

Ref No.: PSL/2019-20/CS/SE/76

Date: 6th February, 2020

To,

Listing Department

National Stock Exchange of India Limited

Exchange Plaza, 5<sup>th</sup> Floor Plot No. C/1, G Block Bandra Kurla Complex

Bandra (E), Mumbai -400 051

Symbol: DIAMONDYD

To,

Corporate Relationship Department

BSE Limited P.J. Towers, Dalal Street Mumbai- 400 001

Security Code: 540724

Security ID : DIAMONDYD

Sub.: Corporate Presentation of the Company for the quarter and nine months ended 31st December, 2019

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Corporate Presentation of the Company for the quarter and nine months ended 31st December, 2019.

The aforesaid presentation is also available on the Company's website www.yellowdiamond.in

This is for your information and records.

Thanking you,

Yours faithfully,

For Prataap Snacks Limited

Om Prakash Pandey

Company Secretary & Compliance Officer

Encl: As above

**Prataap Snacks Limited** 

(Formerly known as Prataap Snacks Pvt. Ltd.)

# PRATAAP SNACKS LIMITED Q3 & 9M FY20 - Results Presentation



## Disclaimer



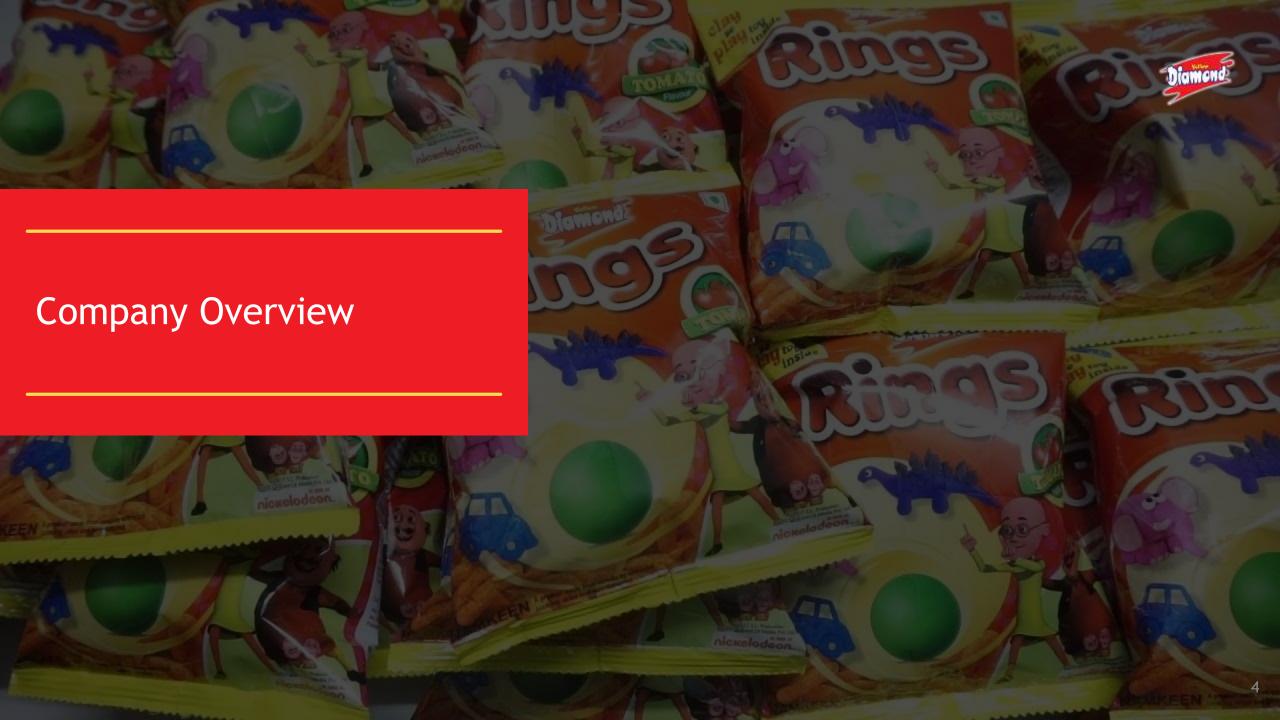
Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties, like regulatory changes, local political or economic developments, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Prataap Snacks Limited (PSL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward looking statements to reflect subsequent events or circumstances.



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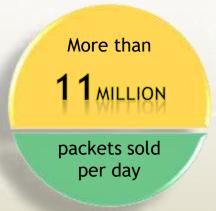


# Prataap Snacks at a Glance



















## Diverse Product Portfolio







**POTATO CHIPS** 

- Potato based snack
- SKUs: 7 flavors
- Target group: All





**CHULBULE** 

- Rice grit & Corn grit based snack
- SKUs: 8 flavours
- Targetgroup: Youth& Children





RINGS, KURVES & PUFF

- Corn grit based snack
- Market leader in Rings
- SKUs: 8 flavours
- Target group: Children





**NAMKEEN** 

- Gram based
- SKUs: 22 varieties
- Target group: All





**PELLET SNACKS** 

- Wheat based
- SKUs: 4 flavours
- Target group: Children





CUP CAKE,
TIFFIN CAKE &
SANDWICH CAKE

- Cake variations with Chocolate fillings
- SKUs: 5 flavour
- Target group: Children and Youth





NAMKEEN & FRYUMS

- Namkeen and Fryums catering to local tastes
- SKUs: 55 varieties
- Target group: All

## **Avadh Snacks**



## Product Portfolio



Fastest growing and fourth largest snacks player in Gujarat



~6% market share in Gujarat, one of the largest market



25.1% revenue CAGR over the past 3 years



Avadh Snacks delivered a robust topline performance for 9M FY '20

### Namkeen



**Key Products:** Bhavnagri Gathiya, Sada Mamra, Papdi Gathiya, Chavanu, Lasaniya Mamra

**Price Point:** Rs. 5, 10, 30, 50

**SKUs:** 34 varieties

Target group: Adults

## Fryums



**Key Products:** Tomato Cup, Salted reffil, Masala cup, Chiji Noodles, Salli, White crunchy papad

Price Point: Rs. 5, 10,

**SKUs:** 21 varieties

Target group: Children

# Avadh Snacks - Unique Business model & Expansion plans



#### **Business Model**

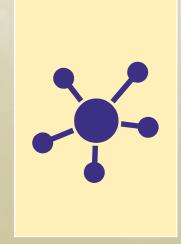


# Avadh has a Unique Business model

• Super Value Player offering higher value for Money to consumers.

#### **Direct Distribution model**

- Manufacturing facility at Rajkot and a well-oiled distribution network in Gujarat
- Established facility in close proximity to markets to reduce distribution costs
- Direct supplies to distributors without any C&F / super stockist



## **Expansion plans**



Increasing capacity of Rajkot facility by 50%

Pan India expansion using Prataap's existing distribution

To expand Avadh's products in neighboring markets initially

## Sweet Snacks Portfolio





#### Cookie-Cake

- SKU's 3
- Target group -Youth and Children



Center Filled
Cup Cake

- SKU's 2
- Target group -Youth and Children



Choco Vanilla Cake

- SKU's 1
- Target group -Youth and Children



Yum Cake

- SKU's 1
- Target group -Youth and Children



### Tiffin Cake

- SKU's 1
- Target group -Youth and Children



### Sandwich Cake

- SKU's 3
- Target group -Youth and Children

Diverse product portfolio at strategic price points and pack sizes

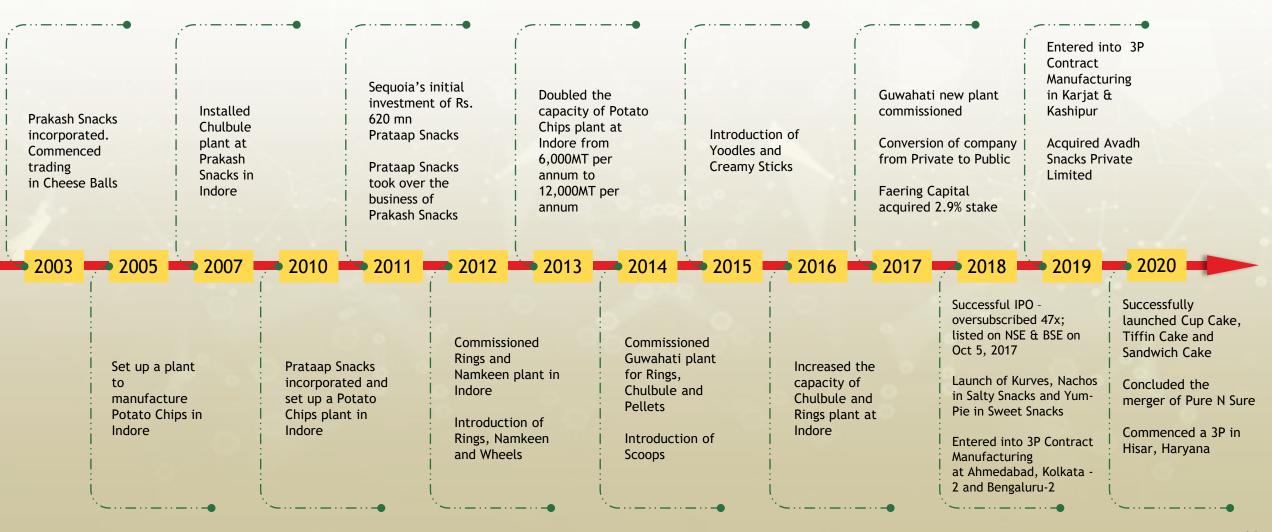
## Track Record of Innovation





# **Key Milestones**



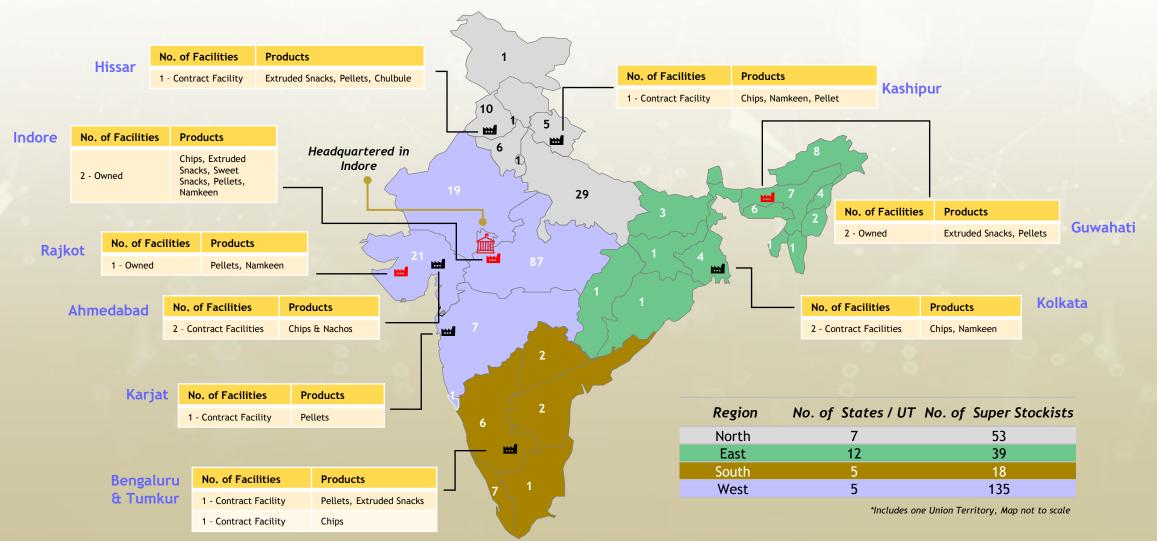


Note: As per Financial Year

## Pan India Presence



## Strategically located Manufacturing facilities to cater the regional demand



# Guided by an Accomplished Board





Arvind Mehta

Chairman & Executive Director

Over 30 years of experience in real estate business along with over 16 years in the snacks food industry and in the financing business



Amit Kumat
Managing Director & CEO

Managing Director and Chief Executive Officer Over 23 years in the snacks food industry



**Apoorva Kumat** *Executive Director (Operations)* 

Over 23 years of experience in the snacks food industry



**G.V. Ravishankar** Non-Executive / Non-Independent Director MD (Sequoia Capital)

Over 18 years in management consultancy & PE investments. Previously worked at McKinsey & Company and Wipro Technologies



Vineet Kumar Kapila Independent Director

Ex-COO (RPC North of United Spirits) & earlier MD (Spencer's Retail)



Haresh Ram Chawla Independent Director

Partner (India Value Fund) & earlier CEO (TV18)



Chetan Kumar Mathur Independent Director

Ex-CFO PepsiCo India (Snacks)
30 years of experience in F&B industry, worked with PepsiCo India for 23 years



Mr. V.T. Bharadwaj Independent Director

General Partner at A91 Partners Over 18 years in management consultancy & PE investments. Previously worked with Sequoia Capital and McKinsey & Company



Anisha Motwani Independent Director

Partner (Storm the Norm Ventures)
Earlier with General Motors India & Max Life
Insurance Company

# Helmed by a Professional Management Team





Mr. Arvind Mehta
Chairman & Executive
Director

Over 30 years of experience in real estate business along with over 16 years in the snacks food industry and in the financing business



**Mr. Amit Kumat** *Managing Director and Chief Executive Officer* 

Over 23 years in the snacks food industry



Mr. Apoorva Kumat
Executive Director

Over 23 years of experience in the snacks food industry



Mr. Sumit Sharma
Chief Financial Officer

Member of Institute of Chartered Accountants of India. He has over 17 years of experience in accounting, finance, banking and taxation and worked with Crompton Greaves, L&T and New Holland Group

# Corporate functions

# Helmed by a Professional Management Team





**Mr. Subhashis Basu** *Chief Operating Officer* 

He holds bachelor degree in Science (Economics). He has over 27 years of experience in the FMCG industry and worked with Parle, PepsiCo India and Mother Dairy



Mr. Subhash Bhatt
Vice President - Production

He holds bachelor degree in Technology. He has over 23 years of experience in the snacks food industry and worked with Prakash Snacks and Hello Agro



Mr. Deepak Brahme
Vice President - Production

He holds bachelor degree in Science. He has over 23 years of experience in the snacks food industry and worked with Prakash Snacks and Hello Agro



Mr. Raj Kumar Kalra General Manager Sales -North

He holds bachelor degree in Arts. He has around 31 years of experience in the FMCG industry and worked with Moon Beverages, Aqua Minerals, Super Cassettes and Paras Aqua

# Helmed by a Professional Management Team





Mr. Awadh B. Singh General Manager Sales -East

He holds bachelor degree in Science. He has over 31 years of experience in the FMCG industry and worked with Prakash Snacks and Hello Agro



Mr. Mahesh Purohit General Manager Sales -West

He holds bachelor degree in Commerce. He has over 22 years of experience in the FMCG industry and worked with Parke-Davis, BPL Synergy and Candico



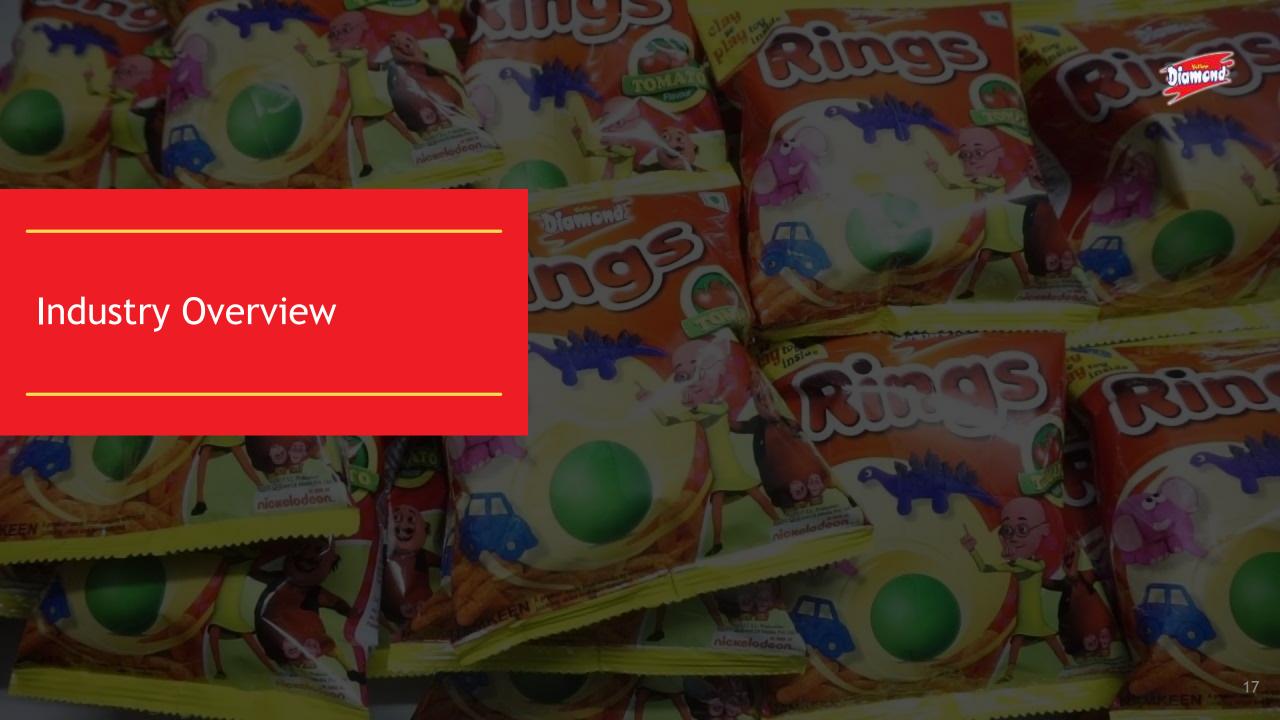
Mr. D.V. Praveen Kumar General Manager Sales -South

He holds bachelor degree in Commerce. He has over 31 years of experience in the field of beverages & food, FMCG, dairy, confectionaries, cosmetics and edible and worked with PepsiCo for more than 21 years



Mr. Om Prakash Pandey
Company Secretary and
Compliance Officer

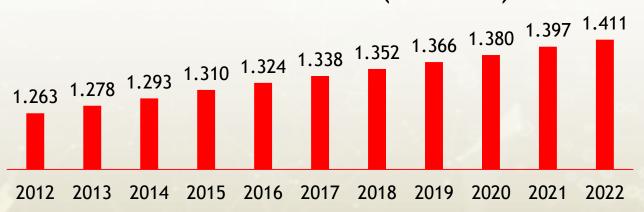
Fellow Member of the Institute of Company Secretaries of India. He has over 12 years of experience in corporate laws and secretarial matters and worked with NSE, Great Offshore, Avantika Gas and Universal Cables



# Favourable demographics supporting Industry growth



## **POPULATION TREND (BILLIONS)**



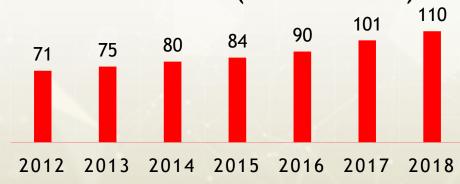
Source: World Population Review

# GDP PER CAPITA AT CURRENT PRICES (US\$)



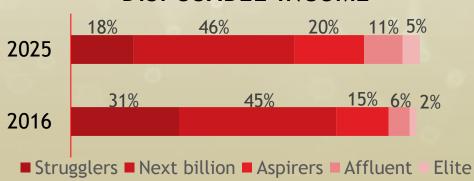
Source: IBEF - May 2019

# INDIA'S ANNUAL CONSUMER EXPENDITURE (RS. TRILLION)



Source: World Bank, IMF, OECD, CIA World Factbook, BCG Group

# RISING AFFLUENCE AND DISPOSABLE INCOME

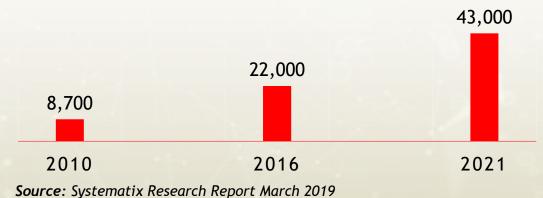


**Source:** World Economic Forum Report: Future of Consumption in Fast-Growth Consumer Markets - India

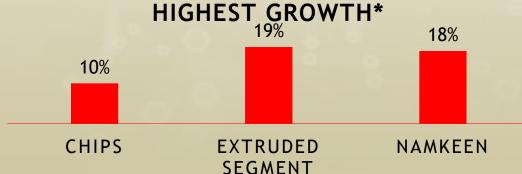
# Salty Snacks - poised for strong growth



# ORGANISED MARKET TO GROW AT A CAGR OF 14.3% OVER 5 YEARS

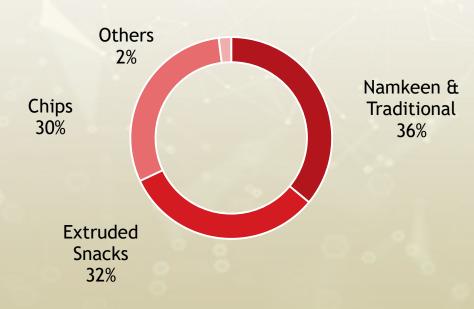


# EXTRUDED SNACKS TO POST THE HIGHEST GROWTH\*



**Source:** Systematix Research Report March 2019

# ORGANISED SNACK MARKET BY TYPE OF CATEGORIES

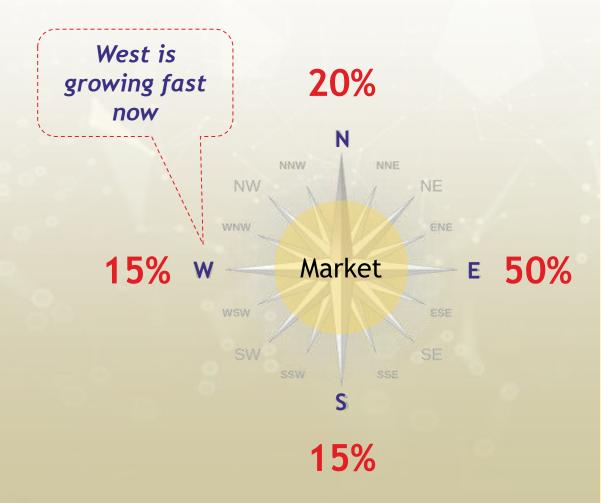


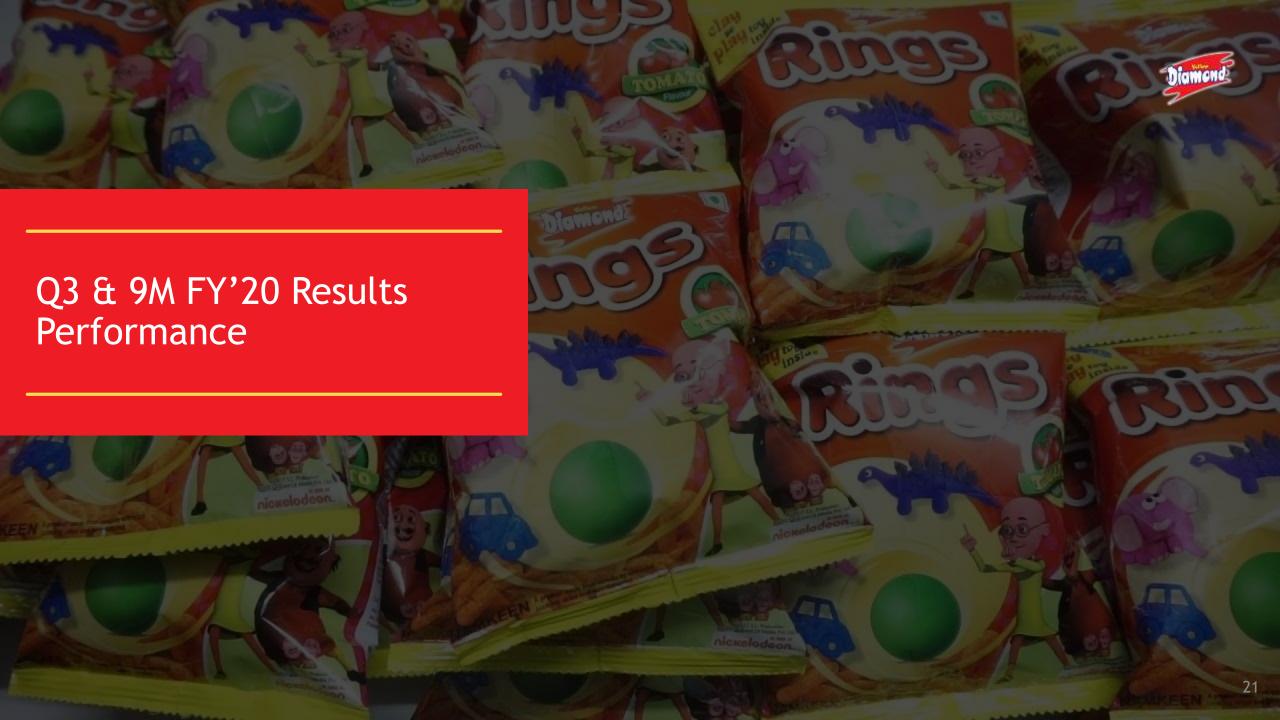
**Source:** Systematix Research Report March 2019

# Sweet Snacks Industry - Size, Growth, Key Players









## Operational Overview



- In Q3 FY'20, PSL delivered a topline growth of 17% across entire portfolio of savoury and sweet snacks, amidst slowdown in overall consumption market
- Faced challenges on the margin front, owing to the sharp, unusual rise in Palm oil prices, which is a key input for our savoury products
  - o Hopeful that the unusual volatility will subside in the near term, which should restore margins
- Continue to focus on cost-optimisation and process-engineering, in order to drive a higher bottom-line
- Launched Tiffin Cake and Sandwich Cake in test markets Highly encouraging response to new product launch
- Contribution of 3P manufacturing facility in sales increased from 11.1% in Q3 FY'19 to 17.5% in Q3
   FY'20

## Financial Overview



## In Q3 FY'20, PSL reported:

- Revenue of Rs. 3606.3 million, delivered strong double digit growth of 17.0% YoY
- Operating EBITDA of Rs. 216.1 million, translating to a margin of 6.0%
- Normalised EBITDA (after adjustment for stock based compensation) of Rs. 226.7 million, translating to a margin of 6.3%
- PAT stood at Rs. 55.2 million at a margin of 1.5%
- EPS (Diluted) was at Rs. 2.35 per share in Q3 FY20

## Financial Overview



## In 9M FY'20, PSL reported:

- Total revenue of Rs. 10,796.2 million, higher by 24.9% YoY
- Operating EBITDA of Rs. 799.7 million, translating to a margin of 7.4%
- Normalised EBITDA (after adjustment for share based compensation) of Rs. 816.3 million, translating to a margin of 7.6%
- PAT of Rs. 271.6 million at a margin of 2.5%
- EPS (Diluted) was Rs. 11.58 per share in 9M FY20

## MD & CEO's Message





Commenting on Q3 FY'20 performance, Mr. Amit Kumat - Managing Director & CEO, Prataap Snacks Limited said:

"I am pleased to report that we have witnessed very strong revenue growth across our entire portfolio of savoury and sweet snacks, amidst the consumption slow down.

However, we have faced challenges on the margin front, owing to the sharp, unusual rise in Palm oil prices, which is a key input for our business. We are hopeful this unusual spike will cool off in the near term, which should restore our profitability going forward.

We continue to focus on cost-optimisation and process-engineering, in order to drive a higher bottom-line, while keeping our revenues buoyant."

# Abridged P&L Statement

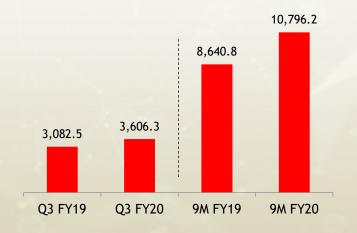


Particulars	Q3 FY'20	Q3 FY'19	Y-o-Y Change (%)	9M FY'20	9M FY'19	Y-o-Y Change (%)
Income from Operations	3,606.3	3082.5	17.0%	10,796.2	8,640.8	24.9%
Raw Material Cost	2,588.9	2194.8	18.0%	7,640.9	6,027.4	26.8%
Gross Profit	1,017.3	887.7	14.6%	3,155.3	2,513.4	25.5%
Gross Margins	28.2%	28.8%	-60 BPS	29.2%	30.2%	-100 BPS
EBITDA	216.1	220.7	-2.1%	799.7	609.3	31.2%
EBITDA Margins	6.0%	7.2%	-120 BPS	7.4%	7.1%	+30 BPS
Depreciation	152.7	129.6	17.8%	463.6	284.7	62.8%
Interest	17.6	1.6	1000.0%	59.1	3.4	1638.2%
Profit After Tax	55.2	80.7	-31.6%	271.6	297.2	-8.6%
EPS (Diluted) in Rs.	2.35	3.44		11.58	12.67	

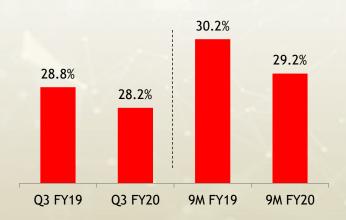
# Financials - Q3 & 9M FY'20 Performance



# SALES / INCOME FROM OPERATIONS



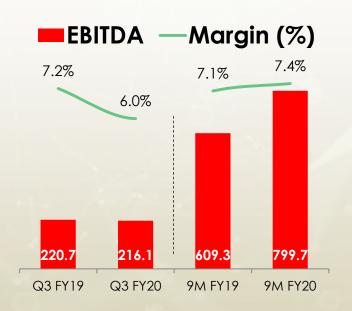
## Gross Margin (%)

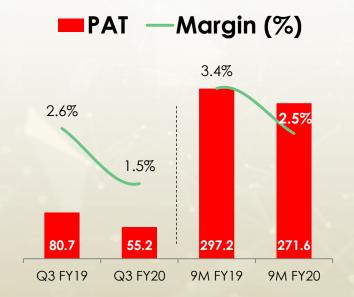


- Income from operations in Q3 FY'20 grew by 17.0% yoy to Rs. 3,606.3 mn & in 9M FY'20 it was Rs. 10,796.2 mn higher by 24.9% yoy
- Gross margins contracted by 60 Bps to 28.2% in Q3 FY'20
  - Partially mitigated the impact of raw material inflation through cost optimization and process-engineering initiatives

# Financials - Q3 & 9M FY'20 Performance



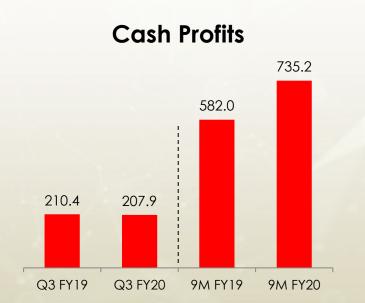


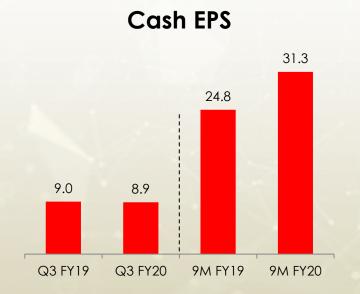


- EBITDA for Q3 FY'20 was lower by 2.1% yoy at Rs. 216.1 mn, whereas the EBITDA for 9M FY'20 up by 31.2%, at Rs. 799.7 mn
- PAT for Q3 FY'20 stood at Rs. 55.2 million at a margin of 1.5%, whereas the PAT for 9M FY'20 stood at Rs. 271.6 million at a margin of 2.5%

# Financials - Q3 & 9M FY'20 Performance





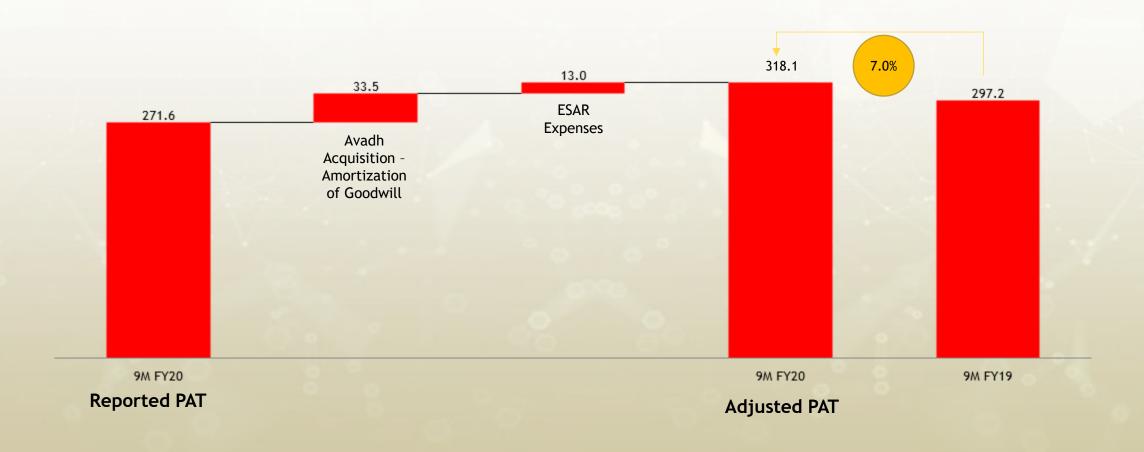


- The Company follows a conservative accounting policy and is amortizing intangible assets of Avadh Snacks
  - A lateral benefit has been contained tax outflow

CONSOLIDATED FINANCIALS, IN RS. MILLION

# Impact on PAT from non-operational adjustments





## About Prataap Snacks Ltd.



Prataap Snacks Ltd. (PSL) is a leading Indian Snack Foods Company. It offers multiple variants of products across categories of Potato Chips, Extruded Snacks, Namkeen (traditional Indian snacks) under the popular and vibrant Yellow Diamond brand. It has recently launched a range of sweet snacks under the distinctive Rich Feast brand. PSL is focused on offering deep value to consumers through a variety of pack sizes at attractive price points. Its products are present across 27 states in India and it is one of the fastest growing companies in the organized snacks industry.

Headquartered in Indore, India; PSL operates 14 manufacturing facilities of which 5 facilities (Indore 1, Indore2, Assam-1, Assam-2 and Gujarat) are owned and 9 facilities (located in Ahmedabad, Kolkata Bangalore, Kashipur, Karjat and Hissar) are on contract manufacturing basis. Its distribution network includes more than 240 super stockists and more than 4,100 distributors allowing it extensive reach across the country. PSL has a wide presence across the country that is equally spread in metro cities and urban clusters as well as in rural areas and Tier 2 and 3 cities and towns. Its products are available at independent grocers and small retail stores in the lanes and bylanes of its key markets and it is now building up its presence in supermarkets, hypermarkets and modern trade outlets.

Led by an able and experienced leadership and guided by an accomplished Board of Directors, PSL is a socially responsible corporate citizen with a strong focus on Corporate Governance and Internal controls. Following a successful IPO in September 2017, PSL is now listed on the Bombay Stock Exchange (BSE:540724) and National Stock Exchange (NSE:DIAMONDYD) in India.

#### **Sumit Sharma**

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