

LATL:CS:IP:2019-20

BSE Limited
Ist Floor, Rotunda Building
P.J. Towers, Dalal Street, Fort
Mumbai- 400 001

Date: 12.08.2019

The National Stock Exchange of India Limited Listing Department Exchange Plaza, C-1 Block G, Bandra Kurla Complex, Bandra (E), Mumbai- 400051

Company Code: 532796

Company Code: LUMAXTECH

Sub.: Investor Presentation for the 1st Quarter ended 30th June 2019

Sir/ Ma'am,

We are enclosing herewith the Investor Presentation of the Company for the 1<sup>st</sup> Quarter ended 30<sup>th</sup> June 2019.

The above information is also being made available on the website of the Company at <a href="https://www.lumaxworld.in/lumaxautotech.">www.lumaxworld.in/lumaxautotech.</a>

This is for your information and records.

Thanking you,

Yours faithfully,

For LUMAX AUTO TECHNOLOGIES LIMITED

COMPANY SECRETARY
M. NO. A-16825

Encl.: as above







# **Lumax Auto Technologies Limited**

**Investor Presentation – August 2019** 



#### Safe Harbor



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# **DK Jain Group**



Seven Decade Strong

Leader in Automotive Lighting & Gear Shifters

14 Entities in 8 States

29 Manufacturing Facilities

4 R&D Centres (India)

& 1 Design Centre (Taiwan)

Over 9,000 Employees

#### Two Listed Entities



#### **Lumax Industries Limited**

#### **Products & Services**

End-to-end Automotive Lighting Solutions

#### **Partnerships**

- Stanley Japan
- SL Corporation Korea

#### **Lumax Auto Technologies Limited**

#### **Products & Services**

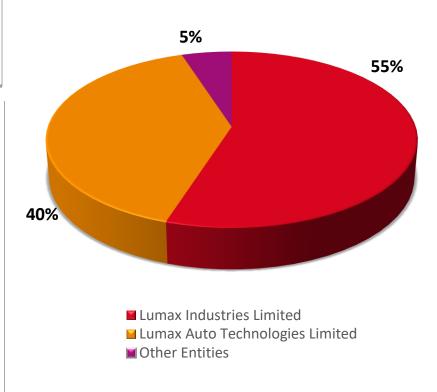
Intake Systems, Integrated Plastic modules, 2-wheeler Chassis & Lighting, Gear Shifters, Shift Tower, Seat Structures, LED Lighting, Aftermarket, Telematics Products and Services, Oxygen Sensors

#### **Partnerships**

- Cornaglia SPA Italy
- Mannoh Industrial Co. Limited Japan
   Ituran Israel
- Gill Industries Inc. USA
- Austem Co. Limited Korea

- Alpine Japan
- FAE Spain
- JOPP Germany

## **Group Revenue Break Up (%)** FY19 Revenue of Rs. 3,370 Cr

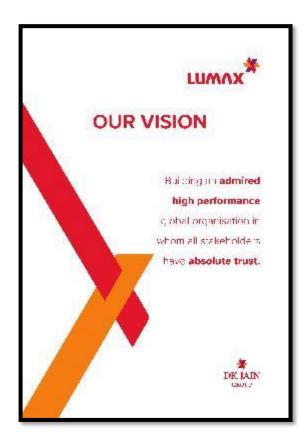


# **Purpose, Vision & Values**



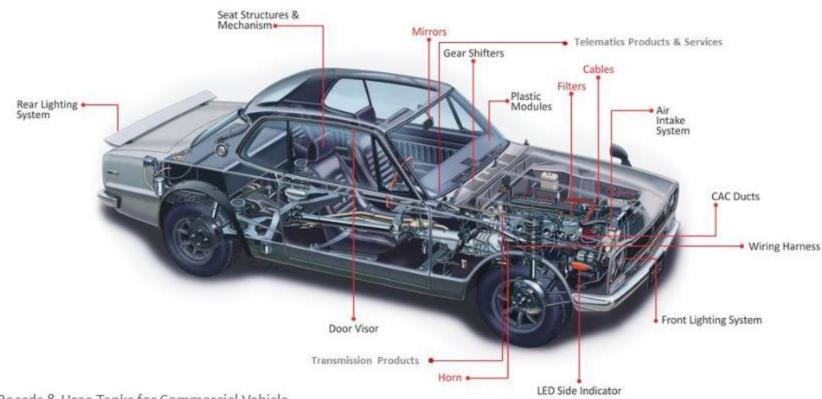






# **Diversified Product Range – 4-wheelers & CV**

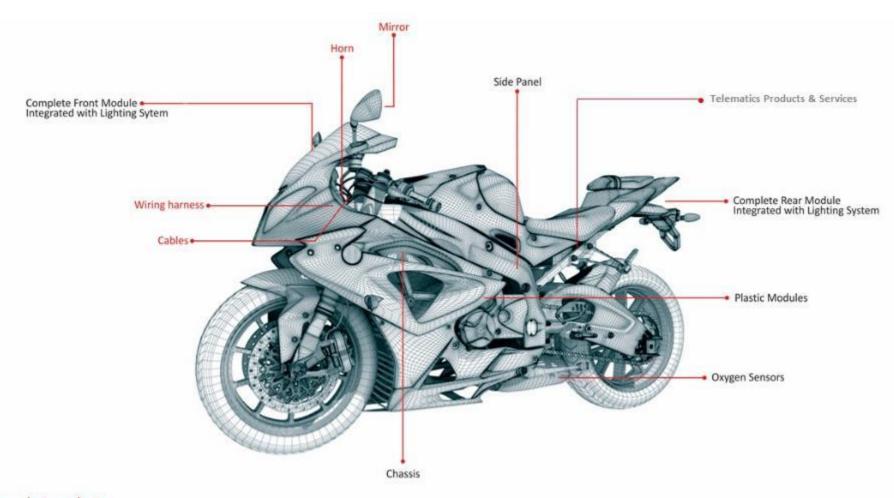




- Destination Boards & Urea Tanks for Commercial Vehicle
- Aftermarket products

# **Diversified Product Range – 2-wheelers**





Aftermarket products

## **Fostering Partnerships to Deliver Excellence**





Japan

JV FOR LIGHTING

Relationship Since 1984 37.5% in Lumax Industries Limited





**Technologies Pvt Limited** 





## **Fostering Partnerships to Deliver Excellence**











## 29 Locations close to Customers



#

1

1

2

3

**Mfg Locations** 

Bawal

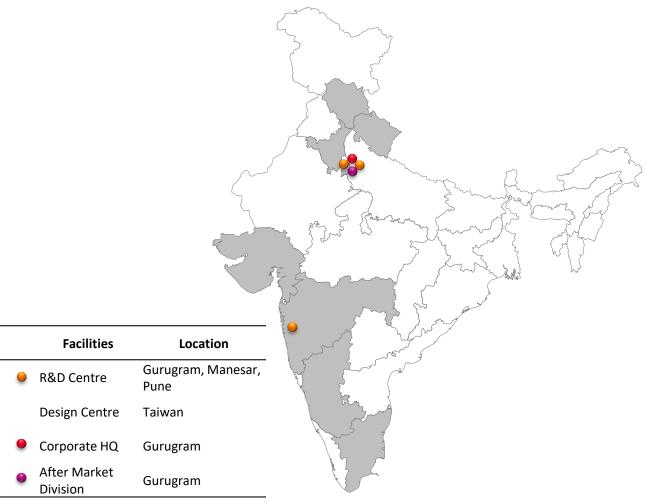
Dharuhera

Gurugram

Manesar

State

Haryana



Lumax Industries Limited & Lumax Auto Technologies Limited, along with its subsidiaries, JVs & Associates

## **Enhanced 360°Customer View**

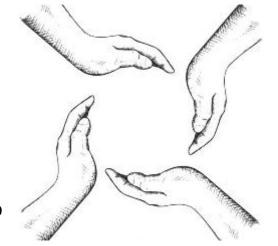


#### **Understand the Customer**

 A real understanding of varying customer needs & the capability to deliver outstanding results

#### **Environmental Conscious**

Environment-conscious work practices



## **Experienced Team**

 Highly Qualified & Experienced workforce of dedicated professionals

## **Technology Leadership**

- Partnerships with global players provides competitive edge
- Avant-grade technology at par with the best players worldwide

## **Research & Development**

 Government approved 3 R&D facilities & 1 Overseas Design Centre in Taiwan

## **Global Footprints**

 Global footprint through exports

#### **Faster Turnaround**

 Lightning-fast turnaround time & impressive speed to market

## **Relationships with Diversified Customers**



#### **Two Wheeler**

























#### **Four Wheeler**























#### **Commercial Vehicle**



















## **Relationships with Diversified Customers**



## Tractor/FES

## Mahindra Rise.











## **Defence & Aero Space**



## **Export**



















... Strong After Market Exports Presence





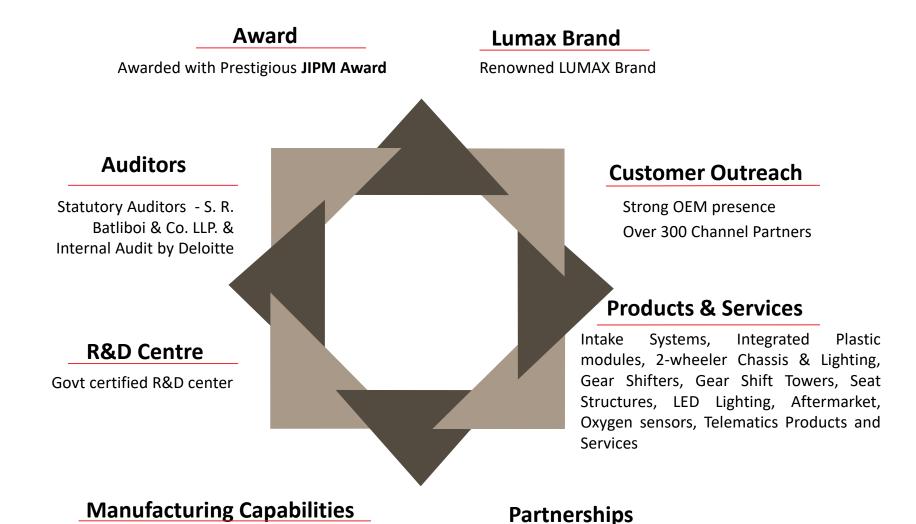
**Driving Growth through Diversified Products** 



## **Competitive Strengths**

Manufacturing Plants with Quality
Certifications across India





7 Successful Partnerships

with Global Players

## Milestones



**1981:** Lumax Auto Electricals was established to manufacture 2-wheeler Lighting at Bhosari, Maharashtra

**1988:** Name of the company was changed to Dhanesh Auto Electricals Pvt Limited

1981-90

**1997:** A Unit was setup in Waluj, Maharashtra to manufacture Chassis

**2000:** The company was selected as cluster member for TPM activities by Bajaj Auto

1991-2000

2001-2006

**2002:** Setup the Plant at Chakan, Maharashtra to manufacture 2-wheeler Lighting

2006: Lumax DK Auto Industries Limited became a 100% subsidiary. Name of the company was changed to Lumax Auto Technologies Limited **2007:** Setup Seat frame manufacturing plant in PCNTDA, Bhosari. Maharashtra.

2007-10

JV company with Cornaglia, Italy started as Lumax Cornaglia Auto Technologies Pvt Limited.

Lumax Auto Technologies Limited listed on Stock exchange

**2009:** Entered a TA with Mannoh Industrial Company, Japan for manufacturing of Gear Shift Lever

**2010:** Setup a unit at Kala- Amb, HP to manufacture diversified auto components for After Market

## **Milestones**



**2011:** Setup state-of-the art Surface Mounted Technology unit in Manesar, Haryana

**2012:** Setup the first Robotic Motorcycle Chassis plant in Waluj, Maharashtra. Pantnagar plant received TPM excellence award from JIPM

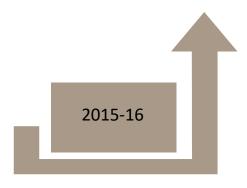
2011-12

**2013:** Setup a plant at Narsapur, Karnataka to manufacture Moulded parts

Formed JV with Gill Austem LLC, USA to manufacture Seat frames & Mechanism

**2014:** JV company with Mannoh Industrial Company, Japan started as Lumax Mannoh Allied Technologies Limited

2013-14



**2015:** Setup another Robotic Motorcycle Chassis plant in Waluj, Maharashtra

Formed JV with Sipal, Italy for Aerospace & Defence Engineering services

**2016:** Pantnagar plant received TPM consistency award from JIPM

## Milestones



**2017:** Chakan plant received TPM excellence award from JIPM

Formed a JV with Ituran Location and Control Limited, Israel to provide Telematics Products and Services

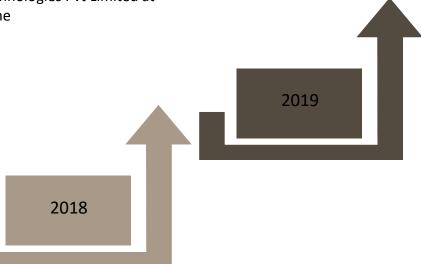
Formed a JV with FAE, Spain to manufacture Oxygen Sensors

Set up Assembly facility in Mehsana, Gujarat under LMAT

2018: Setup an R&D center under Lumax Cornaglia Auto Technologies Pvt Limited at Pune

**2019:** Inauguration of Chassis facility at Aurangabad

JV with JOPP, Germany to manufacture and supply transmission products to the Indian automotive industry



2017

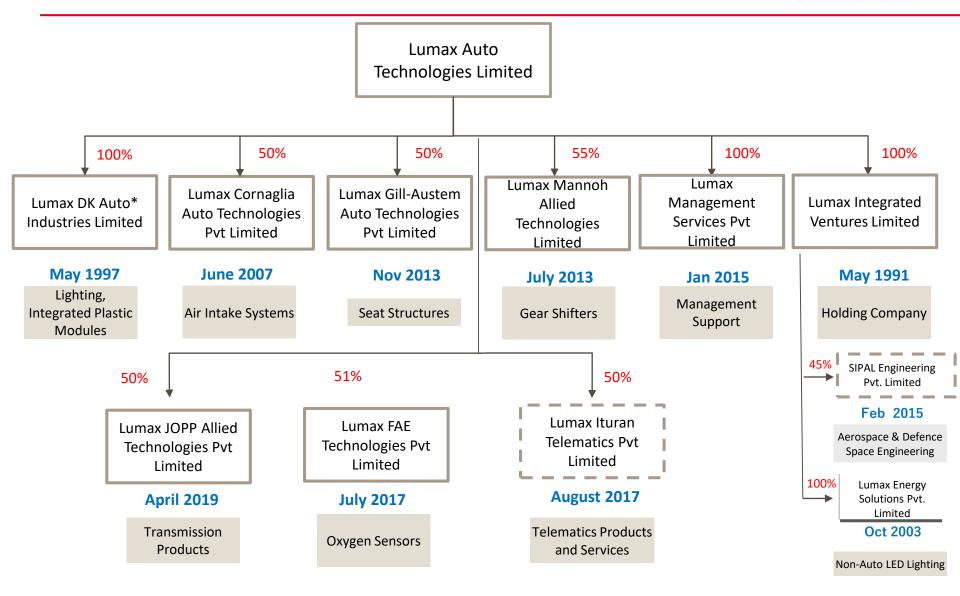
## **Well defined Corporate Structure**

Subsidiaries

Associate

**Date of Incorporation** 





\* In process of merging with standalone entity

## **Fostering Partnerships to Deliver Excellence**





Italy

JV for Emission Systems

Relationship Since 2007

50% in Lumax Cornaglia Auto Technologies Pvt Limited



JV for Gear Shifters

Relationship Since 2008

45% in Lumax Mannoh Allied Technologies Limited



JV for Seat Frames,
Structures and Mechanism

Relationship since 2013

50% in Lumax Gill-Austem Auto Technologies Pvt Limited



Japan

Exclusive Distributorship
Agreement

Relationship since 2014



Spain

JV for Oxygen Sensors

2017

49% in Lumax FAE Technologies Pvt Limited



Israel

JV for Telematics Products and Services

2017

50% in Lumax Ituran Telematics Pvt Limited



Germany

JV for Gear Shift Towers, AMT Kits & AGS

2019

50% in Lumax JOPP Allied Technologies

## **Cater to Diversified Segments**





- ✓ Lighting Module(incl. HT/TL/Indicators & Others)
- ✓ Chassis for 2-wheelers
- ✓ Fabricated parts for 3wheelers
- ✓ Integrated Plastic Modules
- ✓ Oxygen Sensors
- ✓ Telematics Products and Services



- ✓ Gear Shift Lever
- ✓ Gear Shift Tower
- ✓ Intake Systems
- ✓ Seat Structures
- ✓ Integrated Plastic Modules
- ✓ Telematics Products and Services



- ✓ Integrated Plastic Modules
- ✓ Gear Shift Lever
- ✓ Seat Structures
- ✓ Telematics Products and Services

After Market Presence in all Segments

## **Key Customer Relationships**



#### **Four Wheeler**

























Tier 1









#### **Commercial Vehicle**









## **Two Wheeler**





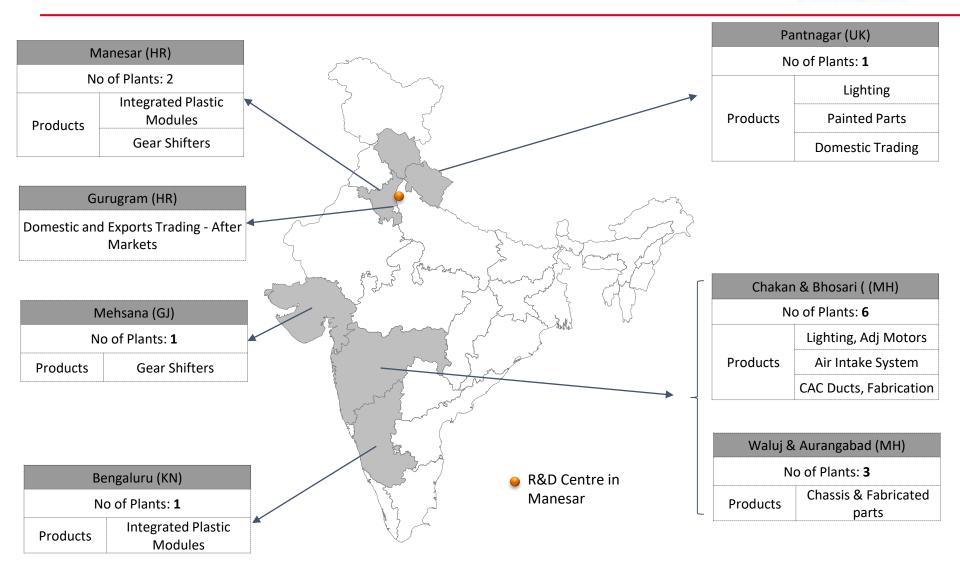
#### **Export**





## **Strategic Locations Close to Customers**

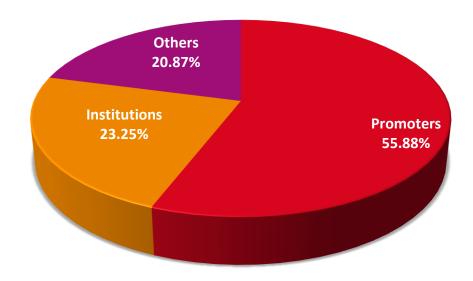




14 Plants in 5 States



# **Shareholding breakup**



## **Experienced Promoters**





Mr. Dhanesh Kumar Jain Chairman

- He is 76 years of age & holds a MBA degree from Delhi university & has successfully completed President Management Program from Harvard Business School
- Over 50 years of experience in the automotive industry in management, operations & administrative roles
- He has held various industry positions
  - Past president of ACMA, president suppliers association – Toyota Kirloskar Motors, Chairman of Trade Fairs Committee ACMA, Cochairman of Regional Committee on Membership of Northern Region CII, Past Chairman of CSR subcommittee of the Northern Region of CII



Mr. Anmol Jain Managing Director

- He is 40 years of age & holds Bachelors in Business Administration in Finance & Supply Chain Management (Double major) from Michigan State University, U.S.A.
- He worked as a Management Trainee with GHSP, U.S.A. & subsequently, joined Lumax Group, in 2000 & has over 17 years of experience
- He has held various positions in Industry associations. He was the National Coordinator of ACMA- YBLF from 2014-16. He was also the Chairman CII Haryana State Council in 2012-13
- He is currently the President of Honda Cars India Supplier's Club & MC member of Bajaj Auto Vendor Association



Mr. Deepak Jain Director

- He is 44 years of age & is a Business Graduate from Illinois Institute of Technology, USA with specialization in Operations Management & International Business
- He has undergone extensive training at Stanley Co. Limited, U.S.A. & Stanley Electric Co. Limited, Japan. He has over 21 years experience
- He was chairman of ACMA's HR/IR & Skill Development Committee, past chairman of Sustainable Technology Development Committee of ACMA, past National Coordinator of Young Business Leader Forum of ACMA and past president of Supplier's club, Honda Cars India Limited
- He is member of Young President's organization and Entrepreneurs organization. He also holds the position of Vice President of ACMA & Vice President of Toyota Kirloskar Supplier's Association

## **Supported by Strong Independent Directors**





Mr. Roop Salotra

- He is 68 years of age & is a Mechanical Engineer, followed by various Management Development programs
- He retired from SRF
  Group, after spending
  24 years, as CEO &
  President, is now an
  advisor to the
  Managing Director of
  SRF Limited. He has
  been actively involved
  in CII Climate Change
  & Environment
  councils. He is former
  Chairman of Indian
  Chemical CouncilNorthern Region



Mr. Milap Jain

- He is 67 years of age & holds B.A. (Pol.Sc. Hons.) from Revenshaw College, Cuttack
- He is a retired Indian Revenue Service Officer with 38 years of service. He retired as Chief Commissioner of Delhi, Income Tax Department, Govt. of India. Currently he is a Director of Mahavir International, a NGO



Ms. Diviya Chanana

- She is 45 years of age and she is a Graduate & holds Diploma in Travel and Tourism. She has over 15 years of rich experience in the said field
- She is Executive
   Director of Damus
   Travels Private
   Limited. The
   Company is
   engaged in
   supporting and
   auxiliary transport
   activities; activities
   of travel agencies



Mr. Arun Malhotra

- He is 60 years of age & holds B.E Mechanical & MBA from IIM, Kolkata
- He is an Indian automotive sector veteran, his last assignment was as the Managing Director of Nissan India and thereafter as Senior Corporate Advisor at Nissan India
- He has over 30 years of experience with organization like Escorts, Bajaj Auto Ltd, and Maruti Suzuki India Ltd



Mr. K K Gandhi

- He is 73 years of age & holds B.E Mechanical from BITs
- He is associated with SIAM for the last 18 years and is currently Principal Advisor
- He is a Member of various Government Policy Committees including Expert Committee on Auto Fuel Vision and Policy 2025, Air Quality Monitoring, Emission inventory and preparing policy documents for issues confronting the Indian Automobile Industry



Mr. A P Gandhi

- He is 80 years old & is a mechanical engineer
- He has held top leadership positions in prestigious organisations having over 40 years of experience
- His last assignment was as President at Hyundai Motors India Limited. Prior to that he was Chief Executive –R&D at Escorts Limited & at Telco before that, holding various senior positions in the area of manufacturing operations

# **Professional & Experienced Team**

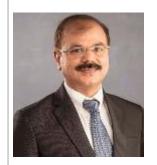




Mr. Naval Khanna Corporate Head – Taxation Age: 62 years Experience: 42 years



Mr. Sanjay Mehta Director & Group CFO Age: 52 years Experience: 28 Years



Mr. Ashish Dubey Chief Financial Officer Age: 52 years Experience: 28 Years



Mr. Vikas Marwah Chief Strategy Officer Age: 51 years Experience: 28 Years



Ms. Ibha Lal Corporate Head - HR Age: 52 years Experience: 26 Years



Ms. Priyanka Sharma Corporate Communication & CSR Age: 50 years Experience: 24 Years



Mr. Sanjay Sachdev Corporate Head - Legal Age: 53 Years Experience: 27 Years



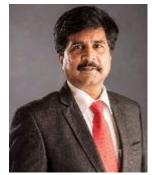
Mr Anil Tyagi Company Secretary Age: 48 years Experience: 21 years

# **Professional & Experienced Team**





Mr. Sanjay Bhagat Head After Market Age: 53 years Experience: 28 years



Mr. Rajesh Dubbewar Head Metallic Age: 52 years Experience: 31 years



Mr. Vivek Jakhmola
Head Body & Trim and Emission
Age: 44 years
Experience: 22 years



Mr. Atul Jain Corporate Head - Materials Age: 49 years Experience: 26 Years

# **Clear focus on Improving Performance**



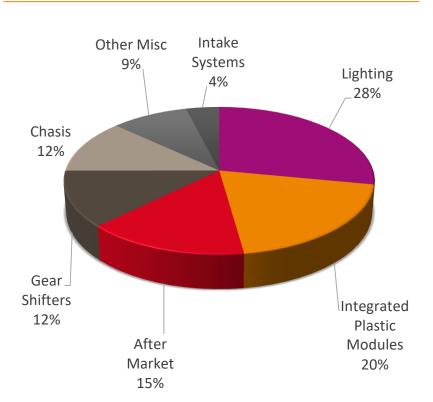
Achieve Leadership in India & Set Sight on the Global Market 1 The Only Gear Shifter Manufacturer in India to have Localised R&D Capability and 2 Gearing to Access the Global Markets Air Intake Systems – Increase Presence in Domestic Market & Enhance Customer 3 Outreach Seat Frames & 2-Wheeler Chassis – Increase Presence in Domestic Market & 4 **Enhance Customer Outreach** Diversification – All Diversifications Planned in Future to be under LATL 5 6 Ramping-up "After Market Business" to see Accelerated Growth Benefits from BS VI



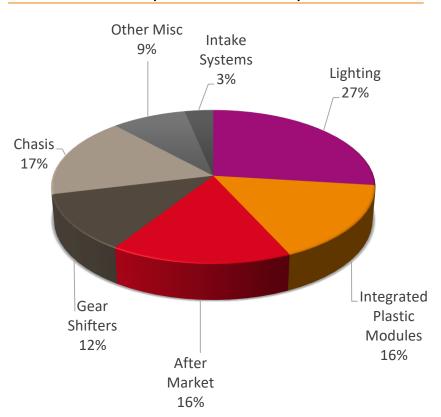
# **Product-wise Revenue Q1 FY20\***



Product-wise Revenue mix Q1 FY19 (Rs. 280 Crores)



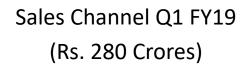
# Product-wise Revenue mix Q1 FY20 (Rs. 288 Crores)



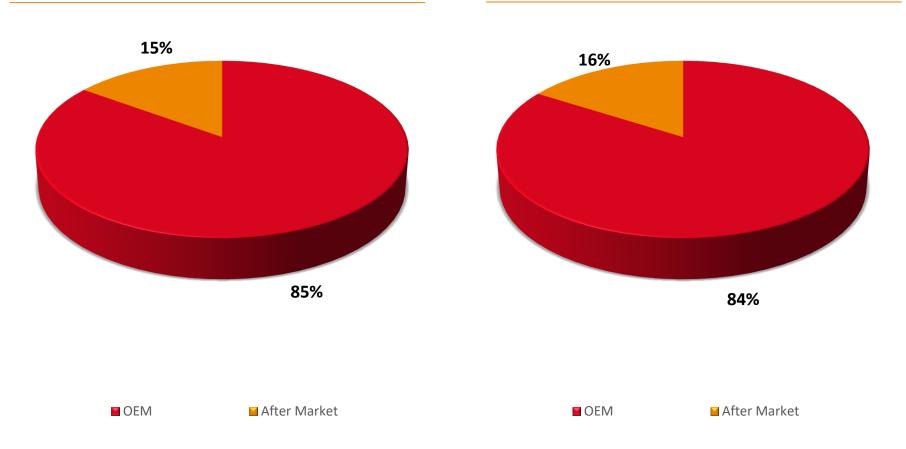
<sup>\*</sup>Performance highlights excludes Discontinued Operations of PCB business

# Segmental Revenue Break-Up Q1 FY20: Sales Channel\*





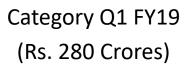
Sales Channel Q1 FY20 (Rs. 288 Crores)

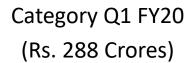


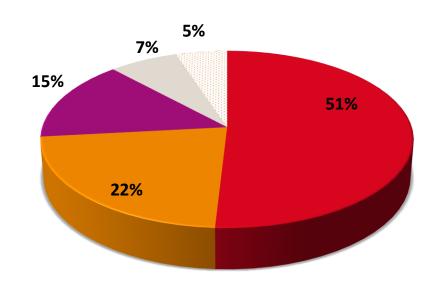
<sup>\*</sup>Performance highlights excludes Discontinued Operations of PCB business

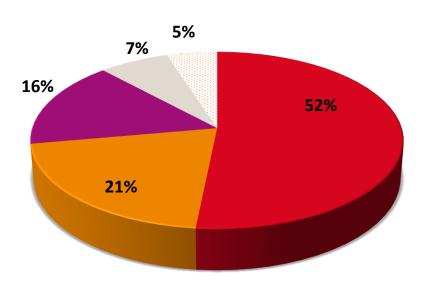
# **Segmental Revenue Break-Up Q1 FY20: Category\***











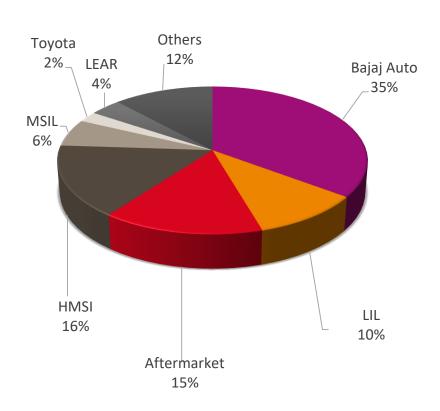


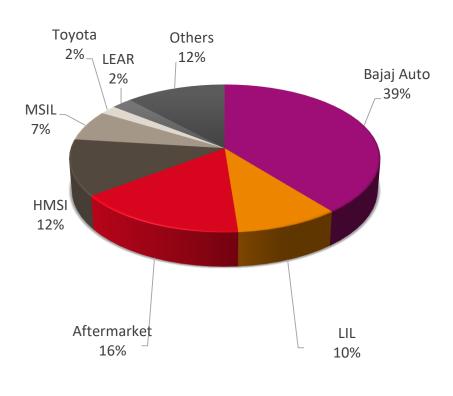
## **Client wise- Revenue Q1 FY20\***



Client-wise Revenue mix Q1 FY19 (Rs. 280 Crores)

Client-wise Revenue mix Q1 FY20 (Rs. 288 Crores)

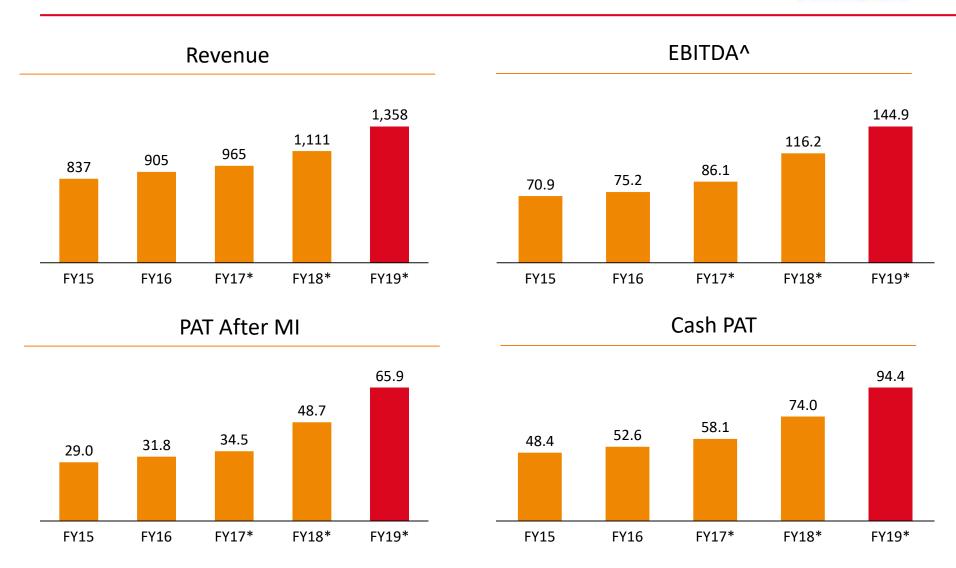




<sup>\*</sup>Performance highlights excludes Discontinued Operations of PCB business

# **Strong historical financial performance**

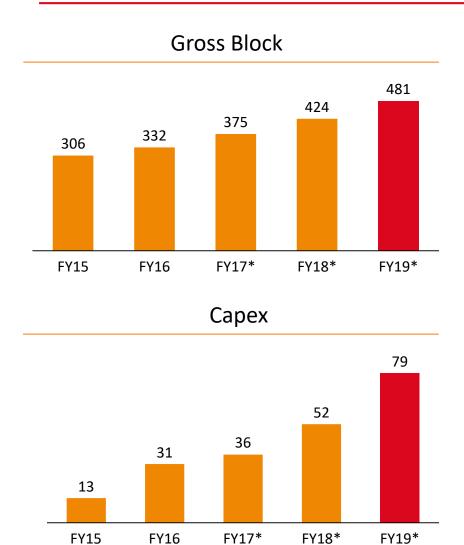


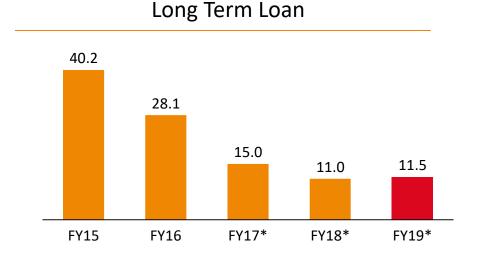


### **Expansion funded through Internal Accruals**

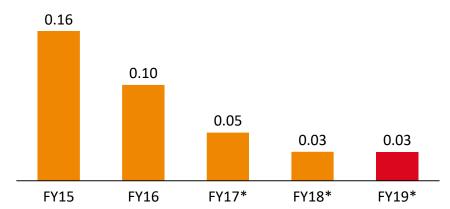


**36** 





Long Term Debt / Equity

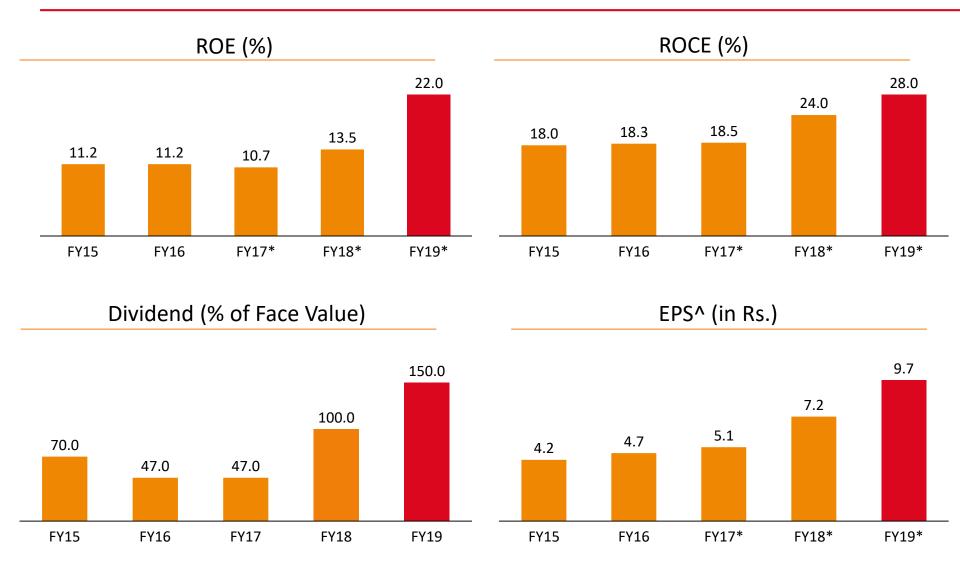


**Consolidated Results** 

\* Financials as per IND AS

#### **Return Ratios**





**Consolidated Results** 

^ EPS on FV of Rs. 2 per share

\* Financials as per IND AS

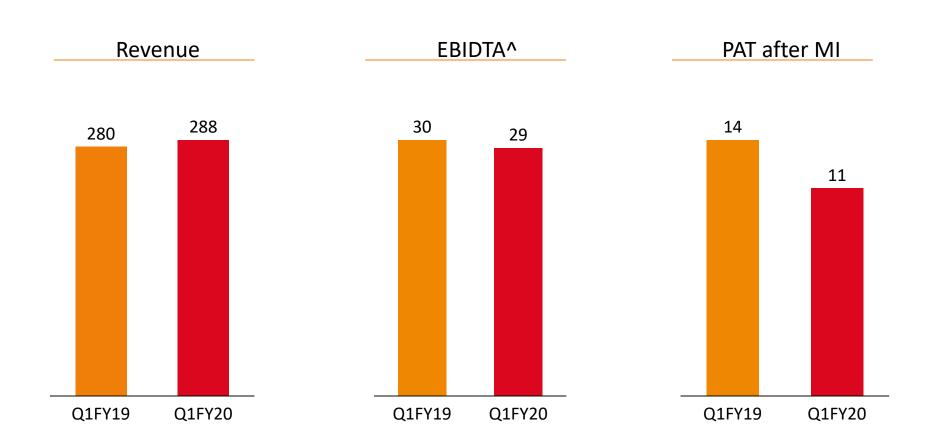
ROCE = EBIT / Capital Employed

Capital Employed = Networth + Long Term Debt including Current Maturity

Networth = Shareholder's Equity – OCI Reserv**37** 

### **Consolidated Quarterly Performance Highlights\*#**





#### **Consolidated P&L Statement\***



Particulars (Rs. in Crores.)#	Q1 FY20	Q1 FY19	YoY	Q4 FY19	QoQ	FY19
Revenue	287.5	279.8	2.8%	301.4	-5%	1,187.0
Raw Material Consumption	193.5	189.3		202.8		804.3
Employee Expenses	34.1	31.6		30.3		132.3
Other Expenses	35.0	30.6		42.2		140.3
Other Income	3.7	1.4		2.4		14.0
Profit of JV	0.0	-0.1		-0.1		-0.3
EBITDA	28.7	29.6	-3.1%	28.5	1%	123.9
EBITDA %	10.0%	10.6%		9.4%		10.4%
Depreciation	8.6	6.2		7.9		27.1
Finance Cost	2.2	0.5		1.4		3.2
Profit Before Tax	18.0	22.9	-21.6%	19.2	-6%	93.6
Exceptional Item Gain/(Loss)	0.0	0.0		-0.7		-6.0
Tax	6.4	7.6		6.8		31.4
Profit After Tax (Before Minority Interest)	11.6	15.3	-24.4%	11.7	-1%	56.2
Minority Interest	0.3	1.4		1.1		3.0
Profit After Tax (After Minority Interest)	11.3	13.9	-18.8%	10.6	6%	53.2
PAT Margin%	3.9%	5.0%		3.5%		4.5%
EPS	1.65	2.04		1.55		7.81

<sup>\*</sup> Financials as per Ind AS ^ EPS on FV of Rs. 2 per share #Performance highlights excludes Discontinued Operations of PCB business 39

# **Consolidated Balance Sheet\***



ASSETS (Rs. in Crores.)	Mar-19	Mar-18
Non-current assets		
Property, plant and equipment	287.20	251.51
Capital work-in-progress	22.25	11.98
Investment Property	18.73	19.31
Intangible Assets	1.36	2.33
Goodwill	0.17	0.17
Investment in Jointly controlled Entities	0.46	7.24
Financial assets		
Investments	101.28	120.07
Loans	4.87	-
Others	0.05	3.39
Other tax Assets	2.74	3.12
Other non-current assets	11.20	10.52
Deferred Tax Assets (net)	1.69	1.37
Assets held for Sale	3.66	-
Sub-total - Non-Current Assets	455.66	431.02
Current assets		
Inventories	59.51	78.02
Financial assets		
Loans	0.95	0.62
Investments	18.51	14.77
Trade receivables	277.55	280.57
Cash and cash equivalents	26.01	22.34
Bank balances other than Cash	30.48	16.38
Others	1.25	0.99
Other current assets	20.41	14.32
Assets held for Sale	39.99	-
Sub-total - Current Assets	474.66	428.02
TOTAL - ASSETS	930.32	859.04

EQUITY & LIABILITIES	Mar-19	Mar-18
Equity		
Equity Share capital	1.363	13.63
Non Controlling Interest	42.31	30.28
Other equity	466.51	437.55
Sub-total - Shareholders' funds	522.46	481.47
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	8.23	7.90
Provisions	8.06	7.24
Deferred tax liabilities (net)	20.68	21.18
Sub-total - Non-current liabilities	36.97	36.32
Current liabilities		
Financial liabilities		
Borrowings	58.20	-
Trade payables	238.93	270.30
Other financial liabilities	40.37	33.51
Provisions	6.31	5.57
Current tax liabilities	0.22	1.73
Other current liabilities	26.87	30.15
Sub-total - Current liabilities	370.89	341.26
TOTAL - EQUITY AND LIABILITIES	930.32	859.04

<sup>\*</sup> Financials as per Ind AS











Lumax Mannoh Allied Technologies Limited won the Part Design & Development (Supplier Design Category) Award from Maruti Suzuki India Limited in May, 2019.





Lumax Mannoh Allied Technologies Limited awarded for Improvement in Quality Performance by Maruti Suzuki India Limited in May, 2019





Lumax Cornaglia Auto Technologies Pvt. Ltd. was awarded the Silver Award in Manufacturing Excellence (Medium Category) and Lumax DK Auto Industries Limited, Pantnagar was awarded the Silver Award in Manufacturing Excellence (Large Category) by ACMA in 2019





Award – LATL Chakan Plant, Received JIPM Award for TPM Excellence, Category B on 23<sup>rd</sup> March 2017





Award for Excellence in Consistent TPM Commitment

# **State-of-the-Art Manufacturing Facilities**







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# **State-of-the-Art Manufacturing Facilities**







#### **CSR Initiatives**









#### **Education**

Towards its endeavour to give back to society, the group has taken various initiatives towards Education of the underprivileged. Four schools in the NCR region, close to its facilities have been adopted, starting with improving its infrastructure, to facilitating the annual fee so as to ensure a conducive environment for learning and continuity in education.

Also provide support towards maintaining good health of the community around its facilities











#### For further information, please contact:

Company: Invest	or I	Rela	tions	Ad	visors:
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