EGHMAN



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23/06/2020

To

National Stock Exchange of India Limited

"Exchange Plaza",

Bandra-Kurla Complex,

Bandra (East) Mumbai 400 051

SYMBOL:- MEGH

BSE Limited

Floor-25, P J Tower,

Dalal Street,

Mumbai 400 001

Scrip Code 532865

Dear Sir

Sub: - Q4 and FY-20 Result Presentation-31.03.2020.

We forward herewith presentation on Audited Financial Results of Q4 and FY-20 for information of Member.

We request you take it on your record.

Thanking you.

Yours faithfully, For Meghmani Organics Limited

(K D Mehta)

I hey CH'L

Company Secretary & Compliance Officer



C C to:- Singapore Stock Exchange



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Discussion Summary





Q4 and FY20 Results Update



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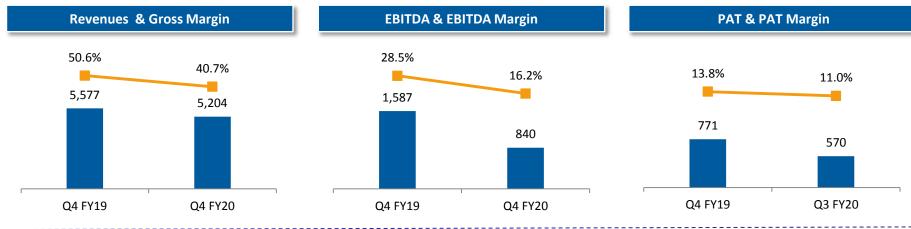
Financial Overview

Q4 & FY20 Results: Key Highlights

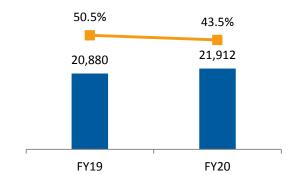


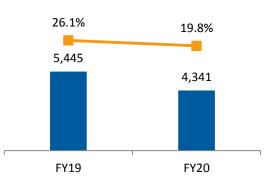


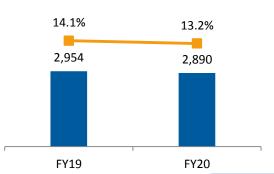
Rs Mn



FY20 YoY Analysis





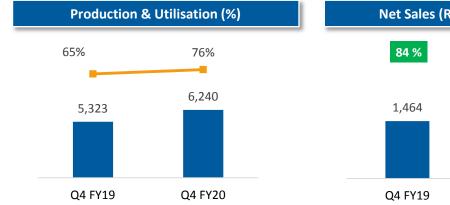


Q4 & FY20 Results: Pigments Business

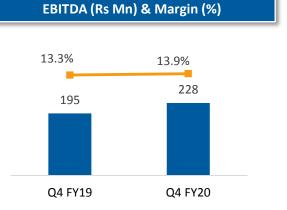




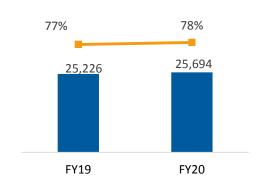
Rs Mn

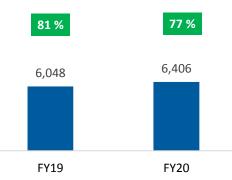


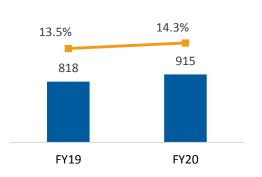




FY20 YoY Analysis





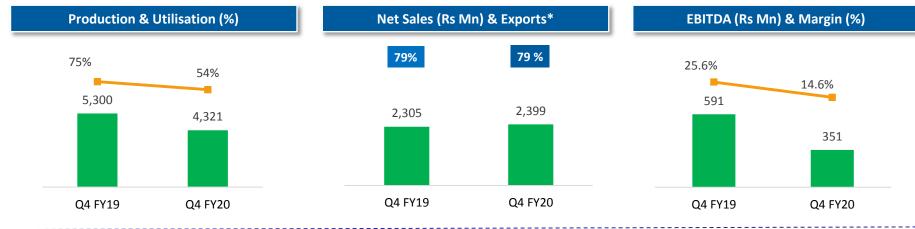


Q4 & FY20 Results: Agrochemicals Business

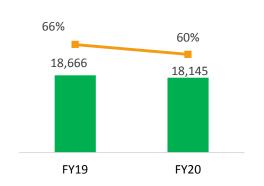


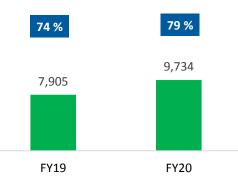


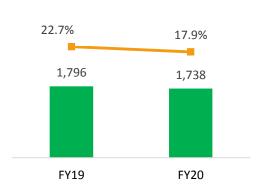
Rs Mn



FY20 YoY Analysis





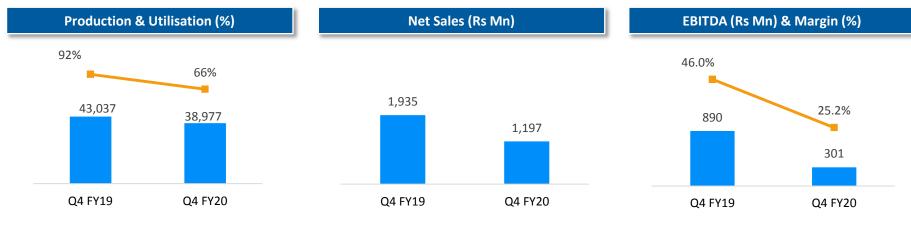


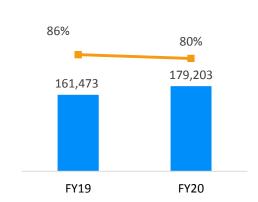
Q4 & FY20 Results: Chloro Alkali & its Derivatives Business



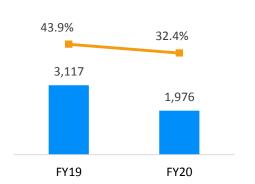


Rs Mn









Q4 & FY20 Results: Consolidated Profit & Loss Statement



Particulars (Rs. in Mn)	Q4 FY20	Q4 FY19	YoY%	FY20	FY19	YoY%
Revenue from Operations	5,204	5 <i>,</i> 577	-6.7%	21,912	20,880	4.9%
COGS	3,088	2,756	12.1%	12,388	10,330	19.9%
Gross Profit	2,115	2,822	-25.0%	9,524	10,550	-9.7%
Gross Margins %	40.7%	50.6%		43.5%	<i>50.5%</i>	
Employee Expenses	254	329	-22.8%	1,287	1,225	5.0%
Other Expenses	1,021	905	12.8%	3,896	3,880	0.4%
EBITDA	840.4	1,587.4	-47.1%	4,341	5,445	-20.3%
EBITDA Margin %	16.2%	28.5%		19.8%	26.1%	
Depreciation	223	239	-6.8%	886	973	-8.9%
EBIT	617	1,348	-54.2%	3,455	4,472	-22.7%
Finance Cost	157	182	-13.8%	426	560	-24.0%
Other Income	265	(22)	N.A.	561	332	69.0%
Exceptional Items	-	159	N.A.	-	159	N.A.
РВТ	725	986	-26%	3,590	4,086	-12%
Taxes	155	215	-27.8%	700	1,132	-38.1%
PAT	570.1	771.3	-26.1%	2,890	2,954	-2.2%
PAT Margin %	11.0%	13.8%		13.2%	14.1%	
PAT after Minority	513	665	-22.8%	2,401	2,513	-4.4%
EPS	2.02	2.61	-22.6%	9.44	9.88	-4.5%

Consolidated Balance Sheet Statement



ticulars (Rs. in Mn)	Mar 20	Mar 19	Particulars (Rs. in Mn)	Mar
quity & Liabilities			Assets	
hare Capital	254	254	Property, Plant & Equipment	9,064
leserves & Surplus	11,836	9,782	Capital WIP	7,874
hareholder's Funds	12,091	10,036	Intangible Assets	245
ninority Interest	1,893	1,492	Financial Aseets	149
			Other Non-current assets	270
ong-term borrowings	4,739	4,506	Deferred Tax Assets (Net)	-
Deferred tax liabilities (Net)	345	504	Non - Current Assets	15,851
Other long term liabilities	260	152		
on - Current Liabilities	5,343	5,164		
			Inventories	3,516
hort-term Borrowings	1,870	2,019	Trade Receivables	5,305
rade Payables	2,747	2,519	Cash & Cash Equivalents	92
Other Current Liabilities	3,245	2,394	Loans and advances	6
Current Tax Liabilities (Net)	181	141	Other Current Assets	849
Current Liabilities	8,043	7,075	Current Assets	9,768
Total Equity & Liabilities	27,369	23,768	Total Assets	27,369

Current Operational Status during COVID-19



Segment	Pigments	Agrochemicals	Chlor Alkali & its Derivatives
Revenue impact due to COVID-19 during Q4 and FY20	250 mn	250 mn	200 mn
Current Capacity Utilization	55-60%	60-65%	65-70%

- ✓ The company's plants and offices are operational and functional in line with the Government's safety and security norms for COVID-19
- ✓ During the initial phase of lockdown, the Company's office and Plants were temporary closed for 2 weeks as per the government directives
- ✓ Expects the overall capacity utilization to return to normalcy by Q2 2020

Business Continuity update



Raw Material	 Dependency on China is minimal and availability from China is normal Benefit of reduction in Raw Material price due to weakness in crude prices and lower capacity utilisation by end user industry due to Covid-19 Total Raw Material import is 10-12% of top-line
Demand/Pricing	 Agro: Products in demand, Stable Prices except for a few molecules, benefitting from currency devaluation Pigments: Prices stable despite due to slow demand and expects to gain from falling crude linked RM prices Chloro-Alkali: Witnessing good demand in Agro & Pharma segment while in other industry demand is picking up slowly and ECU realisation is stable Benefit from forward integration i.e Chloromethane & Agro
Current Capacity Utilization	 Experienced logistic issues during initial lockdown period Impacted due to unavailability of Manpower and Transportation

Discussion Summary





Q4 and FY20 Results Update



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Leading Diversified Chemicals Company Poised for Rapid Growth





Pigments

- Started in 1986
- Amongst top 3 global Phthalocyanine based pigment players
- 14% global market share
- FY20 Revenues: Rs 6,406 Mn
- EBITDA Margin: 14.3%
- 29% of Overall Company Revenues
- Expanding into new geographies and Exploring new pigments



Agrochemicals

- Started in 1995
- One of the largest producers of pesticides in India
- Products across entire value chain
- FY20 Revenues: Rs 9,734 Mn
- EBITDA Margin: 17.9%
- 44% of Overall Company Revenues
- Expansion in 2,4-D, Formulation and setting a multipurpose plant



Chloro Alkali & its Derivatives

- Started in 2009
- 4th largest Chloro-Alkali & its Derivatives complex in India
- FY20 Revenues: Rs 6,098 Mn
- EBITDA Margin: 32.4%
- 27% of Overall Company Revenues
- Setting up backward integrated Epichlorohydrin (ECH) and CPVC resin project to ensure continual growth

Consolidated Financials Highlights: FY19-20

Revenues – Rs 21,912 Mn (13.2% CAGR*)

EBITDA Margin – 19.8% PAT Margin – 13.2% EBITDA – Rs 4,341 Mn (13.6% CAGR*)

Debt / Equity - 0.57x

PAT – Rs 2,890 Mn (26.9% CAGR*)

ROCE – 17.0% ROE – 22.7%

Sustainable Competitive Advantages

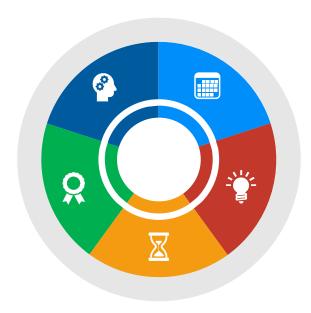


Experienced & Qualified Management and Technical Team

- Rich experience of many decades in chemical sector among the founding members of the company
- Highly qualified technical staff having earlier experience with MNCs and large Indian corporates

Highly Respected Name in Global Chemical Industry

- Amongst top 3 global pigment players
- 4th largest Chloro Alkali & its derivatives complex in India
- Well-recognized agrochemical brands (Megaking, Megastar, Megacyper, Megaban, Synergy, and Courage)
- More than 36 brands of various pesticides formulations in India



Diversified Customer Base

- 400+ customer base in Pigments & Agro-Chemicals across diverse industries
- 3,000 stockists, agents, distributors and dealers across India
- Close to 50% of revenue derived from export market

Strong Financial Performance

- Consistent Revenue Growth
- Improving Profitability & Return Ratios
- Healthy Balance Sheet

Distinct Cost Advantage

- Vertical integration of production processes
- Effective control on costs & raw material supply
- Produce agrochemical products across entire value chain (intermediates, technical, formulations)
- Strategic location of production facilities with close proximity to sources of raw materials
- Proximity to port leading to easier access to exports market

Key Financial Metrics



Consistent Revenue Growth

- Revenues have grown at CAGR 13.2% over FY16-20, with higher contribution from Basic chemicals
- Improving capacity utilization and completion of Rs 7.65 Bn capex in Chloro-Alkali & derivatives complex and Rs 1.52 Bn capex in Agrochemical will further provide significant scope for growth over coming years

CHEMISTRY OF SUCCESS AT WORK 01 03 02

Robust Return Ratios

- Improving profitability
- Leaner balance sheet
- Significant improvement in return ratios
- ROCE 14.1% in FY16 to 17.0% in FY20
- ROE 15.1% in FY16 to 22.7% in FY20

Strong FCF Generation leading to Significant Debt Repayment

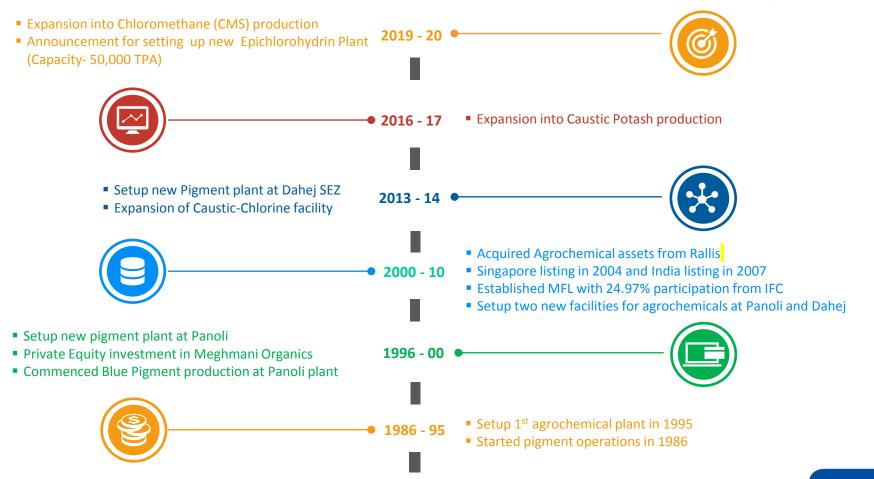
D/E improved from 0.76x in FY16 to 0.57x in FY20

Consistent EBITDA margins

- EBITDA margin has remained stable at ~ 20% levels during FY16-20
- Operationalization of the Rs 7.65 Bn capex in high margin Chloro-Alkali & its Derivatives will further drive the overall EBITDA margin for the company

Key Milestones





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Q4 and FY20 Results Update



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Pigments Business: Key Highlights

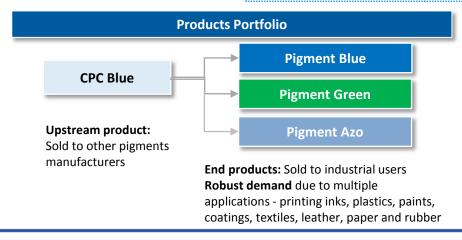


Established Business Profile

- Largest manufacturers of Phthalocyanine-based pigments with 14% global market share & amongst top 3 (capacity wise) global pigments players
- Strong global presence in 70 countries,
- Global distribution network direct presence with subsidiaries in the US, Dubai and a representative office in China
- Strong client relationships (90% business from repeat clients). High
 degree of product customisation, consistent quality and compliance
 regulations add to client stickiness.

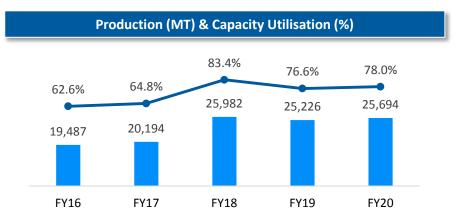
Vertically Integrated Manufacturing Facilities

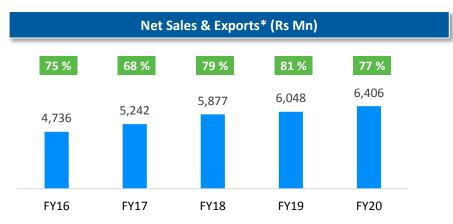
Total Capacity – 33,180 MTPA				
Location	Capacity (MTPA)	Products		
GIDC Vatva, Ahmedabad	3,180	Pigment Green and Azo Pigment		
GIDC Panoli, Bharuch	17,400	CPC Blue, Alpha and Beta Blue		
Dahej SEZ	12,600	CPC Blue, Alpha and Beta Blue		

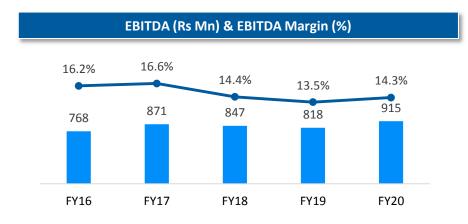


Pigments Business: Operational Overview









Pigments Business: Industry Overview



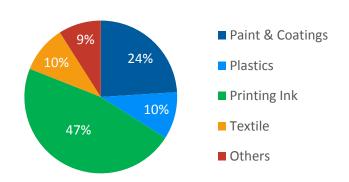
Global Pigments Market

- The global pigments industry consists of three segments organic, in-organic and specialty pigment
- Organic pigments account for 35-40% mkt. share out of total pigments industry
- Organic pigments include Azo Pigments (yellow & red) (50-55% share), Phthalocyanine Pigments (blue & green) (20% share) and other Pigments (25-30% share)
- Organic Pigments growth is linked to end-user industries mainly printing inks, paints and coatings and textile industries
- Paints & coatings and plastics industry have been the major growth drivers (especially from automotive sector)
- India and China are fast becoming the centre of the global Organic Pigments market
- India is leader in Phthalocyanine blue and green pigments
- India's pigment sales have been growing at 13-14% CAGR driven by exports due to India's good quality products, stricter environmental standards and higher regulatory compliance

Global Pigments Market Size (USD Bn)



Demand Driver - Diverse Industrial Use



Agrochemicals Business: Key Highlights



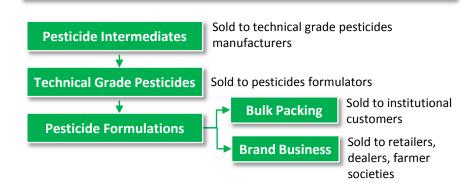
Established Business Profile

- Leading manufacturer of pesticides products across entire value chain
- Established global presence across Africa, Brazil, LatAm, US and Europe
- Strong pan-India presence across 17 states, with ~3,000 stockists, agents, distributors, and dealers network
- Well-recognized formulation brands Megastar, Megacyper, Megaban, Synergy, Courage
- Phase 1 Capex: Doubling 2,4-D Capacity by addition of 10,800 MTPA with capex of Rs 1.27 billion (Operational by Q3 FY21) and Rs 0.25 billion on Formulation Plant (Operational by Q3 FY21)
- Major products 2,4-D, Cypermethrin, Permethrin, Bifenthrin, Lambda cyhalothrin, Profenophos and Chlorpyrifos
- Phase 2 Capex: New Multipurpose plant (MPP) at Dahej with capex of Rs 2.0 Bn (Q4 FY22)

Vertically Integrated Manufacturing Facilities

Total Capacity – 32,280 MTPA		
Location	Capacity (MTPA)	
GIDC Panoli	7,200	
GIDC Ankleshwar	6,840	
GIDC Dahej 18,240		

Product Profile

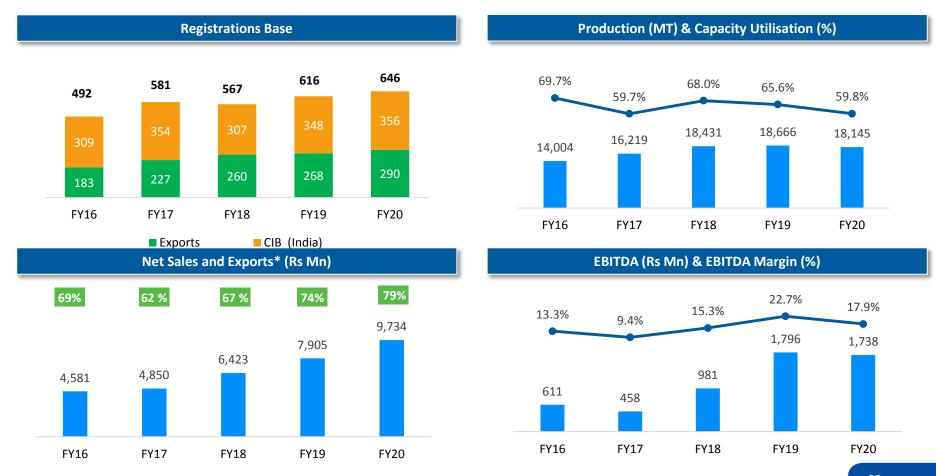


Branded Agrochemical Formulations



Agrochemicals Business: Operational Overview





Agrochemicals Business: Crop-protection Industry Overview

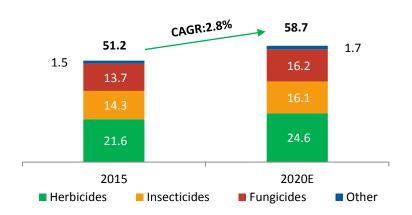


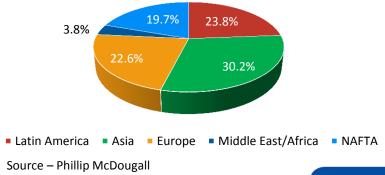
Global Crop Protection Market

- The global crop protection market is set to grow steadily to reach USD 58.7 Bn by 2020
- Key drivers growing population, declining arable land & rising pest concerns
- Products worth ~USD 3 Bn to go off-Patent over 2017-20, gives strong opportunity to generic agrochemical players
- India is the 4th largest global producer of Pesticides with an estimated market size of USD 4.9 Bn in FY17 after United States, Japan and China
- The demand for agrochemicals in India is split in equal proportions between domestic consumers and exports

Kg per hectare 12.0 13.0 7.0 India UK USA Japan China

Global Crop Protection Market (USD Bn)





Chloro Alkali & its Derivatives Business: Key Highlights



Established Business Profile

- 4th largest Chloro-alkali & derivative complex in India
- 3rd Largest in Chloromethane (CMS) and Hydrogen Peroxide (H2O2).
- Chloro-alkali and derivatives Complex, back up with own 60 MW Captive power plant (CPP). Further on going expansion of 36 MW CPP, likely to be commission by June 2020.
- Strategically located with close proximity to the port (importing coal) and customers (Caustic Soda & Chlorine supplied via pipeline), leading to lower logistics costs.
- Good track record of Capital allocations. Achieved CAGR @ 22% since last four years.

Products Multiple Applications

Caustic Soda

Used in soap & detergents, pulp & paper, alumina production ,textiles processing, Agrochemical and pharma intermediates

Chlorine

Used in PVC manufacturing, dyes & dyes intermediates, organic & inorganic chemicals, drinking water disinfection, pharmaceuticals, Chlorinated solvents

Caustic Potash

Used in Soaps, Detergents, Fertilizers Chemicals

Chloromethanes

Used in Pharma, Agro Chemicals, Fluoro-polymers and Refrigerant gas

Vertically Integrated Manufacturing Facilities

Dahej Facility			
Products	Capacity (MTPA)		
Caustic-Chlorine	2,94,000		
Caustic Potash	21,000		
CMS Products	50,000		

Rs 7.6 Bn Capex Plan:

- Chloromethane (CMS) project of 50,000 MTPA (commenced in July 2019)
 Produce Methylene Dichloride, Chloroform and Carbon Tetra Chloride
- Expansion of Caustic Soda capacity to **2,94,000 MTPA** (operational by Q1FY21) and CPP capacity to **96 MW** (operational by Q1FY21)
- Hydrogen Peroxide capacity of 60,000 MTPA (operational by Q2FY21)

Rs 2.75 bn Additional Capex:

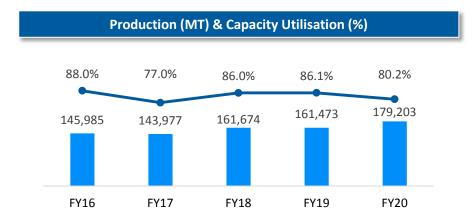
Epichlorohydrin (ECH) project of 50,000 MTPA (operational by Q4FY22)

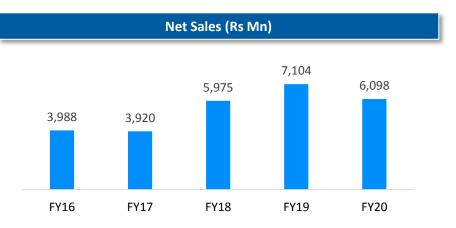
New Investment in Chlorinated Polyvinyl Chloride Resin (CPVC) Project:

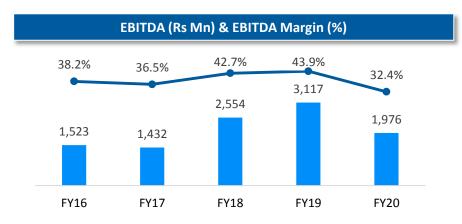
- Announced to set up new CPVC resin project of 30000 MTPA which is expected to be operational by Q3 FY23)
- The expansion will be margin accretive at company level due to higher EBITDA margins in the basic chemicals business

Chloro-Alkali & its Derivatives Business: Operational Overview









Chloro-Alkali & its Derivatives Business: Industry Overview



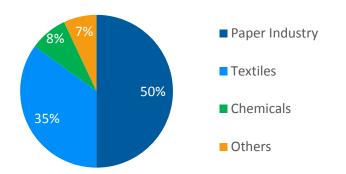
Hydrogen Peroxide (H2O2) Domestic Industry Overview

- The Indian Hydrogen Peroxide market was pegged at Rs. 8.5 billion in FY20 and is expected to grow at 7% CAGR in the coming years
- The industry's capacity stands at 384 KTPA
- The demand for Hydrogen Peroxide will continue to grow driven by diverse industrial uses - paper, textiles, chemicals, etc

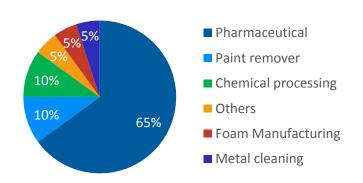
Methylene Dichloride (MDC) Domestic Industry Overview

- The domestic MDC market was valued at Rs. 14.7 billion in FY20 and is expected to grow at 6% CAGR in the coming years
- The industry's capacity stands at 351 TPA
- MDC is used in production of printed circuit boards, Polycarbonate resins for Thermoplastics and as a solvent welding of plastic parts and as a releasing agent to prevent the manufactured part from permanently bonding to the mould

Domestic Hydrogen Peroxide (H2O2) Market Size: Rs. 8.5 bn (FY20)



Domestic MDC Market Size: Rs. 14.7 bn (FY20)



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Roadmap for achieving 12-15% top-line growth





- MOL is one of the largest producer of phthalocyanine pigments
- Diversify into new pigment products
- Continue to focus on increasing domestic presence and capture market share

- MOL's backward integrated facilities puts it in an advantageous position, given the current rising raw material prices from China
- Phase 1 Capex: 2,4-D Capacity addition of 10,800
 MTPA (Operational by Q3 FY21) and new formulation plant (Operational by Q3 FY21) with capex of Rs 1.52 bn
- Phase II Capex: New Multipurpose plant (MPP) at Dahej with capex of Rs 2.0 Bn (Q4 FY22)
- Expand branded products portfolio

- MOL is one of the most efficient manufacturers of Chloro-Alkali & its Derivatives with forward integrated facilities yielding high margins
- The Rs 7.6 bn phase 1 capex, Rs 2.75 bn for manufacturing Epichlorohydrin (ECH) and new investment for CPVC provides a solid revenue growth visibility over coming years
- Continue to leverage the market leadership position and capitalise on domestic market demand
- Added capex likely to take the share of value added products to 57% by FY24

Agrochemicals: Capex Plan



Project	Capex (Rs Crs)	Expected date of Completion	Expected Revenue (Rs Crs)
2.4 D (Capacity - 10k TPA)	127	Q3 FY 21	200
Formulation Plant	25	Q3 FY 21	150
Multi Purpose Plant (New Molecules)	200	Q4 FY 22	400
Total	352		750

Chloro-Alkali & its Derivatives: Capex Plan



Ongoing projects: Rs 7.6 Bn

Project	Capacity	Expected date of Completion	Expected Revenue (Rs Crs)
Caustic Expansion	140 K TPA	Q1 FY 21	300
СРР Ехр	36 MW	Q1 FY 21	500
CMS	50 K TPA	Commissioned in July 19	160
Hydrogen Peroxide	60 K TPA	Q2 FY 21	150
Total			610

Chloro-Alkali & its Derivatives: Capex Plan



New Investments

Project	Capacity	Date of Commissioning	Expected Revenue (Rs Crs)
Epichlorohydrin (ECH)	50 K TPA	Q4 FY 22	475
CPVC Resin	30 KTPA	Q3 FY 23	300

Industry Dynamics

Epichlorohydrin

Domestic imports at ~ 70 KTA and growing @ 14.5%

Industry Wide Application:

- Feed Stock in Epoxy Resins in corrosion protection coatings in industries automobile & packaging
- Resins in composites used in Aerospace, windmill and Automobile industries

CPVC Resin

Domestic imports at ~ 116 KTA and growing @ 13%

Industry Wide Application:

 Key raw material for pipe and fittings with excellent heat and Chemical resistance properties.

Meghmani's ECH USP

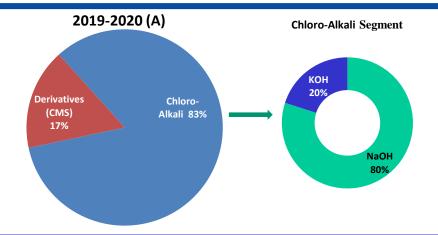
- 1st Largest Plant in India based on 100% Renewal sources
- Forward integration of Chlor Alkali

Meghmani's CPVC Resin USP

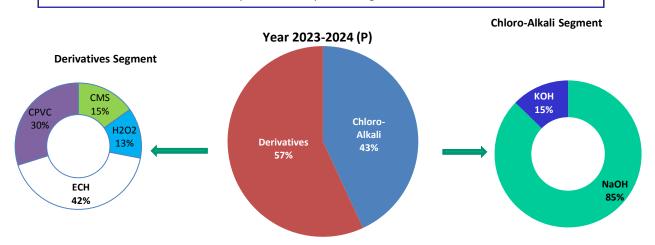
- Will be largest Plant in India with liquid phase technology
- · Forward integration of Chlor Alkali

Chloro-Alkali & its Derivatives (Increasing Share of Value added products)





The division's share of value added products is expected to grow from 17% in FY20 to 57% in FY24



Discussion Summary





Q4 and FY20 Results Update



About Us



Business Overview



Strategy & Outlook

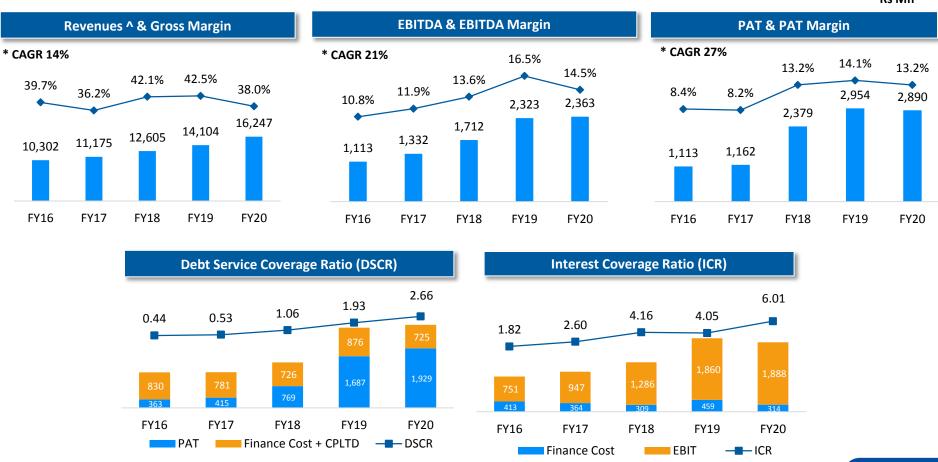


Financial Overview

Standalone Financial Snapshot



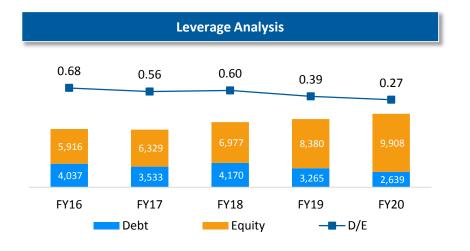
Rs Mn

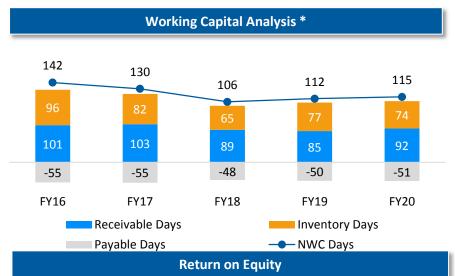


Standalone Financial Snapshot

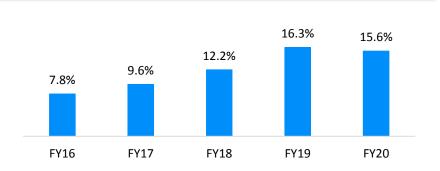








Return on Capital Employed



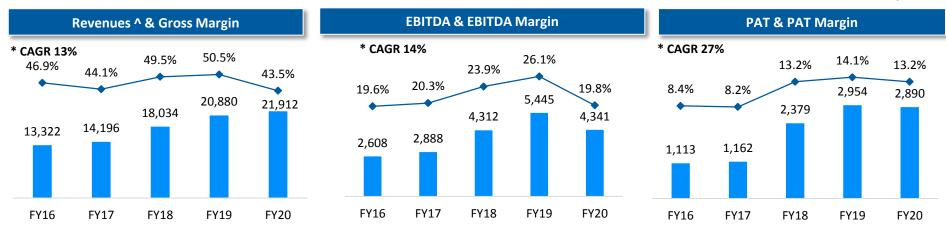


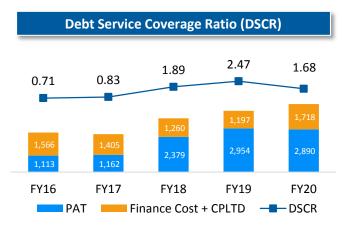
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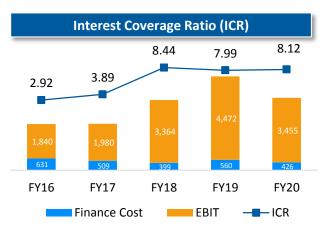
Consolidated Financial Snapshot



Rs Mn



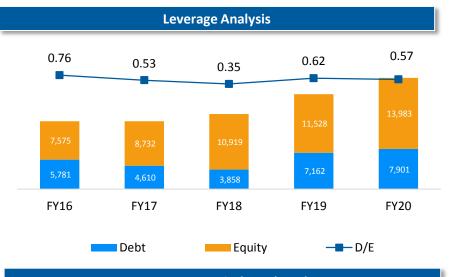


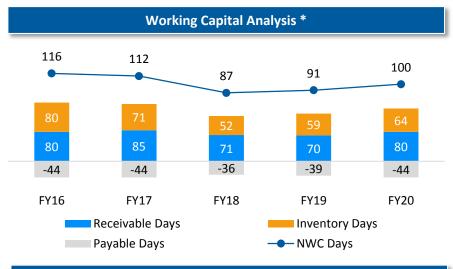


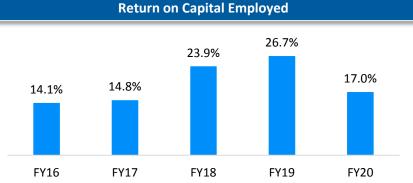
Consolidated Financial Snapshot

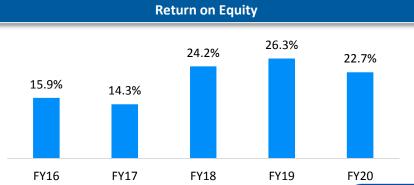












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Restructuring - Approvals & Indicative Timeline



Sr. No.	Key Approvals	Indicative Timelines
1	Prior approval of Singapore stock exchange and Securities Industries council	In principle approval obtained
2	Receipt of observations/comments from Stock exchanges on the scheme and Securities and Exchange Board of India and other regulatory authorities	Approval awaited
3	Filing of application to National Company Law Tribunal	Q3 FY21
4	Approval of the scheme by shareholders and creditors of Meghmani Organics Limited and Meghmani Finechem Limited	Q3 FY21
5	Sanction of the scheme by NCLT	Q4 FY21
6	Filing of NCLT order with ROC	Q4 FY21
7	Listing approval in respect of shares to be issued by Meghmani Organics Limited (New Co.) and Meghmani Finechem Limited – Trading will be suspended during this period	Q4 FY21
8	Receipt of trading approval in respect of shares to be issued by Meghmani Organics Limited / Meghmani Finechem Limited	Q4 FY21
9	Delisting of Meghmani Organics Limited from SGX	Q1 FY22

For Further Queries:



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