





20th April, 2024

To,

The Manager (Listing),	The Manager (Listing),
The BSE Ltd.	National Stock Exchange of India Ltd.
Mumbai	Mumbai
Company's Scrip Code: 505700	Company's Scrip Code: ELECON

Sub. : Investor Presentation of the Investors Call to be held on 22nd April, 2024

Ref. : Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir,

With reference to the above referred Regulation and in continuation of our letter dated 14th April, 2024 regarding schedule of Investors Call, please find attached herewith the Investor Presentation for Q4 for the Financial Year 2023-24. The same is also available on the website of the Company at <u>https://www.elecon.com/investors/presentations-made-to-analysts-or-institutional-investors</u>

You are requested to take the same on your records.

Thanking you.

Yours faithfully, For Elecon Engineering Company Limited,

Bharti Isarani Company Secretary & Compliance Officer

Encl.: As above





ELECON ENGINEERING COMPANY LIMITED, Post Box # 6, Vallabh Vidyanagar - 388 120, Gujarat, India. Tel.: +91 - 2692 - 238701, 238702. Fax: +91 - 2692 - 227484. CIN L29100GJ1960PLC001082 | infogear@elecon.com | PAN :AAACE4644D | www.elecon.com



ONE OF ASIA'S LARGEST INDUSTRIAL GEAR SOLUTION COMPANY

ELECON ENGINEERING COMPANY LIMITED

Investor Presentation – Q4 & FY24



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Safety and Wellness

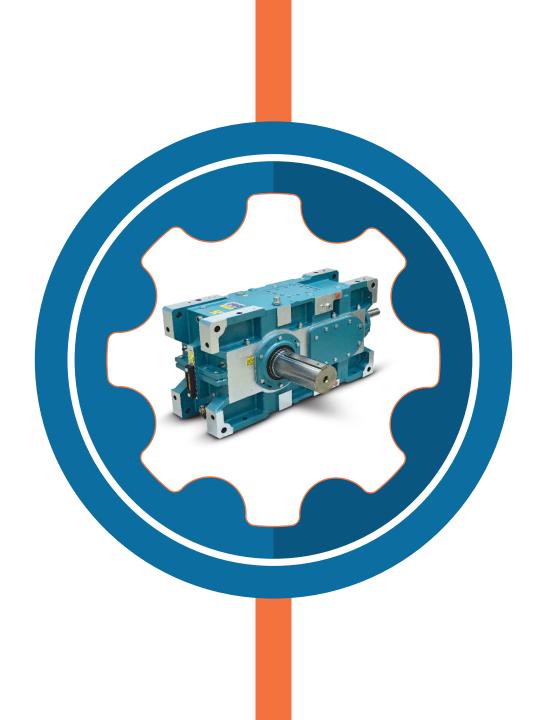


Period	Minor	Major	Fatal			
Q4FY24	0	0	0			
Q3 FY24	0	0	0			
Q2 FY24	0	0	0			
Q1 FY24	1	0	0			
2023-24	1	0	0			
Last 3 Financial Years						
2022-23	0	0	0			
2021-22	1	0	0			
2020-21	0	0	0			





At Elecon, safety and well-being take precedence as our utmost concern. Over the last three years, we **have not experienced any Major and Fatal incidents.** Our commitment involves continuous efforts to **eliminate even minor accidents through frequent safety training**, striving for a zero-accident environment.



COMPANY OVERVIEW

Engineering Co providing Innovation led Technology Solutions (CLECON

ÍSO





Elecon India



Radicon UK



Benzlers Sweden

First in India to manufacture sophisticated equipment for bulk Material Handling with product range that caters multiple industrial sectors in India

State of art manufacturing facilities with DSIR approved In-House R&D facility for new product development and separate Engineering facility to

upgrade existing product



Robust market share in a highly fragmented and unorganized market

In-House Foundry & Fabrication Facility to support end to end solutions for customers

The company actively embraces environmentally friendly practices and creating long term value for stakeholders

compliant with an Integrated Company Management System based on ISO 45001:2018 ISO 9001:2015, ISO 14001:2015. NABL accredited laboratory, aligning with ISO/IEC 17025:2017

One of Asia's largest Industrial Gear Manufacturing Company, having facility spread over 335,000 square meter

Only Company in India having capability to manufacture Complex Gear box for Defence: **Indian Navy**



Benzlers Netherlands

Widest range of gear applications across Industrial Sectors. Providing industry agnostic gear solutions

Manufacturing & Assembly plants at UK, Sweden, **USA & Netherland other than India**

Net Cash Positive Company



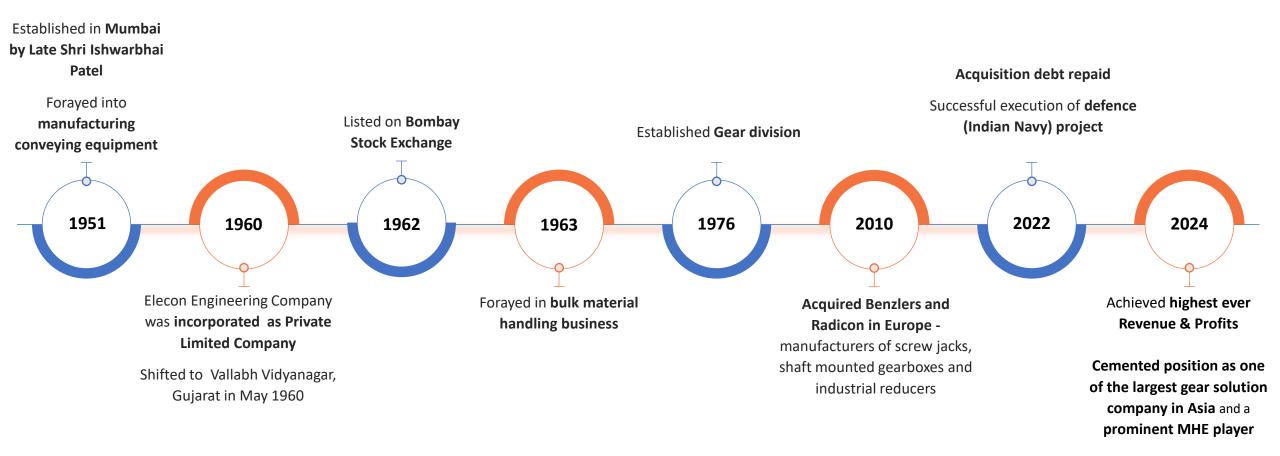
Radicon USA

(@ ELECON benzlers* radicon*

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Started in 1951 and evolved as Asia's Largest Gear Solutions Co. @ ELECON



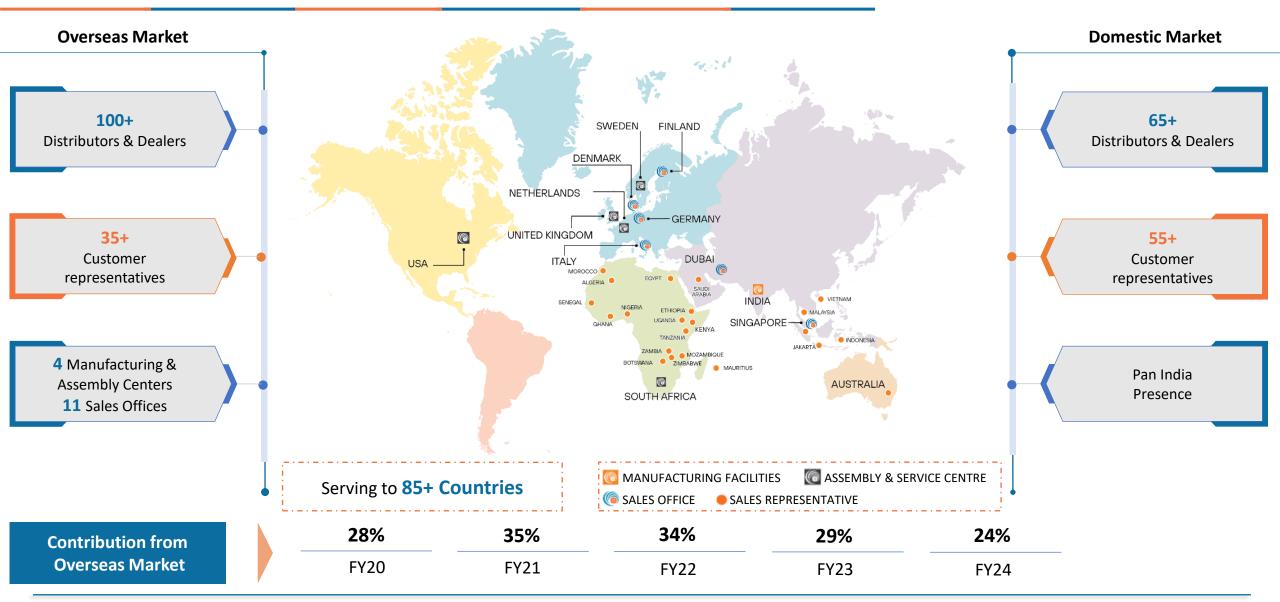
Values & Culture at Elecon





Global MNC with Strong Distribution Network





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State of the Art Manufacturing Facility

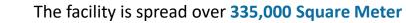






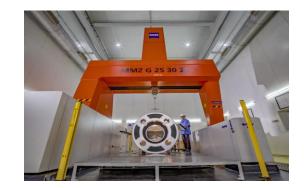


State of the art facility located at Vallabh Vidyanagar, Gujarat



Bird's eye view of the Facility









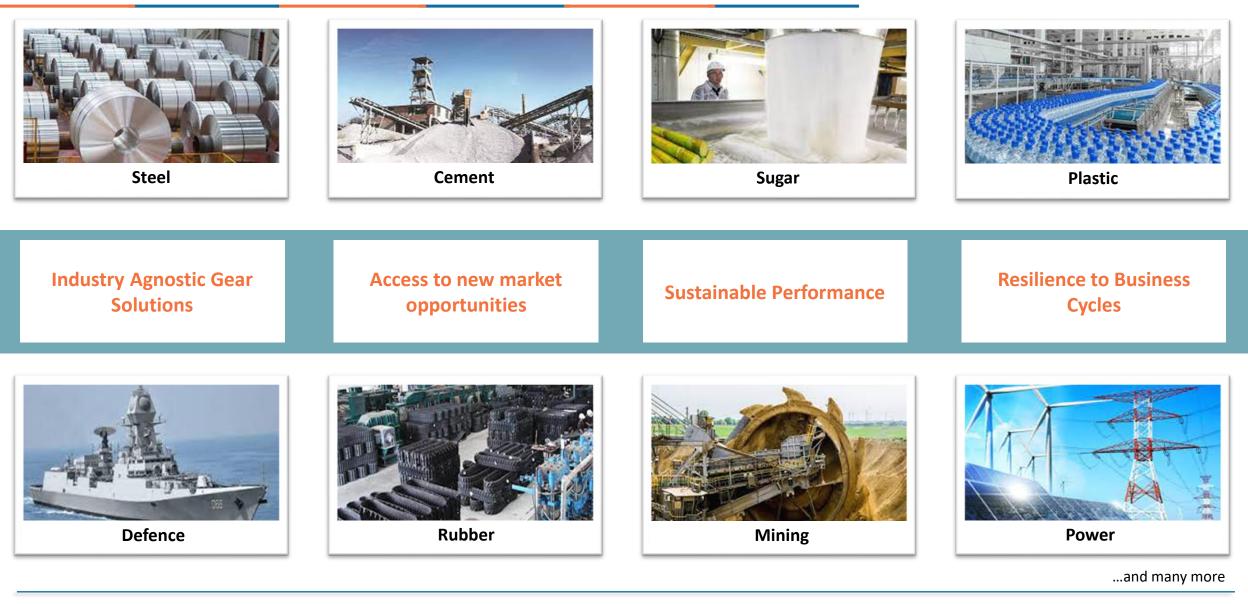
Gear Division – Providing a wide variety of solutions





Supplying to multiple industries thus diversifying risk





Product Enrichment through Addition & Upgradation



RTC Gearbox	Screw Jack Gear Box	Crane Gearbox
 Features: Single Stage, Worm Gear, Speed Reducer Usage: Used in tire curing application in rubber industry Ratio Range : 65,79,80,93,104 Power : Up to 25 kW Input Speed: 600 RPM 	 Features : Single Stage, Worm Gear, Speed Reducer Usage: Used in hot rolling press application in steel industry Power : Up to 10 kW Ratio Range : 10 Capacity : 250 Ton Lifting Capacity 	 Usage : For drives of transporting equipment, lifting gears crane & elevators Ratio Range : 14 to 280 Power : 3 to 1811 Kw Output rated torque : 4.1 to 172 KNm
 Heavy Duty Robust Design High torque application 	 Heavy Duty Robust Design High Axial Thrust Capacity up to 250 Ton 	 Higher torque ratings Different mounting position Optimized gear housing design

New Products Added

Product Upgraded

MHE Division: A proxy to Capex Creation





Board of Directors





Shri Prayasvin B. Patel Chairman & Managing Director

Experience of 48 years in engineering industry. He holds a Bachelors in Engineering (Mech.) and an MBA (USA). He is actively involved in the decision making for various technical and commercial matters including the marketing for both Gear and MHE divisions.



Shri Pradip M. Patel Non-Independent & Non-Executive Director

Experience of more than 30 years in Bearing industry. He holds an MBA (USA). His core area of strength relating to the business is strong leadership, strategy building and operational direction.



Shri Prashant C. Amin Non-Independent & Non-Executive Director

Experience of 41 years in operating enterprises with strong leadership, successfully acquiring, integrating & managing foreign companies. He holds MBA (USA) Masters in Engineering & Management.



Dr. Sonal V. Ambani Independent & Non-Executive Director

She holds a PhD in Business Management and is the founder Chairperson of FICCI Ladies Organization (FLO) Ahmedabad. She holds two patents granted in the US and is also a member of the United Nations Development Fund for Women (UNIFEM).



Shri Pranav C. Amin Independent & Non-Executive Director He is a graduate in Economics/Industrial Management and MBA in International Management. His core areas of expertise are management and leadership.



Shri Ashutosh A. Pednekar Independent & Non-Executive Director

He is a practicing Chartered Accountant and is a Partner of M. P. Chitale & Co., chartered Accountants since 1992. He is well versed in the fields of accountancy, finance, risk management, insurance contracts.



Shri Aayush A. Shah Non-Independent & Non-Executive Director

Chief Executive Officer and Executive Director of Power Build Private Limited. Carries more than 2 years of experience in the domain of Managing Business Unit, Strategic Planning & Budgeting, Process Improvement, Project Management and Business Turnaround.



Shri Nirmal Bhogilal Independent & Non-Executive Director

Experience of 49 years in managing machine building and engineering industry. He holds a degree in Chemical Engineering from London University. Presently, he is the chairman of Batliboi Group.

Strong Management Team





Shri M.M Nanda

Head of Gear Division

Joined Elecon in 1973 as a Liaison Officer and advanced to become the Marketing Head and subsequently the Vice President Marketing. Since 2016, he has been leading the company as its CEO, showcasing expertise in Marketing, Business Strategy, Market Research, Resource Management, Project Management, and Business Turnaround.



Shri P. K. Bhasin Head of MHE Division

Effective leader with over 40 years of experience and his core expertise lies in Marketing, Human Resources, Business Operations & Strategy, and identifying new opportunities to sustain extraordinary business growth. He brings a wealth of experience from MNC organizations such as ABB, ALSTOM, and L&T.



Shri Kamlesh Shah Group Chief Financial Officer

With over 25 years of extensive expertise, he possesses a diverse background in Business Strategy Planning & Budgeting, Process Improvement, Project Management, Business Turnaround, Corporate Banking, and Investor Relations across various industries.



Shri Narasimhan Raghunathan Chief Financial Officer

Having amassed over two decades of experience, he has proven his proficiency in Accounts, Finance, Taxation, Legal & Compliance, and related functions in diverse industries and companies, encompassing both Indian and multinational corporations such as Ashok Leyland, Ernst & Young, Hansen Transmissions of Belgium, ZF of Germany, and KSB Pumps of Germany.

Strong Relationship with Marquee Clients





The Brand Names and Logos mentioned are the property of their respective owners and are used here for identification purposes only

Awards and Recognition





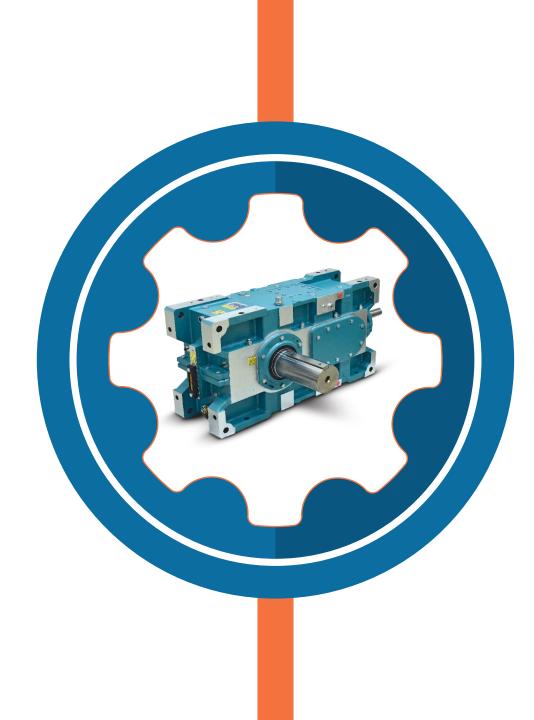
Awards and Recognition







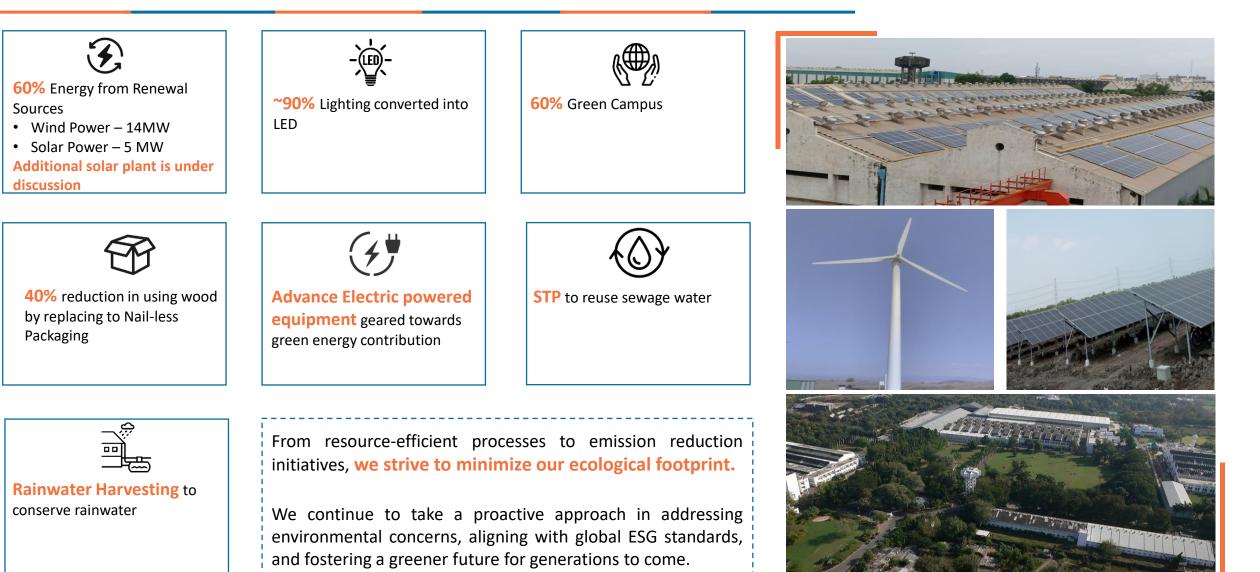




ESG Vision

Sustainable towards Environment





Elecon Engineering – A responsible Corporate

Gearing the future









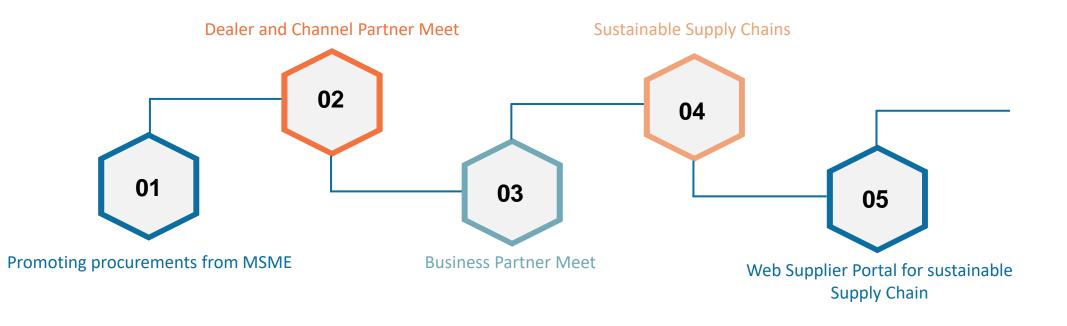


Elecon's mission is to engage in **environmentally responsible practices**, contribute to the **greater good of society, and ensure the well-being of its employees**

2023 we support UNICEF unicef@ for every child

Vision for Inclusiveness







Building Strong Workforce with Care



Sustained Workforce

- 10+ Years average service period of an employee
- 701+ workforce building team Elecon
- Creating a gender-diverse workforce

Care and Safety for Employees

- ✤ Zero Fatality
- Health & Hygiene Awareness program
- 1,778-man hours imparted to SHE training covering 1,437 employees in FY24
- Mediclaim and Term Insurance cover for Employees
- POSH awareness session
- Organised session on "Fraud, Risk & Financial Awareness"

Leadership Development Program

- "Gurupath" A succession development programme
- Leadership Development program under "Gurukul" Project
- Initiated workshops on cultural transformation in collaboration with a global leading organization, to strengthen the company's culture, beliefs, and values during the growth phase
- Business World People (HR Professionals' Community) has honored our Group HR Head with the prestigious "HR 40 under 40" award

Culture of Continuous Learning

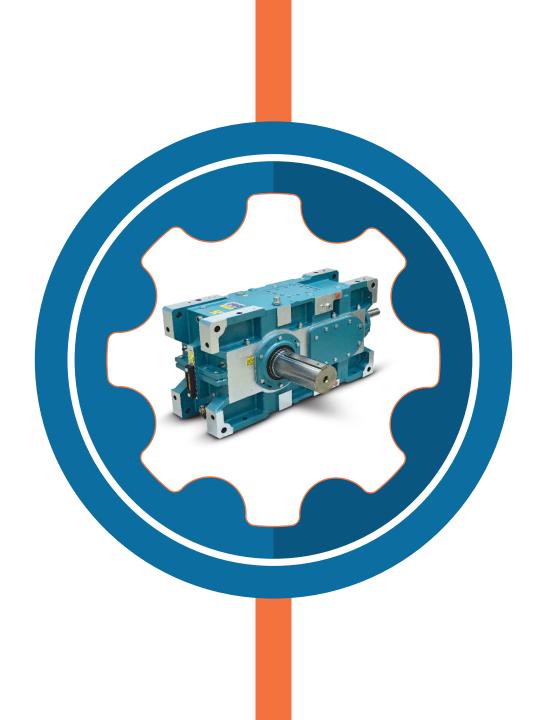
- 202+ Learning and Development Programs conducted
- 4,983 employees attended various training for ~11,700man hours under continuous learning program
- Employees inclusiveness through "HR Aapke Nikat" initiative
- Host an Engineering Fair as part of Engineer's week, where employees showcase their creativity through innovative ideas, model displays and more

Celebrations

- Celebrate events for employees' achievements
- Celebrate various occasions & Prize distribution from time to time







Q4 & FY24 FINANCIAL HIGHLIGHTS

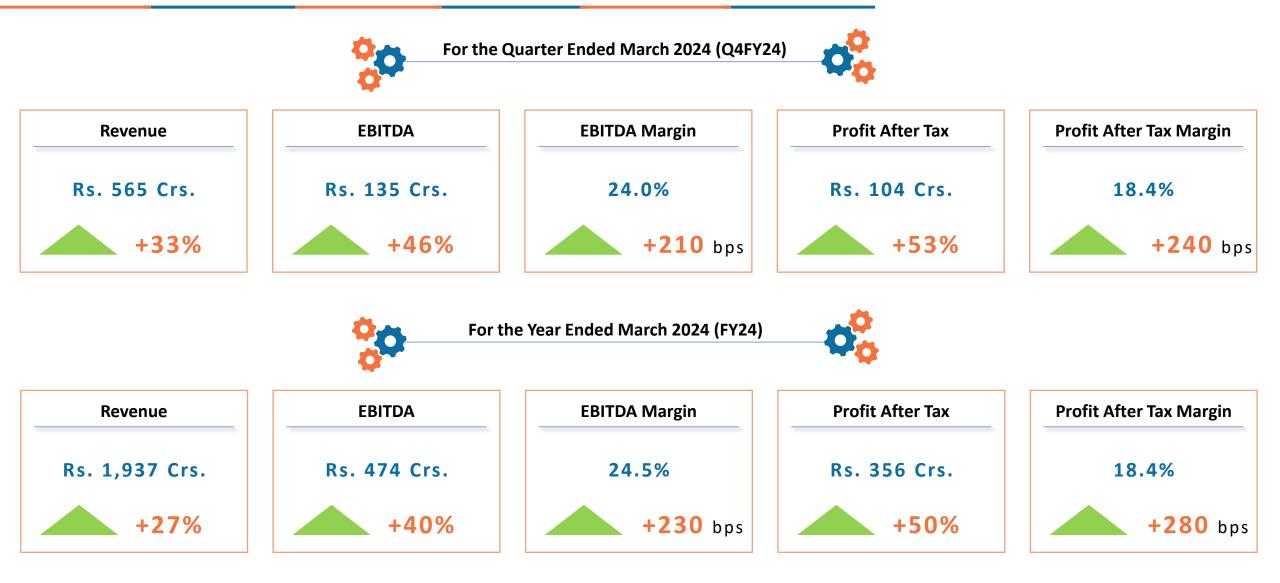
FY24 Key Highlights



27% Y-0-Y	evenue of Rs 1,937 Crs. And it After Tax of Rs 356 Crs. PAT Growth 50% Y-o-Y
Successfully signed-off 11 OEM Business in overseas market having annual estimated business volume of ~Euro 6.0 Mn. Commercial	Proposed Stock Split: From Rs 2.0/- per share to Re 1.0/- per share (Subject to shareholders approval)
production expected to start from FY25	Update on Arbitration:
Improvement in Credit Ratings: LT - [ICRA] AA- (Stable); ST: [ICRA] A1+ in June-23 (Previous Credit Ratings: LT- [ICRA] A+ (Stable); ST: [ICRA] A1)	 As of March 2024, we have successfully realized Rs. 37.2 Crs. from arbitration award, out of the total award amount of Rs. 63.0 Crs. Fresh arbitration proceedings initiated having the value of
Dividend:	Rs. 31.0 Crs. during Q1FY24, optimistic of favorable outcomes
 Declared an Interim Dividend of Re 1.0/- (i.e. 50%) per Equity Share Rs. 2/ - each 	
Proposed Final Dividend of Rs 2.0/- (i.e. 100%) per equity share	
(Subject to shareholders approval)	
✤ Total Dividend of Rs 3.0/- (i.e. 150%) per equity share	

Strong Consolidated Quarterly & Yearly Performance





Consolidated Profit & Loss Statement



Profit and Loss (Rs. Crs.)	Q4FY24	Q4FY23	Y-o-Y	Q3FY24	Q-o-Q	FY24	FY23	Y-o-Y
Revenue from Operations	565	425	33.0%	474	19.2%	1,937	1,530	26.7%
Operating Expenses	288	251		251		1,018	836	
Gross Profit	277	173	59.9%	223	24.5%	919	694	32.4%
Gross Profit Margin	49.1%	40.8%	830 bps	47.0%	210 bps	47.4%	45.4%	210 bps
Employee Cost	55	31		43		188	150	
Other Expenses	86	49		59		256	205	
EBITDA	135	93	45.8%	120	12.4%	474	339	40.0%
EBITDA Margin	24.0%	21.9%	210 bps	25.4%	-140 bps	24.5%	22.2%	230 bps
Other Income	13	8		10		44	20	
Depreciation	13	14		13		51	49	
EBIT	136	87	56.0%	118	15.4%	468	310	50.9%
EBIT Margin	24.1%	20.5%	360 bps	24.9%	-80 bps	24.1%	20.3%	390 bps
Finance Cost	2	5		1		9	13	
Share in profit of Associates	2	2		1		6	3	
Profit before Tax	136	84	62.0%	117	16.0%	465	300	55.2%
PBT Margin	24.1%	19.8%	430 bps	24.8%	-70 bps	24.0%	19.6%	440 bps
Тах	33	16		27		110	62	
РАТ	104	68	52.6%	90	14.6%	356	238	49.7%
PAT Margin %	18.4%	16.0%	240 bps	19.1%	-70 bps	18.4%	15.5%	280 bps
EPS	9.00	6.06		8.06		31.69	21.17	

Consolidated Balance Sheet

EL	EC	ON
GEARIN	IG THE	FUTURE

Assets (Rs Crs.)	Mar-24	Mar-23
ASSETS		
Non-current assets		
Property, Plant and Equipment	516	527
Capital work-in-progress	1	0
Right to use of Assets/Investment Properties	106	82
Investment property (net)	25	25
Intangible Assets	20	18
Goodwill	102	103
Investment In Subsidiaries	63	57
Financial Assets		
(i) Investments	20	1
(ii) Others Financial Assets	6	8
Deferred Tax Assets(net)	1	2
Income Tax Asset	10	10
Other non-current assets	37	12
Total Non-Current Assets	907	844
Current assets		
Inventories	230	279
Financial Assets		
(i) Investments	203	19
(ii) Trade receivables	445	346
(iii) Cash and cash equivalents	110	82
(iv) Bank balances other than (iii)	154	128
(v) Other Financial Assets	56	9
Income Tax Asset	19	25
Total Current Assets	1,217	888
Total Assets	2,124	1,732

Equity and Liabilities (Rs Crs.)	Mar-24	Mar-23
EQUITY AND LIABILITIES		
EQUITY		
Equity Share Capital	22	22
Other Equity	1,582	1,257
Shareholders Funds	1,604	1,279
Non-Current Liabilities		
Financial Liabilities		
(i) Lease Liability	59	40
Provisions	17	33
Deferred Tax Liabilities (Net)	26	26
Other non-current liabilities	18	11
Total Non-Current Liabilities	121	110
Current liabilities		
Financial Liabilities		
(i) Lease Liability	11	11
(ii) Trade Payables	194	196
(iii) Other Financial Liabilities	3	6
Other Current Liabilities	166	111
Provisions	17	13
Current tax liabilities (net)	8	5
Total Current Liabilities	399	343
Total Liabilities	2,124	1,732

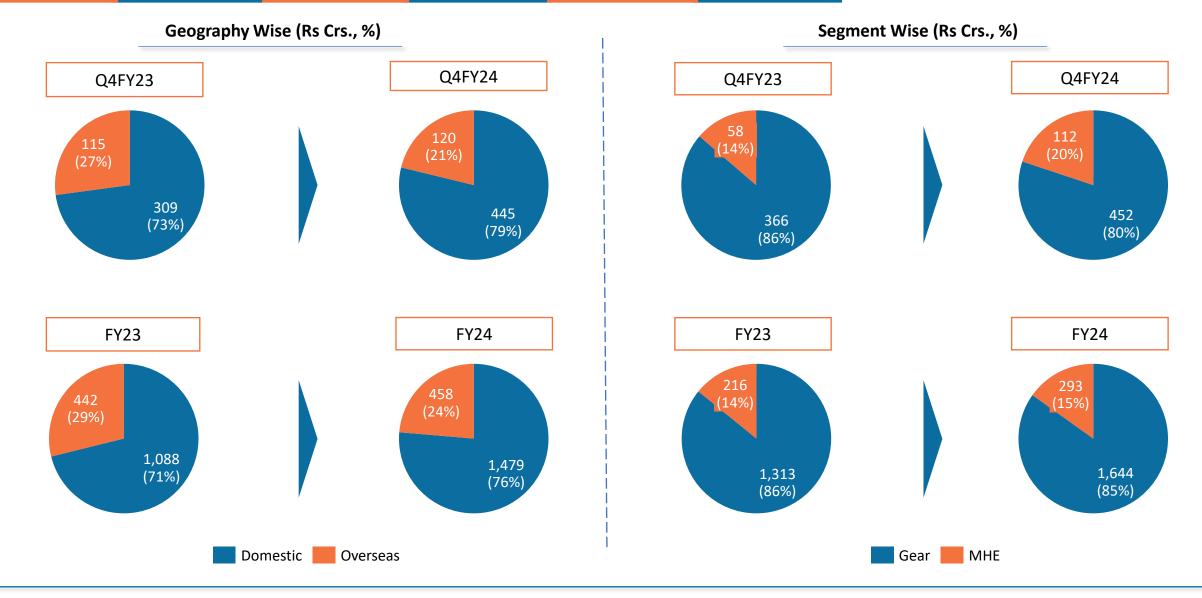
Consolidated Cash Flow Statement



Particulars (Rs Crs.)	Mar-24	Mar-23
Profit before Tax	465	300
Adjustment for Non-Operating Items	50	39
Operating Profit before Working Capital Changes	516	338
Changes in Working Capital	(43)	37
Cash Generated from Operations	472	375
Less: Direct Taxes paid	108	66
Net Cash from Operating Activities	365	309
Cash Flow from Investing Activities	(279)	(166)
Cash Flow from Financing Activities	(59)	(145)
Net increase/ (decrease) in Cash & Cash equivalent	27	(2)
Cash and cash equivalents at the beginning of the period	82	84
Cash and cash equivalents at the end of the period	110	82

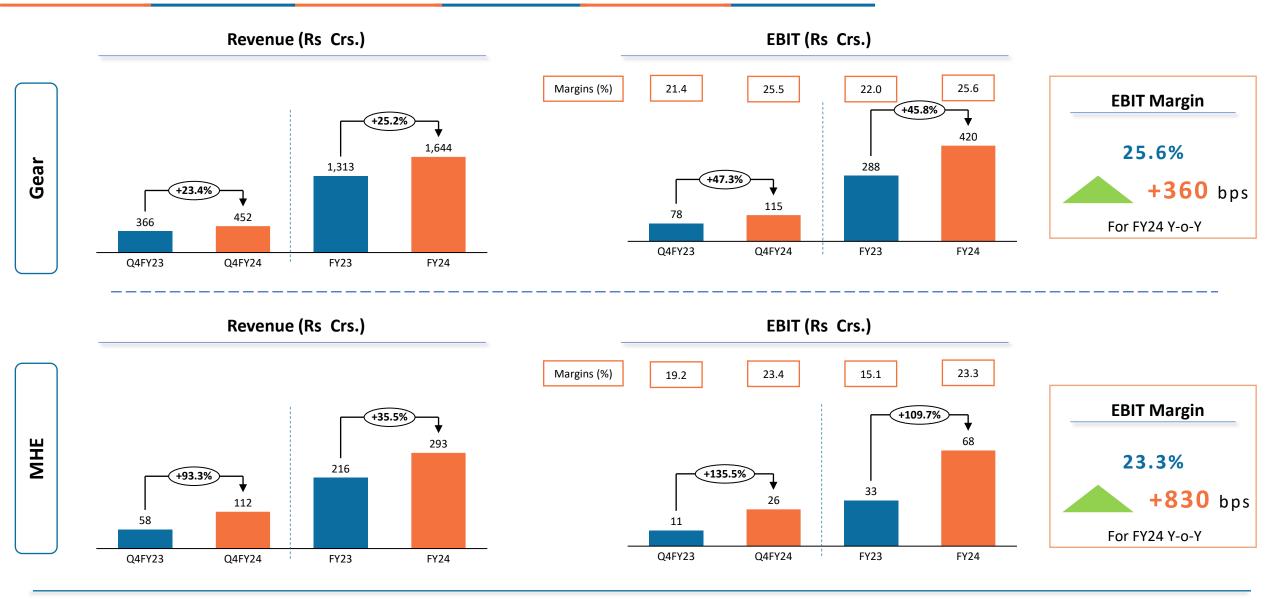
Gearing the future

Consolidated Revenue Split



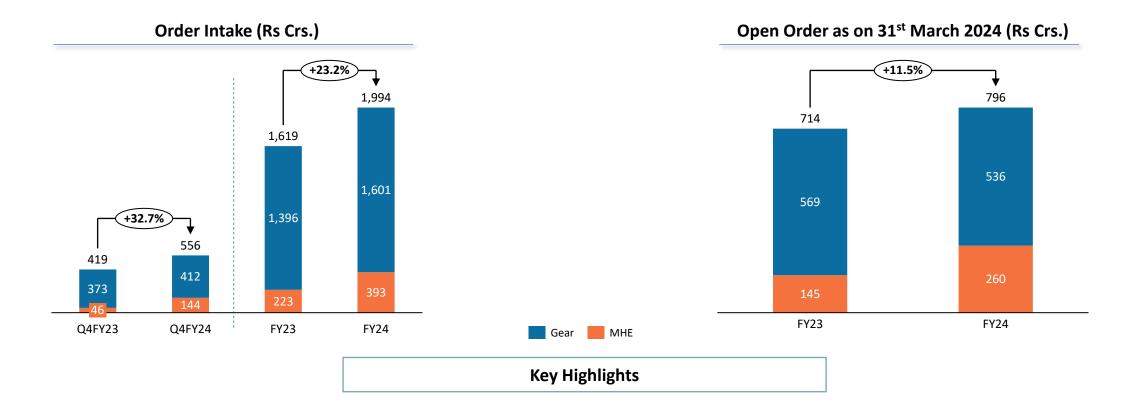
Consolidated Segment Wise Performance





Consolidated Order Book

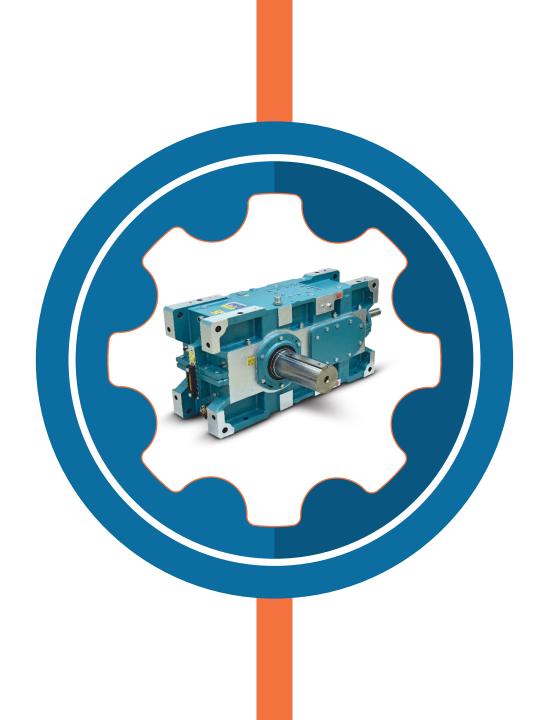




- Gear Division: The order intake for FY24 stood at Rs 1,601 Crs., up by 15% on Y-o-Y basis. Order in Hand is Rs 536 Crs as on 31st March 2024
- MHE Division: The order intake for FY24 stood at Rs 393 Crs as compared to Rs 223 Crs in FY23, a Y-o-Y growth of 76%. Order in Hand is Rs 260 Crs as on 31st March 2024

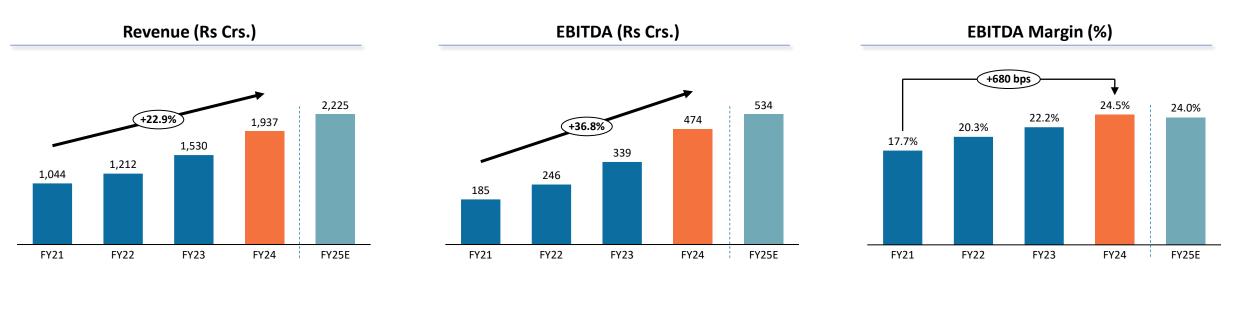
With **increasing enquiries across various product categories and industries**, coupled with a **robust executable order book**, the company remains optimistic about sustaining its growth momentum in the future

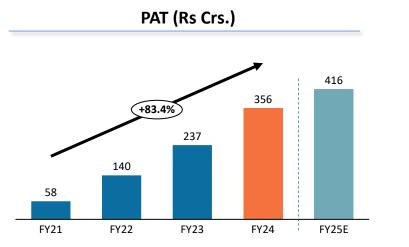


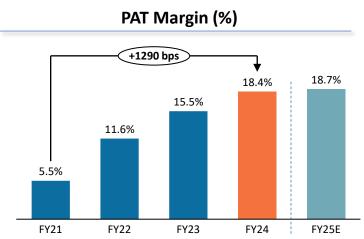


Historical Financials

Consolidated Historical Financial Performance and Guidance for FY25 (@ ELECON

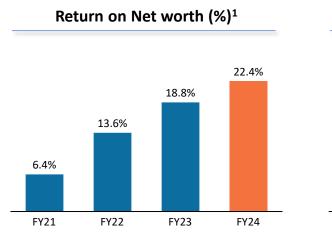




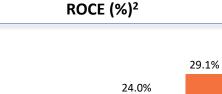




Consolidated Historical Ratios



Debt to Equity (x)³





Working Capital Cycle (Days)

84

FY23

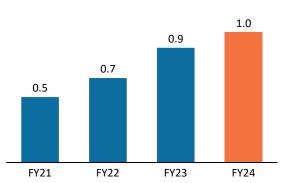
91

FY22

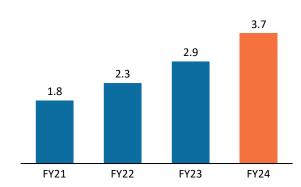
74

FY21

Total Asset Turnover (x)



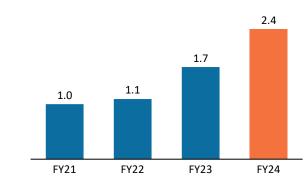
Net Fixed Asset Turnover Ratio (x)



Current Ratio (x)







1. Net worth is calculated as Shareholder's Equity less Intangible Assets

0.04

FY23

2. Earning Before Interest and Tax (EBIT) is calculated as Profit Before Tax plus Finance Cost and Capital Employed is calculated as Shareholder's Equity plus Long Term Borrowing plus Short Term Borrowings plus Deferred Tax Liabilities

72

FY24

3. Debt includes lease liability

0.14

FY22

0.36

FY21

4. Quick Assets is calculated as current assets less inventory less prepaid expenses

0.04

FY24

Historical Consolidated Profit & Loss Statement



Profit and Loss (Rs. Crs.)	FY24	FY23	FY22	FY21	CAGR
Revenue from Operations	1,937	1,530	1,212	1,044	22.9%
Operating Expenses	1,018	836	661	562	
Gross Profit	919	694	551	482	24.0%
Gross Profit Margin	47.4%	45.4%	45.4%	46.2%	
Employee Cost	188	150	128	118	
Other Expenses	256	205	176	179	
EBITDA	474	339	246	185	36.8%
EBITDA Margin	24.5%	22.2%	20.3%	17.7%	
Other Income	44	20	9	6	
Depreciation	51	49	49	52	
EBIT	468	310	206	139	
EBIT Margin	24.1%	20.3%	17.0%	13.3%	
Finance Cost	9	13	37	60	
Share in profit of Associates	6	3	1	2	
Profit before Tax	465	300	171	81	78.9%
PBT Margin	24.0%	19.6%	14.1%	7.8%	
Tax	110	62	30	24	
PAT	356	238	140	58	83.4%
PAT Margin %	18.4%	15.5%	11.6%	5.5%	
EPS	31.69	21.17	12.52	5.14	

Historical Consolidated Balance Sheet



Assets (Rs Crs.)	Mar-24	Mar-23	Mar-22	Mar-21
ASSETS				
Non-current assets				
Property, Plant and Equipment	516	527	523	548
Capital work-in-progress	1	0	1	0
Right to use of Assets/Investment Properties	106	82	70	59
Investment property (net)	25	25	25	25
Intangible Assets	20	18	15	18
Goodwill	102	103	106	107
Investment In Subsidiaries	63	57	54	53
Financial Assets				
(i) Investments	20	1	0	0
(ii) Others Financial Assets	6	8	2	10
(iii) Loans	0	0	0	0
Deferred Tax Assets(net)	1	2	4	5
Income Tax Asset	10	10	23	20
Other non-current assets	37	12	9	12
Total Non-Current Assets	907	844	832	859
Current assets				
Inventories	230	279	262	250
Financial Assets				
(i) Investments	203	19	0	0
(ii) Trade receivables	445	346	415	508
(iii) Cash and cash equivalents	110	82	84	96
(iv) Bank balances other than (iii)	154	128	28	45
(v) Loans	0	0	0	0
(vi) Other Financial Assets	56	9	68	196
Income Tax Asset	19	25	30	38
Total Current Assets	1,217	888	887	1,134
Total Assets	2,124	1,732	1,719	1,993

Equity and Liabilities (Rs Crs.)	Mar-24	Mar-23	Mar-22	Mar-21
EQUITY AND LIABILITIES				
EQUITY				
Equity Share Capital	22	22	22	22
Other Equity	1,582	1,257	1,028	897
Shareholders Funds	1,604	1,279	1,050	919
Non-Current Liabilities				
Financial Liabilities				
(i) Borrowings	0	0	20	117
(ii) Lease Liability	59	40	32	32
Provisions	17	33	49	55
Deferred Tax Liabilities (Net)	26	26	28	30
Other non-current liabilities	18	11	0	0
Total Non-Current Liabilities	121	110	129	235
Current liabilities				
Financial Liabilities				
(i) Borrowings	0	0	80	169
(ii) Lease Liability	11	11	19	17
(iii) Trade Payables	194	196	270	424
(iv) Other Financial Liabilities	3	6	8	40
Other Current Liabilities	166	111	118	146
Provisions	17	13	23	26
Current tax liabilities (net)	8	5	21	17
Total Current Liabilities	399	343	540	839
Total Liabilities	2,124	1,732	1,719	1,993

Historical Consolidated Cash Flow Statement



Particulars (Rs Crs.)	FY24	FY23	FY22	FY21
Profit before Tax	465	300	171	81
Adjustment for Non-Operating Items	50	39	106	148
Operating Profit before Working Capital Changes	516	338	277	229
Changes in Working Capital	(43)	37	(22)	18
Cash Generated from Operations	472	375	254	248
Less: Direct Taxes paid	108	66	31	0
Net Cash from Operating Activities	365	309	223	248
Cash Flow from Investing Activities	(279)	(166)	15	(19)
Cash Flow from Financing Activities	(59)	(145)	(250)	(210)
Net increase/ (decrease) in Cash & Cash equivalent	27	(2)	(12)	19
Cash and cash equivalents at the beginning of the period	82	84	96	77
Cash and cash equivalents at the end of the period	110	82	84	96



Thank You

Company: ELECON ENGINEERING COMPANY

LIMITED

CIN: L29100GJ1960PLC001082

Gearing the future

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For updates and specific queries, please visit <u>www.elecon.com</u>



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