

26 April 2024

То	То
Corporate Relations Department.	Corporate Listing Department.
BSE Limited	National Stock Exchange of India Ltd
1st Floor, New Trading Ring,	Exchange Plaza, 5th Floor
Rotunda Building, P J Tower,	Plot No.C-1, G Block,
Dalal Street, Fort,	Bandra-Kurla Complex,
Mumbai 400 001	Bandra (East), Mumbai 400 051
BSE Code: 532978	NSE Code: BAJAJFINSV

Dear Sir/Madam,

#### Sub.: Investor Presentation for the quarter ended 31 March 2024

Further to our letter dated 23 April 2024 and pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Schedule III thereto, please find enclosed herewith presentation on the financial results to be made to analysts/investors for the quarter ended 31 March 2024.

We request you to kindly take this on record.

Thanking you, Yours faithfully FOR BAJAJ FINSETRV LIMITED

UMA SHENDE COMPANY SECRETARY Email ID: <u>investors@bajajfinserv.in</u> Encl.: As above

Page 1 of 1



https://www.aboutbajajfinserv.com/about-us

Corporate Office: 6th Floor, Bajaj Finserv Corporate Office, Off Pune - Ahmednagar Road, Viman Nagar, Pune - 411 014, Maharashtra, India Tel: +91 20 7150 5700 | Fax: +91 20 7150 5792

Registered Office: C/o Bajaj Auto Limited Complex, Mumbai - Pune Road, Akurdi, Pune - 411 035, Maharashtra, India

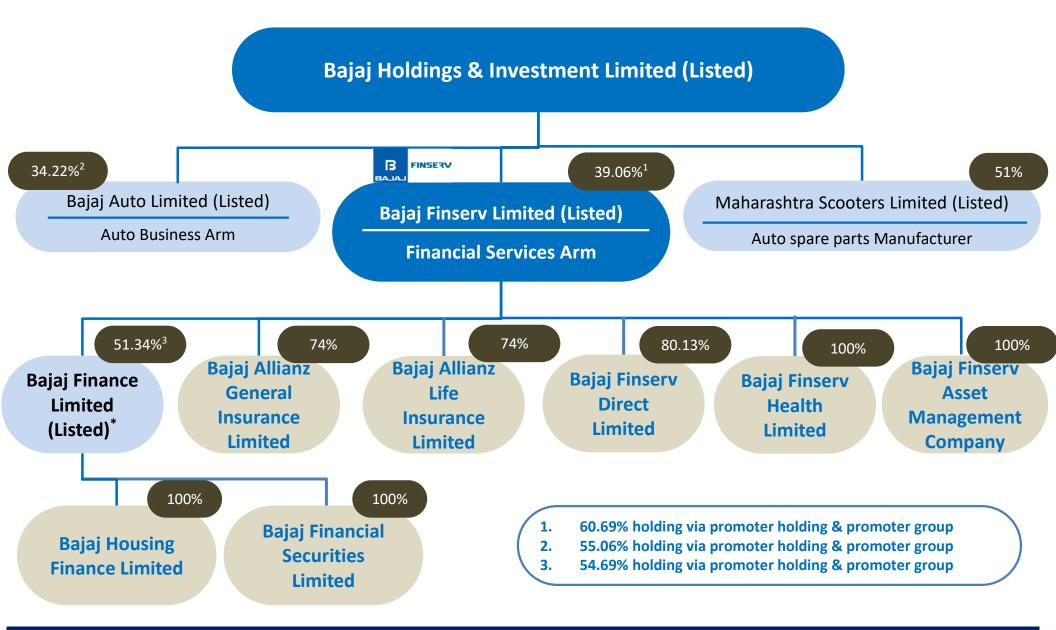
Corporate ID No.: L65923PN2007PLC130075 | Email ID: investors@bajajfinserv.in



# **BAJAJ FINSERV LIMITED**

# **Investor Presentation – Q4 and FY24\***

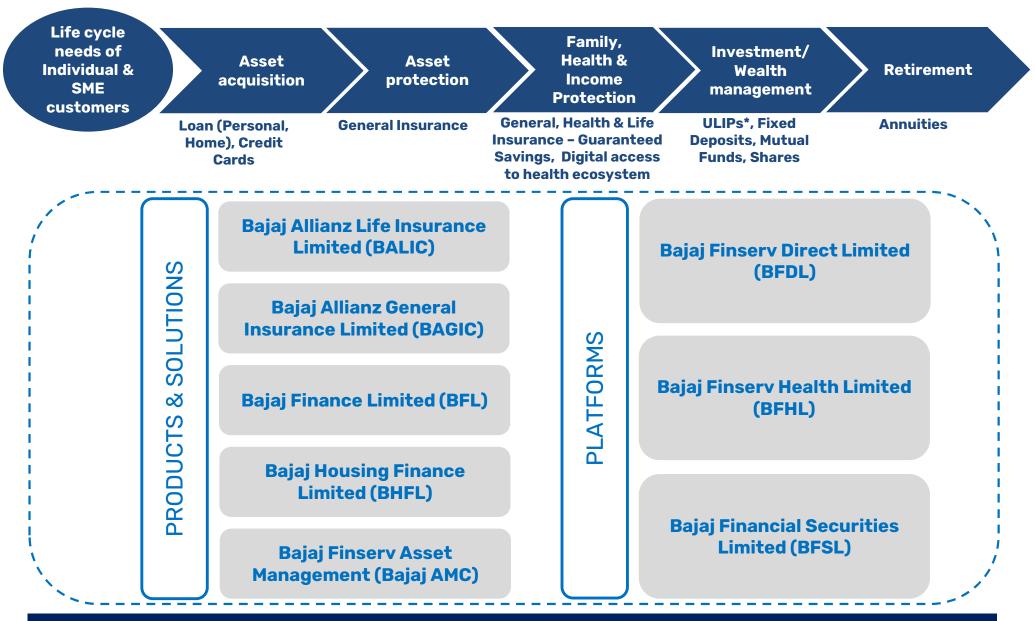
# **Bajaj Group Structure**



#### Apart from these, Bajaj Finserv (BFS) has one more fully-owned subsidiaries BFS Ventures (BFSV)

Bajaj Housing Finance Limited (BHFL) is a 100% subsidiary of BFL which became fully operational in Feb 2018. Bajaj Financial Securities Limited (BFSL) is 100% subsidiary of BFL which became fully operational in Aug 2019 Maharashtra Scooters Limited (MSL) is termed as an unregistered Core Investment Company. Note: Shareholding is as of 31 Mar 2024.

# **Bajaj Finserv's Vision : A diversified financial services group** with a pan-India presence



#### Diversified across products and markets, with a strong retail core

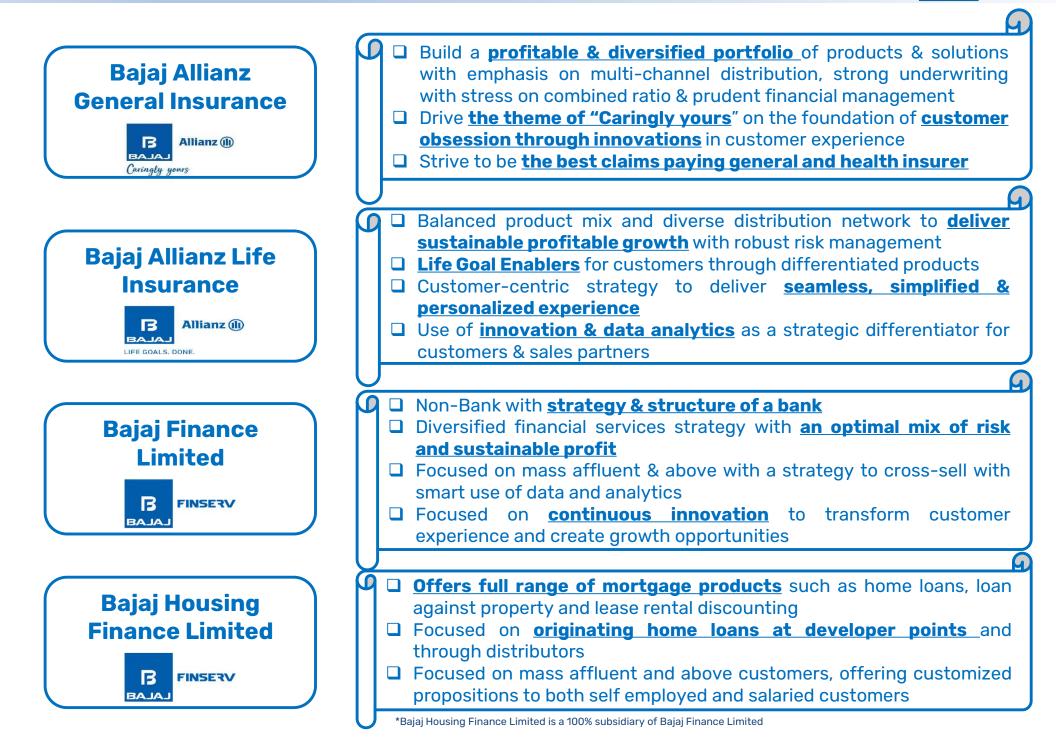
BFS has also incorporated Bajaj Finserv Ventures Limited, a wholly owned subsidiary, which will focus on alternative investments

BHFL and BFSL are subsidiaries of BFL

Bajaj Finserv : Established businesses with strong track record

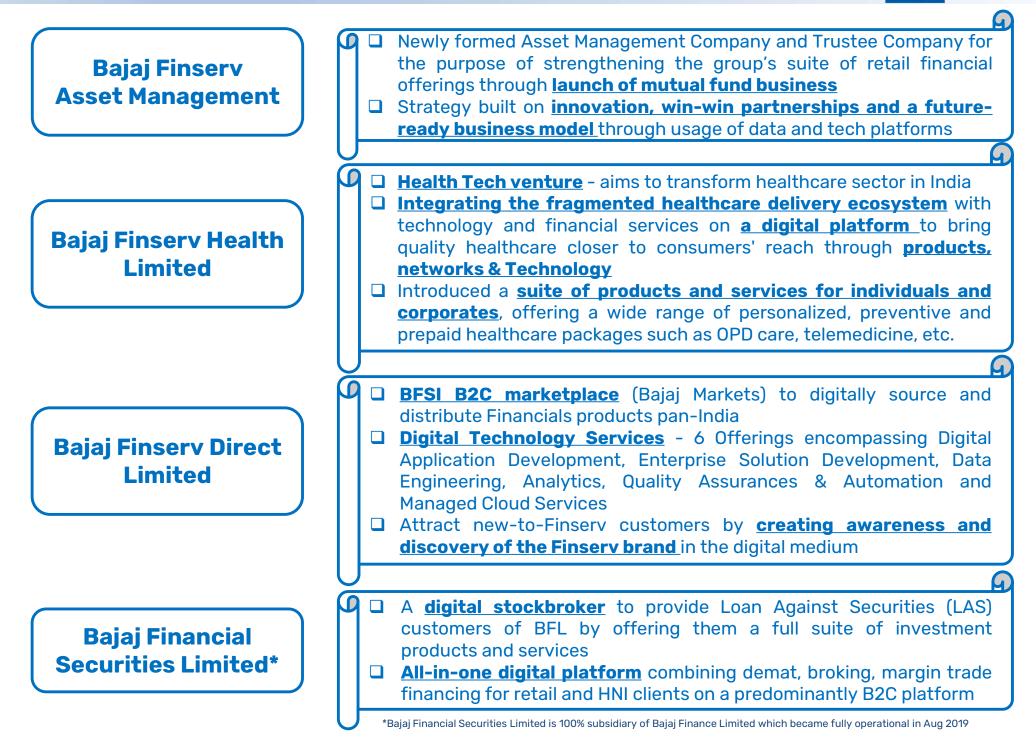
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### **Bajaj Finserv : Emerging Opportunities**

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## **Role of Bajaj Finserv**



- Monitor and engage with our companies with the objective of long-term sustainable profit, meaningful market share, and effective use of capital - thereby delivering superior shareholder returns
- We do this by driving companies to create institutionalized frameworks through accountable empowerment and encouragement of disruptive thinking

Business	Risk		Collaboration and Best Practice
<ul> <li><u>Rigorous engagement</u> in Long Range Planning and Annual Operating Plans</li> <li><u>Regular review</u> of all businesses and their SBUs</li> <li>New business opportunities and Strategic investments</li> </ul>	<ul> <li>Harmonization of risk policies and framework, Regular engagement with CROs of business</li> <li>Periodic review of top ERM risks including credit, business, financial, operational, reputation, etc. &amp; mitigation actions planned</li> <li>Drive risk related projects across the group such as ORM</li> </ul>		<ul> <li><u>Group Knowledge Forums</u> – Analytics, Technology, Investments, Governance, etc.</li> <li><u>Cross group stress identification</u> forum to identify any cross functional view on investment risks</li> <li><u>Cross Company projects</u> on Data, innovation and digital strategy.</li> </ul>
People One Finserv – Grou One Finserv – Grou Group Young Leade Trainee Program 30 Under 30 Progra 31 Tier Merit based combining fixed cas ESOPs	er Management	<ul> <li>Defining Custom for businesses</li> <li>Review and stan investment prod</li> <li>Oversight and m</li> </ul>	

# **Bajaj Finserv Limited**

# **BFS : FY24 Highlights**

#### All Figures in Rs Crore

Particulars	Q4 FY 2024	Q4 FY 2023	Change
Total Revenue	32,042	23,625	36% 🔺
PAT*	2,119	1,769	20% 🔺
PAT excluding MTM Gain/Loss	2,152	1,836	17% 🔺

Particulars	12M FY 2024	12M FY 2023	Change
Total Revenue	110,383	82,072	34% 🛕
PAT*	8,148	6,417	27% 🔺
PAT excluding MTM Gain/Loss	8,180	6,746	21% 🔺
Net worth (Consolidated)	60,329	46,407	30% 🔺
Net worth (Standalone)	6,569	5,248	25% 🔺

- Bajaj Finserv remains a debt free company. Bajaj Finserv's surplus funds (Excluding Group Investments) stood at
   ₹ 2,198 crore as on 31 Mar 2024 v/s ₹ 2,284 crore as at 31 Dec 2023 and ₹ 1,709 crore as at 31 March 2023.
- Consolidated **Book Value Per Share at ₹ 377** as on 31 Mar 2024 (₹ 291<sup>#</sup> as on 31 Mar 2023)

## **BFS Standalone : History of Dividend**



#### All Figures in ₹ Crore

		BAGIC		E	BALIC			BFL	
Year	Dividend declared	BFS Share	Growth	Dividend declared	BFS Share	Grow th	Dividend declared	BFS Share	Growth
FY 2018	133 <sup>#</sup>	82		127#	78		231	127	
FY 2019	133 <sup>#</sup>	82	0%	127#	78	0%	347	191	50%
FY 2020	-	-	-	-	-	-	602	318	66%
FY 2021	149	110	-	166	123	-	603	318	-
FY 2022	231	171	55%	452	335	272%	1,211	636	100%
FY 2023	298	220	29%	452	335	-	1,816	953	50%
FY 2024	661		222%	497		9%	2,228		123%
Total	1,605	665		1,821	1,317		7,038	3,687	

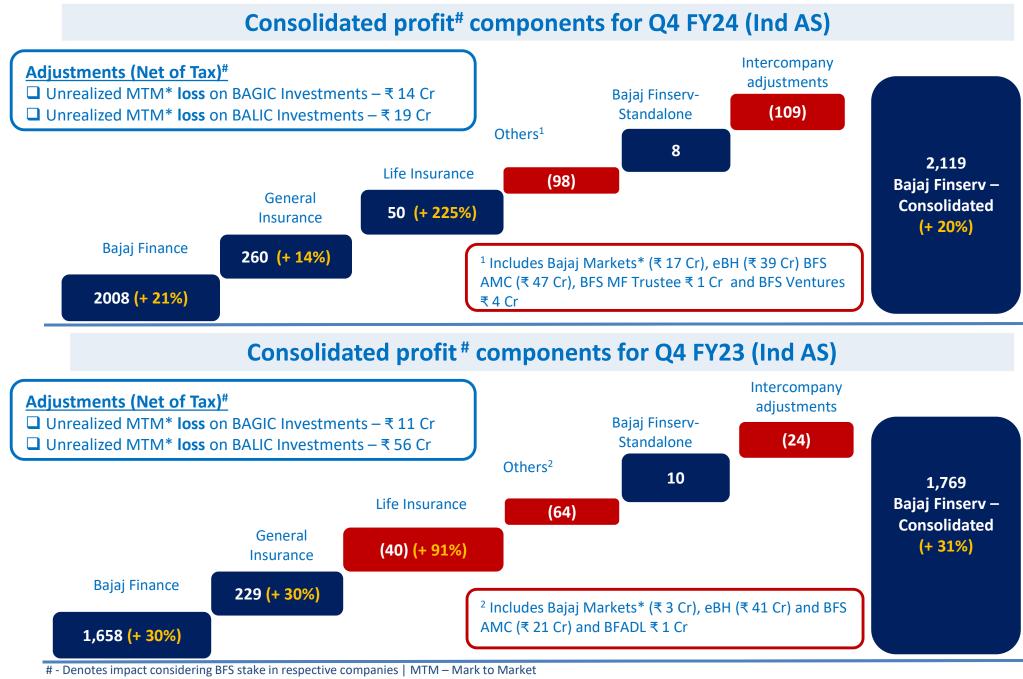
• FY 2020 was Covid year and insurers were cautioned to use discretion in declaring dividend given the losses at industry level, hence no dividend declared by BAGIC and BALIC.

• For FY 24, Dividend has been declared by BAGIC, BALIC and BFL subject to approval by the shareholders.

# **Consolidated Profit components : Q4 FY24 (BFS Share)**

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**All Figures in Rs. Crore** 



\* Denotes Bajaj Finserv Direct Limited

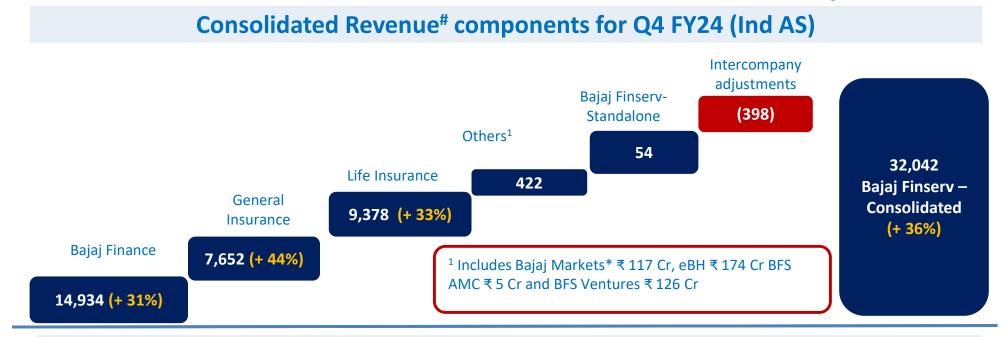
# **Consolidated Revenue components : Q4 FY24 (BFS Share)**

All Figures in Rs. Crore

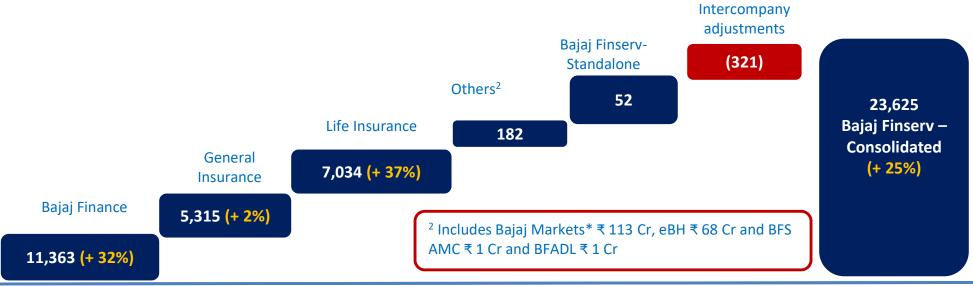
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### Consolidated Revenue<sup>#</sup> components for Q4 FY23 (Ind AS)



# - Denotes impact considering BFS stake in respective companies \* Denotes Bajaj Finserv Direct Limited

# **12M FY24 Highlights**

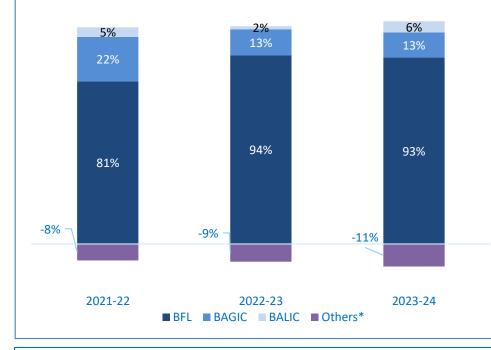


**All Figures in Rs. Crore** 

BAJAJ FINSERV				
<b>BAJAJ FINSERV<sup>#</sup></b>	12M FY24	12M FY23	Growth	
Total Revenue	110,383	82,072	34%	
Net worth	60,329	46,407	30%	
PAT	8,148	6,417	27%	

#Consolidated |Ind AS





Highlights of Group Companies					
BAJAJ FINANCE <sup>#</sup>	12M FY24	12M FY23	Growth		
AUM	3,30,615	2,47,379	34%		
Net Total Income	36,258	28,858	26%		
PPOP^	23,933	18,716	28%		
PAT	14,451	11,508	26%		
BAGIC	12M FY24	12M FY23	Growth		
GWP	20,630	15,487	33%		
Investments	31,196	27,809	12%		
PAT	1,550	1,348	15%		
Combined Ratio	99.9%	100.5%	0.6%abs.		
BALIC	12M FY24	12M FY23	Growth		
IRNB	6,326	5,214	21%		
GWP	23,043	19,462	18%		
AUM**	109,829	90,584	21%		
PAT	563	390	44%		
NBV & NBM% **	1,061 I 14.6%	950 I 15.5%	11.7% I -0.9%		

Bajaj Finserv and Bajaj Finance figures are as per Ind AS

BAGIC and BALIC figures are as per IRDAI Regulations (Indian GAAP) & the Indian Accounting Standard framework is used only for consolidated numbers

\*\* NBV – Net New Business Value, NBM – Net New Business Margin, AUM – Assets Under Management \*Others includes Bajaj Finserv Standalone, and all remaining components

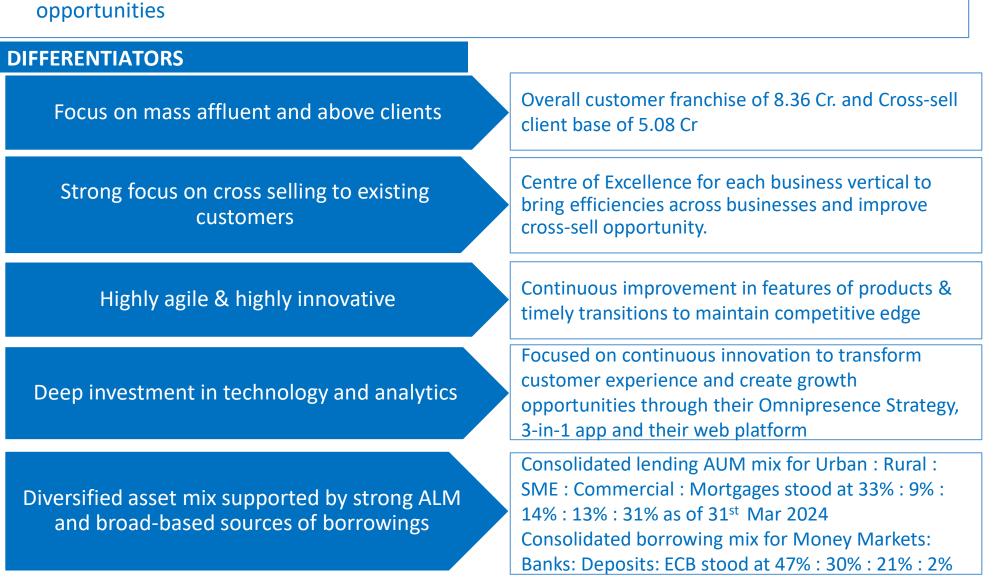
^ - Pre-Provision Operating Profit Before Tax

# **Bajaj Finance Limited**

## **BFL : Key Strategic Differentiators**

business model and deliver a superior ROE and ROA

### **STRATEGY**



Diversified financial services strategy seeking to optimize risk and profit, to deliver a sustainable

Focused on continuous innovation to transform customer experience to create growth



# **BFL : Q4 FY24 Highlights**

#### All Figures in Rs Crore

Particulars	Q4 FY 2024	Q4 FY 2023	Change
New deposits booked	2,143	1,682	27% 🛕
New Loans booked	0.79	0.76	4% 🔺
New Customers addition	0.32	0.38	16% 🔻
Net Total Income	9,714	7,781	25% 🔺
Profit after Tax	3,825	3,158	21% 🔺
Return on Assets (Non Annualized)	4.8%	5.4%	0.6% 🔻
Return on Average Equity (Non Annualized)	20.5%	23.9%	3.4% 🔻

- AUM growth in Q4 FY24 was Rs. 19,647 Cr
- In Q4, the Company added 53 new locations and added 7.7K distribution points.
- Net Interest Income (NII) for Q4 FY24 was Rs. 8,013 Cr vs Rs. 6,254 Cr in Q4 FY23; NIM compression in Q4 over Q3 was 21 bps, primarily contributed by AUM composition changes.
- In Q4, Opex to Net total income improved to 34.0% as against 34.2% in Q4 FY23. The Company has deployed various GenAI initiatives across operations, service and contact centers to enhance operating efficiencies.
- Loan losses & provisions for Q4 FY24 were Rs. 1,310 Cr vs Rs. 859 Cr in Q4 FY23;
- Loan loss to average AUF, excluding management overlay was 1.86% in Q4.

# **BFL : FY24 Highlights**

#### All Figures in Rs Crore

Particulars	12M FY 2024	12M FY 2023	Change
Book Size	3,26,293	2,42,269	35% 🔺
Customer Franchise	8.36	6.91	21% 🔺
Cross Sell Franchise	5.08	4.06	25% 🔺
Deposit Book	60,151	44,666	35% 🔺
New Loans booked	3.62	2.96	22% 🔺
New Customers addition	1.45	1.16	25% 🔺
Net Total Income	36,258	28,858	26% 🔺
Profit after Tax	14,451	11,508	26% 🔺
Return on Assets (Non Annualized)	5.1%	5.3%	0.2% 🔻
Return on Average Equity (Non Annualized)	22.1%	23.5%	1.4% 🔻

- AUM as on 31 Mar 2024 stood at Rs. 3,30,615 Cr vs Rs. 2,47,379 Cr last year (34% growth)
- Geographic presence stood at 4,145 locations and over 198K active distribution points as of 31 March 2024 as against 3,733 locations and over 154K distribution points as of 31 March 2023.
- Bajaj Finserv App now has 5.24 Cr net users as against 3.55 Cr users as on 31 March 2023
- BFL holds a management and macro-economic overlay of ₹ 300 Cr as of 31 March 2024. During the quarter, the Company utilized ₹ 127 Cr towards strengthening of its ECL model and released ₹ 163 Cr towards loan losses and provisions.
- GNPA & NNPA stood at 0.85% & 0.37% as of 31 March 2024 as against 0.94% & 0.34% as of 31 March 2023, amongst the lowest in the industry.
- **Capital adequacy remained strong at 22.52% as of 31 March 2024**. Tier-1 capital was 21.51%.



### Subsidiaries – Q4 2023-24

- A. Bajaj Housing Finance Limited (BHFL)
  - In Q4, overall disbursements grew by 26%. Disbursements stood at Rs. 11,393 Cr in Q4 FY24 as against Rs. 9,026 Cr in Q4 FY23
  - Opex to NTI stood at 27.1% in Q4 FY24 as against 26.5% in Q4 FY23
  - Profit after tax (PAT) grew by 26% to Rs. 381 Cr in Q4 FY24 against Rs. 302 Cr in Q4 FY23
- B. Bajaj Financial Securities Limited

**Net Total Income of Rs. 91 Cr in Q4 FY24** against Rs. 37 Cr in Q4 FY23; Delivering a **profit after tax of Rs. 22 Cr in Q4 FY24** v/s profit of Rs. 3 Cr in Q4 FY23

#### Subsidiaries – FY 2023-24

- A. Bajaj Housing Finance Limited (BHFL)
  - AUM grew by 32% to Rs. 91,370 Cr as of 31 Mar 2024 from Rs. 69,228 Cr as of 31 Mar 2023
  - Net Interest Income grew by 22% in FY24 to ₹ 2,510 Cr as against ₹ 2,058 Cr in FY23.
  - Net Total Income grew by 19% in FY24 to ₹ 2,925 Cr as against ₹ 2,454 Cr in FY23.
  - Profit after tax for FY24 grew by 38% to ₹ 1,731 Cr as against ₹ 1,258 Cr in FY23.
  - Opex to NTI stood at 24.03% in FY24 as against 25.67% in FY23.
  - BHFL delivered ROA of 2.45% as against 2.32% in FY23 and ROE of 15.23% as against 14.59% in FY23.
  - GNPA & NNPA stood at 0.27% and 0.10% respectively as of 31 Mar 2024 as against 0.22% and 0.08% respectively as of 31 Mar 2023
  - BHFL's Capital adequacy ratio (including Tier-II capital) as of 31 Mar 2024 stood at 21.28%. Tier-1 capital was 20.67%.
- B. Bajaj Financial Securities Limited
  - Delivered Net Total Income of ₹ 280 Cr and profit after tax of ₹ 56 Cr in FY24.

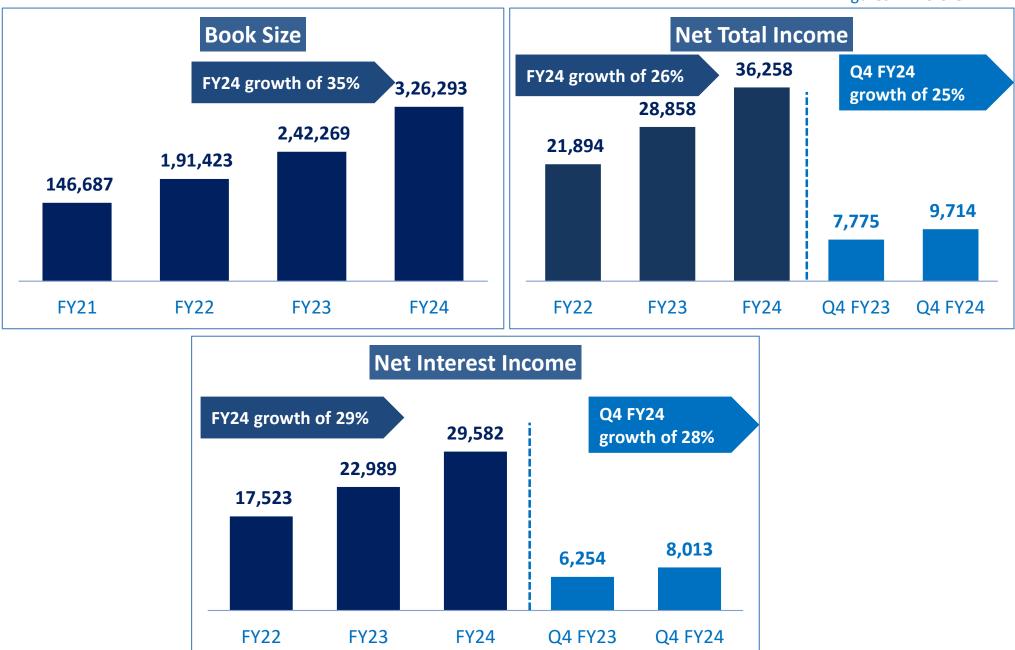
### **BFL : Book Size and Revenue**

All Figures in ₹ Crore

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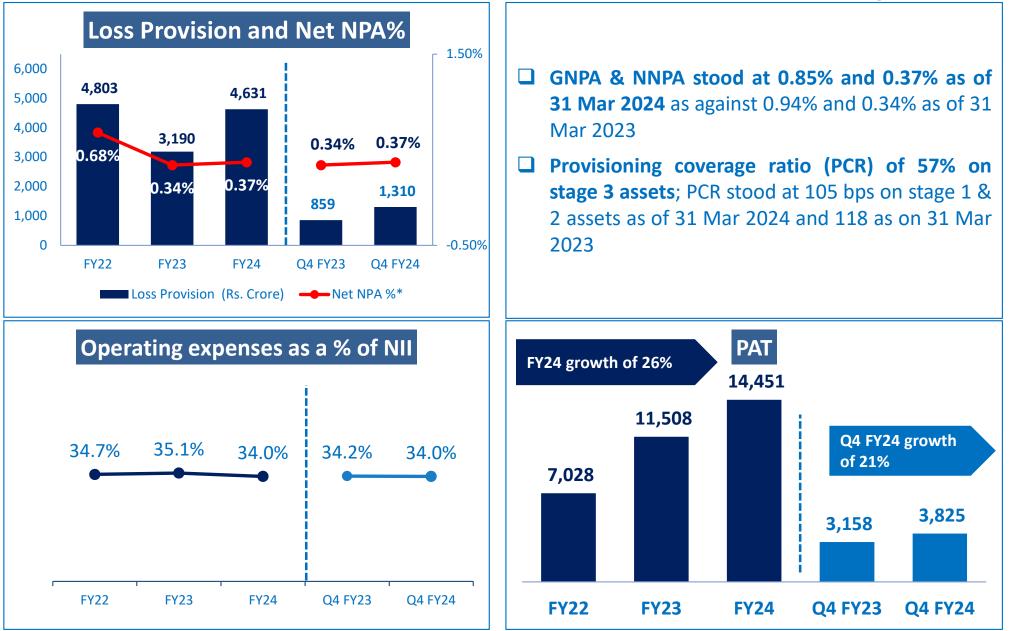


Bajaj Finance Consolidated results are as per Ind AS, previous years figures have been re-casted for comparability

## **BFL : Loan Loss Provision and Operating Expenses**



All Figures in Rs Crore

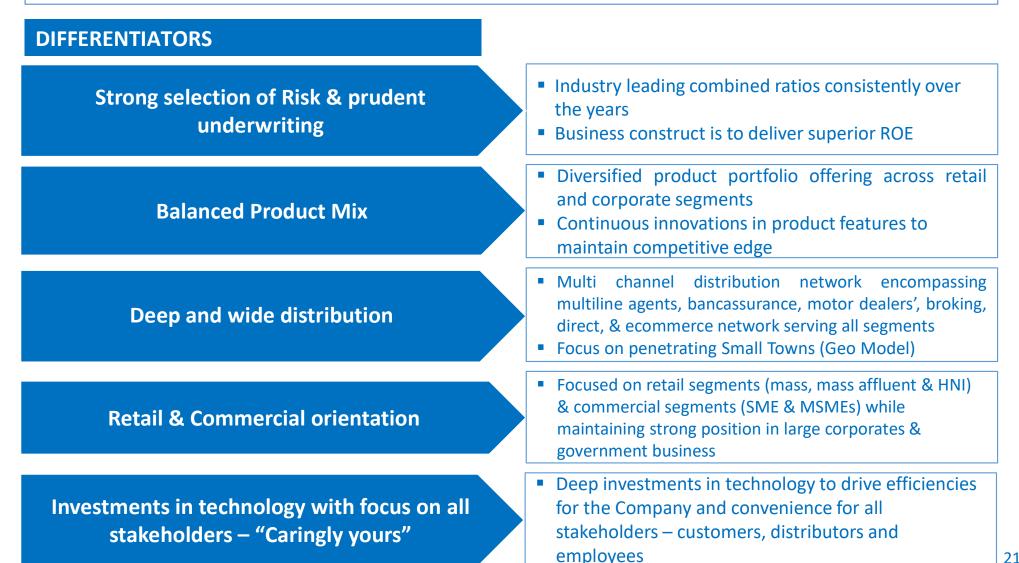


# **Bajaj Allianz General Insurance**

### Allianz (II) Caringly yours

### **STRATEGY**

Strive for market share growth in chosen business segments through a well-diversified product portfolio and multi-channel distribution supported by prudent underwriting. Emphasis on profitable growth.



#### All Figures in Rs Crore

Particulars	Q4 FY 2024	Q4 FY 2023	Change
Gross Written Premium	4,962	3,766	32%
GWP Excl. Crop & Govt. Health	3,780	3,345	13% 🔺
Net Earned Premium	2,338	1,990	18% 🔺
Combined Ratio (CoR)	101.6%	97.3%	4.3%
Profit after Tax	380	322	18% 🔺
Return on Average Equity <sup>1</sup> (Not Annualized)	3.6%	3.4%	0.2%

- GDPI grew by 32.3% in Q4 FY24 against Private sector 12.4% growth and Industry<sup>^</sup> growth of 10.9%. Ex. Crop & Govt. Health, FY24 GDPI grew by 13.4% v/s Private sector 14.2% growth and Industry<sup>^</sup> growth of 11.5% contributed mainly by strong growth in Engineering (20%), Liability (19%), health segment (retail 11% and group at 46%) & Misc. (127%). De-growth in motor: CV at -5% & flat in others on account of focus on profitable mix
- Claim Ratio at 70.3% in Q4 FY 24, as against 66.4% in Q4 FY 23. Claim ratio higher than previous year on account of higher claim ratio in Health and Motor TP segments partially offset by lower commercial & crop claims.
- COR at 101.6% in Q4 FY24 v/s 97.3% in Q4 FY23 due to higher claim ratios.
- Growth in Q4 FY24 Profit After Tax (PAT) at Rs. 380 Cr v/s Rs. 322 Cr in FY23 (18%). Higher PAT attributable to better investment income.

1. Return on Equity (ROE) is excluding fair value change

Source : IRDAI Monthly Business Figures & GIC Council Segmental Reports. \* Industry growth excluding specialised insurers and Standalone Health Insurers |

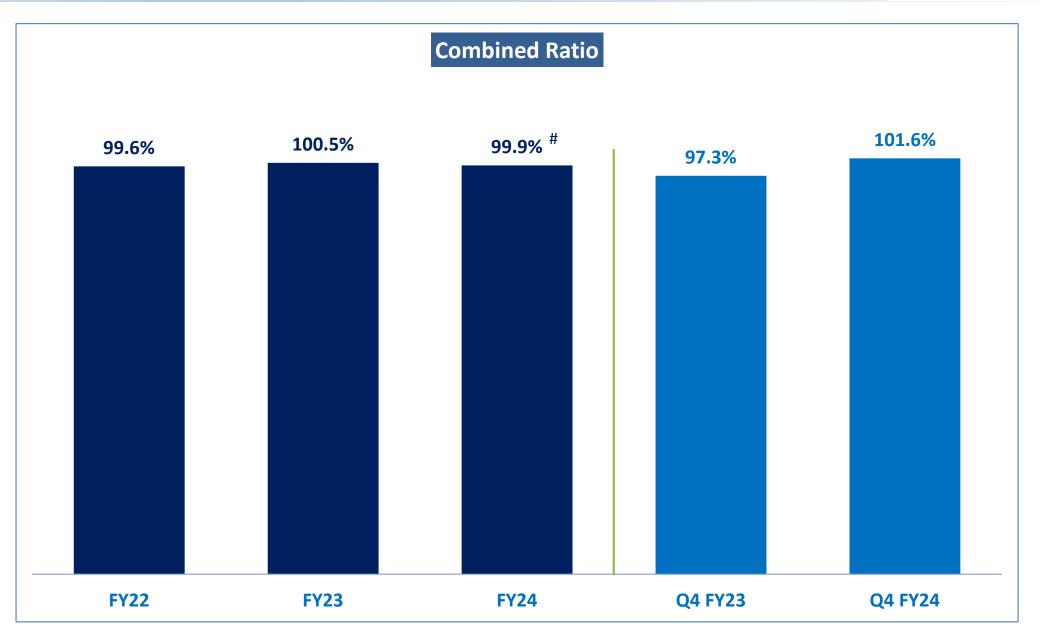
# **BAGIC : FY24 Highlights**

#### All Figures in Rs Crore

Particulars	12M FY 2024	12M FY 2023	Change		
Gross Written Premium	20,630	15,487	33%		
GWP Excl. Crop & Govt. Health	15,068	12,539	20%		
Net Earned Premium	8,884	8,019	11% 🔺		
Combined Ratio (CoR)	99.9%	100.5%	0.6%		
Profit after Tax	1,550	1,348	15% 🔺		
Return on Average Equity <sup>1</sup>	15.2%	15.0%	0.2%		
No of Policies	3.82	2.79	37% 🔺		
ROE <sup>2</sup> excluding surplus capital would be over 20%					

GDPI grew by 33.5% in FY24 against Private sector 17.5% growth and industry<sup>^</sup> growth of 14.2%. Market share <sup>^</sup> increased to 8.3% in FY24 from 7.1% in FY23 (>100 bps improvement).

- Ex. Crop & Govt. Health, FY24 GDPI grew by 20.4% v/s Private sector 16.4% growth and Industry<sup>^</sup> growth of 13.3% contributed mainly by strong growth in Commercial (14%), Group health (46%), Retail health (11%) & Misc. (95%). Motor growth at 9%: CV at 3%, 2W at 17% and 4W at 11%.
- Claim Ratio at 73.8%, ex NATCAT at 72.5% better than last year of 72.9%. COR improved to 99.9% in FY24 v/s 100.5% in FY23 despite NAT CAT claims of Rs. 118 Cr.
- Healthy growth in FY24 Profit After Tax (PAT) at Rs. 1,550 Cr v/s Rs. 1,348 Cr in FY23 (15%). Higher PAT attributable to better investment income.
- Excluding NAT CAT claims, the core Combined ratio was 98.5% and PAT was Rs. 1,639 Cr (growth of 22%). Core ROE would have been at 16% respectively.
- Solvency for the Company stood at 349% as against the regulatory norm of 150%

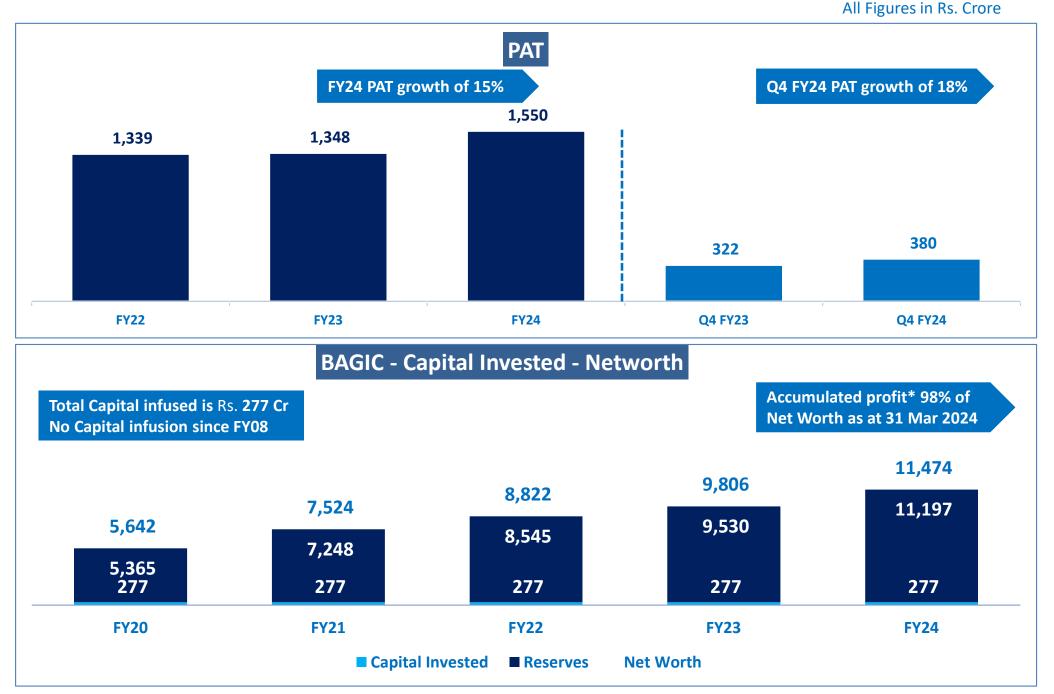


Combined Ratios are in accordance with the Master Circular on 'Preparation of Financial statements of General Insurance Business' issued by IRDA effective from 1<sup>st</sup> April, 2013. (Net claims incurred divided by Net Earned Premium) + (Expenses of management including net Commission divided by Net Written Premium).

#Excl. Natural calamities related claims, COR for FY24 at 98.5%

BAJAJ Caringly yours

# **BAGIC : Profit after tax and Capital efficiency**

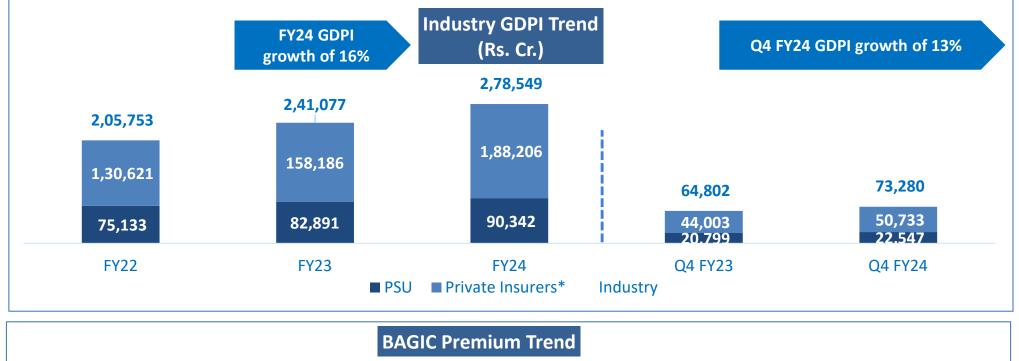


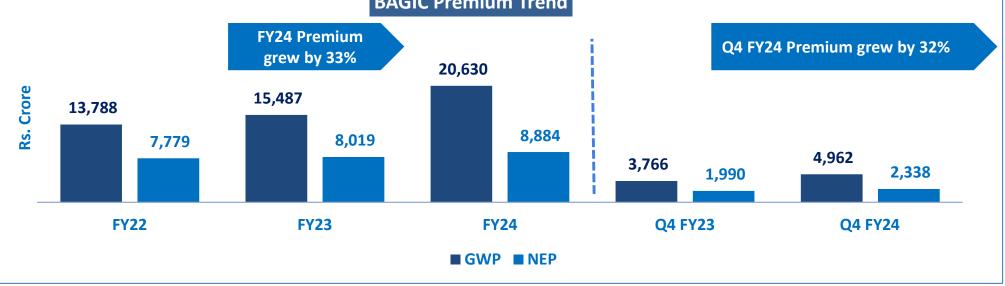
\*Accumulated profit includes reserves and fair value change on equity investments

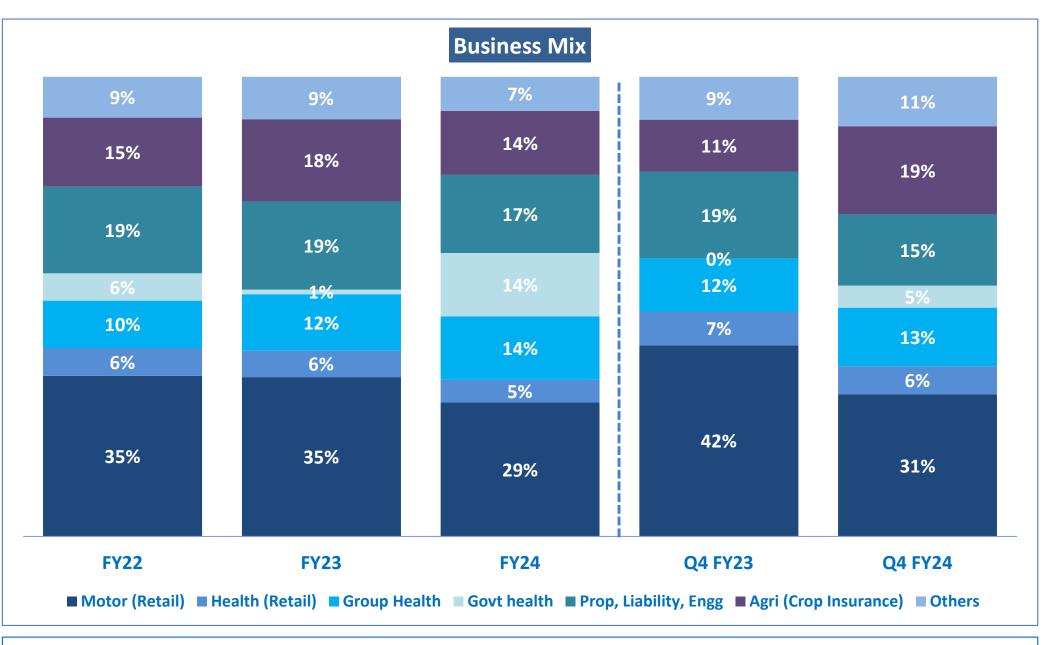
B Allianz (1) Caringly yours

# **BAGIC : Consistently amongst top private insurers in terms of Gross Direct Premium**

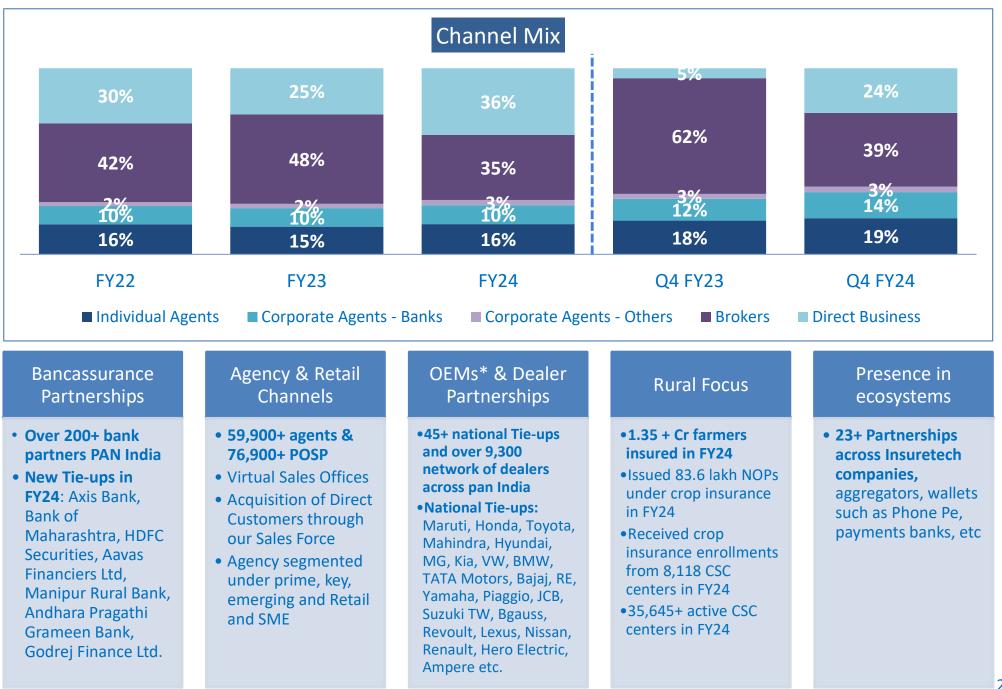








Excluding Crop and Govt. health, GWP for BAGIC grew at healthy 20% for FY 2024 (Q4: 13%)



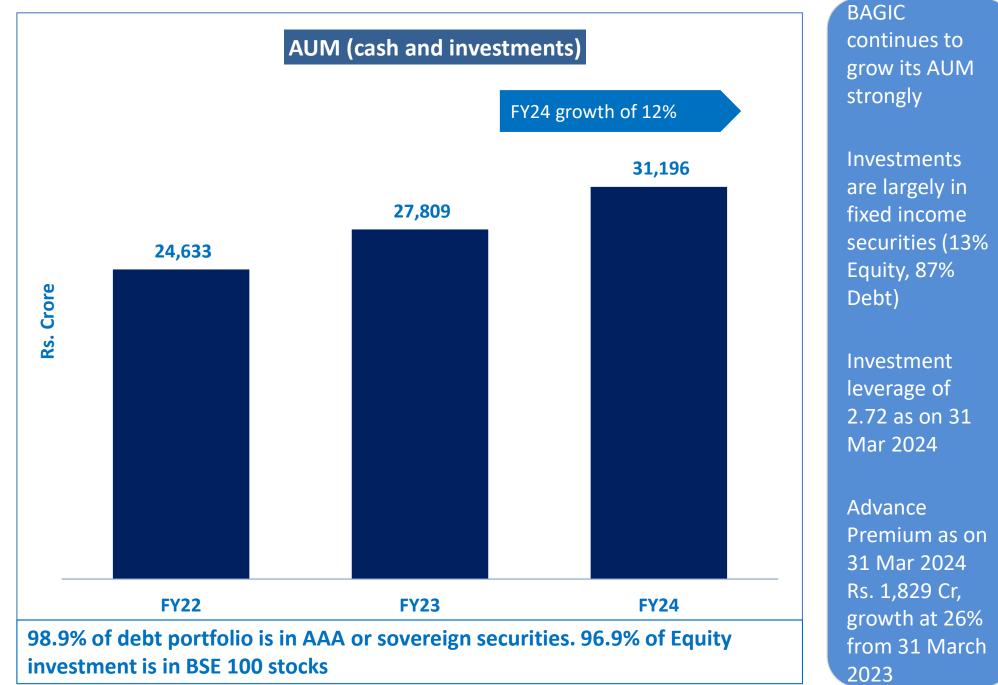
Note: The components might not add up to total of 100% due to rounding off | \* Original Equipment Manufacturer

Allianz (II)

BAJAJ Caringly yours

### **BAGIC : Assets Under Management**

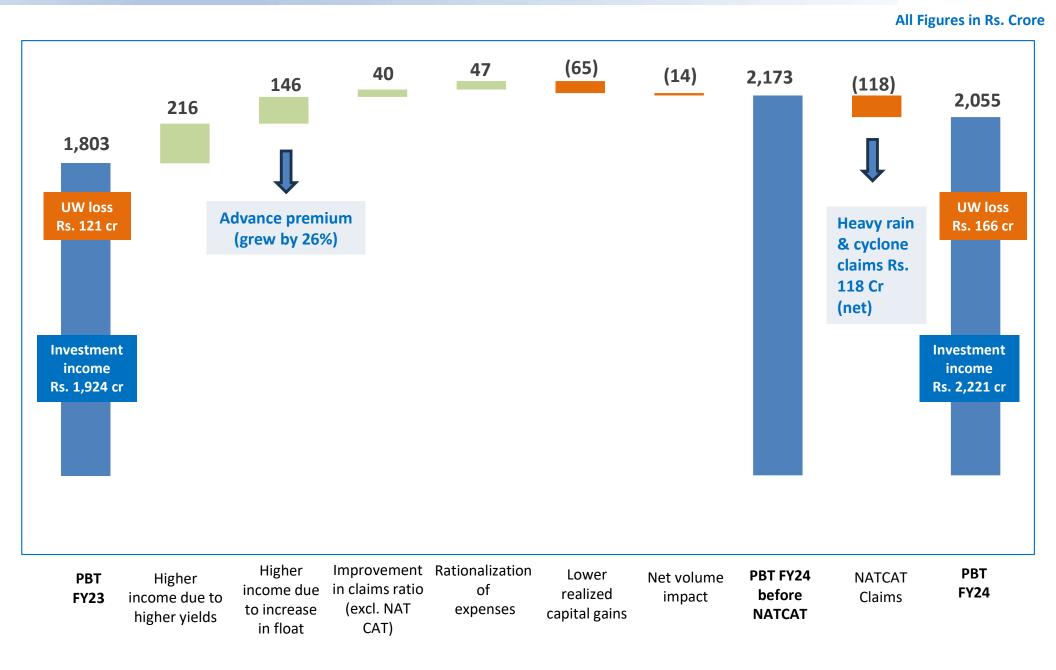




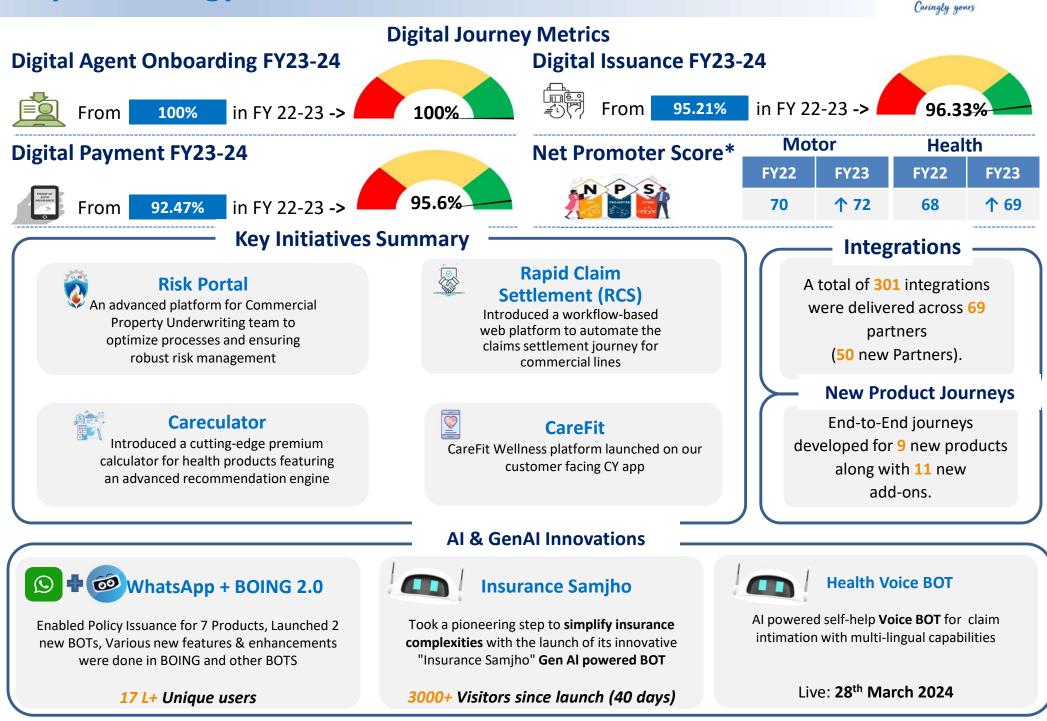
Investment Leverage : AUM as of date / Net worth as of date

### Profit (PBT) Waterfall: FY23 vs FY24

BAJAJ Caringly yours



# Key Technology & Customer Initiatives of FY23-24: 1/2



\* NPS conducted by an independent agency across the customer journey for FY2023,

Allianz (II)

BAJAJ

# Key Technology & Customer Initiatives of FY23-24: 2/2



### **Core Transformation**



### **Agri Nxt**

Launched AgriNxt, a cutting-edge platform for Agri line of business



First set of covers has gone live on the Maximus platform

**Group Health** 



### **Hybrid Cloud**

Modernized 7-year-old data center to a smart hybrid cloud, aligning with our digital transformation roadmap.

### **Existing Digital Capabilities Enhanced & Scaled-up**



#### **Website**

Our website is now available in 7 different languages for our customers

> 27.6 Mn Visitors 7.2 L Policies Issued



### **B** Care Portal

Our flagship portal for agents has over 97 products available for policy issuance and services

> 4.5 Mn Policies Issued with over 2.8 K Cr. of Business booking



Al powered self-help Chat & Voice BOT for claim intimation, managed seasonal spikes without human interaction with enhanced farmers experience

~92% of claims are intimated via BOTs

#### 30 **Caringly Yours App**

Our Customer facing app remains as the most used app in Insurance Industry

> 4.4 Mn Downloads 8.85 L Active Users



### **B** Care App

Our Agent & VSO app has over 87 products available for policy issuance and services

**8.9** L Policies issued with over 284 Cr. of Business booking

### **AI Capabilities Enhanced & Scaled-up**



### Non Motor Claim BOT

Al powered self-help Chat & Voice BOT for commercial insurance claims experience faster, simpler and more convenient than even before

Supports 120+ products of Non-Motor line of business claims



<u>ي</u>

#### **BAGICARE – CRM**

Elite Customer Servicing & Module for VRM added

> **4.1 Mn** Service Requests **11.8 Mn** Leads Generated

The usage of the app launched for Farmer Community has seen a significant uptake

**Farmitra App** 

9.2 L + Downloads



Enabled Motor claim registration via AI enabled **Voice-BOT**, to make claim registration experience much faster, simpler and more convenient for the customers than ever before

39% Claims are registered via AI BOT

## **BAGIC : Risk Management**



### Asset Quality

- 98.9% of the debt portfolio in AAA and sovereign assets
- 90% of Equity in Nifty 50 stocks & 96.9% in BSE 100 stocks
- Oversight by Board & Executive Investment
   Committee and Group level investment forum
- Robust ALM position

### **Re-Insurance**

- Reinsurance ceded only to A- and above & AA rated reinsurers, except mandatory ceding to GIC
- Large reinsurance capacity & optimum retention
- Robust process of monitoring concentration of risk
- Catastrophic events adequately covered

### Pricing & Underwriting

- Superior underwriting capability leading to low Combined Ratio consistently
- Diversified exposure across business lines & geographies
- Granular loss ratio modelling geography, distribution, car make/model, vintage, etc.
- Robust investigation, loss management & analytics intervention

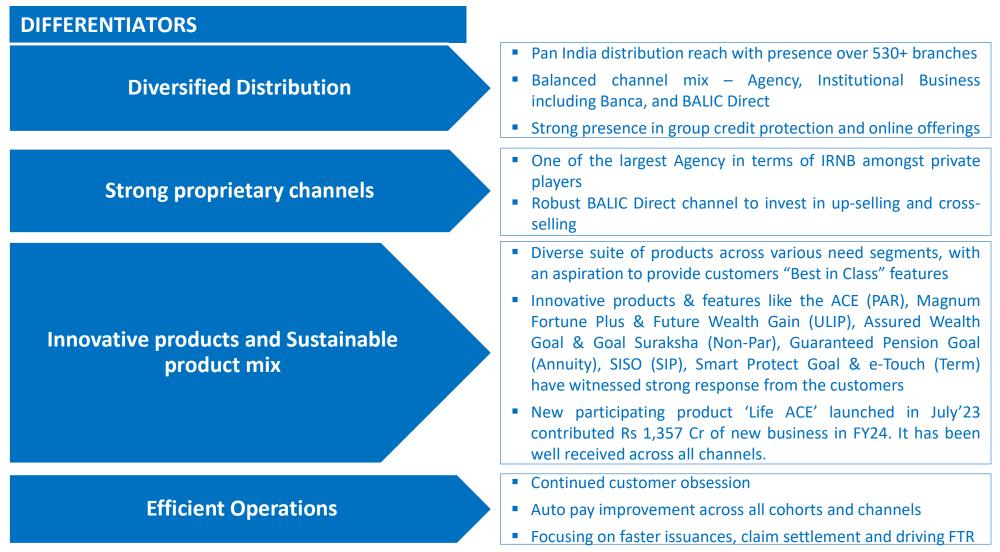
### Reserving & Solvency

- IBNR loss triangles show releases from settlement of claims, indicating robustness of reserving at the point of registration of claims
- Highest solvency amongst peers

# **Bajaj Allianz Life Insurance**

### **STRATEGY**

- Continued focus on sustainable and profitable growth by maintaining balanced product mix and investment in retail business
- Business construct is to maximize customer benefits while gaining market share in retail space, maintaining shareholder returns and continued focus on increasing Net New Business Value (NBV)



## **BALIC : Q4 24 Highlights**

			All Figures in Rs Crore
Particulars	Q4 FY 2024	Q4 FY 2023	Change
Individual Rated NB	2,330	1,992	17% 🔺
Retail Protection IRNB	70	62	13% 🔺
Group Protection NB	678	675	1% 🔺
Renewal Premium	4,230	3,137	35% 🔺
Gross Written Premium	8,183	6,434	27%
Profit After Tax	106	26	321% 🔺
Net New Business Value (NBV)	480	415	16% 🔺
New Business Margin	18.1%	18.6%	0.5% 🔻

- In Q4 FY24, IRNB grew by 17% (vs private industry growth of 2.3% and flat overall industry growth). Market share in IRNB terms increased from 8.0% in Q4 FY23 to 9.1% in Q4 FY24 among private players.
- Strong growth in renewal premium of 35% in Q4 FY24; supported by various initiatives to improve persistency across cohorts
- Net New Business Value at Rs. 480 Cr in Q4 FY24 v/s Rs. 415 Cr in Q4 FY23, mainly due to high retail business growth and changes in channel/distribution mix
- PAT for Q4 FY24 was Rs. 106 Cr v/s Rs. 26Cr in Q4 FY23, mainly due to higher profit release from past business and better mortality experience, partially offset by higher new business strain on account of strong business growth

Source : IRDAI Monthly Business Figures Individual Rated NB (IRNB) = (100% of first year premium & 10% of single premium excluding group products), NB – New Business,

## **BALIC : FY24 Highlights**

#### All Figures in Rs Crore

Particulars	12M FY 2024	12M FY 2023	Change
Individual Rated NB	6,326	5,214	21%
Retail Protection IRNB	241	166	45% 🔺
Group Protection NB	2,315	2,371	(2%) 🔻
Renewal Premium	11,549	8,724	32%
Gross Written Premium	23,043	19,462	18% 🔺
Profit After Tax	563	390	44% 🔺
Net New Business Value (NBV)	1,061	950	12% 🔺
New Business Margin	14.6%	15.5%	0.9%
Solvency	432%	516%	(84%) 🔻

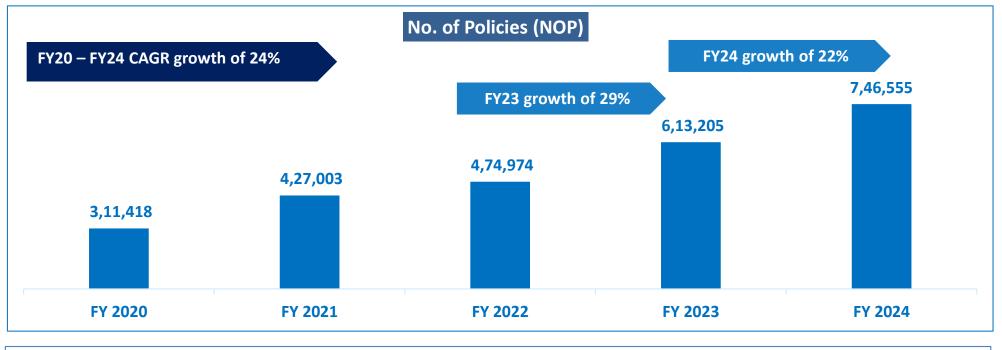
- In FY24, IRNB grew by 21% (vs private industry growth of 8% and overall industry growth of 5%). BALIC was the fastest growing Company amongst top 10 private players on IRNB basis. Market share in IRNB terms increased by 100 bps from 7.6% in FY23 to 8.6% in FY24 among private players. In FY24 BALIC ranked 6th among private players on IRNB basis and 4th on Retail Regular new business policies.
- Strong growth in renewal premium of 32% in FY24; supported by various initiatives to improve persistency across cohorts
- Net New Business Value at Rs. 1,061 Cr in FY24 v/s Rs. 950 Cr in FY23, mainly due to high retail business growth and changes in channel/distribution mix
- PAT for FY24 was Rs. 563 Cr v/s Rs. 390 Cr in FY23, mainly due to higher profit release from past business and better mortality experience, partially offset by higher new business strain on account of strong business growth
- AUM crossed Rs 1,00,000 Cr milestone and stood at Rs 1,09,829 Cr

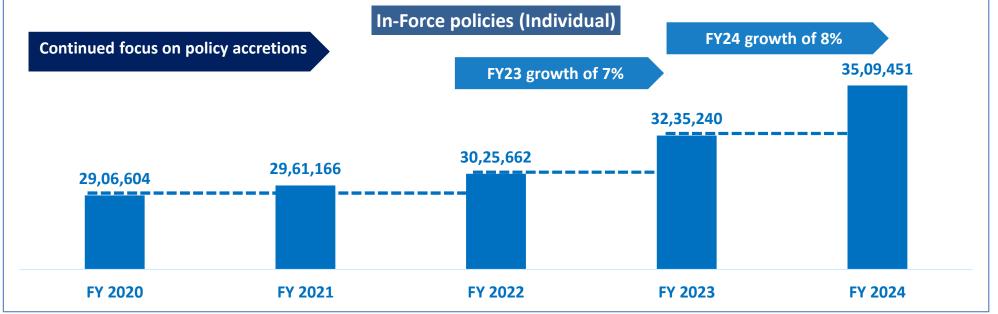
Source : IRDAI Monthly Business Figures

Individual Rated NB (IRNB) = (100% of first year premium & 10% of single premium excluding group products), NB – New Business,

## **BALIC : NOP Vs In force policies (Individual)**







Retail in-force policies (excl. reduced paid up policies)

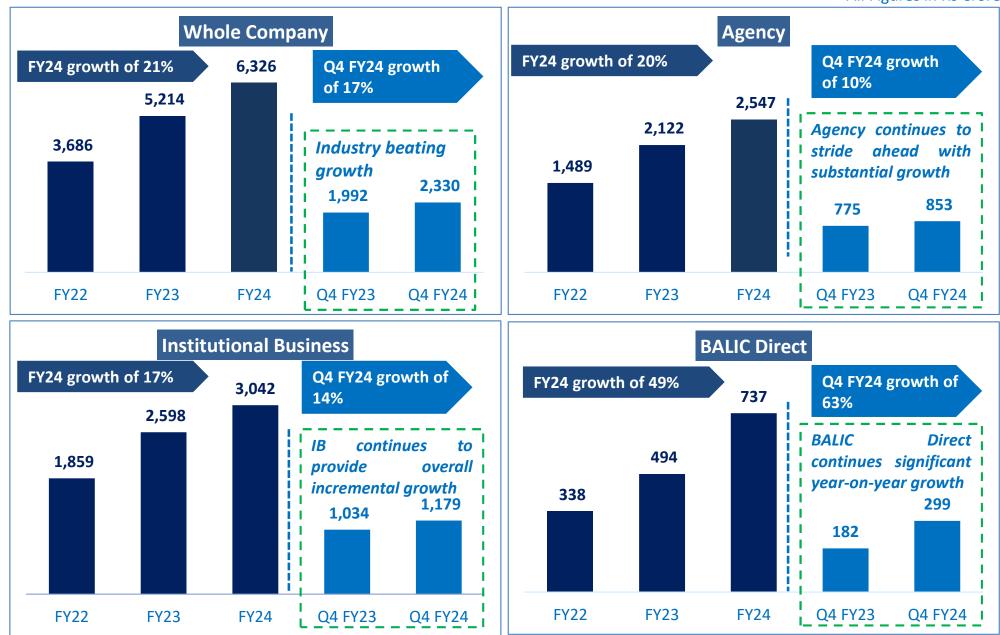
## **BALIC : Individual Rated New Business**

All Figures in Rs Crore

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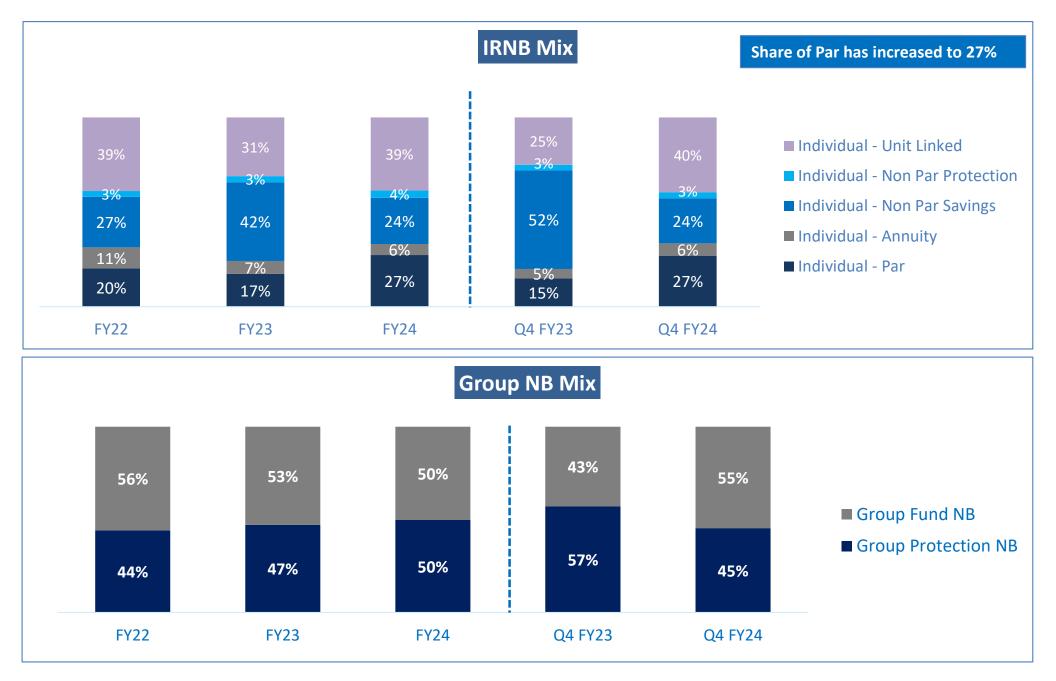
Allianz (II)



Individual Rated NB = (100% of first year premium & 10% of single premium excluding group products)

## **BALIC : Balanced product mix**





IRNB – Individual Rated New Business - (100% of first year premium & 10% of single premium excluding group products). Note: The components might not add up to total of 100% due to rounding off

## **BALIC : Diversified Distribution Mix**



#### Institutional Business - Building sustainable business through strong integration with partners



#### Agency

Focus on profitability and driving higher traditional Mix

- One of the largest agency Channels in private Life insurance space
- 1.5 Lakh+ agents
- □ Continued balanced product mix with traditional individual rated new business mix at 61% in 12M FY24
- □ Variabilization of Agency cost through low-cost models

#### **BALIC Direct**

## Analytics backed, focused verticals for upsell and cross sell initiatives

Presence in 313 cities, with Dedicated Verticals for various customer segments such as Service to Sales, New to BALIC (NTB) and Defence

### **BALIC : Persistency**

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Continued focus on renewal collection via various initiatives such as driving auto-payment registration, digital payments & higher distribution ownership have led to significant improvement in persistency across most cohorts

\*Note : Persistency as per IRDAI framework; Individual business excluding single premium and fully paid-up policies | The persistency ratios for the year ended Mar 31, 2024 have been calculated for the policies issued in Mar to Feb period of the relevant years.

## **BALIC : New Business Value & New Business Margins**



All Figures in Rs. Crore

	Q4 FY24	Q4 FY23	Change(%)	FY24	FY23	Change(%)
Annualized Premium (ANP)*	2,654	2,234	19%	7,274	6,117	19%
Net New Business Value (NBV)**	480	415	16%	1,061	950	12%
Net New Business Margin (NBM) <sup>++</sup> on ANP	18.1%	18.6%	-0.5%	14.6%	15.5%	-0.9%

\*ANP refers to annualized new business written during the year and is calculated by assigning a 10% weight to single premium and 100% weight to regular premium. Group Fund business is included in the definition of ANP

\*\*New Business Value represents discounted present value of expected net cash flows from new business written

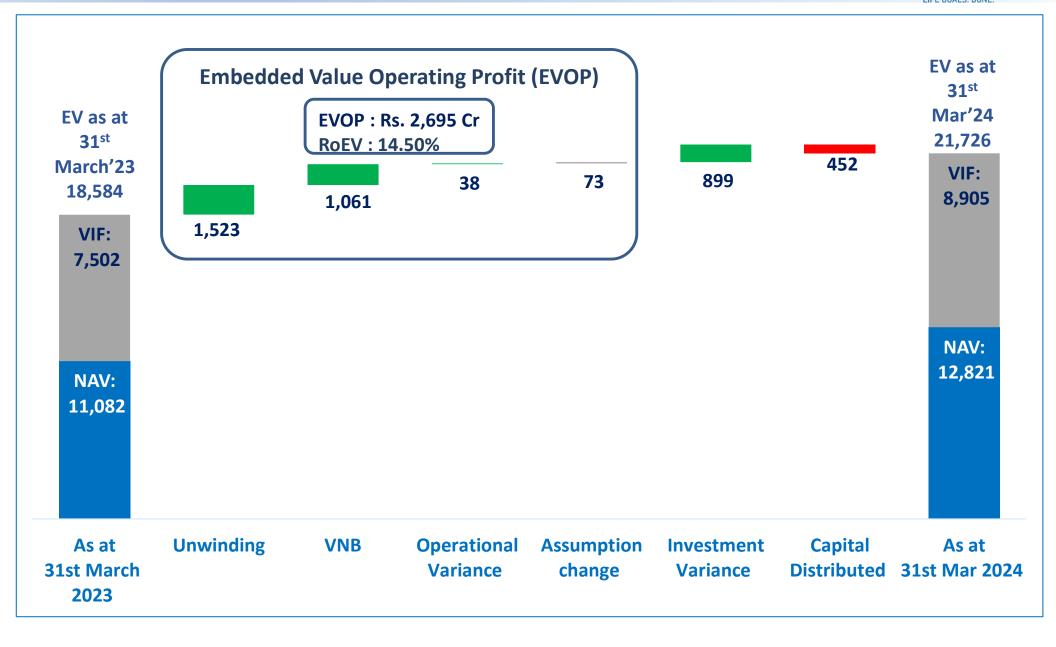
++ NBM is across product lines and does not considering different solvency capital requirements and risk adjustments across lines

## **BALIC MCEV : Analysis of Movement**

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Allianz (II)



Increase / Decrease:

1. Par Business Overruns are considered at 10% of Overrun net of tax

2. Unwinding is the roll forward of opening figures at long term Best Estimate rate of interest

#### **Customer Facing Assets**

B Allianz (II) Customer App

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Allianz (II)

9.5 lakh transactions completed with 41% increase in unique users over FY'23

#### WhatsApp Customer BOT

'Most Innovative Insurer' global recognition with 14 lakh active users in FY'24

#### **Customer Portal**

115% increase in total logins in FY24, reaching ~31 lakh logins

#### iServ

175% increase in call answering over FY'23 with Rs.9.5 cr renewal collection



#### **Distributor Facing Assets**

#### Customer Data Platform (CDP)



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Allianz (II)

Intelligent campaign management and retargeting platform for lead generation

#### **EEze**



On-boarded 23k employees, achieving an adoption of 91%

#### **Customer 360**



Adoption of 90% among sales teams with ~4100 Monthly Active Users

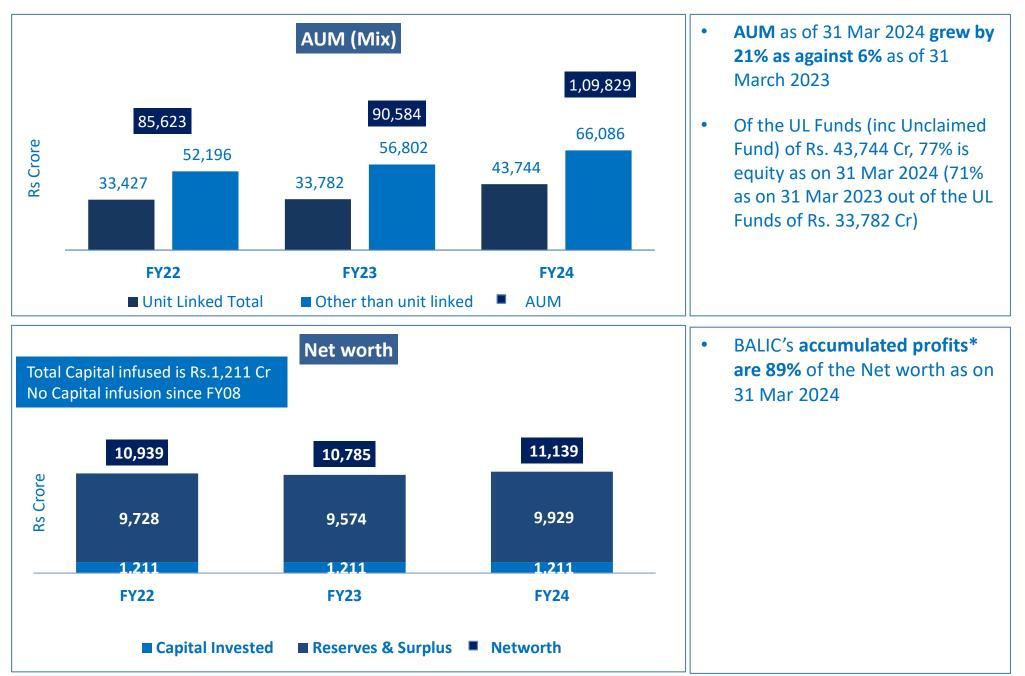
#### WhatsApp for SMs



158% increase in total sessions over last FY

### **BALIC : Assets Under Management (AUM) & Net Worth**





\*Accumulated profit includes reserves and fair value change on equity investments

## **BALIC : Risk Management**



### **Product Pricing**

**Asset Liability** 

Management (ALM)

- Prudent assumptions in product pricing
- □ Stress and scenario testing performed at pricing stage
- **Q** Regular review of pricing based on prevailing interest rates
- Interest rate risk on the Individual Non-Participating Savings, Protection and Annuity portfolio managed through partly paid bonds and Forward Rate Agreements
- ALM focused on cashflow matching & duration management
- Underlying investments are done based on liability profile.
- For annuities, there is continuous monitoring of business mix in different variants, age bands and deferment period
- Prudent interest rate assumptions to ensure adequacy of statutory reserves
- Periodic product condition monitoring, periodic sensitivity
   & stress testing
- Monitoring of business mix
- Mortality risk is managed by diligent in-house underwriting, analytics driven risk scoring and appropriate reinsurance arrangements

Ongoing Risk Management

## **Bajaj Finserv Direct Ltd (Bajaj Markets)**

#### **STRATEGY**

Bajaj Markets is a **wide-choice (open architecture) diversified marketplace** for Financial Services which attracts large number of new-to-Finserv consumers, **creates awareness & discovery of the Finserv brand** and **cross-sells** products **by leveraging Technology & Analytics** 

#### DIFFERENTIATORS

**Diversified Marketplace Business Model** 

#### **Choice, Cost & Convenience**

#### **Digital Technology**

#### **Advanced Analytics**

 Open Architecture platform offers Financial products' variants across Loans, Cards, Insurance, Investments & Payments in partnership with leading industry players

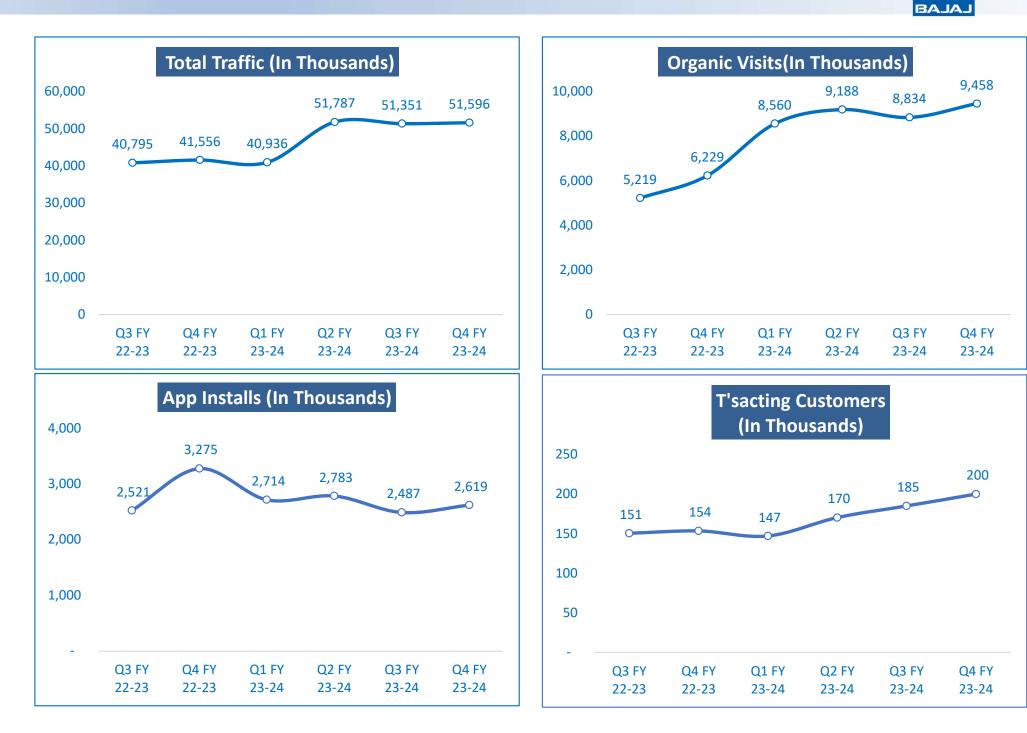
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- Wide choice from offerings of ~81 manufacturers
- 'Compare, select & buy' from ~120 financial products
- Convenience of end-to-end digital journey and frictionless fulfilment
- Cloud based digital native architecture leveraging API ecosystem, Big Data, modern web and app technologies
- Leveraging large customer franchise and its digital footprint through advanced analytics to give personalized recommendations and increase cross-sell penetration

## **B2C | BFSI Marketplace : Bajaj MARKETS**



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## **Bajaj Finserv Direct Ltd. : Financial Snapshot**

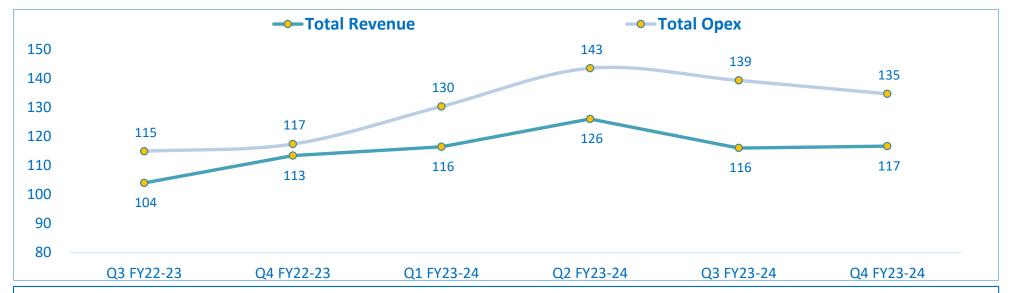
All Figures in Rs. Crore

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Bajaj Markets	Q4 FY24	Q3 FY23	FY24	FY23
Total Income	117	113	475	391
PAT	(18)	(4)	(73)	(52)
Capital infused (as on 31 Mar 2024)	807			
(Infused during the quarter)	-			
Net Worth (as on 31 Mar 2024)	528			



#### **Highlights for the quarter:**

- □ For Q4 FY24, BFSD has attracted around 7.2 MM consumers on digital platform, of which 0.16 MM became customers.
- □ For Q4 FY24 BFSD attracted around 7.2 MM consumers and acquired more than 0.16 MM customers against 8.4MM consumers and 0.19 MM customers in Q3 FY24.
- BFSD Lending (Unsecured + Secured, both BFL and Partnerships) disbursement for the quarter stood at Rs. 1,636 Cr against Rs. 1,664 Cr in previous quarter.
- □ BFSD sourced 20,673 cards in this quarter, against 36,603 cards in previous quarter on account of lower EMI card sourcing.



#### **STRATEGY**

Be a **leading digital technology services provider** from India in the **financial services** sector through deep domain expertise and execution capabilities. Build **scale** & focus on **profitability**.

- Focuses on building digital-first solutions for BFSI businesses, reimagining customer experiences and operations by focussing on 6 key areas such as Adobe, SalesForce, Cloud, Gen AI, Data Analytics and Digital agency.
- IT services business is a cost + margin business model with shorter investment cycle
- We offer end-to-end services including design, development, implementation & support for Digital technology solutions needs of customers.



## **Bajaj Finserv Health Limited**

#### **STRATEGY**

- Health Management platform to solve for Access and Financing of healthcare to Indian consumers
- Making healthcare Prepaid, Preventive and Personalized by covering Hospitalization, Diagnostics and Doctor consultation spends

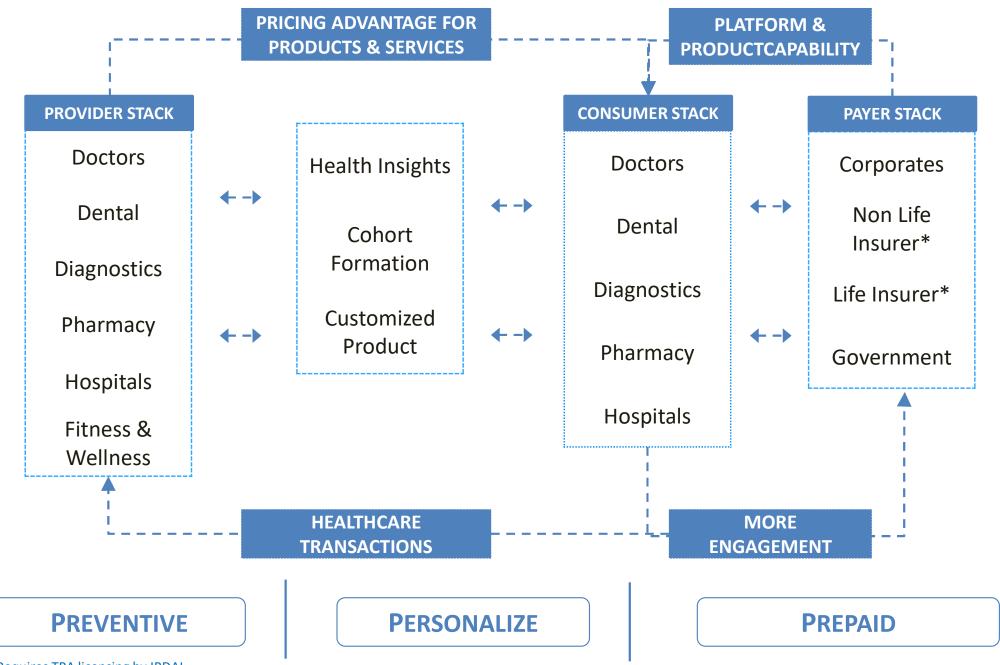
DIFFERENTIATORS		
Digital Experience	<ul> <li>Comprehensive digital journey for Cashless healthcare tra</li> <li>Provider access and booking for OPD, IPD &amp; Wellness serv</li> </ul>	
Customised Product Management	<ul> <li>Differentiated product plans for retail and corporate cust</li> <li>Integrated OPD+ IPD product offering*</li> </ul>	omers
Deep domain knowledge	<ul> <li>Annual servicing of over 4.5 mn OPD transactions &amp; over lives in IPD*</li> <li>Over 250 Doctors for claim adjudication*</li> </ul>	130 mn
Deep investment in technology and analytics	<ul> <li>App first approach with Microservice scalable architectur</li> <li>Artificial Intelligence (AI) led Abuse management services</li> </ul>	
Extensive Provider Network for digital cashless healthcare	<ul> <li>100,000+ Doctors on platform; 5500+ lab touch points</li> <li>12,000+ Hospitals*, including 2100+ Hospitals for OPD Ca</li> </ul>	ashless
Leading Healthcare transformation	<ul> <li>Integration with ABDM &amp; NHCX*</li> <li>Wellness services for preventive healthcare</li> </ul>	
		5,

\* Impact from Vidal Healthcare acquisition

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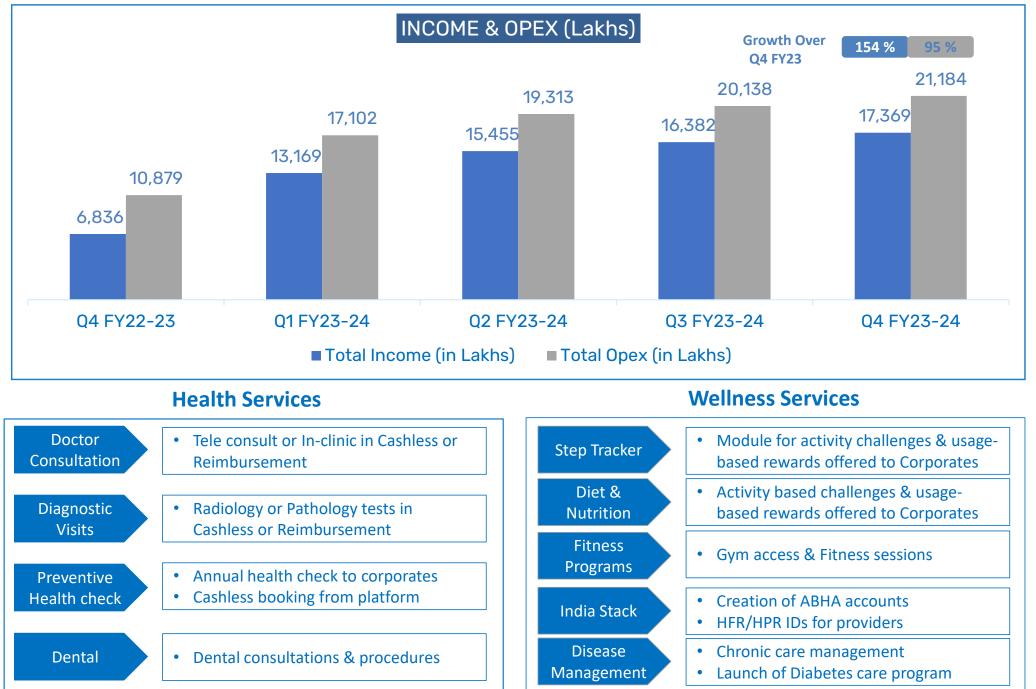
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Bajaj Finserv Hea	Ith : Payer Stack M	letrics	BAJAJ
Payers	Propositions	Product Construct	No. of partners
Corporates	360° Benefits To Employees	<ul> <li>Structured OPD benefits</li> <li>Health camps for preventive health check drives</li> </ul>	154
Non Life Insurers (General/ Health)	Continuum of Care	<ul> <li>Service provider for OPD wellness benefit sold by Insurers</li> <li>Riders attached to base health insurance</li> <li>Embedded Benefits with policy</li> </ul>	4
Life Insurance	Survival Benefits	<ul> <li>Service provider for OPD wellness benefit sold by Insurers</li> <li>Attached to Life insurance as health and wellness service</li> </ul>	2
Other BFSI Partners	Healthcare Management	<ul> <li>Access to best-in-class OPD/ consumer wellness provider network</li> <li>NDHM<sup>#</sup> compliant health vault</li> <li>Personalized healthcare services</li> </ul>	11

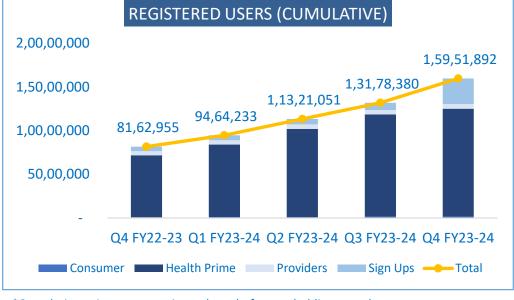
## **Bajaj Finserv Health : Overall Metrics & Services**



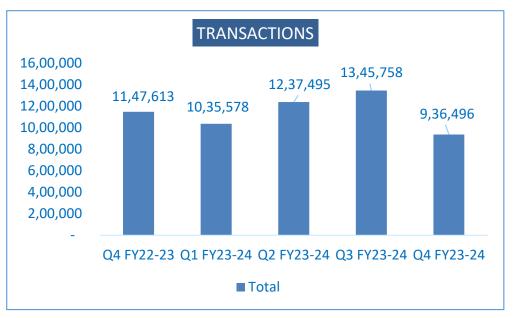


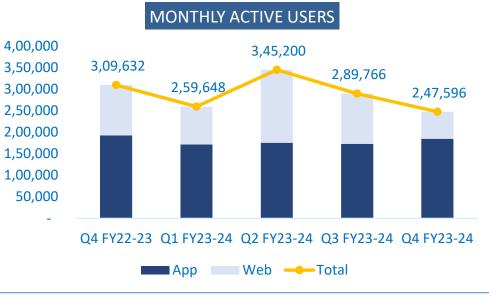
## **Bajaj Finserv Health : Consumer Stack Metrics**



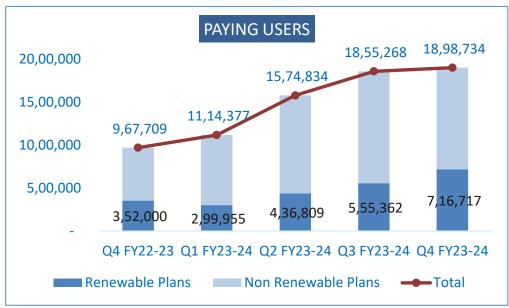


\*Cumulative unique users registered on platform or holding a product





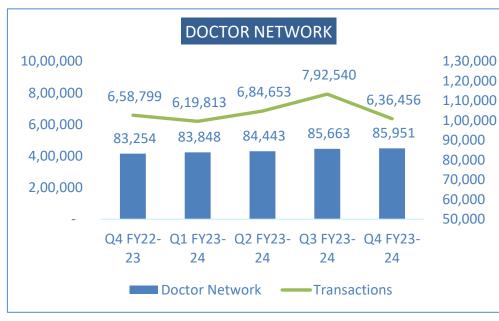
#### \*Users doing any interaction on platform



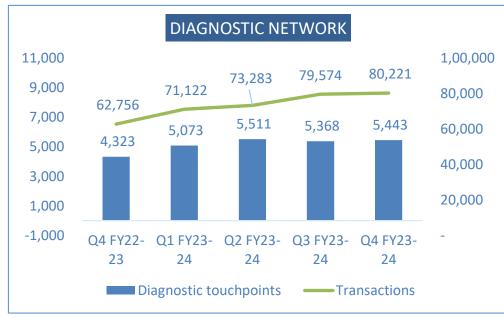
#### \*Users paying for services - one time or renewable

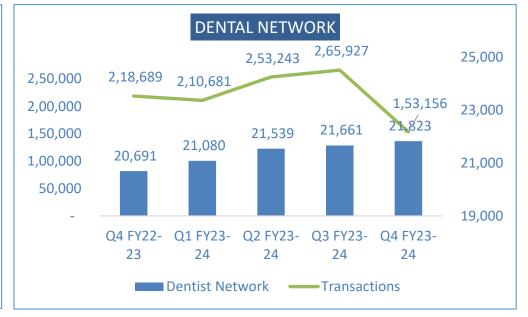
#### \*Healthcare transactions across all provider points

## **Bajaj Finserv Health : Network Stack Metrics**



\*Network of Doctors on-boarded and total doctor transactions, excluding Dental



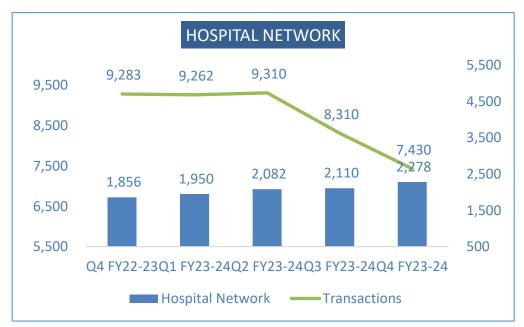


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\*Network of Dentists on-boarded and Dental transactions



\*Network of Diagnostic touchpoints and total diagnostic transactions

\*Network of Hospitals on-boarded and total OPD transactions



- On 30th Jan'24, the board of Bajaj Finserv Health Ltd has approved the acquisition of Vidal Healthcare Services (VHC)
- With this, VHC and its subsidiaries will become wholly owned subsidiaries of Bajaj Finserv Health Limited
- VHC is one of the top health services management Companies and amongst the largest third-party administrators (TPA) in India
- Vidal Health Insurance TPA Pvt. Ltd (VHITPA)- VHITPA services 130 mn lives and premium of over ₹ 5300 cr in FY'23. VHITPA has significant presence in servicing Corporate Group policies, Retail Insurance and Government Health schemes.
- International Business- Provides Insur-Tech solution and support & KPO services to a few Insurance and Health Administrators

Transaction Closure

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**Business** 

Overview

Enterprise Value for 100% acquisition is ₹ 325 cr

Approval for the transaction received from IRDAI

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# Bajaj Finserv Asset Management Company

## **Key Strategic Pillars for Bajaj AMC**



### Innovative, Future Focused, Differentiated AMC

### Investment Philosophy

INQUBE

- Informational Edge

- Quantitative

Edge

- Behavioral

Edge

### Differentiated Products

- High Credit Quality in Fixed Income schemes
- Equity schemes to have clear strategies to outperform index
- Launch passive where appropriate

# Technology as a Differentiator

Streamlined digital touchpoints for investors and distributors for empanelment and transactions

Data & Analytics

**Risk Management** 

## **Key Highlights : Emerging Businesses**

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All Figures in ₹ Crore

Bajaj AMC	Q4 FY24	Q4 FY23	FY24	FY23
Total Income	5.24	1.05	14.05	3.36
PAT	(47.22)	(21)	(167.06)	(38.08)
Capital infused (as at 31 Mar 2024) (Infused during the quarter)	300 (-)			
Net Worth (as at 31 Mar 2023)	91.61			

#### List of Mutual Funds launched by AMC

All Figures in ₹ Crore

Category of Funds	AUM (Change as compared to Previous Qtr)
Liquid and Debt funds	4,642
Arbitrage and Hybrid funds	1,493
Active Equity Funds	3,244
Passive Equity Funds	194

	Bajaj Finserv	Asset Management	Limited has	10 no of s	schemes as c	on date.
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Total Assets Under Managements stood at ₹ 9,552 Cr. 

The Company has an Unique 2,12,383 folios as on 31 March 2024.

## **Additional Information – BAGIC**

## **BAGIC : LOB wise Net Loss ratio**



	Net Loss Ratio				
Line of Business	Q4 FY24	Q4 FY23	12M FY24	12M FY23	
Fire	6.0%	36.1%	47.4%	35.2%	
Marine Cargo	88.7%	37.6%	60.3%	65.1%	
Motor OD	57.8%	63.6%	63.6%	70.5%	
Motor TP	74.9%	61.4%	78.4%	77.2%	
Motor Total	67.1%	62.3%	71.8%	74.5%	
Engineering	-14.9%	21.0%	41.7%	39.9%	
Personal Accident	57.1%	22.7%	48.7%	36.8%	
Health (Retail + Group + Govt.)	88.7%	80.3%	87.9%	77.9%	
Сгор	87.3%	93.8%	88.5%	95.5%	
Total	70.3%	66.4%	73.8%	72.9%	

Excluding NATCAT, net loss ratio for FY2024 at 72.5%

Net Loss Ratio = Net claims incurred divided by Net Earned Premium | LOB trend for major LOB

## **BAGIC : Growth by Lines of Business (LOB) (Major LOBs)**



	GDPI Growth				
Line of Business	Q4 FY24 BAGIC Growth	Q4 FY24 Industry Growth	12M FY24 BAGIC Growth	12M FY24 Industry Growth	
Commercial Lines**	6.5%	7.8%	14.2%	7.4%	
Motor OD	-0.7%	14.6%	14.8%	17.4%	
Motor TP	-2.5%	6.6%	5.1%	10.0%	
Motor Total	-1.7%	9.6%	9.3%	12.9%	
Retail Health	11.3%	14.0%	11.4%	13.4%	
Group Health	45.8%	15.6%	45.9%	17.8%	
Other Misc. Segments <sup>#</sup>	126.8%	31.7%	95.1%	27.7%	
Total	32.3%	10.9%	33.5%	14.2%	
Total (Ex Crop & Govt. Health)	13.4%	11.5%	20.4%	13.3%	

\*\* Commercial Lines : Fire, Marine, Engineering & Liability

# includes Rural, extended warranty and all other miscellaneous segments.

Note: Industry growth is excluding standalone and specialized insurers

## **BAGIC : Impact of NAT CAT Events FY 24**

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Event Name (Pc. In Crare)	FY24				
Event Name (Rs. In Crore)	Gross	Net			
Cyclone Biparjoy	124	23			
North India Flood	99	8			
Sikkim Flash Flood	193	10			
Cyclone Michaung	242	49			
Tamilnadu Flood	77	21			
Others	9	6			
Grand Total	745	118			

## **BAGIC Loss Triangle : Whole Account Excluding IMTPIP on Net** Basis as at 31 March 2024 – Cumulative Payment



	Accident Year Cohort										
Particulars (Rs. Cr)	3/31/201 4 and before	31-Mar- 15	31-Mar- 16	31-Mar- 17	31-Mar- 18	31-Mar- 19	31-Mar- 20	31-Mar- 21	31-Mar- 22	31-Mar- 23	31-Mar- 24
A] Ultimate Net loss Cost - Original Estimate	11,115	2,796	3,166	3,529	4,258	5,288	6,294	5,303	6,592	6,600	7,476
B] Outstanding losses & IBNR (end of year 0)	2,083	1,278	1,382	1,678	2,338	2,676	3,287	3,073	3,320	3,619	3,807
C] Cumulative Payment as of											
one year later - 1 <sup>st</sup> Diagonal	9,467	1,858	2,193	2,288	2,671	3,305	3,814	2,845	3,954	3,800	-
two years later - 2 <sup>nd</sup> Diagonal	9,694	1,944	2,301	2,432	2,829	3,409	4,068	3,062	4,178	-	-
three years later - 3 <sup>rd</sup> Diagonal	9,853	2,011	2,394	2,529	2,885	3,580	4,247	3,222	-	-	-
four years later - 4 <sup>th</sup> Diagonal	9,993	2,091	2,489	2,572	2,989	3,709	4,384	-	-	-	-
five years later - 5 <sup>th</sup> Diagonal	10,158	2,157	2,522	2,656	3,081	3,816	-	-	-	-	-
six years later - 6 <sup>th</sup> Diagonal	10,291	2,182	2,590	2,742	3,153	-	-	-	-	-	-
seven years later - 7 <sup>th</sup> Diagonal	10,342	2,231	2,655	2,803		-	-	-	-	-	-
eight years later - 8 <sup>th</sup> Diagonal	10,425	2,278	2,707	-	-	-	-	-	-	-	-
nine years later - 9 <sup>th</sup> Diagonal	10,511	2,319	-	-	-	-	-	-	-	-	-
ten years later - 10 <sup>th</sup> Diagonal	10,586	-	-	-	-	-	-	-	-	-	-

1. Ultimate Net loss Cost – Original estimate: is the year end position for the year (For 2014 and prior it is the position as at 2014 end for all prior year)

2. Outstanding losses & IBNR includes outstanding claims provisions, IBNR / IBNER & ALAE

3. Ultimate Net loss cost (A) – Net Claims provision (B) = Amount of claims paid within the year

4. IMTPIP : Indian Motor Third Party Insurance Pool

## **BAGIC Loss Triangle : Whole Account Excluding IMTPIP on Net** Basis as at 31 March 2024 – Ultimate Net Loss Cost Re-estimate



	Accident Year Cohort										
Particulars (Rs. Cr)	3/31/201 4 and before	31-Mar- 15	31-Mar- 16	31-Mar- 17	31-Mar- 18	31-Mar- 19	31-Mar- 20	31-Mar- 21	31-Mar- 22	31-Mar- 23	31-Mar- 24
A] Ultimate Net loss Cost - Original Estimate	11,115	2,796	3,166	3,529	4,258	5,288	6,294	5,303	6,592	6,600	7,476
D] Ultimate Net Loss Cost re-estimated											
one year later - 1 <sup>st</sup> Diagonal	11,042	2,660	3,085	3,329	3,883	4,855	5,961	4,674	6,101	6,063	-
two years later - 2 <sup>nd</sup> Diagonal	11,043	2,629	3,078	3,246	3,727	4,760	5,714	4,544	5,875	-	-
three years later - 3 <sup>rd</sup> Diagonal	11,024	2,608	3,039	3,219	3,717	4,707	5,647	4,453	-	-	-
four years later - 4 <sup>th</sup> Diagonal	10,996	2,585	3,030	3,231	3,703	4,597	5,529	-	-	-	-
five years later - 5 <sup>th</sup> Diagonal	11,000	2,584	3,032	3,215	3,637	4,585	-	-	-	-	-
six years later - 6 <sup>th</sup> Diagonal	11,049	2,595	3,032	3,215	3,649	-	-	-	-	-	-
seven years later - 7 <sup>th</sup> Diagonal	11,103	2,590	3,035	3,216	-	-	-	-	-	-	-
eight years later - 8 <sup>th</sup> Diagonal	11,073	2,588	3,040	-	-	-	-	-	-	-	-
nine years later - 9 <sup>th</sup> Diagonal	11,142	2,591	-	-	-	-	-	-	-	-	-
ten years later - 10 <sup>th</sup> Diagonal	11,138	-	-	-	-	-	-	-	-	-	-
Favorable / (unfavorable) development Amount(A-D)	(23)	205	127	313	608	703	765	850	716	537	-
ln % [(A-D)/A]	0%	7%	4%	9%	14%	13%	12%	16%	11%	8%	I

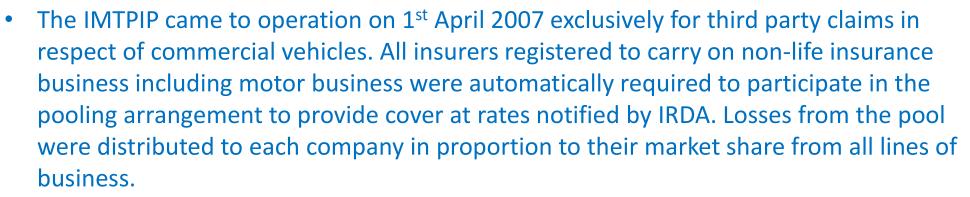
1. Ultimate Net loss Cost – Original estimate: is the year end position for the year (For 2013 and prior it is the position as at 2014 end for all prior year)

2. Outstanding losses & IBNR includes outstanding claims provisions, IBNR / IBNER & ALAE

3. Ultimate Net loss cost (A) – Net Claims provision (B) = Amount of claims paid within the year

4. IMTPIP : Indian Motor Third Party Insurance Pool

## **BAGIC : Loss Triangles - IMTPIP reserving**



- The pool was dismantled on 31<sup>st</sup> March 2012. The outstanding claims in respect of vehicles ceded by BAGIC to the pool were transferred back to the company. An amount of Rs 20,587 Mn was paid to BAGIC to pay off the outstanding claims.
- The position of the IMTPIP claims transferred to BAGIC as at 31<sup>st</sup> March 2024 is as follows:-

Particulars (Rs. Crore)	FY 24	FY 23
Amount received by BAGIC from the disbanded pool	2,059	2,059
Claims paid till year end	-2,049	-2,003
Balance available to settle remaining claims	10	56
Provision Particulars in Pool		
Gross Outstanding claims of IMTPIP	225	248
IBNR reserves of IMTPIP	100	126
Total provision	325	374

Allianz (II)

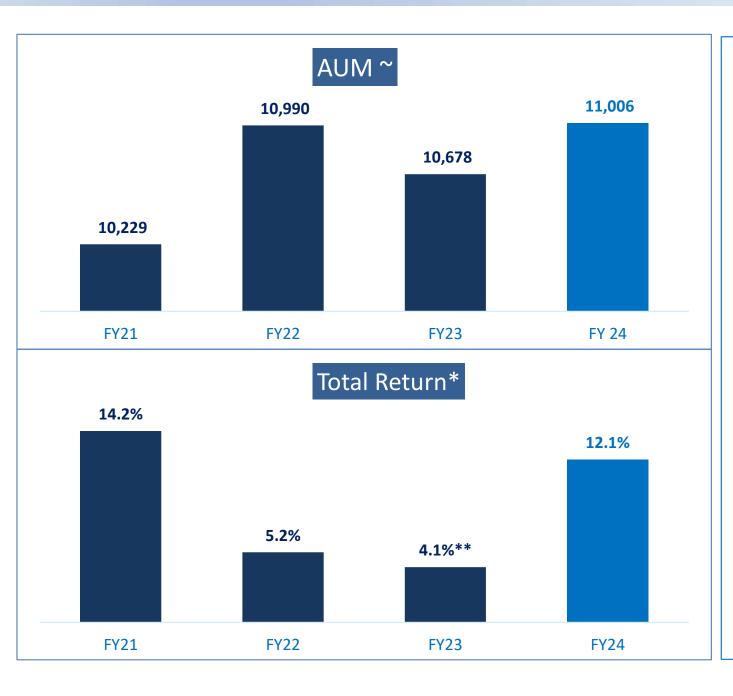
Caringly yours

## **Additional Information – BALIC**

## **BALIC : Investment Performance (Shareholder Fund)**



All Figures in Rs Crore



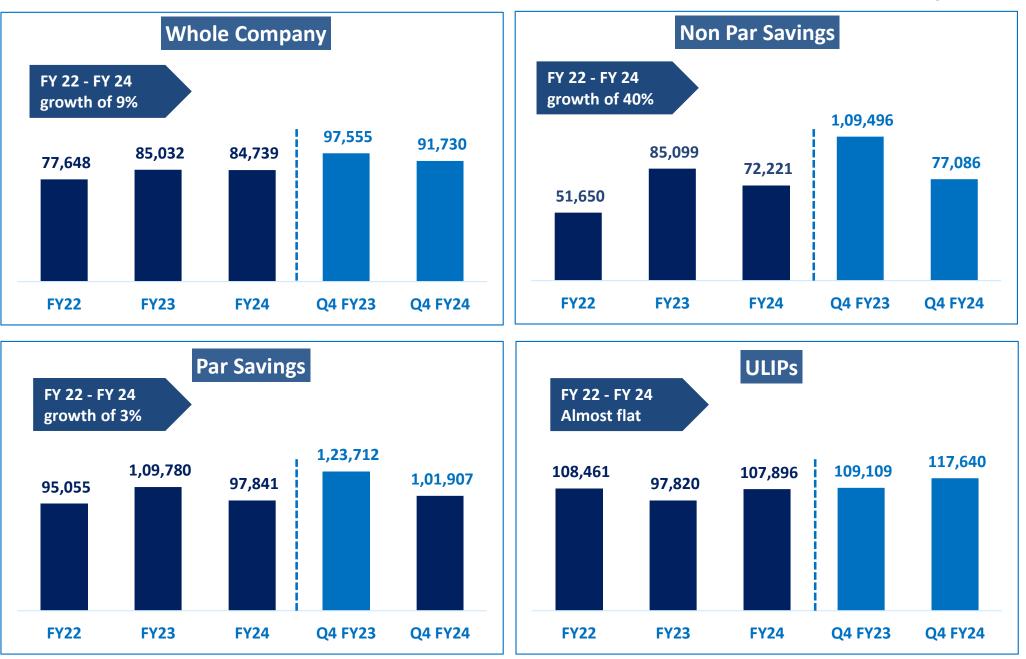
 Asset mix as on 31 March 2024: Corporate Bonds 23.1%, G-Sec 48.4%, Equity 18.5%, FD & other assets 10.1% (on Market value basis)

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## **BFS : ESG Initiatives undertaken in identified focus areas**



"ESG is not just the right thing to do, it is what will shape a better tomorrow for all."						
Governance	Reaching Financial Services to Million of Indians	Preserving and Protecting Environment				
<ul> <li>Board approved 'Responsible &amp; Sustainable Business Conduct Policy' across material subsidiaries</li> <li>Liquidity / solvency continues to be significantly higher than the statutory requirement</li> <li>As of March-2024, Investments with high ESG ratings comprise ~ 80% of the relevant Assets Under Management (AUM)* of our Insurance subsidiaries.</li> </ul>	<ul> <li>Financial products &amp; services through ~4900 branches</li> <li>Approximately 19 million unique farmer applications covered for FY2024 across 7 states of India (Entire state of Manipur, West Bengal and multiple clusters from Andhra Pradesh, Pondicherry and Goa).</li> <li>Maintaining higher contribution from rural and social sector in insurance subsidiaries as compared to IRDAI requirement.</li> <li>Continued servicing of Government backed financial inclusion programmes such PMAY, PMJJBY, Ayushman Bharat PMJAY, etc.</li> </ul>	<ul> <li>Renewable power generated is higher than the electricity consumed.</li> <li>Total units generated by solar rooftop power plant is 0.6 Million Units</li> <li>Products for EV Finance and insurance. BAGIC and BFL added 0.24 million new customer in FY2024.</li> <li>~76000 saplings planted during the year</li> </ul>				
Empowering Society	Customer Centricity	Human Capital				
<ul> <li>CSR Spend was Rs. 247.17 Crores with ~269 projects with multiple partners across the program covering Child, Youth etc.</li> <li>~1.3 Million people benefited directly from CSR projects in initiated single and multiyear programs.</li> <li>CPBFI - Our flagship program is now in 22 states (65% of students being women) with 28318 Enrolments</li> </ul>	<ul> <li>Charters and policies to protect interest of customers</li> <li>Use of technology to enhance customer product experience with improvement in customer education and awareness</li> <li>Conducted customer trainings and awareness campaigns – Fraud prevention-Kaun Hai Con, Bano Cyber Smart, Fake Loan Ka Danger Zone, Know fraud for No fraud and Insurance Ki Paathshala etc.</li> </ul>	<ul> <li>Gender Diversity ratio increased to ~13% from ~11%. Also gender diversity in hiring is increased from ~16% to ~19%</li> <li>Core leadership development programs aligned to BFS leadership mindsets &amp; behaviors (our cultural DNA) have been rolled out.</li> <li>Our Head Office in Pune has been certified by BSI for ISO14001:2015 and ISO 45001:2018 under our EHS initiative.</li> </ul>				

\*Sovereign securities (Gsec, State Development Loans - SDLs, unlisted government-owned bodies/companies) & Collateralized Borrowing & Lending Obligations (CBLOs) will be considered eligible and ESG compliant or 'good to invest'. ETFs, AIFs, ReITs, and InvITs, are excluded from ESG evaluation CPBFI– certification program in banking, finance and insurance offered by Bajaj Finserv Group, MM: Million, Insurance Regulatory and Development Authority of India (IRDAI), PMAY-Pradhan Mantri Awas Yojana, PMJJBY- Pradhan Mantri Jeevan Jyoti Bima Yojana, PMJAY- Pradhan Mantri Jan Arogya Yojana,



# **Thank You**

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