

November 10, 2022

Corporate Relationship Department BSE Ltd., Phiroze Jeejheebhoy Towers Dalal Street, Mumbai – 400 001

Dear Sir/Madam,

Sub: Submission of the copy of Investor presentation under regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

Ref: BSE Scrip code: 540704 / NSE Symbol: MATRIMONY

Pursuant to Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, please find enclosed the copy of Investor presentation for the quarter & half year ended September 30, 2022.

The aforesaid presentation is also being hosted on the website of the Company viz., www.matrimony.com.

Submitted for your information and records.

Thanking you

Yours faithfully,

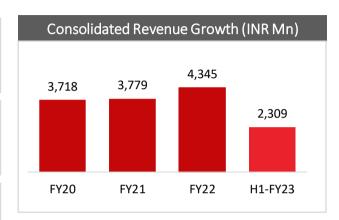
For Matrimony.com Limited

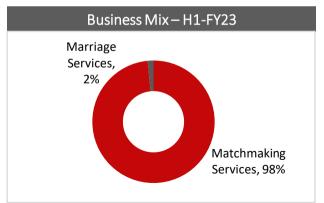
S.Vijayanand Company Secretary & Compliance Officer ACS: 18951 No.94, TVH Beliciaa Towers, Tower II, 5th Floor, MRC Nagar, Raja Annamalaipuram Chennai – 600028





- Founded by Mr. Murugavel Janakiraman in the year 2000 as a community portal for Indians living and working abroad, and since then become the largest Indian matchmaking service.
- Pioneer and leader in the Indian online matchmaking space.
- Providing diversified online matchmaking services both online and offline to cater to the unique requirements of Indian origin consumers like regional, community, and also tailor made services for the elite.
- Forward integrated into providing marriage services by aspiring to become a one stop shop for our customers in an asset light vendor platform for venue bookings, catering, decorations, etc.
- The market cap of the company as on 30th September 2022 ~ INR 13,830.7 Mn





matrimony.com — 2





The Indian Matchmaking Opportunity

Sector Total Population: 1.4Bn Total Unmarried population: 600 Mn+* Total Active Seekers: 100 Mn+* Total weddings: 11-13 Mn p.a

Country

Arranged marriages in India in 2016 80%+

Online Matchmaking industry

6% of marriages in India

Total marriage related spends every year pre-covid

USD 50 Bn

Estimated Revenue of Matchmaking/Dating segment

USD 260 Mn

(2024)

^{*} World Bank, Census, Medium.com, KPMG report, Indian Express, Statista, Company Sources matrimony.com



Launched

TechieMatrimony

Launched BhoipuriMatrimony

medical professionals





Launched IIMIITMatrimony.com Created a new brand identity -WeddingBazaar.com.one of Received second round India's largest wedding of funding of 11.75Mn marketplace from the earlier from various PE avatar of MatrimonyBazaar.com Investors Dubai office As a young launched programmer in Launchedthe Launched "Flite Acquired 100% stake in New Jersey largest matrimony Matrimony", an Cricketer MS Dhoni Boatman Tech Private Limited. Mr. M Janakiraman meet in the world exclusive matchmaking brand ambassador promoters of ShaadiSaga.com Launched launches a Launched "Assisted 'Mega services for premium of Bharat Expanded operations in community portal matrimonybazaar.com Swavamvaram' Matrimony" customers Matrimony Bangladesh 2010 2016 2020 1997 2000 2002 2006 2008 2009 2011 2017 2022 Received first "BharatMatrimony" Launched Company listed on Incorporated Launched Jodii Application round of funding "CommunityMatrimony" made available on stock exchanges and RaiasthaniMatrimonv Matrimony.com launched in Tamil of 8.65 Mn from iPhone, iPad, Launched and BihariMatrimony various PE Android, Blackberry, matrimonymandaps. Launched RainbowLuv Launched Nokia devices investors com for LGBTQIA+ DoctorsMatrimonv community 140+ Matrimony exclusively for

matrimony.com

retail outlets across

in India



Governed by a Strong Board



Murugavel
Janakiraman
Chairman and
Managing Director

Graduated in statistics from Presidency college, MCA from University of Madras

Worked as a software engineer and consultant in USA before starting Tamil Matrimony

Received an award of top 5 Asian Indian businessmen in USA by Asian Indian Chamber of Commerce, Business Icon of the year award by India Today, Nominated twice for the 'Entrepreneur of the year' award by Economic Times

Deepa Murugavel — Non Executive Woman Director: Holds a bachelor's degree of science in biochemistry (special) from Gujarat University and a master's degree in business administration from California Coast University. ● Associated with the company since 2006.

Milind Sarwate — Non Executive Independent Director: Holds a bachelor's degree in commerce from University of Bombay, and is a Chartered Accountant, Cost Accountant and Company Secretary. ● He is currently the Founder and CEO of Increate Value Advisors LLP, which is engaged in facilitating organisations and individuals to discover, develop and deliver business and social value.

S M Sundaram – Additional Independent Director: Mr. S. M. Sundaram is a Chartered Accountant, a Cost Accountant, a Company Secretary, a Chartered Financial Analyst and an MBA from IIM Ahmedabad, with several all-India ranks. ● He has about 33 years of professional experience, most of them in senior roles in Finance and Investment Management. He is currently a Partner & CFO at Creaegis, an asset management platform for private equity investments for global endowments and institutional investors.

Akila Krishnakumar – Additional Independent Director: An alumnus of the Birla Institute of Technology and Sciences (BITS), Pilani. ● Has over 30 years of experience in software product development for financial services. Until 2013, Akila was President - Global Technology and Country Head for SunGard in India - a Fortune 500 company and global leader in financial services software Has won several awards and accolades was among the top 5 women leaders in the Indian technology industry for many years.

C K Ranganathan — Non Executive Independent Director: Holds a bachelor's degree in Chemistry ● Founder of Cavinkare Private Limited, a company engaged in the business of personal care, food, beverages, dairy and snacks ● Conferred the prestigious, Entrepreneur of the Year Award by Economic Times in 2004 ● Currently serves as an independent Non-Executive Director on several Boards such as EID Parry, TVS Logistics amongst others.

George Zacharias – Non Executive Independent Director: Holds a bachelor's degree of technology in chemical engineering and a post graduate diploma in business management from the Xavier Labour Relations Institute, Jamsedpur • Earlier associated with the Company as Nominee Director of Yahoo! Netherlands B.V.

Was also associated with Mindtree Ltd as Sr. Vice President.
 matrimony.com

Awards & Accolades

matrimony.com



Special jury mention for gender sensitivity (2013-2014) for a TVC (Bharat Matrimony-Career) at the National Laadli Media and Advertising Awards, 2015



Received Certificate of Excellence from NASSCOM for 'Innovative Application of Analytics for Business Solution, 2015'



BharatMatrimony
Mobile App- Best app in
the social category.
Global mobile app
summit and awards- July
2016 and July 2017



Bharatmatrimony.com awarded 'India's most trusted online matrimony' by Brand Trust Report India Study 2014



'Most used matrimonial search website' in the year 2013-14 by Juxt Consult



'Find Your Equal'
campaign, award for
'Gender Sensitivity' at
the International
Advertising Association's
IndiAA regional awards —
July 2019



BharatMatrimony has been conferred with the prestigious 'Superbrand 2019' status by leading independent brand arbiter Superbrands India



Matrimony.com featured in ET India growth champions list, 2020



Mr. Murugavel
Janakiraman was
featured in the Top
Technology Leaders 2020
List by Exchange4Media's
Impact Magazine.



Mr. Murugavel was also featured on the Cover page of Stimulus Magazine where he talks about, the journey of our company delivering 20 years of happy marriages

Catering To Indian Diaspora Across The Globe





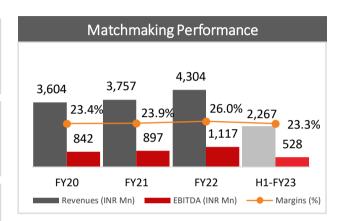


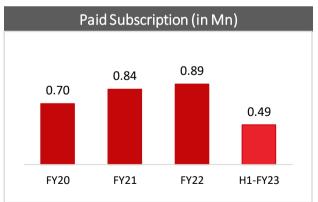
Pioneering Matchmaking Services in India

- Matrimony.com has the largest number of matchmaking online platforms to suit a person's choice and preference
- Differentiates itself from other players in India by following a micro-market strategy,
 offering a range of targeted and customized products and services that are tailored to
 meet the requirements of customers
- Dominant market share in Southern India

Pioneer in Community based, Assisted and Elite Matrimony services

Pioneer in Jodii which is launched in Tamil and 10 other vernacular languages





Flagship Matchmaking Brands

Launched in the year 2000, BharatMatrimony is the flagship brand of Matrimony.com

Comprises a network of 17 different regional portals based on varied regions such as TamilMatrimony, KeralaMatrimony, TeluguMatrimony, BengaliMatrimony, etc.

Key features

- 17 Regional sites
- Flexible subscription packages for 3,6 & 12 months





Key features

- 300+ Community sites
- Flexible subscription packages for 3,6 & 12 months

95% of Indians get married within their own community*

CommunityMatrimony.com is an exclusive matrimony platform consisting of over 300 different community websites

It has been further sub-divided into categories like ChristianMatrimony, MuslimMatrimony, SikhMatrimony, JainMatrimony, AgarwalMatrimony, YadavMatrimony, MarathaMatrimony, etc. Added IIMIITMatrimony.com and DoctorsMatrimony services.

Premium Matrimony Services

Assisted Matrimony – Matrimony.com also provides value added services for the users who are busy and need assistance in matchmaking.

Involves matchmaking services supported by relationship managers who provide personalized assistance to subscribed users. Relationship managers contact the prospects on behalf of the customer after taking the customer's consent and facilitate communication and meetings based on mutual interest.



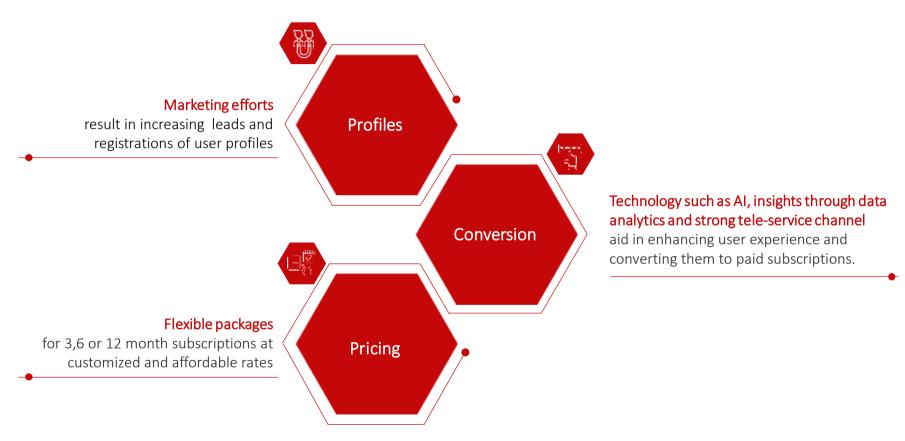






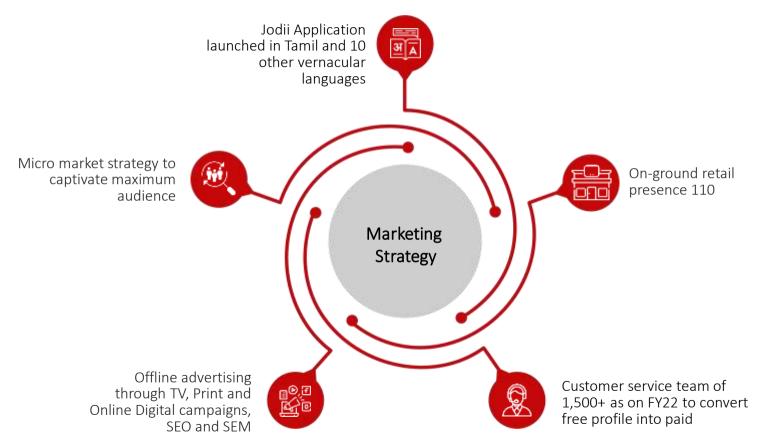
Elite Matrimony – A personalized matchmaking service for the affluent.





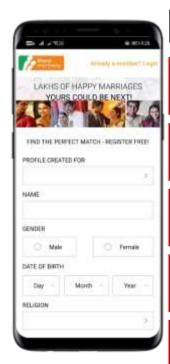


Strategic 360 degree Marketing





Great User Experience through Innovative Technology



Culture of Innovation



Providing seamless and superior experience at all touch points



Innovating the product consistently based on customer preferences and behavior



Continuously enhancing the user experience by live testing with customers



Investing in Big data platform and analytical database to get insights helping in strategic decision



Adapting to changes in technology such as AI to improve partner search experience, calling campaigns, productivity

Great Outcomes



Multiple methods to find a match : emails. Telephone. SMS



Multiple platforms to operate : Mobile site, Mobile App, Website



24*7 customer service support to find a relevant match



Phone call verification and trust badge for more authenticated profile listings



Secure connect : facilitating safe use for women

User

Interface

Features

Success Stories

FamilMatrimony

Love bloomed through WhatsApp for Ishwarya & Arun

A loving family member, friend, or even a co-worker can register on the site to help a person find their partner.



"My sister registered my profile on the site and showed me Arun's profile. When I went through it, I really liked it because he was very frank about himself and what he is looking for."

BengaliMatrimony

Atreyee and Shounak - "I found Shounak in 15 days", says Atreyee

Placing a premium on value systems



"I found Shounak within 15 days of my registration on BharatMatrimony and within a month, everything was fixed. It was indeed quick. What attracted me the most was that family was his priority."

KeralaMatrimony

Rakhee and Vineeth - A Tale of Long Distance Love



"Mere distance does not have the power to shatter unconditional love. Long distance love also works when you truly love someone."

DriyaMatrimony

Saswatee and Ramakanta – "I found Ramakanta in just 4 days"



"I found my life partner here in four days. The site gives you region specific profiles to look through. many of my own family members have had happy and successful marriages through BharatMatrimony."



Forward Integration - Marriage Services

Complementing the online matchmaking business by providing customers a one stop shop asset light vendor platform for marriage services



WeddingBazaar

Online marketplace providing wedding-related services whereby 75,000 vendors, catering and decoration, etc. are listed, more than 18,000 weddings planned.

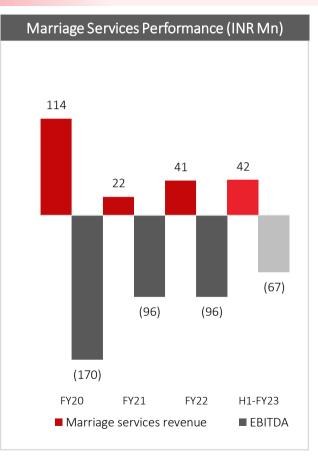


mandap.com

from BharatMatrimony

Mandap

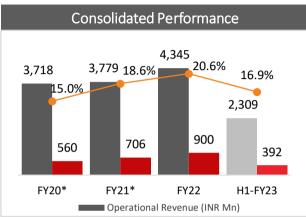
A wedding venue booking platform with more than 25,000 mandaps, banquet halls, convention halls, etc.

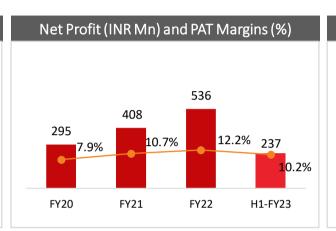


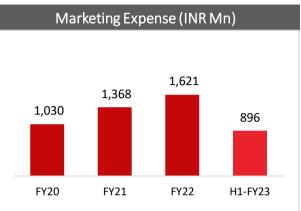
^{*} Restated as per IndAS 116

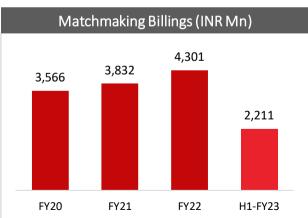


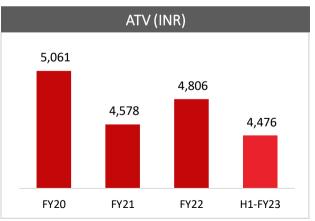


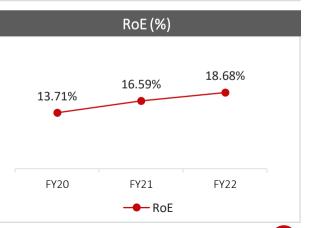








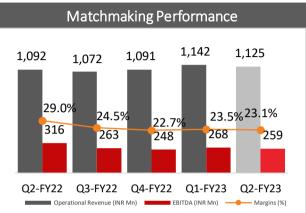


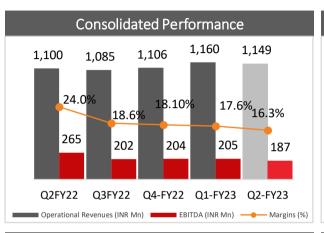


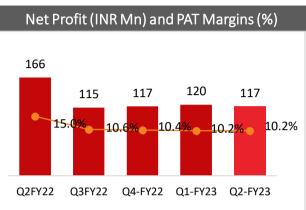
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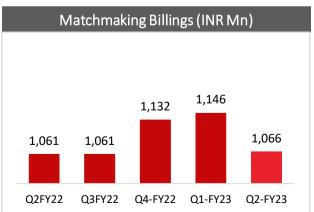


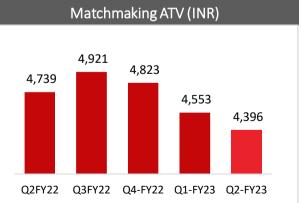
Quarterly Financial Highlights

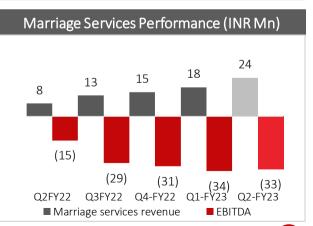












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Operational Highlights For The Quarter

Consolidated Billings

INR 1,091 Mn Revenues INR 1,149 Mn

INR 1,066 Mn
Revenues
INR 1,125 Mn

0.24 Mn paid Subscriptions

Average transaction value for the matchmaking business 4,396 INR

20,955+ success stories created

Consolidated Revenues were INR 1,149 Mn which is a 4.5% Y-O-Y growth. Revenue in wedding services was INR 24 Mn, a growth of 30.6% Q-O-Q and 202.9% Y-O-Y

Added 0.24 Mn paid subscriptions during the quarter (growth of 8.3% Y-O-Y) 20,955 success stories in Q2

Our EBITDA margin for the match making business in Q2 is at 23.1% as compared to 23.5% in Q1 and 29% a year ago. Excluding marketing expenses, our margins in matchmaking are stable at 63%. Return on capital employed annualized for the quarter is at 19.5%

Net profit margin has been stable at 10% + levels for the last 3 quarters

The buyback program of INR 750 Mn (buyback price of Rs 1,150) was successfully completed with 759% subscription and all the shareholders who tendered their shares were accepted for the buyback depending upon their proportion of shareholding. Since the promoter group did not participate, it added further to their entitlement

Launched RainbowLuv matchmaking app for LGBTQIA+ community, to help them find a meaningful relationship. Launched TechieMatrimony, an exclusive matchmaking service for the IT, software, and technology professionals, to help them find a match from the same profession

BharatMatrimony won the Exchange4Media Pride of India – The Best of South' Awards 2022. BharatMatrimony's #PehlePadhaiPhirShaadi won the 'Voice of Change' recognition at the IndIAA Awards



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Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance or achievements of the Company or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Company disclaims any obligation to update these forward-looking statements to reflect future events or

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For further information please contact our Investor Relations Representatives:



Valorem Advisors Mr. Anuj Sonpal, CEO

Tel: +91-22-49039500

Email: matrimony@valoremadvisors.com

matrimony.com



Revenues

EBITDA

Total Expenses*

EBITDA Margin (%)

Particulars (INR Mn)

Quarterly Consolidated Financial Performance

Q2-FY23

1,149

962

187

16.3%

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Q-o-Q

(0.9)%

0.7%

(8.8)%

(130) Bps

Depreciation	77	67	14.9%	77	NA
Finance Cost	15	14	7.1%	16	(6.3)%
Other Income*	41	38	7.9%	41	NA
Share of Profit/(loss) of associate	1	(2)	NA	(2)	NA
PBT	137	220	(37.7)%	151	(9.3)%
Tax	20	54	(63.0)%	31	(35.5)%
Profit After Tax	117	166	(29.5)%	120	(2.5)%
PAT Margin (%)	10.2%	15.0%	(480) Bps	10.2%	NA
Diluted EPS	5.16	7.23	(28.6)%	5.22	(1.1)%

Q2-FY22

1,100

835

265

24.0%

Y-o-Y

4.5%

15.2%

(29.4)%

(770) Bps

Q1-FY23

1,160

955

205

17.6%

*Operational income adjusted with total expenses to calculate EBITDA

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Particulars (INR Mn)

H1-FY23 Consolidated Income Statement

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Y-o-Y

(21.7)%

Revenues	2,309	2,154	7.2%
Total Expenses*	1,917	1,660	15.5%
EBITDA	392	494	(20.6)%
EBITDA Margin (%)	16.9%	22.8%	(590) Bps
Depreciation	153	131	16.8%
Finance Cost	31	26	19.2%
Other Income*	80	74	8.1%
Share of Profit/(loss) of associate	(0)	(5)	NA
PBT	288	406	(29.1)%
Tax	51	102	(50.0)%
Profit After Tax	237	304	(22.0)%
PAT Margin (%)	10.2%	14.1%	(390) Bps

10.38

H1-FY23

H1-FY22

13.26

Diluted EPS

^{*}Operational income adjusted with total expenses to calculate EBITDA



560

280

52

163

(1)

390

95

295

7.9%

12.95

15.0%

706

259

48

144

(6)

537

129

408

10.7%

17.88

18.6%

Historical Consolidated Income Statement

*Operational income adjusted with total expenses to calculate EBITDA

EBITDA

EBITDA Margin (%)

Depreciation

Finance Cost

PBT

Tax

Other Income*

Profit After Tax

PAT Margin (%)

Diluted EPS

As per IndAS 116 matrimony.com

Share of Profit/(loss) of associate

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900

269

54

150

(8)

719

183

536

12.2%

23.39

20.6%

392

153

31

80

(0)

288

51

237

10.2%

10.38

16.9%

Particulars (INR Mn)	FY20#	FY21#	FY22#	H1-FY23#
Revenues	3,718	3,779	4,345	2,309
Total Expenses*	3,158	3,073	3,445	1,917

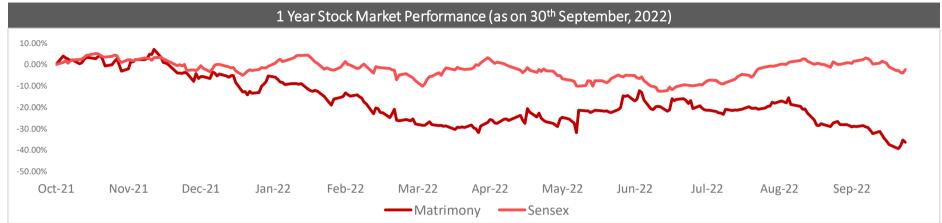


Historical Consolidated Balance Sheet

matrimony.com

114 2,989 3,103 562 10 - 572	2,183 2,294 584 9	ASSETS Non-Current Assets Property, Plant & Equipment Rights of use assets Intangible Assets Goodwill Investment in associate Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net) Other Non-current assets	703 535 29 - 55 60 - - - 20 35	220 631 63 87 47 76 20 190	206 667 60 87 47 74
2,989 3,103 562 10	2,183 2,294 584 9	Property, Plant & Equipment Rights of use assets Intangible Assets Goodwill Investment in associate Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	535 29 - 55 60 - - - 20 35	631 63 87 47 76 20 190	667 60 87 47 74 - 217 4 51
2,989 3,103 562 10	2,183 2,294 584 9	Rights of use assets Intangible Assets Goodwill Investment in associate Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	535 29 - 55 60 - - - 20 35	631 63 87 47 76 20 190	667 60 87 47 74 - 217 4 51
2,989 3,103 562 10	2,183 2,294 584 9	Intangible Assets Goodwill Investment in associate Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	29 - 55 60 - - - 20 35	63 87 47 76 20 190	60 87 47 74 - 217 4 51
3,103 562 10	2,294 584 9	Goodwill Investment in associate Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	- 55 60 - - - 20 35	87 47 76 20 190 -	87 47 74 - 217 4 51
562 10	584 9 -	Investment in associate Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	55 60 - - - 20 35	47 76 20 190 -	47 74 - 217 4 51
10	9	Financial Assets Security Deposits Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	60 - - - 20 35	76 20 190 - 19	74 - 217 4 51
10	9	Bank Balances other than Cash and Cash equivalents Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	- - 20 35	20 190 - 19	217 4 51
10	9	Investments Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	- 20 35	190 - 19	4 51
-	-	Loans to Associate Deferred tax assets (Net) Income tax assets (Net)	- 20 35	- 19	4 51
	_	Deferred tax assets (Net) Income tax assets (Net)	35		51
572	592	Income tax assets (Net)	35		
<u> </u>		,		36	
		Other Non-current assets	2.5		36
			25	39	24
		Sub Total Non Current Assets	1,462	1,428	1,472
		Current Assets Financial Assets			
511	482	1.Security Deposits	41	23	20
1	0	2. Cash and Cash Equivalents	90	95	80
1	0	3.Bank Balances other than Cash and Cash equivalents	1,909	2,173	2,199
132	155		850	860	25
831	822		75		78
72	87		-		2
12					63
-	7				64
1,547	1,553				436
5.222	4,440				2,968 4,440
	132 831 72	132 155 831 822 72 87 - 7 1,547 1,553	3.8ank Balances other than Cash and Cash equivalents 4.Investments 5.Trade Receivables 7. Loan to Associate 72 87 8.Other financial assets - 7 Other current assets 1,547 1,553 Assets held for Sale Sub Total Current Assets	3.8ank Balances other than Cash and Cash equivalents 1,909	3.8ank Balances other than Cash and Cash equivalents 1,909 2,173 132 155 4.Investments 850 860 831 822 5.Trade Receivables 75 80 7. Loan to Associate - 6 72 87 8.Other financial assets 57 62 - 7 Other current assets 43 60 1,547 1,553 Assets held for Sale - 436 Sub Total Current Assets 3,065 3,794





Price Data (as on 30 th September, 2022)	
Face Value (INR)	5.0
Market Price (INR)	621.5
52 Week H/L (INR)	1,082.0/576.9
Market Cap (INR Mn)	13,830.7
Equity Shares Outstanding (Mn)	22.3
1 Year Avg. Trading Volume ('000)	32.8

