



APL/SECT/DLH/SE: 2019-20

25<sup>th</sup> January 2020

### Electronic Filing

National Stock Exchange of India Limited "Exchange Plaza" Bandra-Kurla Complex, Bandra (E), Mumbai-400051

Department of Corporate Services/Listing BSE Limited Phiroze Jeejeebhoy Tower, Dalal Street, Fort, Mumbai-400001

NSE Symbol: APLAPOLLO

Scrip Code: 533758

Dear Sir/Madam,

### Re: Results Presentation

We are attaching herewith a copy of the Q3 FY 20 Results Presentation. This presentation has also been uploaded on the official website of the Company.

We would request you to take this information on record.

Thanking you

Yours faithfully

For APL Apollo Tubes Limited

Company Secretary

Encl: a/a

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Unit-III: Plot No. M-1, Additional M.I.D.C. Area, Kudavali, Murbad, Maharashtra, Thane-421401, India Unit-IV: Village Bendri, Near Urla Indl. Area Raipur, Chhattisgarh-493661, India

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# APPOLLO Q3 FY20 Results



### Safe Harbour

Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking statements". These forward looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



# Contents

Year till date 9MFY'20

APL Apollo Overview

Financial Performance

Core Competence

Key Takeaways

Annexure





# Q3 FY'20 at a Glance



4.8 lac ton

**Volume** 52% yoy increase



40%

Market share in structural steel tube sector as at 30 Sept' 19 FY19 was 36%



₹1,652 Mn

**EBITDA** 164% yoy increase



₹742 Mn\*

**Net profit** 475% yoy increase



25.5 lac ton

Capacity as at 31 Dec' 19



20.7%

ROCE as at 31 Dec' 19
Acquisitions and new
capacity yet to yield results



1,100+

**Products**Continuous focus on new product addition



₹3,440

EBITDA/ ton 73% yoy increase



28 days

Net Working Capital as at 31 Dec' 19 FY19 was 34 days



₹2,590 Mn

Operating cash flows
FY19 operating cash flows
were ₹ 3,576 Mn



790+ Distributors

Distribution expansion remains key focus area



Branding

Mass branding kick started



\* Excluding non-controlling interest of Rs 89.9m

# Q3 FY'20 Highlights

# <u>Slight</u> <u>improvement in</u> <u>demand</u>

Evident from our sales volume growth

Company focused on market share gains and launch of value added products

Macro environment remains tough

### Margin recovery

Better capacity utilization levels led to operating leverage gains

Focus on increased sale of value added products

Benefits from branding exercise started to be visible

### Strong balance sheet

Debt of APL Apollo (excluding Apollo Tricoat) declined by Rs1.1bn to Rs7bn in 9MFY20

Consolidated debt also declined by Rs480m QoQ to Rs8.1bn

D/E ratio improved to 0.6x from 0.9x in 9MFY20



# APL Apollo at a Glance



# Leading building material structural steel brand

14

Five Product Categories

Brands

Market Share

2.5
Million Ton

Structural Steel Capacity

8 Patents

10 Plants

2,079 Employees

790 Distributors

1,100+Products



# Our Brands

### Apollo Structural

Structural steel construction material: Residential, Commercial, Infrastructure Fabritech, Build, DFT

### Apollo Z

Galvanized structural steel construction material: Residential, Commercial, Infrastructure CoastGuard

### Apollo Build

Galvanized structural steel construction material: Residential, Commercial, Infrastructure Green, Bheem, StrenX

### Apollo Standard

Construction material, Industrial

FireReady, Agri

### Apollo Tricoat

Home improvement applications

Tricoat, Plank, Signature, Elegant, Chaukhat

68% Building Material

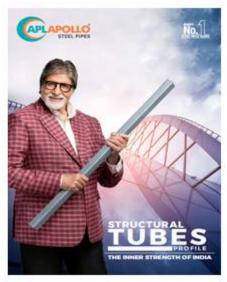
32% Infrastructure & Others



# **Brand Equity**













# Brand Equity











### **B2C Channel**



### **Distributors**

790+ Distributors – Solid Relationships, Incentive plans



### Retailers

50,000+ Retailers – Retailer bonding program





### **Fabricators**

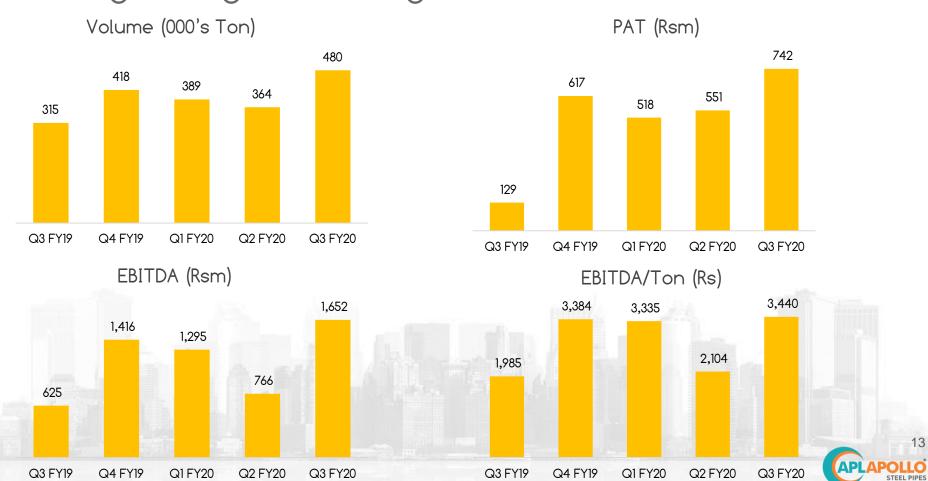
100,000+ Fabricators – Apollo Connect Bonding Programs, Fabricator meets to promote APL Apollo Brand

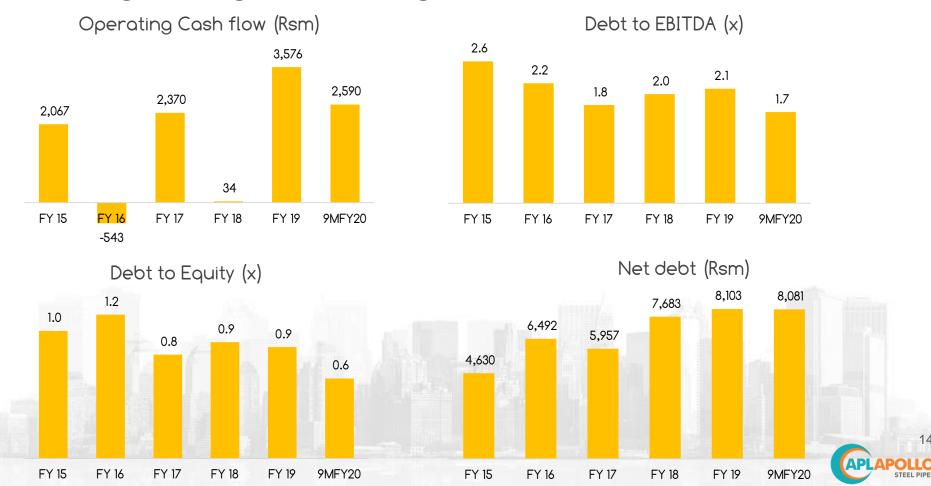


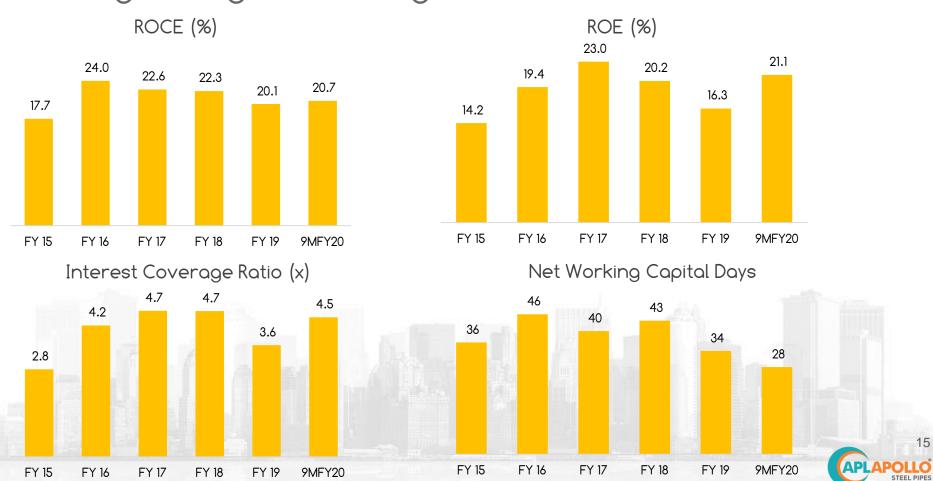
### **End Consumer**

End Customer Connect – Indian Premier League, Football, Kabaddi League. Amitabh Bachchan Campaign, TV Commercials, Radio, Social Media









Particulars	FY15	FY16	FY17	FY18	FY19	9MFY20
Apollo Structural						
Volume (000's tons)	249	426	475	614	766	682
Revenue (Rsm)	10,541	14,744	17,971	26,380	37,469	28,592
EBITDA (Rsm)	525	1,008	1,223	1,616	1,798	1,475
Apollo Standard						
Volume (000's tons)	170	194	151	164	198	163
Revenue (Rsm)	7 <b>,</b> 115	6,554	5,590	6,925	9.473	6.716
EBITDA (Rsm)	236	322	268	261	271	213
Apollo Z						
Volume (000's tons)	148	159	189	241	283	240
Revenue (Rsm)	<i>7</i> ,555	6,701	8,727	12,431	16,213	12,006
EBITDA (Rsm)	695	842	1,075	1,372	1,572	1,263
Apollo Build						
Volume (000's tons)	91	115	117	111	92	74
Revenue (Rsm)	4,674	4,838	5,393	5,766	5,273	3,767
EBITDA (Rsm)	357	526	578	543	402	308
Apollo Tricoat						
Volume (000's tons)		A .	at i			75
Revenue (Rsm)						3,827
EBITDA (Rsm)				- 1	-610	442
Total Revenue* (Rsm)	31,274	34,138	38,680	53,213	71,533	54,908
Total EBITDA* (Rsm)	1,862	2,919	3,328	3,790	4,045	3,701
PAT (Rsm)	638	1,006	1,461	1,581	1,483	1,811**

Particulars	FY18	FY19	9MFY20
Apollo Structural DFT (Po	art of Apol	lo Structuro	al)
Volume (000's tons)	153	321	267
Revenue (Rsm)	6,644	15,772	11,340
EBITDA (Rsm)	466	958	712



<sup>\*</sup>Some contribution from sale of scrap and trading sales
\*\* Excludes non-controlling interest of Rs140mcom

# Consolidated Financial Performance

P&L (Rsm)	Q3FY20	Q3FY19	9MFY20	9MFY19	FY19
Sales Volume (000s Ton)	480	314	1,233	921	1,339
Revenue	21,205	16,944	58,486	50,671	71,640
EBITDA	1,652	624	3,713	2,630	4,045
EBITDA/Ton	3,440	1,981	3,012	2,851	3,020
Depreciation	262	15 <i>7</i>	704	470	643
Interest	281	271	832	844	1,134
Tax	277	68	225	450	787
Net Profit	832	129	1,952	865	1,482
Minority Interest	90	0	141	0	
Actual Net Profit	742*	129	1,811	865	1,482
ROCE (%)			20.7		20.1
ROE (%)			21.1		16.3

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<sup>\*</sup> Excluding non-controlling interest of Rs 89.9m

# Financial Performance (Excluding Apollo Tricoat)

P&L (Rsm)	Q3FY20	Q3FY19	9MFY20	9MFY19	FY19
Sales Volume (000s Ton)	433	314	1,158	921	1,339
Revenue	18,915	16,944	54,538	50,671	71,640
EBITDA	1,367	624	3,259	2,630	4,045
EBITDA/Ton	3,157	1,981	2,814	2,851	3,020
Depreciation	235	15 <i>7</i>	653	470	642
Interest	258	271	804	844	1,134
Tax	22	68	13	450	787
Net Profit	652	129	1,671	865	1,482
ROCE (%)			18.5		17.6
ROE (%)			19.5		16.5



# EBITDA Growth QoQ (Excluding Apollo Tricoat)



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### Our Business Moat...

Most products with 1,100 SKUs

Highest scale with 11 plants (2.5Mn ton capacity)

> Largest sales network (790 distributors)



Lowest cost producer (largest buyer of HR coil)

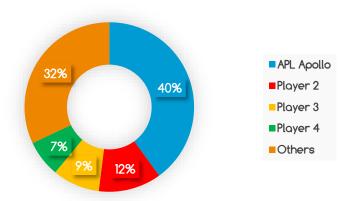
Premium pricing to peers (brand strength)

Technology edge &



# Dominant Leadership

### Peer Market Share FY19





### APL's Market Share (%)



### Number of Plants





Source: Company data and Industry research

<sup>\* 1</sup> Plant has been consolidated and converted into a warehouse

# Unique Capabilities



Developed structural steel market in India

First Mover advantage

applications



Direct Forming Technology for big structural products

In-line Galvanizing to replace traditional products



B2C channel for last mile penetration



Innovative products

Ground breaking solutions

Roofing solutions for coastal market, door frame





# Financial Priorities under Strong Governance

### Growth

- •Profitable Organic Growth
- •EPS accretive strategic acquisitions
- •Commitment to R&D and Talent



### Earnings

- •Drive sustainable EPS growth
- •Attain earnings objectives across economic cycles
- •ROCE ≥ 25%

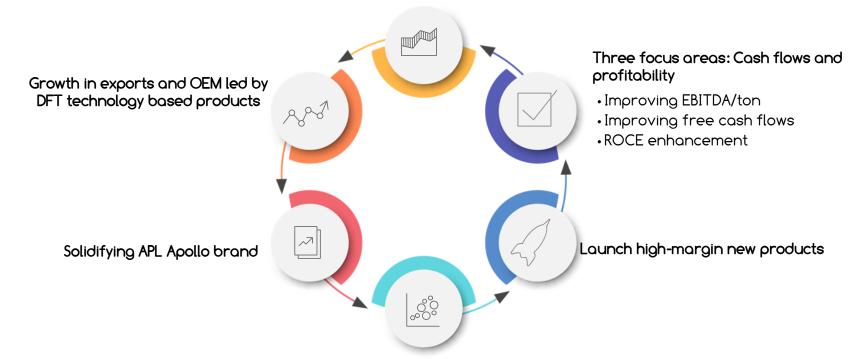
### Capital Allocation

- •Focus on Free Cash Flow Generation
- •Sound Leverage and Working Capital Ratio
- •Consistent dividend payouts to shareholders



### Solid Future Outlook

# Sufficient capacity for 20% annual sales volume growth



### **ESG** Initiatives

# Environment

- Mapping energy consumption trends to achieve energy optimisation benchmark
- ✓ Target to equip all the units and buildings with rooftop solar panels
- ✓ Achieved 20% reduction in wastages through operational efficiency
- ✓ Water recycling already in practice
- ✓ Increasing the greenery cover around all plants
- ✓ Coil stacking system to enhance safety guidelines and flexibility of operations
- ✓ Installed effluent treatment plants for the prevention of water pollution

# Social

- ✓ Committed to impart skill development and employment
- ✓ Recruitment of rural youth for local sales operations
- ✓ Funds for education, healthcare and community infrastructure development projects for marginalized communities
- ✓ Made contribution to: Prime
  Minister's National Relief Fund for
  Education of Poor Children, World
  Hope Foundation, U.P. Science Centre
  and Bharat Lok Shiksha Parishad
- Association in compliance to the provisions of Companies Act, 2013 relating to Corporate Social Responsibility

### Governance

- ✓ No pledge of promoter shares
- ✓ Deloitte for statutory audit and Ernst & Young for internal audit
- ✓ 5 non-executive board members out of 8



### Solid Management

Directors (Non Executive)

### Neeru Abrol

26 Yr experience in SAIL | Director at TCNS Clothing Co Limited & others | Awarded best achiever by ICAI

### Abhilash Lal

3 decades of professional experience in senior roles across financial services including banking, PE & others

### Anil Kumar Bansal

Director of NABARD, Rockland Finesto Ltd & others 4 decades of experience in banking industry

### Virendra Singh Jain

Board member of Dalmia Bharat Ltd | Ex-Chairman of SAIL | Ex-Executive Director at IOC

### Ashok Kumar Gupta

Steel industry veteran with 4 decades of experience Worked as MD in APL Apollo in the past **Executive Team** 

Sanjay Gupta Chairman & Managing Director

> Vinay Gupta Director

Romi Sehgal Director

P.K. Singh Executive Director Arun Agrawal
Chief Operating Officer

Deepak Goyal Chief Finance Officer

Anubhav Gupta Chief Strategy Officer





# Detailed P&L Statement (without Apollo Tricoat)

Particulars (Rsm)	Q3 FY20	Q3 FY19	Y-o-Y Chg (%)	9MFY20	9MFY19	Y-o-Y Chg (%)
Net Sales	18,869	16,912	11	54,404	50,582	7
Total Income From Operations (Net)	18,869	16,912		54,404	50,582	
Other Income	46	32	43	135	89	51
Total Income	18,915	16,944	11	54,538	50,671	7
Total Expenditure	17,547	16,320	7	51,279	48,041	6
Raw Material expenses	15,829	15,257	3	46,719	44,894	4
Employee benefits expense	336	259	29	969	793	22
Other expenses	1,382	804	71	3,591	2,354	52
EBITDA	1,367	624	119	3,259	2,630	23
EBITDA margin (%)	7.2	3.7		6.0	<i>5.2</i>	
Finance Costs	258	271	-4	804	844	-4
Depreciation and Amortization	235	157	49	653	470	38
PBT	874	196	346	1,803	1,315	37
Tax expense	222	68	226	132	450	-70
PAT	652	129	405	1,671	865	93
PAT Margins (%)	3.4	0.8		3.1	1.7	

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# Thank You

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