

November 9, 2023

DCS-CRD

BSE Limited

First Floor, New Trade Wing

Rotunda Building,

Phiroze Jeejeebhoy Towers

Dalal Street, Fort, Mumbai 400 023

Stock Code: 533229

Listing Compliance

National Stock Exchange of India Ltd.

Exchange Plaza, 5th Floor

Plot No. C/1, 'G' Block

Bandra-Kurla Complex

Bandra East, Mumbai 400 051

Stock Code: BAJAJCON

Dear Sirs/Madam,

Sub: Investor Presentation

Please find enclosed a copy of the Investor Presentation for the 2nd quarter ended September 30, 2023.

The same may please be taken on record and suitably disseminated to all concerned.

Thanking you,

Yours Sincerely,

For Bajaj Consumer Care Limited

Vivek Mishra Head (Legal) & Company Secretary

Membership No.: A21901

Encl: as above



INVESTOR PRESENTATION

Q2 & H1 FY24



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Executive Summary - Standalone

Topline

Q2 FY24: INR 228.7 Crs

0.5% YoY

H1 FY24: INR 488.4 Crs

3.6% YoY

Gross margin

Q2 FY24: 54.5%

+270 bps YoY

H1 FY24: 54.6%

+135 bps YoY

EBITDA

Q2 FY24: INR 38.8 Crs (17.0%)

21.9% YoY

H1 FY24: INR 86.9 Crs (17.8%)

26.2% YoY

Profit after tax

Q2 FY24: INR 38.4 Crs (16.8%)

20.9% YoY

H1 FY24: INR 83.8 Crs (17.2%)

28.7% YoY









Volume growth of 4% in Q2 FY24 and 7% in H1 FY24 YoY





Brand Performance Highlights

ADHO



- Value growth of ~2% in H1 FY24 with 4%
 Volume growth
- Large packs performed better than sachet and mid packs

NPD



- Topline grew by 37% in Q2 FY24 and 19% in H1 FY24
- Bajaj 100% Pure Coconut Oil scaling up well with consistent repeat offtakes across all channels
- Bajaj Almond Drops Nourishing Body Lotion, Anti-Hairfall Shampoo and Conditioner launched in Q2

Channel Performance Highlights

General Trade



- Topline declined by low single digit in Q2 FY24
- Urban continues to do well and registered a mid-single digit growth in H1 FY24
- Rural demand remained subdued due to inflation and below average rainfall in certain regions

Organised Trade



- Registered growth of 27% in H1 FY24. Saliency at 24%
- Modern Trade grew by 27% in H1
- E-Commerce registered a growth 28% in H1 with B2C growing at 55%
- Canteen business grew by 26% in H1

International Business



- On a consolidated basis, IB grew by 21% YoY in H1
- Middle East & Africa grew by double digit YoY
- Bangladesh scaling up well with healthy topline growth
- RoW registered 14% growth YoY in H1





ADHO: Pack restage and new pack launches

190 ml PET BOTTLE



National roll out of 190 ml PET to increase distribution of large bottles

700 ml SCALE UP



Distribution thrust behind 700 ml in GT to upgrade consumers from 475 ml



750 ml Exclusive launch for Flipkart



ADHO: Digital Media Initiatives

Community Marketing

#AlmondcareDIYs #SuperFoodForSuperYou Collaboration

Hi, all beautiful ladies!

How are you? Now the spring season is coming to an end *, and summer will start after Holi, so what do you guys do for skin and hair care? 45%

I have seen my mother taking advantage of almonds since childhood, so I eat almonds in daily diet and use them for making hair and skin care DIY mask a 💎

Micronutrients like vitamin E, fibre, magnesium, protein, magnesium, copper, and phosphorus are found in almonds.

Along with eating almonds, I use Bajej Almond Drops Heir Oil, which has 6X vitamins and minerals, which makes my hair rich and strong. So during summers, I try this hack of adding a drop of almond oil in the hair pack add 4 spoon curd 1 drop of Bajej almond oil = •• Then I keep if of 5-10 minutes and then wash your hair hair with shampoo -. It makes my hair so soft and frizz-free. It's my favourite way of hair care in summers15 = ••

This is my hack for summer. Try and share your recipes with #AlmondcareDIYs #SuperFoodForSuperYou. 5 lucky winners stand a chance to win hampers.





Total communities reached: **550+** | Total Reach: **2 crores** Ingredient SOV went up from 37% in the universe group and **82%** in campaign groups

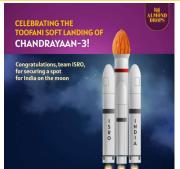
Influencer Marketing





300+ Influencers deployed in Q2 reaching out to 42 Lakh Consumers

Driving Social Conversations via Topical Content





Reach of **2 Crores plus** generating buzz amongst the target audience with trending Content



Almond Drops Extensions Portfolio





Almond Drops Extensions: New Launches in Q2

Bajaj Almond Drops Body Lotion



- Launched in August 2023
- Long Lasting Moisturization
- RTB Almond Oil & Vitamin E
- Channels ECommerce and MT

| LOTION | | | | |
|--------|-----|--|--|--|
| SKU | MRP | | | |
| 400ml | 425 | | | |
| 600ml | 550 | | | |

Bajaj Almond Drops Shampoo Bajaj Almond Drops Conditioner

- Launched in August 2023
- 10X Hairfall Reduction
- RTB Almond Oil & Vitamin E
- Channels ECommerce and MT

| SHAMPOO | | | |
|---------|-----|--|--|
| SKU | MRP | | |
| 340ml | 310 | | |
| 650ml | 699 | | |

| CONDITIONER | | |
|-------------|-----|--|
| SKU | MRP | |
| 175ml | 210 | |





Bajaj 100% Pure Coconut Oil

- Gradual roll out of comprehensive range across bottles, jars and 1 litre can at various price points to meet consumer requirements across all channels
- Consumer offtake and distribution buildup has been scaling up well across the country, overall distribution has now reached 2.5 Lakh outlets
- TV Media support given to Maharashtra and Digital support to key markets in HSM





Bajaj 100% Pure Coconut Oil Initiatives

Scale up in Maharashtra



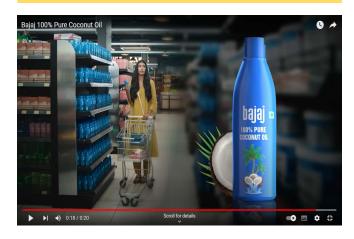
- TV + Digital Support; 12% SOV on TV
- On Ground Rural Activation

MT Activation



Visibility and Sampling Interventions at major Modern Trade Chains

Digital Media in HSM



Reach of **55%+** with frequency of 5 on Youtube Digital Audience across HSM



Ethnic Range Update - Bajaj 100% Pure Henna

- Launch completed across all channels
- Response has been encouraging on the back of good activation
- Rs. 5 pack launched in UP and Bihar for GT in October to increase penetration
- Visibility using branded bins during the product launch of Bajaj 100% Pure Henna for Reliance Retail
- Placement within category to ensure increased product consideration among category buyers





Strategic Pillars – Achieving Strong and Sustainable Growth

- ADHO continues to grow Pack restage and new pack launches, increased investment in both
 Conventional and Digital Media
- Non ADHO Hair Oils portfolio scaling up well Consumer offtake and greater distribution reach, market share gains across platforms
- Bajaj Almond Drops Extensions Leverage equity of Almond, built a portfolio of Almond Drops
 Products, launch of AD Body Lotion, Shampoo and Conditioner in August'23
- Bajaj Traditional Range Bajaj 100% Pure Henna launch completed across all channels, initial response encouraging, further product launches planned for Q3 & Q4
- International Business registered a strong growth in H1 FY24 Scaling up well



ESG - Focus on resource optimization and reduction in wastages



Reduced consumption of Water through conservation measures

Reduction in specific water consumption by 40% in Guwahati and 60% in Paonta in H1 FY24

manufacturing Reduced consumption of Energy through energy optimization and energy efficiency improvements initiatives in

Reduction in specific energy consumption by 27% in Guwahati and 3% in Paonta in H1 FY24

Reduced wastage of Laminates through machine automation

Laminate wastage reduction of 20% in Guwahati and 44% in Paonta in H1 FY24



Rewards and Recognition



ADHO wins
GOLD for BTL
Rural marketing
at 12th ASEF
Asian Summit





46th CII National Kaizen Competition -Paonta Won GOLD & Guwahati bagged SILVER Award



Ponta Unit wins GOLD Award at QCFI, HCCQC-2023

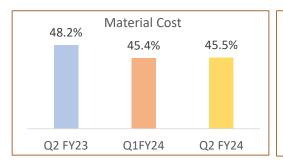


Guwahati Unit wins GOLD Award at Chapter Convention on Quality Concepts (CCQC) 2023

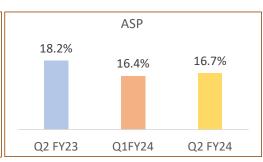


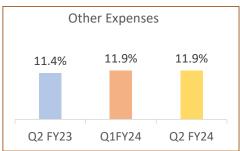


Standalone Q2 and H1 FY24



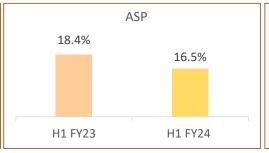














Financial Performance – Q2 & H1 FY24 Standalone

in INR. Crores

| Particulars | Q2 FY23 | Q2 FY24 | YoY% | H1 FY23 | H1 FY24 | YoY% |
|---------------------------------|---------|---------|-------|---------|---------|-------|
| Net Sales Value | 227.6 | 228.7 | 0.5% | 471.4 | 488.4 | 3.6% |
| Other Operating Income | 2.7 | 3.2 | 14.9% | 5.7 | 7.6 | 34.7% |
| Total Operating Income | 230.3 | 231.9 | 0.7% | 477.0 | 496.0 | 4.0% |
| Cost of Goods sold | 109.8 | 104.0 | -5.2% | 220.5 | 221.9 | 0.6% |
| Contribution | 117.8 | 124.7 | 5.9% | 250.9 | 266.5 | 6.2% |
| Gross Margin % of Sales | 51.8% | 54.5% | | 53.2% | 54.6% | |
| Employees Cost | 21.4 | 23.8 | 11.0% | 44.1 | 48.6 | 10.2% |
| Advertisement & Sales Prom. | 41.4 | 38.1 | -7.8% | 86.8 | 80.7 | -7.1% |
| Other Expenses | 25.9 | 27.1 | 4.7% | 56.7 | 58.0 | 2.2% |
| EBITDA | 31.9 | 38.8 | 21.9% | 68.9 | 86.9 | 26.2% |
| % of Sales | 14.0% | 17.0% | | 14.6% | 17.8% | |
| Other Income | 9.9 | 11.4 | | 16.6 | 22.0 | |
| Finance Cost | 0.3 | 0.3 | | 0.5 | 0.5 | |
| Depreciation and Amortisation | 1.7 | 2.3 | | 3.7 | 4.6 | |
| Corporate Social Responsibility | 1.2 | 1.1 | | 2.4 | 2.2 | |
| Profit Before Tax(PBT) | 38.5 | 46.5 | 20.9% | 78.9 | 101.6 | 28.7% |
| Tax Expenses | 6.7 | 8.1 | | 13.8 | 17.7 | |
| Profit After Tax(PAT) | 31.8 | 38.4 | 20.9% | 65.1 | 83.8 | 28.7% |
| % of Sales | 14.0% | 16.8% | | 13.8% | 17.2% | |



Standalone Balance Sheet as of September 30, 2023

in INR. Crores

| Particulars Particulars Particulars | 30.09.2023 | 31.03.2023 |
|-------------------------------------|------------|------------|
| ASSETS | | |
| 1. Non-Current Assets | | |
| (a) Property, Plant & Equipment | 45.6 | 45.8 |
| (b) Capital Work in progress | 1.4 | 1.4 |
| (c) Other Intangible Assets | 0.7 | 0.6 |
| (d) Right-of-use asset | 10.2 | 8.8 |
| (e) Financial Assets | | |
| (i) Investments | 166.7 | 166.6 |
| (ii) Others | 4.0 | 3.9 |
| (f) Other non-current assets | 0.4 | 0.3 |
| Sub Total Non-Current Assets | 229.0 | 227.4 |
| 2. Current Assets | | |
| (a) Inventories | 57.2 | 49.6 |
| (b) Financial Assets | - | - |
| (i) Investments | 547.0 | 575.0 |
| (ii) Trade Receivables | 52.9 | 30.8 |
| (iii) Cash and Cash Equivalents | 21.7 | 8.7 |
| (iv) Bank Balances other than (iii) | 10.3 | 5.2 |
| (v) Others | 0.1 | 0.0 |
| (c) Current Tax Assets (Net) | 1.3 | 0.1 |
| (d) Other Current Assets | 63.3 | 52.8 |
| Sub Total Current Assets | 753.8 | 722.2 |
| TOTAL ASSETS | 982.8 | 949.6 |

| Particulars | 30.09.2023 | 31.03.2023 |
|-------------------------------------|------------|------------|
| EQUITY AND LIABILITIES | | |
| 1. Equity | | |
| (a) Share Capital | 14.3 | 14.3 |
| (b) Other Equity | 818.7 | 806.6 |
| Total Equity | 833.0 | 820.9 |
| 2. Non-Current Liabilities | | |
| (a) Financial Liabilities | | |
| (i) Lease Liabilities | 6.4 | 6.1 |
| (ii) Provision for Employee Benefit | 4.0 | |
| Sub Total Non-Current Liabilities | 10.4 | 9.9 |
| 3. Current Liabilities | | |
| (a) Financial Liabilities | | |
| (i) Lease Liabilities | 4.5 | 3.2 |
| (ii) Trade Payable | | |
| (a)Total Dues to micro and small | 2.3 | 3.5 |
| enterprises. | 2.3 | 3.3 |
| (b) Creditors Other Than (a) | 36.3 | _ |
| (iii) Other Financial Liabilities | 85.3 | 58.1 |
| (b) Other Current Liabilities | 8.7 | 10.8 |
| (c) Provisions for employee Benefit | 2.2 | 1.8 |
| (d) Current Tax Liabilities (Net) | 0.1 | 0.2 |
| Sub Total Current Liabilities | 139.4 | 118.9 |
| TOTAL EQUITY AND LIABILITIES | 982.8 | 949.6 |



Financial Performance – Q2 & H1 FY24 Consolidated

| | | | | | | in INR. Crores |
|---------------------------------|---------|---------|-------|---------|---------|----------------|
| Particulars | Q2 FY23 | Q2 FY24 | YoY% | H1 FY23 | H1 FY24 | YoY% |
| Net Sales Value | 229.7 | 231.7 | 0.9% | 476.2 | 497.4 | 4.4% |
| Other Operating Income | 2.7 | 3.2 | 14.9% | 5.7 | 7.6 | 34.7% |
| Total Operating Income | 232.5 | 234.8 | 1.0% | 481.9 | 505.0 | 4.8% |
| Cost of Goods sold | 110.1 | 105.3 | -4.3% | 221.1 | 225.8 | 2.1% |
| Contribution | 119.7 | 126.4 | 5.6% | 255.1 | 271.6 | 6.5% |
| Gross Margin % of Sales | 52.1% | 54.5% | | 53.6% | 54.6% | |
| Employees Cost | 21.9 | 24.6 | 12.2% | 45.1 | 50.3 | 11.5% |
| Advertisement & Sales Prom. | 42.2 | 38.2 | -9.5% | 88.5 | 82.4 | -7.0% |
| Other Expenses | 26.4 | 28.9 | 9.5% | 57.7 | 59.9 | 3.8% |
| EBITDA | 31.8 | 37.8 | 18.7% | 69.5 | 86.7 | 24.9% |
| % of Sales | 13.9% | 16.3% | | 14.6% | 17.4% | |
| Other Income | 9.9 | 11.4 | | 16.6 | 22.0 | |
| Finance Cost | 0.3 | 0.3 | | 0.5 | 0.5 | |
| Depreciation and Amortisation | 1.8 | 2.5 | | 3.9 | 4.8 | |
| Corporate Social Responsibility | 1.2 | 1.1 | | 2.4 | 2.2 | |
| Profit Before Tax (PBT) | 38.4 | 45.4 | 18.3% | 79.3 | 101.2 | 27.6% |
| Tax Expenses | 6.7 | 8.1 | | 13.7 | 17.7 | |
| Profit After Tax (PAT) | 31.7 | 37.3 | 17.8% | 65.6 | 83.5 | 27.4% |
| % of Sales | 13.8% | 16.1% | | 13.8% | 16.8% | |



Consolidated Balance Sheet as of September 30, 2023

in INR. Crores

| Particulars | 30.09.2023 | 31.03.2023 |
|------------------------------------|------------|------------|
| ASSETS | | |
| 1. Non-Current Assets | | |
| (a) Property, Plant & Equipment | 107.7 | 108.0 |
| (b) Capital Work in progress | 27.7 | 27.7 |
| (c) Goodwill | 43.0 | 43.0 |
| (d) Other Intangible Assets | 0.7 | 0.6 |
| (e) Right-of-use asset | 10.2 | 8.8 |
| (f) Other Financial Assets | 4.5 | 4.3 |
| (g) Deferred tax assets (net) | 0.3 | 0.3 |
| (h) Other non-current assets | 0.4 | 0.3 |
| Sub Total Non-Current Assets | 194.5 | 193.1 |
| 2. Current Assets | | |
| (a) Inventories | 58.6 | 51.3 |
| (b) Financial Assets | | |
| (i) Investments | 547.0 | 575.0 |
| (ii) Trade Receivables | 55.2 | 30.4 |
| (iii)Cash and Cash Equivalents | 25.4 | 14.0 |
| (iv)Bank Balances other than (iii) | 10.3 | 5.2 |
| (v) Others | 0.1 | 0.0 |
| (c) Current Tax Assets (Net) | 1.3 | 0.1 |
| (d) Other Current Assets | 66.1 | 55.3 |
| Sub Total Current Assets | 764.0 | 731.3 |
| TOTAL ASSETS | 958.5 | 924.4 |

| - Carlette Control | 4 | in INR. Crores |
|-------------------------------------|------------|----------------|
| Particulars Particulars | 30.09.2023 | 31.03.2023 |
| EQUITY AND LIABILITIES | | |
| 1. Equity | | |
| (a) Share Capital | 14.3 | 14.3 |
| (b) Other Equity | 787.0 | 775.4 |
| Total Equity | 801.3 | 789.7 |
| 2. Non-Current Liabilities | | |
| (a) Financial Liabilities | | |
| (i) Lease Liabilities | 6.4 | 6.1 |
| (b) Provision for Employee Benefit | 4.0 | 3.8 |
| Sub Total Non-Current Liabilities | 10.4 | 9.9 |
| 3. Current Liabilities | | |
| (a) Financial Liabilities | | |
| (i) Lease Liabilities | 4.5 | 3.2 |
| (ii) Trade Payable | | |
| (a)Total Dues to micro and small | 2.3 | 3.5 |
| enterprises. | | |
| (b) Creditors Other Than (a) | 36.4 | |
| (iii) Other Financial Liabilities | 92.5 | |
| (b) Other Current Liabilities | 8.8 | _ |
| (c) Provisions for employee Benefit | 2.2 | |
| (d) Current tax Liabilities (Net) | 0.1 | 0.2 |
| Sub Total Current Liabilities | 146.8 | |
| TOTAL EQUITY AND LIABILITIES | 958.5 | 924.4 |



