#### UNIPARTS INDIA LTD.

May 25, 2023

BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers	Exchange Plaza, C-1, Block G
Dalal Street, Mumbai – 400 001	Bandra Kurla Complex
	Bandra (E), Mumbai – 400 051
Scrip Code: 543689	Symbol: UNIPARTS

Sub: Investor Presentation on Audited Financial Results pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

In reference to captioned subject, please find enclosed a copy of the Presentation on Audited Financial Results of the Company for the quarter and financial Year ended March 31, 2023.

The presentation will also be available on the Company's website at www.unipartsgroup.com.

We request you to take the above on record and disseminate the same on your website.

Thanking You,

Yours faithfully,

For Uniparts India Limited

Jatin Mahajan Company Secretary and Compliance Officer

Encl: As above



CIN: L74899DL1994PLC061753





# **Uniparts India Limited**

Q4FY23 and Full Year FY23 Earnings Presentation
May 2023

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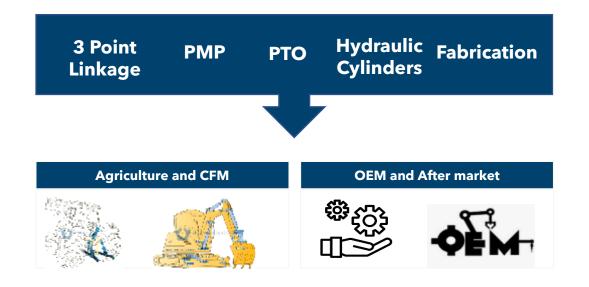


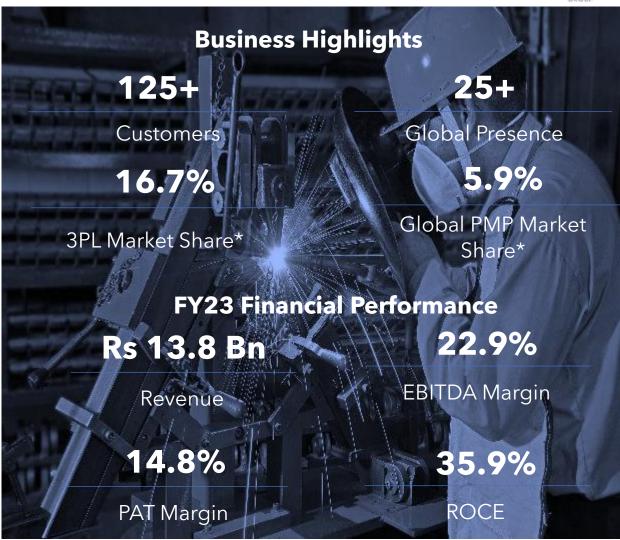
**Q4 and FY23 PERFORMANCE** 

### **Strategic Presence in OHV Segment**



- Uniparts ('UIL' or the 'Company') is a leading supplier of systems and components for the off-highway vehicles ('OHV')
- UIL has market leadership in supplying key systems and components like 3PL and PMP for OHVs globally:
   Complex, critical, and low volume high SKUs products
- The company has been a partner of choice for global leaders in the agriculture & construction, forestry, and mining (CFM) segments





\*FY22 Figures

# Management's Message

"FY 23 was a landmark year for us, we successfully completed our IPO and got listed on the Indian Stock Exchanges. We have, over the years invested in creating a diversified and scalable business model, which is resilient to global headwinds. This is evident from our results, despite significant global headwinds and volatile operating environment, we have managed to maintain a strong performance.

Our business model has been thoroughly validated during this period, and we have established ourselves as a supplier of choice on a global scale. This achievement speaks volumes about our ability to adapt and overcome challenges, solidifying our position in the market.

Overall, the fiscal year 2022-2023 has been a defining one for us, and we take great pride in our accomplishments. We remain committed to maintaining our high Quality standards and delivering exceptional results. Our focus and efforts are aligned with the medium term business plan for achieving the targeted growth in coming years."







### **Operating Environment Updates**



Calendar year 2022 has set a high base for the global off-highway industry with most leading OEM and Aftermarket players reporting multi-year high revenues and profitability



North America: Strong market for large agriculture and construction equipment with healthy demand. Small agriculture market experiencing temporary softness.

Europe: Stable to positive demand from OEM customers.

Aftermarket segment in Europe and USA witnessing certain softness further impacted by transient inventory levels rebalancing by customers due to improving logistics.



The extent of monsoon's influence on the Indian Domestic Tractor market is yet to be seen



The new enquiries, engagements, conversions owing to the China+1 theme continue to be robust.

**Passion** 

**Innovation** 

Integrity



# **Q4 & FY23 - Milestones and Highlights**

### **Milestones in Company's journey:**

- Listing of company's equity shares on Indian Stock Exchanges (BSE & NSE) on 12<sup>th</sup> December 2022
- Highest ever revenue from operations (INR 13660 mn) and Profit After Tax (INR 2049 mn) in a completed fiscal
- Highest ever cumulative cashflow from operations (INR 2528 mn) in a completed fiscal

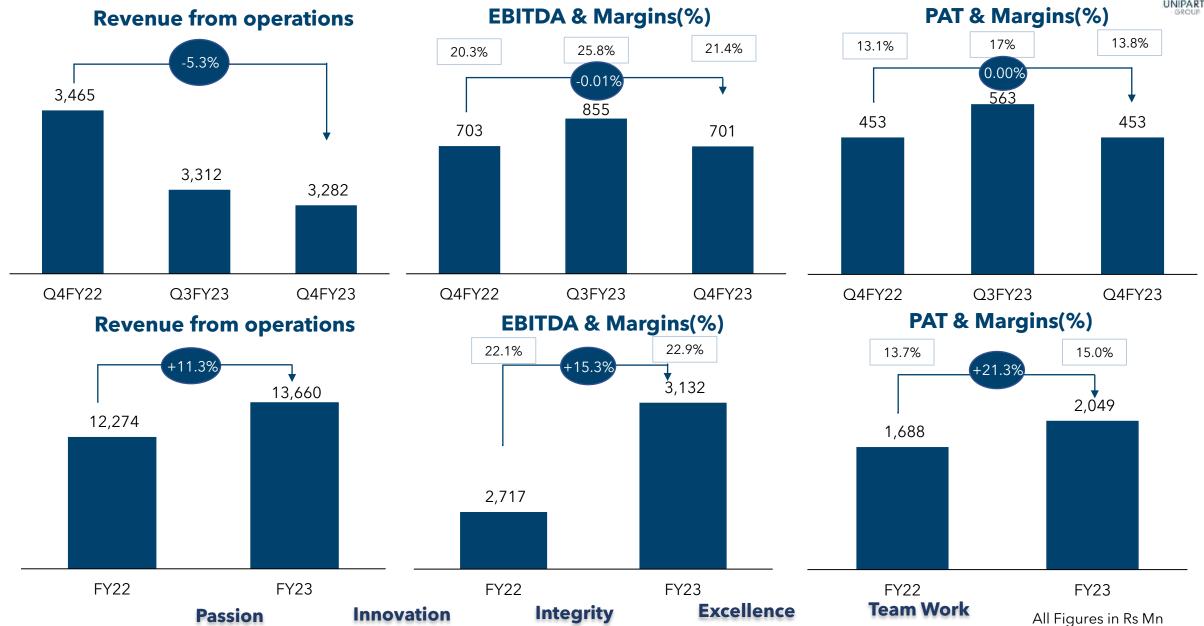


### **Other Highlights:**

- Uniparts balance sheet is Net Debt Free at the end of FY23 with group net cash position at ~46 Cr
- Board of Directors have approved interim dividend of INR 6 per equity share. This is in addition to the interim dividend of INR 8.25/share taking the cumulative dividend to INR 14.25 per equity share in FY23. (~31% of EPS)

### **Q4 and FY23 Results**





### **Q4** and FY23 Results



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	Standalone					Consolidated				
Figures in INR Mn	Q4 FY23	Q4 FY22	FY23	FY22		Q4 FY22	FY23 I	=Y22		
Revenue from Operations	2160	2,257	7 9,292	8,826	3,282	3,465	13,660	12,274		
Other Income	306	5 254	483	325	68	3	162	36		
Gross Profit	1547	1,563	5,840	5,418	2,095	2,194	8,947	8,295		
Gross Profit Margin(%)	63%	62%	60%	59%	63%	63%	65%	67%		
EBITDA	<b>69</b> 1	598	3 2,143	1,774	701	703	3,132	2,717		
EBITDA Margin(%)	28%		-		21%	20%	23%	22%		
Depreciation & Amortization Expense	65				95	95	390	366		
EBIT	626		_		606	608	2,742	2,351		
EBIT Margin(%)	25%	5 21%	6 19%	5 17%	18%	19%	20%	19%		
Finance Cost	ŗ	5 8	3 32	34	12	15	60	57		
PBT	<b>62</b> 1	527	1,851	1,490	594	594	2,682	2,293		
Tax Expense	77				141	141	633	605		
PAT	544		-	-	453	453	2,049	1,688		
PAT Margin(%)	22%	5 19%	6 15%	3 13%	14%	13%	15%	14%		
Basic EPS (Rs.)	12.30	10.83	33.81	27.43	10.25	10.18	46.32	38.17		
Diluted EPS (Rs.)	12.04				10.04	10.04	45.40	37.40		

### **Future Growth Drivers**





Passion Innovation Integrity Excellence Team Work

competence





# **BUSINESS OVERVIEW**

### **Strengthened Customer Relationship**



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#### 20+ Years

Long Standing Relationship with Several Key Customers

- Supplying to all 10 leading Global OHV OEMs in Agriculture and half of the leading 10 players in the CFM Segment\*
- Preferred component supplier for manufacturer of <70 HP Tractors

 Involved from the design stage for new products and launches providing end-to-end solutions

\*CFM global players outside China



# **Leading Global Supplier of Critical Components Solutions**



#### **3 Point Linkage -** Revenue Contribution: 56%

- Tractor specific designed and validated system
- Allows for quick and easy attachment and detachment of implements
- Allows for the balanced operation of the implement, improves efficiency, and reduces operator fatigue



Market leaders in small tractor (<70 HP) linkage system globally

**Precision Machined Parts -** Revenue Contribution: 40%

- High-quality and reliable components for use in construction machinery, equipment, and structures
- These parts are made to tight tolerances and durability to withstand the tough operating environment of OHVs



Leading global supplier in fragmented market with manufacturing base in India and US and servicing all major geographies (Americas, Europe, Japan, India, ROW)

**Precision Manufacturing** 

High No. of SKUs

**Higher Complexities** 

**Healthy Margins** 

\$1 billion +

Market Size

**Passion** 

**Innovation** 

Integrity

Excellence

**Team Work** 

# **Additional Synergistic Offerings to Extend System Boundaries**









- Large Addressable Market: Estimated Market
   Size of \$10 billion; Establish new customer base
   by addressing growing markets of UTVs etc
- More Value Per Vehicle: Leveraging manufacturing expertise to diversify the product portfolio and move up the value chain
- Deepen wallet share: Extended offerings in adjacent areas on the same OHVs for existing customers by offering integrated system solutions
- Healthy Margin Profile

# **Global Delivery Model De-Risks Clients' Supply Chain**





- Fully integrated engineering solutions provider
- Manufacturing facilities in India and US
- Well utilised capacities with approx. 75%-80% utilisation range
- Global delivery model encompassing local deliveries,
   Direct exports and warehouse sales
- Delivery facilitated as per customer requirements

 Warehousing Sales: pre-sales services and customized delivery

**Reduced**Supply Chain Uncertainty

**Timely**Support Services

<u>Superior</u>

Quality Controls

Passion

**Innovation** 

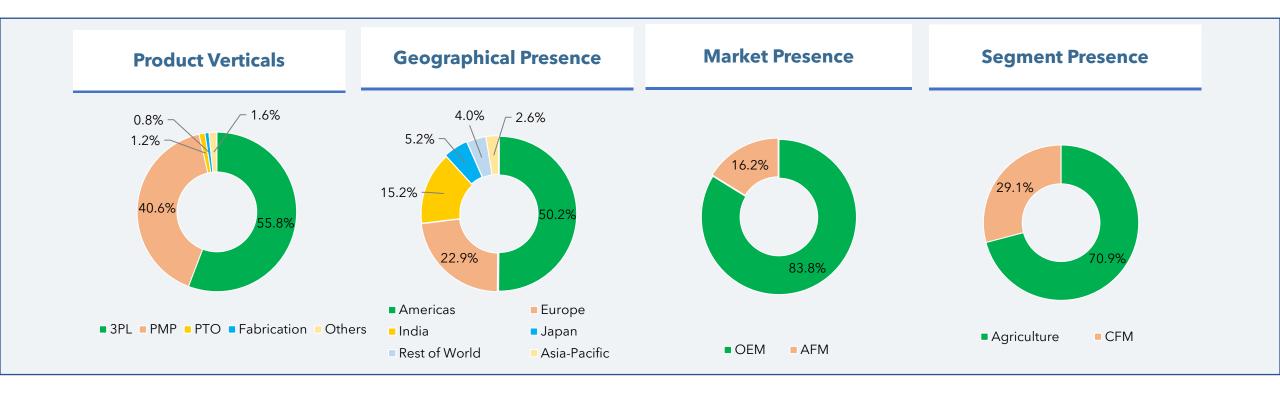
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**Team Work** 

### Scalable and Diversified Business Model











#### Note

1. Product Verticals, Geographical presence and Segment presence are calculated as per FY23 finished goods sales

# Margin Accretive Growth and Healthy Cash Generations



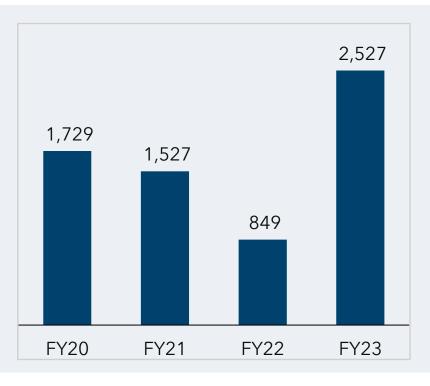
- o Revenue and Margins (%) fluctuate with commodity prices which are a pass-through
- o Value addition remains consistent and is reflected in EBITDA growth
- Strong operating leverage and cashflow generation







#### **Cash generated from Operations (INR Mn)**



# **Global Tailwinds to Support Future Growth**



### **India: A Preferred Manufacturing Hub**

- o Indian GDP growth expected to be 6-6.5% in FY2024; continuing to show strong resilience to external shocks
- o Strong private capex, consumptions and PLI schemes to benefit manufacturing sector

#### **US \$1 Trillion Infra Bill**

 This investments which will be made over a period of 8 years will boost the demand for construction equipments as the Country aims to modernise aging Infrastructure assets

### China +1 Strategy: India is the biggest beneficiary

- o Supply chain disruptions led by pandemic and global uncertainties triggered global manufactures to look beyond China
- o Indian government spending on capital investments is now more than 20% of budget, highest in decades

### **Healthy Farm Income Globally will aid in Equipment Replacement**

o Global farming sector incomes were highest in FY22 since 5 decades; This will continue to support the demand of high value agriculture equipments

### **Re-building to Continue**

- o Climatic vagaries and natural disasters
- Geopolitical tensions

### **Business Updates**



### ✓ Expanding Customer Base across geographies

- Added second largest retail store group for farm equipment and accessories in North America as a new customer, expected to boost outreach in the North American organized retail sector\*
- Added another OEM customer in South Korea. South Korea holds potential to be a meaningful geography in Asia Pacific region along with Japan over coming years.

### ✓ Diversifying into Adjacent Markets

Developed a 3-point linkage solution for Utility Terrain Vehicles (UTVs) with accompanying implements, presenting USD 200 million additional market opportunity. Pilot launch planned in US in current fiscal.

### ✓ Mitigating Supply Chain Risk through Dual Shore Manufacturing

As a risk-mitigated solution offering, post the covid-19 led global supply chain disruptions, the company's dual shore manufacturing strategy (offering manufacturing of the same parts in India and in the USA simultaneously) is witnessing strong traction with leading customers. Ongoing engagement with customers and actual awards remain healthy under this strategy

<sup>\*</sup>The largest retail store chain is already an existing customer

# **Organisational Strengths**





Senior Leadership Team with vast experience and expertise in OHV Industry

Senior Leadership Team located across key geographies and time zones (US, Europe, India)





300+ Engineers/Technical Diploma holders

50+ strong Business Development and Sales/Customer Service organization





~40% staff members working with Uniparts Group for 10+ years

### Focus on ESG



- Utilizing natural day light by use of transparent roof sheds at manufacturing facilities
- Traditional lights are being replaced by advanced LEDs
- Variable Frequency Drive (VFD) on compressors and motors for energy conservation

#### **Energy Conservation**



- Promoting and supporting social causes: Spent 180 lacs in FY 23; Rs 100 lacs in FY22 and Rs 76 lacs in FY21
- Regularly organising blood donation camps at our manufacturing locations



**CSR** 

- Water treatment and recycling Reusing 60% to 90% water - Noida and Ludhiana facilities
- Use of Low-temperature evaporator (LTE)
   breakthrough technology at Ludhiana -enables
   up to 98% water re-use

#### **Water Conservation**





- Returnable packaging solutions
- From Diesel Gensets to PNG Gensets
- From Oil/Diesel to Gas fired furnace for heating ovens
- From Oil fired furnace to electric/induction heating for forging



More Sustainable Energy and Material Usage

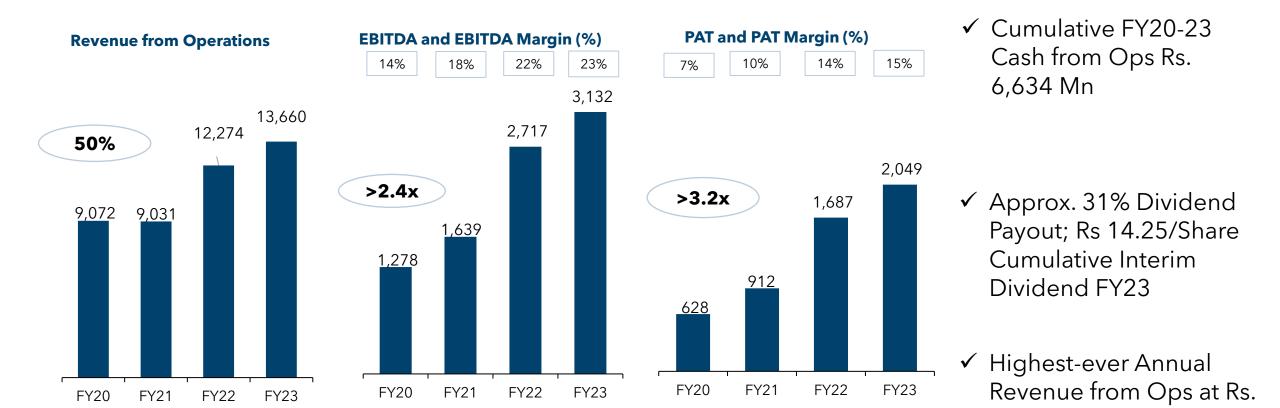




# FINANCIAL PERFORMANCE

# **Strong Financial Performance**



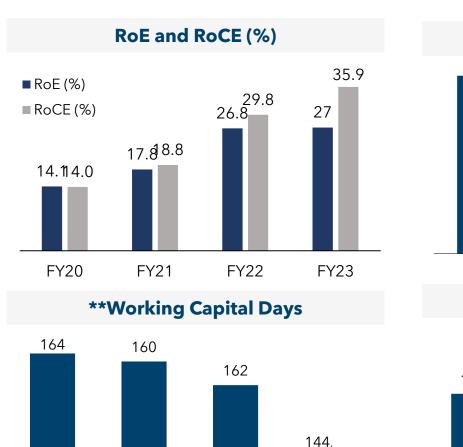


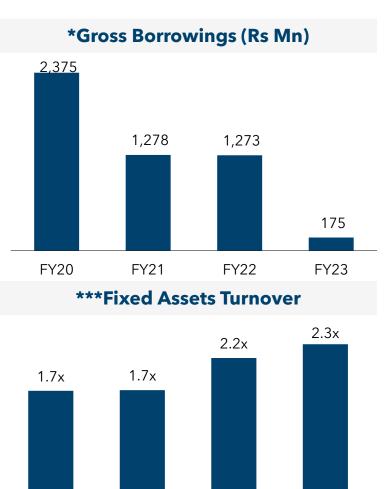
All Figures in Rs Mn

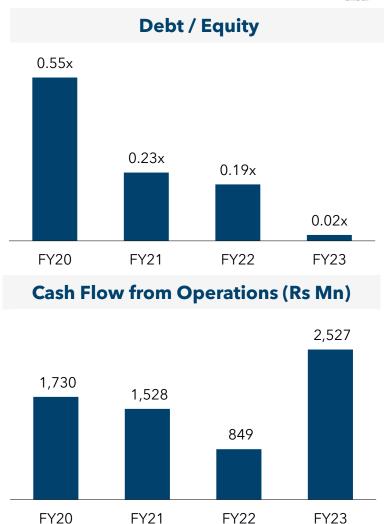
13,660 Mn

# **Key Financial Metrics Improving**









FY22

FY20

FY21

FY23

Passion Innovation Integrity

FY20

FY21

FY22

Excellence

FY23

**Team Work** 

<sup>\*</sup>Gross Borrowings = Long Term Borrowings + Short Term Borrowings

<sup>\*\*</sup>Working Capital Days = (Inventory + Receivables - Payables) / Revenue from Ops x 365

<sup>\*\*\*</sup>Fixed Assets Turnover = Revenue from Ops / Gross Block (including right to use assets)

### **Historical Profit and Loss**



FY19	FY20	FY21	<b>5</b> )/00	
	1120	FIZI	FY22	FY23
10,605	9,072	9,031	12,274	13,660
19	316	445	36	162
10,625	9,388	9,477	12,310	13822
4.283	3.323	3.382	5.013	4,966
				(91)
			, ,	8,947
65%	65%	63%	67%	65%
2 166	2 118	1 854	2 197	2,396
				3,418
9,295	8,110	7,838	9,594	5,814
1 320	1 278	1 630	2 717	3133
13%	14%	17%	22%	23%
238	35/	373	366	390
				2,743
10%	10%	13%	19%	20%
171	100	01	E 7	60
				2,683
<b>9%</b>	8%	13%	<b>2,273</b> 19%	19%
220	116	273	605	633
700	628	912	1 688	2049
7%	7%	10%	14%	15%
(73)	(144)	24	(34)	(111)
627	483	936	1,654	1,938
16	14	21	38	46
16	14	21	37	45
	19 10,625  4,283 (560) 6,900 65%  2,166 3,405 9,295  1,329 13%  238 1,091 10%  171 920 9%  220  700 7%  (73) 627	19 10,625 9,388  4,283 (560) 6,900 6,101 65% 65%  2,166 2,118 3,405 2,705 9,295 8,110  1,329 1,278 13% 14%  238 354 1,091 924 10% 10%  171 180 920 744 9% 8%  220 116  700 628 7% 7% (73) (144) 627 483	19       316       445         10,625       9,388       9,477         4,283       3,323       3,382         (560)       (35)       147         6,900       6,101       5,948         65%       65%       63%         2,166       2,118       1,854         3,405       2,705       2,454         9,295       8,110       7,838         1,329       1,278       1,639         13%       14%       17%         238       354       373         1,091       924       1,267         10%       10%       13%         171       180       81         920       744       1,186         9%       8%       13%         220       116       273         700       628       912         7%       7%       10%         (73)       (144)       24         627       483       936	19       316       445       36         10,625       9,388       9,477       12,310         4,283       3,323       3,382       5,013         (560)       (35)       147       (997)         6,900       6,101       5,948       8,295         65%       65%       63%       67%         2,166       2,118       1,854       2,197         3,405       2,705       2,454       3,381         9,295       8,110       7,838       9,594         1,329       1,278       1,639       2,717         13%       14%       17%       22%         238       354       373       366         1,091       924       1,267       2,350         10%       10%       13%       19%         171       180       81       57         920       744       1,186       2,293         9%       8%       13%       19%         220       116       273       605         700       628       912       1,688         7%       7%       10%       14%         627       483       936

**Passion** 

**Innovation** 

Integrity

**Excellence** 

**Team Work** 

### **Historical Balance Sheet**



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			FY22	FY23	Figures in INR Mn	FY19	FY20	FY21	FY22	FY23
					Equity and Liabilities					
2,481	2,070	2,002	2,062	2,037	1 3 1	_		_	_	446
, -	662	578	532	656	, ,	•	•	•	•	7,860
59	93	23	22	71	Total equity	4,229	4,642	5,582	6,828	8,306
2 1	00	0 1	00	10		475	04.4		40	0.4
30	6	_	_	1	3	4/5		_		94
		11	47	62		-	_		_	360
_									_	164
			_		, ,	_				229
	-		_						_	11
3,401	3,003	3,427	3,471	3,373	lotal non-current liabilities	893	951	/8/	708	858
					Current Liabilities					
3 675	3 529	3 391	4 419	4 530		2.817	2.158	1.221	1,224	81
-				•	Lease liabilities	-	•	65	72	76
1 /105	1 202				Trade payables due to:					
•	•	•	•	•		126	146	380	364	290
	_	100	140			604	380	521	532	415
	_	20	20	-	Other liabilities	427	376	271	337	392
						65	63	55	55	63
						7	7	42	168	93
			-	6,978		4.046	3.449	2.564	2.751	1,411
9,168	9,042	8,933	10,312	10,573	Total liabilities		•	•	•	2,267
										10,573
	59 602 24 30 51 127 27 <b>3,401</b> 3,675 - 1,485 79 72 15 436 <b>5,762</b>	- 662 59 93 602 598 24 68 30 6 51 50 127 112 27 4 3,401 3,665  3,675 3,529	- 662 578 59 93 23 602 598 590 24 68 54  30 6 - 51 50 44 127 112 113 27 4 22 3,401 3,665 3,427  3,675 3,529 3,391 13 1,485 1,283 1,675 79 169 108 72 0 - 15 2 39 436 393 280 5,762 5,377 5,506	-       662       578       532         59       93       23       22         602       598       590       618         24       68       54       35         30       6       -       -         51       50       44       47         127       112       113       148         27       4       22       26         3,401       3,665       3,427       3,491         3,675       3,529       3,391       4,419         -       -       13       -         1,485       1,283       1,675       1,942         79       169       108       140         72       0       -       -         15       2       39       39         436       393       280       280         5,762       5,377       5,506       6,821	-       662       578       532       656         59       93       23       22       71         602       598       590       618       660         24       68       54       35       16         30       6       -       -       1         51       50       44       47       62         127       112       113       148       59         27       4       22       26       33         3,401       3,665       3,427       3,491       3,595         3,675       3,529       3,391       4,419       4,530         -       -       13       -       250         1,485       1,283       1,675       1,942       1,553         79       169       108       140       387         72       0       -       -       0         15       2       39       39       33         436       393       280       280       221         5,762       5,377       5,506       6,821       6,978	- 662 578 532 656 59 93 23 22 71  602 598 590 618 660 24 68 54 35 16  30 6 - 1 1 Lease liabilities  30 6 - 1 1 Lease liabilities  51 50 44 47 62 Provisions 127 112 113 148 59 Deferred tax liabilities  3,401 3,665 3,427 3,491 3,595 Total non-current liabilities  3,675 3,529 3,391 4,419 4,530 Borrowings  - 1 3 - 250 Lease liabilities  7,485 1,283 1,675 1,942 1,553 Trade payables due to:  7,9 169 108 140 387 Micro and small enterprises 7,2 0 - 0 0 Micro and small enterprises 1,5762 5,377 5,506 6,821 6,821 6,822 5,762 5,377 5,506 6,821 6,821 6,822 5,762 5,377 5,506 6,821 6,822 6,822 5,762 5,377 5,506 6,821 6,822 6,	2,481         2,070         2,002         2,062         2,037         Equity share capital         446           - 662         578         532         656         Other equity         3,783           59         93         23         22         71           602         598         590         618         660           24         68         54         35         16         Liabilities           30         6         -         -         1         Lease liabilities         -           51         50         44         47         62         Provisions         134           127         112         113         148         59         Deferred tax liabilities (Net)         278           27         4         22         26         33         Other non-current liabilities         6           3,675         3,529         3,391         4,419         4,530         Borrowings         2,817           -         -         13         -         250         Lease liabilities         -           3,675         3,529         3,391         4,419         4,530         Borrowings         2,817           -         -	2,481         2,070         2,002         2,062         2,037         Equity share capital Other equity         3,783         4,46         446           - 662         578         532         656         Total equity         3,783         4,195         4,229         4,642           599         93         23         22         71         Total equity         4,229         4,642           602         598         590         618         660         Liabilities         5         4,229         4,642           30         6         -         -         1         Lease liabilities         -         347         51         50         44         47         62         Provisions         134         138         138         138         134         138         134         138         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134         138         134	2,481         2,070         2,002         2,062         2,037         Equity share capital Other equity         3,783         4,46         446         446         578         5136	2,481         2,070         2,002         2,062         2,037         Equity share capital Other equity         446         446         446         446         446         446         446         446         446         446         446         446         446         446         578         532         658         598         593         22         71         Total equity         4,229         4,642         5,582         6,828           602         598         590         618         660         Liabilities         5         5         5,582         6,828         6,828         6         6         660         Liabilities         5         6         7         49         6         7         49         6         7         49         249         4,642         5,782         249         249         249         249         249         249         249         249         249         249         249         249         249         241         270         248         241         276         248         241         276         248         249         278         241         276         248         249         249         249         248         249         248

### **Historical Cash Flow**



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Figures in INR Mn	FY19	FY20	FY21	FY22	FY23
Profit before tax	920	744	1,186	2,293	2,682
Adjustments for:					
Depreciation and amortization expenses	238	354	373	366	390
Interest expenses	148	136	54	31	33
Interest on lease liabilities	-	-	18	15	15
Interest income	(5)	(12)	(8)	(9)	(14)
Deferred tax	6	(22)	11	(24)	(9)
Other Items	(102)	(200)	(50)	(74)	(87)
Operating profit before working capital changes	1,202	1,000	1,594	2,590	3,010
Adjustments for changes in working capital :	(1079)	845	207	(1111)	151
Cash generated from/(used in) operations	122	1,846	1,801	1,478	3,161
Less: Income tax (paid) / refunds	(199)	(117)	(273)	(630)	(633)
Net cash flow from/ (used in) operating activities	(63)	1,729	1,528	849	2,528
Net cash flow from/ (used in) investing activities	(570)	(538)	(157)	(326)	(536)
Net cash flow from/ (used in) financing activities	757	(1194)	(1414)	(493)	(1,753)
Net increase/(decrease) in cash and cash equivalent	110	(3)	(44)	30	239
Cash and Cash Equivalents at the beginning of the period / year	91	151	170	108	140
Net increase/(decrease) in temporary overdraft	(53)	18	(26)	(6)	(2)
Effects of exchange difference on cash and cash equivalent held in foreign currency	2	3	9	8	10
Cash and Cash Equivalents as at the end of the period / year	151	170	108	140	387





# **ANNEXURES**

### **Group Structure**





Integrity **Innovation Passion** 30

### **Leadership Team and Board**



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#### **Visionary Board of Directors**



**Mr. Gurdeep Soni**Promoter, Chairman & Managing
Director



- Masters degree in Management Studies from BITS Pilani
- 4 decades of experience in the Industry
- In charge of the aftermarket business



Mr. Paramjit Singh Soni
Promoter, Executive Director and Vice
Chairman

**Location:** USA

- Bachelors degree in Commerce from University of Delhi
- Over 3 decades of experience in the industry
- In charge of OEM business, business growth and diversification plans of the Company



Mr. Herbert Coenen
Non-Executive Director

**Location:** Germany

- Diploma in Mechanical Engineering from the University of Applied Science, Cologne
- 35 years of experience in the international OHV market,
- In charge of business development, expansion and technology

Mr. Alok Nagory
Independent Director

Mr. Sharat Krishan Mathur

Independent Director

Mr. Sanjeev Kumar Chanana

Independent Director

Ms. Shradha Suri

Independent Director

#### **Qualified and Professional Management Team**



Mr. Sudhakar S Kolli
Group Chief Operating Officer
Location: USA

- An Engineer by qualification, done his MBA from USA
- Over 3 decades of experience in the areas including management
- In charge of our overall operations, business development, and management.



Mr. Rohit Maheshwari

Group Chief Financial Officer

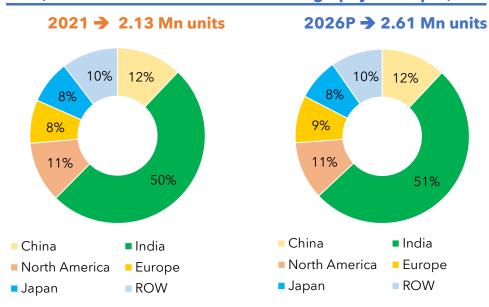
Location: India

- A qualified Chartered Accountant
- Over 27 years of experience in managing Finance, Accounts, Fund Raising, Taxation and M&A
- In charge of Financial Planning, Accounting, Fund raising and Strategic projects

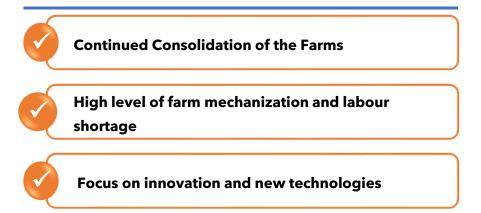
### **Industry Outlook- 3PL Market**



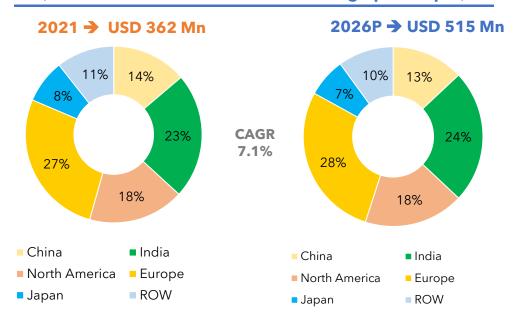
World tractor production outlook...
(Global Tractor Production and Geography-wise split)



**Key Demand Drivers for Tractors** 



...to drive 3PL market
(World 3PL Market Size in USD Mn, Geographical Split)



#### Robust growth outlook across key geographies

CAGR - 3PL	North America	Europe	Japan	China	India
Review (2017- 2022)	9.8%	6.4%	7.8%	-8.2%	15.0%
Outlook (2021- 2026)	7.5%	7.5%	5.6%	6.3%	7.8%

Source: CRISIL Report

Integrity

Excellence

**Team Work** 

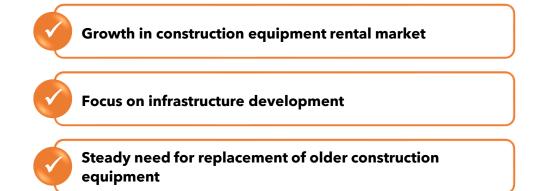
# **Industry Outlook- PMP and Construction Equipment Market**



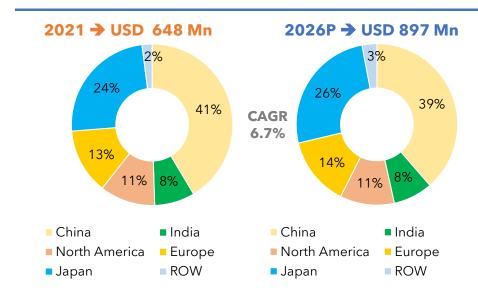
#### **Worldwide Construction Equipment Production Market**

#### 2021 → 12,94,000 units 2026P → 14,83,000 units 20% 20% 41% 42% 15% 16% 15% 15% China China India India ■ North America ■ Europe North America Europe ROW ROW Japan Japan

#### **Key Demand Drivers**



#### Worldwide PMP for articulated joints (AJ) Market



#### Robust growth outlook across key geographies

CAGR - PMP	North America	Europe	Japan	China	India	Russia	Brazil
Review (2017- 2022)	8.0%	7.3%	8.6%	35.1%	4.2%	23.0%	13.0%
Outlook (2021- 2026)	5.9%	7.2%	8.4%	5.5%	7.5%	8.3%	8.4%

Source: CRISIL Report

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**Excellence Team Work** 





### **Thank You**

#### For further information, please get in touch with:

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**Uniparts at Bauma Conexpo India 2023**