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November 7, 2023

To The Manager The Department of Corporate Services BSE Limited Floor 25, P. J. Towers, Dalai Street, Mumbai — 400 001 To The Manager The Listing Department National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai — 400 051

Scrip Code: 531147

Scrip Symbol: ALICON

Dear Sir/ Madam,

Sub: Earnings Presentation on Q2 & H1 FY2024

Pursuant to the SEBI (listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached a copy of the presentation on the financials for the quarter and half year ended September 30, 2023.

This is for your information and records.

Thanking you, Yours faithfully, FOR ALICON CASTALLOY LTD.



Vimal Gupta Chief Financial Officer

Alicon Castalloy Ltd

Q2 & H1 FY24 Results Presentation November 7, 2023

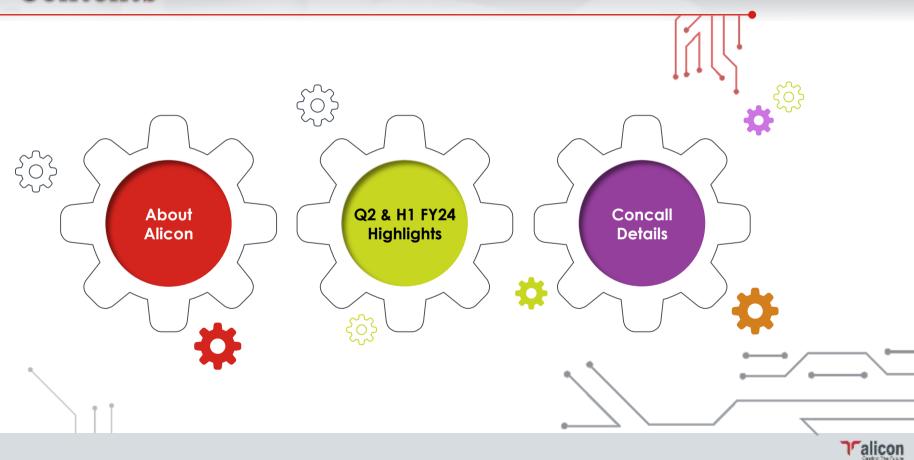


Disclaimer

Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking" statements". These forward looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



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About Alicon Castalloy

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Alicon Castalloy - Overview

Offers end-to-end solutions spanning the entire spectrum of aluminum casting needs across multiple user industries





Alicon Castalloy - At a Glance





Alicon Castalloy – Blending the best attributes

A blend of European engineering skills, Japanese quality and inherent Indian ingenuity and frugality

Enkei Corporation

Leading Japanese motor cycle and passenger car wheel manufacturer

70+ years of experience

Illichmann Castalloy

European subsidiary - improving Alicon's presence in US and European markets

89+ years of proven global track record

Alicon Castalloy

Largest Foundry in India – offering frugal engineering solutions

49 years of track record

Atlas Castalloy

Support in Engineering, Tool Design and manufacturing

20+ years of experience

230+ Years of Cumulative Experience



One-stop shop for all engineering solutions related to aluminum alloy castings





Global Presence : Close-to-Demand

Strategic locations enable shorter time-to-market and enhanced cost optimization

Slovakia

Binola

Pune

Austria

4 modern plants (1 international)

High-end machines

Advanced Technology Centre

Globally competent Tool Rooms (20 tools/ a month

Full-edged Machine Shop (including assembly facility)

Binola, Haryana, India

- * Manufacturing Plant * Product Validation Lab



Austria

International Marketing Office

Slovakia

- * Manufacturing Plant
- * Tool Room
- * Product Validation Lab

- Chinchwad, Pune Maharashtra, India
- * Manufacturing Plant
- * Tool Room
- * Product Validation Lab
- * Machine Shop

Shikrapur, Pune Maharashtra, India

- * Manufacturing Plant
- * Technology Centre
- * Product Validation Lab
- * Machine Shop

Diversified base of marquee customers

Diversity across markets and industries provides a natural hedge







Q2 & H1 FY2024 Operational & Financial Highlights

Q2 FY24: Overview of Operating Environment (1/2)

Business & Macro-demand Highlights:

- The overall volumes in the auto industry were stagnant during Q2 FY24.
- While three-wheelers, passenger vehicles (PV), and commercial vehicles (CV) showed growth, two-wheeler and tractor sales declined, resulting in an uneven performance across segments.
 - 6% growth in PV segment on a yoy basis
 - 9% growth in CV segment on a yoy basis
 - 2% de-growth in 2W segment on a yoy basis
- With festive season extending to November, there was lower YoY volume growth in Q2.
- Strong demand for UVs, but car demand has slowed down, contributing to a favorable mix for most OEMs in the PV segment.
- Continued healthy momentum in CV demand during Q2.
- 2W demand has been mixed with premium motorcycles seeing good volumes, entry motorcycles declining and scooter volumes flat in Q2. As a result, industry is estimated to decline by 1% YoY.
- Although 2W exports appear to have reached a bottom, recovery is expected to be slow due to adverse geopolitical trends.
- Favorable commodity costs persist, supporting overall financial performance.





Q2 & H1 FY24 - Operational Resilience

- Lower fixed expenses
- Lean and Agile manufacturing
 processes
- Focus on reducing overheads
- Program to reduce interest cost
- Plan to diversify energy mix

- Manufacturing facilities operated at utilization levels of around 68-70%
- After delay due to congestion and onset of Russia-Ukraine conflict, the overseas transit times for exports have begun to normalise. As a result, overseas customers are now witnessing build up of inventory and compressing their immediate term production schedules.



- In Q2 FY24, the Company has booked 9 new parts from 5 customers including 1 new customer
- This includes 3 parts from EV/CN, 4 parts from ICE, 1 part from Non Auto and 1 part from structural segment
- 8 parts are for international business
 and 1 parts are for domestic business
- Alicon, as an organization is Future Ready to tap opportunities arising from:
- Preference for Carbon Neutral tech such as hybrid, EV, fuel cells and hydrogen cells
- Staggered introduction of vehicle scrappage policy
- Thrust on higher fuel efficiency
- Cost-optimisation & light-weighting of products



Alicon combating the 7Cs

Auto Industry is faced with seven key challenges impacting demand & consumer sentiments

1. COVID pandemic-related disruptions

• Demand slowdown and weak sentiments due to lockdowns, job losses, reduced household income impacted auto sales

3. Cost-based inflation

 Increase in costs of vehicle fuels, aluminium, elements, energy, logistic and other logistic costs resulted in higher production expenses. This, in addition to higher selling price of vehicles impacted demand

5. Conflict between Russia and Ukraine

 Production and sales stop in Russia in addition to shortages of RMs and subcomponents will impact Europe auto production

7. Recessionary Conditions in key Customer Markets

 Combination of high inflation, interest rate hikes by Central Banks and widespread news of layoffs is expected to impact GDP growth rate and consumer spend in key global markets

2. Chip (semiconductor) shortages

 Chip shortages due to lockdowns impacted production across OEMs, resulting in loss in sales volumes and loss in customer schedules

4. Cost of new product development

 Increase NPD cycle due to complex parts led by EV evolution. Also, more trials required for reaching normal efficiency and rejection levels

6. Supply Chain **C**risis in Global Auto Industry

 Constraints in container availability and congestion at ports led to extended transit times. Customers are shifting to larger inventory days in response.

Alicon combated these 7Cs through:

Focus on enriched product mix and driving improved volumes of higher margin products

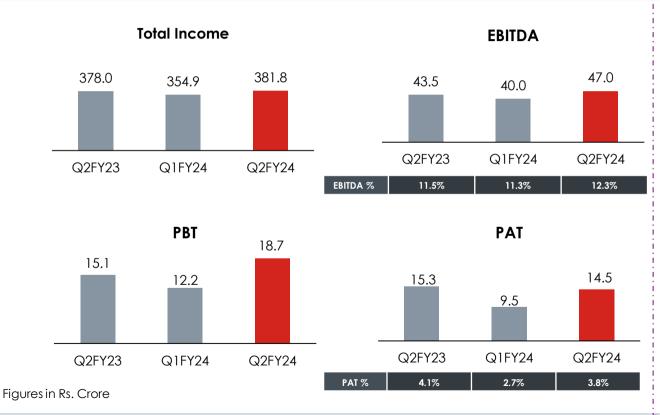
Collaboratively working with customers to undertake price hikes

Sustained cost reduction initiatives using Kaizen principles that enabled cost reduction at a micro-level across operations

Driving higher operational efficiencies across business model



Q2 FY24 Highlights – Consolidated

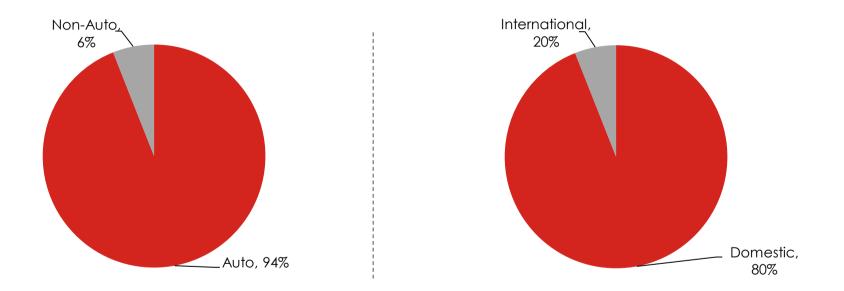


In Q2, Alicon delivered **Revenue Growth of 1% on a yoy basis and of 8% on a qoq basis.** This was driven by commencement of supplies for new parts and new logos offsetting the reduced volumes in legacy business.

- Gross profit was Rs. 190.79 crore, with the gross margin at 50.07%. Gross Margin has improved by 143 Bps on a yoy basis due to richer product mix and softening input prices.
- EBITDA of Rs, 47.03 crore, was higher by 8% on a yoy basis and 17% on a qoq basis, The EBITDA margin has improved to 12.3%. This is after accounting for non-cash charge of Rs. 3.66 crore on account of ESOP Scheme, adjusting for which EBITDA margin would be 13.3%.
- Profit after tax of Rs. 14.51 crore in Q2 was lower by 5% YoY due to increase in dep'n and finance costs. **On a QoQ basis, PAT was higher by 53%.**

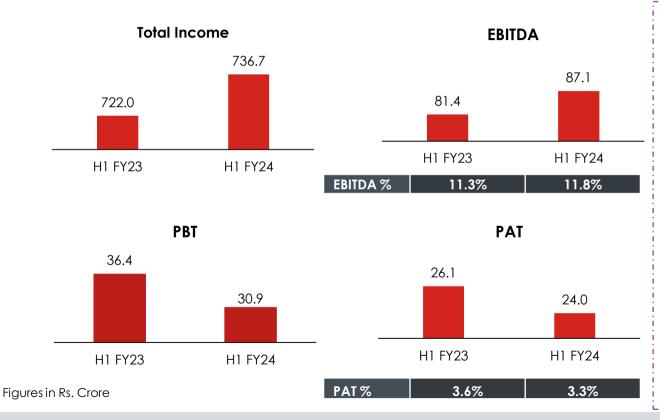


Revenue Mix – Q2 FY24





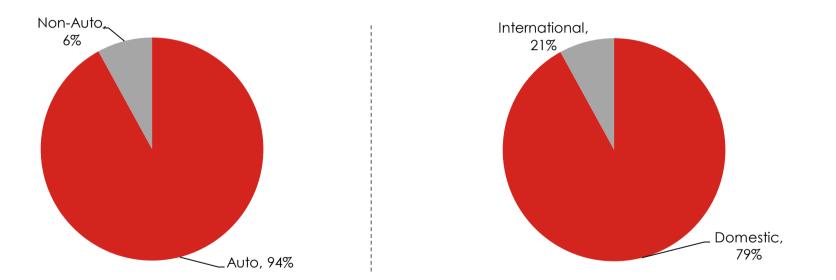
H1 FY24 Highlights - Consolidated



- Alicon has reported an increase in Total Income by 2% YoY in H1FY24. This is ahead of industry growth which was flat and achieved by addition of new parts and logos which have offset the reduction in traditional business.
- Gross profit of Rs. 369.31 crore, higher by 7% YoY. Gross margin improves 215 basis points to 50.24% due to enriched product mix and cooling off in input prices.
- EBITDA rises 7% YoY to Rs. 87 crore. Reported an EBITDA margin of 11.8% in H1FY24, higher by 54 basis points YoY after absorbing Rs. 7.05 crore on account of ESOP Scheme Cost. Adjusting for this, EBITDA would be higher by 1% at 12.8%.
- PBT and PAT were impacted by the increase in interest and depreciation costs on a YoY basis.



Revenue Mix – H1 FY24





Abridged P&L – Consolidated

| Particulars (Rs. crore) | Q2 FY24 | Q2 FY23 | Y-o-Y Shift | H1 FY24 | H1 FY23 | Y-o-Y Shift |
|-------------------------------|---------|---------|-------------|----------------|----------------|-------------|
| Net Revenue from Operations | 381.04 | 377.26 | 1% | 735.10 | 720.60 | 2% |
| Other Income | 0.75 | 0.70 | 8% | 1.55 | 1.36 | 14% |
| Total Income | 381.79 | 377.96 | 1% | 736.65 | 721.96 | 2% |
| Total Expenditure | 334.77 | 339.90 | -2% | 649.60 | 640.54 | 1% |
| Raw Material expenses | 190.25 | 193.74 | -2% | 365.79 | 374.05 | -2% |
| Employee benefits expense | 49.27 | 47.32 | 4% | 96.59 | 81.44 | 19% |
| Other expenses | 95.25 | 98.84 | -4% | 187.22 | 185.05 | 1% |
| EBITDA | 47.03 | 38.06 | 24% | 87.05 | 81.42 | 7% |
| EBITDA margin (%) | 12.3% | 10.1% | +225 Bps | 11. 8 % | 11. 3 % | +54 Bps |
| Finance Costs | 10.15 | 7.33 | 39% | 19.61 | 14.41 | 36% |
| Depreciation and Amortization | 18.19 | 15.63 | 16% | 36.56 | 30.59 | 20% |
| PBT | 18.69 | 15.10 | 24% | 30.89 | 36.41 | -15% |
| Tax Expenses | 4.18 | 5.16 | -19% | 6.89 | 10.30 | -33% |
| PAT | 14.51 | 9.94 | 46 % | 24.00 | 26.11 | -8% |
| PAT Margin (%) | 3.8% | 2.6% | +117 Bps | 3.3% | 3.6% | -36 Bps |



Abridged Balance Sheet – Consolidated

| Liabilities (Rs. Crore) | As on September 30, 2023 | As on March 31, 2023 | |
|----------------------------------|--------------------------------|-------------------------|--|
| a) Shareholders' Funds | 509.84 | 487.85 | |
| b) Non-current Liabilities (NCL) | 152.93 | 134.20 | |
| - Long-term Borrowings | 118.03 | 108.56 | |
| - Other NCL | 34.90 | 25.64 | |
| c) Current Liabilities (CL) | 482.18 | 465.52 | |
| - Short-term Borrowings | 178.40 | 192.30 | |
| - Trade Payables | 235.59 | 219.82 | |
| - Other CL | 68.19 | 53.39 | |
| Total | 1,144.96 | 1,087.56 | |

| Assets (Rs. Crore) | As on September 30, 2022 | As on March 31, 2022 |
|-----------------------|--------------------------------|-------------------------|
| a) Non-current Assets | 499.48 | 459.13 |
| | | |
| a) Current Assets | 645.47 | 628.44 |
| - Inventories | 135.94 | 152.84 |
| - Trade Receivables | 478.44 | 440.93 |
| - Cash & Bank balance | 7.14 | 11.95 |
| - Others | 23.95 | 22.72 |
| | | |
| Total | 1,144.96 | 1,087.56 |



Management Message

Commenting on the performance, Mr. Rajeev Sikand, Group CEO, Alicon Castalloy said,

"I am pleased to share that we have delivered a resilient financial performance this quarter, achieving total income of Rs. 381.79 crore, growing by 1% YoY. Despite subdued trends within the industry, we have successfully expanded our portfolio by adding new components and welcoming new customers, enabling operational momentum. Notably, we continue to enrich our revenue mix as new products and new logos are from focus categories of EV and 4W capturing higher value addition.

The highlight for the quarter has been the improved profitability as EBITDA growth continues to outpace revenue growth. Our strategic initiatives have positioned us well for a more favorable margin profile, which is evident even after absorbing higher manpower costs due to wage increases and the one-time cost in this financial year on account of the ESOP Scheme. Our steadfast dedication to value engineering, refined product mix and cost optimization efforts will enable us to build on this further.

There is significant change underway across the auto industry landscape. Multiple new technologies appear promising and are being pursued by various stakeholders even as established technologies are witnessing enhanced competitiveness. Our business model is agile and flexible allowing us to cater to a variety of components required by these diverse technologies. With several opportunities opening up, we are pursuing those which offer us greatest 'right-to-win' based on established niches, enable us to move up the chain in terms of innovation and value addition while contributing to an enriched product and customer profile. Amidst this, we are de-risking the business by adding diverse growth vectors such as technology agnostic parts, machining and value addition as well as light weighting to our business mix. Amidst the dynamically evolving trends in the global auto industry, we remain cautiously optimistic about our future prospects."





Concall Details

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Conference Call Details

Alicon Castalloy's Q2 & H1 FY24 Earnings Conference Call

| Time & Date | 1.30 pm IST on Wednesday, November 8, 2023 |
|--------------------------------|--|
| Local dial-in numbers | +91 22 6280 1141 |
| | +91 22 7115 8042 |
| International Toll Free Number | • Hong Kong: 800 964 448 |
| | • Singapore: 800 101 2045 |
| | • UK: 0 808 101 1573 |
| | • USA: 1 866 746 2133 |

Pre-registration Link • Diamond Pass





Thank You

For further information, please contact:

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