

Date: February 02, 2023

To,

**Department of Corporate Services,** 

**BSE Limited** 

Phiroze Jeejeebhoy Towers,

**Dalal Street** 

Mumbai - 400001

**Scrip Code:** 543333

**ISIN: INE290S01011** 

**Sub.: Investor Presentation** 

To,

Listing Department,

**National Stock Exchange of India Limited** 

Exchange plaza, Plot No. C/1, G Block Bandra Kurla Complex, Bandra East,

Mumbai - 400051

Scrip Symbol: CARTRADE

Pursuant to the provisions of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations") read with Schedule III thereof, as amended, we enclosed herewith our Investor Presentation.

The above information along with the relevant documents shall also be available on the Company's website <a href="https://www.cartradetech.com/">https://www.cartradetech.com/</a>

You are requested to kindly take the above information on your records.

Yours faithfully,

For CarTrade Tech Limited

Lalbahadur Pal
Company Secretary and Compliance officer

Enclosed: a/a

Mem. No. A40812

CarTrade Tech Limited (formerly known as MXC Solutions India Private Limited)

Reg. Off. & Corp. Off.: 12th Floor, Vishwaroop IT Park, Sector 30A, Vashi, Navi Mumbai 400705.

W: cartradetech.com | T: +91 22 6739 8888 | CIN: L74900MH2000PLC126237

















## **Investor Presentation**

February 2023



### Safe Harbor

This presentation and the accompanying slides (the "Presentation"), which have been prepared by CarTrade Tech Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

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the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

## Growth of Revenue by 23%, Adj. EBITDA by 30% and Adj. PAT by 43%\*

#1

Car and Two-Wheeler
Auto Portal in India<sup>(1)</sup>

**200+ Physical Locations** 

Automalls and abSure outlets

1.1 Million

\*Annualized Q3 Auction Listings

35 Million

Average Monthly Unique Visitors in Q3 FY23

87.64%

Organic Unique Visitors in Q3 FY23

Revenue Q3
1159 Mn INR

9 months 3111 Mn INR

Adj. EBITDA Q3
366 Mn INR

9 months 851 Mn INR

PAT Q3

141 Mn INR

9 months PAT 229 Mn INR 9 months Adj. PAT 519 Mn INR Debt free
Strong Cash balance
of around 10 Bn INR

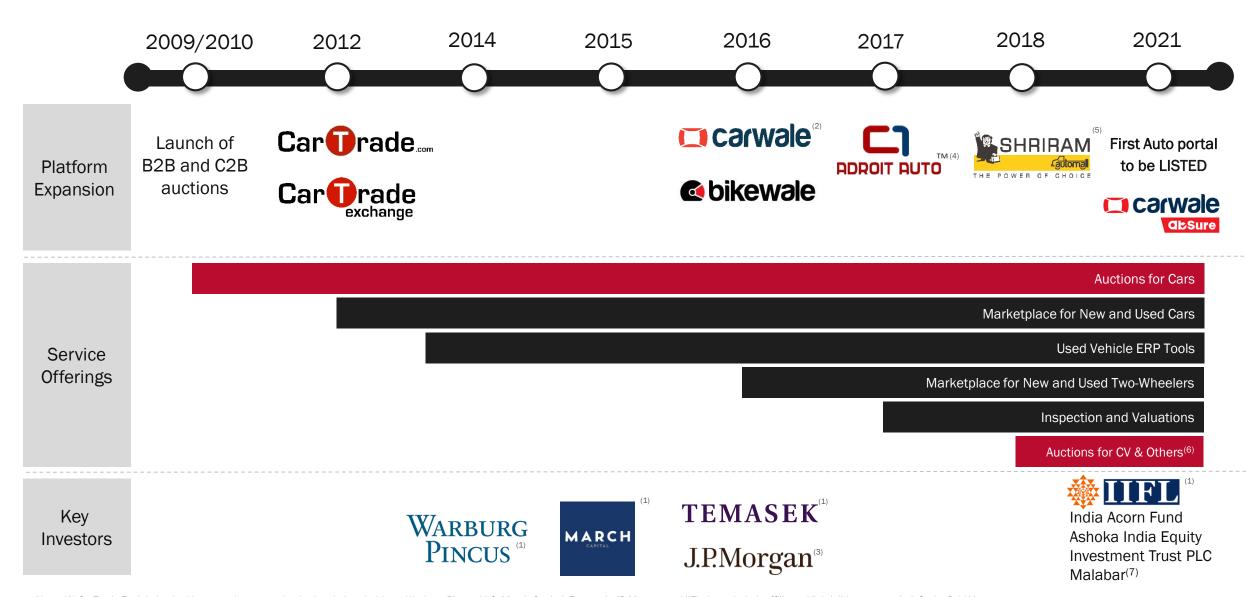
Note: \*9 months refers to Apr22 to Dec22 of FY23

(1) Based on relative online search popularity on Google Trends when compared to our key competitors over the period from April 2020 to December 2022.





## Journey So Far



Note: (1) CarTrade Tech is backed by several marquee institutional shareholders - Warburg Pincus LLC, March Capital, Temasek, JP Morgan and IIFL through their affiliates Highdell Investment Ltd, Springfield Venture International, MacRitchie Investments Pte. Ltd., CMDB II and IIFL Special Opportunities Fund - Series 8 respectively. (2) Acquired Automotive Exchange Private Limited, owners of brand name CarWale and BikeWale. (3) Indicates year of primary investment. (4) Acquired AISPL (Adroit) for a sum of INR 129.98mn. (5) Acquired 51% (55.43% on actual basis) of the paid-up share capital of SAMIL. (6) Includes farm equipment, construction equipment and others. (7) Malabar India Fund, Malabar Select Fund, Malabar Value Fund and Malabar Midcap Fund.



### CarTrade Tech

### **Consumer Group**

CarTrade

New & Used Cars

A Car for All Budget

Want to sell your car?

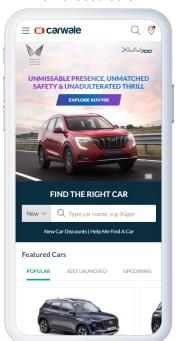
A Largest number of genuine buyers

SELL YOUR CAR

New Car >

### CarWale

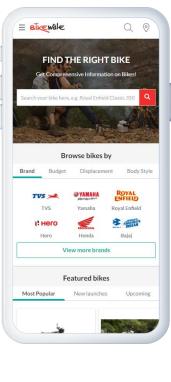
New & Used Cars



### **Carwale absure**

### **BikeWale**

Two Wheelers



### **Mobility Outlook** Industry Intelligence



Online Platforms for customers, dealers, and OEMs, to buy and sell new and used vehicles seamlessly. Powered by tech-enabled ERP and CRM solutions.

### Remarketing Group

### **Shriram Automall**

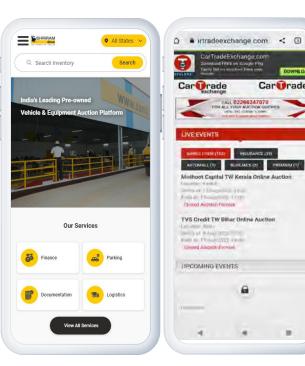
**Phygital Auction Services** 

CarTrade Exchange

Online Auction Services

Adroit

Inspection Services





Online-offline auction platform used by consumers, business sellers, dealers, and fleet owners

Inspection and valuation services for insurance companies, banks, and other financial institutions



## Our Platform Strategy - Built on Brand, Tech and Data

Consumer Group | New & Used

47%\* of revenues







Provide research services to customers looking for new and used cars / two wheelers and connect them with dealers, OEMs and other partners to sell and buy cars. In addition, we engage with financing and automotive ancillary companies to offer their products and services.

In turn, new and used car/ two-wheeler dealers and OEMs get access to these customers and can reach out to them.

Provide Software solutions used by consumers, OEM's, business sellers, dealers to manage processes, including lead management & processes for procurement, inspection, inventory and customer relationship management ('CRM').

#### Monetization

Running paid advertisements and marketing campaigns for OEMs, dealers, banks, insurance companies, and other financial institutions.

Lead generation revenue by originating customer leads for business partners.



### Remarketing | Auction Platforms (B2B-C2B)







Facilitates sales of pre-owned vehicles of retail customers, banks and other financial institutions, insurance companies, OEMs, leasing companies, and fleet and individual operators by organising online offline auctions and offering remarketing services.

Shriram Automall - Phygital Auction Platform CarTrade Exchange - Digital auction platform

Adroit Auto - Valuation, inspection and registration services to banks, insurance companies, financial institutions and OEMs.

### Monetization

Commission and fees from the auction and remarketing services of used vehicles for retail customers, banks and other financial institutions, insurance companies, OEMs, leasing companies, and fleet and individual operators

Technology-based services to OEMs, dealers, banks, and other financial institutions and insurance companies

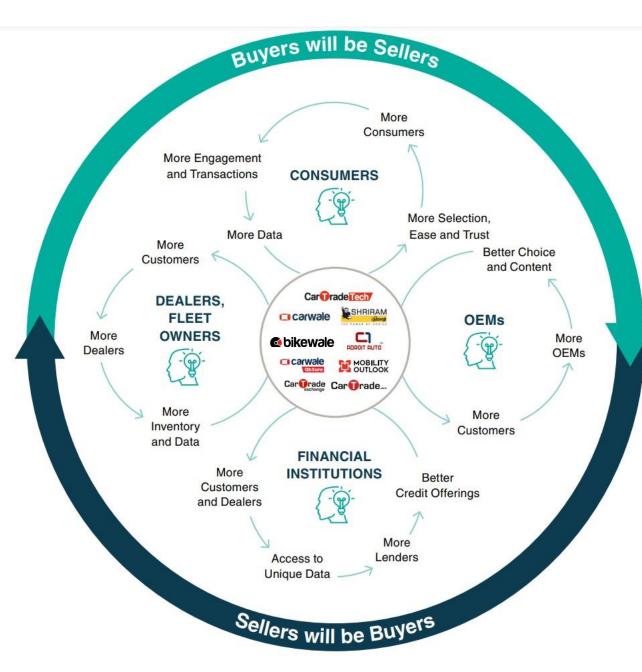
Commissions and fees paid for our allied services such as inspections, valuations, etc.



## Car Trade Tech

# ...Driving Powerful Network Effects

We create a virtuous cycle, benefitting all of our key stakeholders including consumers, dealers, fleet owners, original equipment manufacturers ("OEMs"), vehicle leasing companies and financial institutions







## Consumer Group (1/2)

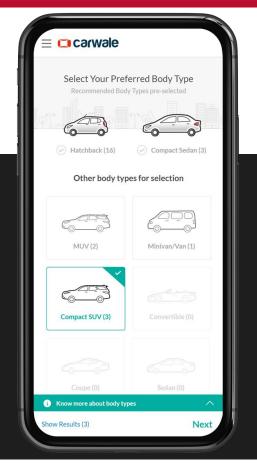


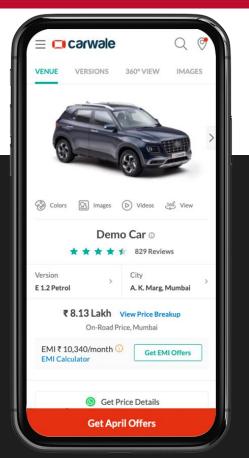


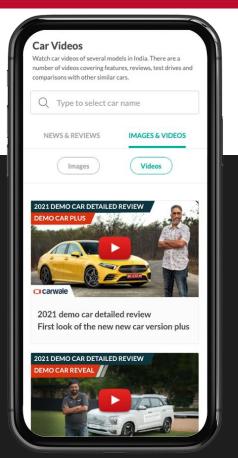


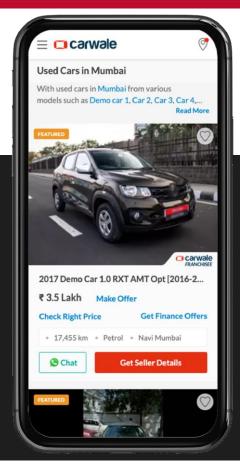
We have simplified the auto purchase and sale journey for our consumers and partners through our technology platform and value-added offerings.

#### Listings Recommender Details Reviews









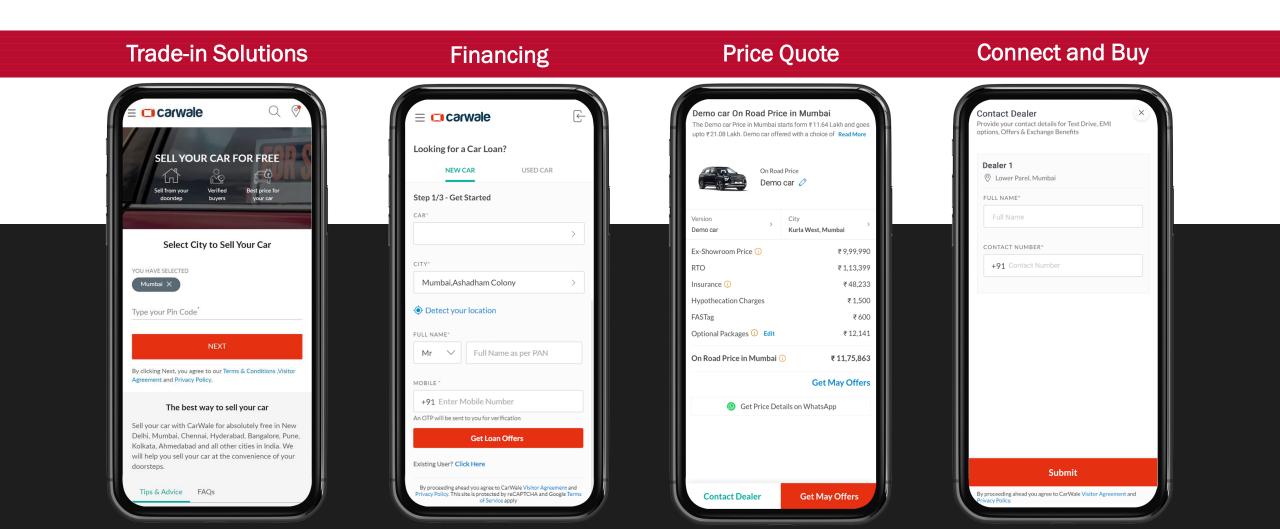


## Consumer Group (2/2)





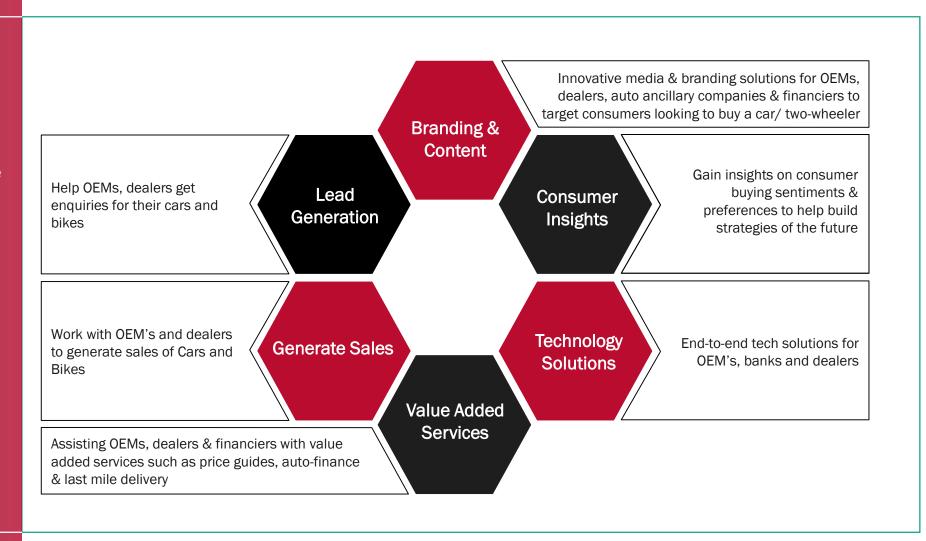






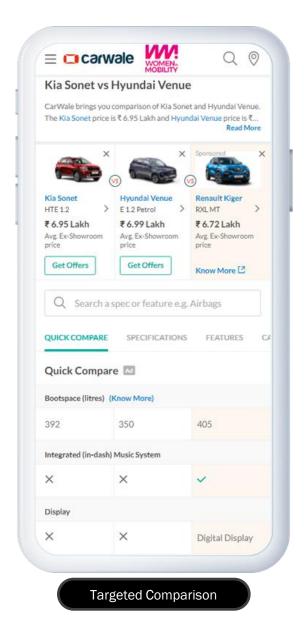
## **Consumer Group Offerings**

With a large organic user base of 3.5 crores average monthly unique visitors, our Consumer Group provides media and lead services to automotive manufacturers, dealers, financiers, auto ancillaries, etc. with highly targeted marketing solutions for brand promotion, brand image management, new model release and sales promotions.

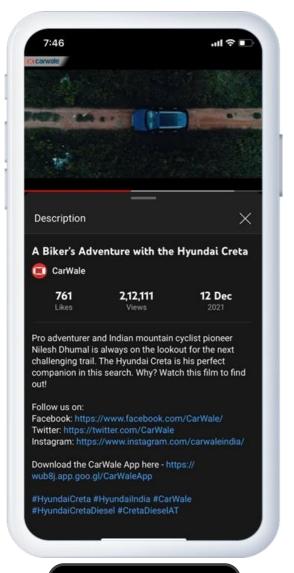




## **Branding & Content Solutions for OEMs**





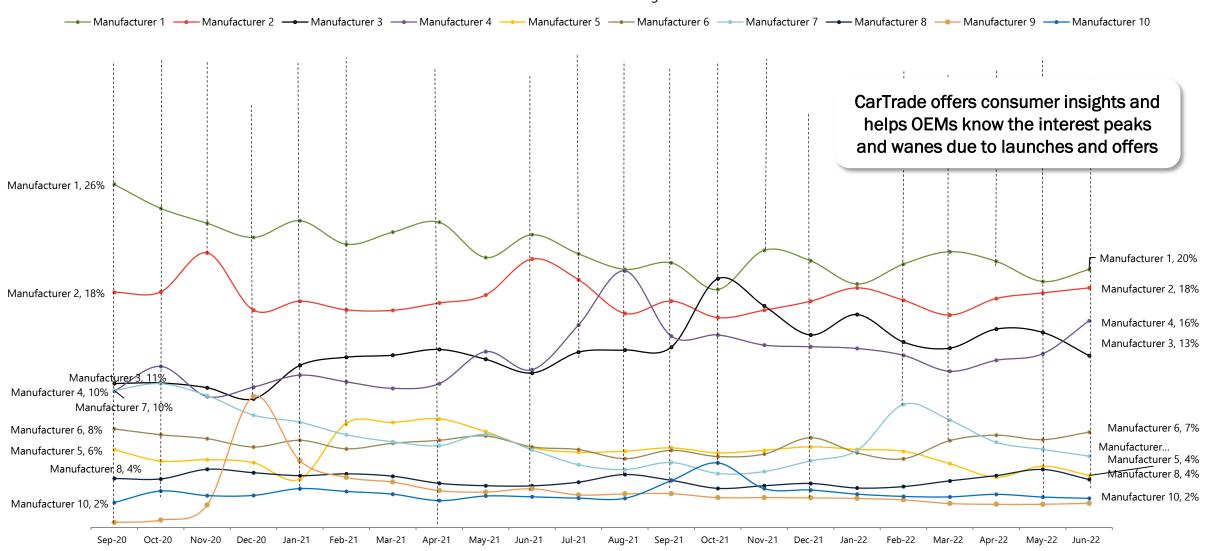


**Curated Content** 



## Consumer Insights | Helping OEMs

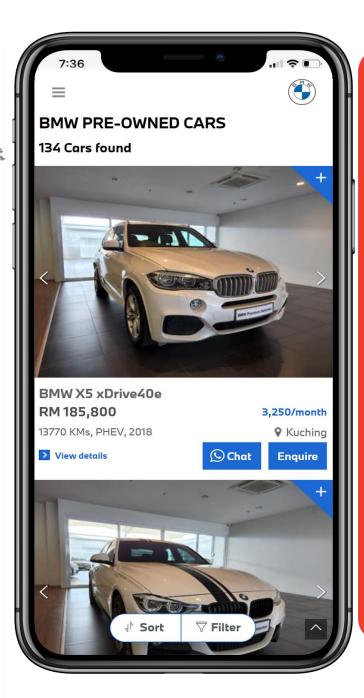
### Research In Terms Of Pageviews





### Tech Solutions - BMW uDrive





## uDrive Advantage

Lead and inventory management – assigning leads, following up with customers, managing inventory and profitability

Auctions – unique and end-to-end solution for private dealer auctions

Workflow Management – custom workflows for trade-in bonus, warranty issuance, customer retention

Seamless third-party integration – allowing dealers to create listings on external used car websites by just a few clicks

Financial calculator –customers can estimate their monthly payment for Standard/Bullet/Balloon plans

Extensive dashboards, reports and Al/ML insights. Extensive analytics framework on consumer sites.



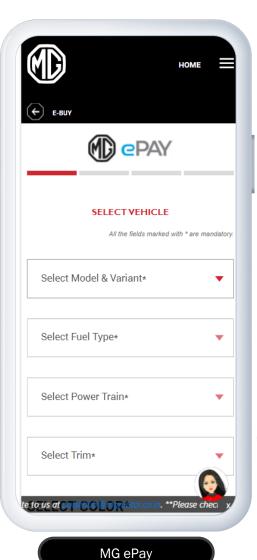
### Tech Solutions - MG - Vehicle Finance & Reassure

Module 1 – Link Integration with Booking Module

Module 2 – Capture Customer Profile on our Retail Finance Platform

Module 3 – Pre-approval, Soft Loan Approval and Application for Loan Sanction

Module 4 – Loan Sanction Confirmation and Voucher Download









MG- Reassure

solution to existing MG users

aler before booking the car. \*\*All prices are subje x

Integrated Homepage For Dealer Management System based On Activated Modules

Comprehensive Program Dashboard

LMS System, Lead Allocation & Status Dashboard

Inventory Status Update

Evaluation And Approval For Trade-in Bonus Built In

Centralised Program Reports For Central Brand Team and Network

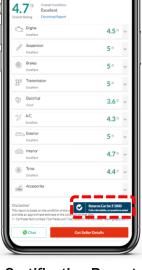
Warranty, RSA & Money Back Dashboard

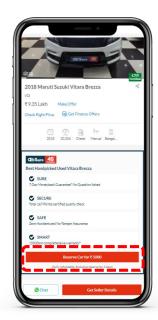




"Building a world class online buying journey for customers to buy used cars"









Find the car

**Certification Report** 

Peace of Mind

Book it

CARWALE ABSURE 4S PROMISES:

CARWALE ABSURE 4S PROMISES:

SURE
7-DAY MONEY-BACK GUARANTEE, NO-QUESTIONS ASKED

SECURE
167 POINT CERTIFIED TOTAL QUALITY CHECK

ZERO-ACCIDENT AND NO-TAMPER ASSURANCE

15000 KM COMPREHENSIVE WARRANTY

SAFE

**SMART** 

Already serving 73 outlets across 33 cities.





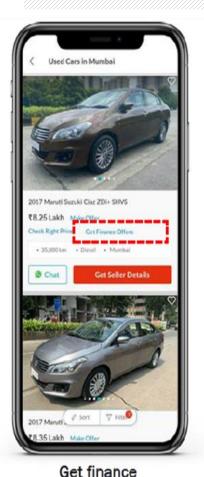


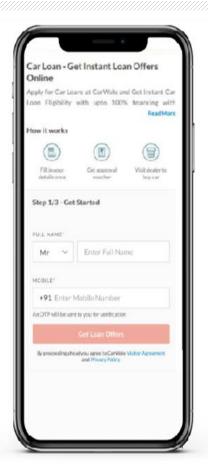


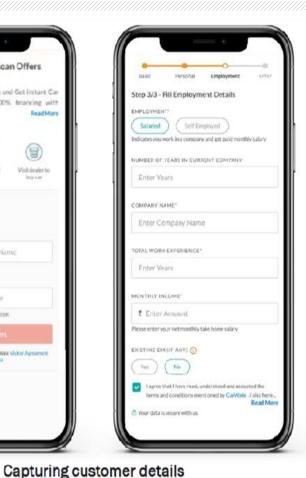
## Striving to create India's #1 auto loan marketplace

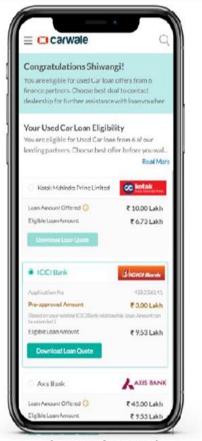
Convenience - Instant Auto Loan Approvals; Choice - Multiple Banks and NBFC's;

Customized Offers - Innovative Products.









Instant Approval

### Bank Partnerships











Disbursement with innovative products

Approvals to









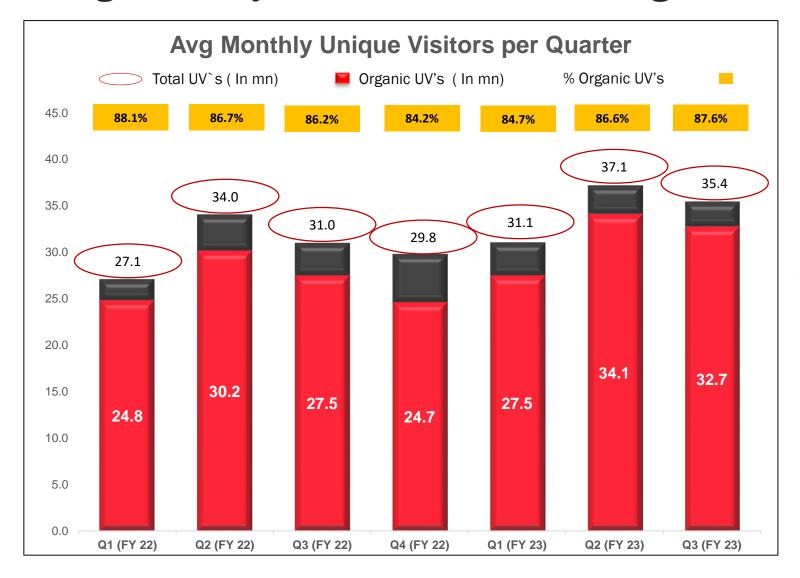




<sup>\*</sup> Working with banks to provide online disbursements and curate innovate auto-finance products and offerings.

### Car Trade Tech

## Average Monthly UVs at 35 Mn; 87.6% Organic



### Key Advantages of having a large Organic Customer Base



Our platforms are built to connect potential buyers with dealers, OEMs and other partners which are monetized by running marketing campaigns from OEMs, dealers, banks, insurance companies and other financial institutions.



Having a large organic customer base not only strengthens the brand equity, but also helps in lowering the Customer Acquisition Costs



This large customer base and resultant exposure gives OEMs and dealers the perfect platform to effectively leverage their marketing spends and enhance sales

Note - We define a monthly unique visitor as an individual who has visited our websites or apps (CarWale, CarTrade and BikeWale) within a calendar month, based on data as measured by Google Analytics and Firebase. If an individual accesses more than one of our websites and apps within a given month, the first access to each website or app by each such individual is counted as a unique visitor. Percentage of Organic Unique Visitors = Average monthly unique organic visitors as a percentage of the sum of average monthly unique organic visitors and average monthly unique visitors from paid sources. If a visitor has visited through both organic and paid sources, then such visitor will get counted as unique under both categories.





## Remarketing: Leader in Vehicle Auctions

We are a leading auto auction player that offers full-stack, fast, simple, reliable, organised auctions and allied services across all vehicle types. We pioneered the 'Phygital Auction' format—a seamless online and offline integration with real-time video streaming of events. We have transformed the way auction events are conducted in the industry.



Number of Vehicles Listed for Auction<sup>(1)</sup> 130+ Number of Automalls<sup>(2)</sup>

... Facilitating sales of all types of used vehicles...













...and used by all stakeholders in the auto value chain...





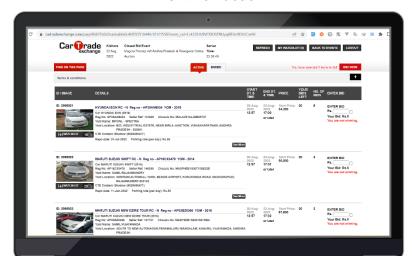




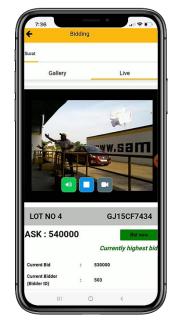




#### Online Auction



### **Live Stream Auction**







## **Auction Services for Buyers & Sellers**





### The PriceX

### **Auction Platforms**

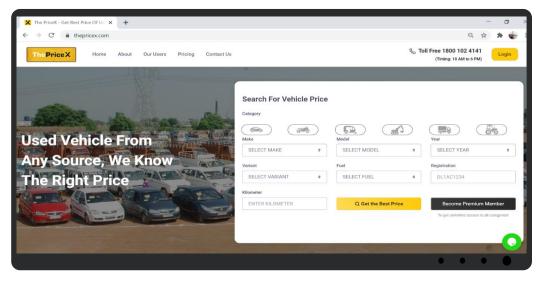




Auction services operated through **online platforms** and **automalls** spread across India

We also offer related services like **valuation** and **inspection** to buyers in their vehicle procurement journey

### **Pricing Guidance**

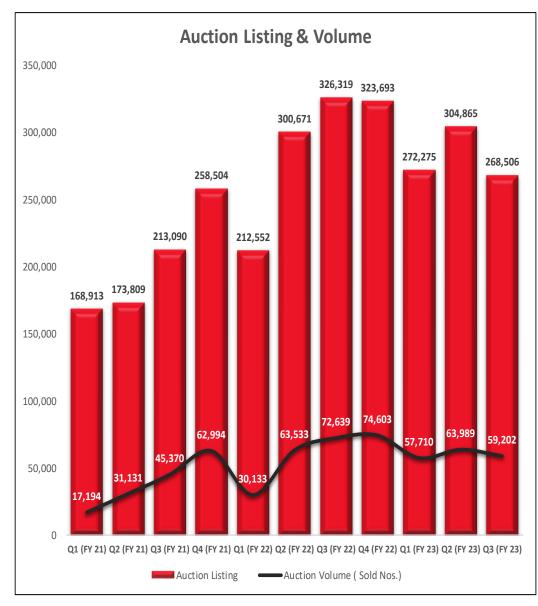


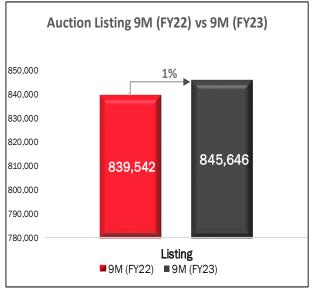
Easily accessible guide on pricing offered to buyers to help in their decision-making process

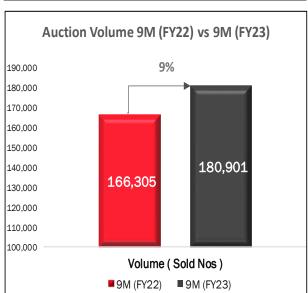
Leverages large amount of vehicle pricing data available across platforms

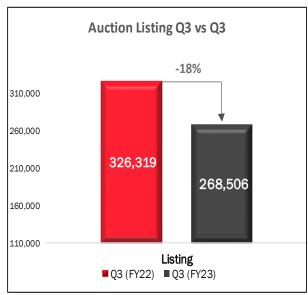


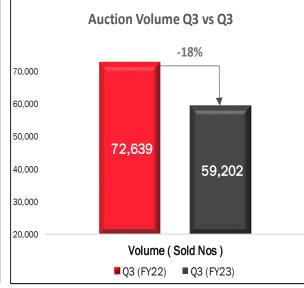
## **Auction Listings and Volumes**





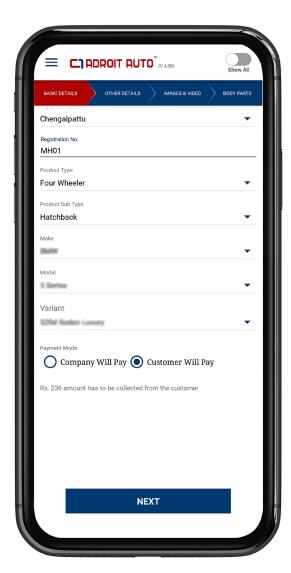


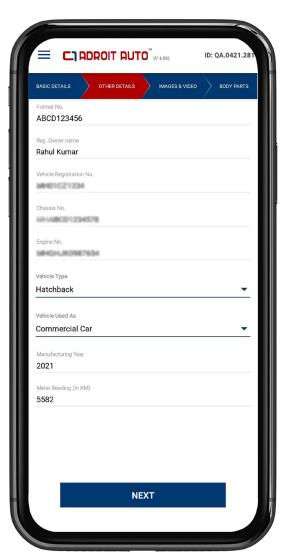


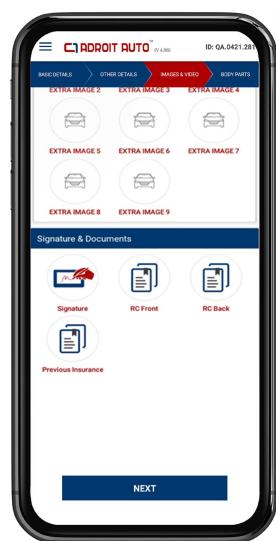


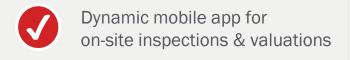


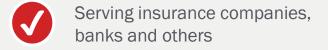
## : Inspection and Valuation Services















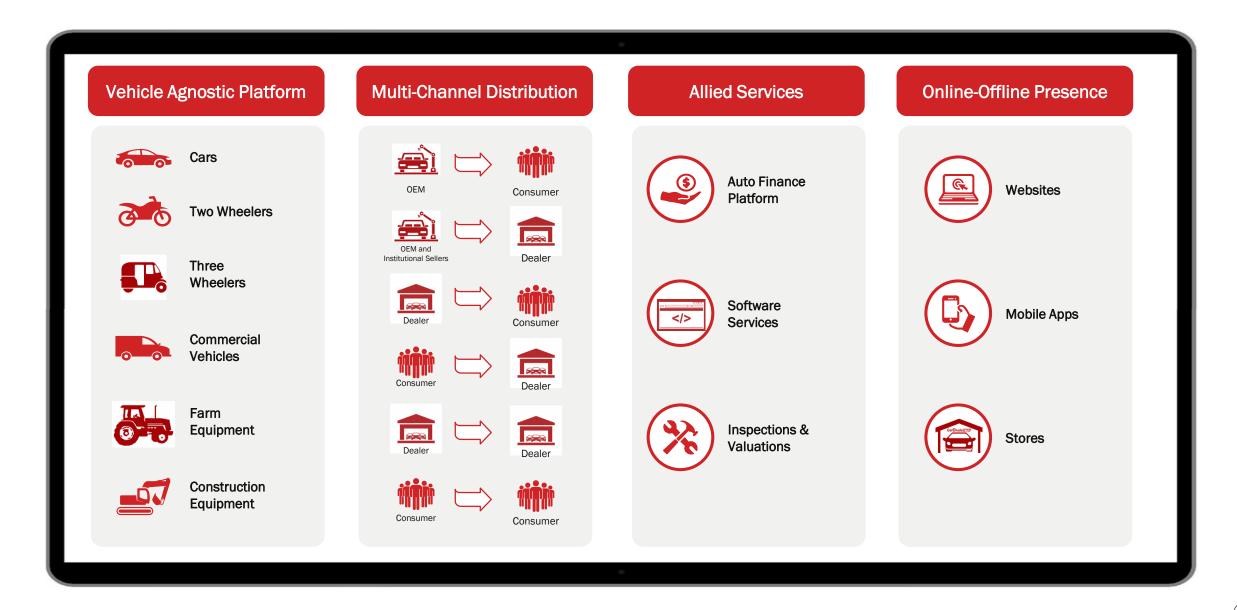
## Car Trade Tech : Key Strengths

- 1 Leading Marketplace for Automotive Sales with a Synergistic Ecosystem
- 2 Brands and Customer Experience Driving Powerful Network Effects
- 3 Proprietary End-to-End Technology Platforms
- 4 Focus on Data Science to Provide Superior Solutions
- 5 Profitable and Scalable Business Model
- 6 Founder-led Management Team



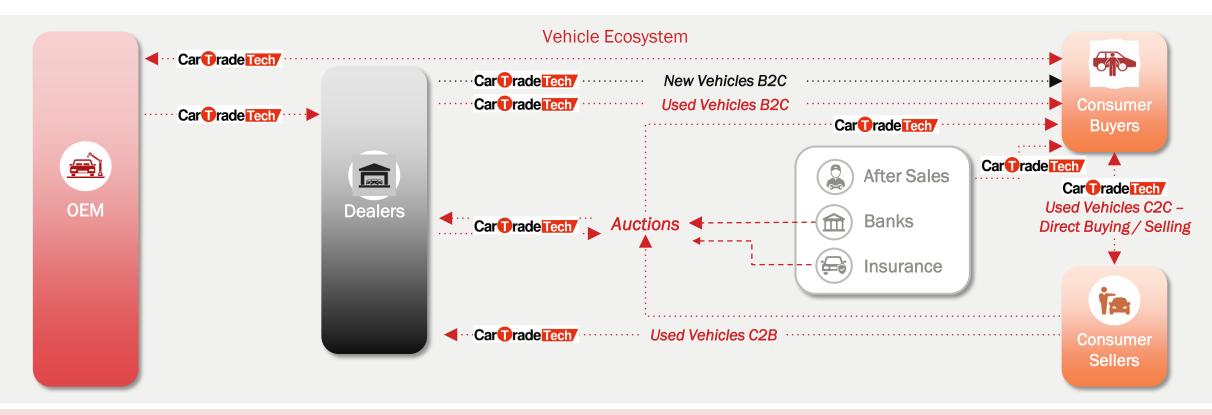


## 1) Synergistic Ecosystem for Automotive Sales...





### ... To Address Pain Points Across the Value Chain



### Car Trade Tech 's Value Proposition



- √ Access to wider audience
- √ Engaged audience
- ✓ Better access to buyers / sellers



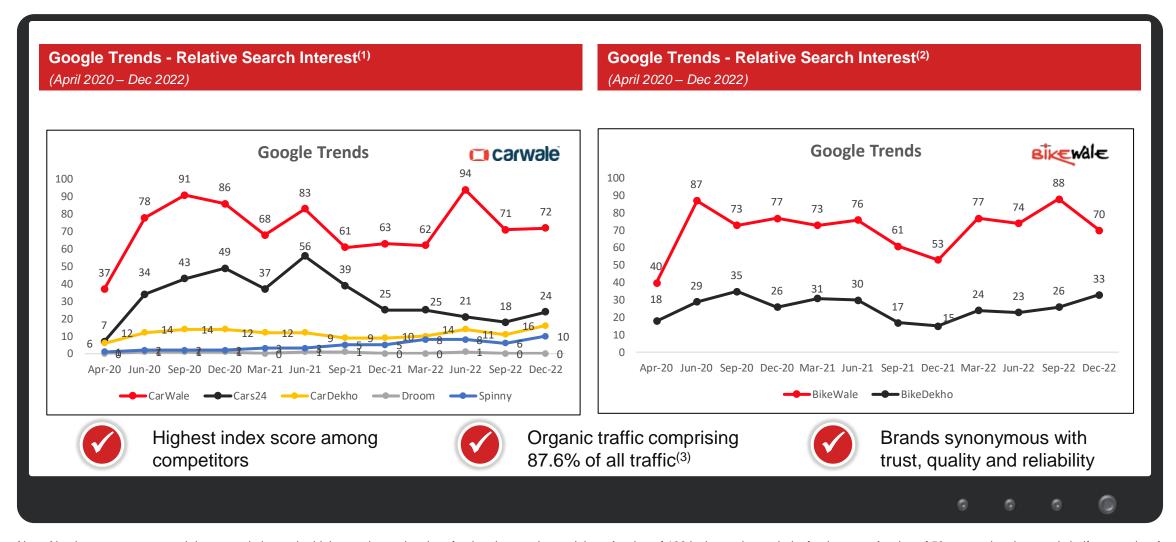
- √ Inexpensive customer acquisition
- √ Improved inventory sourcing
- ✓ Effective trade-in execution



- ✓ Independent & unbiased coverage
- √ Comparison tools / price guides
- ✓ Intuitive search results



## 2) Strong Portfolio of Well-Recognized Brands

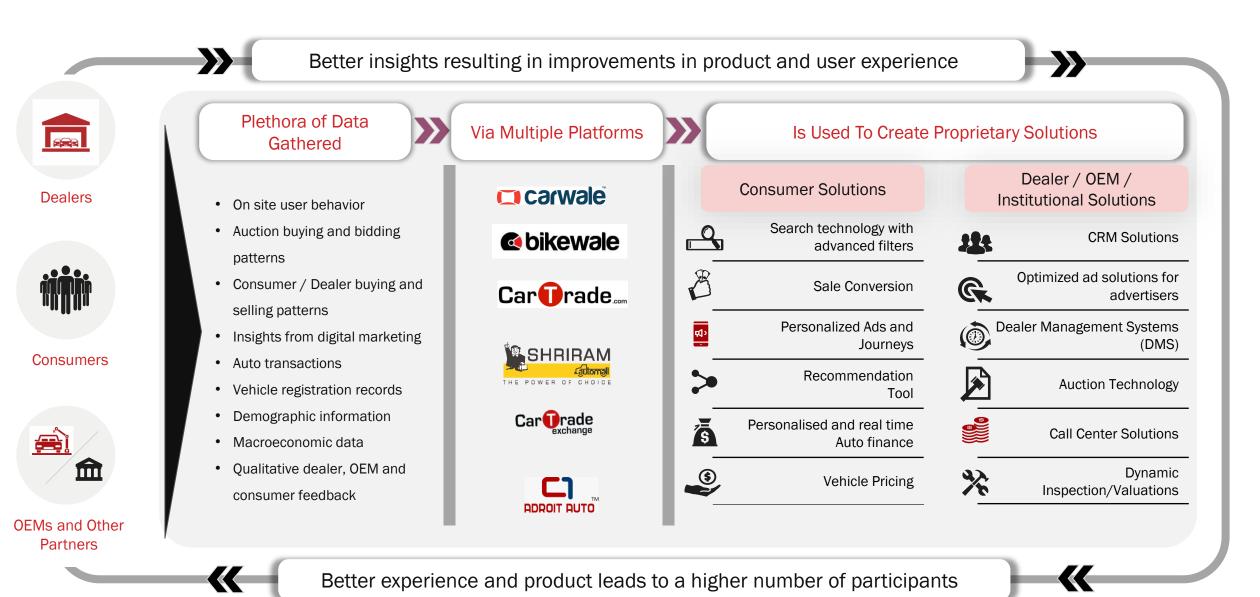


Note: Numbers represent search interest relative to the highest point on the chart for the given region and time. A value of 100 is the peak popularity for the term. A value of 50 means that the term is half as popular. A score of 0 means there was no enough data for this term. (1) In "Autos and Vehicles" category in India. "Search Term" has been selected for all the selected players (CarWale, CarDekho, Cars24, Droom, and Spinny.).

(2) In "Autos and Vehicles" category in India. "Search Term" has been selected players (BikeWale and BikeDekho). (3) For Q3 FY23

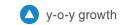


## 3) Focus on Data Science to Provide Proprietary Solutions





## 4) Profitable and Scalable Business









97 cr

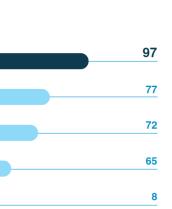
FY21

FY20

**FY19** 

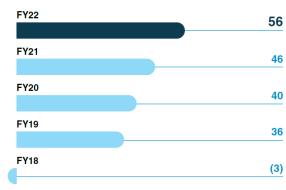
FY18





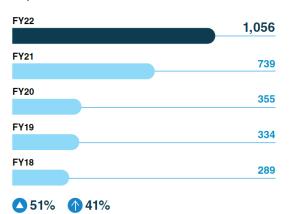
### Adjusted PAT (₹ in cr)

### 56 cr



### **Liquid funds** (₹ in cr)

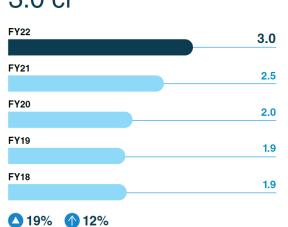
1,056 cr



### **Monthly visitors**

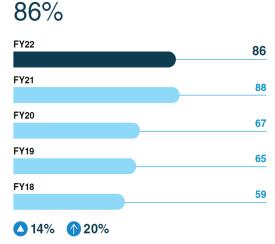
**28% 1** 24%

3.0 cr



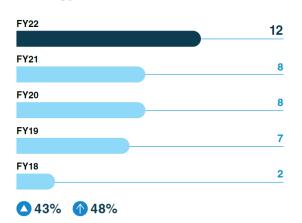


**25% 181%** 



### Auction listing

12 lakh





## 5) Founder-Led Management Team and Experienced Board



Vinay Vinod Sanghi Chairman and Managing Director

- Founder and the driving force of CarTrade Tech since its inception in 2009.
- Has been instrumental in building the vision of the Company and taking it from a start-up to a leading automotive marketplace.
- With more than three decades in the ecosystem, Vinay has established a standard of excellence in the auto industry.
- Previously, he was employed with Mahindra First Choice Wheels Ltd.
- Currently also serving as an Independent Director of HDFC Ergo General Insurance Company Ltd.

### **Management Team**



Aneesha Menon
Executive Director and CFO

- S.R. Batliboi & Co. LLP (EY)
- Automotive Exchange Private Limited



Vikram Alva
Chief Strategy Officer

- Tata International Limited
- Webneuron Services Limited



Banwari Lal Sharma
CEO, Consumer Business

 Automotive Exchange Private Limited



Sameer Malhotra
CEO, SAMIL

- Ritchie Bros. Auctioneers (ME) Limited
- Ansal Housing and Construction Limited



Akshay Shankar Chief Product Officer

- ABN AMRO Central Enterprise Services Private Limited
- Nassau IT Services Private Limited

### **Board of Directors**



S. Lakshminarayanan
Non-executive and Independent
Director

 An Ex-IAS, he has served as a Secretary in Ministry of Home Affairs



Kishori Jayendra Udeshi Non-executive and Independent Director

 Former deputy governor of the Reserve Bank of India from June 2003 to October 2005.



Vivek Gul Asrani
Non-executive and
Independent Director

 Over 26+ years of experience in setting up distribution networks, manufacturing systems and overall people and process management.



Victor Perry
Non-executive and
Non-Independent Director

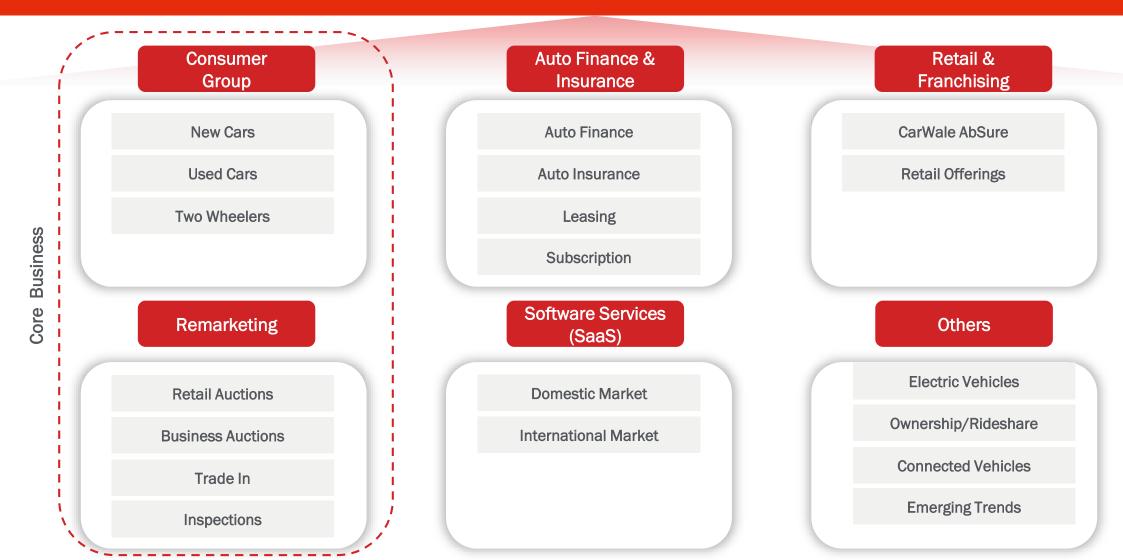
 Former president and chief executive officer of TrueCar, Inc.





## **Leveraging Opportunities**

Our acquisition and investment strategy leverages our existing foundation comprising of proprietary technology and large customer base. We look for players that have synergies with our existing platforms to create an automotive ecosystem







## **Consolidated Income Statement**

Amount in Rs lakhs

Portioulers		Quarter e	nded		Ni		Year ended 31st	
Particulars Particulars	December 31, 2022	Sept 30, 2022	December 31, 2021	Y-o-Y	December 31, 2022	December 31, 2021	Y-o-Y	March 2022
Income								
Revenue from operations	9,720.76	8,788.70	8,877.59	9%	26,787.44	21,958.24	22%	31,272.35
Purchase of Stock-in-trade (Inc. Inventory Change)	349.00	-	243.93	43%	599.90	566.61	6%	875.02
Net revenue from operations	9,371.76	8,788.70	8,633.66	9%	26,187.54	21,391.63	22%	30,397.33
Other income	1,865.20	1,460.39	1,354.43	38%	4,325.08	3,348.87	29%	4,622.67
Net Revenue	11,236.96	10,249.09	9,988.09	13%	30,512.62	24,740.50	23%	35,020.00
Employee cost (Excl ESOP)	4,520.80	4,462.70	3,650.05	24%	13,334.35	10,771.62	24%	14,758.58
Marketing	641.13	576.44	638.24	0%	1,880.53	1,485.80	27%	2,130.03
Other expenses	2,414.97	2,135.86	2,471.33	-2%	6,789.28	5,953.68	14%	8,406.00
Total expenses (B)	7,576.90	7,175.00	6,759.62	12%	22,004.16	18,211.10	21%	25,294.61
Adjusted EBITDA	3,660.06	3,074.09	3,228.47	13%	8,508.46	6,529.40	30%	9,725.39
Adjusted EBITDA %	33%	30%	32%		28%	26%		28%
Finance cost	186.99	189.99	174.56	7%	562.86	469.17	20%	645.21
Depreciation and amortization expense	723.24	712.73	627.48	15%	2,114.96	1,828.03	16%	2,473.61
Adjusted Profit Before Tax	2,749.83	2,171.37	2,426.43	13%	5,830.64	4,232.20	38%	6,606.57
Tax expenses	344.48	244.51	333.09	3%	640.54	591.90	8%	954.57
Adjusted PAT	2,405.35	1,926.86	2,093.34	15%	5,190.10	3,640.30	43%	5,652.00
Deferred tax adjustment	265.29	573.14	-725.91		834.17	-366.60		-731.09
ESOP (refer note below)	735.34	796.04	4,668.03		2,061.61	14,002.83		18,518.29
Dividend Income	-	-	-		-	-		-
PAT	1,404.72	557.68	-1,848.78		2,294.32	-9,995.93		-12,135.20
Total Other comprehensive Income / (loss)	-21.31	18.38	-0.30		-66.17	-50.14		-28.05
Total comprehensive income / (loss)	1,383.41	576.06	-1,849.08		2,228.15	-10,046.07		-12,163.25
Adjusted EBITDA Excl. Other income %	19%	18%	22%		16%	15%		17%

Note: Revenue as per Financials (excluding purchase of stock)

Total Income as per Financials	11,585.96	10,249.09	10,232.02	13%	31,112.52	25,307.11	23%	35,895.02



## **Standalone Income Statement**

Amount in Rs lakhs

Particulars		Quarter e	nded		Ni	Year ended 31st		
Faiticulais	December 31, 2022	Sept 30, 2022	December 31, 2021	Y-o-Y	December 31, 2022	December 31, 2021	Y-o-Y	March 2022
Income								
Revenue from operations	4,199.89	3,707.68	3,443.01	22%	11,388.47	8,837.09	29%	12,484.60
Purchase of Stock-in-trade (Inc. Inventory Change)	-	-	243.93		132.32	566.61	-77%	875.02
Net revenue from operations	4,199.89	3,707.68	3,199.08	31%	11,256.15	8,270.48	36%	11,609.58
Other income excluding dividend income	1,524.73	1,121.01	735.64	107%	3,367.22	2,209.83	52%	3,211.95
Net Revenue excluding dividend income	5,724.62	4,828.70	3,934.72	45%	14,623.37	10,480.31	40%	14,821.53
Employee cost (Excl ESOP)	2,136.47	2,107.98	1,694.29	26%	6,279.17	5,043.35	25%	6,753.26
Marketing	515.56	534.86	580.79	-11%	1,649.83	1,418.68	16%	1,993.16
Other expenses	624.17	565.02	586.97	6%	1,765.09	1,445.03	22%	2,300.56
Total expenses (B)	3,276.20	3,207.86	2,862.05	14%	9,694.09	7,907.05	23%	11,046.99
Adjusted EBITDA	2,448.42	1,620.83	1,072.67	128%	4,929.28	2,573.25	92%	3,774.54
Adjusted EBITDA %	43%	34%	27%		34%	25%		25%
Finance cost	13.05	14.88	24.42	-47%	47.22	53.24	-11%	67.19
Depreciation and amortization expense	148.22	151.93	128.06	16%	448.68	369.87	21%	488.02
Adjusted Profit Before Tax	2,287.15	1,454.02	920.19	149%	4,433.37	2,150.14	106%	3,219.34
Tax expenses	-	-	-		-	-		-
Adjusted PAT	2,287.15	1,454.02	920.19	149%	4,433.37	2,150.14	106%	3,219.34
Deferred tax adjustment	381.81	645.89	-772.46		1,020.11	-338.50		-586.47
ESOP (refer note below)	723.66	725.91	4,635.83		1,981.23	13,927.25		18,412.43
Dividend Income	-	665.22	-		665.22	-		-
PAT	1,181.68	747.43	-2,943.18		2,097.25	-11,438.60		-14,606.63
Total Other comprehensive Income / (loss)	2.73	16.34	-3.64		-15.03	-35.20		-22.58
Total comprehensive income / (loss)	1,184.41	763.78	-2,946.82		2,082.21	-11,473.80		-14,629.20
Adjusted EBITDA Excl. Other income %	22%	13%	11%		14%	4%		5%

Note: Revenue as per Financials (Incuding dividend & excluding purchase of stock)

•							
Total Income as per Financials	5,724.62	5,493.91	4,178.65	37%	11,046.92	40%	15,696.56



## Remarketing Income Statement

Amount in Rs lakhs

Particulars	Quarter ended				Ni	Year ended 31st		
	December 31, 2022	Sept 30, 2022	December 31, 2021	Y-o-Y	December 31, 2022	December 31, 2021	Y-o-Y	March 2022
Income								
Revenue from operations	5,573.93	5,110.98	5,492.08	1%	15,545.77	13,343.45	17%	19,117.67
Purchase of Stock-in-trade (Inc. Inventory Change)	349.00	-	-		467.58	-		-
Net revenue from operations	5,224.93	5,110.98	5,492.08	-5%	15,078.19	13,343.45	13%	19,117.67
Other income	338.46	337.15	616.62	-45%	952.36	1,132.61	-16%	1,402.25
Net Revenue	5,563.39	5,448.13	6,108.70	-9%	16,030.55	14,476.06	11%	20,519.92
Employee cost (Excl ESOP)	2,353.38	2,320.76	1,930.26	22%	6,954.42	5,633.31	23%	7,874.46
Other expenses	1,993.86	1,670.15	2,024.76	-2%	5,483.56	4,877.85	12%	6,687.28
Total expenses (B)	4,347.24	3,990.91	3,955.02	10%	12,437.98	10,511.16	18%	14,561.74
Adjusted EBITDA	1,216.15	1,457.22	2,153.68	-44%	3,592.57	3,964.90	-9%	5,958.18
Adjusted EBITDA %	22%	27%	35%		22%	27%		29%
Finance cost	174.37	175.65	150.15	16%	517.27	415.93	24%	578.02
Depreciation and amortization expense	420.38	406.48	339.35	24%	1,204.61	979.62	23%	1,350.39
Adjusted Profit Before Tax	621.40	875.09	1,664.18	-63%	1,870.69	2,569.35	-27%	4,029.77
Tax expenses	344.48	244.51	333.09	3%	640.54	591.90	8%	954.57
Adjusted PAT	276.92	630.58	1,331.09	-79%	1,230.15	1,977.45	-38%	3,075.20
Deferred tax adjustment	-76.76	-32.99	86.31		-67.09	90.76		13.14
ESOP (refer note below)	11.68	70.13	32.20	-64%	80.38	75.58	6%	105.86
PAT	342.00	593.44	1,212.58	-72%	1,216.86	1,811.11	-33%	2,956.20
Total Other comprehensive Income / (loss)	-24.04	2.04	3.34		-51.14	-14.94		-5.47
Total comprehensive income / (loss)	317.96	595.48	1,215.92	-74%	1,165.72	1,796.17	-35%	2,950.73
Adjusted EBITDA Excl. Other income %	17%	22%	28%		18%	21%		24%

Note: Revenue as per Financials (Incuding dividend & excluding purchase of stock)

Total Income as per Financials	5,912.39	5,448.13	6,108.70	-3%	16,498.13	14,476.06	14%	20,519.92

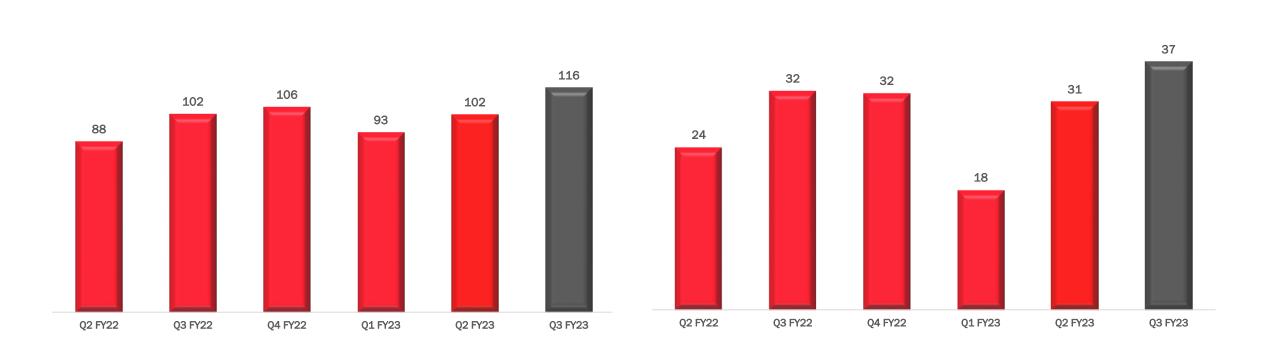


## **Historical Financial Performance**

Amount Rs in Cr



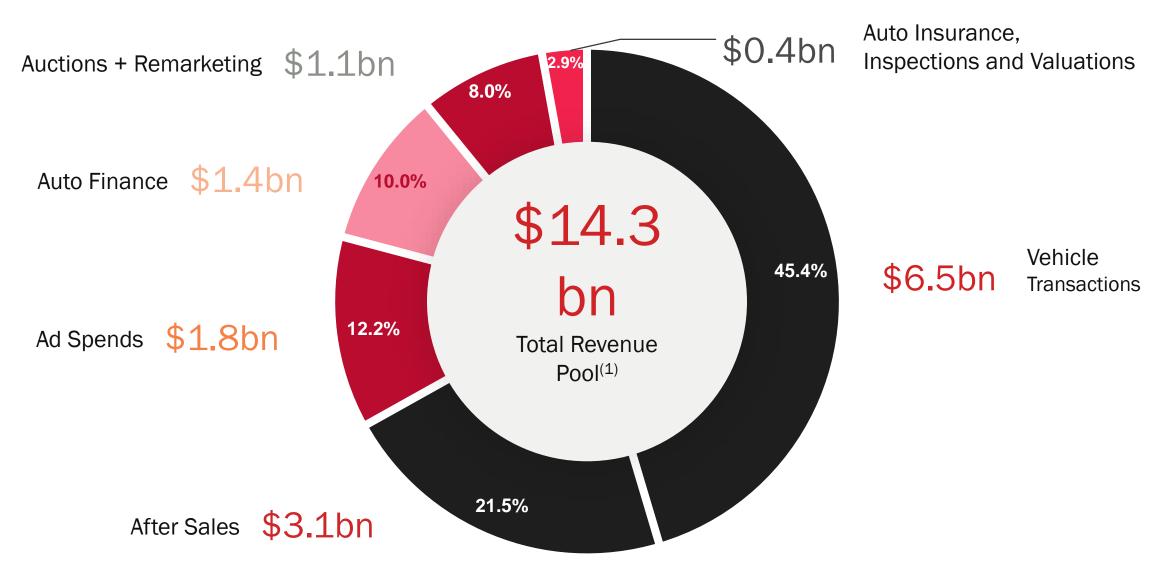
### **Quarterly Adjusted EBIDTA**







## Addressing a Sizable Opportunity

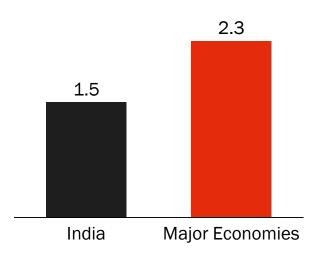




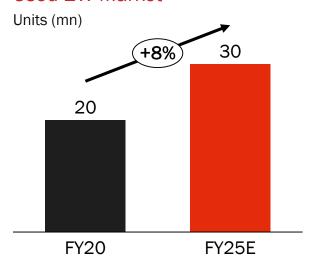
### ...with Growth Potential in Used Vehicles and Allied Services

### 2019 Used vs New Car Sales Ratio

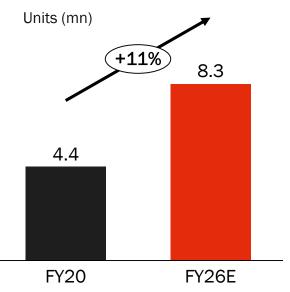
Parc turn rate<sup>(1)</sup> of 16.1% amid low car volumes



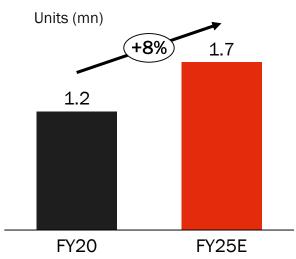
### Used 2W Market



### **Used Car Market**



### **Used CV Market**



### Aftermarket and Allied Services



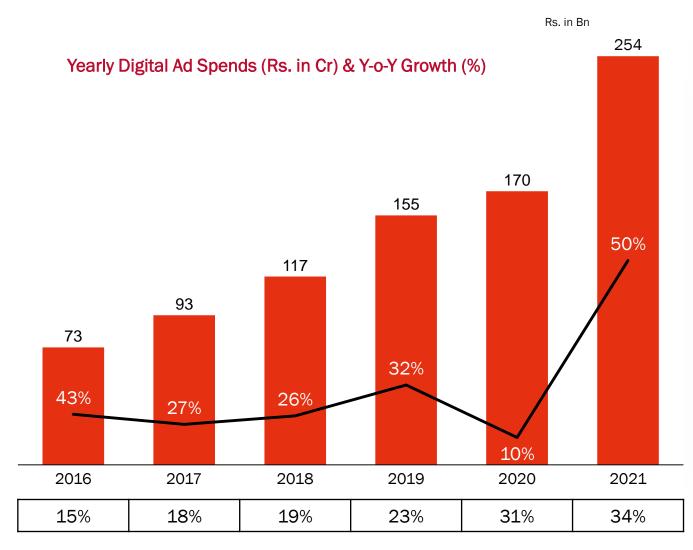




Source: RedSeer.



## Amidst Evolving Consumer Behavior, Ad Spends in India are Shifting Online



### Share of Digital Ad Spends of the Total Adex

### Digital Pie of Ad Spends increasing rapidly



Digital ad spends have been growing rapidly, with a 50% growth in FY21 and an expected 20% growth in FY22 combined with an increase in the total Adex share each year



Auto players continue to be one of the biggest spenders when it comes to advertising and digital ad spends provide a measurable and optimal ROI



Digital Ad spends by OEMs in India are only ~13%-14% as compared to ~40% in USA, which leaves a high headroom for growth

Source: Pitch Madison Report 2022



## Auto Industry too is increasing spends on online channels

Changing Consumer Behavior...

... Has Initiated a Shift to Online in India Auto, With Significant Potential for Further Growth



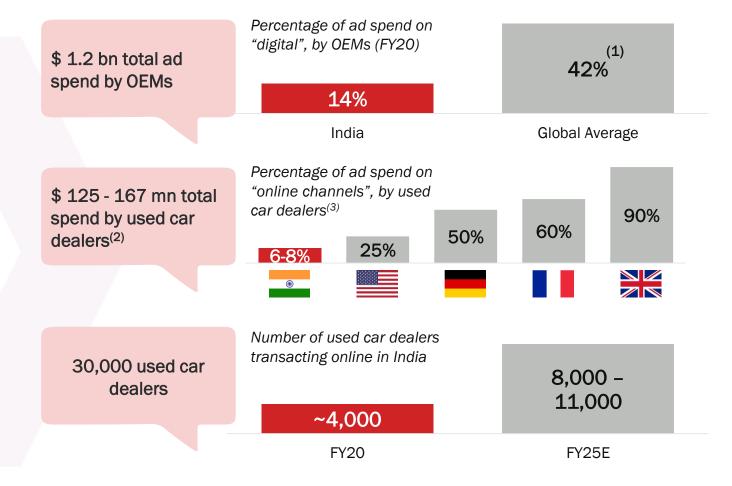
Indians shopping online (2020), compared to c.75 mn in 2016

### Over 92%

Of new and used car buyers research online

### 3 - 5 years

Average car ownership (2019) compared to 8 – 10 years in 2009



Source: RedSeer

Note: (1) For CY2019 (2) Used car dealers in India spent approximately US\$ 10 million on online channels in 2020, comprising 6% to 8% of their marketing spend. (3) India-CY20, USA-CY17, Germany/UK-CY19, France -CY18.

## Thank You



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