

March 1, 2022

The Manager	The Manager
Corporate Relationship Department	Listing Department
BSE Limited	National Stock Exchange of India Limited
1 st Floor, New Trading Wing,	Exchange Plaza, 5th Floor,
Rotunda Building,	Plot No. C-1, Block G,
P J Towers, Dalal Street, Fort,	Bandra Kurla Complex, Bandra (E),
Mumbai – 400001	Mumbai – 400051

BSE Scrip Code: 543463

NSE Symbol: MANYAVAR

Sir/Madam,

Sub: Investor Presentation for Q3 and 9 months ended of FY 2021-2022

In accordance with Regulation 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Investor Presentation for the Quarter and Nine months ended December 31, 2021 (Q3 and 9M of FY 2021-22) is enclosed.

The aforesaid information will also be hosted on the website of the Company at <u>www.vedantfashions.com.</u>

We request you to kindly take the same on your record.

Thanking you,

For Vedant Fashions Limited VEDANT FASHIONS LIMITED



Navin Pareek Company Secretary and Compliance Officer Membership No.: F10672

Vedant Fashions Limited

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Investor Presentation March 2022

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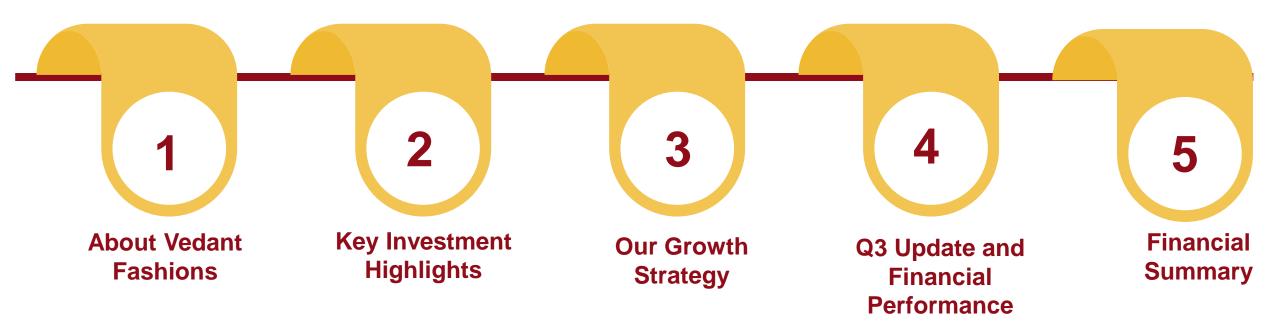
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Contents















Indian Wedding and Celebration Wear Brand



Headquartered in Kolkata, incorporated in 2002 by Mr. Ravi Modi, Vedant Fashions offers Indian wedding & celebration wear for men, women & kids



Largest company in India in men's Indian wedding & celebration wear by Revenue, OPBDIT¹ & PAT*. Commands dominant position in conventionally unorganized market



Manyavar brand is category leader in branded Indian wedding & celebration wear market with pan-India presence*



Growing presence in women's Indian wedding & celebration wear with Mohey - Largest brand by number of stores with pan-India presence*



One-stop destination with wide product portfolio for every celebratory occasion; aspirational yet value-for-money offering



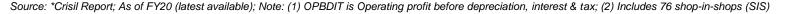
Omni-channel network of EBOs, MBOs, LFS & Online (own website, mobile app & leading lateral e-commerce platforms)



Delivers aristocratic & seamless customer experience via aesthetic franchisee-owned EBOs ~90% of FY21 Sales of Customers



Retail footprint (Dec-21) of 1.2 mn sq. ft. across India (566 EBOs² in 221 cities & towns) and Overseas (12 EBOs in USA, Canada & UAE)















#1

#6

Aspirational Yet Value for Money

- Aspirational Brand with Aristocratic & seamless customer experience
- Uniform pricing across online & offline channels in India
- No discounts/ end-of-season sales for Manyavar brand
- Multi Decade growth Opportunity for the Category from here

Strong Corporate Governance

- Experienced management with rich functional expertise
- Big 4 statutory auditor coupled with eminent Board of Directors
- Embraces ESG & promotes CSR

Multi-brand Product Portfolio

#2

- One-stop destination with wide product portfolio for men, women & kids catering to all celebratory occasions across price points
- Low level of obsolete & dead stock
- 52 Week Design collection Model

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Industry Leading Economics

#5

- World Class Financial Matrix in apparel retail being largest company in India in men's Indian wedding & celebration wear by Revenue, OPBDIT & PAT*
- Asset light & franchisee-led EBO distribution model with high cash conversion ratio
- Leads the peer set in terms of financial & operational metrics

Strong Control Over Entire Ecosystem

- Strong design capabilities with data-driven/ AI backed decision-making and demand forecasting
- Tech-driven unique supply chain & inventory mgmt. with Automated Replenishment System at pin code level
- Integrated secondary sales network with full visibility of products sold at our stores
- Having First mover advantage, VFL scaled up and organized highly unorganized and fragmented category

Curated Marketing Strategy with Multi

Channel Presence

- Emotional connect with theme-based campaigns
- Celebrity brand ambassadors
- Omni-channel network with pan-India presence

#3

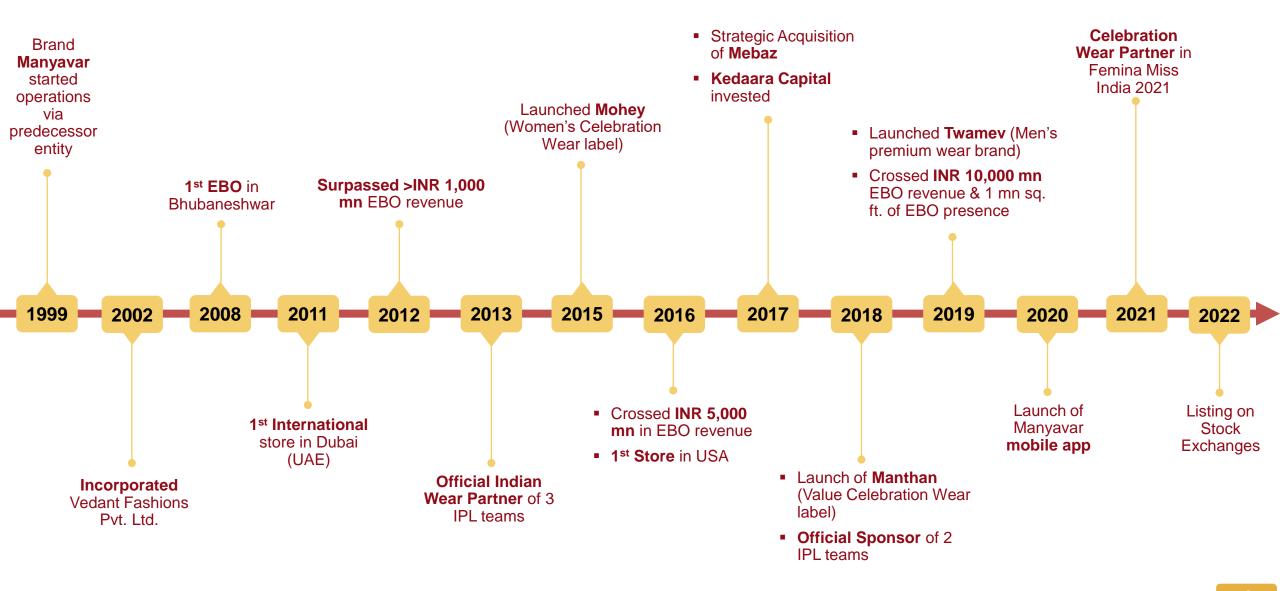
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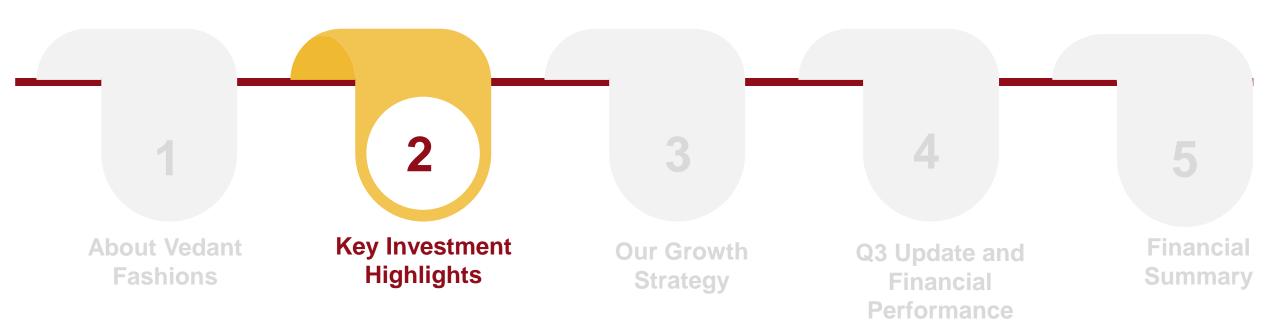
One-stop Destination for Every Family's Celebration Wear Needs















Manyavar M Mohey

Large & growing Indian wedding & celebration wear market driven by an increased spending on such wear

Market leader in Indian celebration wear market with diversified brand portfolio across value spectrum for entire family

Unique business model combining asset-light brand play along with seamless purchase experience; no end of season sales/ discounts for Manyavar brand

Attractive marketing initiatives of creating connections through emotions

Widespread pan-India multi-channel presence with ~90% sales of customers (FY21) through EBO network with scalable franchisee model

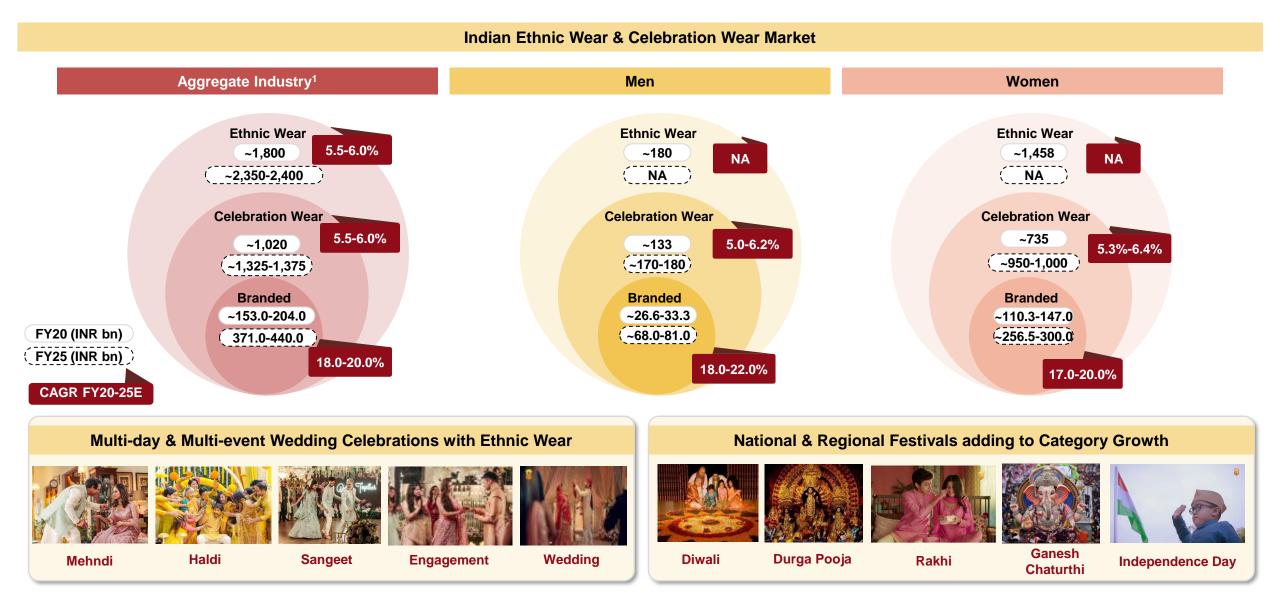
Technology-based supply chain network with strong processes in place

Experienced & professional leadership team

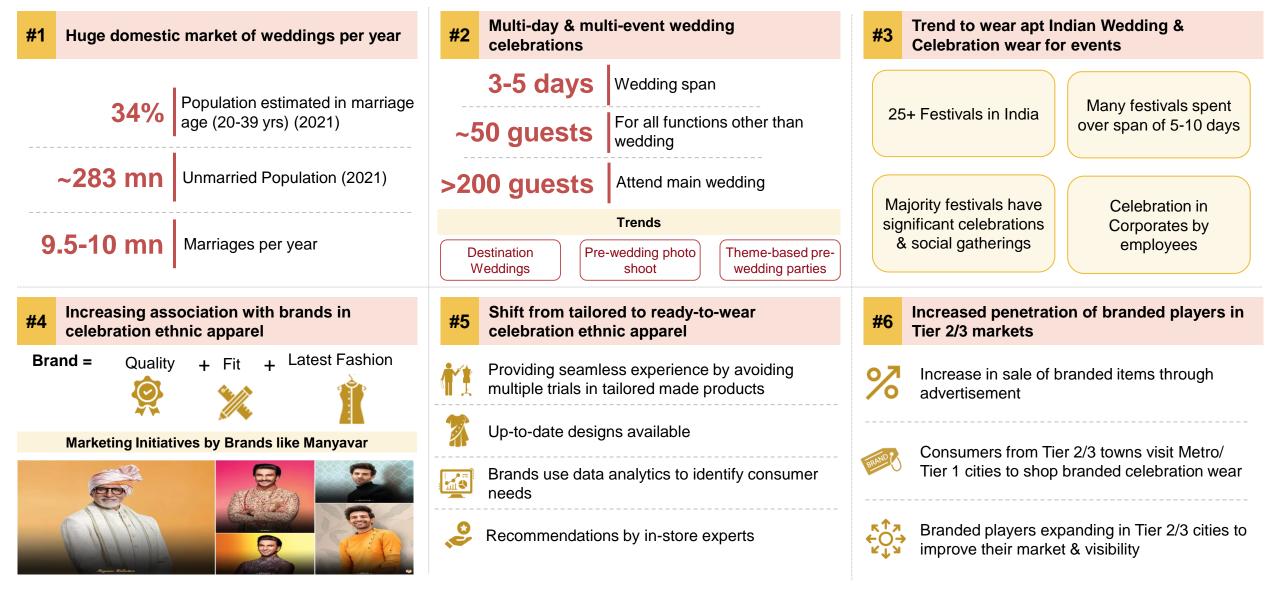
Experienced Board of Directors aided by professional partners

Strong growth trajectory with industry leading margins, return metrics & healthy cash generation





(Vanyavar (Ochey)





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Year	1999 ¹	2019	2018 ²	2015	2017³
Target Group	Men, Boys	Men	Men	Women	Men, Women, Kids
Price Spectrum	Mid-Premium	Premium	Value	Mid-Premium	Mid-Premium to Premium
Distribution	EBOs, MBOs, LFS, E-commerce	EBOs	MBOs, LFS, E-commerce	EBOs & E-commerce	EBOs
Product Portfolio	 Men: Kurta, Indo-western, Sherwani, jacket, accessories Kids: Kurta set, jacket set, Indo- western, accessories 	 Kurta set Sherwani Indo-western Suit Accessories 	Kurta	LehengaSareeGownAccessories	 Men: Kurta, Indo-western, Sherwani, Jacket, Suit, Accessories Women: Lehenga, Saree, Suit, Kurti Kids: Lehenga, Gown, Frock, Kurta, Suit, Accessories
Key Attributes	 Category leader in branded Indian wedding & celebration wear market with a pan-India presence* Other brands in the category only 1/7th the size of Manyavar No end of season sales or discounts for Manyavar brand 	 Upscale consumer experience Cross-sell premium offering to Manyavar customers Priced between Manyavar & luxury boutique brands 	 Large blend of product designs at value prices Aims to cater to sizable number of mid-market weddings & other celebrations 	 Largest brand by number of stores, with pan-India presence focusing women's Indian wedding & celebration wear* Benefit from Manyavar's leadership position & pan-India EBO footprint Celebrity brand ambassador & campaigns like "#Dulhan wali feeling" 	 South India focused regional brand; strong presence in AP & Telangana One-stop shop for ethnic celebration need of entire family Rich heritage brand with strong legacy

Source: Crisil Report; *As of FY20 (latest available); Note: (1) Brand 'Manyavar' started operations via predecessor entity in 1999; (2) Large scale operations commenced after refreshed launch in 2018; (3) Brand 'Mebaz' was started in 2002 but was acquired by Company in 2017;

Aesthetic Appeal with Modern Touch stores to provide Enhanced and Elevated









(Vohey)

Aesthetic Appeal with Modern Touch stores to provide Enhanced and Elevated Customer Experience





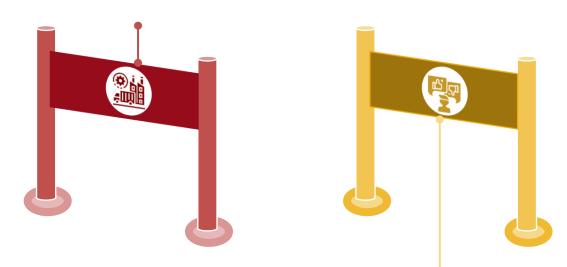






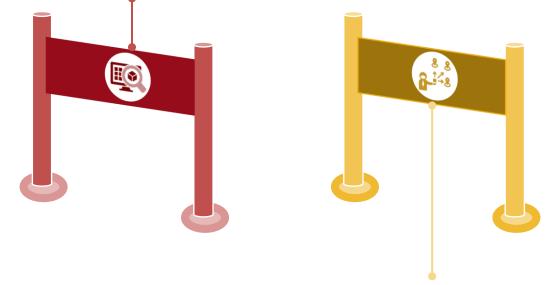
Supply Chain & Vendor Management

- Tech-based fully-integrated supply chain with automated replenishment system
- Large network of 480+ registered vendors across 45 cities (Dec-21)
- Longstanding relationship with expert artisans



Inventory Management

- Algorithm-based inventory management system for realtime monitoring store inventory at EBOs
- Ability to minimize obsolete & dead stock
- For online channel, inventory stocking is integrated with entire warehouse stock



Understanding Consumer Preferences

- Collect secondary sales data to analyze consumer buying behavior
- Product development basis prevailing trends & consumer preferences gathered via data analysis, market surveys

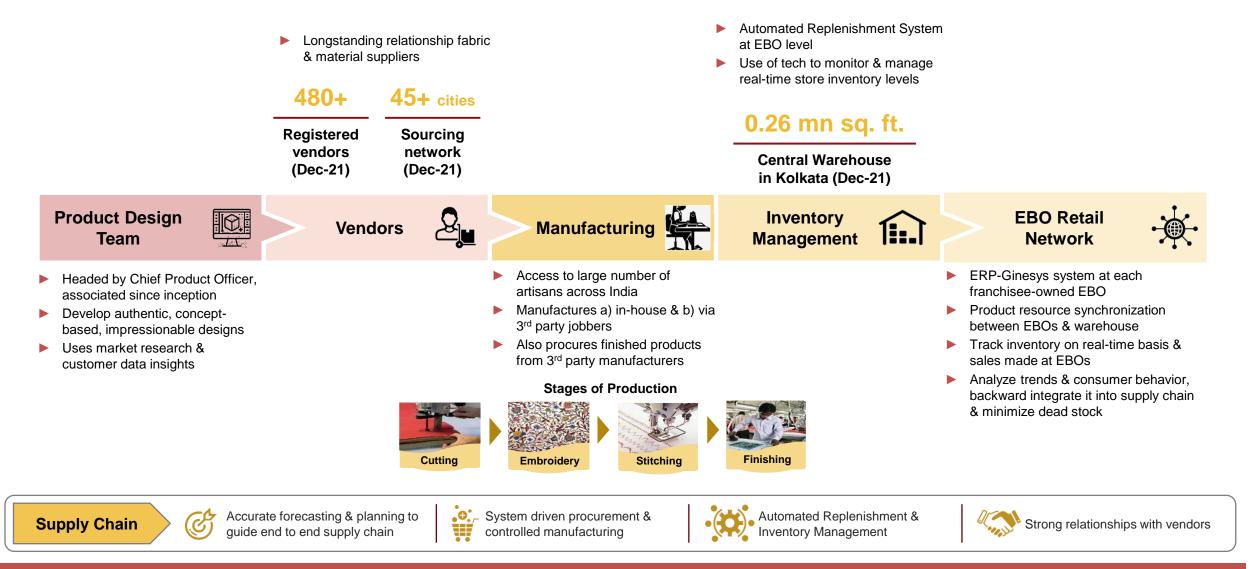
Robust Franchisee-led EBO distribution model

- Initial capital commitment from franchisees
- Provide all necessary support to Franchisees
- ~75% franchisees have operated stores for >3 yrs (Dec-21)
- Network of 300+ franchisee partners (Dec-21)



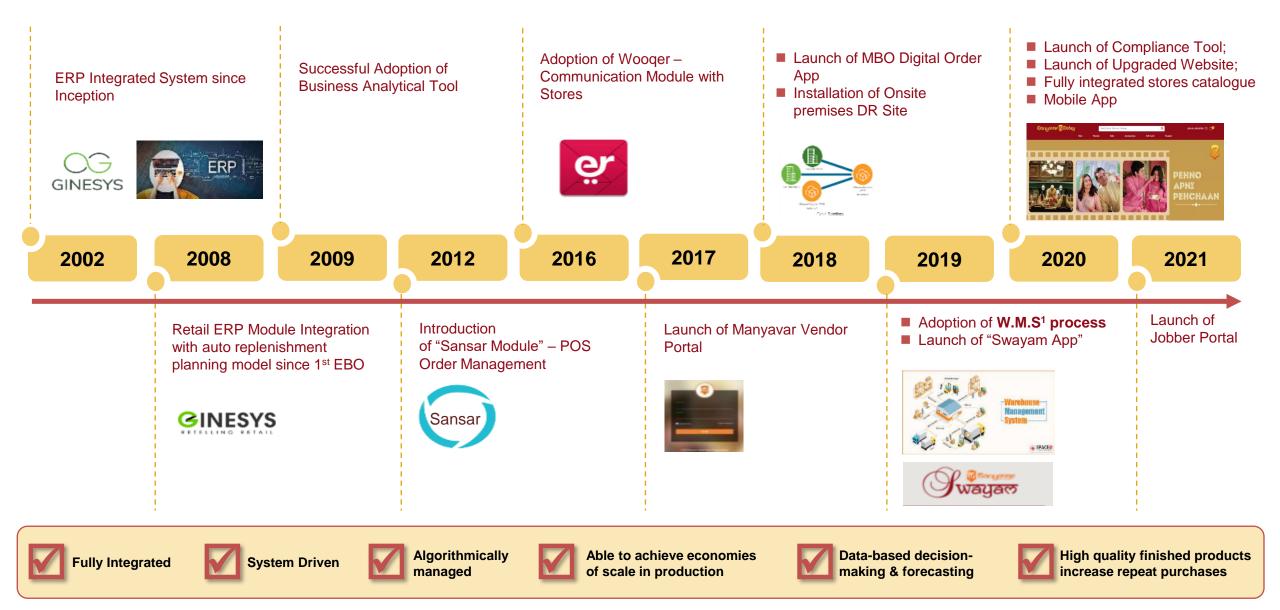


(Danyakar O (Ochey)



Data-driven decision making & forecasting of cultural & evolving fashion trends across India

(Vanyavar (Ochey)



Source: Crisil Report; Note: (1) W.M.S is Warehouse Management System

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Kanchan Banerjee

Chief Human Resources Officer

MBA (Sikkim Manipal),Executive Diploma HRM (XLRI)

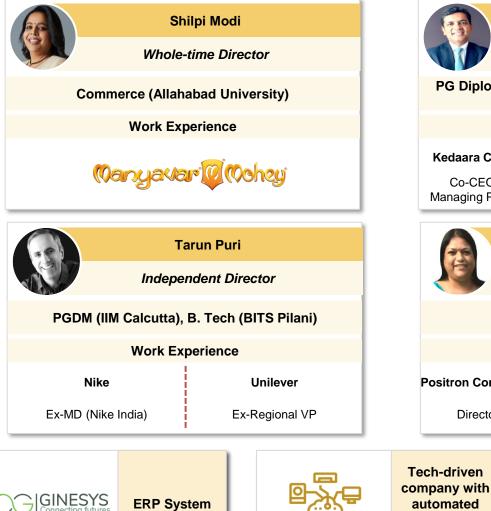
Work Experience

Vikram Solar, Trident, Vodafone, WIPRO, Bharti Airtel

Work-ex with Manyavar

(Vanyavar (Ochey)







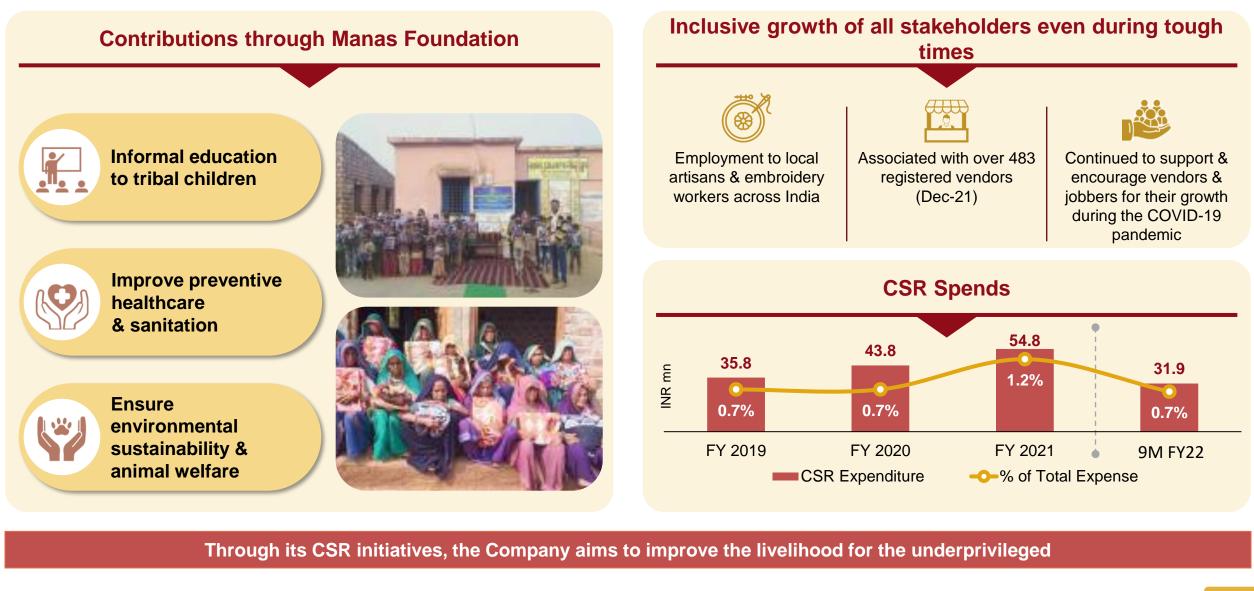
processes &

controls

Professional

Management

(Vanyavar (Ochey)



Awards and Accolades



"Most Admired Retailer of the year Marketing and Advertising campaign" Mapic India "Best Employer Branding Award" World HRD Congress and Stars Group 2020 "Men's Indianwear" Images Excellence Award "India's Retail Champion (Winner)" **Specialty Retail by Bhartiya City Centre** "Retail Marketing Campaign of the Year #TaiyaarHokarAaiye" **ET Now** "Excellence in Business Performance -Turnover between INR 300 Crore and 1.000 Crore" **ET Bengal Corporate Award**



"Transformational Contribution to Indian Apparel and Retail Industry" Ministry of Textiles and the Clothing Manufacturers Association of India

"Ethnic Fashion Retailer of the Year" Shop X

Dare to Dream award for "Company of the Year – Retail" Zee Business

Times Business Award for "Best Men's Ethnic Wear Brand (East)" Times Group

"Most Admired Fashion Brand of the year: Men's Indianwear" Images Fashion Award

"Retail Marketing Campaign of the Year" ET Now



"Highest Job Creator - above INR 300 crore to INR 1000 crore" ET Bengal Corporate Award





"Iconic Men's Ethnic Brand" Central Icons

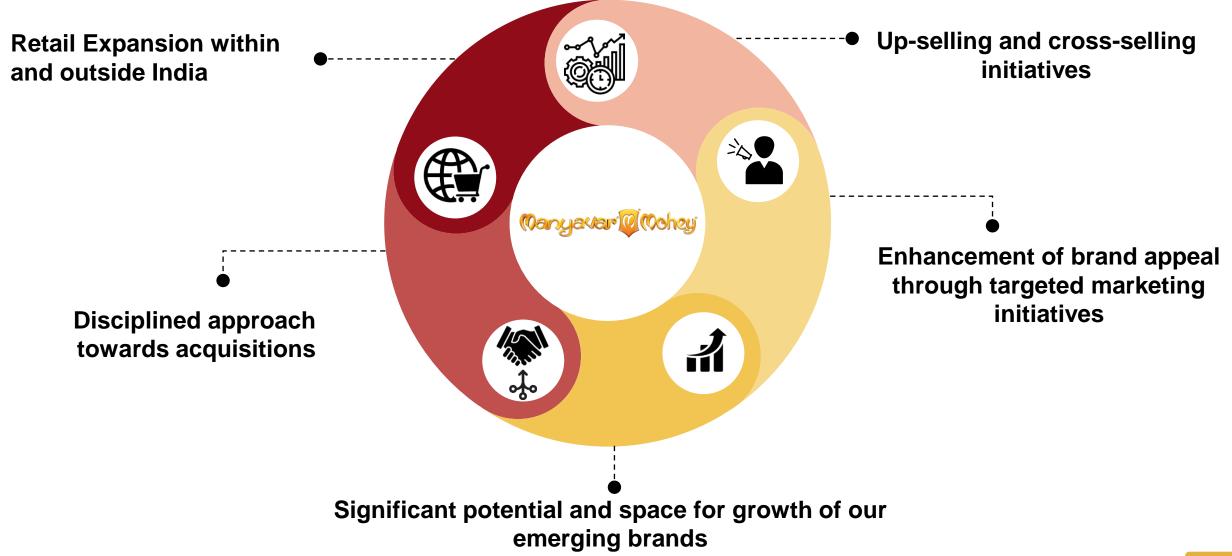




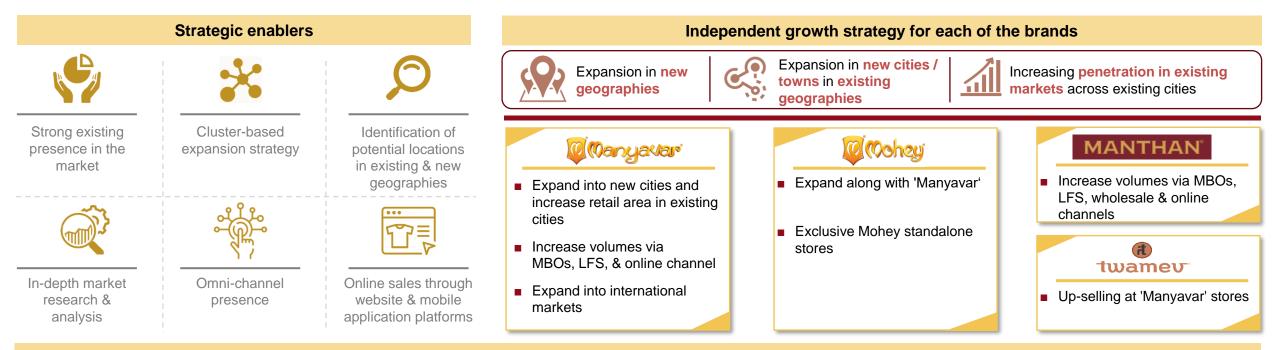




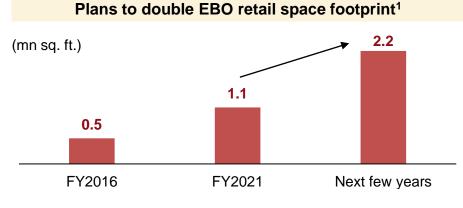








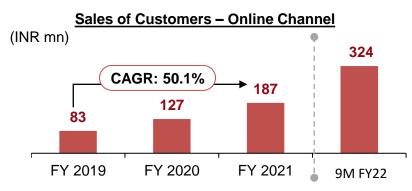
Robust expansion plans to improve reach across online & offline channels



Leverage on e-commerce boost by adopting omni-channel strategy

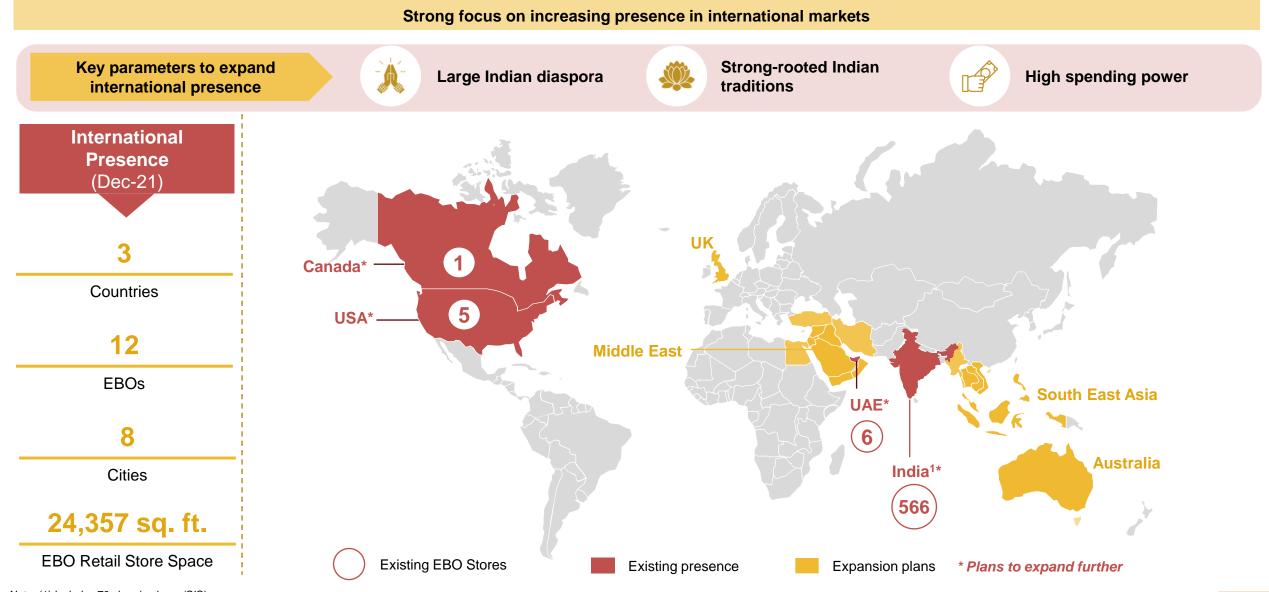
Online channel allow customers to browse product catalogues online & decide on designs

Omni-channel strategy, customers have flexibility to access products through offline and online channels

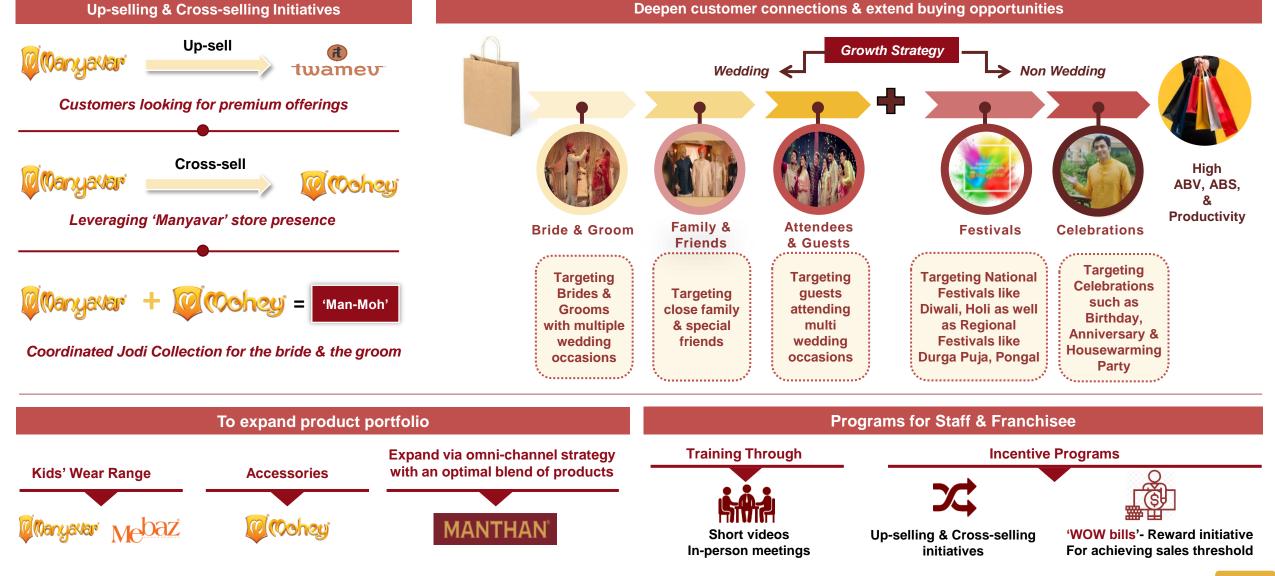


Source: CRISIL report; Note: (1) Includes 76 shop-in-shops (SIS)

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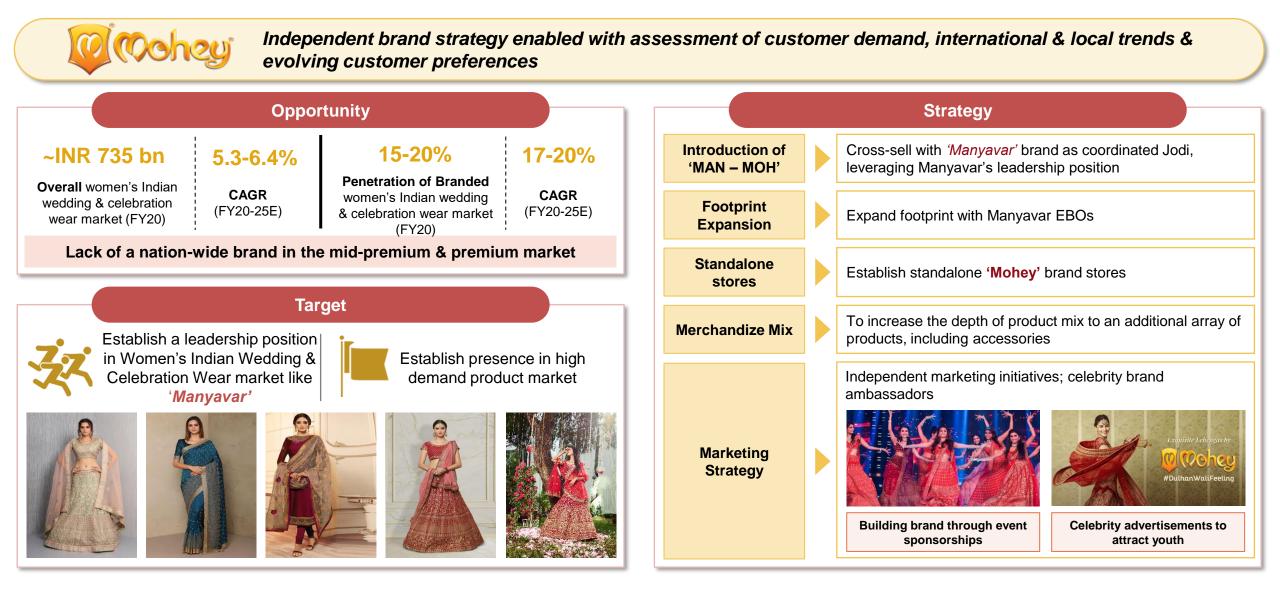


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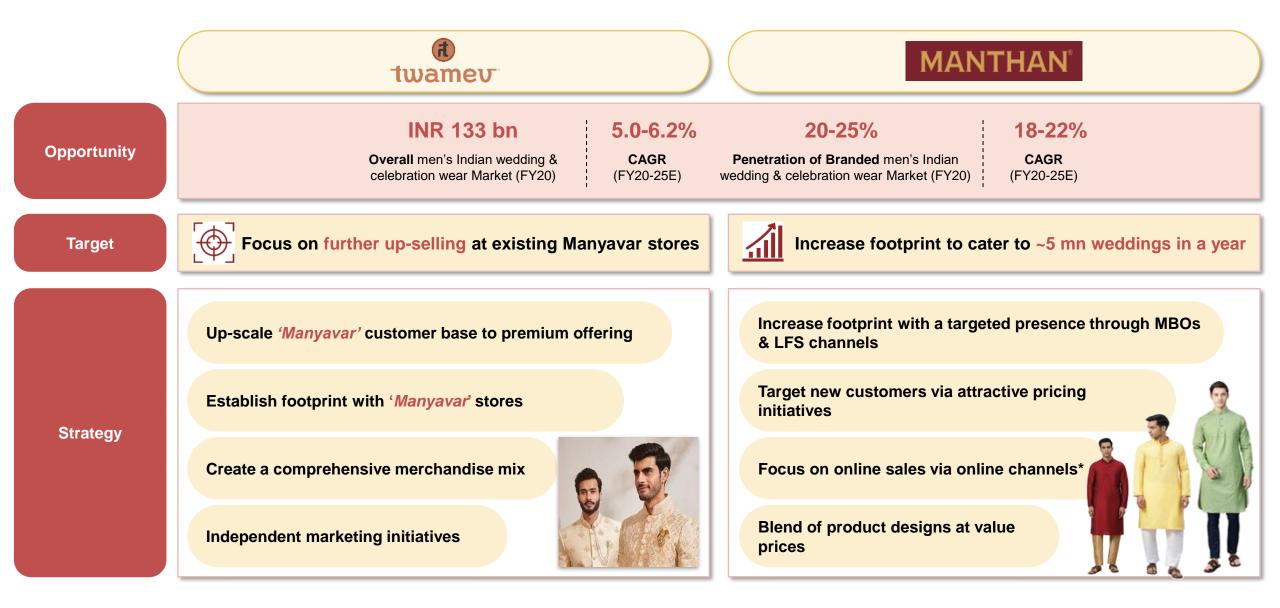


Source: CRISIL report; Note: *Market size for Kids category have been taken as balancing figures of aggregate market & men's & women's market together for Indian Branded Wedding & Celebration Wear Market

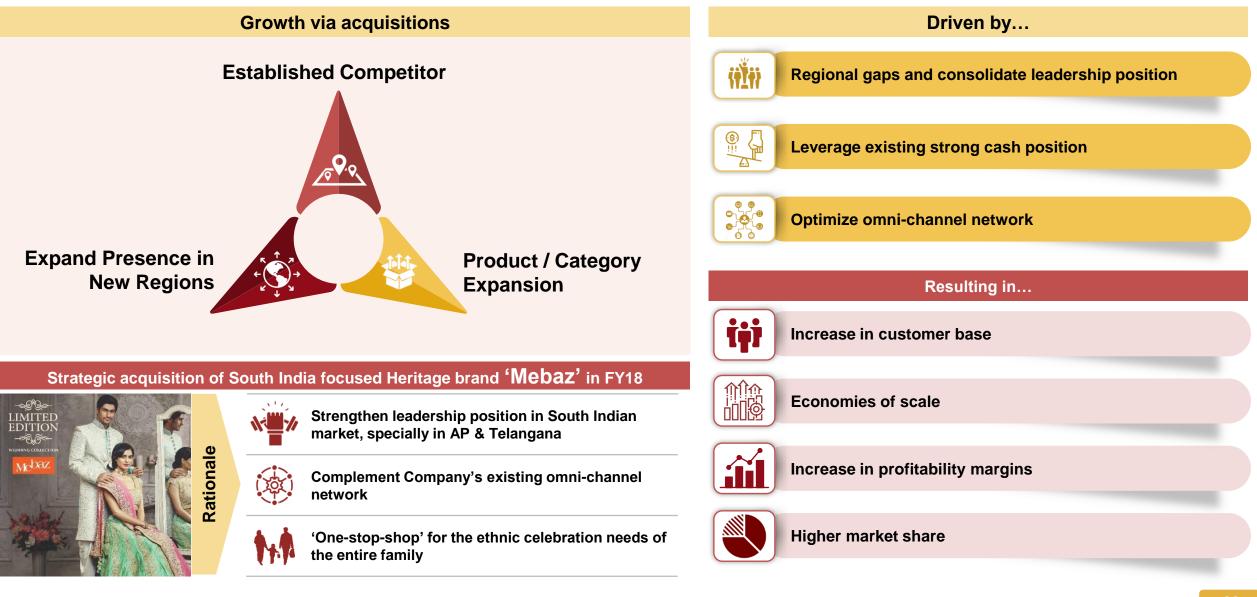




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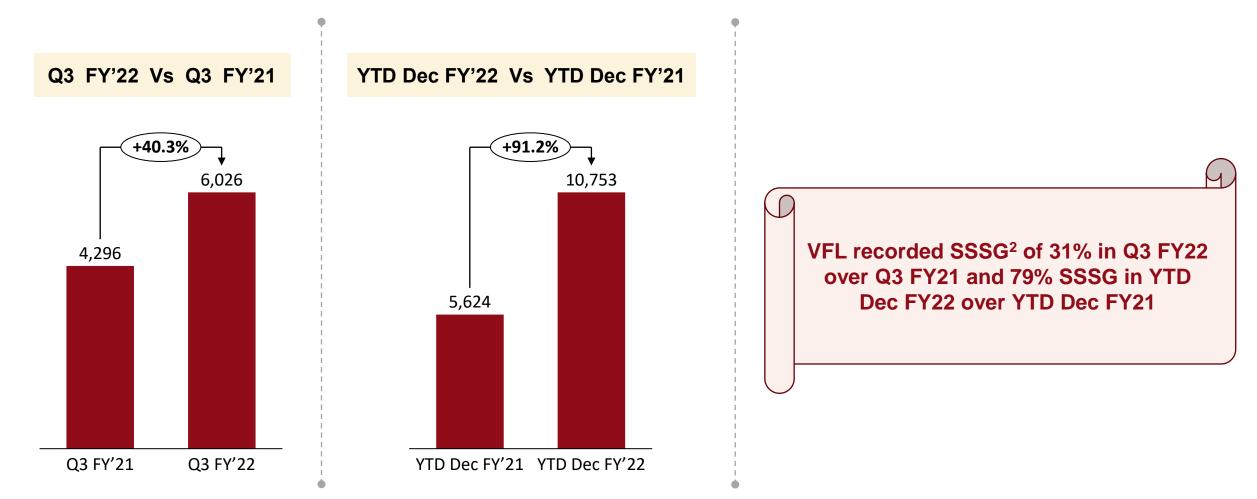




Presence (as of Dec-2	t)	Presence (as of Sept-21)	Net Rollout (Q3 FY22)
1.21 mn Sq. ft.		1.15 mn Sq. ft.	57 k Sq. ft.
EBO's Are	3	EBO's Area	EBO's Area
578		546	32
EBOs ¹		EBOs ¹	EBOs ¹
222		212	
Cities & towns in	India	Cities & towns in India	
		International Presence (as of Dec-21)	
3	8		Total EBOs: 12
Countries	Cities	- <u>6</u>	5 1
24,35	7 sq. ft.	UAE	USA Canada
Total Reta	I Store Space		

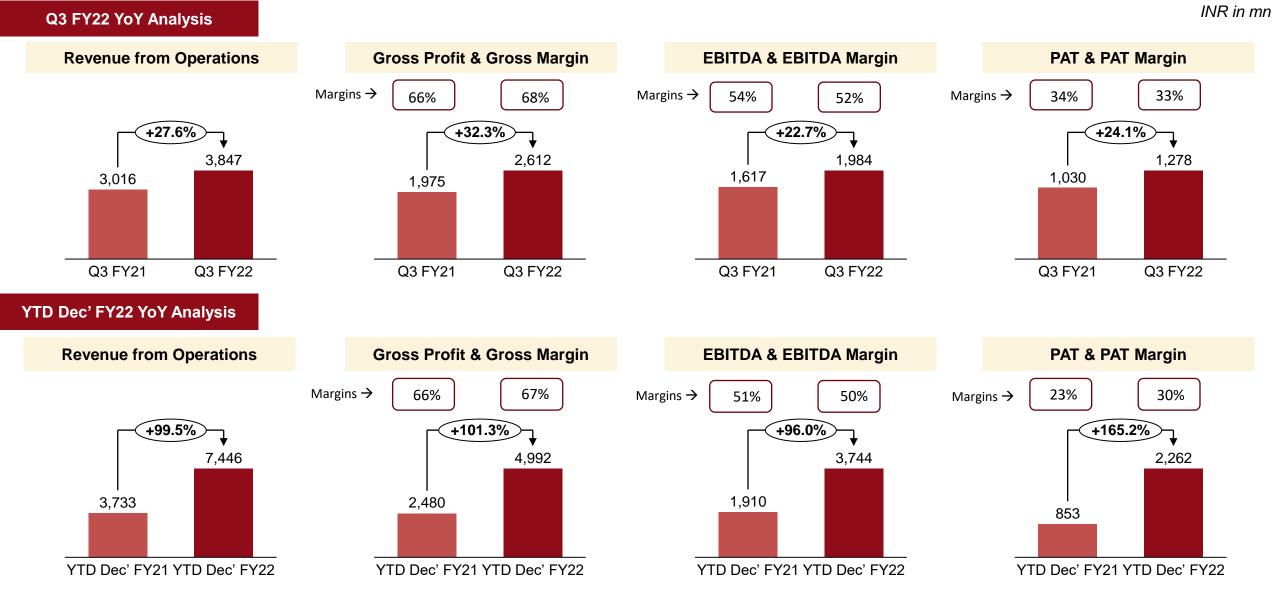
(Vanyavar (Ochey)

INR in mn



Note: 1. Sales of our customers comprises of sales of products of our brands (a) made by our EBOs, LFSs and online channel customers, and (b) made by us to MBOs (including shop-in-shops) and certain lateral e-commerce platforms customers at RSP; 2. SSSG stores for comparing with FY21 includes stores open on or before 31st Mar' 2020 and running as on YTD Dec' FY22

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Note: (1) Gross Profit = Revenue from Operations – Cost of Goods Sold; Cost of Goods Sold = Cost of Material Consumed + Changes in Inventories of finished goods & Work-in-progress + Purchase of stock-in-trade + Job Charges; Gross Margin = Gross Profit ÷ Revenue from Operations (2) Note for EBITDA = PBT + Finance cost + Depreciation - Interest Income on fixed deposits, bonds & debentures - Dividend Income - Profit on sale of investments - Profit on fair valuation of investments carried at FVTPL

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INR in mn

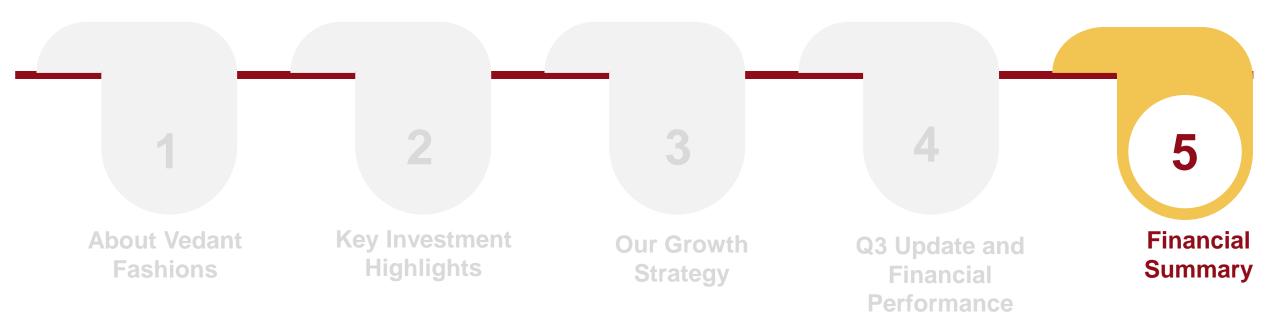
– Particulars			Quarter ended		Nine months ended		Year ended	
		December 31, 2021 (Unaudited)	September 30, 2021 (Audited)	December 31, 2020 (Unaudited)	December 31, 2021 (Unaudited)	December 31, 2020 (Unaudited)	March 31, 2021 (Audited)	
	Income:							
	Revenue from operations	3,847	1,999	3,016	7,446	3,733	5,648	
11	Other income	114	89	137	388	509	602	
111	Total income (I + II)	3,961	2,088	3,153	7,834	4,242	6,250	
IV	Expenses:						,	
	Cost of materials used							
	- Raw materials	352	263	157	772	279	555	
	- Accessories & packing materials	54	45	36	121	65	101	
	Purchases of stock-in-trade	592	328	300	1,174	370	708	
	Changes in inventories of finished goods, work-in-progress and stock-in-trade	22	(134)	455	(142)	314	100	
	Employee benefits expense	179	124	104	409	275	381	
	Finance costs	76	65	62	198	196	258	
	Depreciation and amortisation expense	244	222	237	675	728	955	
	Other expenses	734	462	426	1,593	852	1,373	
	Total expenses	2,252	1,375	1,776	4,800	3,079	4,431	
V	Profit before tax (III-IV)	1,710	714	1,377	3,034	1,163	1,819	
							,	
VI	Tax expense/(credit):							
	- Current tax	429	209	280	749	280	433	
	- Deferred tax charge/(credit)	3	(27)	67	23	30	57	
VII	Profit for the period/year (V-VI)	1,278	532	1,029	2,262	853	1,329	

Marketing Initiatives





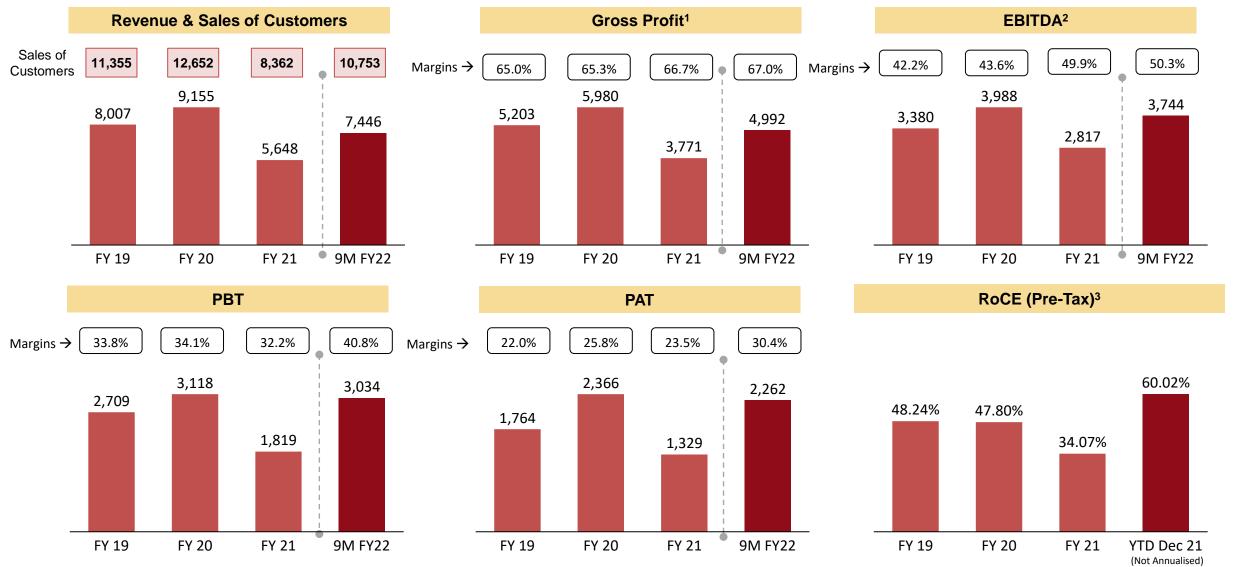






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Note: (1) Gross Profit = Revenue from Operations – Cost of Goods Sold; Cost of Goods Sold = Cost of Material Consumed + Changes in Inventories of finished goods & Work-in-progress + Purchase of stock-in-trade + Job Charges; Gross Margin = Gross Profit ÷ Revenue from Operations (2) EBITDA = PAT + Finance costs + Total tax expense + Depreciation - Other finance income (3) ROCE = Numerator = PBT + Finance cost – (Interest income on fixed deposits, debentures + Profit on sale of investments + Profit on fair valuation of investments carried at FVTPL + Dividend income from mutual funds) Denominator = Net worth – (Current investment + Non current investment + Other bank balance)

Consolidated P&L Statement



INR mn	Year ended	Year ended	Year ended	9 Months ended	Trailing 12 Months
	31-Mar-19	31-Mar-20	31-Mar-21	31-Dec-21	Jan 21 - Dec'21
Revenue from operations	8,007	9,155	5,648	7,446	9,361
Other income	191	325	602	388	481
Total income	8,198	9,480	6,250	7,834	9,842
Cost of goods sold	2,226	2,512	1,463	1,925	2,360
Job Charges	578	663	414	529	719
Employee benefits expense	472	533	381	409	515
Other expenses	1,374	1,510	959	1064	1,395
EBITDA	3,380	3,988	2,817	3,744	4,652
EBITDA %	42.2%	43.6%	49.9%	50.3%	49.7%
Finance cost	196	256	258	198	260
Depreciation and amortisation expense	643	887	955	675	902
Profit before tax	2,709	3,118	1,819	3,034	3,691
Tax expenses	945	752	490	772	953
Profit after tax	1,764	2,366	1,329	2,262	2,738
Net Profit %	22.0%	25.8%	23.5%	30.4%	29.2%

Note: Figures rounded off to the nearest integer; Cost of goods sold = Cost of material consumed + Change in inventories + Purchase of stock-in-trade; EBITDA = PBT + Finance cost + Depreciation - Interest Income on fixed deposits, bonds & debentures - Dividend Income - Profit on sale of investments - Profit on fair valuation of investments carried at FVTPL

Consolidated Balance Sheet



	As at	As at	As at	As at
INR mn	31-Mar-19	31-Mar-20	31-Mar-21	30-Sept-21
Assets				
Non-current assets				
Fixed Assets	2,421	2,608	2,556	2,513
Right-of-use assets	1,963	2,460	2,035	2,209
Capital work-in-progress	14	-	2	7
Investments	252	460	800	560
Other non-current assets	1,107	1,072	1,112	1,212
Total non-current assets	5,756	6,601	6,505	6,500
Current assets				
Inventories	909	1,209	1,012	1,237
Trade receivables	3,327	3,721	3,612	4,011
Investments including Cash and bank Balance	2,886	3,748	4,627	2053*
Other current assets	307	637	500	654
Total current assets	7,429	9,315	9,751	7,955
Total assets	13,185	15,916	16,257	14,455
Equity and Liabilities				
Equity				
Equity share capital	250	250	248	242
Other equity	8,577	10,410	10,666	8,351
Total equity	8,828	10,660	10,914	8,594
Non-current liabilities				
Lease liabilities	1,297	1,697	1,397	1,539
Deposits	634	737	818	816
Deferred tax liabilities (net)	90	81	147	166
Other Liabilities & Provisions	412	423	383	390
Total non-current liabilities	2,433	2,937	2,745	2,910
Current liabilities				
Borrowings	0.02	-	-	-
Lease liabilities	541	731	707	829
Trade payables	581	504	499	614
Other current liabilities	803	1,083	1,391	1,510
Total current liabilities	1,925	2,318	2,597	2,952
Total equity and liabilities	13,185	15,916	16,257	14,455

Note: Figures rounded off to the nearest integer; Fixed Assets includes Property, Plant & Equipment, Goodwill, Intangible Assets & Intangible Assets under development; Cash and bank balances include balance with bank, cash on hand and fixed deposits with banks with maturity > 3 months and <12 months * Buyback In July 2021 of INR 3,313.31 Million

Consolidated Cash Flow Statement



INR mn	Year ended 31-Mar-19	Year ended 31-Mar-20	Year ended 31-Mar-21	6 Months ended 30-Sept-21
Cash flow from operating activities				
Profit before tax	2,709	3,118	1,819	1325
Operating profit before working capital changes	3,369	3,989	2,472	1665
Movement in working capital	(67)	(804)	399	(637)
Cash generated from operations	3,303	3,185	2,871	1,027
Net income tax (paid)	(954)	(750)	(345)	(420)
Net cash from operating activities	2,348	2,434	2,526	607
Cash flow from investing activities				
Purchase of property, plant and equipments, capital work in progress & intangible assets (including capital advances)	(101)	(284)	(125)	(12)
Proceeds from sale of property, plant and equipments & intangible assets (including advance received)	28	100	276	79
Net proceeds from sales / (purchase) of investments	(463)	(1,445)	(1,424)	2,699*
Interest and dividend income and other items	(1,093)	672	389	219
Net cash (used in) investing activities	(1,629)	(957)	(884)	2,986
Cash flow from financing activities				
Proceeds / (repayment of borrowings)	(1)	(0)	-	-
Cash-credit paid back	(126)	-	-	-
Payment of Lease Liability	(581)	(803)	(578)	(300)
Buy back of shares	-	-	(1,084)	(3,313)
Dividend paid	-	(604)	-	-
Interest paid other than lease & other items	(2)	(3)	(2)	(2)
Net cash used in financing activities	(710)	(1,410)	(1,665)	(3,616)
Net increase / (decrease) in Cash and cash equivalents	9	68	(23)	(23)
Cash and cash equivalents at the beginning of the period	12	21	89	66
Cash and cash equivalents at the end of the period	21	89	66	43



Term	Description
Company	Vedant Fashions Limited
Crisil Report	The report titled "Assessment of the apparel industry with a special focus on Indian wedding and celebration wear market in India" dated Sep- 2021 as updated by the addendum dated December 2021 prepared by CRISIL
EBO	Exclusive brand outlets of a brand or company
ERP	Enterprise resource planning system
Indian wedding & celebration wear	Apparel worn on special occasions such as weddings; close-knit family functions like puja, house warming, etc.; festivals such as Diwali, Eid, Holi and Rakshabandhan; and other events such as Independence Day and Republic Day
Indo-western	Combination of traditional Indian ethnic apparel & western wear
LFS	Large format stores
МВО	Multi-brand outlets
Men's ethnic wear or apparel	Apparel including Kurtas, Indo-westerns, Sherwanis, jackets & other accessories
OPBDIT	Operating profit before depreciation, interest & tax
Ready-to-wear	Apparel made for general market & sold through shops rather than made to order for an individual customer
RSP	Retail selling price
Sales of Customers	Includes sales of products of Company's brands (a) made by Company's EBOs, LFSs & online channel customers, & (b) made by Company to MBOs (including shop-in-shops) & certain lateral e-commerce platforms customers at RSP
SIS (Shop-in-shops)	An arrangement where a separate retail space is allocated in stores for retailing Company's products
Women's ethnic wear or apparel	Apparel such as lehengas, sarees & stitched suits



Thank You

Company :



Vedant Fashions Limited CIN: U51311WB2002PLC094677

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