



# Tourism Finance Corporation of India Ltd.

Q2 FY20 – Investor Presentation









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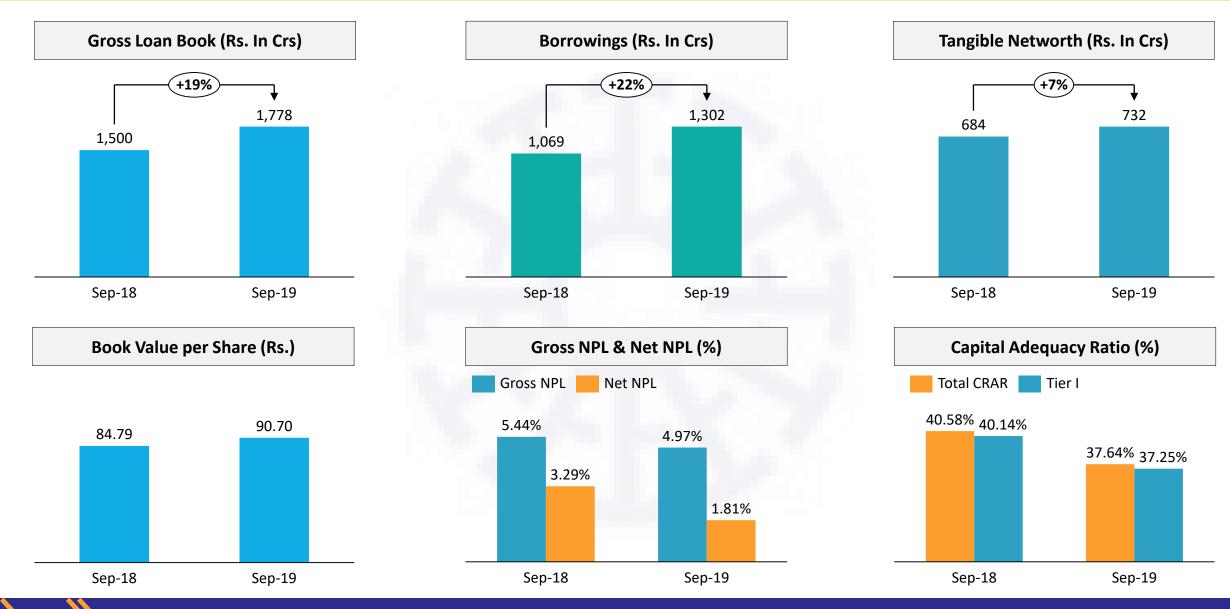
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### H1FY20 – Financial Highlights

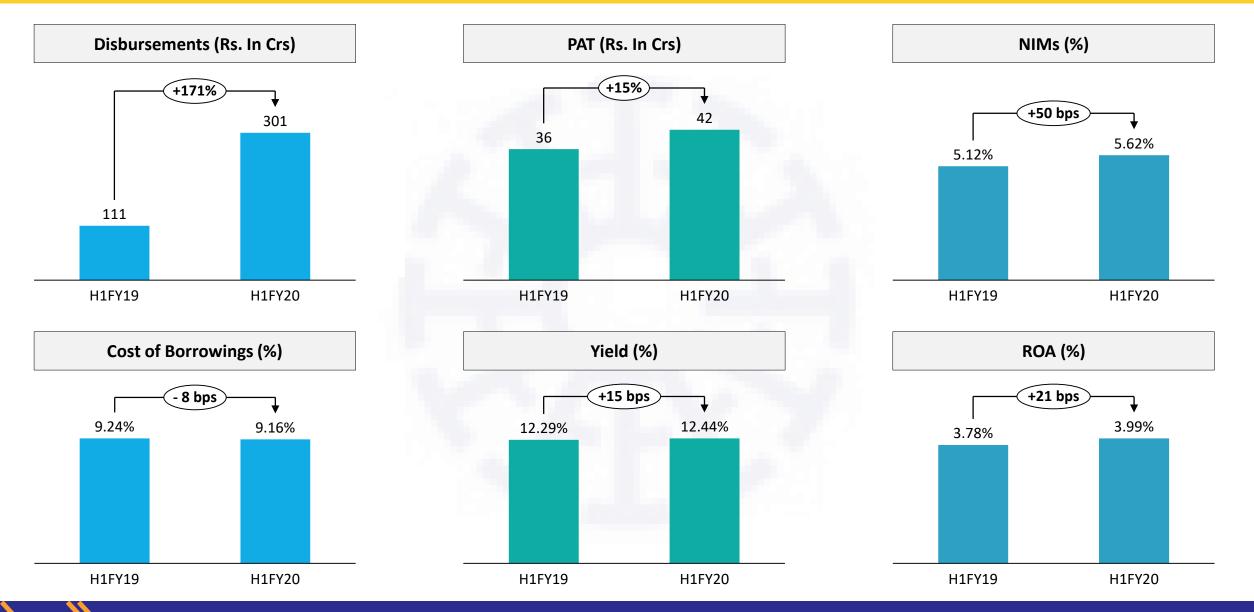
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### H1FY20 – Financial Highlights

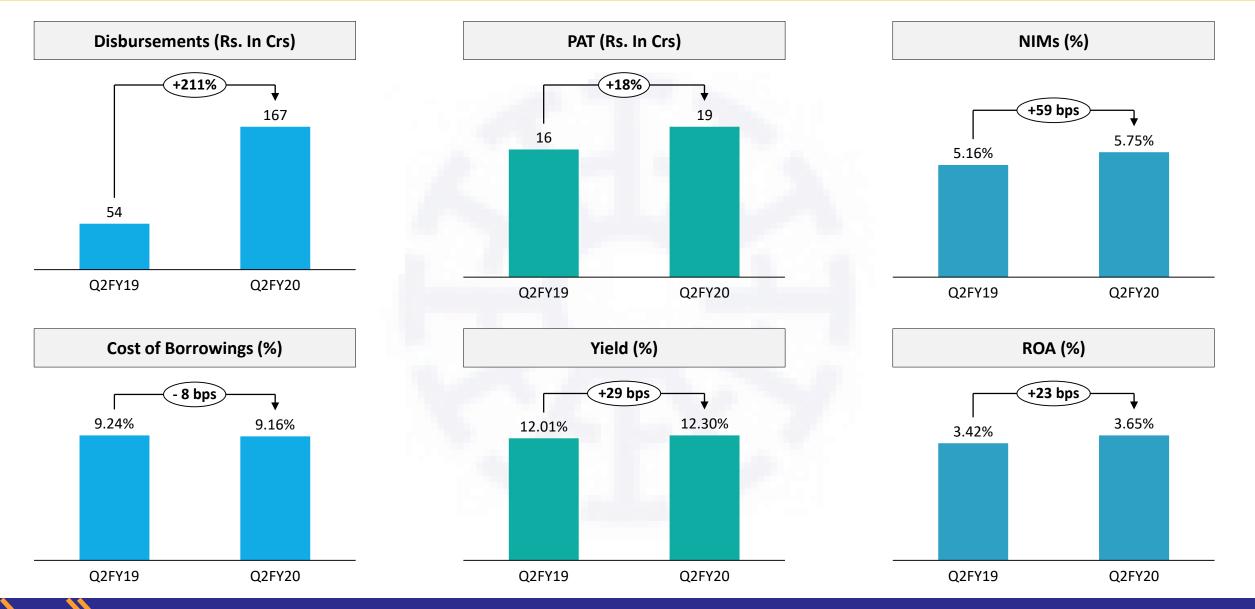




### Q2FY20 – Financial Highlights

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#### **Commenting on the results and performance, Mr. Anirban Chakraborty, Managing Director** said:

"I am delighted that we have continued to report good set of numbers for the first half of the FY20. Being in an environment where the growth has slowed down, TFCI has been delivering steady growth across all parameters. The Company has adopted a cautious approach in sanctioning and disbursing loans to avoid slippages and stressed assets.

Our Loan Book has grown by 19% to Rs. 1,778 crores despite of the slowdown in the economy. During the first half of FY20, our disbursements have grown substantially by 171% Y-o-Y to Rs. 301 crores and Profit after Tax grew by 15% to Rs. 42 crores.

Our Balance Sheet is robust enough to address different market cycles and opportunities and gives us ample opportunity to grow inspite of the tight liquidity condition. The Company is well capitalized with a CRAR of 37.6% with Tier I ratio of 37.3% as against regulatory requirement of 15%. The ROA of 3.99% and ROE of 11.36% are aligned with our overall performance. Keeping a conservative view, we have increased our Provision Coverage Ratio from 44% in Mar-19 to 64% in Sep-19.

We were also able to maintain our Asset Quality and got the rating reaffirmed by various agencies even in these challenging times and proactively have made more than adequate provisions against our stressed assets.

While tourism financing will be our main focus, your Company will be looking out for various financing options for diversifying for growth and also has set up a separate subsidiary to pursue Investment Banking practise to enhance the fee-based incomes.

Through our right investments and vision for growth, we expect to grow sustainably on a year-on-year basis."

### Profit & Loss Statement

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Particulars (Rs. In Crs.)	Q2FY20	Q2FY19	Y-o-Y	Q1FY20	Q-o-Q	H1FY20	H1FY19	Y-o-Y
Income								
Interest Income	57.55	49.62		58.10		115.65	101.27	
Interest Expense	28.25	25.78		28.75		57.00	52.05	
Net Interest Income	29.30	23.84	22.90%	29.35	-0.17%	58.65	49.22	19.16%
Other Income	22.79	1.86		4.58		27.37	8.00	
Net Total Income	52.09	25.70	102.68%	33.93	53.52%	86.02	57.22	50.33%
Expenditure								
Employee Expenses	3.40	2.29		2.63		6.03	4.34	
Depreciation and amortisation expense	0.08	0.09		0.08		0.16	0.18	
Other Expenses	1.59	1.61		1.63		3.22	3.01	
Total Expenditure	5.07	3.99		4.34		9.41	7.53	
Pre-Provision Operating Profit	47.02	21.71	116.58%	29.59	58.91%	76.61	49.69	54.18%
Provisions	22.00	0.00		0.00		22.00	0.00	
Profit Before Tax	25.02	21.71	15.25%	29.59	-15.44%	54.61	49.69	9.90%
Тах	6.45	5.94		6.65		13.10	13.50	
Profit After Tax	18.57	15.77	17.76%	22.94	-19.05%	41.51	36.19	14.70%
Other Comprehensive Income	2.61	0.03		-0.15		2.46	0.03	
PAT after OCI	21.18	15.80	34.05%	22.79	-7.06%	43.97	36.22	21.40%
EPS	2.30	1.95		2.84		5.14	4.48	

### **Balance Sheet**

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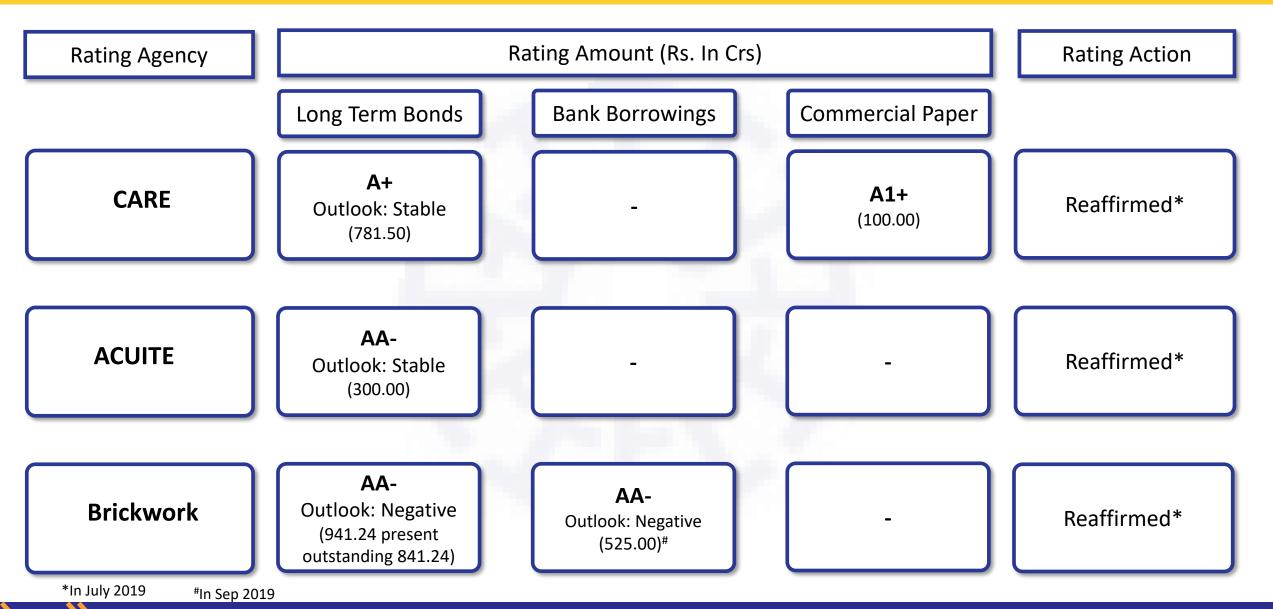


Particulars (Rs. In Crs)	Sep-19	Sep-18
Assets		
Financial Assets	2,030.53	1,766.01
Cash & Cash Equivalents	4.89	3.75
Bank balance other than cash & cash equivalents	2.31	2.46
Receivables	0.14	0.02
Loans & Advances		
Gross Loans & Advances	1,777.67	1,499.70
Less: Impairment Loss and other allowances	64.72	39.49
Net Loans & Advances	1,712.95	1,460.21
Investments	287.27	280.49
Other financial assets	22.97	19.08
Non - Financial Assets	44.55	50.30
Current Tax Assets (Net)	15.48	17.78
Deferred tax assets (Net)	7.23	10.56
Property Plant and Equipment	14.25	14.53
Other non-financial assets	2.28	2.12
Assets classified as held for sale	5.31	5.31
Total Assets	2,075.08	1,816.31

Particulars (Rs. In Crs)	Sep-19	Sep-18
Liabilities		
Financial Liabilities	1,332.63	1,118.24
Trade Payable	1.51	1.50
Secured/Unsecured Debentures	839.20	838.84
Bank Borrowings	459.38	127.50
Subordinate Liabilities	0.00	99.94
Other financial Liabilities	32.54	50.46
Non - Financial Liabilities	3.16	3.14
Provisions	0.92	0.41
Other non-financial liabilities	2.24	2.73
Equity	739.29	694.93
Equity Share Capital	80.72	80.72
Reserves & Surplus	658.57	614.21
Total Liabilities	2,075.08	1,816.31

### Credit Rating Reaffirmed

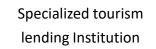




### **About TFCI**



TFCI, as a specialised financing institution, has contributed significantly in terms of creation of tourism infrastructure throughout the country and thereby generating direct employment opportunities



Successfully played the role of investment catalyst for the tourism sector and has contributed significantly in terms of creation of tourism infrastructure

Pioneer in taking new projects such as Palace On Wheels, Heritage Renovation projects, Entertainment Centres, Waterparks, Ropeways etc. Long term lender and executed many prestigious assignments for the Ministry of Tourism, Govt. of India, State Govts., Private sector etc.

Excellent execution capabilities of broad-based assignments through coordinated networking with various organizations and reputed panel of Architects/ Engineers/ Valuers etc.

### **TFCI 1.0**



#### 1. Track record of 30 years

- Assisted more than 903 projects till 30.09.2019
- More than 40% of the room capacity in star category hotels, have been created with assistance from TFCI

#### 3. Strong Financial Performance

- Growth Capital in place with Tier I Ratio of over 38%
- Underleveraged Balance sheet
- Strong business pipeline



## 5. Eminent Board of Directors and Experienced Management Team

- Eminent Members on the Board with diverse experience
- New Leadership Team with strong experience to drive growth

#### 2. Strong Business Proposition

- Dominance in Niche Segment
- Ability to add value through advisory

   Fee income potential
- Pioneer in taking innovative projects like Palace on Wheels, Heritage Renovation projects, Entertainment Centres, Waterparks, Ropeways etc

#### 4. High Growth Potential

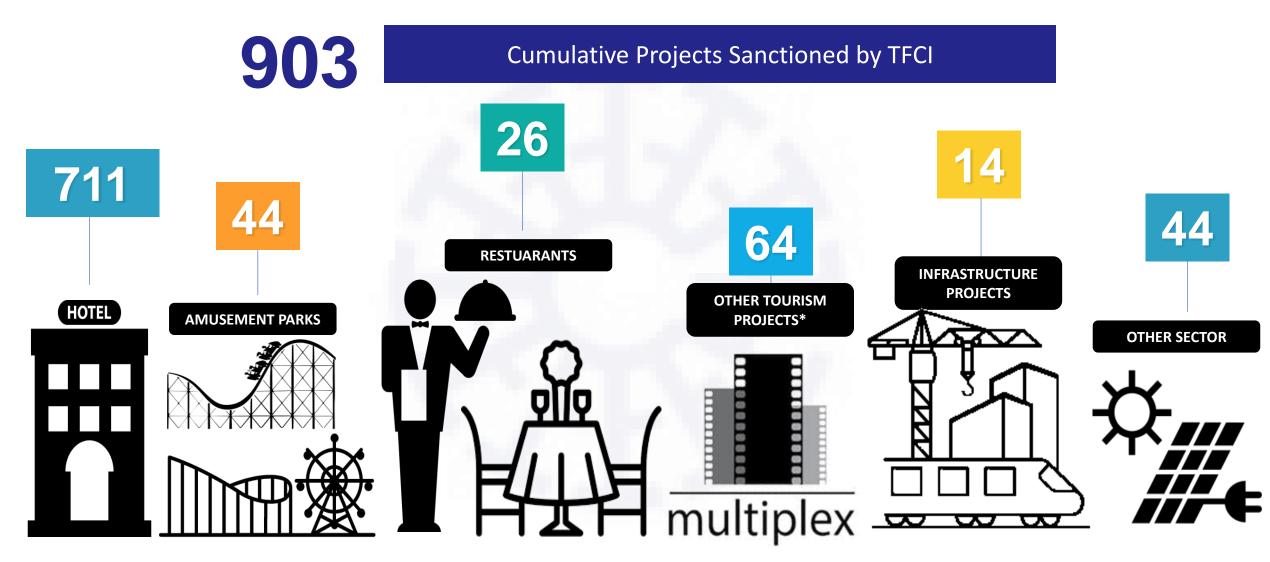
 Diversified Product Offerings across Growth Sectors in India which has tremendous potential giving us enough opportunities to grow



# Track Record of 30 Years







\*Includes Travel Agencies and Tour Operation Projects

### ...with Multiple Project sanctions

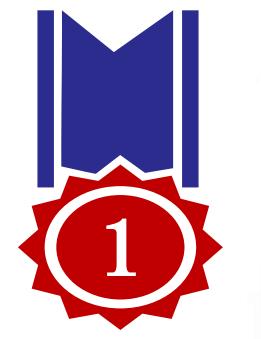


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Cumulative Sanctioned (% of Value) 63.77% 6 Hotels 6 Amusement Parks 6 Other Tourism Projects 6 Other Sector	Cumulative Write-offs	8	39
63.77% 6 Hotels 6 Amusement Parks 6 Other Tourism Projects 6 Other Sector	Outstanding Projects as on date	76	1,778
63.77% 6 Hotels 6 Amusement Parks 6 Other Tourism Projects 6 Other Sector			
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<ul> <li>Amusement Parks</li> <li>Other Tourism Projects</li> <li>Infrastructure Projects</li> <li>Other Sector</li> </ul>	63.77%	Hotols	
<ul> <li>Other Tourism Projects</li> <li>Infrastructure Projects</li> <li>Other Sector</li> </ul>			
<ul> <li>0.04%</li> <li>11.61%</li> <li>11.61%</li> <li>Other Sector</li> </ul>		Amuser	ent Parks
11.61% 20.39% 4.19% • Infrastructure Projects • Other Sector			
11.61% Infrastructure Projects 20.39% Other Sector	0.049	∠ Other To	ourism Projects
20.39% 4.19% • Other Sector	0.047	0	
Other Sector	11.61%	Infrastru	cture Projects
	20.39% 4.19%		
As on 30 <sup>th</sup> Sep 2019		Other Se	ector

Note: Map not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

### ...with many Firsts to our Credit





Every third room in the approved category hotels is Funded by TFCI

~51,651 rooms

**FIRST** Dedicated Institution to Cater to the needs of Tourism Industry

**FIRST** Institution to study the Carrying Capacity of a National Park

**FIRST** Institution to Fund Innovative Tourism Projects like: Luxury Trains, Theme parks, SPA/Wellness Centre, Dolphinarium, Chain of Restaurant

**FIRST** Institution to carry out a Study on Hotel Accommodation needs of India way back in 1990's

**FIRST** Institution to organise a National Seminar on Hotel Project Management

**FIRST** Institution to carry out a study of Safety benchmarks of Hotel Industry

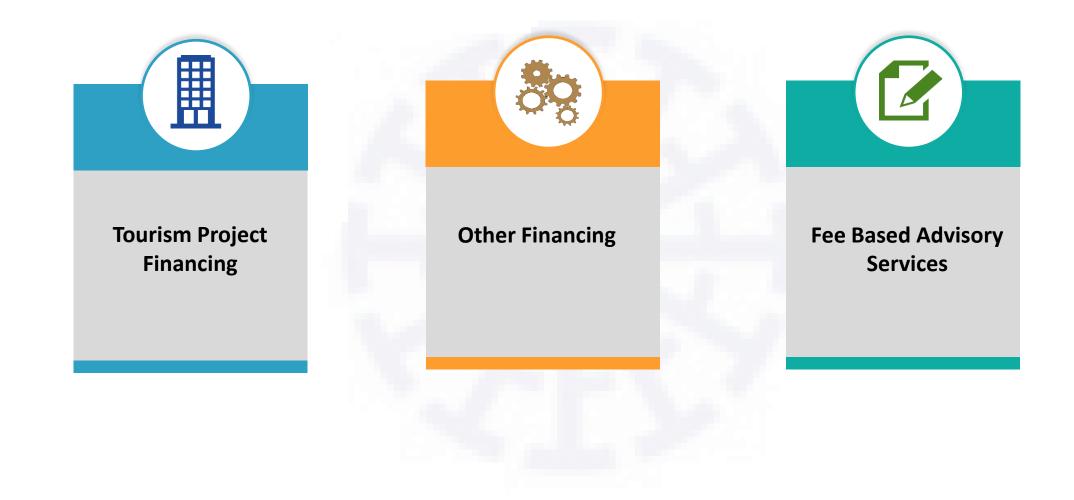




# Strong Business Proposition

### 2. Strong Business Proposition





### ... with strong expertise developed in 30 years



- Follow strict appraisal criteria based on cash flow generation capacity of the project
- Strong Credit Assessment Mechanism and Risk Management System



**High Asset Quality** 

- Dedicated team providing consultancy services to facilitate identification, conceptualization, promotion, implementation, investment, infrastructure augmentation
  - Pan Indi

Sector Understanding and Product Knowledge

- Established a franchise in financing projects in the niche tourism sector
   76 Projects outstanding across 20
- 76 Projects outstanding across 20 states



Pan India Presence of Projects Financed



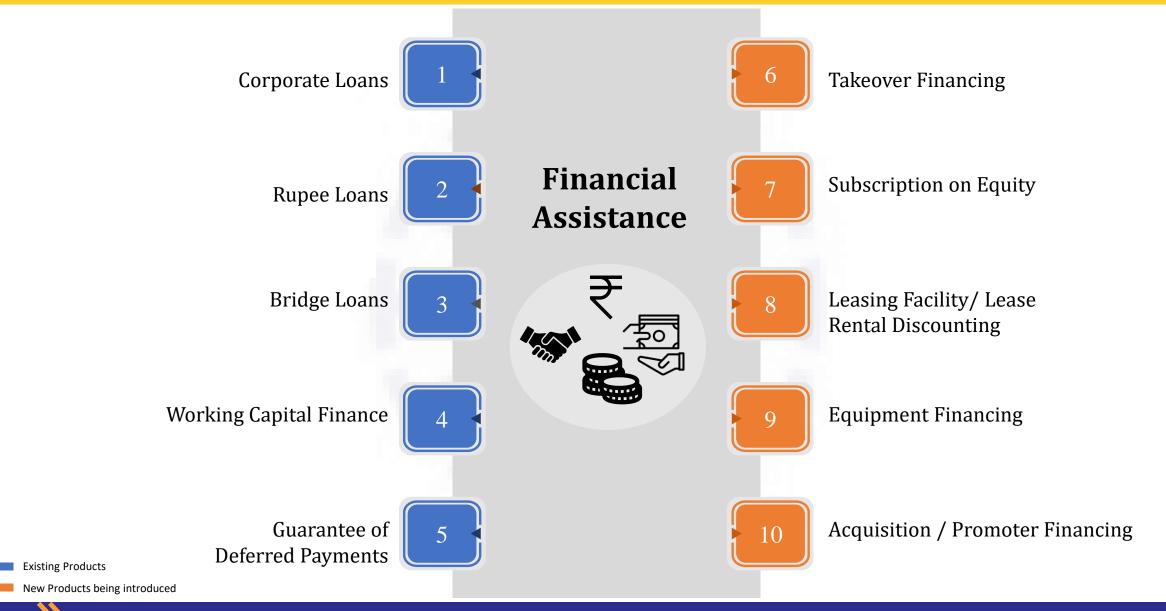
 Comfortable capitalisation profile with a gearing of 1.8 times and CRAR of 37.64% as on 30th Sep

2019

**Healthy Capitalisation Profile** 

### ... offering different types of Financial Assistance

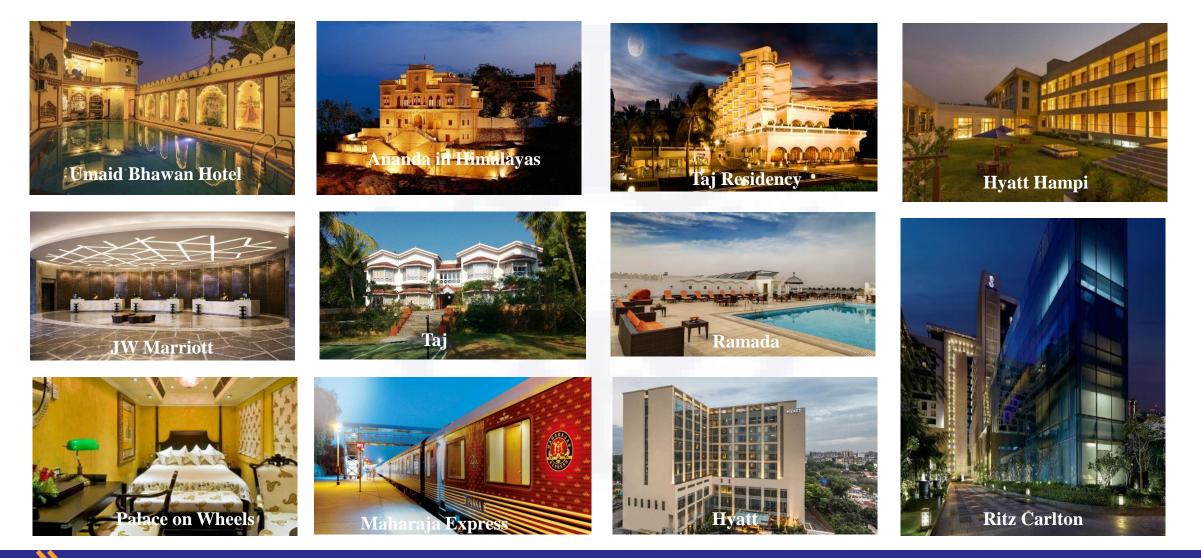




### ... to marquee projects across India



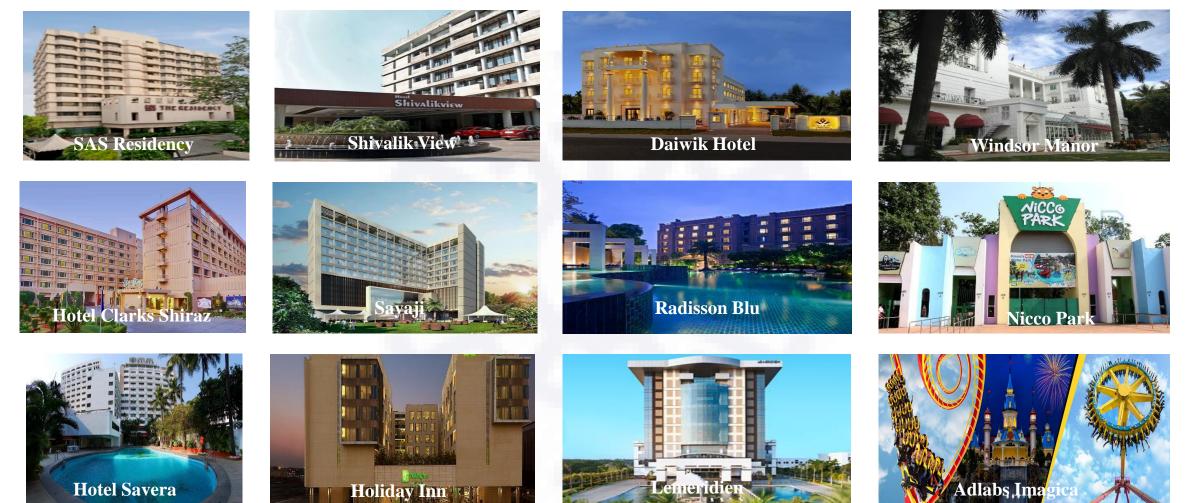
Heritage & 5-Star Hotels



### ... to marquee projects across India



4-Star Hotels & Amusement Park



We have Funded Innovative Business Projects in the Country

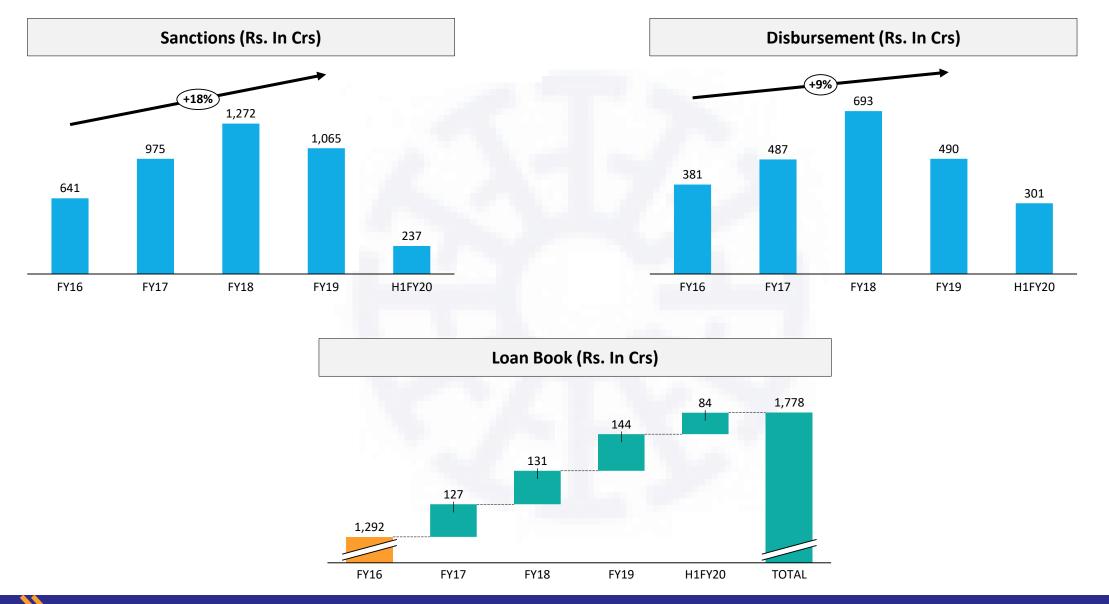




# Strong Financial Performance

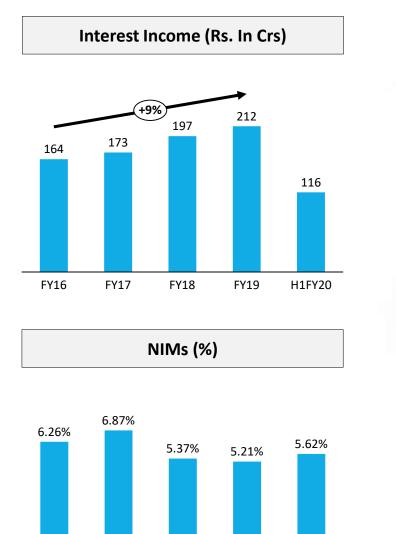
### 3. Strong Financial Performance

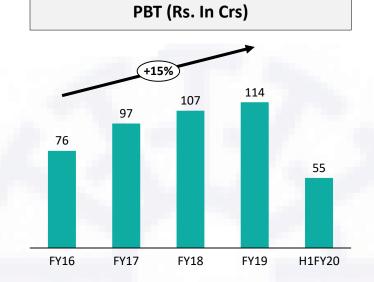




### ...with improving Operating Performance



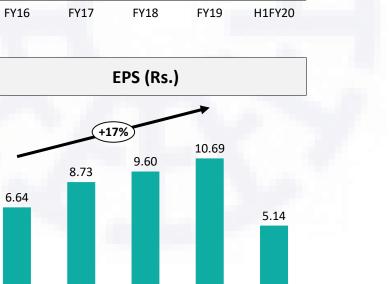




FY16

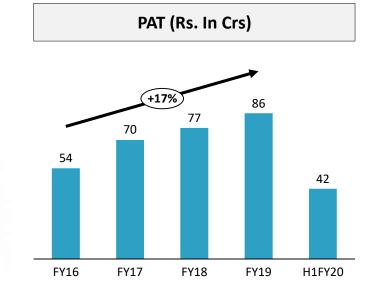
FY17

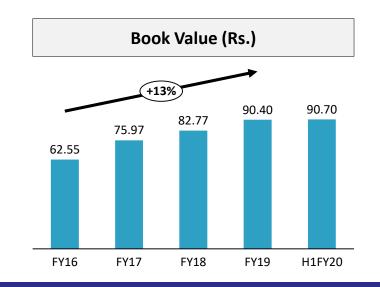
FY18



FY19

H1FY20





#### Tourism Finance Corporation of India

FY16

FY17

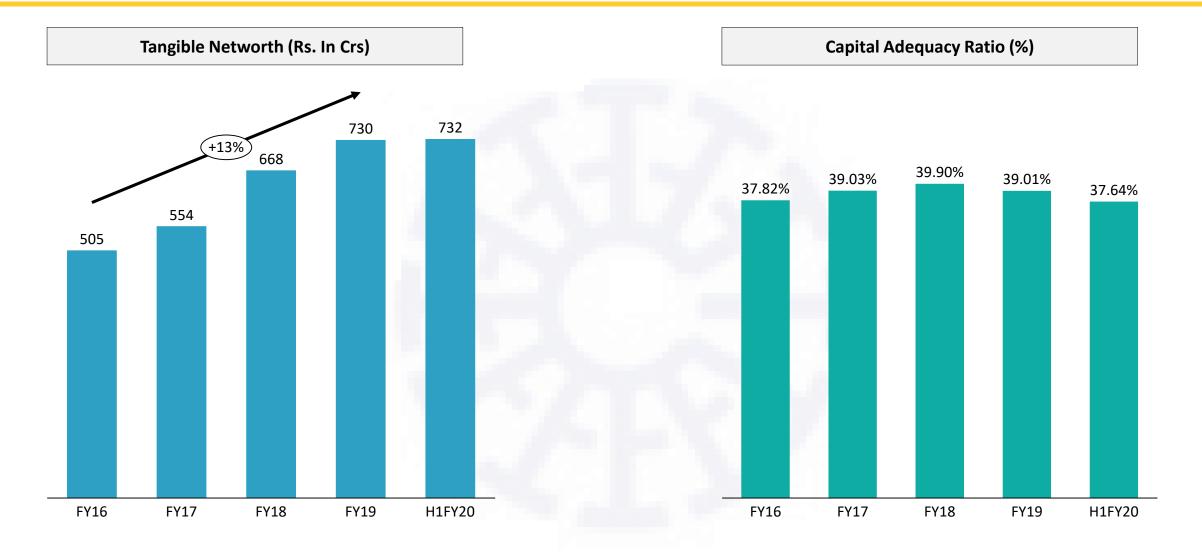
FY18

FY19

H1FY20

### ... well Capitalized to deliver Growth







# High Growth Potential



### 4. High Growth Potential..





Travel and tourism industry direct contribution to GDP **US\$ 234 billion** (9.4% of total GDP) in 2017



World Economic Forum (WEF) - **India was ranked 12th** in the Asia Pacific region and 40th overall in the list of the world's attractive destinations



It is expected that the hotels industry is expected to fall short of meeting the long term **demands** of an economy **growing at about 7% p.a.** 



Around **40 international brands** are said to enter the country in the next five years (as per Cygnus estimates)

During the period April 2000-December 2018, the hotel and tourism sector attracted around **US\$ 12 billion of FDI** by DPIIT

Source: IBEF FTAs – Foreign Tourist Arrivals FEEs – Foreign Exchange Earnings



• FEEs from tourism were US\$ 28.6 billion, with a growth of 4.7% YoY

#### Growth Drivers:

Introduction of e-visa for foreign tourists, Domestic economy improving a rise in online competition like OYO, makemytrip.com, Cleartrip.com etc

### ... with clear Government support to boost tourism



Initiatives planned by the Government of India to give a boost to the tourism and hospitality sector of India :



The Government of India is working to achieve 1% share in world's international tourist arrivals by 2020 (20Mn Foreign Tourists) and 2% share by 2025



Under Budget 2019-20, the **government allotted Rs 1,160 crore (US\$ 160.78 million)** for development of tourist circuits under Swadesh Darshan



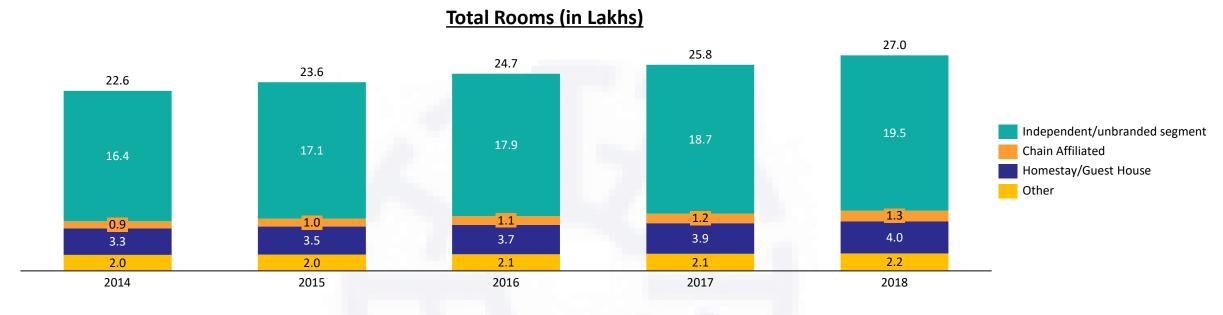
Tourism & hospitality sector's direct contribution to GDP in 2017, was Rs.5.94Trn (US\$91.27bn). This is **expected to reach Rs.12.68Trn (US\$194.69 bn) in 2028, implying a CAGR of 7.23% during 2012-28** 

#### Various Other Government Initiatives:

- A 5-year tax holiday has been offered for 2,3- and 4star category hotels located around UNESCO World Heritage sites (except Delhi & Mumbai)
- Under the Swadesh Darshan scheme, 15 thematic circuits in the country have been selected for development of tourism infrastructure
- E-visa facility offered to 166 countries, as of December 2018
- The Government of India will develop 10 prominent sites in India into iconic tourist destinations, as per Union Budget 2018-19
- 100 per cent FDI is allowed under the automatic route in tourism & hospitality, subject to applicable regulations & laws

### ... Hotel Industry a natural beneficiary



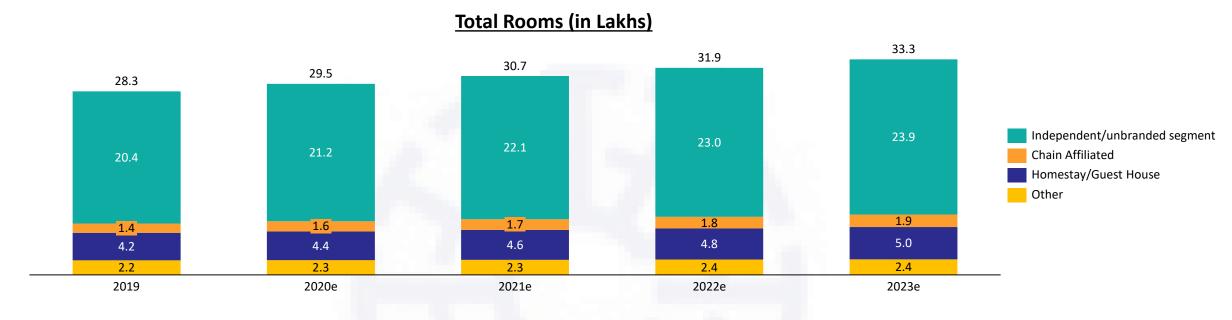


Incremental Room Addition								
	2014	2015	2016	2017	2018			
Independent/unbranded segment	75,024	75,387	78,120	83,453	89,714			
Chain Affiliated	10,718	10,770	11,160	11,922	12,816			
Homestay/Guest House	17,148	17,231	17,856	19,075	20,506			
Other	4,287	4,308	4,464	4,769	5,127			
Total Room Addition	107,177	107,695	111,600	119,219	128,163			

Source : Industry Sources & HVS Research

### ... augmenting its Capacity to address the Opportunity

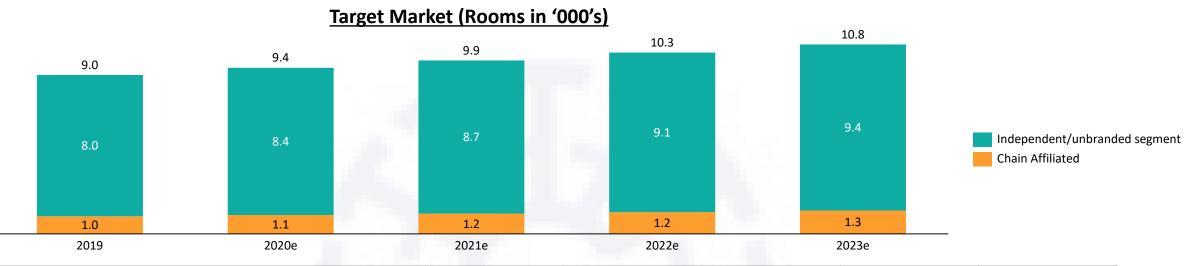




Incremental Room Addition									
	2019	2020	2021	2022	2023				
Independent/unbranded segment	80,369	83,668	87,101	90,676	94,397				
Chain Affiliated	9,990	10,729	11,523	12,376	13,292				
Homestay/Guest House	16,744	17,431	18,146	18,891	19,666				
Other	4,521	4,377	4,203	3,996	3,752				
Total Room Addition	1,11,624	1,16,205	1,20,974	1,25,939	1,31,107				

### ... TFCI best placed to fund the growth





In Crs	2019	2020	2021	2022	2023
Independent/unbranded segment (Capex – Rs. 15 lakhs / room)	12,055	12,550	13,065	13,601	14,160
Chain Affiliated (Capex – Rs. 75 lakhs / room)	7,493	8,047	8,642	9,282	9,969
Total Capex for Hotels	19,548	20,597	21,707	22,883	24,129

Target Market for Growth: ~5% Market Share						
Debt Portion to be used for Capex         13,032         13,731         14,472         15,256         16,086						
Equity Portion to be used for Capex	6,516	6,866	7,235	7,577	8,043	





# Eminent Board & Experienced Management Team

### 5. Eminent Board of Directors





Anirban Chakraborty Managing Director & CEO



B.M. Gupta

Whole Time Director



Suman Billa

Nominee Director, Ministry of Tourism, Gol



Shyam Maheshwari Director



Naresh T. Jain

Director



Koppara Sajeeve Thomas Director



Ravinder Kumar Sood Director



S. Ravi

Independent Director Chairman of the Board



S C Sekhar

Independent Director



Bapi Munshi

Independent Director



Thankom T Mathew

Independent Director

### Key Managerial Personnel...





Mr. Anirban Chakraborty Managing Director & CEO Age: 48 Years

Prior Engagement: Deputy CEO of Axis Capital

**Education & Qualifications:** Mr. Chakraborty is a B.Tech from The University of Kolkata and has done his Post Graduate in Financial Management from University of Mumbai.

**Experience:** Headed various divisions in Axis Bank from 2003 to 2015, ranging from SME, Corporate debt & capital markets, Relationship Management group, and Structured Finance

He was also associated with IFCI from 1999 to 2003, where he advised corporates across sectors on assignments spanning different product offerings of financial advisory, project appraisal, due diligence, capital restructuring, loan syndication, credit monitoring

He was in Voltas in 1993 where he worked in diverse areas ranging from Business Development, assessing techno feasibility of projects, project implementation

**Expertise:** Advisory led Investment banking, which comprised advisory practices such as private equity placement, Mergers & Acquisitions and Debt Capital market

Instrumental in building best practices in the domain of sourcing, distribution, risk, underwriting, analytics, technology & human capital....

### ...Backed by a Strong Team



#### Mr. B.M. Gupta, Whole Time Director

- Has 42+ years of experience in Banking, Finance, Legal, Management, Accounts and Taxation etc.
- Holds Master Degree in Commerce & Economics, MBA(Finance) from FMS, Delhi and LLB from Delhi University
- He has also been an Associate of the Indian Institute of Bankers
- Joined TFCI in 1993 as Dy. General Manager & elevated as General Manager, Chief General Manager, Executive Director and currently is Whole-time Director



#### Mr. Ajit Dash Choudhury, Executive Director

- Chartered Accountant having over 20 years of experience in building and managing businesses across various segments in Banking
- Have proven record in handling complex Infrastructure, Manufacturing, Corporate & Structured Finance
- Was the Country Head of Axis's Bank Mid Corporate vertical, prior to which he was Head of Western region for both Large and Mid Corporate Verticals
- He has also set up Debt Underwriting and Syndication business of Axis Bank



#### Mr. Vasan Paulraj, Executive Director – Head Investment Banking

- Has 26+ years of Experience in Investment Banking
- Has handled advisory and ECM transactions of marquee clients and complex, large and innovative transactions
- Prior to TFCI, was MD & Head PE, SSG and NEG at Axis Capital (17 years)
- Chartered Accountant and B.Com from Mumbai university



#### Mr. Anoop Bali, President & CFO

- Has 28+ years in the areas of Project Finance, Project Development, Project Monitoring, NPA Management, Risk Management, Accounts & Finance, Treasury, Corporate Advisory, etc.
- Has developed expertise in development and financial structuring of tourism related projects
- Chairman of 'Investment Committee of India Enterprise Development Fund' of IFCI Venture Capital Funds Limited and a nominee director on board of several leading hotel companies
- Holds Master's Degree in Business Administration from University of Jammu



#### Mrs. Charu Singh, Senior Vice President

- Has 22+ years of experience in project finance, appraisals & corporate finance functions with focus on tourism, urban infrastructure & manufacturing sectors
- Joined TFCI in 1997 and has contributed across multiple domains viz. credit appraisals, project monitoring & follow-up, credit risk management, NPA resolution and various consultancy assignments
- Holds an MBA(Finance) degree and is a qualified Cost Accountant (ICWAI). She is also an associate of Institute of Bankers (CAIIB)





# **TFCI 2.0**

To Capture the Large Opportunity across Diversified Businesses

### **Future Plans**



#### **TFCI 1.0**

- Highly capitalized NBFC, i.e. an underleveraged balance sheet
- Diversified, granular, moderate loan book backed by high collateral security
- Lean cost structure with minimal legacy risk
- Long-duration, low-cost liability profile

**TFCI 1.0** 

- Ubiquitous with travel & tourism financing in India
- Travel & Tourism asset-quality cycle has turned around



#### **Product Diversification**

- +
- Efficiency
  - =

#### **Higher & Better Returns**

#### TFCI 2.0

- Sweating of Networth
- Blend of high quality investment grade and high-yield lending
- Exploit the synergies in the ecosystem
- Diverse borrowing book (Term Loan + CC + NCD + ECB)
- Leverage the sector expertise of Travel & Tourism and expand in other sectors in India
- New avenues of growth : Structured finance, Acquisition finance, MSME project finance, Equipment finance
- Investment Banking

### Long Term Vision



We at TFCI shall create a Long-term sustainable value for Shareholders, be Customer Centric, honour all our Commitments, set a benchmark in Corporate Governance and be a Great Place to Work for Employees





# Financial Performance



### **Financial Performance Summary**



Rs. Crores	2015-16	2016-17	2017-18	2018-19	Sep-19
RS. Crores	(Audited)	(Audited)	(Audited)	(Audited)	(Audited)
Sanctions	640.70	974.80	1,272.30	1,064.65	237.00
Disbursements	380.56	487.37	692.98	490.42	301.15
Profit before tax	75.68	97.02	106.98	113.64	54.61
Profit after tax	53.61	70.43	77.48	86.25	41.51
Dividend	18%	20%	20%	22%	-
Equity share capital	80.72	80.72	80.72	80.72	80.72
Reserves and surplus	424.14	532.13	587.35	648.96	651.33
Tangible Net worth	504.86	612.85	668.07	729.68	732.05
Earnings per share(Rs.)	6.64	8.73	9.33	10.69	5.14
Book Value(Rs.)	62.55	75.92	82.77	90.40	90.70
Debt: Equity Ratio	1.86:1	1.91:1	1.61:1	1.76:1	1.74:1
CRAR(%)	37.82	39.03	39.90	39.01	37.64
Gross NPLs	158.85	81.12	33.3	87.14	88.36
Gross NPLs(%)	12.30	5.72	2.15	5.14	4.97
Net NPLs	130.08	43.02	1.22	47.62	32.15
Net NPLs(%)	10.07	3.03	0.08	2.81	1.81
Net Interest Income	163.63	173.44	197.05	211.6	58.65
Loan Book	1,291.92	1,419.26	1,550.16	1,693.82	1,777.67
Return on Loans & Advances	12.30%	12.31%	12.18%	12.35%	12.44%
Cost of Borrowings	9.32%	9.23%	8.96%	9.15%	9.16%
NIM	6.26%	6.87%	5.37%	5.21%	5.62%

Thank You





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