

July 30, 2019

To, BSE Limited, P. J. Towers, Dalal Street, Mumbai – 400001 (Scrip Code : 532687) To, National Stock Exchange of India Ltd., Exchange Plaza, Bandra Kurla Complex, Bandra East, Mumbai – 400051 (Scrip Symbol – REPRO)

Dear Sir / Madam,

Sub: Analyst Presentation

Pursuant to the Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed copy of the presentation to Analysts/Investors on Financial Results of the Company for the guarter ended June 30, 2019.

This is for your information and record.

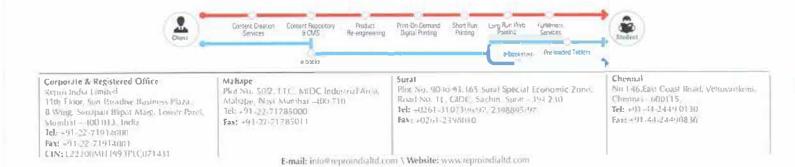
Thanking you,

Yours faithfully, For Repro India Limited,

Relen-

Kajal Damania Company Secretary & Compliance Officer

Encl: As above





# **Repro India – Strategic Direction and Progress :**

**Books on Demand. Anytime! Anywhere!** 

# 2019-20 : Q1

Moving forward from Consolidation... to Investment... for Quantum Growth

July 30, 2019





REACHING MORE BOOKS to MORE READERS through MORE CHANNELS!



### Key Strategies : 2019-20

#### E-Retail

#### Aggressive Growth

- Domestic and International Publishers relevant **Content Acquisition**
- Geographical Replication North and South India for higher sales conversion
- Strategic partnerships with key publishers to enhance market share

#### Operational Efficiencies

- Upgrading IT Systems for multi-location servicing and higher scale
- Investments in Digital Printing & Finishing Equipment to address newer segments like STM, International and Children

#### Publishing Services :

- Focus on the right customers for the MNC Domestic and global businesses
- Increase full service clients
- Increase the geographical focus to UK / USA and Europe



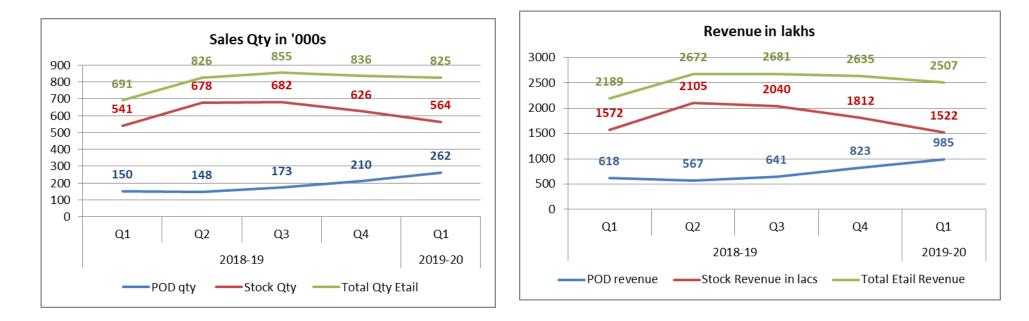
### Executive Summary : Key Financial highlights : Q1 2019-20 : Steady growth over previous year same quarter

- **10.5%** growth in Revenue Rs. **107.06** cr (Q1 2019-20) over Rs. 96.88 cr (Q1 2018-19)
- **25%** growth in EBIDTA Rs. **13.26** cr (*Q1 2019-20*) over Rs. 10.58 cr (*Q1 2018-19*)
- **44%** growth in Profit Before Tax (PBT) Rs. **5.77 cr** (*Q1 2019-20*) over Rs. 4.00 cr (*Q1 2018-19*)
- 28% decrease in Total Debt Rs. 89.65 cr (Q1 2019-20) from Rs. 123.98 cr (Q1 2018-19)
- Long Term Debt Equity 0.10 (Q1 2019-20) from 0.22 (Q1 2018-19)



### Executive Summary : Key Financial highlights : Q1 2019-20 : Focus on the growing e-Retail segment

**e-Retail : Repro Books –** the continuing **growth trajectory** for **POD Books** 



POD Sales grows by 20% quarter-on-quarter (Rs. 9.85 cr vs Rs. 8.23 cr)

**Total e-retail sales :** Rs. **32.73** cr compared to Rs. 29.22 cr in previous quarter



### The momentum of the strategic action picks up traction!

The dedicated enhanced one book facility, fully operational in Bhiwandi Mumbai



A

Birds eye-view of operations at the one book facility at Bhiwandi



The momentum of the strategic action picks up traction!





Birds eye-view of the despatch to Amazon, Flipkart and other e-Retailers from Bhiwandi



The momentum of the strategic action picks up traction!

#### **Reaching more readers all across India – faster!**

Expansion plans of **2 more facilities** underway. Targeted completion dates:

North India (Q2 2019-20); South India (Q4 2019-20)



Delhi Facility – outside view



**Repro Books On Demand** – Focused activity to explode the business potential – and earn better return on capital employed.

- Reaping the benefits of **Ingram's Global Connect Program in India**.
- Global distribution through Ingram gains traction as more titles added.
- Segment categories for POD books include
  - Trade books
  - Test Prep segments
  - Academic books
  - International books
- Content Acquisition for more titles gaining traction in all segments of the market
- Repro has strong and invested relationships with multiple e-retailers like Amazon, Flipkart,
  Paytm etc. increasing the reach from Tier 1 to Tier 3 cities and smaller areas



### **Executive Summary : Key Highlights**

A strategic approach to the **existing business** with MNC and large Publishers



**Existing Business : increasing strategic client** acquisitions

- Repro Publishing Services focus on value added services continues. Leading to predictability of business and better realisation.
- Focus on MNC business continues
- 60 Key clients across India contribute majority of business
- Exports business with secure business continues to add to the publishing services revenues



# REPRO B<mark>lo</mark>ks

Books on Demand • Anytime • Anywhere

## **REPRO : ADDRESSING THE CHANGING PARADIGM!**

Driving change by innovating new age solutions



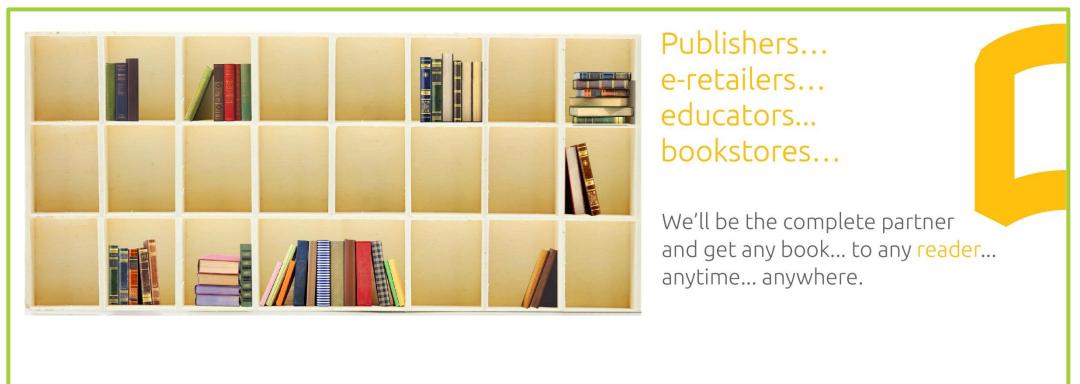


# THE TECH PLATFORM FOR BOOK AGGREGATION



# **Repro : Changing the Paradign**



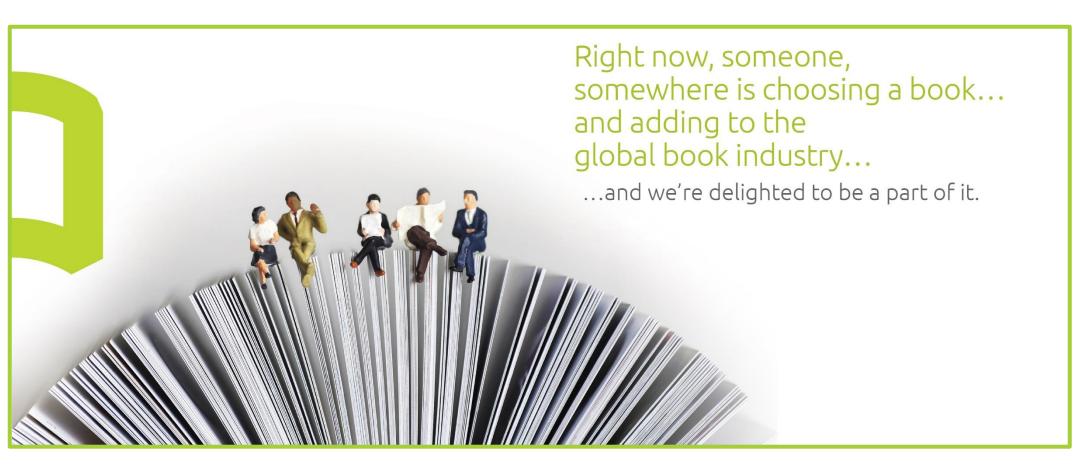


#### REPRO'S TECH-PLATFORMS ARE DISRUPTING THE PUBLISHING PROCESS AND REACHING MORE READERS, ON DEMAND!



## **The Online Book Market Scenario**





Changing Retail consumption habits – buying and selling products and services online Globally e-retail revenues growing - with India being the one of the fastest e-retail markets



## The India Book Industry : Repro Driving Change





### Indian Book Market \$ 6 bn – CAGR approx. 19%

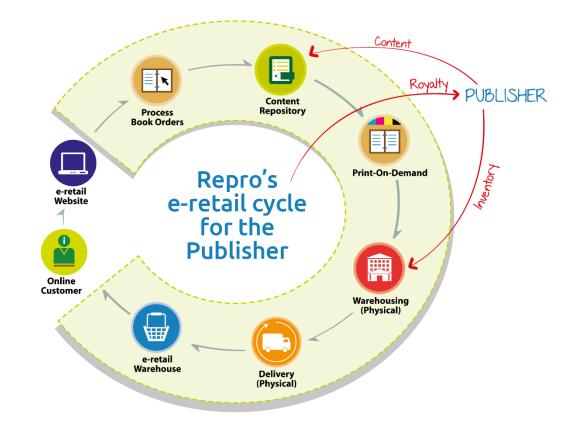
Currently Publishers face key challenges :

- Unorganised industry
- Obsolescence and hard to sell inventory
- Limited reach of traditional distribution
  - Returns and collections





## Producing a book *after* it is bought!



#### **Zero** inventory

Zero returns

Zero obsolescence

**Zero** wastage

**Special infrastructure** for optimum pricing and fastest time to market **Print on Demand** facilities coming up pan India Production in a **SEZ** Production capacity of **one to a million books** 

# **Reaching Readers Globally....**





Spreading the joy of reading, and getting a book to any reader... anytime... anywhere...

... is what gives us the greatest satisfaction.

Special relationships : for reach and fastest time to market





The **Repro Ingram tie-up** enables publishers to sell all their titles, in India, through the **Ingram Global Connect Program.** 



# **REPRO : Financial Highlights**

Consolidated Results FY 2019-20 Q1



Rs. In lacs

	Unaudited	Audited	Unaudited	Audited
Particulars	Quarter Ended	Quarter Ended	Quarter Ended	Year Ended
	30-06-2019	31-03-2019	30-06-2018	31-03-2019
Revenue from operations	10,706	10,666	9,688	39,949
Other income	17	14	4	40
Total Income	10,723	10,680	9,692	39,989
Expenditure				
Cost of Materials consumed	5,898	5,712	6,637	23,961
Changes in inventories of finished				
goods,work-in-progress &stock-in-trade	94	125	(1,038)	(2,081)
Employee benefits expense	823	910	779	3,442
Other expenses	2,581	2,680	2,257	10,241
Total Expenditure	9,397	9,427	8,634	35,563
Gross Profit Before Interest, Depreciation				
and Tax(PBDIT)	1,326	1,254	1,058	4,425
Depreciation	471	373	372	1,484
Interest	278	301	286	1,036
Profit Before tax	577	579	400	1,906
Tax Expenses	(117)	(103)	(133)	(452)
Net profit after all taxes	694	682	533	2,358
Other comprehensive income (net of tax)	3	(25)	3	(17)
Total comprehensive income	697	657	536	2,341



### PROPOSAL TO ENHANCE SHAREHOLDER VALUE THROUGH A FOCUSSED STRATEGY TO IMPROVE PRINT, OPERATIONAL AND TAX EFFICIENCIES. RESULTING IN EBIDTA MARGINS FOR (RBL) AND BETTER RESERVES IN RIL

#### through the PROPOSED MERGER OF THE PRINT BUSINESS OF RBL TO RIL

- Repro Books Limited ("RBL") is currently carrying the two business activities
  - Printing Business
  - Distribution business.
- As a part of the business expansion plans of RIL, it has been proposed to merge the printing business of RBL into RIL.
- This merger will create enhanced shareholder value, as both companies focus on, enhance and expand the print and distribution businesses
- Benefit to RIL :
  - grow its print business (offset and digital) under one roof.
  - Enhance and expand its print operations without incurring additional capex costs.
  - The combined pool of people talent will focus their expertise to increase efficiencies.
  - All assets and liabilities pertaining to printing business shall be transferred to RIL.
  - No consideration payable and no impact on share capital of both Companies.



#### **PROPOSED MERGER OF THE PRINT BUSINESS OF RBL TO RIL**

- RBL would continue with distribution activity post de-merger. This focus will enable growth and expansion in its distribution activities.
- Financial impact : profitable growth of both the companies
  - RIL would be able to claim entire ITC of printing activities
  - Direct impact on improving EBITDA margins for RBL.
  - Tax benefits will ensure better reserves in RIL.
- The merger will enable better and more efficient management, control and running of both businesses and it will benefit all the stakeholders.
- The Scheme of Arrangement is subject to the approval from the shareholders of the Company, NCLT, and other regulatory or government bodies/tribunals.
- With effect from the Appointed Date, the merger shall be deemed to have been operative from the effective date.

### Books on Demand... Anytime. Anywhere!





### The Future of the Publishing Industry is here!