

Ref. No.: AUSFB/SEC/2022-23/90

Date: 04th May, 2022

To,

National Stock Exchange of India Ltd.	BSE Limited		
Exchange Plaza, C-1, Block G,	Phiroze Jeejeebhoy Towers,		
Bandra Kurla Complex,	Dalal Street,		
Bandra (East), Mumbai 400051,	Mumbai 400001,		
Maharashtra.	Maharashtra.		
NSE Symbol: AUBANK	Scrip Code: 540611		

Dear Sir/Madam,

Sub: Disclosure of schedule of Non-deal Roadshow / Analyst / Institutional Investor Meet of AU Small Finance Bank Limited ("Bank") pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

It is hereby informed that the Bank will be participating in non-deal roadshows and shall be meeting existing and prospective investors on following dates and locations:

Tentative Dates	Location	
4 <sup>th</sup> May, 2022 to 27 <sup>th</sup> May, 2022	India, United States of America, United Kingdom	
90A	& Scotland, Middle East, Singapore and Hongkong	

Note: The above dates and locations of the non-deal roadshow are subject to change due to exigencies on the part of investor and/or Bank.

A copy of the investor presentation for the non-deal road show is attached.

The above information may also be accessed on the website of the Bank at <a href="https://www.aubank.in/investors.">https://www.aubank.in/investors.</a>

JAIPUF

This is for your information and records.

Thanking You,

Yours faithfully,

FOR AU SMALL FINANCE BANK LINUTED

Manmohan Parnami

Company Secretary and Compliance Officer

Membership No.: F9999

investorrelations@aubank.in

Registered Office AU SMALL FINANCE BANK LIMITED

19-A Dhuleshwar Garden, Ajmer Road, Jaipur - 302001, Rajasthan, India

Phone: +91 141 4110060/61, Fax: +91 141 4110090

CIN: L36911RJ1996PLC011381

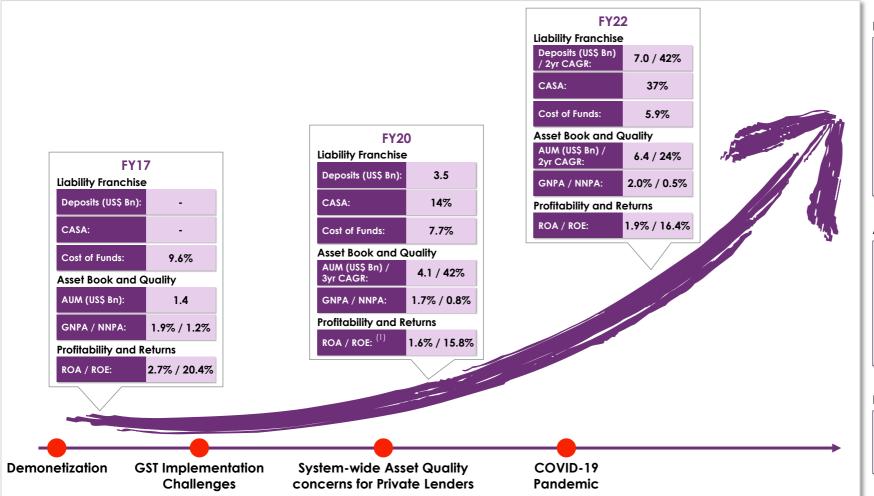
Formerly known as Au Financiers (India) Limited

406686



## Our Resilient Franchise has Continued to Thrive as a Bank Despite Multiple Industry Headwinds





### **Liability Franchise**

- Built granular US\$ 7 Bn+ liability franchise from ground up with 37% CASA ratio and declining cost of funds
- Launched several new digital products and services like AU 0101 app, video banking, QR codes, credit cards to accelerate customer acquisitions

### **Asset Book and Quality**

- Continued growth and further diversification of loan book
- Demonstrated deep customer understanding, product selection and lending discipline to maintain strong asset quality despite successive industry headwinds

### **Profitability and Returns**

Delivered consistent 13%+ and increasing ROEs since FY17 (2)

Notes: US\$ 1 = INR 75 exchange rate to convert all INR amounts into US\$ in the presentation. All numbers in the presentation have been approximated for presentation purposes.

- 1. Excludes profit from sale of stake in Aavas Financiers
- 2. Except in FY21 when ROE was impacted due to COVID pandemic

## We have Strengthened During the Pandemic



### **Further Granularized Our Liability Franchise**

Retail Deposits % of Total Deposits

43% — 66%

Mar-20 Mar-22

CASA Ratio

14% 37%

Mar-20 Mar-22

### **Digitized Our Business**

Customer Acquisition

**New Products** 

Branch Banking

**Operations** 



**AU 0101** 



**Credit Cards** 



Salesforce Digitalization



Transition to the Cloud



**Video Banking** 



Instant Personal Loans



Deepening Customer Engagement



Strong Cybersecurity

Measures



Merchant QR Codes



Buy Now Pay Later (BNPL) (1) 99 184

Urban Branches FY20 vs FY22



#### Notes:

- 1. BNPL is in the process of being launched
- 2. Data analytics is in the process of being set up

# AU Bank: Confluence of Scale, Growth, Asset Quality and Profitability with Tech-Led Banking



US\$ 7 Bn / 61% Deposits / 4yr CAGR US\$ 6.4 Bn / 35% AUM / 5yr CAGR ~2.75 MM
Customer Base

**919**Touchpoints

**37%** CASA Ratio

**2.0% / 0.5%**GNPA / NNPA Ratio

**19.7% / 21.0%** Tier-1 Ratio / CRAR

**1.9% / 16.4%** ROA / ROE

1.05 MM AU 0101 Customers **0.5 MM**AU 0101 MTUs (1)

**480,000+**UPI QRs Installed

170,000+ Credit Cards Issued

Notes: All figures for FY22 / as of Mar-22
1. Monthly Transacting Users

### India Opportunity: We Are Being Aided by Strong **Structural Tailwinds**



### Large Base of Millennials and Gen Z

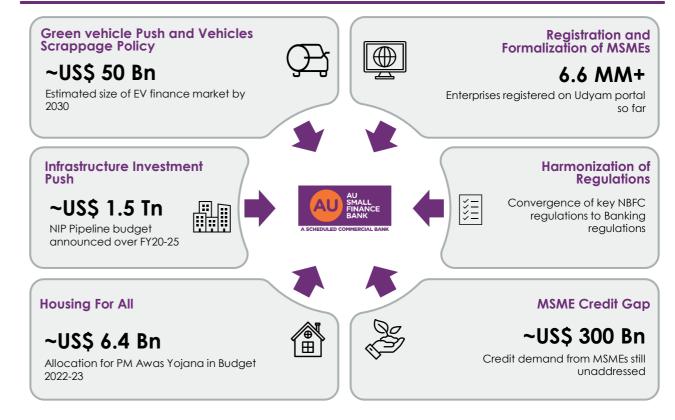
of India's Population comprised of Gen Z and Millennials (1)

### **Rising Smartphone Penetration**

Smartphone Penetration, % 2014 2021 ~10% 38-41% of India's of India's

population population **Growing Credit Card Penetration** # Credit Cards issued Feb-22 **Mar-17** 29.8 MM 71.7 MM

### **Government Support for Inclusive Growth**



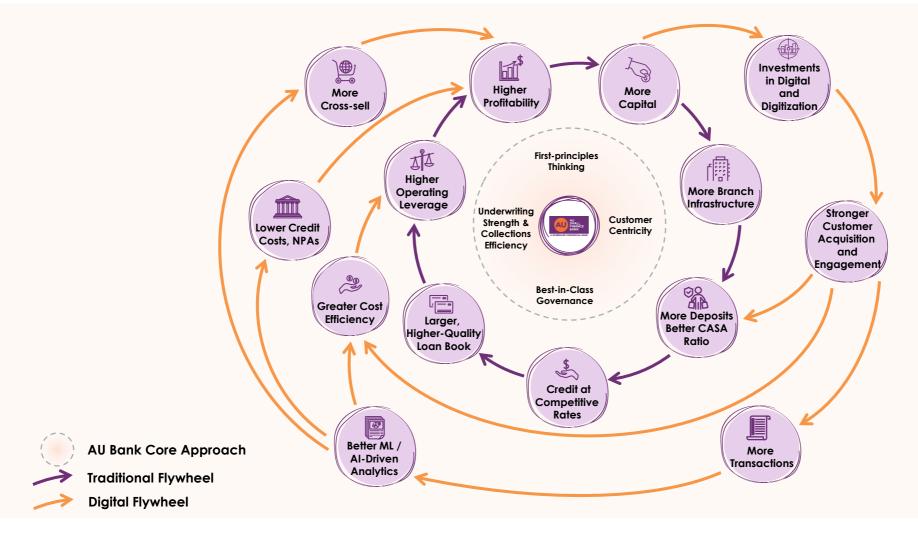
Source: NITI Aayog Report, IMF; RBI Report on MSMEs, 2019, Budget 2022, NIP Report of the Task Force 2020, United Nations, Redseer

Note:

1. In 2020

# Our Digital Strategy has Added Self-Reinforcing Layers to our Traditional Flywheel





## Our Digital Products and Services Are Scaling Well





Video Banking

==

**Credit Cards** 



1.05 MM+

Cumulative Registrations on AU 0101 (1)

100,000+

Video Banking Savings Accounts opened (2) 25,000+

Monthly run rate of credit cards issued (1)

480,000+

Total QR Codes installed (1)

590,000+

Average Monthly
Active Users (1)

US\$ 53 MM+

Balance in Video
Banking accounts (1)

70%

cards issued without manual underwriting (1)

120,000+

New to bank merchants acquired via QR codes (2)

~US\$ 35 MM

Digital Personal Loans
Disbursed (1)

41%

Newly acquired Savings accounts via Video Banking (3) 49%

First-time credit card users (1)

68%

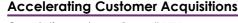
Increase in CASA AMB post QR Code install (1)

### Notes:

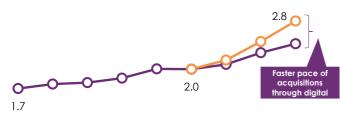
- 1. As of 31-Mar-22
- 2. In FY22
- 3. For Q4FY22

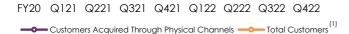
# Digital-led Strategy is Delivering Faster Customer Growth While Also Diversifying Our Customer Base



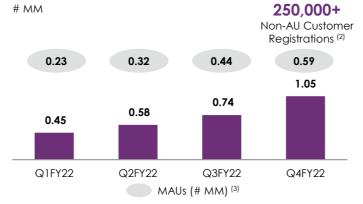


Cumulative customer Base, # MM



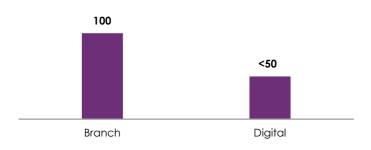


### Cumulative Registrations on AU 0101



### Significantly Lower Customer Acquisition Cost (CAC)

Savings Account CAC, Indexed to 100 (2)



### Robust Activation Levels with Increasing Levels of Adoption (2)

### Video Banking Providing us Access to a Differentiated Customer Base (2)



86%

First month AU 0101 Activation



97%

Financial transactions executed digitally



87%

Non-financial txns. executed digitally



80%

New customers acquired in Urban Areas



47%

New customers are Salaried Professionals



70%

New customers in the 19-32 Age Bracket

#### Notes:

- 1. Digitally acquired customers are New to bank customers acquired through digital products/channels (Digital Savings Accounts, Credit Cards and UPI QR)
- 2. As of 31-Mar-22
- 3. Monthly Active Users

## **Our Key Competitive Moats**





Deep Understanding of Customers, Credit and Collections Along with the Pull of the Banking Platform 27 years of experience in serving new-to-credit, underserved customer base of self-employed and small merchants in tier-2+ markets

### Digitally Native Operations with Effective Deployment of Technology at Scale

Building strong digital touch-points for every aspect of the customer journey while driving digitization and automation across operations

Built Granular, Scaled, Stable and Low-Cost Liability Franchise Within 5 Years Granular, urban-dominated deposit base with healthy CASA ratio of 37% (1) and declining cost of funds

### **Proven Asset Quality Across Multiple Cycles**

~2% GNPA (1) levels despite the COVID pandemic that have sustained through earlier cycles. Demonstrating right underwriting, customer selection, secured lending discipline and collections strength

### Profitable Product Portfolio with Diversification into New-Age Digital Products

Well-diversified, secured loan portfolio (vehicle loans, SBLs, home loans, commercial banking) with acceleration of customer acquisitions through new-age digital products

### Delivering Strong, Profitable Loan Book Growth Year on Year

35% loan book CAGR (Mar-17 to Mar-22) consisting of small-ticket collateralized loans with 5x growth in customer base, while delivering a 1.9% ROA and 16.4% ROE (1)

Seasoned Management Team with Extensive Product Expertise and Successful Track Record Highly experienced, long-standing management team with a successful execution track record. Streamlined organizational structure into 10 SBUs (2) for driving scalability

### Notes:

1. For FY22

2. Strategic Business Units

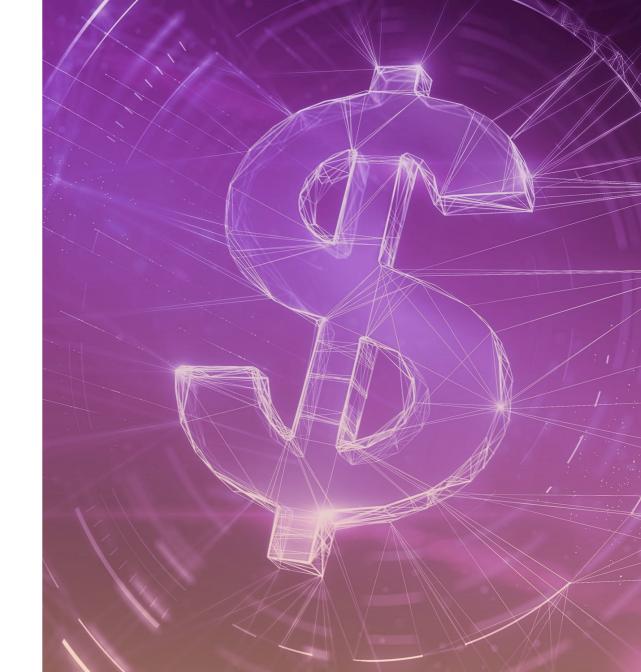




## **OUR STRATEGIC PRIORITIES**

- 1) Scale retail focused, sustainable liability franchise
- Drive Sustainable growth from existing products and segments
- 3 Build a Tech-led ecosystem
- 4 Strong risk management and controls
- 5 Develop a highly empowered and capable team
- 6 Enhance our brand identity
- 7 Strengthen our ESG commitments

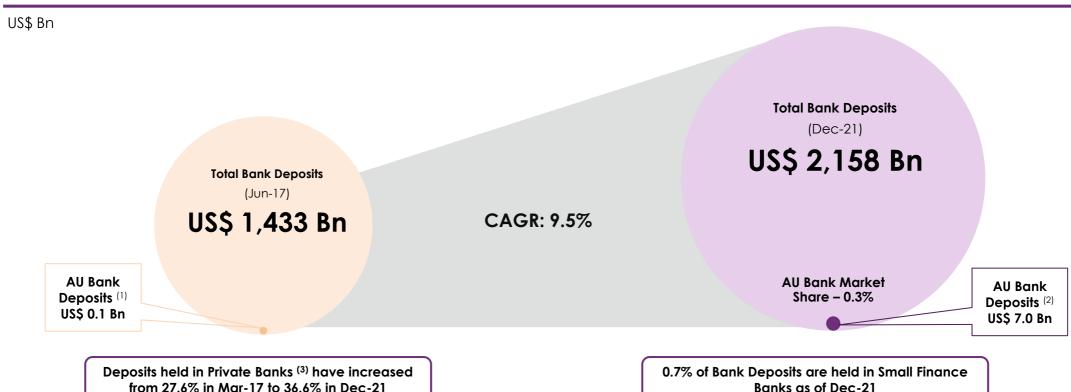
# Retail-Focused Liability Franchise



## Large, Growing Addressable Deposit TAM



### Large and Growing Deposit Market Provides AU Bank Massive Room for Growth



**Source:** RBI Bank Deposits Database (Dec-21 and Jun-17)

#### Notes:

- Total deposits as on 30-Jun-17
- Total deposits as on 31-Mar-22
- Includes private banks, foreign banks, small finance banks and payment banks' deposits

Banks as of Dec-21

## Growing Urban CASA Customer Base is a Key Priority



### **Unique Approach to Customer Targeting**

### Accelerating Acquisitions and Deepening Engagement

### **Targeted Geographic Expansion**



### Acquiring High Quality Retail Customers Through Premium Offerings (1)

### **Focus Segments**



Housewives / Small Entrepreneurs



## Acquire and Engage Retail Customers Through Differentiated Products and Services



Royale and Platinum Accounts



Video Banking



Credit Cards



### Differentiated and Diversified Base of Small Merchants/Businesses Transitioning from Informal to Formal Banking (1)



Kirana Stores

**Wholesalers** 

Distributors



Doctor clinics



Coaching Centers



Single Store Pharma Retailers

### Scaling Merchant Base Through Relevant Products



Merchant QR Codes



Customized Cash Management Solutions

Expanding to Select New Geographies and Deepening Existing Geographies (2)

18 states 2 Union Territories

230 Districts 703 Locations

#### Notes

- 1. Royale and Platinum Accounts on Savings account; Maximum and above Account variants on Current account side
- 2. As of 31-Mar-22

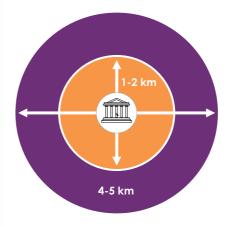
## Disciplined, Tech-Led Approach to Branch Banking



### Clear Execution Principles to Branch Banking



## Growing Reach via Physical Branches and Improving Density via Digital Banking



- Addressing Customer Base
   Through Phy-gital to Increase
   Conversions
- Expanding Catchment Area via Phy-gital Distribution to Enable Larger Coverage of Metro Areas with Fewer Branches



■ Phy-gital Catchment

Physical Catchment

### Rising Sales-Force Efficiency Through Digitalized Tools



Fully Digitalized Sales Team



CRM solutions for 360 Degree Customer View



Localized salesforce with deep understanding of regional behavior



Smart Dashboards for Real-time Tracking



Capsulised Targets with Built-in Gamification



34% Sales Employees Opened 7+ Premium CASA Accounts, increase of ~5x from earlier (1)

# Growing Liability Customer Base Accompanied with Increasing Engagement Levels





	FYIY		FY22		
Transacting Customers	336,000+ —	2.3x	→ <b>781,000</b> +		
Transacting Customers as % of Total Customers	38%	+17%	<b>→</b> 55%		
Avg. Monthly Transactions / Transacting Customer	4.6	5.6x	<b>25.8</b>		

Products per Savings Account Customer has increased from 1.37 (FY21) to 1.52 (FY22)

New-age Digital Products and Services providing strong Hooks for acquisition and engagement

**AU 0101** 

FVAA

- 2 Video Banking
- 3 Credit Cards
- 4 Personal Loans



	FY19		FY22		
Transacting Customers	28,000+ -	3.5x	<b></b>	97,000+	
Transacting Customers as % of Total Customers	<b>56%</b> —	+14%	<b></b>	<b>70</b> %	
Avg. Monthly Transactions / Transacting Customer	24.0	2.7x	<b>→</b>	65.0	

Products per Current Account Customer has increased from 1.34 (FY21) to 1.90 (FY22)

Delivering "One Bank" to small merchants by Integrating multiple business teams

- Merchant QR Codes
- 2 Current Accounts
- 3 Small Business Loans

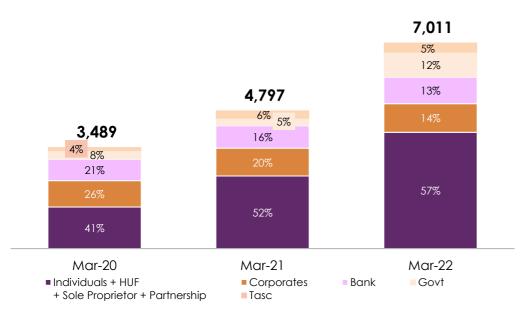
## Driving Diversified, Growing, Urban Deposit Franchise



### Rapidly Growing, Granular Deposit Base

US\$ MM, %

Created specialized verticals to provide customized solutions to various customer segments (Current Accounts, KAM, NRIs, TASC, Enterprise Salary, Wholesale Deposits, Co-operative Banks, Government Enterprises, NBFCs and Financial Institutions Group)



### Large Share of Indian Deposits Are Concentrated in Top Metros and Urban Areas

52%

Share in Indian Bank Deposits of Top 6 Metropolitan Regions and Next Top 20 Cities (1)

### **Increasing Deposits from Urban Markets**

77%

Share of AU Bank Deposits Base from Urban Markets in FY22 vs 74% in FY21

### Rapidly Growing Our Deposit Base in New Geographies

Built Meaningful Deposit Base in a Short Period of Time in New Geographies: Uttar Pradesh, Southern and Eastern India



**Source:** RBI Bank Deposits Database (Dec-21), Census 2011 **Notes:** 

Top 6 Metros – Delhi NCR (includes Faridabad, Gurugram, Ghaziabad, Gautam Buddh Nagar), Mumbai (includes Mumbai Suburban, Thane and Raigad), Bengaluru (Urban), Hyderabad, Kolkata and Chennai. Next 20 cities as per Census 2011 for which data available in RBI database and not already included in Metro regions

High-Quality Loan Book



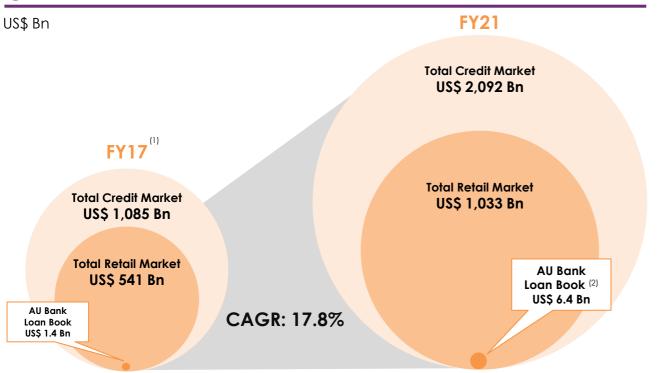
## Large, Underpenetrated Credit Opportunity in India







US\$ Bn



Total MSME Addressable Credit Demand (2019)

US\$ 493 Bn

Formal Credit Supply (2019)

US\$ 193 Bn

Digitally disbursed retail loans (by Banks and NBFCs) to rise:

Expected to increase from ~US\$ 18 Bn in FY21 (~10-11% of total disbursements) to ~US\$ 107 Bn in FY26E (25-30% of total disbursements)

Source: CRIF Report 2021, RBI Report on MSMEs - 2019, RBI Database, Redseer

### Notes:

<sup>1.</sup> FY17 numbers based on growth from FY17 to FY21: retail loans growth of 91% to INR 77.5 L Cr, microfinance loans of 157% to INR 2.5 L Cr and commercial loans of 93% to INR 76.9 L Cr

### Comprehensive Portfolio of Traditional, Secured and Granular **Products Addressing Diverse Banking Needs of Our Customers**



В	usiness Unit <sup>(1)</sup>	Vintage	Mar-22 AUM (US\$ Bn)	Yield	GNPA (as % of Gross Advances)	Contribution from Core Markets <sup>(2)</sup>	% Retail Book	Avg. Ticket Size (US\$ 000s)
	Vehicle Loans	1996	2.3	14.0%	2.5%	74%	~99%	~4.4
	Secured Business Loans	2007	2.2	15.0%	2.6%	75%	~100%	~11.2
	Home Loans	2017	0.4	11.5%	0.5%	67%	~100%	~13.9
Commercial Banking	\$ Business Banking	2017	0.4	9.3%	0.2%	45%	~67%	~124.6
	Agri Banking	2018	0.3	9.7%	0.8%	51%	~74%	~132.3
ommerci	NBFCs	2014	0.3	9.7%	0.1%	5%	~0%	~2,071.1
ŭ	Real Estate Group	2013	0.1	14.7%	2.3%	6%	~23%	~501.3

New, unsecured products like instant personal loans and BNPL being launched based on digital-led customer insights; to be scaled cautiously

Notes: All figures as of Mar-22

Excludes Other loans, that includes OD, FD, gold loans, personal loans, credit cards, etc.

Core Markets are smaller centers in rural/semi-urban which typically have a local economy built around agriculture and small businesses, and which have been our traditional markets for lending

## Our First Principles-Based Lending Strategy





### **Small Ticket Size**

Small ticket financial solutions addressing multiple banking needs

~US\$ 5,300 ~US\$ 200

Avg. Loan Ticket Size

Ava. Instalment Size



### Secured, Risk-based Pricing

Disciplined approach to ensure secured loans backed by assets at the right price

~93%

Secured Loan Book

13.7%

Portfolio Yield (1)



### **Productive, Priority Sector Loans**

Large share of loans towards employment and income generation in priority sectors

~82%

~87%

Income Generation (2)

Loans for Employment and Priority sector Achievement against 75% requirement (3)



### **Customer Service our Forte**

Deep understanding of core market customers and their requirements, and tailoring of our products around their needs



### **Pristine Asset Quality**

Backed by deep underwriting ability and secured lending discipline

2.0% / 0.5%

**GNPA / NNPA** 

**Notes:** All figures as of Mar-22

- AUM Yield excludes OD FD, and is calculated as the weighted average of the respective month yield on outstanding AUM in the respective period
- ~82% of the loan portfolio in vehicle loans and small busines loans segments (together ~70% of total loan portfolio) put to business or agricultural use

## We have Built a Truly Secured and Granular Retail Franchise





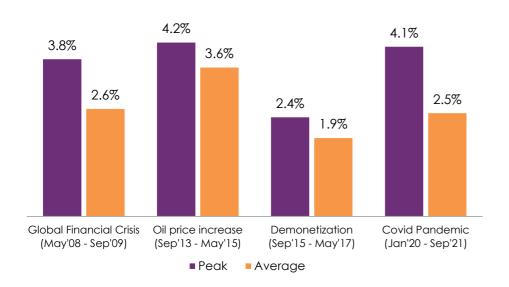
## Resilience of Asset Quality Through Various Cycles, Further Aided by Our Underwriting of "New to Credit" Customers



### **DPDs for Major Events across the Cycle**

90+ DPD%

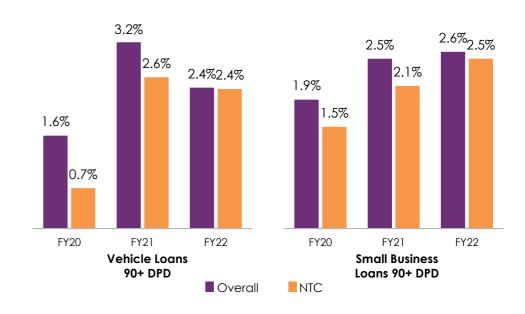
Consistently Controlled and Low DPDs across Distress Events
Demonstrate the High Quality and Accuracy of our Underwriting
Capability



### DPDs for Overall Portfolio v New to Credit (NTC) Customers

90+ DPD%

Lower DPDs for NTC Customers Demonstrates the Differentiated Strengths in our Underwriting and Deep Understanding of Such Underserved Segments



## Our Disciplined and Differentiated Approach has Resulted in Strong, Resilient Collections Across Cycles





**Product-specific Collection Teams** 



**Data-Analytics Driven Decision Making** 



**Real-time Tracking Dashboard** 

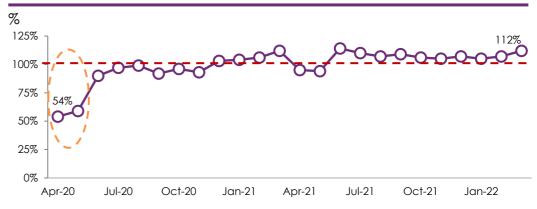


**Specialized Functional Teams for every Aspect** 

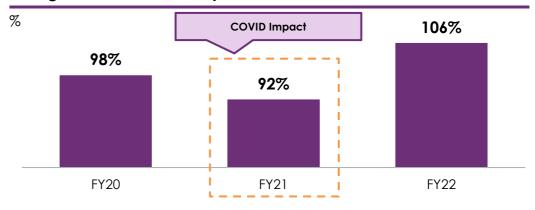


Protection through Insurance against Collection Defaults

### Sharp Recovery in Collection Efficiencies Amidst Covid



### **Strong Collection Efficiency**

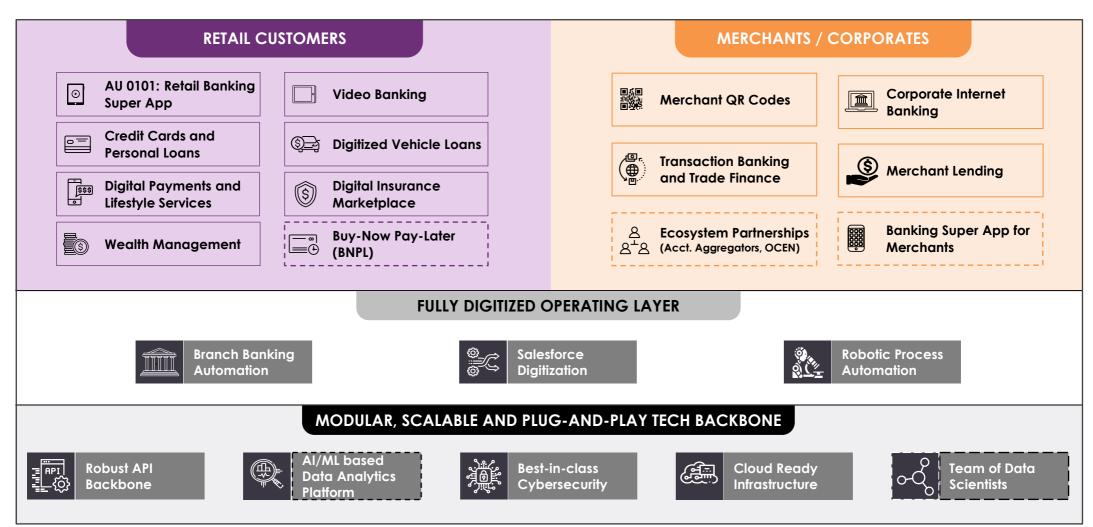


## Building a Tech-Led Bank



## Truly Digitized Ecosystem of AU Bank







## AU 0101: Digital Banking and Commerce Super App for Retail Customers



### **Savings Accounts**

Seamless, digital new customer onboarding

~1,100

Avg. Daily New Savings Accounts (1)

### **Payments Solution**

Digital payments of bills and for direct transfers

0.5 MM+

Avg. Daily Transactions (1)

### **Digital Insurance Marketplace**

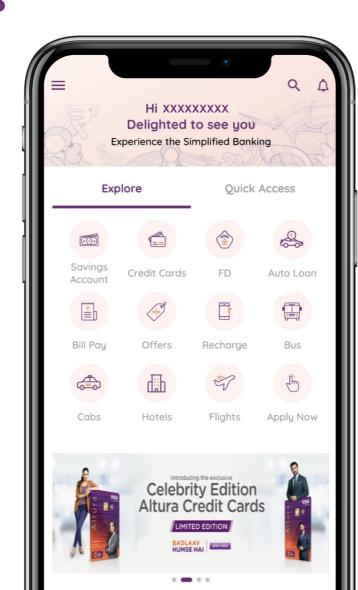
Online marketplace for comparing and purchasing policies across multiple industry-leading partners

### **Lifestyle Services**

Flights, hotels, cabs, other bookings digitally

#### Notes:

- For Mar-22
- 2. As of 31-Mar-22
- BNPL and remittances are in process of being launched



### **Credit Cards**

Digitally-issued, new-age Credit Cards

~25,000

Monthly New Credit Cards Run-rate (2)

### Loans

Pre-approved, customized loan offers

### US\$ 35 MM+

Digital Personal Loans Disbursed (2)

### **Investments**

Invest across FDs, Mutual Funds, Stocks, IPOs

### **Personal Finance Products**

Instant personal loans, personal finance management, BNPL and remittances (3)

## Video Banking has Demonstrated Strong Momentum



### Convenient, Secure and Personalized Solution

### **Strong Service Capabilities**

200+

Video Bankers (1)

400+

Types of Service

Requests available

on Video Banking (1)

100,000+

**Increasing Momentum in** 

**Acquisitions through Video** 

**Banking** 

**VKYC Savings Accounts** 

US\$ 53 MM+

Balance in VKYC

>3x

Increase in Daily Video Banking Calls Since Launch (4)

As of 31-Mar-22

In FY22

For Mar-22 For Q4FY22 opened (2)

accounts (1)

41%

Newly acquired Savings accounts are via Video Banking (4)

Gaining Access to Younger, **Urban, Salaried Customers** Through Video Banking

80%

Customers acquired are Urban Customers (3)

47%

Customers acquired are Salaried Professionals (3)

**70%** 

Customers acquired are Aged 19-32 (1)

## Highly Engaging, Digital Journey for Credit Card Customers



1,70,000+

Credit Cards (1)

40%

Credit Cards in Core Markets (1)

57%

% e-Commerce Spends on Credit cards (2)

70%

Cards Issued without any Manual underwriting (1)

49%

First-time Credit Card Customers (1)

53%

Credit Cards Purchase-Active after 30 Days (1)

81%

Credit Card Customers who have Activated their Cards (1)



Online Card Management



Easy Online Limit Setting

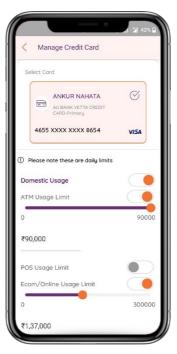


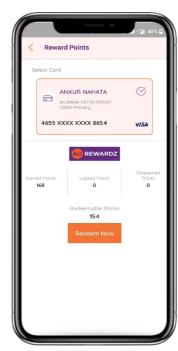
Personalized Rewards

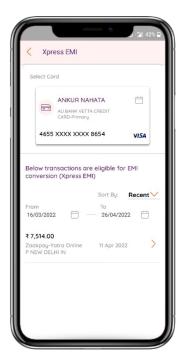


Xpress EMI Option









#### Notes:

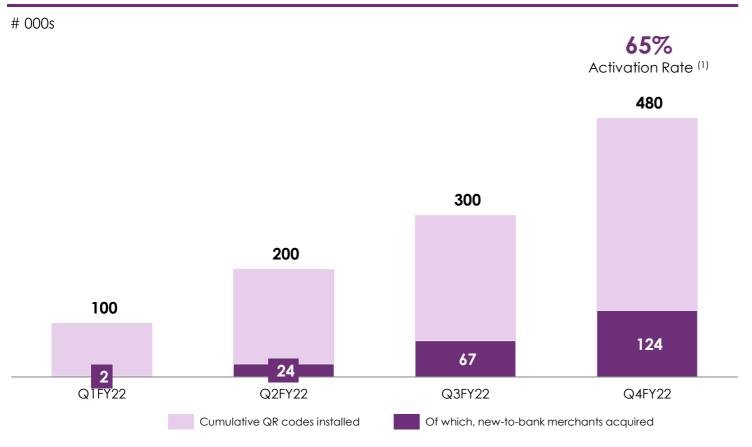
1. As of 31-Mar-22

2. For Mar-22

# Our QR Code-Led Merchant Acquisition and Retention Engine Scaling Up Meaningfully



### Cumulative QR Codes Installed and New Merchant Acquisitions via QRs



**Notes:** All figures as of Mar-22 unless stated 1. On QR Codes installed till 31-Mar-22 2. As of 31-Mar-22

3. For Q4FY22 4. In FY22 68%

Increase in Avg. Monthly balance post QR install (2)

~US\$ 87 MM

Credits received in AU
Bank Accounts via QR
transactions (3)

120,000+

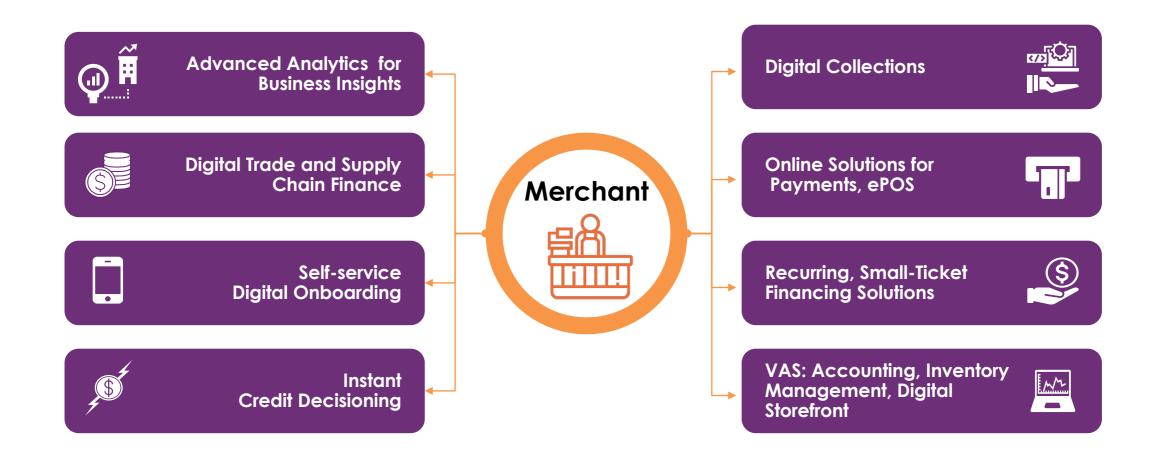
New-to-Bank Merchant Customers acquired (4)

70,000+

Monthly QR Acquisition Rate <sup>(2)</sup>

## Building an Integrated, One-Stop Digital Bank for Merchants





## We Have Made Investments in Core Technology



### Transform the Core

 Modular microservices based architecture

## ;

 Building DevSecOps Platform on Cloud

### Cloud Ready Infrastructure

 Enabling Cloud Journey for Applications through right Tech, process and Maturity



### Data and Analytics Platform <sup>(1)</sup>

- **Scalable platform** on the cloud
- Drive data culture, draw insights with analytics



### Robust API Backbone

- Architecture based on Open Banking standards
- 400+ Bank API available
- Developer Portal for payments and onboarding

## Defense in depth

- Cyber resilience competencies
- Real-time Transaction Monitoring
- Built strong Threat Intelligence tools
- In-house capability for cyber
   Breach Assessment

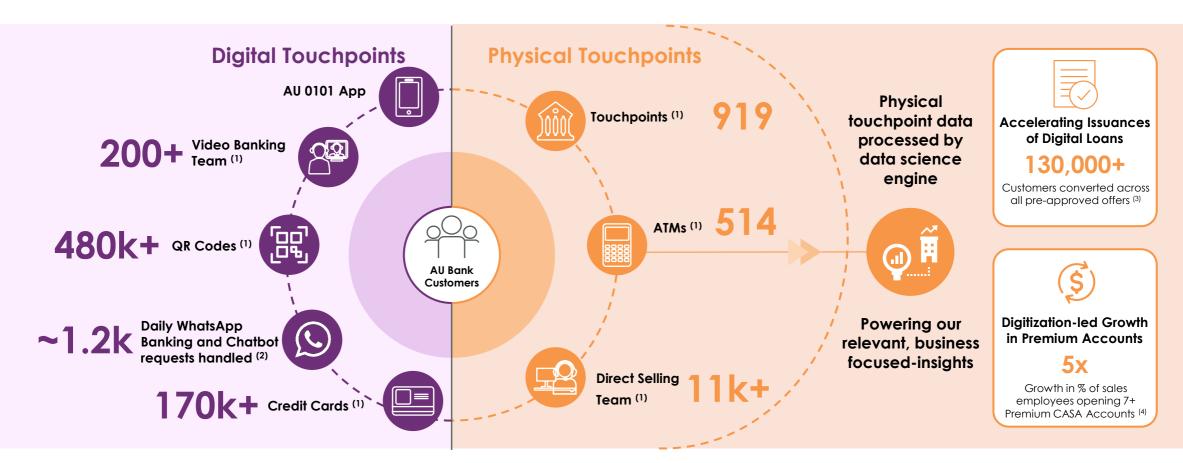


### Note:

1. Data platform is still in process of being set up

# Omni-Channel Touchpoints Across the Banking Platform are Powering Our Data Science Engine

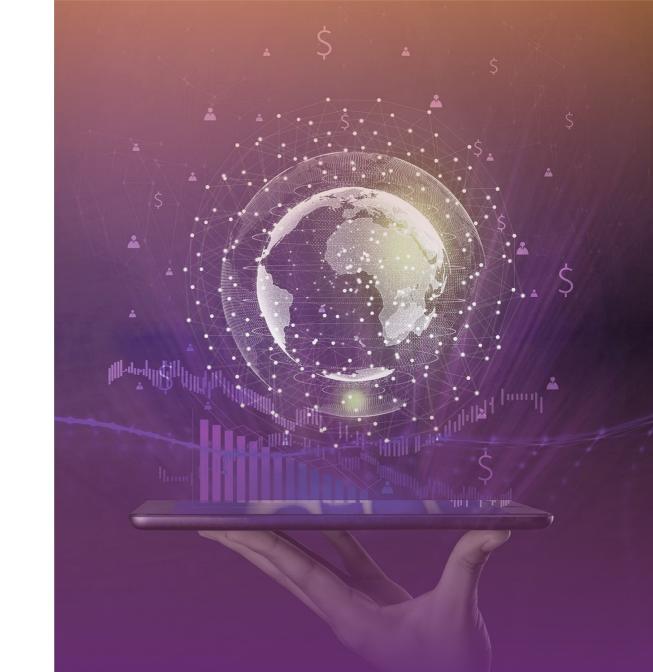




### Notes:

- 1. As of 31-Mar-22
- 2. Avg. 839 WhatsApp banking and 355 Chatbot service requests completed, figures for Mar-22
- 3. For FY22
- 4. 5x growth between Jun-21 and Mar-22

# Our Board and Management Team



## Our Distinguished Board Members





### Raj Vikash Verma, Chairman and Independent Director

- Has held several leadership positions in the financial services sector including CMD at NHB, Officiating Chairman of PFRDA and IMGC
- Member of Advisory Committee of IBBI

### **Independent Directors**



#### Harun Rashid Khan, Non-Executive Director

- Former Deputy Governor and the Executive Director at the Reserve Bank of India (RBI) between 2011 and 2016
- Served on boards of several banks and regulatory bodies like NABARD

<1



### Kamlesh Vikamsev. Independent Director (Additional)

- · Senior Partner, Khimji Kunverji & Co., LLP, CA
- Chairman, IMAC and Member (AC), World Metrological Organization (WMO)
- Ex-Chairman, Audit Advisory Committee, UNICEF

<1



### M. S. Sriram. Independent Director

- Chairperson of the Centre for Public Policy and Faculty member at IIMB and Distinguished fellow at IDRBT
- Director on board of IDMC, NDDB Dairy Services and other institutions

2+



### Pushpinder Singh, **Independent Director**

- Member of the IT Strategy Committee of the Board of SIDBI
- Earlier associated with NPCI as consultant on financial inclusion and new business

2+



14+

Jyoti Narang,

7+

**Independent Director** 

in the hospitality industry

Krishan Kant Rathi.

Finance, H & R Johnson India

Independent Director

Formerly COO of The Indian Hotels Company,

with 40+ years of senior leadership experience

Serves on the Board of Future Consumer, Future Generali Life and Future Generali India

Former CFO, Future Consumer and President-

### V. G. Kannan. **Independent Director**

- Former MD, SBI:
- Fx-Chief Fxecutive, IBA
- Member, Governing Council, IIBF

Years of Association as Director of AU Bank

#### **Executive Directors**



### Sanjay Agarwal, Managina Director & CEO

- Promoter of AU Small Finance Bank
- Recipient of several prestigious awards for Entrepreneurship including EY Entrepreneur of the Year 2017, Business Leader, ICAI Awards, 2017

25+

#### **Uttam Tibrewal.** Whole Time Director

- Over 17 years of experience in financial services
- Responsible for supervising several functions and departments including vehicle, home, small business loans



### Leadership with Strong Execution Track Record, Seasoned **SBU Management Team and Independent Control Functions**





☐ Years of Experience at AU Bank



Sanjay Agarwal Founder. **Managing Director** and CEO



**Uttam Tibrewal Executive** Director



**Vimal Jain Chief Financial** Officer



Manmohan **Parnami** Company Secretary



Vivek Tripathi **Head of Human** Resources

Independent Reporting to the Respective Committees and to the Board



Deepak Jain **Chief Risk** Officer



**Ashok Khandelwal Chief Compliance** Officer



Vinay Vaish **Head of Internal** Audit



Farhan Ahmed **Chief Viailance** Officer



**Amit Mathur Head of Credit:** Commercial Bankina



Vikrant Jethi Head of Collections

01

10

**Branch Banking** 

Wheels

Secured Business Loans

**Housing Loans** 

Commercial **Bankina** 

Digital Banking

Credit Cards

Merchant Solutions Group

Treasury, DCM & Wholesale Deposit Financial & Digital Inclusion



Rishi Dhariwal



**Bhaskar Vittal** Karkera



**Amar Bahl** 

~1



**Ashish Gorecha** 



Vivek Tripathi

8+



**Ankur Tripathi** Chief Information Officer



Mayank Markanday



Manoi Tibrewal



Yoaesh Jain Chief of Staff



Sunanda Sharma

14+

### Our Independent Governance Framework





#### Our Key Control Committees of the Board are Completely Independent

#### **Audit Committee**

Mr. Krishan Kant Rathi (Chairperson)

Mr. M S Sriram

Mr. V G Kannan

Mr. Kamlesh Vikamsey

#### **Risk Management Committee**

Mr. V G Kannan (Chairperson)

Mr. Krishan Kant Rathi

Ms. Jyoti Narang

Mr. H. R. Khan

#### **Nomination and Remuneration Committee**

Mr. M S Sriram (Chairperson)

Mr. Krishan Kant Rathi

Ms. Jyoti Narang

Mr. H. R. Khan

## Highly Seasoned Bench Strength of Managerial Experience









## **Our Brand Identity**



## Our Brand Campaign Reflects Our Initiatives











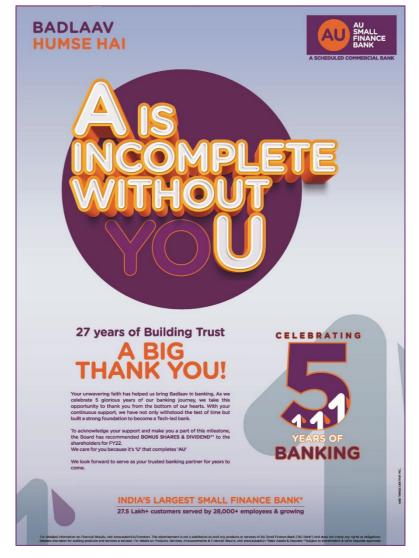




## Our Brand Campaign Reflects Our Initiatives (Cont'd)







## Our Brand Campaign Has Strengthened Our Brand **Identity**

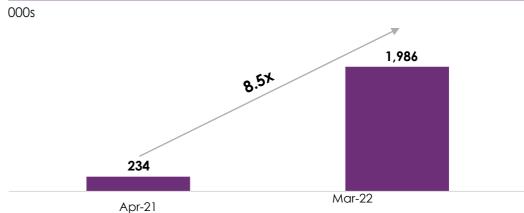


Garnered Robust Viewership Metrics (till Mar-22)

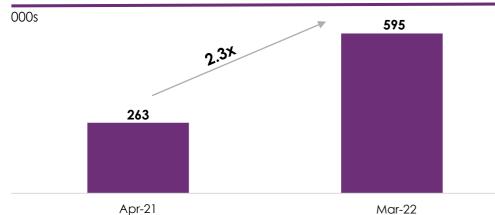
1,070+ MM Ad Impressions

170+ MM Video Views

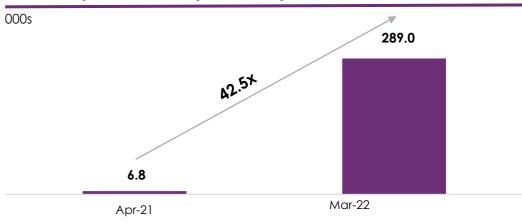
#### Rise in Unique Visitors on Web platforms



#### Increase in Monthly Search Volumes



#### Massive Uptick in Monthly Total Unique Leads



# **Deep ESG Commitment**



## Our Business is Based on Social Principles

Out of Glind Ioans



Building up India's productive asset-base while creating long-term wealth

Loans not for consumption but purely for income-generating purposes

on deneroting & Small ticket loans with strong ability to price risk ensuring manageable repayment **burdens** for first-time formal borrowers

Stepping up efforts to accelerate energy transition by funding clean energy sources (EVs, batteries, solar and CNG vehicles)

Large share of portfolio in Category C (minimal social or environmental impact) projects of Equator Principles

Historically stayed away from lending to polluting sectors such as oil and gas, metals and mining and coal





Enabling the underserved access to a stable and low-cost source of credit

Sourcing granular liabilities from urban centers and lending in rural, semi-urban markets sustainably at lower lending costs

Differentiated underwriting capability and customer understanding enables serving the semi-urban, rural markets profitably Seasoned, renowned Board with majority independent directors since even before the IPO

rks for

Setting Benchmark

Corporate Coverage Corporate Coverage C ESMS procedures (1) and decision-making process incorporated at each stage of transaction appraisal and monitoring

Strong data privacy policies and ISO 27001:2013 certified cybersecurity standards





# Our ESG Initiatives Touch Several Key Issues Faced by Our Communities

















Funding solar projects, electric vehicles, other green energy projects



Paperless customer onboarding, transactions to optimize environmental consumption and minimize carbon footprint



Server virtualization to reduce energy consumption while boosting system efficiency and agility



E-waste management through authorized recyclers and reuse of electronic devices to minimize e-waste



Rainwater harvesting systems installed at several branches. Plantation drives including supporting urban jungles / urban forestry programs



Providing income-generating loans, access to social security schemes and facilitating credit flows to vulnerable sections of society



Supply of credit to SMEs, marginal farmers, micro and small industries, and other unorganized sector entities



Continuously increasing footprint in Special Focus Districts (constrained by various economic, physical, sociological characteristics)



Self-reliance programs for youth through vocational and interpersonal training, women empowerment, financial literacy camps and assistance to Self Help Groups



Dedicated central team, designing, developing, and rolling out financial and digital literacy initiatives to empower vulnerable segments of society



4-tiered governance framework ensuring prompt, responsive complaint resolution and confidentiality of complainants' information



Combating financial crimes with strong whistleblower, anti-bribery, corruption and anti-money laundering policies



Strong data privacy policies and disciplined IT risk management based on Confidentiality, Integrity, and Availability (CIA)



Specialized group of Risk, Control and Governance to ensure effective internal controls



Active participation in public forums on issues and policy matters that impact the interest of stakeholders and industry

#### **Our ESG Achievements**



98%

% Loans disbursed in FY21 that are <US\$ 33,300 ticket size, by number

18,947 MWh

Electricity saved using 18,000 ACPI enabled devices and Virtualizing of Servers 8,000+

Freshers & first-time Job seekers hired since bank launch

8%

Green portfolio in our Vehicle Loans book

37%

Women Lending portfolio in FY21

**US\$ 384 MM** 

**MUDRA Loans disbursed in FY21** 

**9.4 tons** 

E-waste disposed-off through Authorized Recyclers

87%

**Priority Sector Lending** 

45%

CAGR in employee base in 10 years

1,000+

Women empowered through CSR programs

25%

Borrowers are New to Credit (NTC) in FY21

FAA+/Stable

FD Rating by CRISIL Ratings

# Extensive Efforts in Increasing Financial Inclusion and Literacy





#### **Universal Access to Financial Services**

46

Special Focus Districts (SFDs) already under footprint for financial inclusion (1)

• 1,906 Active Employees in SFDs (1)

62%

Touchpoints in unbanked rural areas, rural areas, semi-urban areas (1)



**Supporting Affordable Housing** 

**US\$ 197 MM** 

AUM under PM Awas Yojana for affordable housing (1)

**US\$ 104 MM** 

AUM under Real Estate Group (1) to meet credit needs of small builders operating in affordable housing segment



**Financial Literacy & Education** 

2,101

Financial literacy camps in rural, semiurban geographies and urban slums (1)

 200k+ Stakeholders reached out to through state-wide touchpoints (2)

2,689

Economically underprivileged youth made job-ready through skill development training through AU Skills Academy (1)

• **2,250** Youth have already become financially independent) (1)

**Financial Overview** 



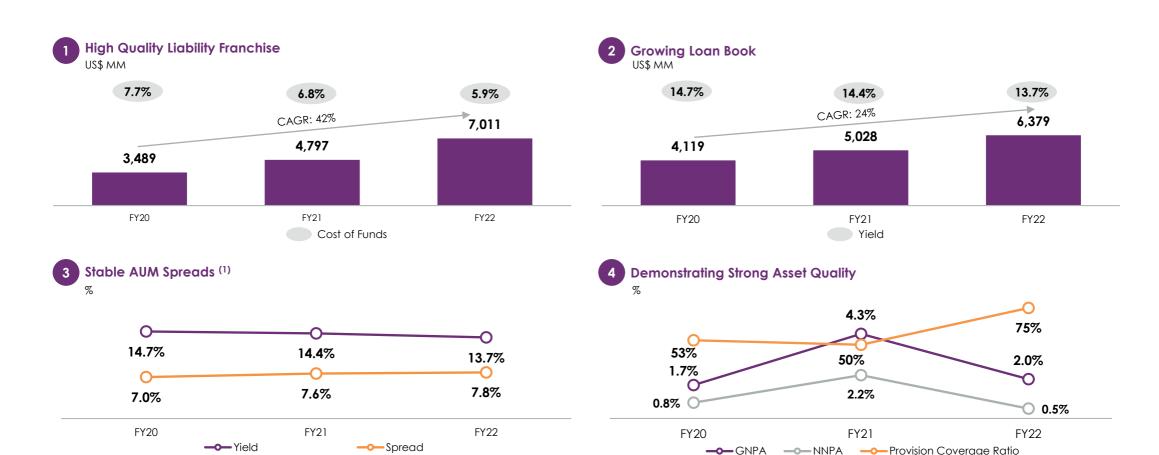
## Our Financial Strengths



- Granular, Sticky Liability Franchise that Continues to Grow and Provide Cost of Funds Advantage
- Robust Growth In Loan Book and Disbursements, While Maintaining Strong Yields
- Consistently Maintaining Highly Stable Spreads
- Underwriting Expertise Ensuring Strong Asset Quality
- Well Capitalized with CD Ratio Below 90%
- Consistently Improving Operating leverage
- Profitable Franchise Delivering Consistent Returns

## Summary Financial Metrics (1/2)



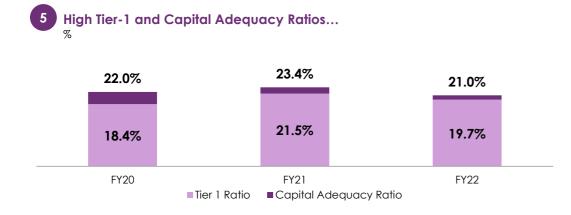


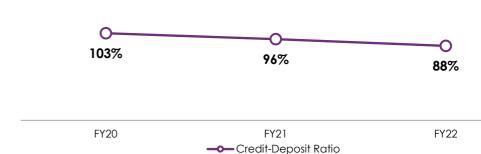
#### Note:

<sup>1.</sup> Calculated as AUM Yield less Cost of Funds for the year

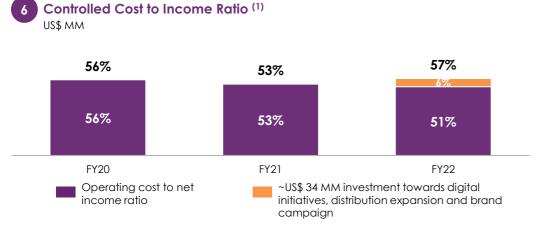
## Summary Financial Metrics (2/2)

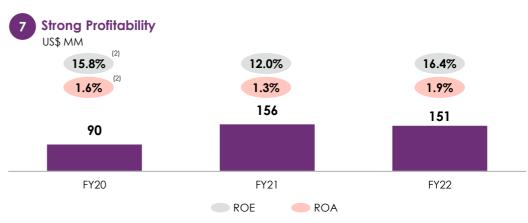






... With Healthy CD Ratio





#### Notes:

- Calculated as Operating Expenses / (Net interest income + Other income)
  ROA and ROE calculated excluding profit from sale of stake in Aavas Financiers

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