SANGAM (INDIA) LIMITED

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Ref: SIL/SEC/2023-24 Date: 19th March, 2024

The Manager,	The Manager,
Department of Corporate Services,	Department of Corporate Services,
The National Stock Exchange of India Ltd.	Bombay Stock Exchange Ltd.
Exchange Plaza, 5th Floor,	Phiroze Jeejeebhoy Towers,
Plot No. C/1, G Block,	25th Floor, Dalal Street,
Bandra Kurla Complex, Bandra (E)	<u>MUMBAI - 400 001</u>
<u>Mumbai – 400051</u>	Scrip Code: 514234
Scrip Code: 5251	

Sub.: Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015- Submission of Revised Investor Presentation

This is further to our letter no. SIL/SEC/2023-24 dated 19th March 2024 for submission of Investor Presentation for Analyst/Investor scheduled to be held on Wednesday, March 20, 2024 at 4:00 P.M. IST. In this regard, we would like to submit the revised Investor Presentation, please find the same attached herewith.

You are requested to take the above on record and oblige.

Thanking You, Yours Faithfully, **For- Sangam (India) Limited**

Surat Ram Dakhera (Chief Financial Officer)

Corporate Presentation Sangam (India) Limited March 2024



Value through value

Safe Harbor





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Sangam: Weaving The Future



India's largest, fastest growing and most trusted brand in Textile Sector



Note: Revenue and EBITDA don't include Other Income. ROCE is calculated as Earning before Interest and Tax divided by Capital Employed (i.e. Total Assets less Current Liabilities). ROE is calculated as Profit after tax divided by Total Equity (i.e. Equity Share Capital + Reserve and Surplus + Money Received against Share Warrants). Net Debt to Equity is calculated as Long and Short-term borrowing less Cash and Cash Equivalents divided by Total Equity.









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Diversified and De-Risk Business Model

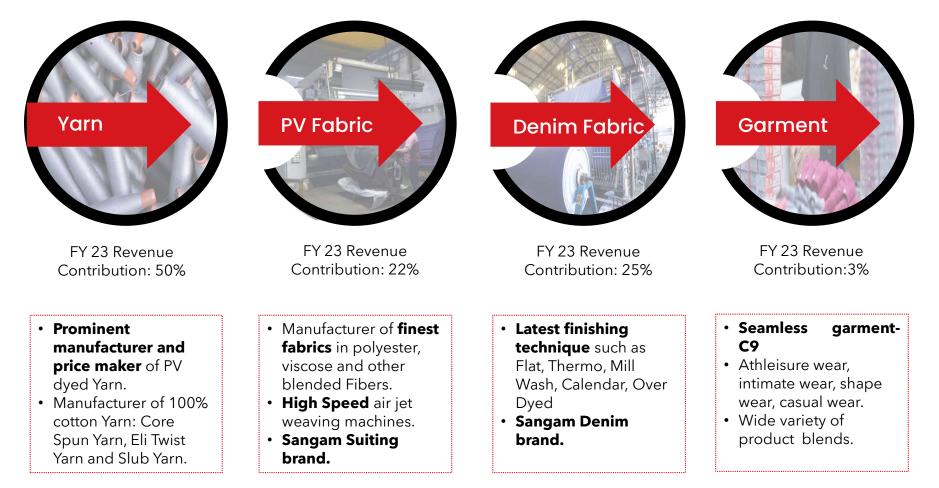
Leadership in India: PV Dyed Yarn

Diverse Offerings



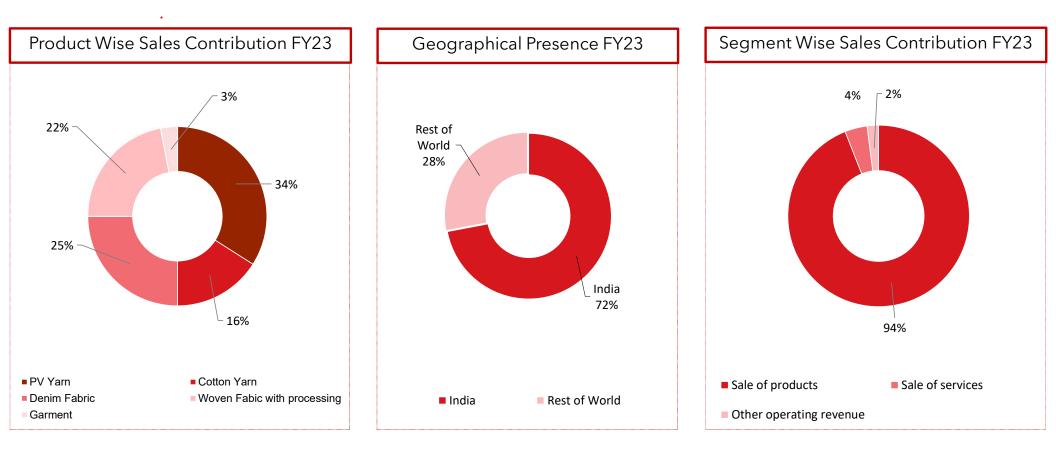
Presence Across Textile Value Chain





Diversified And De-Risk Business Model





Leadership In India: PV Dyed Yarn

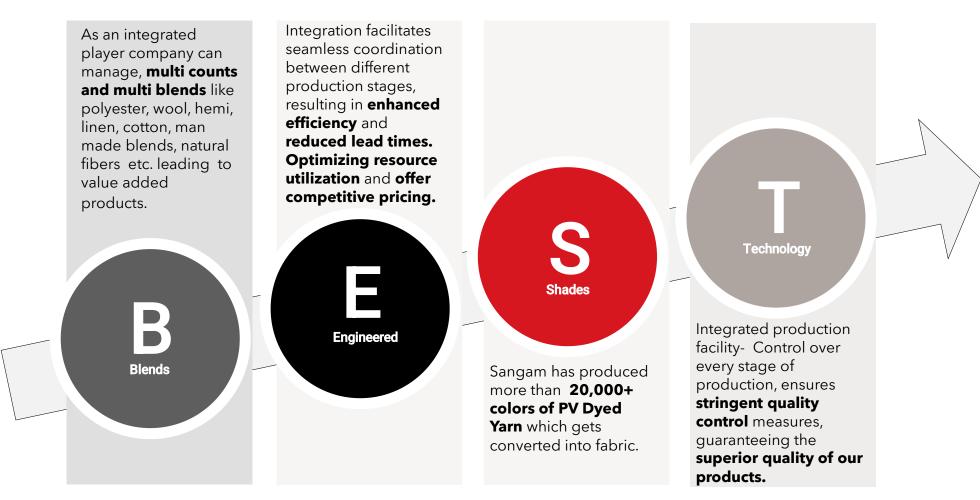


- Grasim Industries Limited has 80-85% market share globally.
- Sangam (India) Limited is the largest buyer of Viscose from Grasim.
- Using this Viscose and taking benefit of in-house dying polyester it manufactures PV dyed yarn.



Piverse Offerings







Management Commentary

"Since our establishment, we have embraced a forward-thinking approach, constantly seeking innovation in both our business strategies and product offerings. We are working towards making our business model resilient by moving up the value chain and enhancing our portfolio of value-added products.

We have delivered good results in a challenging time. Our Industry continues to face headwinds due to subdued demand and complexities in the yarn business. However, it is noteworthy that positive indicators, exemplified by favorable domestic cotton prices relative to global markets, suggest a promising trajectory for the future."



R.P. Soni Chairman, Sangam (India) Limited

Strategic Priorities







Capacity Expansion



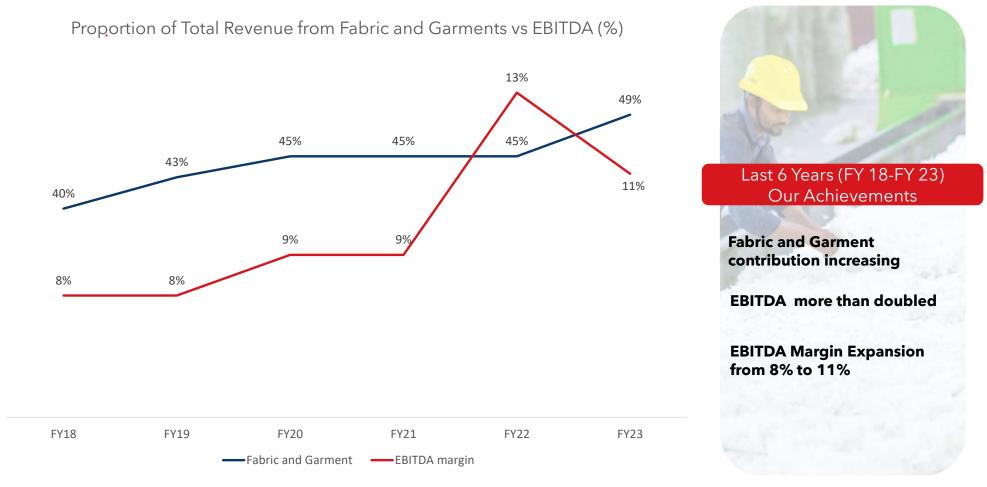
Cost Competitiveness



m Significant Focus On Sustainability

Value Addition Driving Margin Expansion







Improving The Mix Within Yarn

Key Highlights	 Leader in PV dyed yarn in India. Price Maker. 	Export yarn to 29+ countries.	Established Distribution Network.		995 initi spinnin		ackwarc	l integra	ation
Capacity (as of Feb,24)	2,97,744 Spindles 2,664 Rotors	1,03,140 MTPA Yarn produ (including knitting machine		47	44		arn Revenue	e)	
Unique Features	Yarn produced: • Cotton • PV Dyed	Latest technology for producing and exporting high quality cotton yarn with different fiber blends.	Revenue Contribution: FY18: Cotton yarn -12%; PV dyed yarn-47% FY23: Cotton yarn- 17%; PV dyed yarn-34%	12	12	12	39 16	34	34
Plant Locations	 Biliya Kalan 96,864 Spindles 3 Texturing Machines 1 Indigo rope-dyed yarn 	 Sareri 1,74,144 spindles 2,664 open end rotors 26 knitting machines 	Soniyana • 26,736 Spindles	FY18	FY19	FY20	FY21 Cotton Ya	FY22 arn	FY23

The Cotton and PV Yarn Spinning Project:

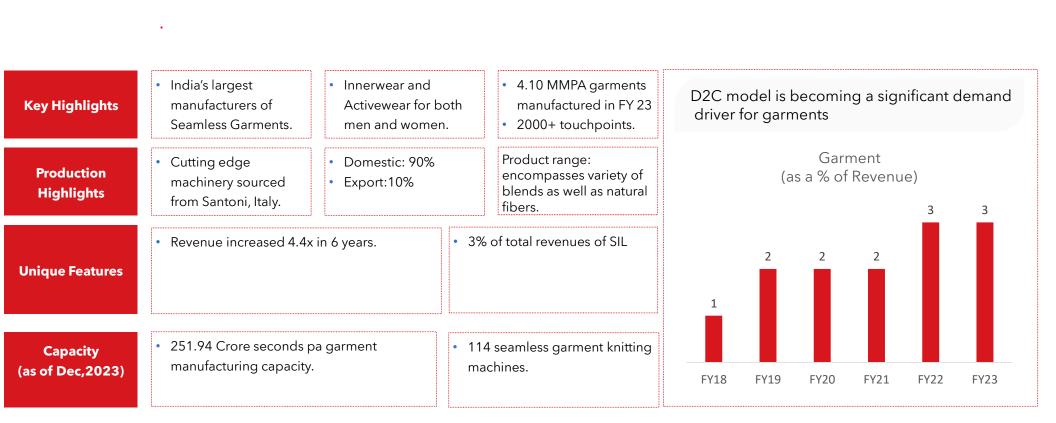
Undertaking capex expansions for additional spindles and rotors, advancement of technology and new machineries. This modernisation will lead to margin expansion.

Capex Outlay: INR344 Crore

Yarn capacity of Increased 9,300 MTPA

Garment - Revenue increased 4.4x in 6 years





Denim Fabric - Revenue increased 2.2x in 6 years





Denim Expansion Project Undertaking capex expansions for replacing existing machines with high-speed advanced machine, installing additional new machineries.

Capex Outlay: INR 180 Crore

Increased Denim Fabric Production by 12MMPA and savings in Power & Steam cost due to installation of 44 TPH Agri Husk Boilers.



Synthetic Fabric - Significant Market Share

Significant market share in processing PV, PV Lycra, PVW, Polyester **Strong Distribution** woolen & 100% wool. Network: 10,000+ Dealers **Key Highlights** Working with value added yarns taking advantage of in-house yarn Synthetic Fabric with Processing capabilities. (% of Revenue) 22 22 Fabric Weaving 260 Weaving Machines Fabric Processing 72 MMPA 21 21 Capacity 19 (as of Dec, 2023) 16 State-of-the-art computerized designing Weaving Machines. One of the largest exporter and market leader of PV fabric in country. Export to 45 + countries. Working with leading brands internationally and domestically. **Unique Features** Very strong positioning of Sangam suiting brand in domestic market. Wide product range: Polyester/Viscose, PV Lycra, PVW, Polyester Woolen &100% wool. FY18 FY19 FY20 FY21 FY22 FY23 Atun, Bhilwara Rajasthan **Plant Locations**

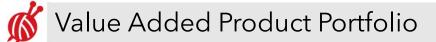
Undertaking capex expansions for additional looms, advancement of technology and new machineries which will lead to additional production of 30 MMPA.

PV Fabric Expansion Project 1	PV Fabric Expansion Project 2
Capex Outlay: INR 108 Crore	Capex Outlay: INR 160 Crore
67 new Weaving Machines to be added.	44 new Weaving Machines to be added.

Strategic Priorities







Capacity Expansion



Cost Competitiveness



m Significant Focus On Sustainability

Capacity Expansion To Drive Future Growth



Current* Post Expected Capital **Current* Post Expansion** Machines **Expansion** Completion Outlay Capacity Spindles 2,97,744 3,06,864 Q1 FY26 Denim INR 180 48 MMPA 60 MMPA Crore 2,664 5,064 Q1 FY26 Rotors Synthetic INR 268 Weaving-48MMPA Weaving-65 MMPA 26 32 Q1 FY26 Knitting Processing-72 MMPA Fabric Crore Processing-72 MMPA Machines 562 642 Q3 FY25 Weaving Machines Yarn INR 344 1,03,140 MTPA 1,12,440 MTPA Crore Finishing 4 5 Q1 FY25 Lines

Strategic Priorities







🔁 Capacity Expansion



Cost Competitiveness



m Significant Focus On Sustainability

Cost Competitiveness





Fully integrated model- From Yarn to Fabric operations, Sangam can offer unlimited product combination in unlimited shades in cost effective manner.



Upgradation of facilities and expansion to provide benefits of **economies of scale**.



Existing diverse offerings to meet new demands of customers.



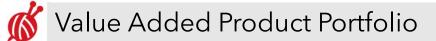
Savings in Power & Steam cost due to installation of 44 TPH Agri Husk Boilers and 20 TPH Agri Husk Boiler in Denim division and Synthetic Fabric Division respectively.



Strategic Priorities







Capacity Expansion

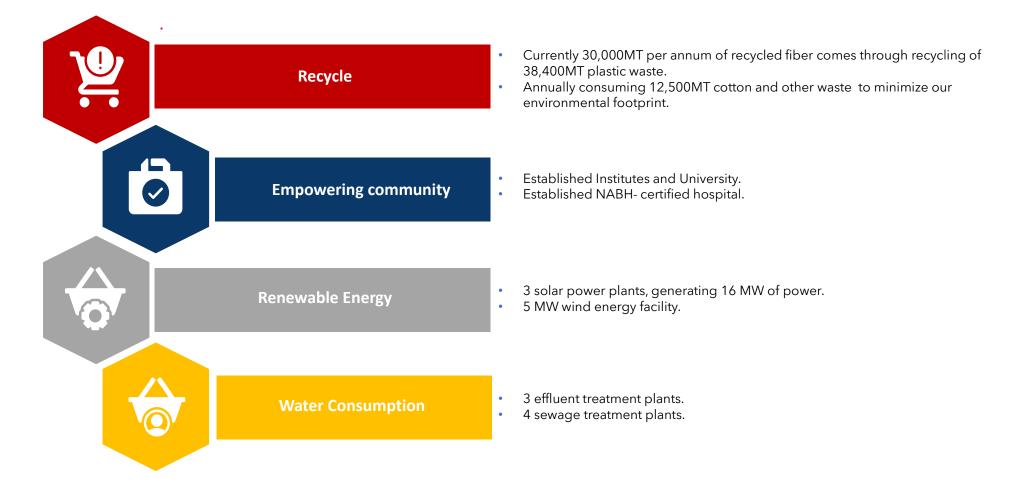


Cost Competitiveness



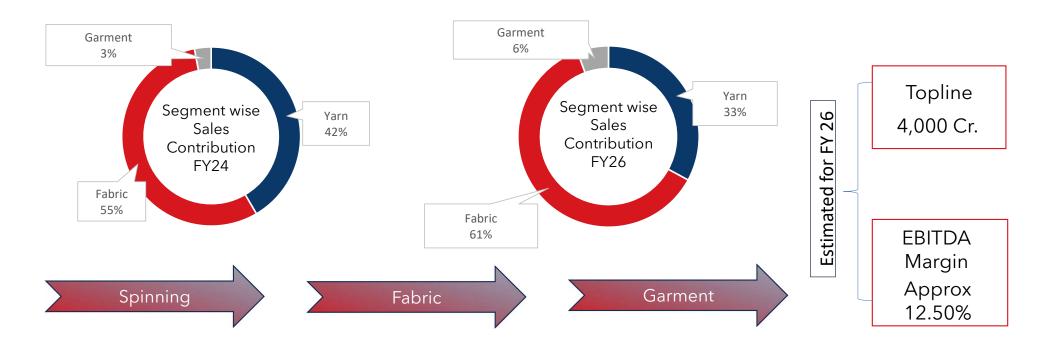
Significant Focus on Sustainability





Vision 2026: Moving up the Value Chain – Fabric & Garments





• High ROE

• Focus on Value Added Product

• Capex to drive long term growth

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Creating Shareholder Value

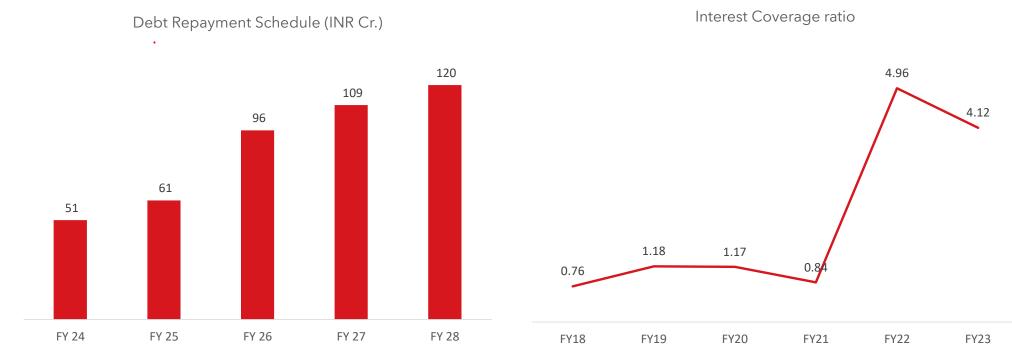




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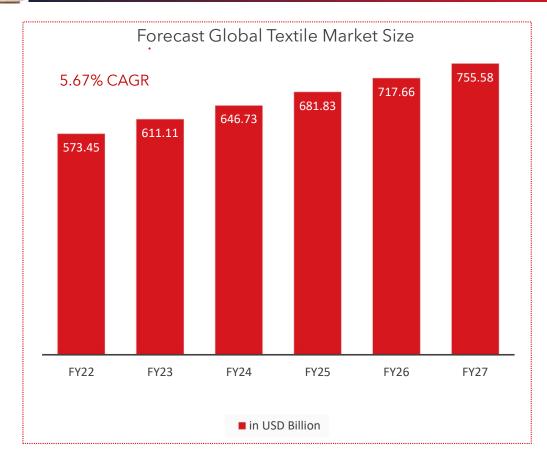
Comfortable Debt Repayments: Funded from Internal Accruals





- Debt repayment through internal accruals.
- Capex plans to expand capacity and boost revenue growth.

Strong Presence in a Growing Sector



Market size of the Indian textile industry is projected to reach USD190bn by 2025-26 from USD99bn in 2021-22.

INR190bn PLI scheme to Textile Industry **INR44bn** Outlay through PM MITRA scheme

7,50,000 Employment opportunities in Textile from PLI scheme

2.3% Contribution of textiles industry to India's GDP

India is 6th largest exporter of textiles and apparels in the world

Emerging trends towards eco fashion and sustainable clothing

Ability to customize & provide end to end solutions

India is the second largest MMF producer in the world

India has highly skilled workforce and cost-effective production methods

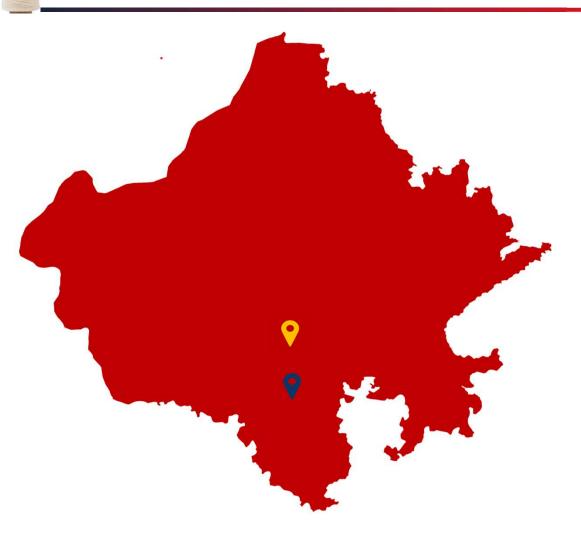


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Annexure

Strong Presence in Rajasthan





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Location	Facilities
Atun, Bhilwara	Weaving, Processing & Garment Plant
🟱 Biliya Kalan, Bhilwara	Biliya Kalan, Bhilwara Denim Weaving & Processing Plant
👌 Biliya Kalan, Bhilwara	Spinning Plant Unit-I
🖓 Sareri, Bhilwara	Spinning Plant Unit-II
Soniyana, Chittorgarh	Spinning Plant Unit-III
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Leadership



Mr. Ram Pal Soni FOUNDER & CHAIRMAN

- 30 years of rich experience in the textiles industry
- Led the company to be among the world's largest yarn manufacturers.
- Recognized for business acumen, started with 8 weaving machines.



Dr. S.N. Modani VICE CHAIRMAN

- Holds a Ph.D. in strategic management, M.Sc., MBA, and more
- Active in leading industry bodies like FICCI, contributing to HRD.
- Chairman of the The Rajasthan Textile Mills Association" (RTMA) since January 2018.



Mr. Vinod Kumar Sodani ED & CEO (FABRIC & GARMENT BUSINESS)

- Managing PV Suiting and Furnishing business
- Expanded roles from Home Furnishing to Overseas Marketing responsibilities.



Mr. Anurag Soni MANAGING DIRECTOR

- Leads Sangam India Ltd., focusing on finance and operations.
- Drives corporate strategy and future expansions, analysing competitive advantages.
- Manages treasury, emphasizing sustainable business growth.



Mr. Pranal Modani CEO (YARN & DENIM BUSINESS)

- Led successful launch of C9 Airwear, the group's retail venture.
- Active member in entrepreneurship organizations, focusing on global initiatives.
- Spearheads Sangam's ESG initiatives.







Mr. Sudhir Maheshwari INDEPENDENT DIRECTOR

- With a 34-year long career currently he is founding and Managing Partner of Synergy Capital Corp. LLP.
- Former member of Group Management Board, Alternate Chairman of the Corporate Finance & Tax Committee and the Chairman of the Risk Management Committee of Arcelor Mittal.



Mr. Yaduvendra Mathur INDEPENDENT DIRECTOR

- Former Officer of Indian Administrative Service, joined in January 2021.
- CMD of Export Import Bank of India, associated with African Development Bank.
- Ranked first in the 1986 IAS seniority, awarded three gold medals.



Dr. T.K. Mukhopadhyay INDEPENDENT DIRECTOR

- Served 30 years, Chief General Manager at IDBI BANK.
- Currently holds Whole Time Director position, Empanelled Independent Director at Srei Mutual Fund.



Mr. A. Karati INDEPENDENT DIRECTOR

- Worked in diverse roles at a conglomerate and ICICI Ltd.
- Extensive experience in commercial, legal, and secretarial functions.



Mrs Aparna Sahay INDEPENDENT DIRECTOR

- An MA (Political Science) and MBA by profession.
- She has more than 35-year vast experience in finance, accounts, gender, good governance and environment sector in the Govt. of Rajasthan and in the voluntary sector.

Consolidated Balance Sheet Highlights



FY 22

FY 23

FY 21



FY 22

FY 23

FY 21

FY 22

FY 21

FY 23



Historical Income Statement

Particulars (Rs in Cr)	FY 19	FY 20	FY 21	FY 22	FY 23	9M FY 24
Revenue from Operations	1,873.53	1,790.11	1,358.97	2,437.76	2,712.30	1,926.94
Total Expenditure	1,714.3	1,628.58	1,236.83	2,130.38	2,410.73	1,778.15
EBITDA	159.23	161.53	122.14	307.38	301.57	148.79
EBITDA Margin %	8%	9%	9%	13%	11%	8%
Other Income	9.00	8.47	9.81	7.14	17.14	9.11
Depreciation	80.53	81.05	80.58	70.34	79.39	70.69
Profit Before Interest & Tax	78.70	80.48	41.56	237.04	222.18	78.1
Interest	66.61	68.81	49.39	47.80	53.91	48.09
Profit Before Tax	21.09	20.14	1.98	184.09	159.66	34.14
Tax	7.86	6.86	-2.23	43.44	29.12	6.98
Net Profit	13.23	13.28	4.21	140.65	130.54	27.16
PAT Margin (%)	1%	1%	0%	6%	5%	1%
Earnings Per Share Basic (Rs)	3.36	3.37	1.04	32.23	29.41	5.46*
Earnings Per Share Diluted (Rs)	3.36	3.37	1.04	32.06	27.26	5.46*

* Cumulative amount of Earnings per share of three quarters.

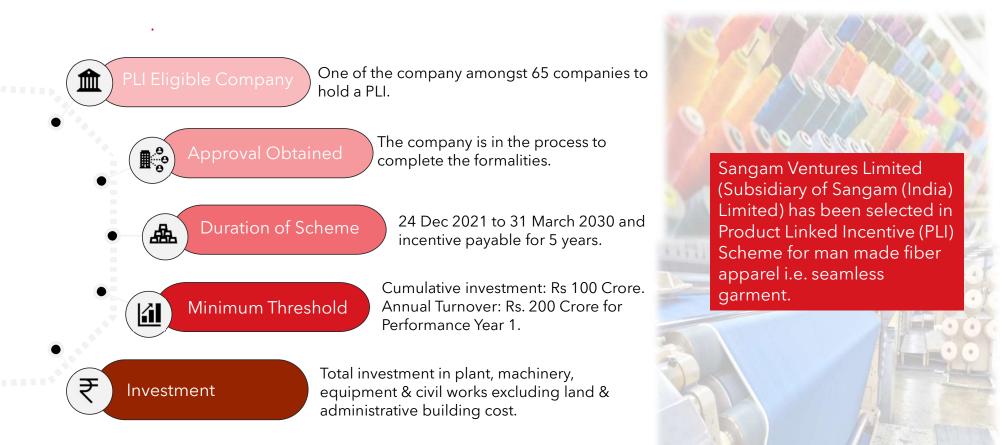


Historical Balance Sheet

												Value	e through values
Particulars (Rs in Cr)	FY 19	FY 20	FY 21	FY 22	FY 23	H1 FY24	Particulars (Rs in Cr)	FY 19	FY 20	FY 21	FY 22	FY 23	H1 FY24
(a) Equity Share Capital	39.42	39.42	43.42	43.42	45.05	50.25	Non-Current Assets						
(b) Share Warrant	0	0	0	25.65	23.40	0	Property, Plant and Equipment	647.52	615.41	585.7	594.75	719.63	913.92
(c) Other Equity	481.28	487.70	508.92	646.86	814.68	916.89	Right of Use Assets	0	0	0	3.49	2.40	1.63
Total Equity	520.70	527.12	552.34	715.93	883.13	967.14	Capital Work in Progress	10.14	6.02	8.81	73.93	222.98	196.89
Non-current Liabilities							Other Intangible Assets	0.88	0.81	4.61	3.54	3.24	2.83
Financial Liabilities							Intangible Assets under development	1.68	3.56	0	0.14	0.09	0.78
(a) Borrowing	285.17	242.28	204.37	180.55	339.53	425.85	<u>Financial Assets</u>						
(b) Lease Liability	0	0	0	2.19	0.95	0.36	(a) Investments	5.85	5.85	0.04	0.79	0.75	0.75
Other Non-Current Liabilities	0	0	0	0	10.11	0	(b) Other Financial Assets	10.21	9.50	9.89	26.49	30.99	34.66
Deferred Tax Liabilities (Net)	45.98	49.11	48.95	37.86	34.7	32.60	Other Non-Current Assets	8.37	6.39	5.91	54.02	113.94	128.57
Total Non-Current Liabilities	331.15	291.39	253.32	220.60	385.29	458.81	Total Non-Current Asset	684.65	647.54	614.96	757.15	1,094.02	1,280.03
Current Liabilities							Current Assets						
Financial Liabilities							Inventories	360.8	372.78	376.35	527.97	513.36	506.04
(a) Borrowings	355.07	358.99	385.13	426.14	484.2	505.32	Investments	0	0	0	0	6.86	8.12
(b) Lease Liabilities	0	0	0	1.43	1.65	1.45	Trade Receivables	349.88	291.55	280.01	376.43	352.82	416.81
(c) Trade Payables	164.58	114.66	116.07	287.43	226.87	249.71	Cash and Cash Equivalents	0.68	13.65	10.10	22.3	27.97	20.69
(d) Other Financial Liabilities	137.31	150.13	74.46	131.9	137.25	158.64	Other financial assets	47.86	49.52	55.21	60.58	56.08	41.74
Provisions	13.51	17.52	16.96	18.99	23.31	31.98	Current Tax Assets	8.35	4.45	5.65	0	7.01	8.85
Other current liabilities	12.08	10.35	10.35	17.73	18.86	21.47	Other current assets	82.18	61.02	66.35	71.80	102.44	112.24
Current Tax Liabilities	0	0	0	3.84	0	0	Assets Held for Sale	0	0	0	7.76	0	0
Total Current Liabilities	682.55	622.00	602.97	887.46	892.14	968.57	Total Current Assets	849.75	792.97	793.67	1,066.84	1,066.54	1,114.49
Total Equity and Liabilities	1,534.40	1,440.51	1,408.63	1,823.99	2,160.56	2,394.52	Total Assets	1,534.40	1,440.51	1,408.63	1,823.99	2,160.56	2,394.52
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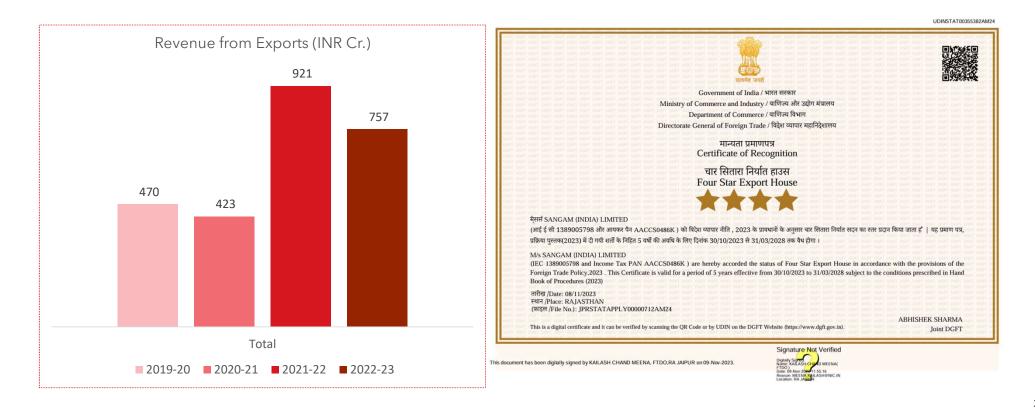




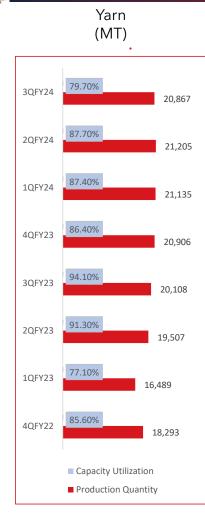
Recognised Four Star Export House

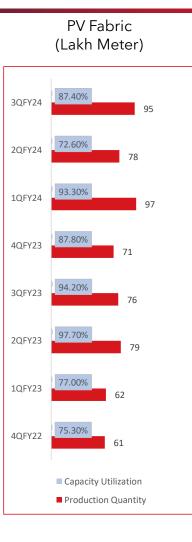


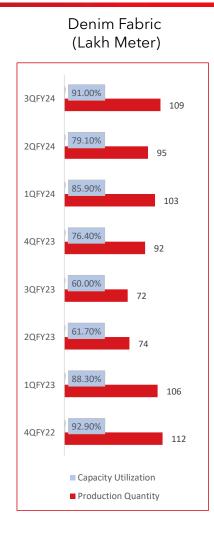
Sangam (India) Limited has been recognized as a four-star export house.



Production Quantity & Capacity Utilization %

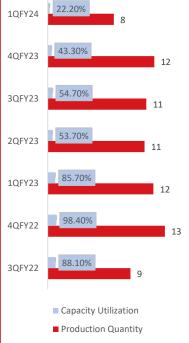






Garment (lakh pcs) 3QFY24 28.50% 10 2QFY24 27.48% 9 1QFY24 22.20% 8 4QFY23 43.30% 12

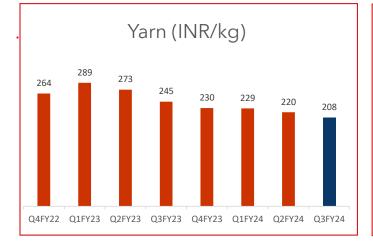
Value through value

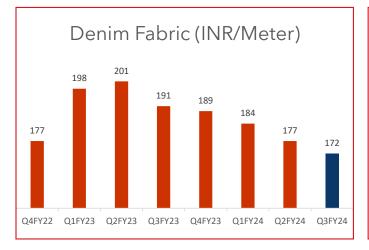


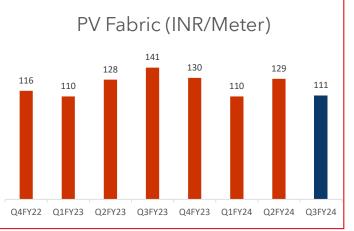
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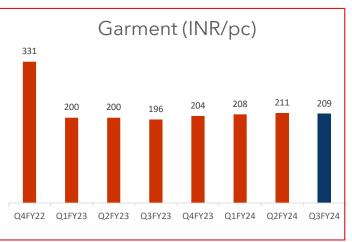


Product wise price realization









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Thank You



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