

BALKRISHNA INDUSTRIES LTD

Investor Presentation May, 2019





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Our Performance





FY19 Performance



FY19

Q4FY19

Sales Volumes

211,261 MT, a growth of 6% YoY

55,388 MT, a growth of 3% YoY

Revenues

Rs. 5,335 Cr a growth of 14% YoY

Rs.1,354 Cr a growth of 4% YoY

EBITDA

Rs. 1,430 Cr with a margin of 26.8%

Rs.336 Cr with a margin of 24.8%

Profit after Tax

Rs.782 Cr with a margin of 14.7%

Rs.185 Cr with a margin of 13.6%

Board of Directors declared Final Dividend of Rs. 2/- per equity share for FY19 including Interim Dividend of Rs. 6/- per equity share paid for 9MFY19



Profit & Loss

| Partiaulana (Partia) | Standalone | | | | | | |
|--------------------------------------|------------|--------|-------|--------|---------|---------|-------|
| Particulars (Rs.Cr) | Q4FY19 | Q4FY18 | YoY % | Q3FY19 | FY19 | FY18 | YoY % |
| Sales (MT) | 55,388 | 54,002 | 3% | 46,780 | 211,261 | 199,213 | 6% |
| Revenue from Operations | 1,351 | 1,232 | | 1,206 | 5,244 | 4,464 | |
| Realized Gain on Foreign Exchange | 3 | 75 | | -9 | 91 | 221 | |
| Total Income | 1,354 | 1,307 | 4% | 1,197 | 5,335 | 4,686 | 14% |
| Raw Material | 635 | 583 | | 571 | 2,501 | 2193 | |
| (Increase) / Decrease in Stock | 25 | -10 | | -18 | -39 | -43 | |
| Employee Expenses | 59 | 69 | | 68 | 264 | 249 | |
| Other Expenses | 299 | 288 | | 273 | 1,179 | 935 | |
| EBITDA | 336 | 376 | -11% | 303 | 1,430 | 1,352 | 6% |
| EBITDA Margin | 24.8% | 28.8% | | 25.3% | 26.8% | 28.9% | |
| Other Income # | 24 | 3 | | -1 | 96 | 91 | |
| Interest & Finance Charges | 2 | 3 | | 2 | 10 | 13 | |
| Depreciation | 82 | 78 | | 83 | 333 | 311 | |
| Profit Before Tax | 276 | 298 | -7% | 217 | 1,183 | 1,118 | 6% |
| Tax | 91 | 104 | | 72 | 401 | 379 | |
| PAT | 185 | 194 | -5% | 145 | 782 | 739 | 6% |
| PAT Margin | 13.6% | 14.8% | | 12.1% | 14.7% | 15.8% | |

Performance Commentary

- EBITDA margin in
 FY19 was impacted
 by lower forex
 rates and higher
 raw material prices
 along with higher
 spends on account
 of Branding and
 Advertisement
 expenses to
 strengthen the BKT
 Brand
- Gross Profit margin decreased on QoQ basis primarily on account of lower sales realization. Unable to enjoy full pass through of Raw Material prices owing to high cost inventory of previous quarter

[#] Includes Investment Income and Unrealized Gain/(Loss)



Other Income and Net Forex Gain/(Loss)

| | Standalone | | | |
|--|------------|--------|------|------|
| Particulars (Rs. Cr) | Q4FY19 | Q4FY18 | FY19 | FY18 |
| Exchange Difference Gain (Realized) | 16 | 81 | 118 | 245 |
| Exchange Difference Gain (Un-Realized) | 2 | -15 | 10 | 18 |
| Others | 22 | 18 | 86 | 73 |
| Total Other Income | 40 | 84 | 214 | 336 |

| | Standalone | | | |
|--|------------|--------|------|------|
| Particulars (Rs. Cr) | Q4FY19 | Q4FY18 | FY19 | FY18 |
| Foreign Exchange Fluctuation on Sales | 3 | 75 | 91 | 221 |
| Foreign Exchange Fluctuation on Others | 13 | 6 | 27 | 24 |
| Total Realised Gain/(Loss) – A | 16 | 81 | 118 | 245 |
| Foreign Exchange Fluctuation on Non Derivative Items | 2 | -15 | 10 | 18 |
| Foreign Exchange Fluctuation on Derivate Item | - | - | - | - |
| Total Unrealized Gain/(Loss) - B | 2 | -15 | 10 | 18 |
| | | | | |
| Net Forex Gain/(Loss) = A + B | 18 | 66 | 128 | 263 |



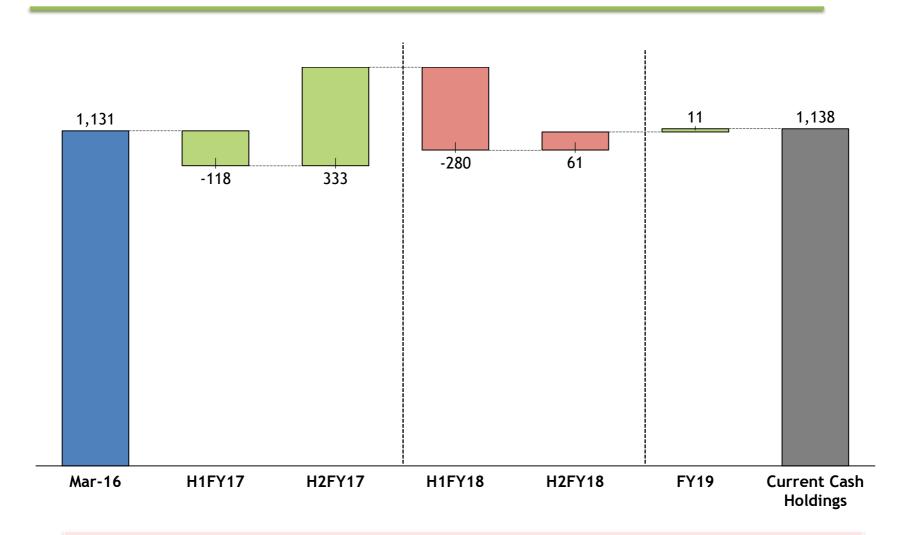
Balance Sheet

| Particulars (Rs. Cr.) | Mar'19 | Mar'18 |
|---|--------|--------|
| ASSETS | | |
| Non-current assets | 4,428 | 3,861 |
| Property, Plant and Equipment | 2,707 | 2,767 |
| Capital work-in-progress | 585 | 118 |
| Investment Property | 77 | 78 |
| Other Tangible Assets | 2 | 3 |
| Financial Assets | | |
| (i) Investments | 753 | 620 |
| (ii) Other Financial Assets | 10 | 8 |
| Income Tax Assets (Net) | 96 | 81 |
| Other non-current assets | 197 | 185 |
| Current assets | 2,002 | 1,983 |
| Inventories | 713 | 594 |
| Financial Assets | | |
| (i) Investments | 330 | 483 |
| (ii) Trade Receivables | 568 | 502 |
| (iii) Cash and cash equivalents | 36 | 18 |
| (iv) Bank Balances other than (iii) above | 19 | 7 |
| (v) Loans | 5 | 14 |
| (vi) Others | 57 | 88 |
| Other Current Assets | 273 | 277 |
| TOTAL | 6,430 | 5,845 |

| Particulars (Rs. Cr.) | Mar'19 | Mar'18 | |
|-----------------------------------|--------|--------|--|
| EQUITY AND LIABILITIES | | | |
| EQUITY | 4,679 | 4,095 | |
| Equity Share Capital | 39 | 39 | |
| Other Equity | 4,640 | 4,057 | |
| | | | |
| Non-Current Liabilities | 369 | 361 | |
| Financial Liabilities | | | |
| (i) Borrowings | 2 | 2 | |
| (i) Other Financial Liabilities | 7 | 7 | |
| Provisions | 17 | 13 | |
| Deferred Tax Liabilities (Net) | 326 | 329 | |
| Other Non-Current Liabilities | 16 | 9 | |
| Current liabilities | 1,382 | 1,388 | |
| Financial Liabilities | | | |
| (i) Borrowings | 827 | 616 | |
| (ii) Trade Payables | 356 | 397 | |
| (iii) Other Financial Liabilities | 56 | 268 | |
| Other Current Liabilities | 135 | 100 | |
| Provisions | 8 | 7 | |
| | | | |
| TOTAL | 6,430 | 5,845 | |



Healthy Cash holdings

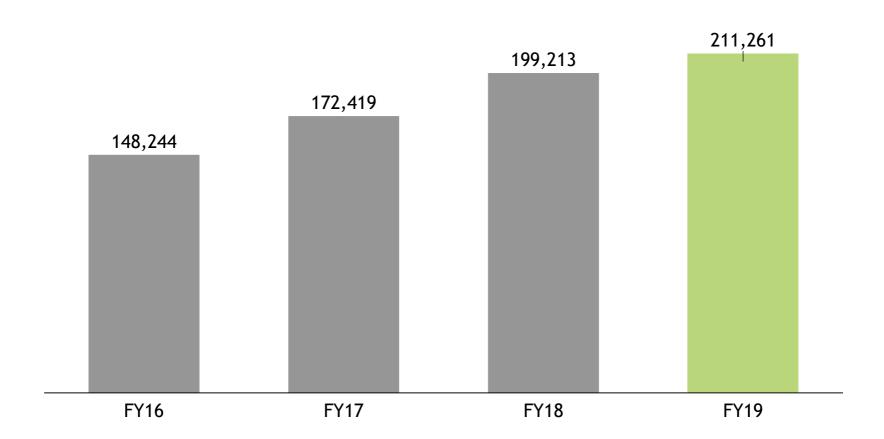


Zero Long Term Debt



Sales Profile

In MT



FY20 Sales Volume guidance: 3% to 5%



BKT 2.0: Embarking on next Phase of Growth



Carbon Black Plant

Phase 1 of Carbon Black project of 60,000 MT p.a. is in final stages of commissioning.

Phase 2 with capacity of 80,000 MT p.a. to be commissioned in FY21

Replacement of Waluj Plant

New state of the art fully integrated facility at a caoex of approximately Rs. 500 crores to replace a very old existing plant to enhance productivity

Capex at Bhuj Plant

Upscaling to large sized All steel radial OTR Tires by investing in new capacity of 5,000 MT p.a. Additionally building Warehouse and Mixing Plant at Bhuj in Gujarat. Total capex of up to Rs. 500 crores

USA Greenfield Plant

Strategic initiative to strengthen the BKT Brand with a Plant in USA having a capacity of 20,000 MT p.a. at a capex of up to USD 100mn

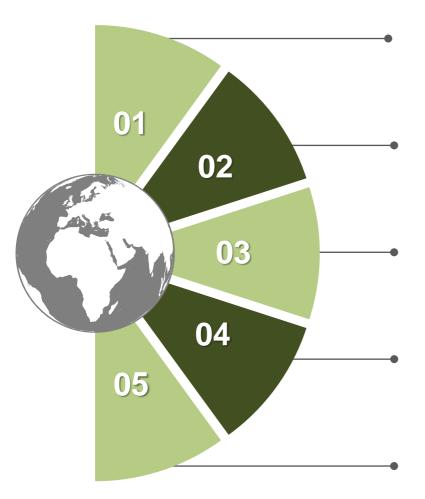


Strategy at BKT





Our Focus Area



Market Reach

Expand reach within existing Sales Channels as well increase footprint within replacement segment and OEMs

Penetrate Americas

Increase share of business in USA markets by increasing supplies from India and manufacturing from USA Plant

Product portfolio expansion

Expand the product portfolio by adding large sized tires and strengthen relationship with Customer base

Indian Markets

Strengthen our distribution channels within Indian Markets

Utilization

Reach 100% utilization levels at Bhuj Plant in the next few years



To Serve Global OEMs...





































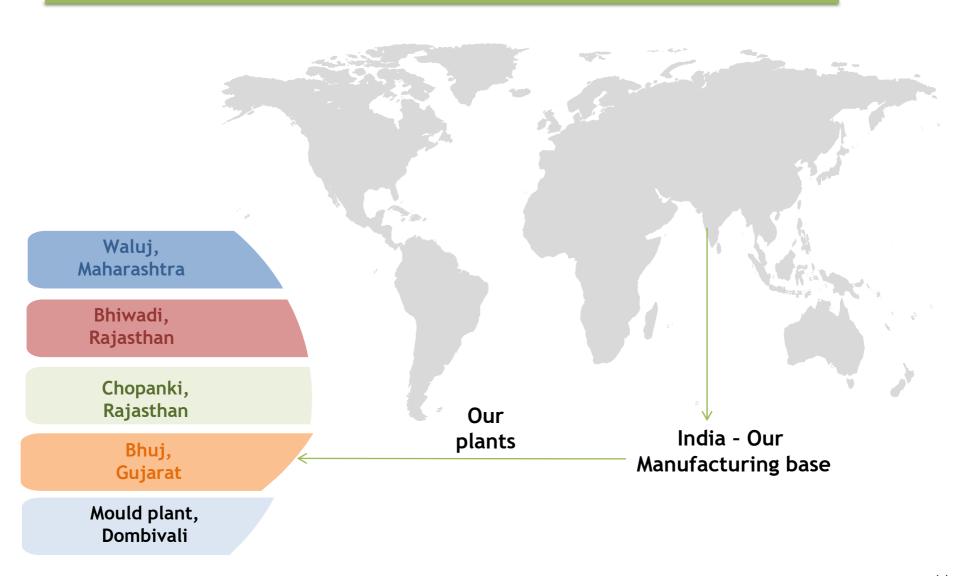








With India Production and Global Sales





BKT - A Strong Indian Brand



Click here for BKT Corporate Video

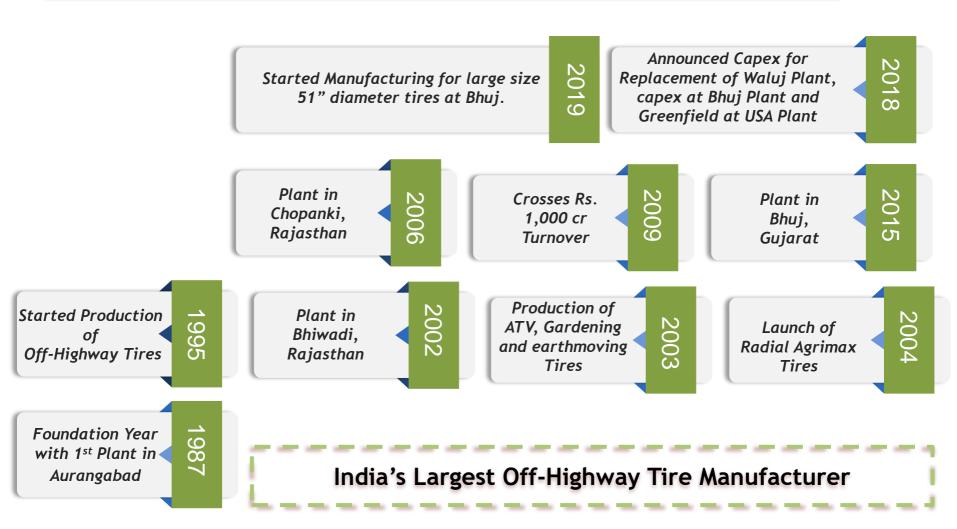


Balkrishna Industries - A Snapshot





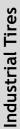
Our Strong Evolution





Application of our Tires

Agriculture Tires



OTR Tires









Cotton Pick Harvester

Tractor

Vineyard Tractor

Pivot Irrigator





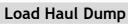


Loader

Telehandler

Mobile Crane







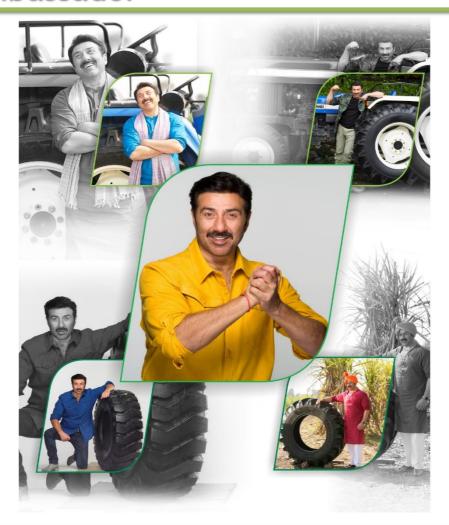
Underground Mining



Container Handler



Strengthening BKT Brand: Sunny Deol our Brand Ambassador



Popular Bollywood Icon Sunny Deol is the Brand Ambassador of BKT



Strengthening BKT Brand: India



Supporting Kabbadi by becoming the official Tire Partner for 8 marquee
Teams in Pro Kabbadi League



Strengthening BKT Brand: France, Europe



BKT is the New TITLE Sponsor for the FRENCH Football League "COUPE DE LA LIGUE BKT"



Strengthening BKT Brand: Italy, Europe







BKT is the new Title Sponsor for the ITALIAN SERIE 'B' FOOTBALL CHAMPIONSHIP - THE NEWBORN - "SERIE BKT"



Strengthening BKT Brand: Australia





BKT is the Official "OFF-HIGHWAY TIRE PARTNER" for KFC BIG BASH LEAGUE (THE AUSTRALIAN CRICKET LEAGUE)



Strengthening BKT Brand: USA



BKT is the Official and Exclusive Tire manufacturer of MONSTER JAM and its fleet of Monster Trucks - Monster Jam is a top sporting event in America



Mr. Arvind Poddar inducted in TIA Hall of Fame



Mr. Arvind Poddar, CMD, was inducted in the Tire Industry Association (TIA) Hall of Fame at the SEMA Show in las Vegas, USA in October 2018

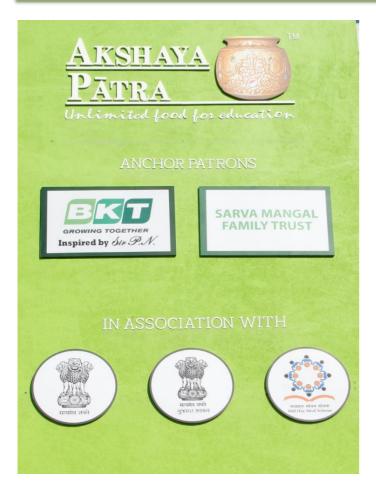
The Hall of Fame award is TIA's highest honor and is one of the most prestigious accolades of the tire industry at a global level

This award attests to the BKT Group's development and commitment to excellence over the past few years thus transforming BKT into one which has put in considerable efforts to achieve innovation and sustainability goals

BKT now sets benchmarks in the global Off-Highway tire market and has one of the most extensive product portfolios in the segment.



CSR Initiatives: Growing Together





Inaugurated Community Kitchen in Bhuj, Gujarat; to provide food to over 50,000 students at local schools





For further information, please contact:

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