

January 20, 2018.

To,	
The Secretary,	
National Stock Exchange of India Ltd.,	
Exchange Plaza, C-1, Block G,	
Bandra Kurla Complex, Bandera (E),	
Mumbai – 400 051	
Symbol: LUXIND	

To, The Secretary, BSE Limited, P.J. Towers, Dalal Street, Mumbai- 400 001 Scrip Code: 539542

Dear Sir,

Sub: Investor Presentation.

Please find enclose herewith Investor Presentation of the Company. The Investor Presentation is also available on the website of the Company.

This is for your information and record.

Thanking You,

Yours faithfully, For Lux Industries Limited

Smita Mishra Smita Mishra

(Company Secretary & Compliance Officer) M.No:26489

Encl : As above

#### PS Srijan Tech - Park, 10th Floor, DN - 52, Sector - V, Saltlake, Kolkata - 700 091, India. P: 91-33-4040 2121, F: 91-33-4001 2001, E: info@luxinnerwear.com

Regd. Office: 39 Kali Krishna Tagore Street, Kolkata - 700 007, India, P: 91-33-2259 8155, Website: www.luxinnerwear.com • CIN : L17309WB1995PLC073053











January 2018

#### Safe Harbor



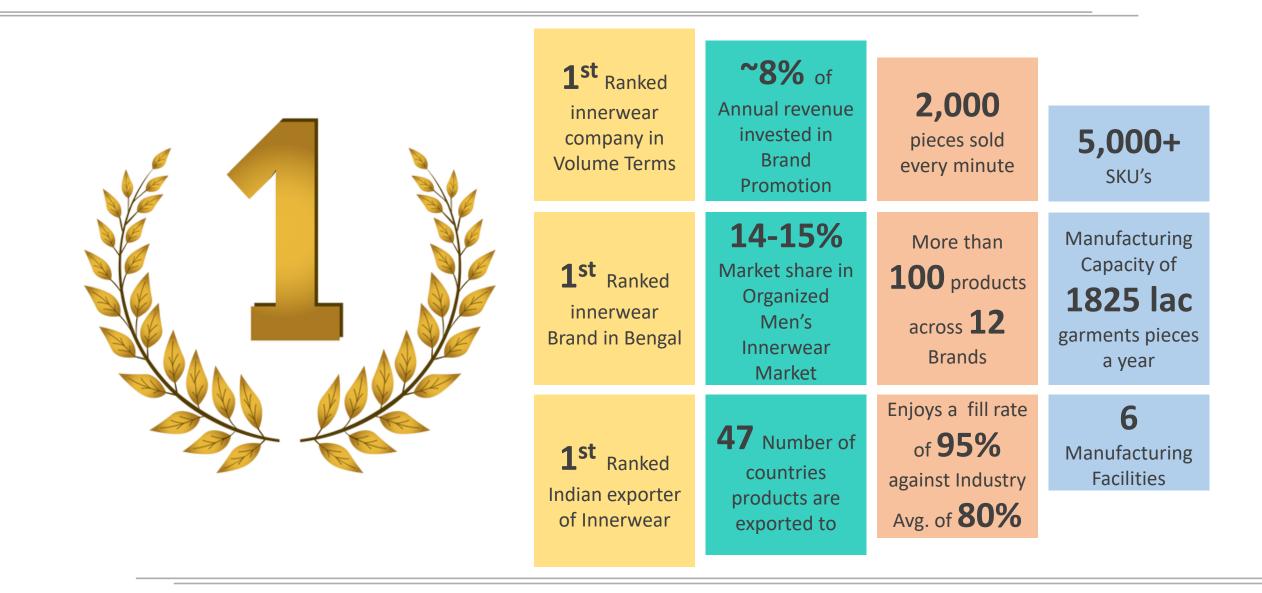
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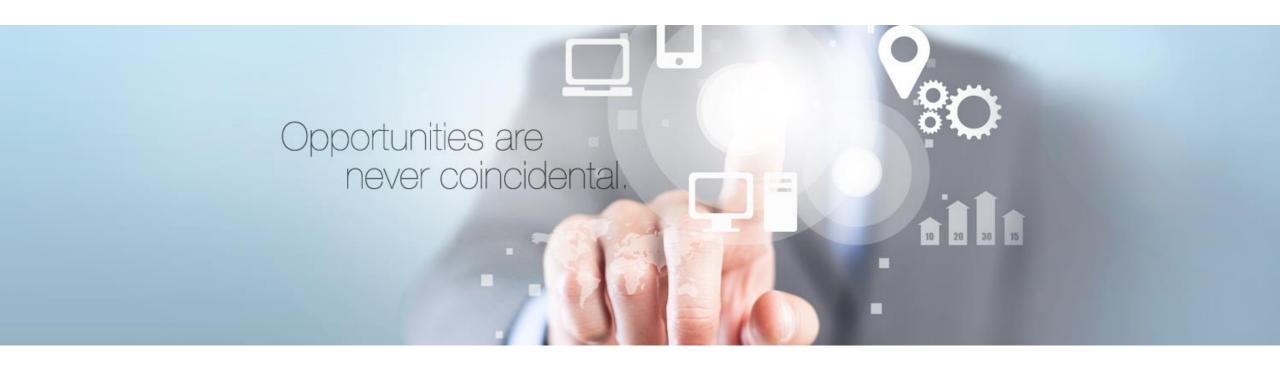
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#### Pioneering Commitment



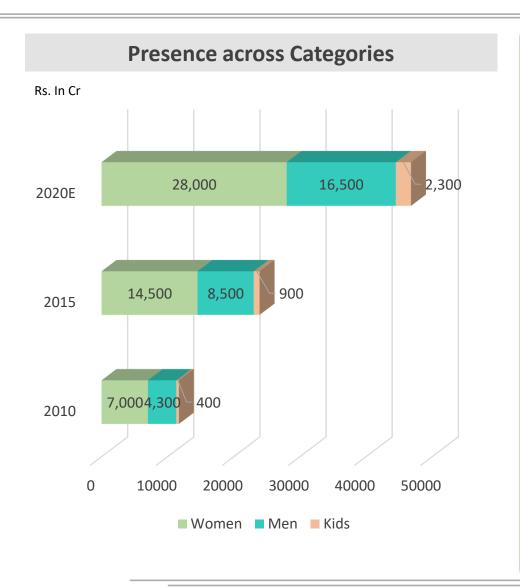






### Exponential Opportunities....

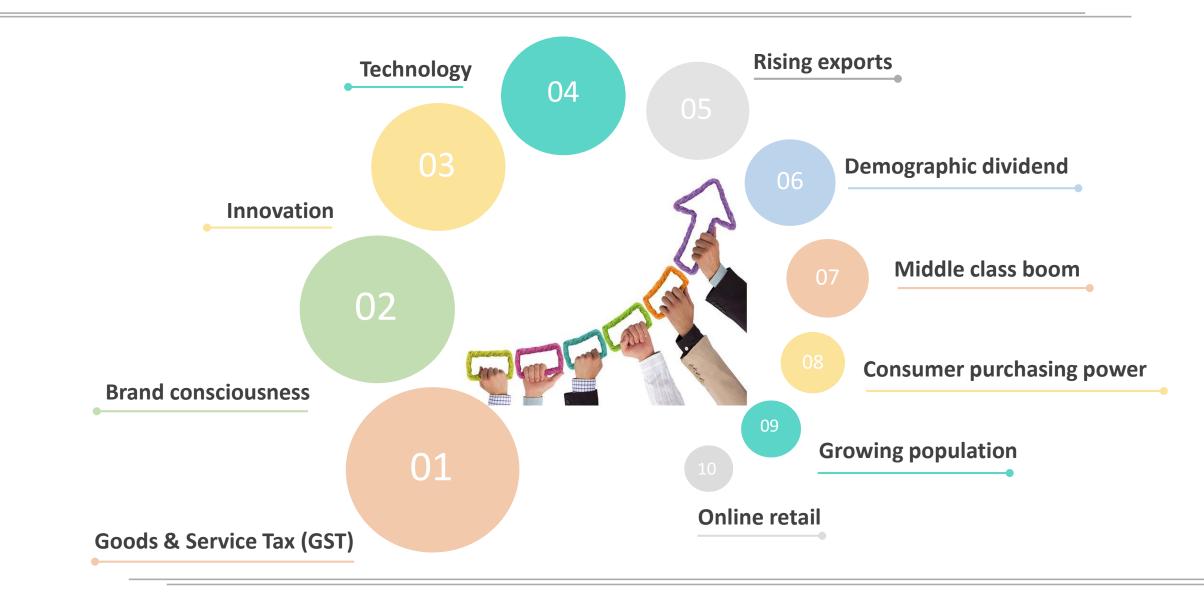




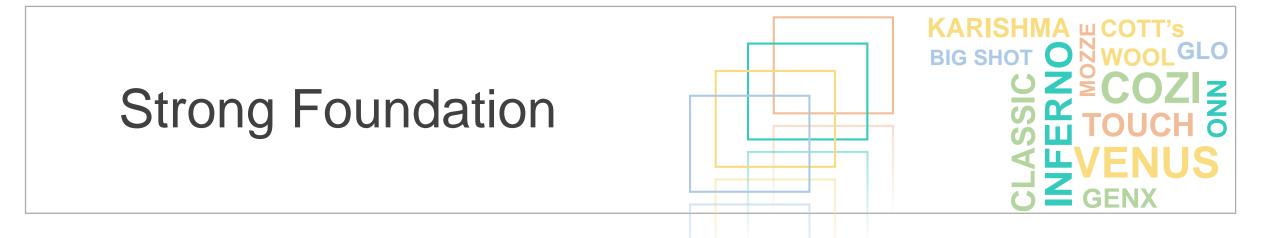
- ✓ Addressed **Men and Women** wear categories
- At the cusp of rapid growth; per capita inner wear expenditure expected to double to Rs. 300
- ✓ Innerwear market of Rs. 24,000 Cr (2015) projected to grow to Rs. 47,000 Cr
   by 2020
- ✓ Enhanced Manufacturing Automation (ultrasonic cutting systems) increasing efficiency and global competitiveness
- ✓ Emergence of purpose-specific innerwear (sporty, casual, fashionable)
   Widening the Market
- ✓ Widening **Customer Needs**; increasing product extensions
- ✓ Growing scope of **E-commerce**
- ✓ Growing traction from Africa, Arab countries and Middle East

#### ....poised to Grow

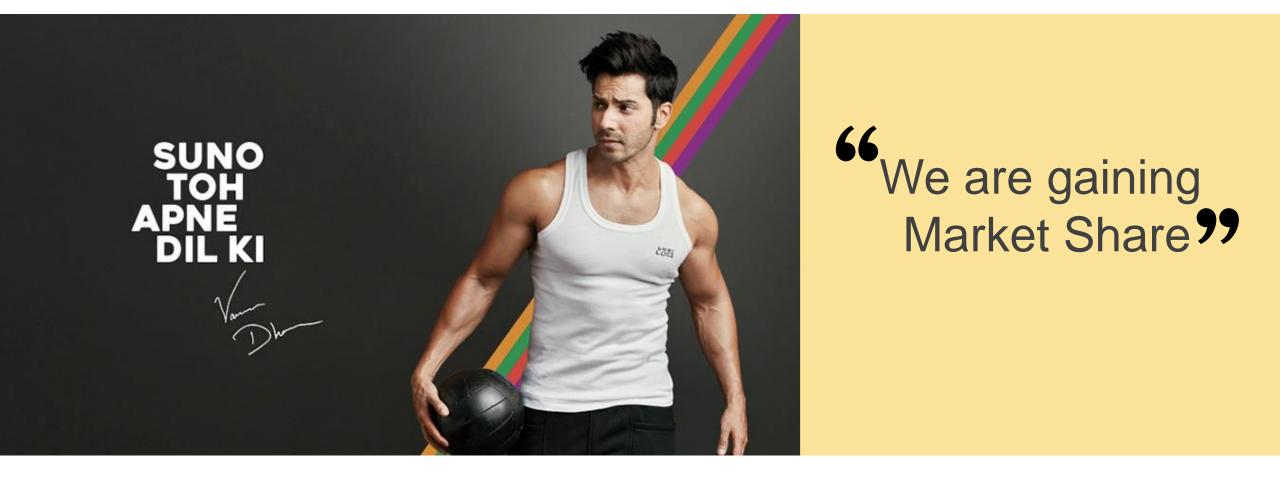












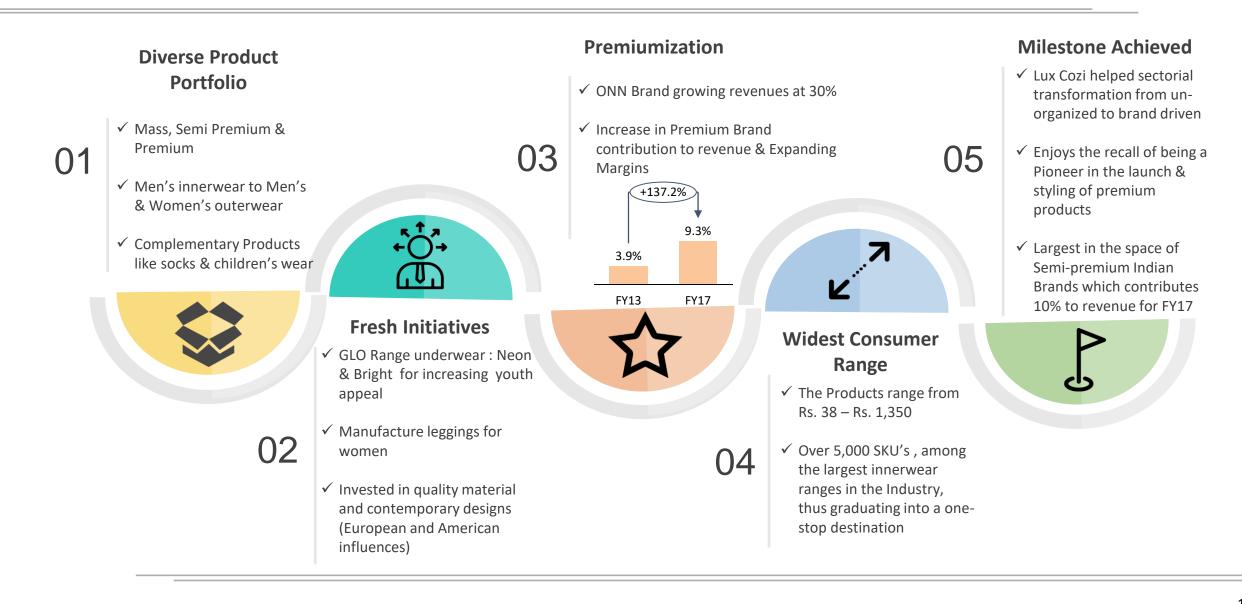
#### We have created Brand Equity



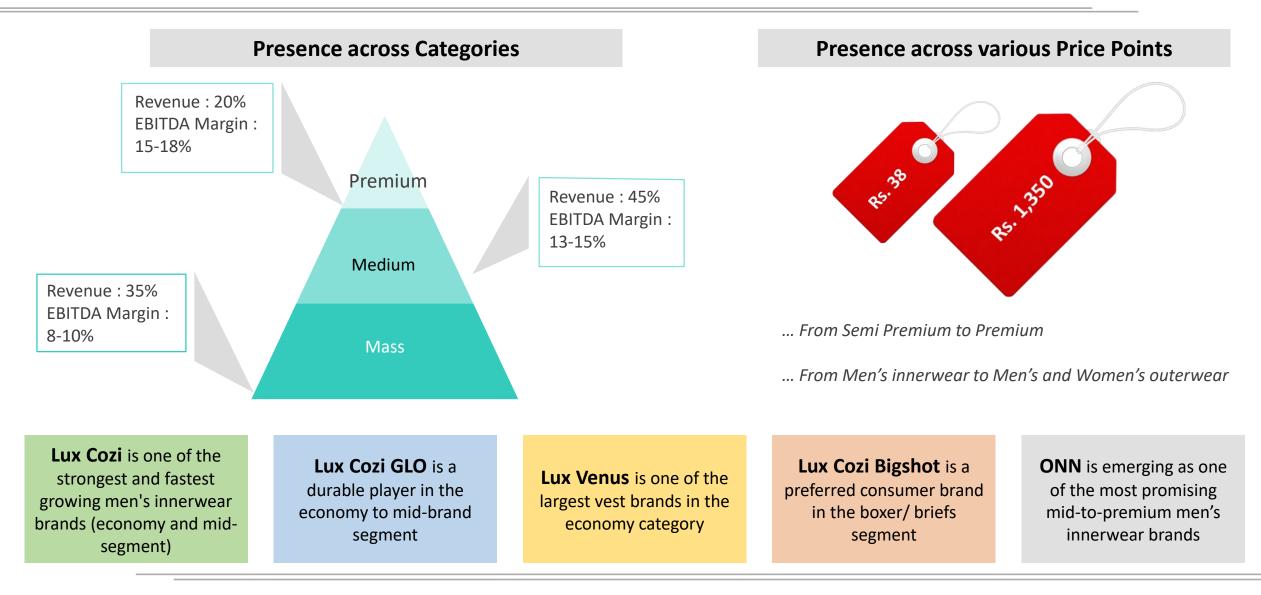


### Our Products are Bare Necessities









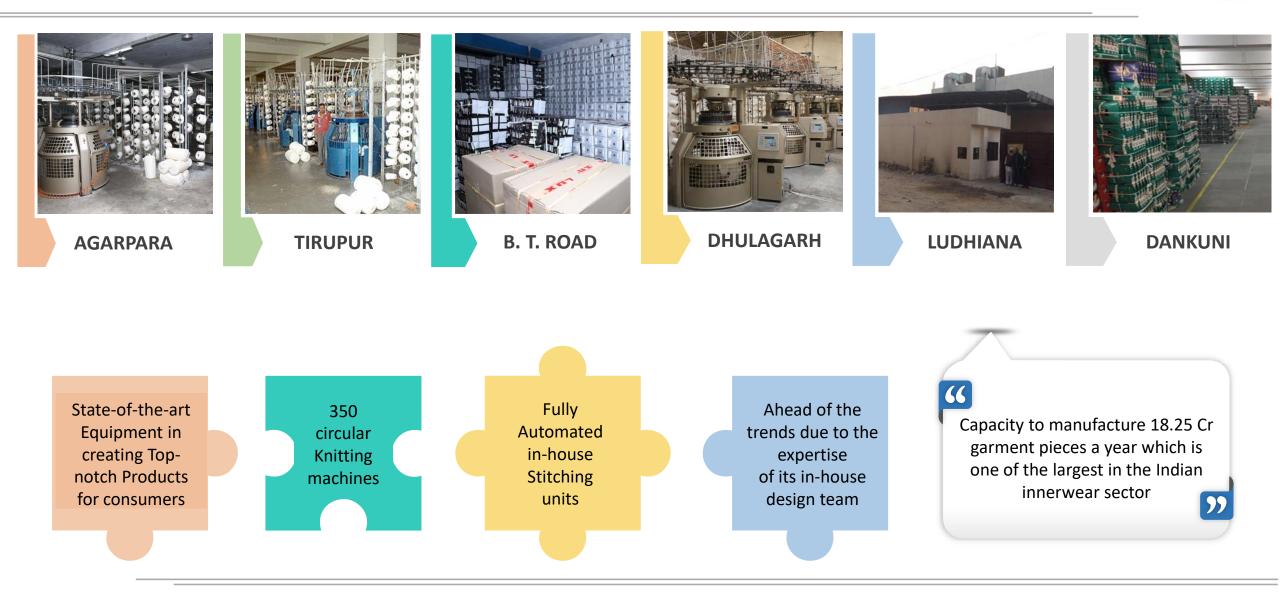
### We manufacture to maintain High Quality Standards





#### We have advanced Manufacturing Facilities





# We deliver Quality to generate Loyalty

02

03



Manufacture **100%** of our products inhouse with zero outsourcing **State-of-the-art Machines from** 







Up-gradation and replacement of old machines is done as and when required in order to maintain high quality of output

Company invested in cutting machine from

**United Texmac Pte Ltd Singapore** 

Morgan Technica SPA, Italy, and knitting machine from Mayer & Cie, Germany, and

To keep creating **new benchmarks for quality and comfort,** the two fundamentals that lay the foundation of our company and take it to the epitome of success.

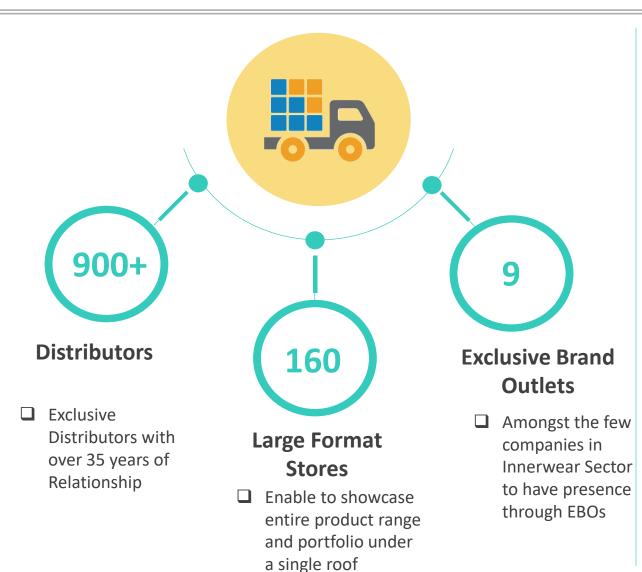




MORE THAN PRODUCTS; A QUALITY ASSURANCE OF THE BEST MANUFACTURING AND QUALITY STANDARDS

# We have right distribution setup to Support Growth





#### Merchandise Strength

Core strength lies in the goodwill that we enjoy among distributors, dealers and retailers rather than machines and products

#### **Capitalizing Opportunity**

□ First Indian innerwear company to organize distributor and owner conferences within and outside India

#### **Distributors Stickiness & Easily Accessible**

Number	FY00	FY05	FY10	FY15	FY17
Distributors	300	400	650	900	900
Retailers	75,000	120,000	260,000	450,000	450,000

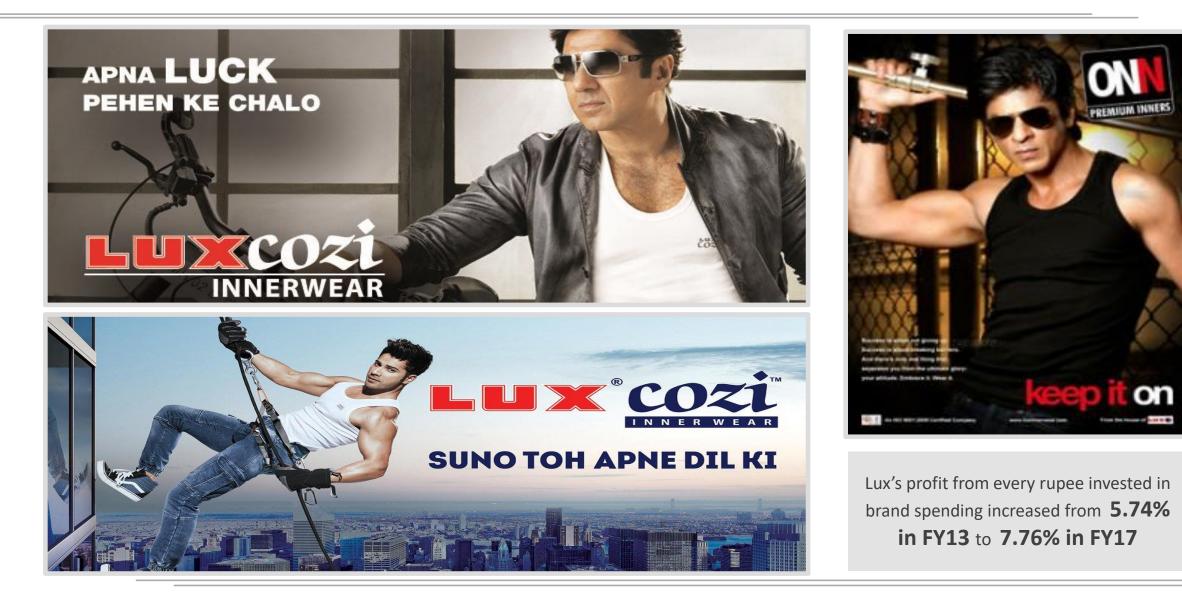


" There is less than 1% attrition among distributors " " Available from Distributors ,Retailers to small clusters in India "

LUX is available where customers are...

#### We have Celebrity Endorsements





### We are led by Experienced Leadership



Mr. Ashok Kumar Todi

- His forte lies in Marketing of the products and formulating various policies for Growth & Expansion of the business on pan india basis
- He has rejuvenated with exploring schemes for distributors, retailers and even for consumers
- Has also been associated with various philanthropic organizations of the country



MR. ASHOK KUMAR TODI CHAIRMAN

#### MR. PRADIP KUMAR TODI MANAGING DIRECTOR

#### Mr. Pradip Kumar Todi

- Presently looking after the Product Development and Production
- His forte is in developing new patterns, yarn combinations, knitting technologies
- He has helped the Company to introduce new products with new styles from time to time
- He has immense acquaintance in technical know-how in hosiery industry
- His contribution in decreasing production costs helped the Company to enhance profits

### We are supported by Strong Management Team



Mr. Saket Todi Sr. Vice President (Marketing)	Has done his post graduation in Brand Management and has eminent knowledge in marketing resident					
Mr. Udit Todi Sr. Vice President (Strategy)	<ul> <li>Mr. Udit Todi, son of Shri Pradip Kumar Todi, aged 27 years</li> <li>He is Master of Science in Finance from The London School of Economics and Political Science (LSE)</li> <li>Has been associated with the Company since 2014 and has expertise in the field of finance and his proficiency in the management of marketing area of the Company is remarkable</li> </ul>					
Mr. Ajay Patodia Chief Financial Officer	<ul> <li>He is qualified as FCA, FICWA, DISA (ICAI), SAP (FI), and IFRS(C)</li> <li>He has expertise in the field of finance along with high command in the area of taxation</li> <li>He is associated with the Company since 2005</li> </ul>	<ul> <li>Mrs. Smita Mishra</li> <li>Company Secretary &amp; Compliance Officer</li> <li>She is an Associate Member of The Institute of Company Secretaries of India (ICSI)</li> <li>She ensures efficient administration of the company with regard to compliance of statutory and regulatory requirements</li> <li>She is associated with the Lux group since 2009</li> </ul>				
Mr. Narendra Panjwani Head Of Quality Control	<ul> <li>He has many years of experience in hosiery industry, as he had worked with Maxwell Industries Limited for 21 years</li> <li>He has done Bachelor of Science</li> <li>He is associated with the Company since 2013</li> </ul>	<ul> <li>Mr. Surendra Kumar Bajaj</li> <li>He has worked with Khaitan Group of Companies before joining Lux and has an extensive experience in marketing</li> <li>Vice President (Marketing)</li> <li>He is associated with the Company since 2014</li> </ul>				

## We are supported by Strong Management Team



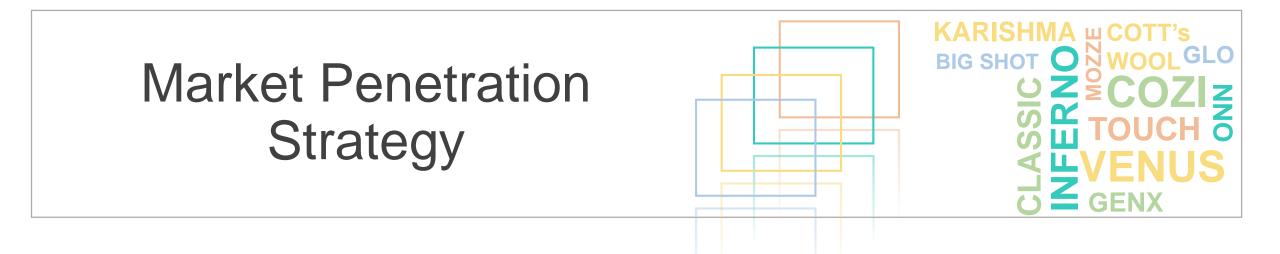
Mr. Sanjay Mittal Vice President (Sales)	<ul> <li>He heads the Sales function and plays an important role in formulating the Sales Strategy</li> <li>He is associated with the Company since 1996</li> </ul>	Mr. Bibekananda Maity IT Head	<ul> <li>He has done post graduation in MBA &amp; MCA and has more than 22 years of experience in IT function of manufacturing sector</li> <li>He is associated with the Company since 2015</li> </ul>
Mr. Manoj Ghiya	<ul> <li>He formulates the Strategy to run the manufacturing processes reliably and efficiently</li> <li>He is associated with the Company since 1989</li> </ul>	Mr. R.K. Bhutoria	<ul> <li>He plays a major role formulating Strategy for Employee</li></ul>
Production Manager		HR Manager	Engagement and Empowerment <li>He is associated with the Company since 2004</li>

## We are honoured by Awards & Recognitions





# Great leaders inspire greatness in others





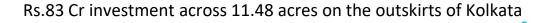
	Quality at Low Costs	Premiumization
Product & Quality	<ul> <li>100 products under 12 brands for a growing family's needs</li> <li>5000 SKUs across all major brands</li> <li>Product offerings across ages, genders, geographies and seasons</li> <li>Extensive Vertical Integration with 100% manufacturing in-house</li> <li>Cost leadership through ability to manufacture the largest innerwear volumes at one of the lowest costs</li> </ul>	<ul> <li>Only 20% of the innerwear market accounted for by the premium and Semi-premium Segments, offering significant headroom for Premiumisation</li> <li>Lux's ONN is a premium brand growing at ~ 30% every year</li> <li>Lux GLO in the mid-premium segment introduced in January 2017</li> <li>Revenues from premium brands increased from 3.90% in FY13 to 9.25% in FY17</li> </ul>
<b>Market Penetration</b>	<ul> <li>First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products</li> <li>Product offerings across ages, genders, geographies and seasons</li> <li>Present in high-growth segments of active wear and sportswear</li> <li>Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks</li> </ul>	<ul> <li>Pan India Footprint – Strong Presence in Western &amp; Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand</li> <li>Exports to 47 countries largely comprising the Middle East, Africa, Australia and Europe</li> <li>Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential</li> </ul>
	Share of Wallet	Geographical Leadership

#### Technologically Advanced Expansion



Integrated Unit across knitting, processing and cutting functions which will strengthening efficiency, productivity & profitability

New state-of-the-art 12 lakh sq.ft (approx) manufacturing facility in Dankuni, West Bengal



108 stitching / sewing machines from Singapore; 11 high-speed knitting machines from Germany; 60 sock knitting machines from China and a cutting machine from Singapore

Has the capacity to produce 5 lakh units of finished products a day

Phase-II expansion to double the production capacity over the next 3-4 years

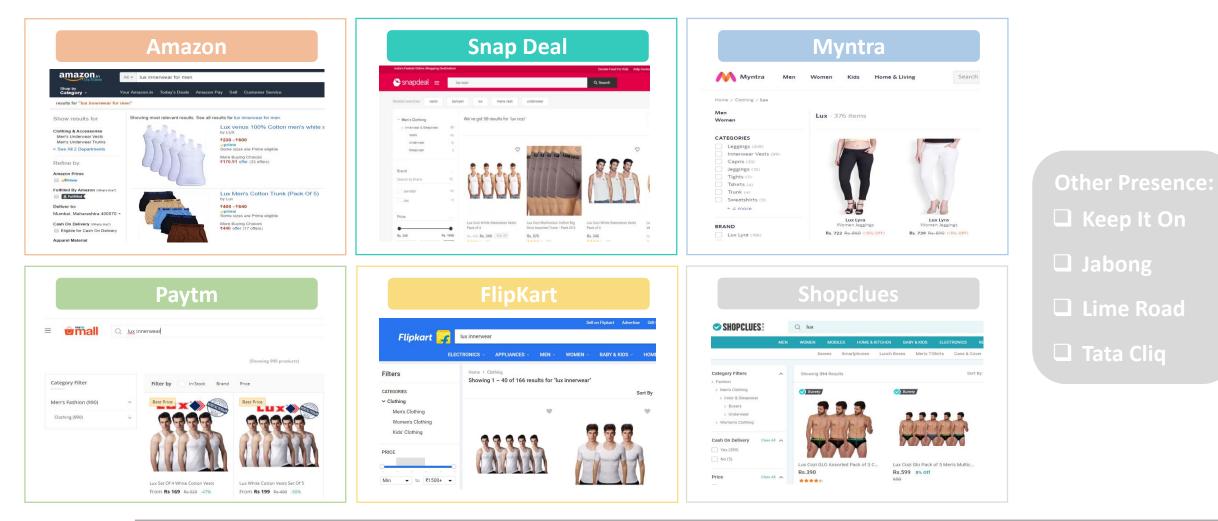
~80% Manufacturing Capacity achieved as on March 2017; accounts for 35% of its overall manufacturing capacity



#### The New Age Distribution: E - Commerce



□ Company is creating an online presence through e-commerce websites, enhancing access and image



#### Focus on Demographics with Huge Potential





Increase in the number of countries exported to from 22 to 47 over the past 5 years

### Our Goal - Sustained Brand Investments....





Lux sponsored the KKR team in the IPL, now an international cricket event, enhancing visibility and respect



Lux also sponsored the Bollywood Awards Ceremony TOIFA in Vancouver in 2016, strengthening its pan-India visibility 1992 Ye Andar Ki Baat Hai the first television advertisement featuring Sunny Deol was launched.



Face of Lux Sunny Deol was signed as Lux Cozi's brand ambassador

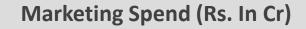


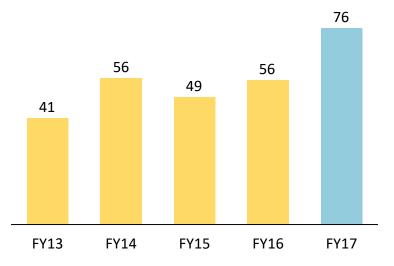
New look - Indian film icon Shah Rukh Khan was engaged as brand ambassador for ONN



Varun Dhawan was signed as Lux Cozi brand ambassador; Lux Glo, a sub brand of Lux Cozi was launched the capability to conceive, invest and mature brands

Amitabh Bachchan was signed August 2017





- Invested Rs. 277 Cr in our brands across the 5-years ending FY17
- Sustained brand investments at 8% of turnover

#### ....Mr. Amitabh Bachchan signed up





Brand Ambassador for LUX Venus

*Mr. Amitabh Bachchan* as a brand ambassador for the *First Time* by any *Hosiery Brand in India* 

Mr. Bachchan's iconic legacy as an actor, the brand appeal synergizes with his personality which is liked by people of all demographics

In Line with our Market Penetration Strategy

□ Venus is one of the largest innerwear brands in India

Will launch Mr. Bachchan as its ambassador through an extensive campaign from January 2018 across a mix of media like Television, Online, Print and Out-of-Home media

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Endorsement of LUX products will further strengthen the bond with the masses, give our users a greater sense of purpose and help the brands scale newer heights over the course of next few years

# **Continuous Strategic Innovation**



Artimas Fashions Private Limited (Wholly Owned Subsidiary of Lux Industries)



CSE Consulting LLP (License Owner of One8) – Brand of Virat Kohli

LUX Industries will be manufacturing and marketing a unique collection of socks, innerwear and sleepwear for One8, globally



#### Synergies

- Aim at providing superior product quality coupled with comfortable feel that will grab instant attention of the youth
- ✓ Fill the need-based vacuum that is created in the premium innerwear
- Provide knowledge and expertise in manufacturing, designing, marketing and retail for the brand

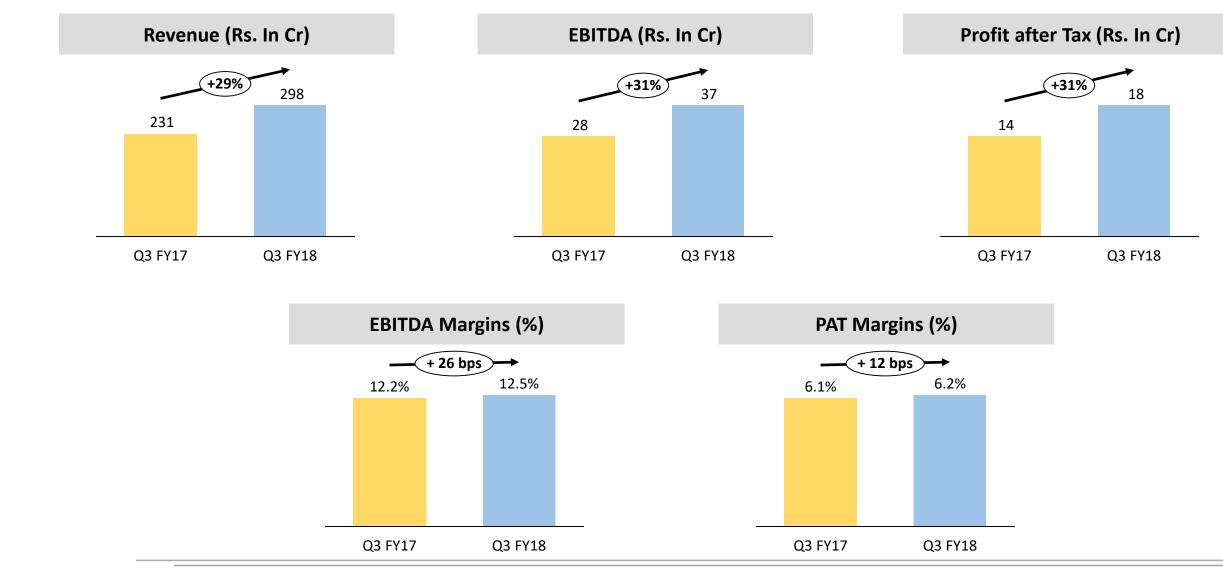
With One8, we aim to disrupt the premium innerwear segment through innovative product offerings. We feel extremely confident that the about our distribution and resource strength, coupled with the youth appeal of Virat Kohli will make One8 the most preferred brand in the premium category





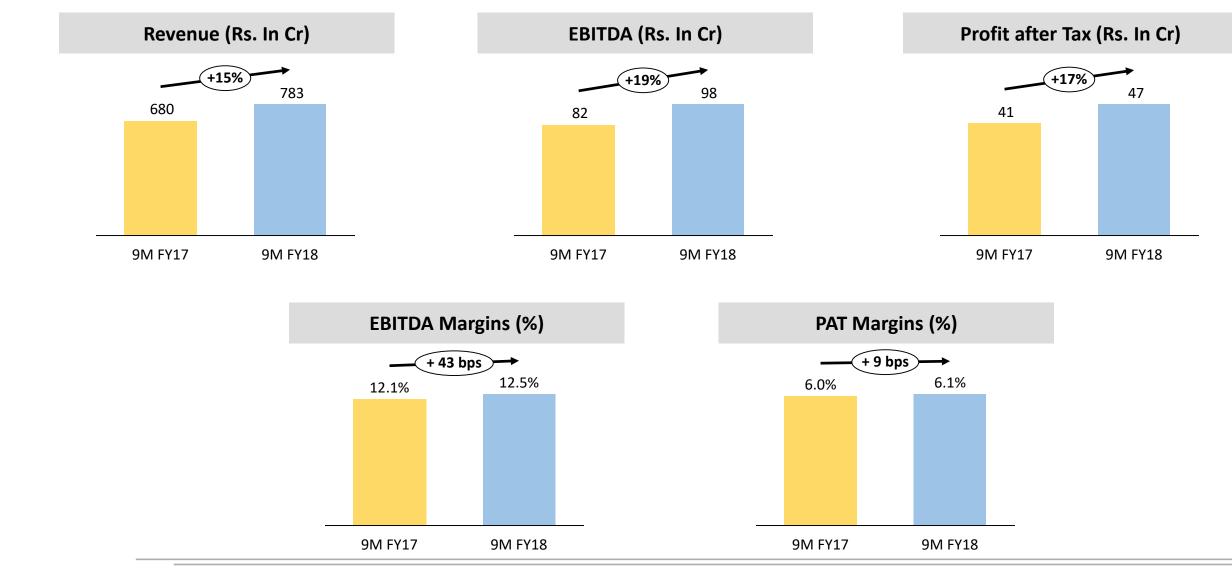
### Q3 FY18 Financial Highlights\*





#### 9M FY18 Financial Highlights\*





### **Quarterly Performance\***



Particulars (Rs. In Cr)	Q3 FY18	Q3 FY17	Ү-о-Ү	9M FY18	9M FY17	Ү-о-Ү
Revenue from Operations	295.9	230.9		775.3	671.2	
Other Operating Income	1.5	0.3		7.9	8.2	
Other Income	0.1	0.1		0.2	0.3	
Total Income from Operations	297.5	231.3	29%	783.4	679.7	15%
Raw Material Cost	186.7	161.3		482.4	467.0	
Employee Expenses	11.9	6.7		29.2	19.1	
Other Expenses	61.8	35.1		173.6	111.4	
EBITDA	37.1	28.3	31%	98.1	82.2	19%
EBITDA Margin %	12.48%	12.23%	26 bps	12.5%	12.1%	43 bps
Depreciation	2.5	2.0		7.1	5.0	
EBIT	34.7	26.3	32%	91.1	77.2	18%
EBIT Margin %	11.7%	11.4%	27 bps	11.6%	11.4%	27 bps
Finance Cost	6.4	5.4		18.2	14.3	
Profit before Tax	28.3	20.9		72.9	62.9	
Тах	9.8	6.8		25.4	22.3	
Profit After Tax	18.5	14.1	31%	47.5	40.6	17%
PAT Margin %	6.2%	6.1%	12 bps	6.1%	6.0%	9 bps
Other Comprehensive Income	0.0	0.0		0.0	0.0	
Total Comprehensive Income	18.44	14.08	31%	47.43	40.64	17%

#### Balance Sheet\*

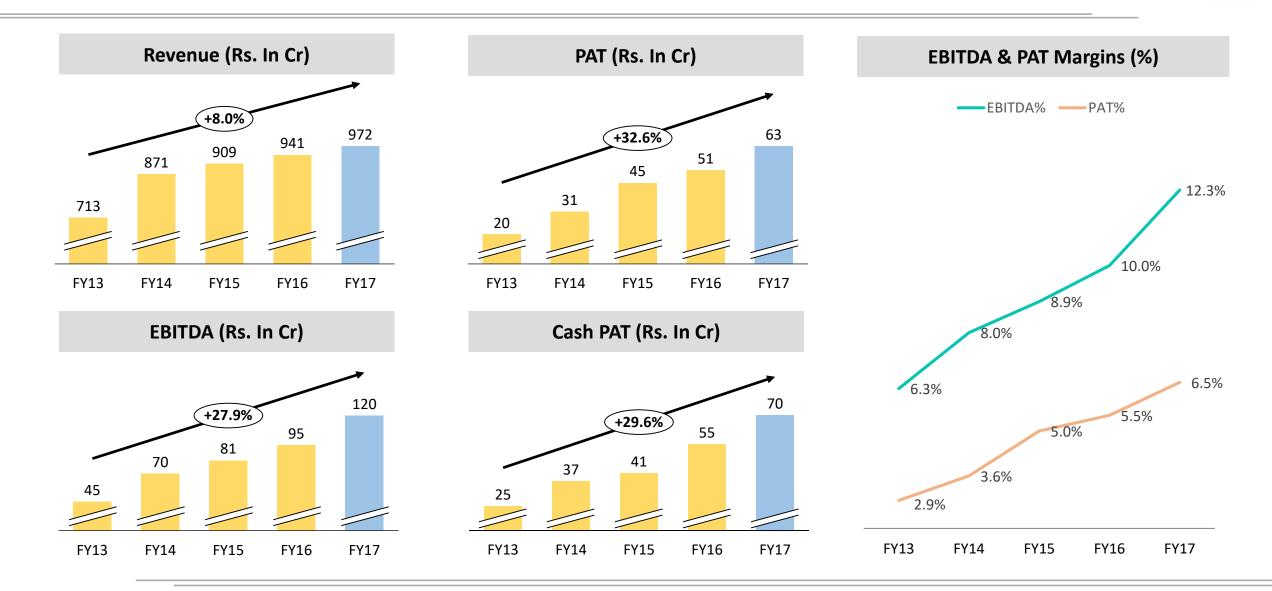


Particulars (Rs. Crs.)	Sep'17
Equity	273.3
Equity Share capital	5.3
Other Equity	268.0
Non-Current Liabilities	63.1
Borrowings	55.0
Deferred tax liabilities (Net)	6.0
Other non-current liabilities	2.1
Current Liabilities	372.3
Borrowings	225.6
Trade Payables	96.5
Other financial liabilities	30.2
Other current liabilities	19.6
Current tax liabilities (Net)	0.4
TOTAL EQUITY & LIABILITIES	708.7

Particulars (in Rs. Crs.)	Sep'17
Non-current assets	127.2
Property, Plant and Equipment	111.3
Capital work-in-progress	12.7
Intangible assets	1.1
Investments	0.8
Loans	0.0
Other financial assets	0.7
Other non-current assets	0.5
Current assets	581.5
Inventories	260.3
Trade receivables	265.9
Cash and cash equivalents	11.3
Other bank balances	3.7
Other financial assets	3.3
Other current assets	37.0
TOTAL	708.7

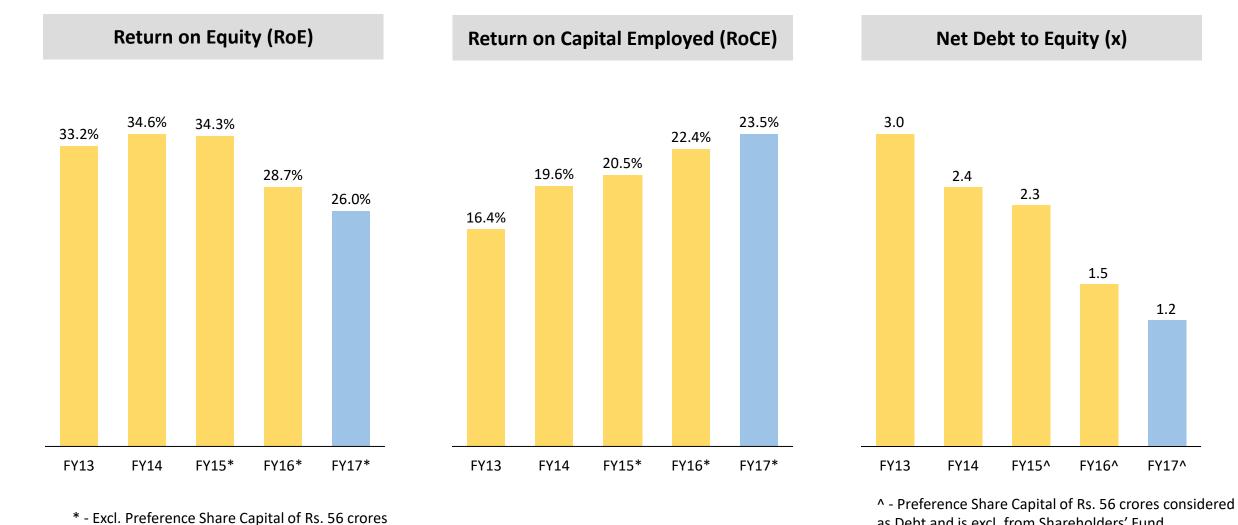
#### Operating Performance<sup>#</sup>





# - as per IGAAP Financials





#### Profit & Loss Statement<sup>#</sup>



Particulars (Rs. In Cr)	FY17	FY16	FY15	FY14	FY13
Revenue from Operations	972.0	940.9	909.0	870.6	713.3
Raw Material Cost	420.4	455.1	479.9	493.1	379.1
Employee Expenses	25.1	20.5	13.4	12.1	7.1
Other Expenses	406.4	370.8	334.3	296.0	282.2
EBITDA	120.0	94.6	81.2	69.5	44.8
EBITDA Margin %	12.3%	10.1%	8.9%	8.0%	6.3%
Other Income	0.5	0.3	0.2	0.5	0.1
Depreciation	7.1	4.1	-4.2	5.7	4.5
EBIT	113.4	90.7	85.6	64.3	40.4
EBIT Margin %	11.7%	9.6%	9.4%	7.4%	5.7%
Finance Cost	17.2	12.0	17.6	17.4	10.7
Profit before Tax	96.3	78.8	68.0	46.9	29.7
Тах	33.4	27.4	22.8	15.5	9.4
Profit After Tax	62.8	51.3	45.2	31.4	20.3
PAT Margin %	6.5%	5.5%	5.0%	3.6%	2.9%



#### Company :

Investor Relations Advisors :



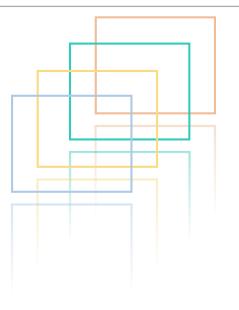
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KARISHMA u COTT's BIG SHOT O VOOL GLO O COZI Z TOUCH O S VENUS O COZI Z TOUCH O S VENUS O COZI Z TOUCH O S VENUS O COZI Z TOUCH O

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