



4th February, 2022

Mumbai - 400 001

BSE Limited National Stock Exchange of India Limited

Corporate Services, Exchange Plaza,

Piroze Jeejeebhoy Towers, Bandra Kurla Complex,

Dalal Street, Bandra (East), Mumbai 400051

Listing: http://listing.bseindia.com Listing: https://www.connect2nse.com/LISTING/

Re:

Security	BSE	NSE	ISIN
Equity Shares	532313	MAHLIFE	INE813A01018

Dear Sirs / Madam,

Sub.: Intimation under Regulation 30(2) of the Securities & Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR").

Dear Sir/Madam,

Pursuant to Regulation 30(2) of the SEBI LODR, enclosed is the presentation on the Company's financial & operational results for the 3rd quarter and nine months ended on 31st December, 2021.

Kindly take the same on your record and display the same on the website of the Stock Exchange

Kindly acknowledge the receipt for the same.

For Mahindra Lifespace Developers Limited

Ankit Shah

Antais

Assistant Company Secretary & Compliance Officer

ACS26552





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The Company's operations have been impacted by the COVID-19 pandemic. Considering the evolving nature of the pandemic, its actual impact in future could be different from that estimated as on the date of this Presentation. The Company will continue to monitor any material changes to future economic conditions.

The operating numbers mentioned in the Presentation are for the Company and its subsidiaries / joint ventures / associates engaged in the real estate business (mainly MLDL, MHPL, MBDL, MITL, MRDL, MHDL, MWCDL, MWCDL, MIPCL & MIPPL).

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1 MLDL Overview

Snapshot

At Glance

Stock Performance

Strengths

Strategy

Highlights – Operational & Financial

MLDL SNAPSHOT

Committed to transforming India's urban landscape through its Residential and IC&IC developments

25+ years
Of Legacy

Business Verticals:
IC&IC
Residential

5000+ acres

Development footprint of IC&IC Business

200

IC&IC Clients across 3 locations from 15+ countries

Rs. 3748 cr

Market Capitalisation as on 31st Dec'21

28.2 msft

Development footprint Of Residential Business 3 cities

Presence in IC&IC
Business

85+
Awards

Sustainable

Urbanization Mission

18.65 msft
Completed Development
in Residential Business

6 cities

Presence in Residential Business

500+ Employees

100% Green Portfolio 12500+

Happy Residential Customers 43
Residential Projects

MahindraLifespaces

Ranked 17th among India's Great Mid-Size Workplaces 2019, by the Great Place to Work Institute

MLDL AT GLANCE - EVOLUTION

Progressing on our way to achieve core purpose of following triple bottom line philosophy viz., People, Planet and Profit.



Entry



- Merger
- MWC Chennai Launch



MWC Jaipur Launch



- SCM JV
- Happinest Launch

2013-2014

JV with SCM



- Sumitomo JV
- TERI Partnership



- Financial Partnership
- Rights Issue
- Origins Launch



- Origins Chennai Launch
- Origins Ahmedabad development
- IFC Partnership



100th client at MWC Jaipur

Mahindra Group
forays into real
estate business as
Mahindra Realty &
Infrastructure
Developers

Limited (MRIDL)

1994

• MRIDL and

2001-2002

- GESCO merge to form Mahindra Gesco Developers Ltd.
- Launches its first large format integrated business city -Mahindra World City (MWC), Chennai

2007

Launch of second World City at Jaipur

- Real Estate
 (Singapore) Pvt.
 Ltd. for residential
 project
 development
 - Launch of new business vertical -Happinest focused on low-cost housing

- 2015-2016
- JV with Sumitomo Corp. for establishing industrial park in North Chennai.
- Partnered with TERI to set up Mahindra TERI Centre of Excellence for

Sustainable

Habitats

- 2017-2018
- Partnered with HDFC Capital
- Rights Issue of Rs. 300 cr
- Launched
 Industrial Clusters
 brand 'ORIGINS'

- 2019 2020
- Launch of Origins Chennai
- Commenced development in Origins Ahmedabad
- Partnered with IFC for MWC Jaipur and Origins Ahmedabad
- Achieved milestone of 100th client at MWC Jaipur

2021 onwards

MahindraLifespaces

Transforming urban landscapes by creating inspiring workplaces and sustainable communities

MLDL AT GLANCE - AWARDS AND RECOGNITIONS

We have been recognized in many facets - Top Builder, Great Place to Work, Sustainability and many more

2021

- 1. MWC in Chennai and Jaipur ranked as Leaders in the Industrial Parks Rating for SEZs by DPIIT, Government of India
- 2. Mahindra Lifespaces ranked as a Climate Change 'Leader' in India by CDP, an international non-profit

2018

- 1. Ranked among the 'Top 100 Best Companies for Women in India'
- 2. 'Nova' at Mahindra World City, Chennai recognised as Low Cost Housing Apartment Project of the Year at 5th NDTV Property Awards 2018

2020

MWC in Chennai and Jaipur recognized as most promising global free zones by fDi magazine
 Awarded for Sustainable Performance and Corporate Social Responsibility by Indian Chamber of Commerce at Corporate Governance and Sustainability Vision Award 2020

2017

- 1. Mahindra World City recognised as Best PPP model at 5th Businessworld Smart Cities Conclave & Awards 2017
- 2. Received Golden Peacock Environment Management Award 2017.

2019

- 1. Ranked 17th in the list of **Great Places to**Work in India, in the 'Mid-sized Companies' category
- 2. MWC in Chennai received bespoke award in deployment of technology at fDi Global Free Zones of the Year 2019

2016

- Porter Prize for Excellence In Governance at India's National Competitiveness Forum (NCF) 2016
 Ranked 2nd in Asia, in the 'Diversified'/'Listed'
- category of real estate companies, in the Global Real Estate Sustainability Benchmarking (GRESB) report



MLDL AT GLANCE - SUSTAINABILITY

1st & only Indian Real Estate Company to publish a Sustainability Report

22+ msft certified developments

30+ certified residential and IC&IC projects

CSR Budget allocated for Environment, Education, Health & Community Development initiatives

To us green is not just a colour, it's a commitment



Recognized by CDP, TCFD, GRI & GRESB

- 1. CDP A rank in Climate Disclosure & CDP A Rank in Supply Chain
- 2. Plan to become carbon neutral by 2040, signatory to SBTi
- Ranked 2nd in Asia in GRESB Real Estate Assessment
- Ranked 1st in Asia in GRESB Public Disclosure

Mahindra TERI Center of Excellence for research on environment related activities

Founding member of Sustainable Housing Leadership Consortium (SHLC)

Green Army: mission to create 1 million caring citizens Launched Online module due to Covid-19

ESG Initiative:

- 1. Environment Build Ecological Capital
- 2. Social Build Social & Human Capital
- 3. Governance Build Financial Capital



1st position for Sustainability Performance



MWC Chennai is India's first certified zero waste to landfill city



Zero waste-water discharge at all facilities



MWC Jaipur received C40 Stage 2 Certification



2nd position in Corporate Social Responsibility

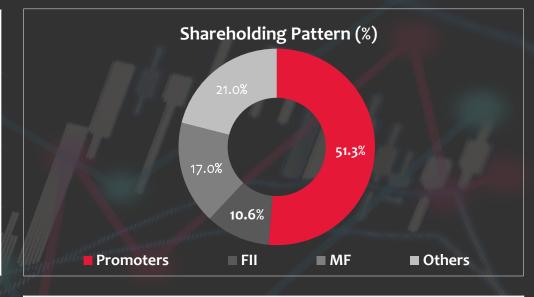


Only company with 100% Green Portfolio

MLDL STOCK INFORMATION

As on 31st December 2021

Market Capitalization	INR 3,748 cr
Shares Outstanding	15.45 cr
Free Float	1,824 cr
ميرا Symbol (BSE) / (NSE)	532313 / MAHLIFE









MLDL STRENGTHS

Organised players likely to benefit disproportionately

Stakeholders Preferences

- Buyers' inclination towards renowned developers & ready or near-ready inventory
- Landowners choose to deal with organised developers with strong balance sheet
- Lenders prefer funding reputed & well governed developers

Enhanced Affordability

- Multi-decadal low interest rates
- Rise in income level
- Increase in household savings

Mahindra® LIFESPACES

- Strong Brand & Parentage
- Access to Capital at Low Cost
- Differentiated Products &
 Customer Experience
- Consistent Positive Cashflows
- Good Corporate Governance
- & Transparency
- Sustainable Development

Regulatory Reforms

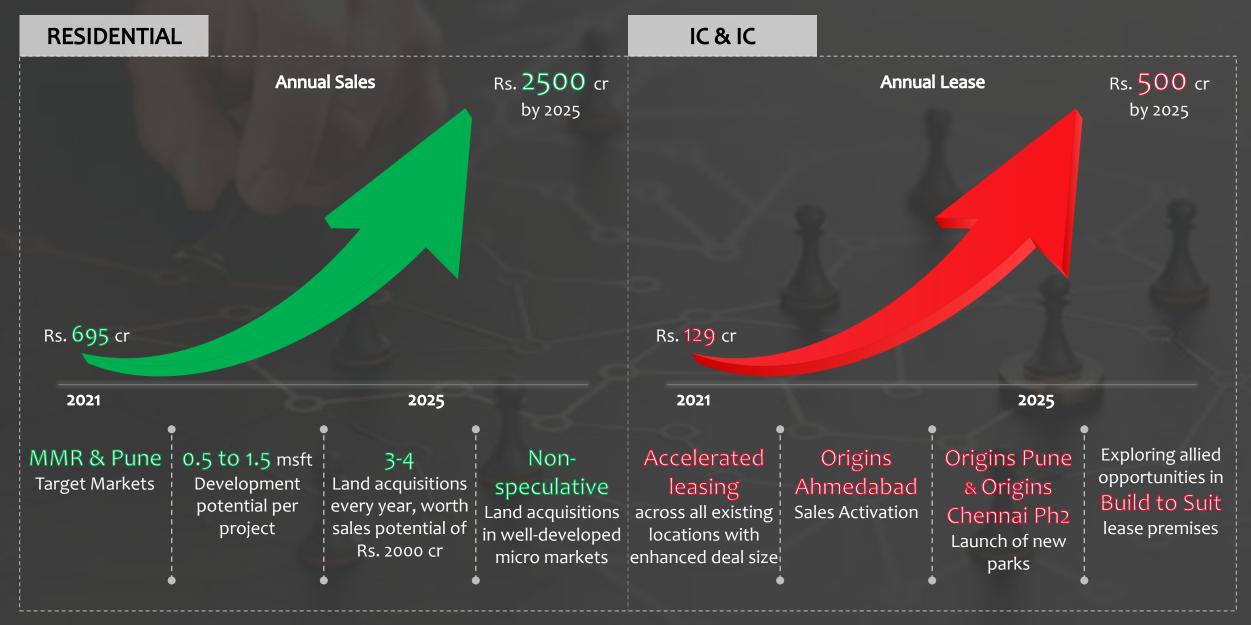
- RERA Transforming the RE landscape
 - Shift of purchasing power to buyers
 - Builder's accountable for timely delivery & quality
 - o Financial discipline & transparency
- Demonitisation: Demand significantly dominated by end consumer
- GST: Operational transparency

Government Initiatives

- Stamp duty cuts in select geographies
- Pradhan Mantri Awas Yojna Scheme
- Affordable Rental Housing Scheme
- Performance Linked Incentive Schemes



MLDL STRATEGY



MLDL HIGHLIGHTS - OPERATIONAL

Q3 FY 2022

9M FY 2022

RESIDENTIAL*

During Q3FY22, Finalised terms for a land parcel in Dahisar under joint development, having development potential of \sim 0.86 msft.

Sales Volume
(RERA Carpet Area: 0.19 msft)



0.10 msft





Rs. 251 cr Sales Value











226 units
Handovers





INTEGRATED CITIES & INDUSTRIAL CLUSTERS

51.1 acres leased to 6 customers for Rs. 139 cr

MWC Chennai: Cancelled 3.0 acres leased to 1 customer

MWC Jaipur: Leased 54.2 acres to 7 customers

85.6 acres leased to 12 customers for Rs. 227 cr

MWC Chennai: Leased 15.7 acres to 1 customers

MWC Jaipur: Leased 70.0 acres to 11 customers

MLDL HIGHLIGHTS - FINANCIAL

(Rs. cr, unless specified)

CONSOLIDATED RESULTS	Q3 FY22	Q2 FY22	Q3 FY21
Income from Operations	24.3	59.2	65.2
Other Income	9.0	6.5	5.0
Total Income	33.3	65.7	70.2
Profit/ (Loss) Before Tax & Share in Net Profit / (Loss) of Associates	(32.9)	12.2	(18.3)
Share in Net Profit / (Loss) of Associates	49.8	11.7	10.6
Profit Before Tax	16.9	23.9	(7.7)
Net Profit / (Loss) for the period	24.9	13.2	(9.7)
Net Profit / (Loss) after Non-Controlling Interest	25.0	6.5	(11.2)

CONSOLIDATED RESULTS	9M FY22	9M FY21	FY21
Total Income	253.2	129.7	187.8
EBIDTA*	30.6	(29.7)	(59.8)
Net Profit / (Loss) after Non-Controlling Interest	17.7	(44.5)	(71.7)
Net Worth (excluding Non-Controlling Interest)	1,652.7	1,656.9	1,631.1
Net Debt to Equity Ratio	0.03	0.04	0.07
Cost of Debt	7.2%	7.5%	7.1%

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5 MLDL Leadership

2 MLDL Residential

Introduction

Historical Trend

Project Portfolio

Sustainable Future Cash Flows

Robust Technology

MLDL RESIDENTIAL | INTRODUCTION

MLDL is pioneering development of green homes and thoughtfully designed living spaces

1 Development Footprint

2 Completed Development

Ongoing and Forthcoming

Premium Residential

22.62 msft

17.17 msft

5.45 msft

5.58 msft

1.48 msft

Value Homes

4.10 msft

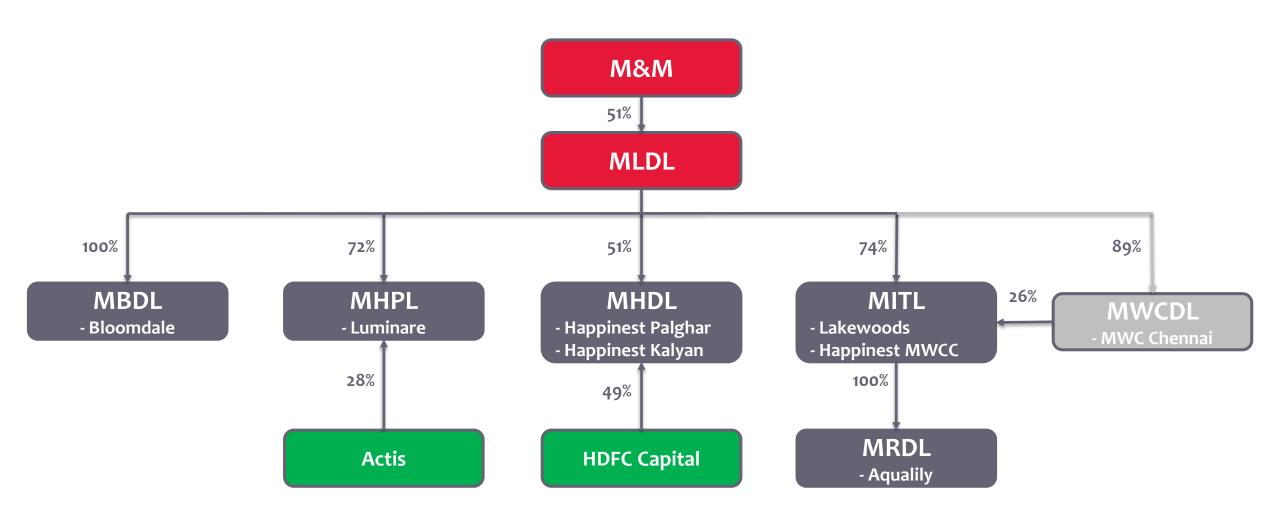
Total

28.20 msft

18.65 msft

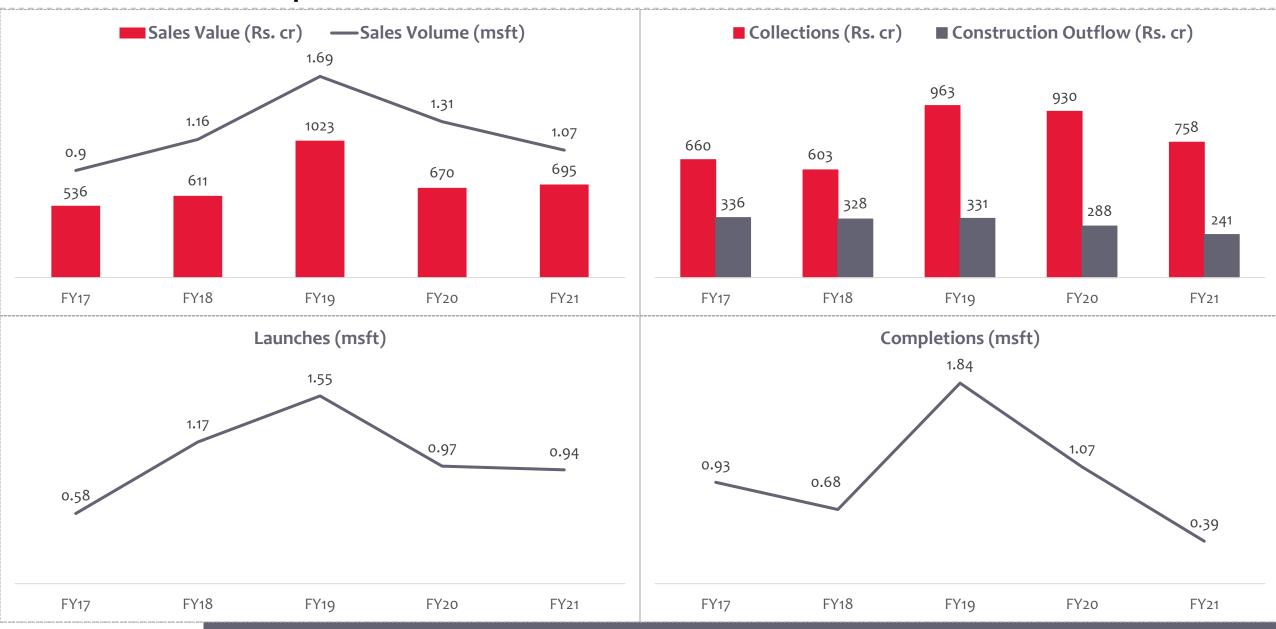


MLDL RESIDENTIAL | INTRODUCTION - STRUCTURE OVERVIEW





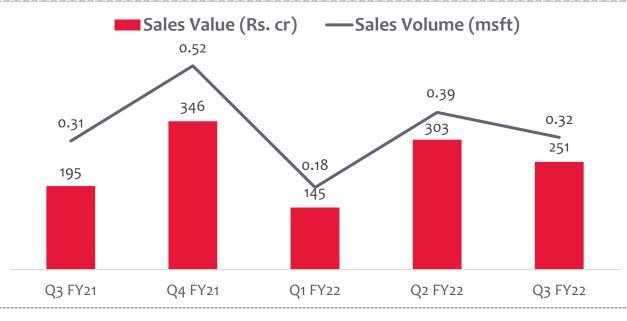
MLDL RESIDENTIAL | HISTORICAL TREND - ANNUAL

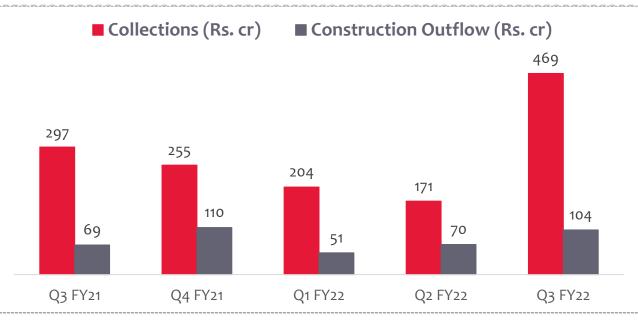


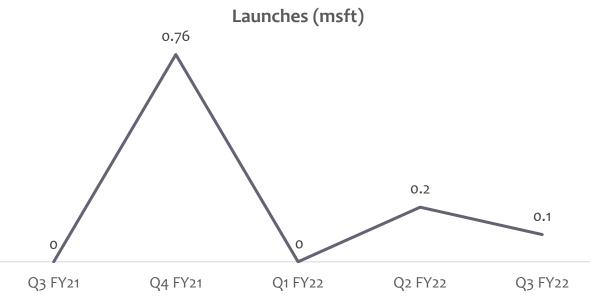
Mahindra[®] Lifespaces

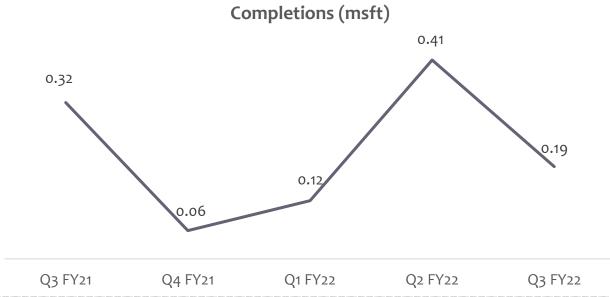
Note: All figures correspond to MLDL and associates, including JD partner share & commercial units that are part of residential development wherever applicable.

MLDL RESIDENTIAL | HISTORICAL TREND - QUARTERLY











Note: All figures correspond to MLDL and associates, including JD partner share & commercial units that are part of residential development wherever applicable.

MLDL RESIDENTIAL | PROJECT PORTFOLIO - ONGOING PROJECTS

Premium Residential

Location	Project Name	Total Development	Launched Development	Completed Development	Area Sold	Ongoing Development	Area Sold	Sales Value (Rs. cr)	Completion %
		Α	В	С	of C	D	of D	of D	of D
	Roots	0.14	0.14	0.00	NA	0.14	0.11	144	100%
MMR	Vicino	0.26	0.18	0.00	NA	0.18	0.14	238	75%
	Alcove #	0.39	0.23	0.00	NA	0.23	0.09	120	32%
Pune	Centralis	0.34	0.34	0.00	NA	0.34	0.34	214	61%
Nagpur	Bloomdale	1.55	1.55	1.04	1.04	0.52	0.43	188	74%
Chennai	Lakewoods	0.90	0.28	0.00	NA	0.28	0.25	97	84%
	TOTAL	3.58	2.72	1.04	1.04	1.69	1.36	1001	69%

Value Homes

Location	Project Name	Total Development A	Launched Development B	Completed Development C	Area Sold of C	Ongoing Development D	Area Sold of D	Sales Value (Rs. cr) of D	Completion % of D
	Happinest Palghar Ph 1	0.43	0.43	0.32	0.29	0.11	0.08	24	92%
MMR	Happinest Palghar Ph 2	0.36	0.18	0.00	NA	0.18	0.11	39	36%
	Happinest Kalyan	0.84	0.84	0.00	NA	0.84	0.71	387	60%
Pune	Happinest Tathawade	1.19	0.51	0.00	NA	0.51	0.36	206	21%
Chennai	Happinest Avadi	0.73	0.73	0.64	0.64	0.10	0.09	29	77%
Chemiai	Happinest MWCC	0.41	0.20	0.00	NA	0.20	0.20	74	10%
	TOTAL	3.96	2.89	0.96	0.93	1.94	1.55	759	46%



MLDL RESIDENTIAL | PROJECT PORTFOLIO - FORTHCOMING PROJECTS

Future Phases of Ongoing Projects

Location	Project Name	Estimated Saleable Area (msft)
	Vicino	0.09
AAAAD	Alcove #	0.16
MMR	Meridian (Alibaug)*	0.13
	Happinest Palghar Ph 2	0.18
Pune	Happinest Tathawade	0.68
NCR	Luminare #	0.43
	Aqualily	0.22
Chennai	Lakewoods	0.62
	Happinest MWCC	0.20

New Projects

Location	Project Name	Estimated Saleable Area (msft)
MMR	New Project (Dahisar) #	0.86
IVIIVIN	New Project (Kalyan)	1.09
Pune	New Project (Pune)	0.44
Bengaluru	New Project (Kanakpura)	0.79
TOTAL		3.18

5.92 msft
Total Forthcoming Projects Area

3.77 msft
Forthcoming in Premium Residential

2.15 msft
Forthcoming in Value Homes



MLDL RESIDENTIAL | PROJECT PORTFOLIO - READY TO MOVE INVENTORY

Location	Project Name	Company	Balance units to sell
NCR	Luminare II	MHPL	7
Chennai	Aqualily Apts	MRDL	2
MMR	Happinest Boisar	MLDL	72
	Meridian (Alibaug)	MLDL	10
	Happinest Palghar 1	MHDL	47
	138		

Happinest Boisar



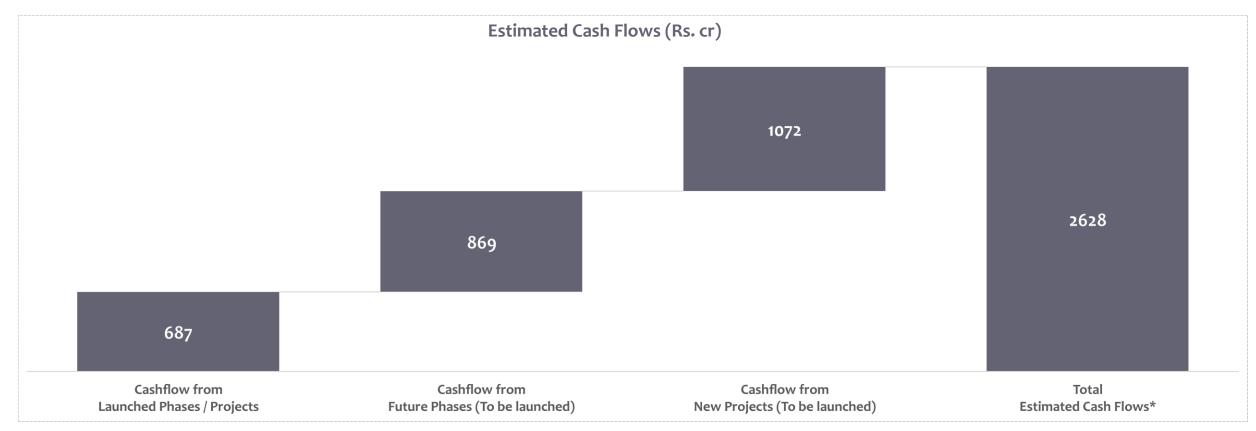
Happinest Palghar I



Luminare



MLDL RESIDENTIAL | SUSTAINABLE FUTURE CASH FLOWS



Launched Phases / Projects	Value (Rs. cr)
Sold Units & Estimated Sales ^	2365
Less: Amount Collected of Sold Units	899
Less: Estimated Construction Cost #	779
Net amount to be collected	687

Future Phases (To be launched)	Value (Rs. cr)
Estimated Sales ^	1908
Less: Estimated Construction Cost #	1039
Net amount to be collected	869

New Projects (To be launched)	Value (Rs. cr)
Estimated Sales ^	2216
Less: Estimated Construction Cost #	1144
Net amount to be collected	1072



MLDL RESIDENTIAL | ROBUST TECHNOLOGY

nPulse

- Project Life Cycle Management (Integrated with SFDC & SAP)
- Budget Management
- Schedule Management
- Resource Planning
- Quality



SAP S/4 HANA

SAP HANA

- ERP
- Financials
- Taxation
- Budget Management
- MM & Procurement

SFDC

- Lead and Customer Management
- Demands & Collections
- Customer Communication
- Customer Connect & Feedback
 (MLIFE Mobile App, Menu based Chatbots)
- Reporting & Dashboards

HappiEdge (Integrated with SFDC)

Channel Partner Connect

SELL.DO & IRIS

Customer Acquisition
 (Lead & Opportunity Management, Landing Pages,
 Social Media Handles, Property Portals)



salesforce

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MLDL IC & IC MLDL Overview Introduction **MLDL** Residential In Detail **Land Inventory** MLDL IC & IC **MLDL Financials MLDL Leadership**

MLDL IC & IC | INTRODUCTION

Pioneer in this business with PAN India presence across Golden Quadrilateral and Delhi-Mumbai Industrial Corridor

Integrated Cities

MWC Chennai

- 60 kms from city, Partnership with TIDCO
- Gross Area: 1524 acres

MWC Jaipur

- 20 kms from city, Partnership with RIICO
- Company owns an IT Park named 'eVolve'
- Gross Area: 2913 acres

Industrial Clusters

Origins Chennai

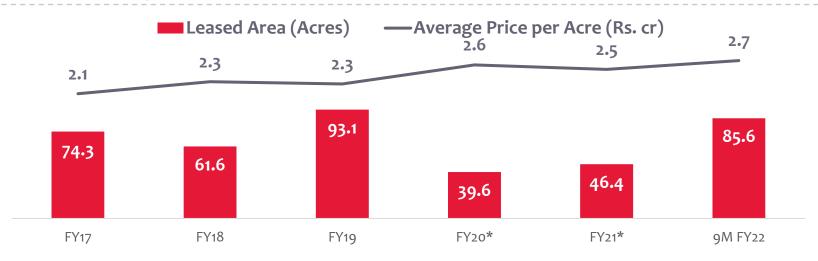
- 35 kms from city, Partnership with Sumitomo
- Gross Area: 289 acres

Origins Ahmedabad

- 75 kms from city, Partnership with IFC
- Gross Area: 340 acres

Origins Pune (Forthcoming)

- **Gross Planned Area: 500 acres**
- Land acquisition stage



Features





INFRASTRUCTURE





PARTNERSHIP WITH GOVERNMENT



BUSINESS SUPPORT SERVICES



PLUG'N' PLAY **INFRASTRUCTURE**



SUSTAINABLE AND SMART



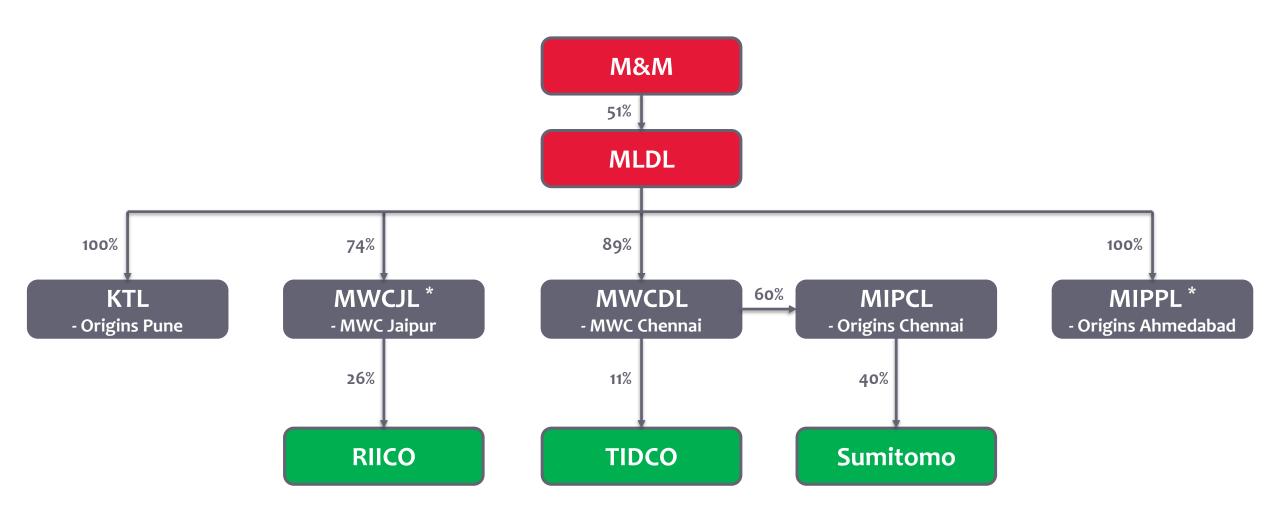
ACCESS TO SKILLED WORKFORCE



HASSLE FREE TRANSACTION

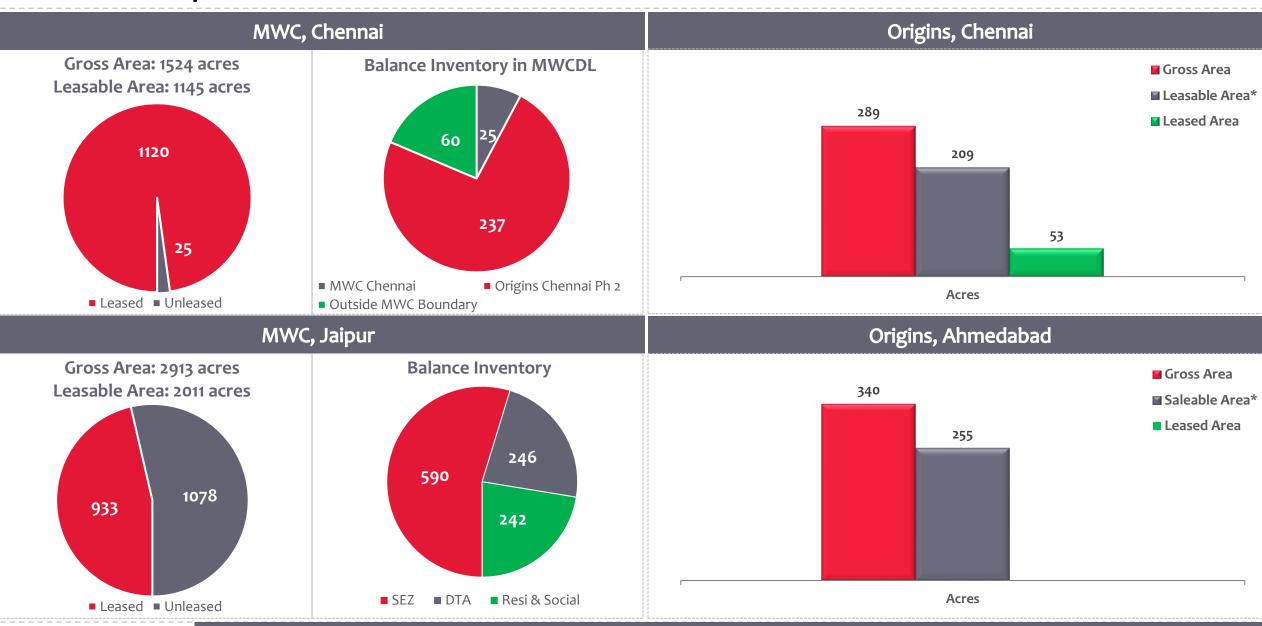


MLDL IC & IC | INTRODUCTION - STRUCTURE OVERVIEW





MLDL IC & IC | IN DETAIL



MahindraLifespaces

ORIGINS PUNE is forthcoming with gross planned area of 500 acres; currently in land acquisition stage.

MLDL IC & IC | IN DETAIL





^{*} For MWC Chennai, it does not include sales outside MWC boundaries (FY20: 3 acres, FY21: 9.2 acres)

MLDL IC & IC | IN DETAIL - MARQUEE CLIENTELE

MWC Chennai

83 customers (68 operational)

















Infosys*







MWC Jaipur

110 customers (68 operational)





Infosys Campus







Central Avenue



Metlife



Infosys Circle



Origins Chennai

7 customers (1 operational)





NISSEI

Nissei Electric

Yammar



Mahindra® Lifespaces

USUI Susira





NH Access



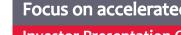


Origins Ahmedabad

Under Construction Site

Under Construction Site







MLDL | LAND INVENTORY - ASSETS WITH DEEP VALUE

Land Name	Location	Gross Area (acres)	Development Plan #
Ghodbundar Road, Thane	MMR	68	Planned as Mixed-use Development. Under approvals.
Murud, Raigad	MMR	1291	Under study & evaluation stage.
Pune	Pune	500 *	Planned to be developed as Origins, Pune. Under land aggregation stage to ensure contiguity.
MWC Chennai (Residential Zone)	Chennai	100	25 acres land proposed to be converted for Industrial use. Balance to be monetized through residential development / plotted & outright leasing
MWC Chennai (Outside Boundary Land)	Chennai	60	Planned as land sale.
Gummidpundi (Origins Chennai Ph 2)	Chennai	225 *	Under land aggregation stage to ensure contiguity.
TOTAL		2244	



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MLDL Financials MLDL Overview Consolidated Results MLDL Residential **Segment Performance** MLDL IC & IC **MLDL Financials MLDL** Leadership

MLDL FINANCIALS | CONSOLIDATED RESULTS - PROFIT & LOSS

PROFIT & LOSS STATEMENT	Q3 FY22	Q2 FY22	Q3 FY21	9M FY22	9M FY21
Income from Operations	24.3	59.2	65.2	231.8	110.3
Other Income	9.0	6.5	5.0	21.4	19.4
Total Revenues	33.3	65.7	70.2	253.2	129.7
Operating Expenses	17.4	9.1	47.8	163.7	72.9
Employee Remuneration & Benefits	20.0	23.3	19.5	66.1	55.6
Finance Costs	1.7	2.1	3.2	5.0	9.1
Depreciation & Amortisation	1.4	1.4	1.7	4.3	5.3
Administration & Other Expenses	25.8	17.7	16.3	55.8	38.2
Total Expenditure	66.2	53.5	88.5	294.8	181.1
Exceptional Items	-	-	-	-	-
Profit from Ordinary Activities before Tax & Share in Net Profit / Loss of Associates	(32.9)	12.2	(18.3)	(41.6)	(51.4)
Share in Net Profit / (Loss) of Associates	49.8	11.7	10.6	63.0	7.2
Profit from Ordinary Activities before Tax	16.9	23.9	(7.7)	21.3	(44.2)
Less: Provision for Current Taxation	0.6	2.2	1.1	3.8	3.5
Less: Provision for Deferred Taxation	(8.6)	8.5	0.9	(6.5)	(4.0)
Net Profit for the period	24.9	13.2	(9.7)	24.1	(43.7)
Less: Minority Interest	(0.2)	6.7	1.5	6.4	0.8
Net Profit / (Loss) after Taxes and Minority Interest	25.0	6.5	(11.2)	17.7	(44.5)



MLDL FINANCIALS | CONSOLIDATED RESULTS - BALANCE SHEET

EQUITY & LIABILITIES	9M FY22	FY21
Equity Share Capital	154.5	51.4
Other Equity	1,498.2	1,579.7
Networth	1,652.7	1,631.1
Non-Controlling Interest	48.4	42.0
Financial Liabilities		
(i) Borrowings	60.1	75.2
(ii) Lease Liabilities	3.7	-
(iii) Other Financial Liabilities	1.8	1.8
Provisions	7.0	5.2
Deferred Tax Liabilities (Net)	(0.0)	15.2
Other Non-Current Liabilities	-	-
Non-Current Liabilities	72.7	97.5
Financial Liabilities		
(i) Borrowings	139.4	169.1
(ii) Lease Liabilities	2.8	0.7
(iii) Trade Payables	144.2	134.9
(iv) Other Financial Liabilities	36.8	32.1
Other Current Liabitilies	618.1	455.5
Provisions	10.0	10.3
Current Tax Liabilities (Net)	15.2	14.8
Current Liabilities	966.4	817.4
Liabilities associated with Assets Held for Sale	-	-
TOTAL	2,740.2	2,587.9

ASSETS	9M FY22	FY21
Property, Plant and Equipment	7.6	3.8
Right of Use Assets	6.3	0.6
Capital Work-In-Progress	15.7	14.6
Investment Property	20.1	20.5
Goodwill and Other Intangible Assets	66.1	66.1
Financial Assets		
(i) Investments	543.9	558.1
(ii) Trade Receivables	-	-
(iii) Loans	10.1	0.1
(iv) Other Financial Assets	15.1	17.2
Deferred Tax Assets (Net)	13.8	17.8
Other Non Current Tax Assets	71.7	65.2
Non Current Assets	770.5	763.8
Inventories	1,404.4	1,344.7
Financial Assets		
(i) Investments	0.0	0.0
(ii) Trade Receivables	44.8	56.4
(iii) Cash and Cash Equivalents	77.3	115.0
(iv) Bank Balances other than (iii) above	78.7	20.4
(v) Loans	78.7	71.3
(vi) Other Financial Assets	50.5	71.3
Current Tax Assets (Net)	-	-
Other Current Assets	235.2	144.9
Current Assets	1,969.6	1,824.1
TOTAL	2,740.2	2,587.9



MLDL FINANCIALS | SEGMENT PERFORMANCE

SECMENT DESIGNES	Resid	ential	IC & IC		
SEGMENT RESULTS	Q3 FY22	9M FY22	Q3 FY22	9M FY22	
Area Sold (msft) / Land Leased (acres)	0.32 msft	o.88 msft	51.1 acres	85.6 acres	
Sales / Lease Income	251	700	139	227	
Income from Operation	187	452	155	279	
Other Income	10	24	0.6	0.9	
Total Income	196	477	156	280	
Cost of Sales	181	421	45	79	
Gross Margins (%)	3%	7%	71%	72%	
Other Operating Expenses	45	120	6	17	
EBIDTA	-29	-64	105	184	
EBIDTA Margin (%)	-16%	-14%	67%	66%	
PAT (after Non-Controlling Interest)	-26	-67	51	85	
PAT Margin (%)	-13%	-14%	33%	30%	
Net worth \$	1,4	1,453		925	
Net Debt [#]	-8	-89		286	
Net Debt to Equity Ratio	-0.	.06	0.31		

Note: Above details are provided for better understanding of the performance of Residential & Industrial segments of the Company and are not prepared in accordance with any Accounting Standards. The financial figures are not prepared or reviewed by independent auditor. Due care has been taken in compilation of the same by Management.



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MLDL LEADERSHIP | MANAGEMENT





















MLDL LEADERSHIP | DIRECTORS



Mr. Arun Nanda (Chairman)

- Holds degree in Law, FCA & FCS
- Chairman of Mahindra Holidays & Resorts
- Chairman Emeritus of Indo-French Chamber of Commerce and Industry
- Former Chairman of CII Western Region
- Associated with the Group for over 45 years
- Honoured 'Knight of National Order of Legion of Honour' by President of French Republic.



Mr. S Durgashankar (Non-Executive, Non-Independent Director)

- CA, Alumni of Harvard Business School -Advanced Management Program
- President Group Controller of F&A, M&M Ltd
- Chairman of Mahindra Integrated Business Solutions Pvt. Ltd.



Mr. Arvind Subramanian (MD & CEO)

- B.Tech, from IIT, Madras and MBA from IIM, Ahmedabad
- Joined Mahindra Group as Chief Executive Officer of Mahindra Happinest in 2018
- Frequent speaker at industry events and conferences, has authored several op-eds, articles and reports on 'Digital India', the 'Next Billion Consumers' and 'Future of Real Estate'



Mr. Ameet Hariani (Non-Executive, Independent Director)

- Holds master's degree in Law from the Mumbai University
- Director of Capricon Realty, Batliboi Ltd. and Ras Resorts.
- Member of Bombay Incorporated Law Society; Law Society of England & Wales; Law Society of Singapore; Bar Council of Maharashtra; Bombay Bar Association.



Dr. Anish Shah (Non-Executive, Non Independent Director)

- Ph.D. Carnegie Mellon's Tepper Business School, Masters degree from Carnegie Mellon and MBA - IIM-Ahmedabad
- Managing Director and CEO, Mahindra & Mahindra Ltd.
- Former President and Chief Executive Officer of GE Capital India



Ms. Amrita Chowdhury
(Non-Executive, Independent Director)

- B.Tech. IIT Kanpur, MS UC Berkeley, MBA - Carnegie Mellon - Tepper Business School
- Director of Gaia, an Urban Tech firm providing insights-as-a-service for Smart Sites and Smart Cities.
- Holds 7 US patents for semi-conductor manufacturing. Author of two books.





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GLOSSARY

Classification of projects is as under:

- **a. Completed:** projects where construction has been completed and occupancy certificates have been granted by the relevant authorities
- b. Ongoing: projects where (i) all title or development rights, or other interest in the land is held either directly or indirectly by the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company; (ii) if required, all land for the project has been converted for the intended use; (iii) the requisite approvals for commencement of construction have been obtained
- c. Forthcoming: projects in respect of which (i) all title or development rights or other interest in the land is held either directly or indirectly by the Company/subsidiaries of Company/joint ventures Company/consolidated partnership firms of the Company; (ii) if required, applications have been made for conversion of use for the land for the (iii) preliminary intended use: management development plans are in place; and (iv) architects have been identified
- d. Land inventory: land in which any of the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company hold interest, but on which there is no planned development as of the date hereof

CDP	Climate Disclosure Project
DTA	Domestic Tariff Area
GRESB	Global Real Estate Sustainability Benchmark
GRI	Global Report Initiative
IC & IC	Integrated Cities & Industrial Clusters
IFC	International Finance Corporation
IND AS	Indian Accounting Standards
M&M	Mahindra & Mahindra Limited
MBDL	Mahindra Bloomdale Developers Limited
MHDL	Mahindra Happinest Developers Limited
MHPL	Mahindra Homes Private Limited
MIPCL	Mahindra Industrial Park Chennai Limited
MIPPL	Mahindra Industrial Park Private Limited
MITL	Mahindra Integrated Township Limited

MLDL	Mahindra Lifespace Developers Limited
MMR	Mumbai Metropolitan Region
MRDL	Mahindra Residential Developers Limited
MSFT	Million Square Feet
MWC	Mahindra World City
MWCDL	Mahindra World City Developers Limited
MWCJL	Mahindra World City (Jaipur) Limited
NCR	National Capital Region
RIICO	Rajasthan State Industrial Development & Investment Corporation Ltd.
SBTi	Science Based Target Initiative
SEZ	Special Economic Zone
TCFD	Task Force on Climate related Financial Disclosure
TIDCO	Tamil Nadu Industrial Development Corporation Ltd.
MLDL	Mahindra Lifespace Developers Limited