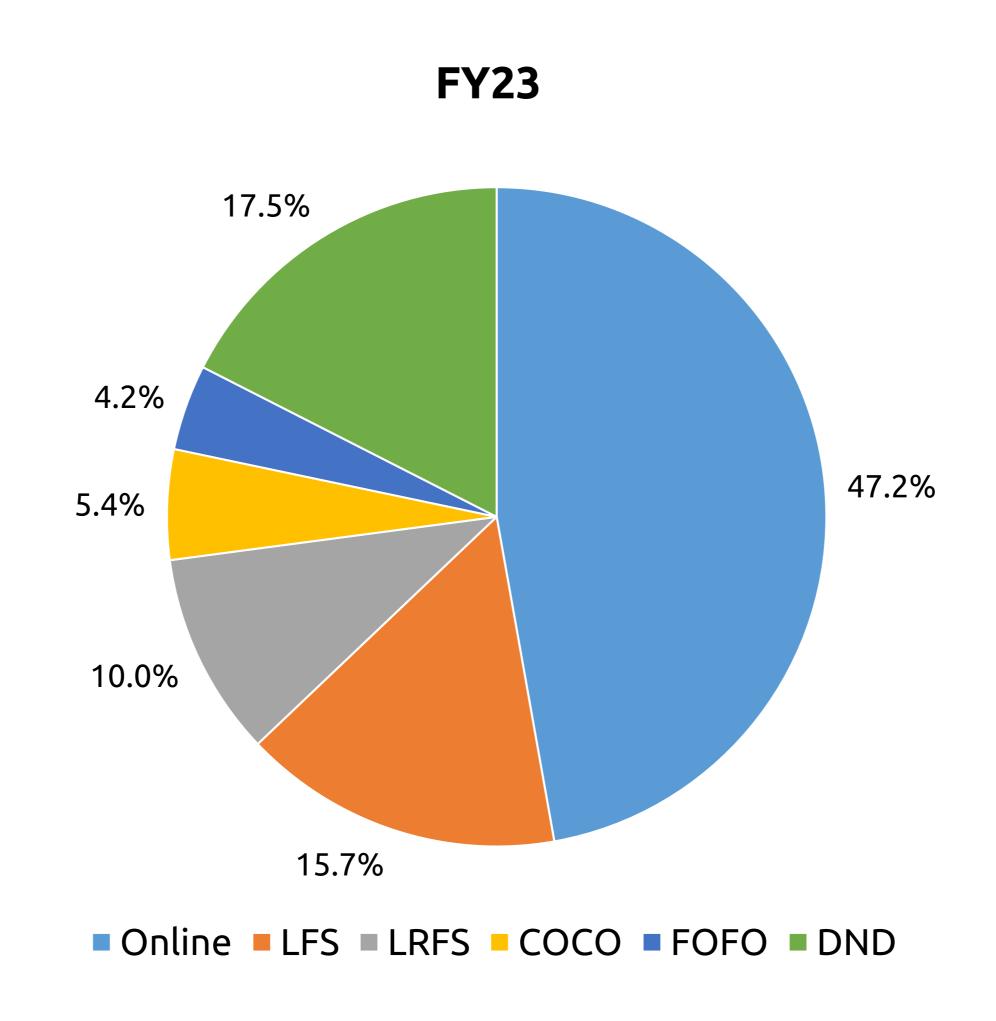
# ANNUAL BALANCE SHEET

Particulars (INR Mn)	FY22	FY23
Equity & Liabilities		
Equity		
Equity Share Capital	105.83	105.83
Other Equity	77.92	174.37
Total Equity	183.74	280.19
Non-Current Liabilities		
Financial Liabilities		
i) Borrowings	33.95	28.75
ii) Lease Liabilities	62.90	77.67
iii) Other Financial Liabilities	11.97	13.97
Provisions	8.00	9.99
Total Non-Current Liabilities	116.82	130.37
Current Liabilities		
Financial Liabilities		
i) Borrowings	212.43	224.58
ii) Lease Liabilities	14.18	20.38
iii) Trade Payables	204.52	268.26
iv) Other Financial Liabilities	15.51	19.13
Other Current Liabilities	7.51	2.08
Provisions	4.06	7.94
Total Current Liabilities	458.22	542.37
Total Equity & Liabilities	758.78	952.93

Particulars (INR Mn)	FY22	FY23
Non-Current Assets		
Property Plant & Equipment	98.39	153.00
Capital Work-in-progress	0.00	0.00
Other Intangible Assets	0.54	0.31
Financial Assets		
(i) Investments	2.40	4.74
(ii) Other Financial Assets	9.15	13.95
Deferred Tax Assets (Net)	37.64	27.26
Other Non-Current assets	0.00	1.69
Total Non-Current Assets	148.13	200.93
Current Assets		
Inventories	223.08	307.63
Financial Assets		
(i) Trade Receivables	301.12	320.04
(ii) Cash & Cash Equivalents	4.16	6.13
(iii) Bank Balance (excl. ii)	30.60	53.55
(iv) Other Financial Assets	2.43	2.76
Current Tax Assets	0.57	0.05
Other Current Assets	48.69	61.84
Total Current Assets	610.65	752.00
Total	758.78	952.93



# CHANNEL CONTRIBUTION



**LRFS:** Licensor Flagship Stores (Tommy Hilfiger Stores) || **LFS**: Large Format Stores || **COCO**: Company Owned Company Operated Outlets

**FOFO**: Franchisee Owned Franchisee Operated outlets | **DND**: Dealer and Distributor







# TOMMY - HILFIGER

#### Tommy Hilfiger (TH) is one of the most successful fashion brands in the world.

<ul> <li>One of the most popular foreign brands in India</li> <li>One of the earliest International lifestyle</li> <li>Multi-brand Stores</li> <li>Digital commerce platforms</li> <li>Wal</li> <li>License Agreement</li> <li>Bac</li> <li>Hard</li> </ul>	
International lifestyle  brands to enter India in  License Agreement  • Bac	
brands to enter India in	kpacks
2023, Subject to Terrewat, to	d Luggage : Luggage fle Bags

#### Other Licensed Categories

- Apparel: 50:50 JV with Arvind Mills
- Watches: Titan
- Eyewear: Sterling Metaplast
- Undergarments: Arvind Mills

- Trendy, aspirational & legacy brand in the monotonous premium travel segment.
- A good value proposition as products are priced 10-25% discounted to some peers despite carrying a more exclusive brand perception.





# QUNITED COLORS OF BENETTON

UCB is an ambassador of contemporary casual chic style. It is one of the world's most popular & loved Brand.

Background	Retail Network	Licensed Products	
<ul> <li>Present in 120+ countries</li> <li>UCB has a network of</li> <li>6500+ stores across the</li> </ul>	<ul> <li>350+ UCB Exclusive Brand Stores</li> <li>Multi-brand Stores</li> <li>Digital commerce platforms</li> </ul>	<ul> <li>Small Leather Goods (SLG)</li> <li>Travel Gear</li> <li>Women Handbags</li> <li>Key Chains</li> <li>Neck Pillows &amp; more.</li> </ul>	
<ul> <li>globe.</li> <li>Benneton Group ventured into the Indian market in</li> </ul>	License Agreement		
1991. It has a network of 350+ stores in India.	Exclusive License agreement till <b>2030</b> .		

#### Other Licensed Categories

- Watches: Timex India
- Eyewear: Mondottica International

- "Color" is the core competency of UCB. The company boasts of diversity, hence comes the word "United" in the brand name.
- All the products of UCB are **moderately priced** as compared to its competitors despite offering a wide range and varieties in its creations.





# AÉROPOSTALE

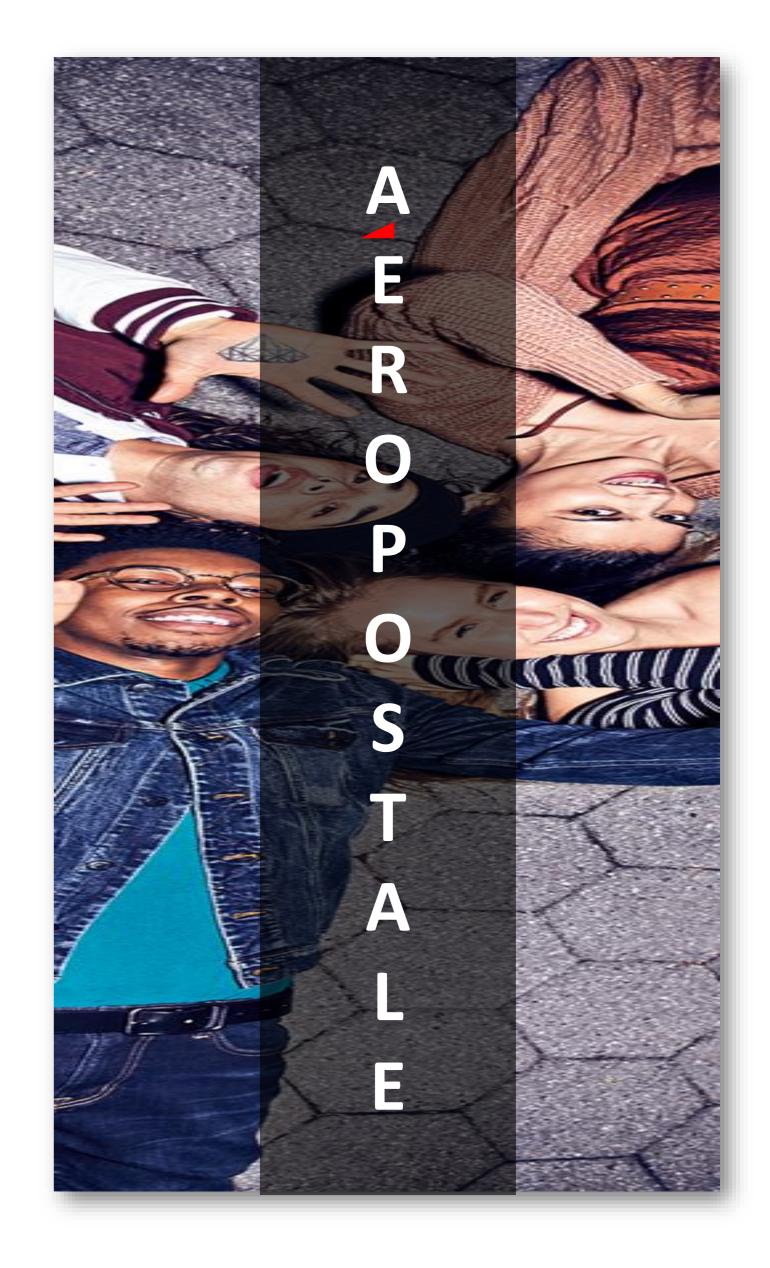
Aeropostale is a readily recognizable, famous American brand that is known for its trendy clothing and accessories.

	Background	Retail Network	Licensed Products
•	Present in <b>20+ countries. 350+ stores</b> operated globally (Except USA)	<ul> <li>Exclusive Brand Stores</li> <li>Multi-brand Stores</li> <li>Digital commerce platforms</li> </ul>	<ul> <li>Travel Gear</li> <li>Small Leather Goods (SLG)</li> <li>Women Handbags</li> </ul>
•	Major Dominance in the USA market: 1000+ stores.	License Agreement	Socks & more.
•	Aeropostale is a mall-based specialty retailer of casual apparel and accessories.	Long Term Contract.	

#### Other Licensed Categories

- India Stores: Arvind Ltd.
- Indonesia Stores: PT Mitra Adiperkasa TBK

- Focused selection of high quality fashion and fashion basic merchandise at compelling values in an exciting store environment.
- Primary focus is on the younger generation.
- Strong online presence.





# SUGARUSH S

Sugarush believes in breaking the conventional parameters of fashion & giving something new & fresh, that will help one set apart.

Background	Retail Network	Products
<ul> <li>In-house brand of BCL,</li> <li>started in 2014.</li> <li>SUGARUSH transforms the</li> </ul>	Point of Sales (POS): Bagline Stores Bagline India (Online)	<ul><li>Women Fashion Accessories:</li><li>Handbags</li><li>Clutches</li></ul>
latest trends into accessible fashion at	Highlight	• Wallets
<ul> <li>affordable price.</li> <li>Ahead of time products         that are inspired with         experimental designs.     </li> </ul>	<ul> <li>SUGARUSH is THE destination for stylish cosmopolitans with affordable fashion and relevant designs.</li> </ul>	

- Fashion Forward, Vibrant and Youthful Attitude, Ahead of Time in form of Colors, Prints and Playful Sophistication are the essence of SUGARUSH.
- Targeting consumers in the lower price range which are socially active with a limited spending capacity.





# THEVERTICAL

The Vertical is for Young & Vibrant youth who appreciate Urban Global Fashion and yet seeks value for money.

Backgroui	nd	Retail Network	Products
<ul> <li>In-house brand</li> <li>started in 2014.</li> <li>Caters mainly to the started in the star</li></ul>	of BCL, he <b>outdoor</b>	Point of Sales (POS): Bagline Stores Bagline India Online	<ul><li>Fashion Accessories:</li><li>Belts</li><li>Wallets</li></ul>
<ul><li>backpacks segme</li><li>Vertical backp</li></ul>		Highlight	<ul><li>Backpacks</li><li>Rucksacks</li></ul>
	•	<ul> <li>Co-launched recently in partnership with Roadies.</li> </ul>	<ul> <li>Gym Bags</li> <li>Small Leather Goods</li> </ul>

- A good value proposition for those who believe in outdoor as a lifestyle.
- Targeting the lower price segment by offering superior quality compared to that of other mid range segment brands.
- Target & relate to the millennial youth and pick the fashion which is current and relevant to time.









# MANUFACTURING & WAREHOUSE

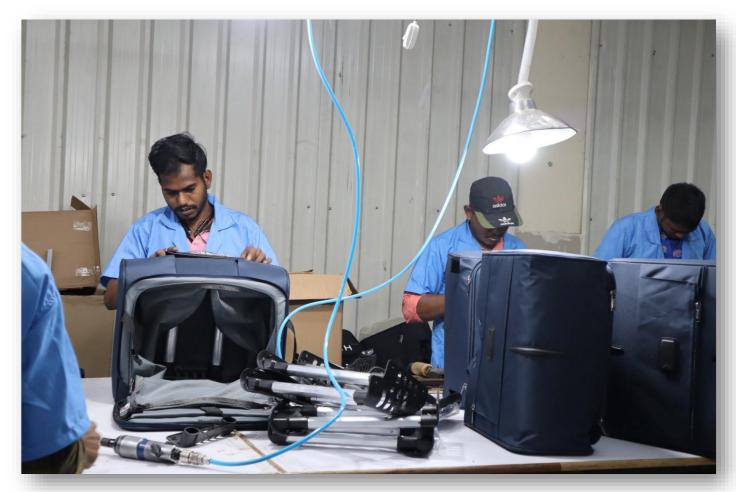














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