

April 25, 2024

National Stock Exchange of India Ltd. (Symbol: INDUSINDBK) BSE Ltd. (Scrip Code: 532187) Luxembourg Stock Exchange

Madam/ Dear Sir,

<u>Sub: Disclosure under Regulation 30 and 46 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015</u>

In compliance with Regulation 30 and 46 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), we enclose herewith the Investor Presentation on the Audited Standalone and Consolidated Financial Results for the quarter and financial year ended March 31, 2024 ('Presentation').

In compliance with Regulation 46 and 62 of the Listing Regulations, the Presentation is being hosted on the Bank's website at www.indusind.com

We request you to kindly take note of the above and arrange to bring the same to the notice of all concerned.

Thanking you,

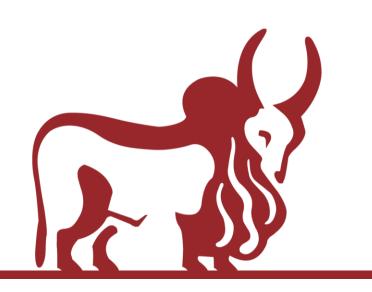
Yours faithfully,

For IndusInd Bank Ltd.

Anand Kumar Das Company Secretary

Encl: a/a





Investor Presentation

Q4-FY24 | MARCH 2024

April 25, 2024

IndusInd Bank at a Glance



5th **Largest Private Bank** with Disproportionately Large Distribution Network

 39 mn
Customers
Across Segments

6,971 Group Network Pan India

Universal Banking Approach with Diversified Loan & Deposit Mix

56:44 Loan Mix

Retail VS Wholesale

38% CASA

Stable Low-cost Deposits

Innovative Digital Approach

Overall Digital Transaction Mix at 93%

Strong Domain ExpertiseLong Vintage across Cycles

Vehicle Finance

26% of the Loan Book

Micro Finance

11% of the Loan Book

Gems & Jewellery

3% of the Loan Book



Robust Balance Sheet with Strong Capital Adequacy & Contingency Buffers

17.23% CRAR

Tier 1: 15.82% | Tier 2: 1.41%

118% Average LCR

Well above regulatory requirement

71% PCR

GNPA 1.92% | NNPA 0.57%



Strong Profitability amongst highest in the Industry

4.26% Net Interest Margin

48.23% Cost to Income

5.1% Operating Profit Margin to Loans



Key Outcomes for Q4FY24 & FY24



Retailisation of deposits continues apace

- Retail deposits as defined by LCR grew by 18% YoY in sync with overall loan growth
- Share of retail deposits improved by 151bps to 44.1% from 42.6% YoY



Loan growth driven by granular businesses

- Retail loans grew by 23% YoY with share of retail loans improving to 56%
- Corporate loans grew by 13% YoY with Small corporate at 33% YoY, Mid corporate at 8% YoY and Large corporate at 13% YoY



Continue scaling-up new initiatives

- Affluent deposits: Rs.53,445cr (up 24% YoY)| NRI deposits: Rs.45,628cr (up 33% YoY)
- Merchant Loans at Rs.5,565cr (up 38% YoY) | Home Loans: Rs.1,792cr (up 368% YoY)



Progressing on Digital 2.0

- INDIE continues to see strong traction and now has 5mn downloads and 1.2mn customers executing 10mn transactions per month
- Scaling existing initiatives with multiple new launches/ upgrades in pipeline



Asset quality

- Gross slippages reduced to 0.44% in Q4FY24 vs 0.56% for Q3FY24
- Annualized credit cost for Q4FY24 111bps vs 119bps in Q3FY24



Steady profitability metrics

- Profitability metrics remained stable with Net Interest Margin at 4.26%, RoA at 1.90% and RoE at 15.23%.
- FY24 Net profit at Rs.8,977cr (up 21% YoY) and EPS at Rs.116 with healthy Capital Adequacy Ratio of 17.23%



Key Financial Highlights for Q4 FY24

	Loans	Deposits	CASA	Term Deposits	Total Assets	
Balance Sheet	₹3,43,298 crs	₹3,84,586 crs	₹1,45,666crs	₹2,38,920 crs	₹5,15,094crs	
	▲ 18% YoY ▲ 5% QoQ	▲ 14% YoY ▲ 4% QoQ	▲ 8% YoY ▲ 3% QoQ	▲ 19% YoY ▲ 5% QoQ	▲ 13% YoY ▲ 5% QoQ	
	Net Interest Income	Total Other Income	Revenue	Operating Profit	Net Profit	
Profit & Loss	₹5,376 crs	₹2,508 crs	₹7,885 crs	₹4,081 crs	₹ 2,349 crs	
	▲ 15% YoY ▲ 2% QoQ	▲ 16% YoY ▲ 5% QoQ	▲ 16% YoY ▲ 3% QoQ	▲ 9% YoY ▲ 1% QoQ	▲ 15% YoY ▲ 2% QoQ	
	Net Interest Margin	Return on Assets	Return on Equity	Cost to Income	Net NPA	
Key Ratios	4.26%	1.90%	15.23%	48.23%	0.57%	
	▼ 2 bps YoY ▼ 3 QoQ	▲ - bps YoY ▼ 3 bps QoQ	▼ 3 bps YoY ▼22 bps QoQ	▲ 330 bpsYoY ▲ 79 bps QoQ	▼ 2bps YoY ▼ - bps QoQ	



Consolidated Balance Sheet

₹In crs	Q4FY24	Q4 FY23	Y-o-Y	Y-o-Y (%)		Q-o-(Q (%)
Capital & Liabilities							
Capital	778	776	-	-	778	-	-
Reserves and Surplus	62,429	54,229	15%		60,003	4%	
Deposits	3,84,586	3,36,120	14%		3,68,793	4%	A
Borrowings	47,611	49,011	(3)%	•	40,473	18%	
Other Liabilities and Provisions	19,690	17,701	11%		18,818	5%	A
Total	5,15,094	4,57,837	13%		4,88,865	5%	
Assets							
Cash and Balances with RBI	18,561	42,975	(57)%	•	25,559	(27)%	•
Balances with Banks	18,347	13,802	33%	A	10,645	72%	
Investments	106,486	83,076	28%		97,429	9%	
Advances	3,43,298	2,89,924	18%	A	3,27,057	5%	A
Fixed Assets	2,324	2,078	12%	A	2,198	6%	
Other Assets	26,078	25,982	-	A	25,977	-	A
Total	5,15,094	4,57,837	13%		4,88,865	5%	<u> </u>



IndusInd Bank

Consolidated Profit and Loss Account – Q4 FY24 and FY24

₹In Crore	Q4FY24	Q4FY23	Y-o-Y (%	5)	Q3FY24	Q-o-Q (%)		FY24	FY23	Y-o-Y (%)
Net Interest Income	5,376	4,669	15%	A	5,296	2%	A	20,616	17,592	17%
Other Income	2,508	2,154	16%	A	2,396	5%	A	9,396	8,173	15%
Total Income	7,854	6,823	16%	A	7,692	3%	A	30,012	25,765	16%
Operating Expenses	3,803	3,065	24%	A	3,650	4%	A	14,148	11,346	25%
Operating Profit	4,081	3,758	8%	A	4,042	1%	A	15,864	14,419	10%
Provisions & Contingencies	950	1,030	(8)%	•	969	(2)%	•	3,885	4,487	(13)%
Profit before Tax	3,131	2,727	15%	A	3,073	2%	A	11,979	9,932	21%
Provision for Tax	782	684	14%	A	772	1%	A	3002	2,489	21%
Profit after Tax	2,349	2,043	15%	A	2,301	2%	A	8,977	7,443	21%







Diversified
Loan Book with Domain
Expertise in Livelihood
Loans



RobustLiability Franchise



StrongProduct Groups



Profitability amongst the Highest in Industry



Stable
Asset Quality
with Conservative
Provisioning



HealthyCapital Adequacy



Disproportionately
Large Distribution
Network



Executing Digital 2.0 Strategy



ESG- Core to the Business Philosophy







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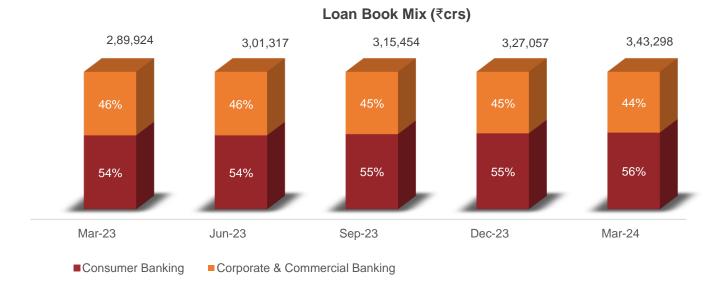


ESG- Core to the Business Philosophy



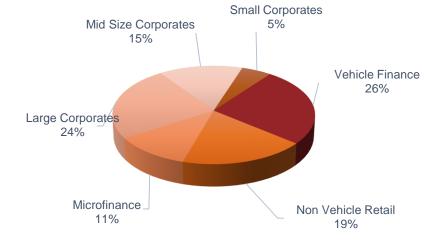


Well Diversified Loan Book across Consumer and Corporate Products



(₹crs)

Corporate Banking	Mar-24	%
Large Corporates	84,027	24%
Mid Corporates	50,101	15%
Small Corporates	17,925	5%
Total Advances	1,52,053	44%



(₹crs)

Consumer Banking	Mar-24	%
Vehicle Finance	88,395	26%
Commercial Vehicle	33,239	10%
PV	25,658	7%
Small CV	4,018	1%
Two-Wheeler	5,103	2%
Tractor	8,955	3%
Equipment Financing	11,422	3%
Non-Vehicle Finance	63,658	19%
Business Banking	16,732	5%
Loan Against Property	10,811	3%
Credit Card	10,731	3%
Personal Loans	7,950	2%
Merchant advances	5,565	2%
BL, AHL, Others	11,869	4%
Microfinance	39,192	11%
Total Advances	1,91,245	56%



Vehicle Finance: Granular Portfolio Across Vehicle Categories

Overview of Vehicle Finance Division

35+ Years of VintageAcross Credit Cycles

Market Leader in Most Products Amongst Top 3

Focus on Business Owner Segment

Nimbleness of an NBFC With Dedicated Network Nationwide Presence
Diversified Across States

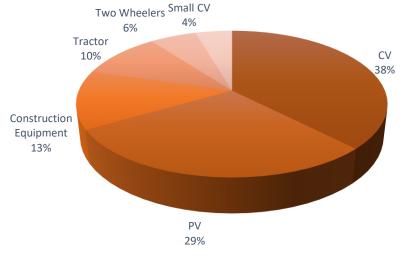
Strong Collateral CoverageThroughout the Loan Cycle

Vehicle Finance Loan Book (₹crs)





Diversified Vehicle Loan Book across Vehicle Categories (%)



Disbursements (₹crs)







Microfinance: Bridging the Financial Inclusion Gap



2nd Largest Micro Finance Lender



12 mn **BFIL Customers**



1.57 Lacs Villages covered across 23 States



Tech/Data driven **Risk Management** District/Branch level Monitoring



Money Stores Banking at doorstep in remote areas

58K+ Active Bharat



700K Merchants

(loan clients) Addressing the MSME banking needs

11

Micro Finance Loan Book (₹crs)



Average Loan Outstanding per Borrower (₹)







Corporate Portfolio – Focus on Granular, Higher Rated Customers

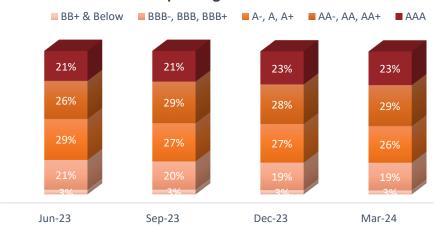
Corporate Loan Book (₹crs)



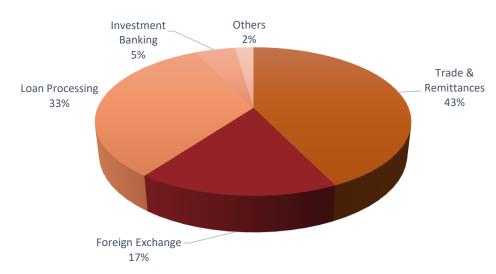
Sector-wise Loan Mix (% of Total Loans)

Sector	Q4 FY24
NBFCs (other than HFCs)	5.43%
Real Estate - Commercial & Residential	3.50%
Gems and Jewellery	2.78%
Steel	1.84%
Power Generation – Non Renewable	1.78%
Food Beverages and Food processing	1.83%
Power Generation – Renewable	1.43%
Services	1.10%
Others	24.60%
Corporate Banking	44.29%
Consumer Banking	55.71%
Total	100.00%

Improving Risk Profile *



Diversified Fee Mix Q4FY24

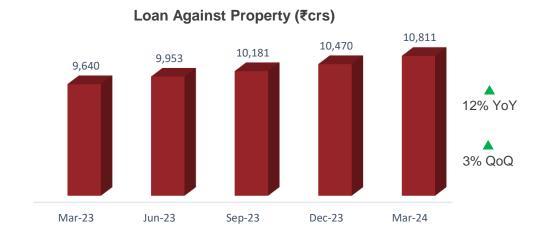






Non-Vehicle Retail Loans – Risk Calibrated Growth Strategy





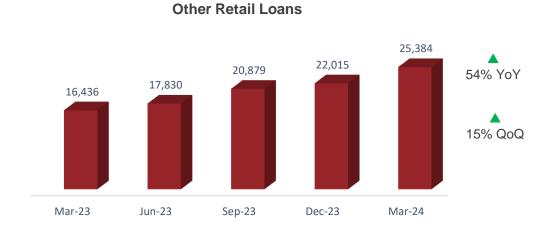
8,395 8,978 9,462 10,239 28% YoY 5% QoQ

Dec-23

Mar-24

Sep-23

Credit Cards (₹crs)





Mar-23

Jun-23





DiversifiedLoan Book with Domain
Expertise in Livelihood
Loans



Robust Liability Franchise



StrongProduct Groups



Profitability
amongst the Highest
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HealthyCapital Adequacy



Disproportionately
Large Distribution
Network



Executing Digital 2.0 Strategy



ESG- Core to the Business Philosophy





Deposit Growth Driven by Granular Retail Deposits; Building Stable Low-Cost Deposit Book



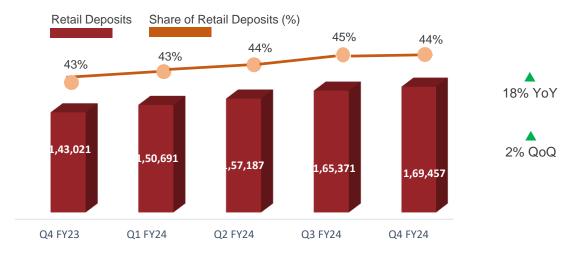


Cost of Deposits (%)



* Retail deposits and deposits from small business customers as defined by LCR as at period end.

Retail Deposits as per LCR (₹crs)*

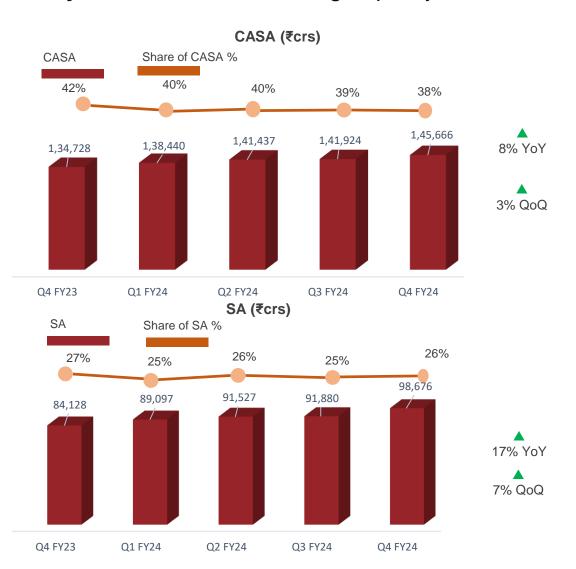


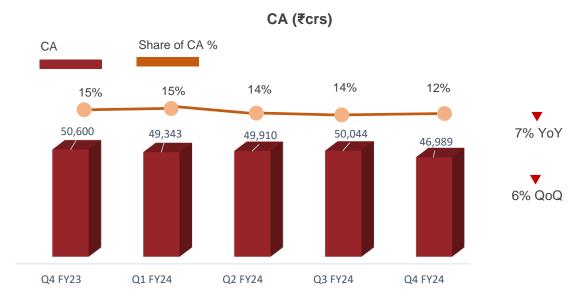
Key Focus Areas

- Expanding branch network
- Focus on target market segments
 - Growth driven by retail customer acquisitions
 - Scaling up new businesses Affluent and NRI
 - Leverage BFIL for rural customers
 - Building Merchant Acquiring Business
 - Digital Partnerships & Alliances
 - Exploring Community Banking Approach for select segments
- Innovative service propositions
- Executing Digital 2.0 with Individual and SME launches



Healthy Share of CASA; Strong Liquidity Profile





Liquidity Coverage Ratio (%)

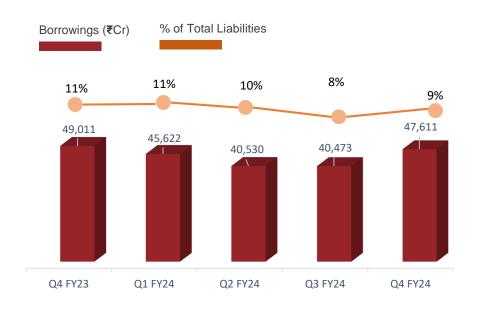




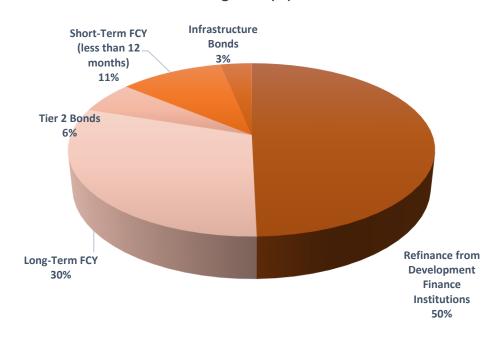


Borrowings Constituted by **Long Term Sources**

Borrowings (₹crs)



Borrowings Mix (%)







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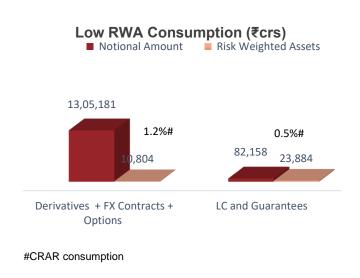


ESG- Core to the Business Philosophy

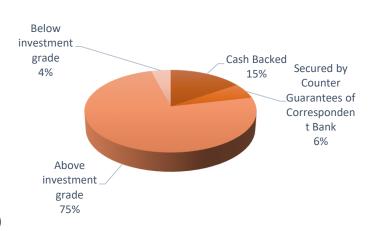




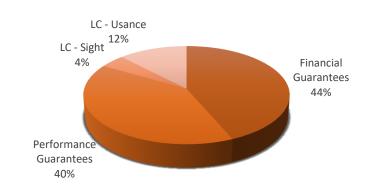
Strong Product Groups with Efficient Capital Deployment



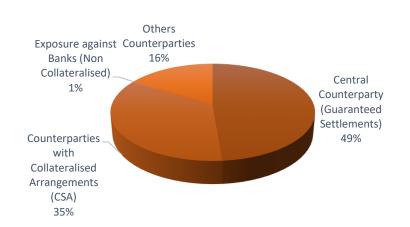
LC-BG Rating Profile



LC-BG Mix



FX-Derivatives Exposure Type



- One of the largest treasuries in Indian banks with best-inclass risk management systems
- Robust framework for measurement of risks through Client Suitability Tests, VaR, PV01, Stop-loss limits, MTM of marketable portfolios, Exposure limits, etc.
- Exposures predominantly to public sector, cash backed transactions and strong sponsors







DiversifiedLoan Book with Domain
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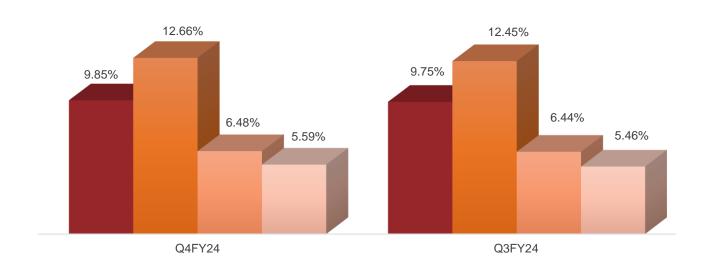
ESG

- Core to the Business
Philosophy





Yield / Cost Movement



Yield on AssetsYield on AdvancesCost of DepositsCost of Funds

Segment-wise Yield:

	Q4FY24	4	Q3FY24			
	Outstanding (₹crs)	Yield (%)	Outstanding (₹crs)	Yield (%)		
Corporate Banking	1,52,053	9.01%	1,46,587	9.06%		
Consumer Banking	1,91,245	15.45%	1,80,470	15.07%		
Total	3,43,298	12.66%	3,27,057	12.45%		

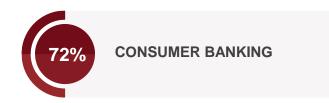
[•]Yield on Assets/Cost of funds are based on Total Assets/Liabilities



Diversified and Granular Fee and Other Income Streams

₹In crs	Q4FY24	Q4FY23	Y-o-Y(%)		Q3FY24	Q-o-Q(%)
Trade and Remittances	239	200	19%		227	5%	
Foreign Exchange Income	235	269	(13%)	•	276	(15%)	•
Cards and Distribution Fees	864	714	21%		743	16%	
General Banking Fees	294	237	24%		286	3%	
Loan Processing Fees	630	636	(1%)	▼	626	1%	
Investment Banking	31	31	-%		7	337%	
Total Core Fee Income	2,293	2,087	10%	A	2,165	6%	
Securities/MM/FX Trading/Others	215	67	221%	A	231	(7%)	•
Total Other Income	2,508	2,154	16%	A	2,396	5%	

Fee Income Mix









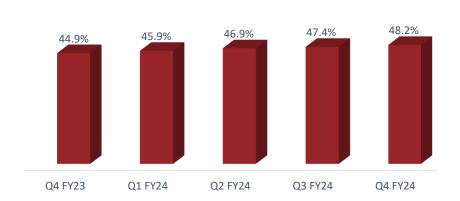


Operating Profit Margins Amongst the Highest in Industry





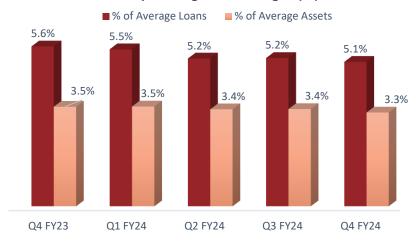
Cost to Income Ratio (%)



Total Fee to Asset Ratio (%)



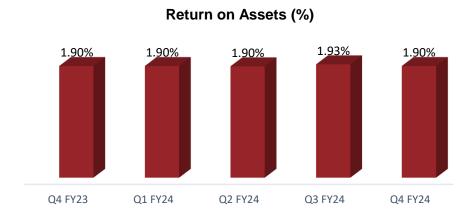
Operating Profit Margin (%)

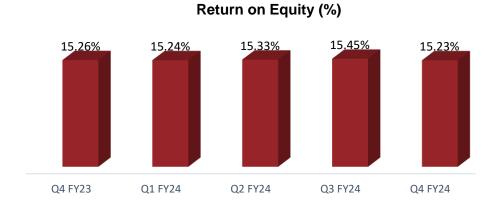


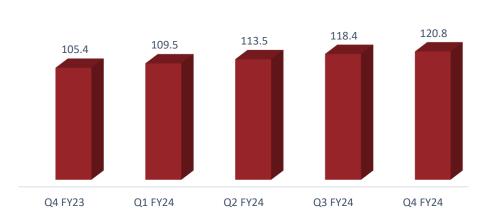




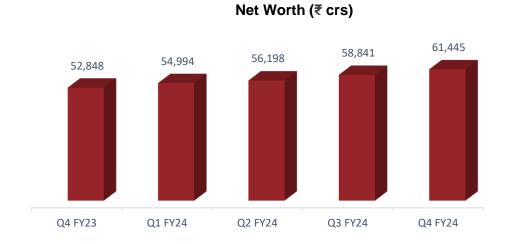
Key Financial Indicators







Earning Per Share – Annualized (₹)







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Executing Digital 2.0 Strategy



ESG- Core to the Business Philosophy





Movement in **Non-Performing Assets**

Tin ovo		Q4FY24			Q3FY24	
₹In crs	Corporate	Consumer	Total	Corporate	Consumer	Total
Opening Balance	2,218	4,159	6,377	2,066	4,098	6,164
Fresh Additions	162	1,266	1,428	312	1,453	1,765
-from Standard	162	1235	1,397	304	1,393	1,697
-from Restructured	-	31	31	8	60	68
Deductions	66	1,046	1,112	160	1,392	1,552
-Write-offs	29	473	502	3	711	714
-Upgrades	20	237	257	67	206	273
-Recoveries *	17	336	353	90	475	565
Gross NPA	2,314	4,379	6,693	2,218	4,159	6,377
Net NPA			1,968			1,876
% of Gross NPA			1.92%			1.92%
% of Net NPA			0.57%			0.57%
Provision Coverage Ratio (PCR)			71%			71%
Restructured Advances			0.40%			0.48%





NPA Composition – **Consumer Banking**

(₹crs)

Q4 FY24	CV	CE	Small CV	TW	PV	Tractor	BBG/LAP	Cards	MFI	Others	Total
Gross NPA	288	42	61	402	64	114	840	268	1837	463	4,379
Gross NPA %	0.86%	0.37%	1.51%	7.65%	0.25%	1.27%	3.00%	2.48%	4.53%	1.80%	2.26%

Q3 FY24	CV	CE	Small CV	TW	PV	Tractor	BBG/LAP	Cards	MFI	Others	Total
Gross NPA	315	72	53	415	46	73	895	265	1,637	389	4,159
Gross NPA %	0.99%	0.65%	1.35%	7.77%	0.19%	0.77%	3.31%	2.57%	4.42%	1.75%	2.27%





Loan Related Provisions held as on March 31, 2024

- Specific provision of ₹ 4,655 crs for non-performing accounts(towards PCR)
- Floating provisions of ₹ 70 crs (towards PCR)
- Standard contingent provisions of ₹ 1,000 crs (surplus outside PCR)
- Standard asset provisions of ₹ 1,485 crs other than contingent provisions
- Provision Coverage Ratio at 71% and total loan related provisions at 108% of GNPA
- Loan related provisions of ₹ 7,210 crs are 2.1% of the loans





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ESG- Core to the Business Philosophy





Healthy Capital Adequacy

Capital Adequacy

The one	24 Mar 24	24 Dec 22
₹In crs	31 Mar 24	31 Dec 23
Credit Risk, CVA and UFCE	3,27,803	3,20,426
Market Risk	7,148	7,575
Operational Risk	48,709	42,411
Total Risk Weighted Assets	383,660	3,70,412
Core Equity Tier 1 Capital Funds	60,710	59,508
Additional Tier 1 Capital Funds	-	1,490
Tier 2 Capital Funds	5,405	5,155
Total Capital Funds	66,115	66,153
CRAR	17.23%	17.86%
CET1	15.82%	16.07%
Tier 1	15.82%	16.47%
Tier 2	1.41%	1.39%

CET1 Ratio (%)



CRAR (%)

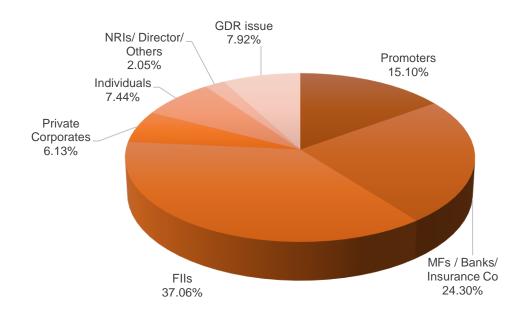






Shareholding Pattern and Credit Ratings

Diversified Shareholding



Credit Ratings

Domestic Rating:

- CRISIL AA + for Infrastructure Bonds program/Tier 2 Bonds
- CRISIL AA for Additional Tier 1 Bonds program
- CRISIL A1+ for certificate of deposit program / short term FD programme
- IND AA+ for Senior bonds program/Tier 2 Bonds by India Ratings and Research
- IND AA for Additional Tier 1 Bonds program by India Ratings and Research
- CARE A1+ for certificate of deposit (CD) programme of IndusInd
 Bank Limited (IBL) by CARE Edge Ratings

International Rating:

 Ba1 for Senior Unsecured MTN programme by Moody's Investors Service







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Executing Digital 2.0 Strategy



ESG- Core to the Business Philosophy





Disproportionately Large Distribution Network with Unparalleled Rural Presence

Distribution Network with Deep Rural Presence



~39 mn Customer Base



~1,57,000 Villages Covered



6,971 Group Network

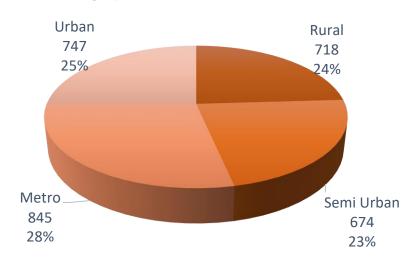


2,956 ATMs

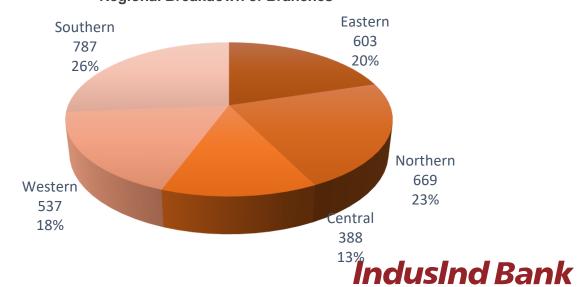
Strengthening Distribution Infrastructure

Particulars	Mar 31, 2023	June 30, 2023	Sep 30, 2023	Dec 31, 2023	Mar 31, 2024
Branches/Banking Outlets	2,606	2,606	2,631	2,728	2,984
BFIL Branches	3,303	3,394	3,492	3,577	3,620
Vehicle Finance Marketing Outlets (IMFS)	582	561	534	467	367
ATMs	2,878	2,875	2,903	2,939	2,956

Geographical Breakdown of Branches



Regional Breakdown of Branches







Diversified
Loan Book with Domain
Expertise in Livelihood
Loans



RobustLiability Franchise



StrongProduct Groups



Profitability amongst the Highest in Industry



Stable
Asset Quality
with Conservative
Provisioning



HealthyCapital Adequacy



Disproportionately
Large Distribution
Network



Executing Digital 2.0 Strategy



ESG- Core to the Business
Philosophy





Digital Platforms continue to drive superior customer engagement and transformation of existing businesses

Monthly Active User Base Indus Mobile increased by 19% YoY; 8.4 Mn registered users



Active User Base increased by 38% YoY; 60K registered users



1.2 lakh registered users

- **Enabled Auto-loading of CBDC**
- Redemption to & from the account
- P2P & P2M transfer

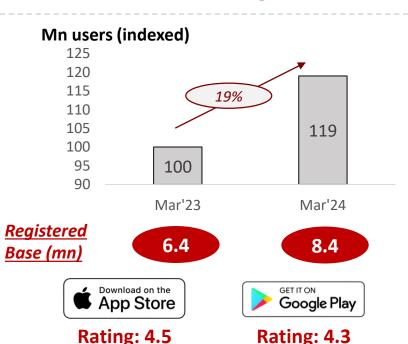


- 8.5 Mn Registered Base
- Monthly active users up 113% YoY
- Monthly conversations up 202% YoY



Enabling business transformation

- Launched Commercial Cards and Business Cards
- Launched Secured Credit Cards
- Co-bundling of SA with credit card
- New facilities added in SBB LCBD, buyer's credit, vanilla forwards
- Integrated with IPTPF (RBI)



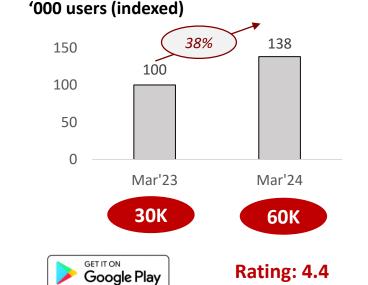
Key Enhancements

SBB = Small Business Banking

Manage your RuPAY credit card

IPTPF = Integrated Public Tech Platform for Finance

Enabled AePS to facilitate biometric authentication



Key Enhancements

- Integrated VKYC based CA opening and merchant onboarding for new to bank clients
- Enabled app for Bharat Super Store merchants of BFIL
- Collect Money via CBDC and manage transactions
- Introduced Store Manager (sub user) profile
- Instant Settlement of POS receivables



IndusInd Bank

of transactions

Digital Business: Key Highlights (Direct to Client Business Model Scaling with Efficiency)

Direct to Client Platforms continue to scale with efficiency - creating a new tech led business model





Current Account Online

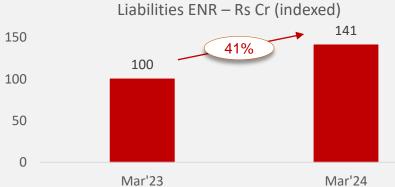
Savings Account **Online**

- Video KYC Enabled
- Machine Learning Driven Real Time **Decisioning Enabled**
- Enabled with Mar-Tech Stack
- Data Analytics driven Engagement
- Strong Platform Marketing & Growth Team Driven - Content / Organic, Performance Marketing

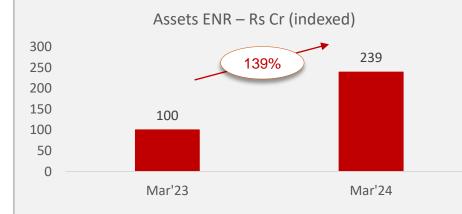
Products Supported via DIY journeys

- **Savings Account**
- **Current Account**
- Personal Loans
- **Credit Cards**
- **Small Ticket Business Loans**





- 98%+ OSMOS CASA
- 100% LCR Deposits



New clients acquired digitally

1000 Cr+

Personal loans disbursed to new to bank customers acquired digitally

0.25 MN

New to Bank Credit Cards acquired digitally

25-30%

Reduction in Customer Acquisition Cost

2X

Increase in Brand Search Volume

>50%; >25%

Organic Share in PL and SA; Organic Share in Cards, INDIE

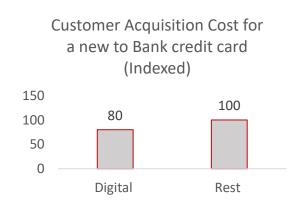


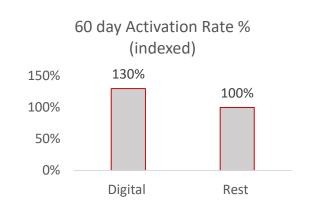
Digital Business: Key Highlights (Direct to Client Business Model Scaling with Efficiency)

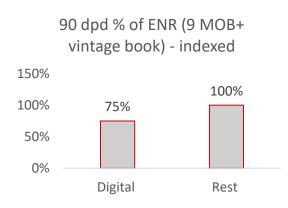
Digital model drives better business efficiency than offline across lines of business in which it operates

Cards acquired digitally have better efficiency and quality

- 20% lower customer acquisition costs
- 30% Better activation rate
- 25% Lower delinquency



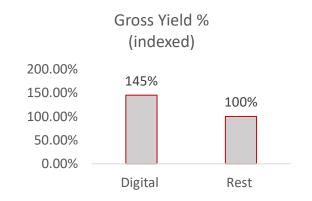


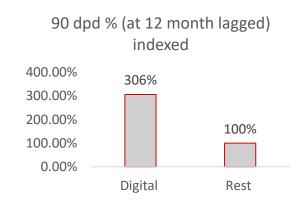


Personal Loans acquired digitally have better efficiency

- 50% lower customer acquisition cost
- 45% Better yield
- 15% Cost to Income Ratio
- Higher delinquency but 350 bps better on profit given better yield and lower CAC











INDIE off to a strong start and growing strongly with transactions nearly doubling every month – to be profitable in H1 FY 24



~5 Mn Installs

~170K **Customers Migrated**

Download on the App Store Continuous enhancements to the platform and opening up the platform to existing customers of the Bank

+ 150 Cr ~ 1.2 Mn Increase in liabilities **Accounts Opened**

Google Play

Rating: 4.6

Rating: 4.4

~9 Mn Transactions per month

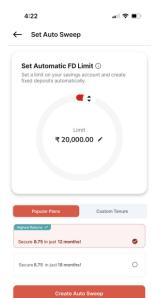
35% Increase in liabilities

12-15 months **Break Even Period**

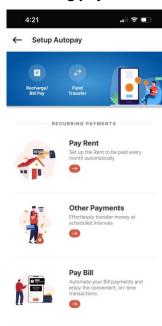
282 Cr **Total New Business Generated**

20% Increase in transactions per client (Assets + Liabilities)

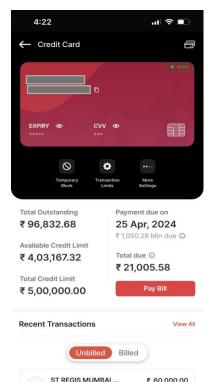




Setup Auto Pay for all recurring payments



Manage your credit card on INDIE





¥ 60 000 00

Key Strengths of the Bank



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Loan Book with Domain
Expertise in Livelihood
Loans



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StrongProduct Groups



Profitability
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Executing Digital 2.0 Strategy



ESG

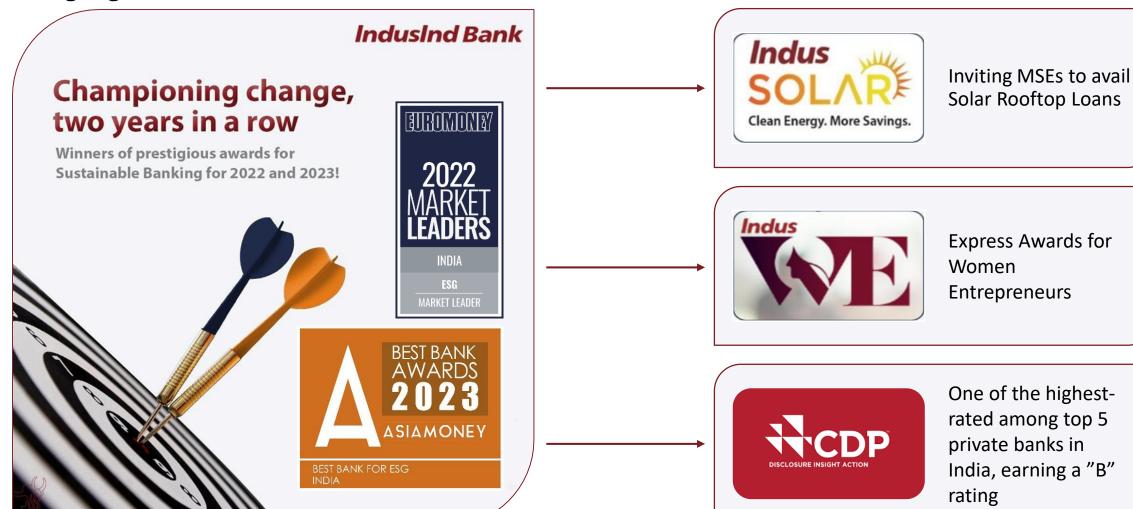
- Core to the Business
Philosophy



ExperiencedBoard and
Management Team



ESG highlights for Q4 of FY24



The latest sustainability report, accessible via this <u>link</u>, provides comprehensive insights into our environmental and social initiatives and achievements.

Key Strengths of the Bank



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Executing Digital 2.0 Strategy



ESG- Core to the Business Philosophy



Experienced
Board and
Management Team



Board of Directors with Diverse Expertise

Name	Nature of Directorship	Special Knowledge /Expertise	Prior Experience
Mr. Sunil Mehta	Non-Executive, Independent, Part-time Chairman	Banking, Financial services, Insurance and Investment.	Was on the board of all AIG companies in India, Held various senior positions at Citibank, Independent Director on the Board of State Bank of India,, Non-Executive Chairman of Punjab National Bank, Non-Executive Chairman of YES Bank
Mr. Shankar Annaswamy*	Non-Executive Independent Director	Information Technology, Human Resource, Risk Management and Business Management	Previously, MD of IBM India Private Limited, President and Chief Executive Officer for GE Medical Systems, South Asia, MD of Wipro-GE Medical Systems, served on the Boards of various councils and associations
Dr T T Ram Mohan	Non-Executive Independent Director	Banking, Finance, Economics and Risk Management.	Retd. Professor of Finance & Economics at IIM Ahmedabad, Previously, Divisional Manager, Tata Economic Consultancy Services, Head of Strategy, Standard Chartered Bank, India, Vice President Bear Stearns, Hong Kong, and Head of Research, Birla Marlin Securities
Mrs. Akila Krishnakumar	Non-Executive Independent Director	Information Technology, Payments & Settlement Systems, Human Resource & Business Management	Previously, President – Global Technology at SunGard – a Fortune 500 Company and a global leader in Financial Services Software. One of the Founder- Promoters of Mindtree Ltd. (since divested).
Mr. Rajiv Agarwal	Non-Executive Independent Director	Small Scale Industry	Promoter in several small-scale ventures, primarily manufacturing concerns with 38 years of experience in 'Small Scale Industries' segment,
Mrs. Bhavna Doshi	Non-Executive Independent Director	Accountancy and Risk Management.	Previously, Partner at KPMG India, Served on various Committees of Institute of Chartered Accountants of India (ICAI)
Mr. Jayant Deshmukh	Non-Executive Independent Director	Agriculture and Rural Economy and Cooperation.	Previously, Director of Agriculture, Maharashtra State, Held many important positions in the Department of Agri, Maharashtra
Mr. Pradeep Udhas	Non-Executive Independent Director	Finance, Information Technology and Business Management.	Currently senior advisor to KPMG India Chairman and CEO. Previously, Senior Partner at KPMG India, which he co-founded 27 years ago. Held various senior positions including Global roles in KPMG
Mr. Lingam Venkata Prabhakar	Non-Executive Independent Director	Banking, Accountancy, Finance, and Agriculture & Rural Economy	Previously, MD and Chief Executive Officer for Canara Bank, Executive Director for PNB Bank.
Mr. Rakesh Batia	Non-Executive Independent Director	Finance and Economics, Information Technology, Risk Management, and Business Management	Mr. Rakesh Bhatia has worked in Banking and Financial Services for around 37 years. Mr. Bhatia have over three decades of experience as a Banker having worked in different parts of the world.
Mr. Sumant Kathpalia	Managing Director & CEO	Banking and Accountancy, Risk Management and Business Management	Career banker with years of rich experience in large multi-national banks such as Citibank, Bank of America and ABN AMRO.
Mr. Arun Khurana	Whole-time Director	Banking, Economics, Finance, Risk Management and Business Management	Joined the Bank in November 2011 and is Deputy CEO of the Bank since April 1, 2020 and is also the overall head of Global Markets Group (GMG), Transaction Banking Group (TBG), Investment Banking, Financial Institutions & Public Sector, Financial Restructuring & Reconstruction Group (FRRG), etc.

^{*}Mr. Shankar Annaswamy ceased to be the Non-Executive Independent Director of the Bank, with effect from the close of business hours on January 11, 2024, upon completion of his tenure.



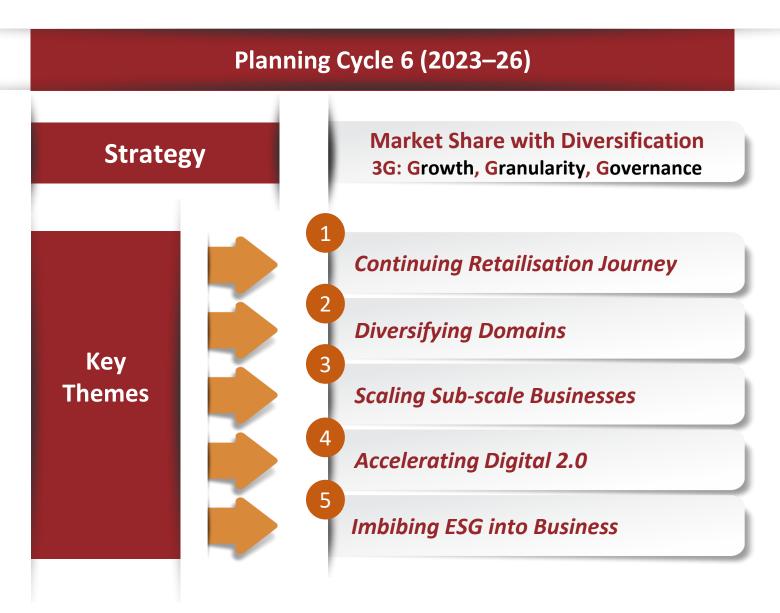
Experienced and Well-knit Management Team

Name	Designation	Exp (Yrs)	Prior Experience
Mr. Sumant Kathpalia	Managing Director & CEO	36+	Career banker with years of rich experience in large multi-national banks such as Citibank, Bank of America and ABN AMRO
Mr. Arun Khurana	Executive Director & Deputy CEO	32+	Regional Head Corporate Solutions Asia-Pacific Markets of RBS Singapore
Mr. Sanjeev Anand	Head - Corporate, Commercial, Rural & Inclusive Banking	31+	Head – Commercial Banking, ABN AMRO Bank (India)
Mr. Zubin Mody	Chief Human Resources Officer	30+	Head – HR, ICICI Lombard General Insurance Company Limited, was at a senior position at ICIC Bank, Heinz India Pvt. Ltd and Marico Industries.
Mr. Gobind Jain	Chief Financial Officer	30+	Joint President Group Account & MIS, Kotak Mahindra Bank; held prior positions at ICICI Bank, Bank of America, Bank Internasional Indonesia and RBI
Mr. Rana Vikram Anand	Head - Pan Bank Liability Group, Customer Service & Synergy	31+	CEO at Cointribe (leading fintech), Various leadership positions at ABN AMRO Bank NV, ANZ & RBL
Mr. Soumitra Sen	Head - Consumer Banking & Marketing	34+	Leadership positions at ABN AMRO Bank NV, RBS, Deutsche Bank AG & Nestle
Mr. Samir Dewan	Head - Affluent Banking & International Business	29+	COO - Private Banking, Asia at RBC, leadership positions with Bank of America, ANZ, and ABN AMRO.
Ms. Roopa Satish	Head - Portfolio Management & CSR	31+	Head – Mid Markets (Western Region), ABN AMRO Bank (India)
Mr. Anil M. Rao	Chief Administrative Officer	30+	Various positions at ABN AMRO Bank, RBS and Bank of America
Mr. Anish Behl	Head – Wealth & Para Banking	31+	Executive Director, Bancassurance - Asia at ABN AMRO Bank NV
Mr. Siddharth Banerjee	Head - Global Markets & FIG	26+	Various position at HSBC, Deutsche Bank, HDFC Bank, ABN AMRO NV, and ANZ Bank
Mr. Jyoti Prasad Ratho	Head - Inspection & Audit	33+	Was associated with YES Bank as Senior Group President & Country Head – Internal Audit. Managed multiple roles in area of Audit & Governance, Risk and Controls.
Mr. Vivek Bajpeyi	Chief Risk Officer	34+	Has recently moved in the role of CRO with IndusInd Bank, prior he was associated with RBL Bank, ANZ Grindlays, Deutsche Bank, Bank of America and Nomura India.
Mr. Shiv Kumar Bhasin	Chief Transformation Officer	27+	Has recently moved in the role of Chief Transformation officer with IndusInd Bank. Prior he was associated at various positions, with SBI, Barclays Corporate, Fidelity investments & NSE.
Ms. Charu Sachdeva Mathur	Head- Digital Banking & Strategy (Existing Business)	18+	Financial services and telecom advisory at Boston Consultancy Group (BCG)
Mr. A. G. Sriram	Head – Consumer Finance	30+	Multiple roles across Credit, Operations and Sales including leading Construction and Commercial Vehicle Segment.
Mr. Niraj Piyush Shah	Head - Global Corporates & Institutional Banking	29+	Has joined us in 2021, manages Global Corporates & Institutional Clients, prior he was associated with ANZ Banking Group, India, ABN Amro, Standard Chartered Bank and Tata Group.
Mr. Indrajit Yadav	Head - Investor Relations and Strategy	17+	Has been with IndusInd Bank since 2013, prior to 2013 he was associated with Nomura India and with Cognizant.

Planning Cycle 6 Progress

PC-6 Strategy



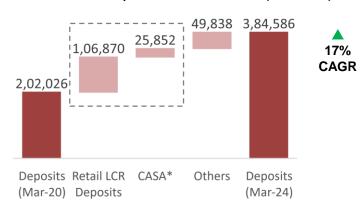




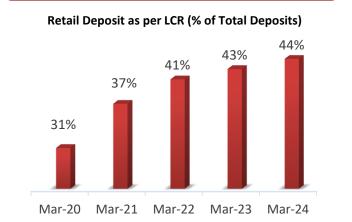
Continuing Retailisation Journey: Increasing Share of Retail Deposits

Robust Deposit Growth Driven by Retail & CASA

~73% of incremental deposits from retail & CASA (Rs in crore)



Increased Share of Retail Deposits



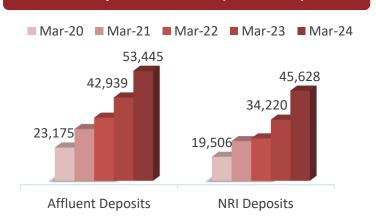
Investing in Distribution Network





*excludes CASA considered as part of Retail LCR Deposits

Scaled up New Initiatives (Rs. in crore)



Reduced Dependency on Certificate of Deposits

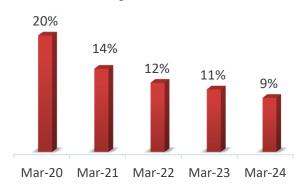
Certificate of Deposits % of Deposits

2.8% 3.1% 3.2% 3.3%

Mar-20 Mar-21 Mar-22 Mar-23 Mar-24

Lowered Share of Borrowings

Borrowings % of Total Liabilities



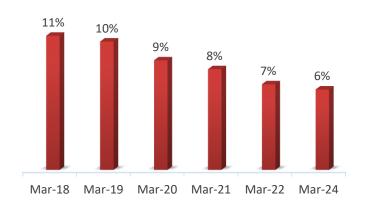




Diversifying Domains (Vehicle Finance): Sustainable Growth Across Product Cycles

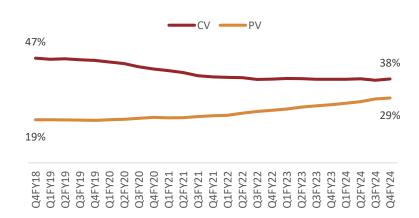
Steadily Lowered Dependency on MHCV

MHCV % Total Loan Book



Improved Balance between Commercial & Passenger Vehicles

% Share of Vehicle Finance Loan Book



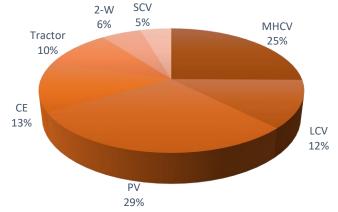
Ramped up LCV Segment

LCV Disbursements: Trailing 12 Months (Rs.cr)



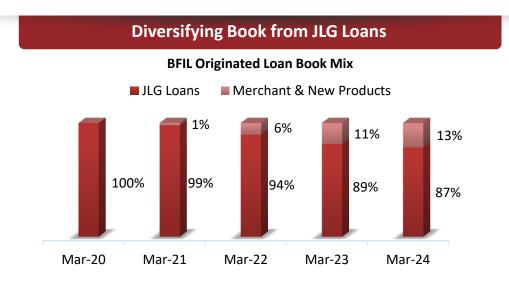
Poised for Sustainable Growth with Diversified Product Cycles

Vehicle Finance Loan Mix (Mar-24)





Diversifying Domains (BFIL): Evolving from Microfinance to Micro Banking



Steady Progress on Liabilities

SA & RD Accounts in BFIL (#mn)



Scaled up Merchant Business

Active Merchants: Loan Clients (#'000)



Launching New Products

Pilots Under Process



Home Improvement Loans



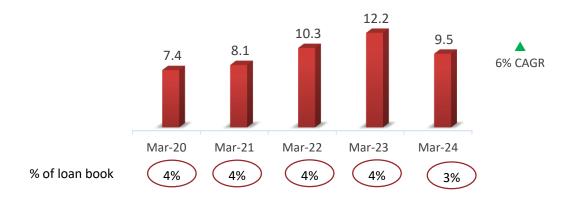
Two-wheeler





Diversifying Domains (Gems & Jewellery): An Approach to Community Banking

Gems & Jewellery Loan Book (Rs.'000 cr)



Cautious on Growth Amidst Macro Slowdown

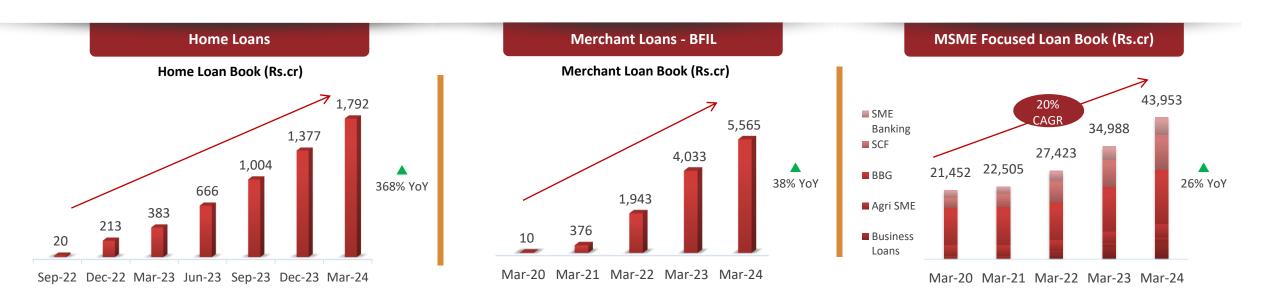
Asset Quality to Remain Pristine
Zero NPA | Zero SMA 1 &2 | Zero Restructuring

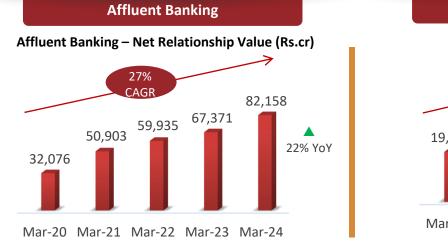
Transitioning to A Diamond Bank
Capturing Entire Eco-system

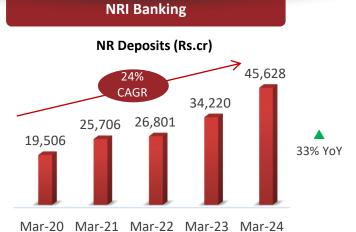




Scaling Sub-scale Businesses: Growing Existing and New Initiatives









Accelerating Digital 2.0: Innovative Digital Platforms

Created a strong stack of digital products & capabilities





















Launched 'Indie' With Exciting Industry Leading Propositions







4.5

4.4









Indie Brand film garnered 500mn+ views across digital platforms

~5mn App Installed

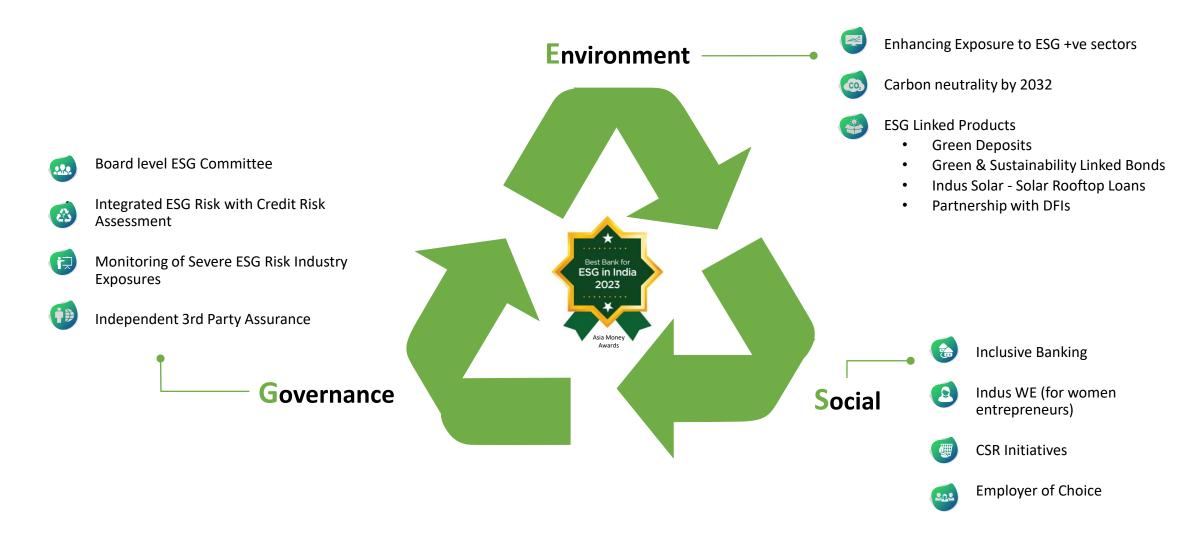
~1.2mn accounts opened

~9 mn transactions per month





Imbibing ESG into with Business: Multiple Initiatives at Place





On Track with PC-6 Ambitions



Awards & Accolades



IBA Banking Technology Awards 2024 & India Gem & Jewellery Awards 2024



Best Technology Bank Award for Mid Size Best Digital Engagement Award

IndusInd Bank wins the 'Best Bank Financing the Industry' at the 50th India Gems and Jewellery Award 2024

Best Bank Financing The Industry

IndusInd Bank was bestowed with the **Best Technology Bank Award for Mid Size Bank** and **Best Digital Engagement Award**at the **IBA Banking Technology Awards 2024**

Industry (Highest Growth of Limit Sanctioned with Minimum Base of Rs 500 crore) at the IGJA (India Gem & Jewellery) Awards 2024 held by GJEPC (Gem & Jewellery Export Promotion Council)



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