

# **Investor Presentation** Financial Year 2020 2<sup>nd</sup> June 2020

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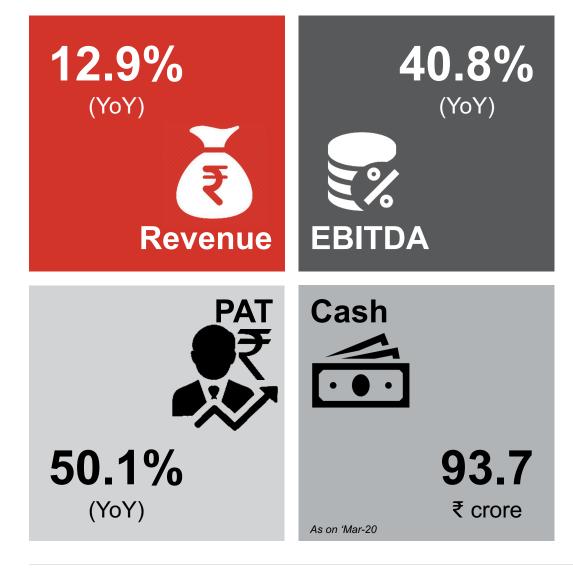
# Marksans Pharma Ltd.

### Safe Harbor

Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward looking statements. The company's results may be affected by factors including, but not limited to, the risks and uncertainties in pharmaceutical research and development; competitive developments; regulatory actions; the extent and duration of the effects of the COVID-19 pandemic; litigation and investigations; business development transactions; economic conditions; and changes in laws and regulations, including health care reform. The company undertakes no duty to update forward-looking statements except as required by applicable law.

### **FY20 Highlights**







#### Mark Saldanha

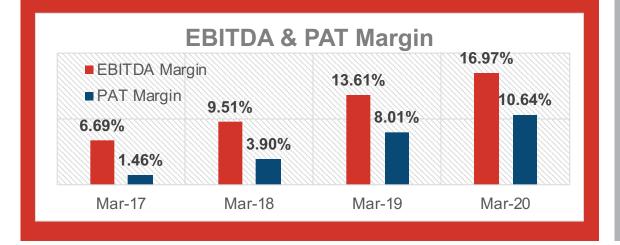
Managing Director And CEO

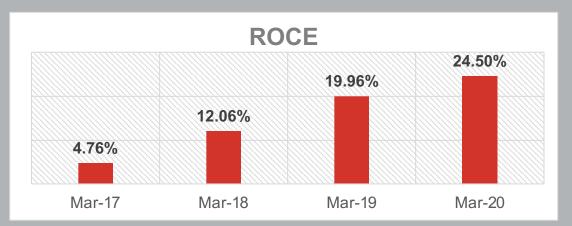
"I am extremely delighted to share with you the strong performance in this fiscal despite the lockdown due to the COVID pandemic at the end of March. Revenue for the year expanded by ~13% and EBITDA by ~41%. We also received EIR from the US FDA for Time Cap Laboratories located at Farmingdale, New York, USA . This positions us favorably to expand our reach in US market.

On the financial front we became a zero-debt company with cash of Rs 94 crore at the end of this fiscal. The outlook for FY21 looks positive and we expect the growth momentum to continue."

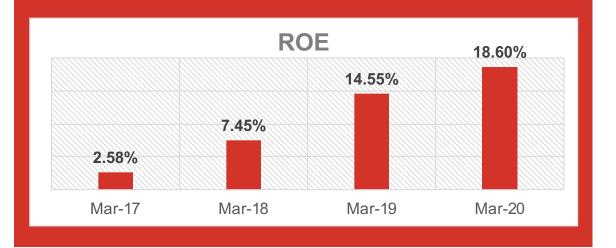
# Operational Excellence leading to positive margin & return ratios



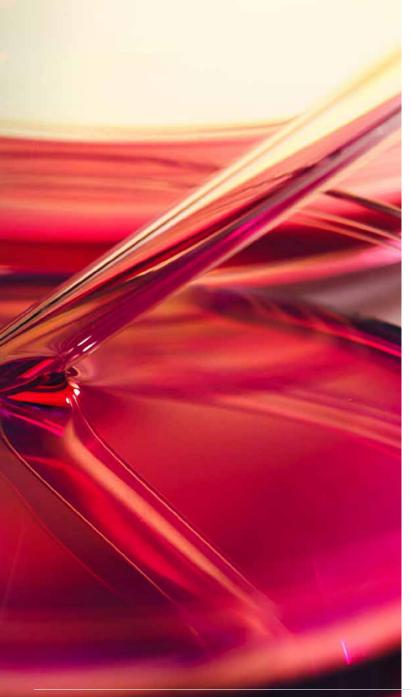








Ratios calculated using standardized financial formula



### Agenda

- Q4 & FY20 Performance Review
- Operational review and financials
- Company at a glance
- Long-term strategy
- Research & development
- Segmental revenue composition
- Investment rationale







# Q4 & FY20 Performance Review

### **Growth in Profitability**



| Rs. Cr.        | FY20    | FY19    | YoY Growth<br>(%) | YoY%<br>(Constant<br>currency) | Q4FY20 | Q4FY19 | YoY Growth<br>(%) | YoY%<br>(Constant<br>currency) |
|----------------|---------|---------|-------------------|--------------------------------|--------|--------|-------------------|--------------------------------|
| Total Revenue  | 1,134.5 | 1,004.7 | 12.9%             | 15.8%                          | 335.4  | 257.1  | 30.4%             | 33.9%                          |
| EBITDA         | 192.6   | 136.8   | 40.8%             | 41.1%                          | 69.2   | 25.4   | 172.8%            | 173.4%                         |
| EBITDA Margin% | 17.0%   | 13.6%   | 336 bps           | 297 bps                        | 20.6%  | 9.9%   | 1,077 bps         | 1,028 bps                      |
| PAT            | 120.8   | 80.4    | 50.1%             | 50.5%                          | 42.7   | 9.9    | 333.8%            | 334.8%                         |
| PAT Margin%    | 10.6%   | 8.0%    | 264 bps           | 239 bps                        | 12.7%  | 3.8%   | 891 bps           | 861 bps                        |

### **Key Highlights**

- Overall business grew by 12.9% in FY20 when compared to FY19
  - Growth was led by strong growth across key market of UK, US and Australia
- EBITDA was Rs. 192.6 cr. as compared to Rs. 136.8 Cr. in FY19, an increase of 40.8%
- PAT stood at Rs. 120.8 cr. as compared to Rs. 80.4 cr. in FY19, a growth of 50.1%

### **Financials**



| Consolidated (₹ Cr.)  | Q4'20 | Q3'20 | Q4'19 | FY'20   | FY'19   |
|---|-------|-------|-------|---------|---------|
| Total Revenue   | 335.4 | 287.7 | 257.1 | 1,134.5 | 1,004.7 |
| Material Consumption  | 147.8 | 140.1 | 122.8 | 544.9   | 498.0   |
| Gross Profit  | 187.5 | 147.5 | 124.7 | 589.3   | 502.1   |
| Gross Margin %  | 55.9% | 51.3% | 50.4% | 52.0%   | 50.2%   |
| Operating Expenses  | 118.3 | 100.2 | 109.0 | 397.1   | 369.9   |
| EBITDA  | 69.2  | 47.3  | 25.4  | 192.6   | 136.8   |
| EBITDA Margin %   | 20.6% | 16.4% | 9.9%  | 17.0%   | 13.6%   |
| Finance Cost  | 2.0   | 1.6   | 2.4   | 8.7     | 9.7     |
| Depreciation and amortization   | 9.6   | 7.3   | 6.3   | 26.7    | 22.8    |
| Earnings Before Tax   | 57.6  | 38.3  | 16.7  | 157.2   | 104.3   |
| Taxes   | 14.8  | 8.8   | 6.8   | 36.4    | 23.9    |
| Earnings After Tax  | 42.7  | 29.6  | 9.9   | 120.8   | 80.4    |
| PAT Margin %  | 12.7% | 10.3% | 3.8%  | 10.6%   | 8.0%    |
| *Gross Profit & Gross Margin is calculated using revenue from operation |       |       |       |         |         |

\*Gross Profit & Gross Margin is calculated using revenue from operation

Source – Company Data

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### **Business Review**



| Rs. Cr.                              | FY20    | FY19    | YoY Growth (%) | YoY%<br>(Constant<br>currency) | Mix<br>(FY20) % |
|--------------------------------------|---------|---------|----------------|--------------------------------|-----------------|
| Europe, UK                           | 510.0   | 413.0   | 23.5%          | 27.6%                          | 44.9%           |
| US & North America                   | 436.4   | 411.5   | 6.1%           | 6.3%                           | 38.5%           |
| Australia & NZ                       | 140.7   | 119.9   | 17.3%          | 26.6%                          | 12.4%           |
| Rest of World (ROW)                  | 47.4    | 60.3    | -21.3%         | -21.1%                         | 4.2%            |
| Consolidated Revenue from operations | 1,134.5 | 1,004.7 | 12.9%          | 15.8%                          | 100.0%          |

### **Key Highlights**

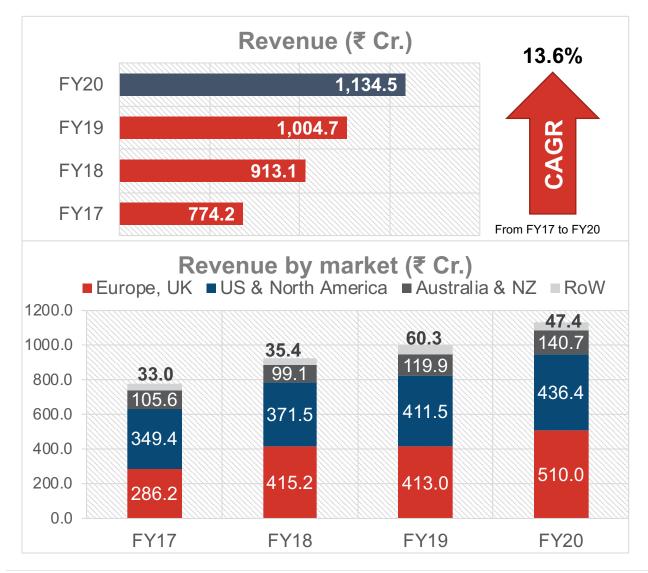
#### Almost 96% of company's total revenue came from regulated markets of US, Europe, Australia and New Zealand

- Formulation business from Europe, UK was Rs. 510.0 cr. this fiscal as compared to Rs. 413.0 cr. achieved during same period last year registering a growth of 23.5%
- US & North America reported growth of 6.1% to Rs 436.4 cr. in FY20
- Australia & NZ revenue was at Rs. 140.7 cr. in FY20, registering growth of 17.3% YoY



# **Operational review and financials**

### Consolidated Revenue up 12.9% led by Strong Growth in Europe and Australia



#### Topline driven by key geographies

• The revenue growth in FY20 was driven by increasing market share in the US & North American region

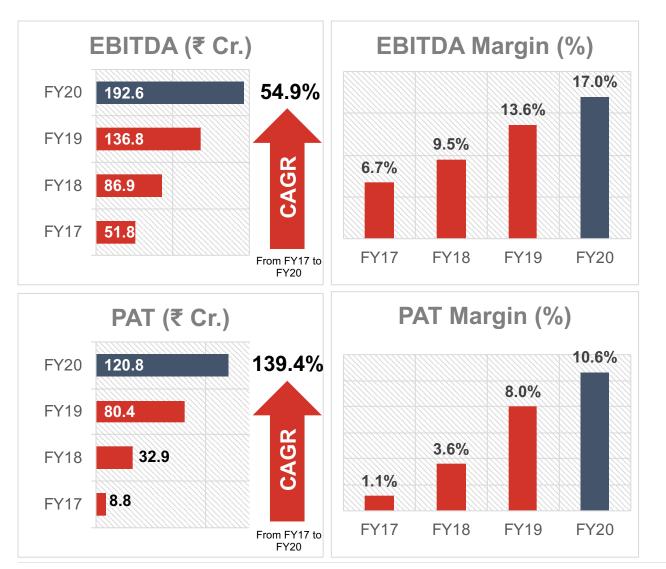
#### **US Region:**

- Revenue from the US market grew 6.06% over FY19, contributing to ~38% of the total revenues
- Time Cap Labs Inc has achieved revenue of USD 59.23 Millions (FY 19-USD 57.91 Millions)

#### **UK Europe:**

- Strong product pipeline followed by successful launches
   every quarter
- In Europe, UK, company targets focused segments where competition is low
- There is a consistency in the top line generation and will be followed by existing pipeline and future launches

### EBITDA Margin Increased by 336 bps during FY20 – Strong Growth Expected in FY 21



#### **Steady growth in the profitability**

- Gross margin improved from 50.2% during FY19 to 52.0% in FY20 due to better product mix in US, UK and Europe
- FY 20 had a 336 bps increase in EBITDA margin. This was the result of enriching product basket with superior products and higher improved operating efficiency across the business
- PAT margins have improved from a low single digit to almost 10.6% in FY 20.

Source – Annual Report

### Balance Sheet Trends (Mar 20 vs Mar 19)



| Particulars<br>(₹ Cr.) | Mar-20   | Mar-19   | R   | oE                          | Ro        | OCE    | Net Debt 1 | O EBITDA               |
|------------------------|----------|----------|---|-----------------------------|-----------|--------|------------|------------------------|
| Net Worth              | 636.0    | 542.5    | 14.55%  | 18.60%                      | 19.96%    | 24.50% | 0.49       |                        |
| Capital<br>Employed    | 677.2    | 571.1    |   |                             |           |        |            |                        |
| Net debt               | -74.9    | 66.4     | Mar 19  | Mar 20                      | Mar 19    | Mar 20 | Mar 19     | <b>-0.39</b><br>Mar 20 |
| Cash & Bank<br>Balance | 93.7     | 33.5     | Ratios calculated using star  | ndardized financial formula |           |        |            |                        |
| nventories             | 241.8    | 293.3    | Highlights <ul> <li>The Company's cash balance as on March 2020 is ₹93.7 cr</li> </ul>  |                             |           |        |            |                        |
| WC Cycle               | 119 days | 109 days | <ul> <li>Strong ROCE of 24.5%</li> <li>Net debt to EBITDA as on March 2020 is -0.39 as company has zero net debt (including lange terms and short terms bermusing)</li> </ul> |                             |           |        |            |                        |
| Asset Turnover         | 1.33x    | 1.31x    | iong-term   | and short-term b            | orrowing) |        |            |                        |

Source – Company Data





# Company at a glance

### **Company Overview**

#### **Business Description**

- Marksans Pharma Ltd., headquartered at Mumbai, is engaged in Research, Manufacturing & Marketing of generic pharmaceutical formulations
- Key focus areas lie in OTC & prescription (Rx) drugs
- Company manufactures tablets (plain, enteric coated and film coated), hard & soft gelatin capsule, oral liquids and ointments
- Its manufacturing facilities are accredited by USFDA, UKMHRA and Australian TGA

#### **Business Model**



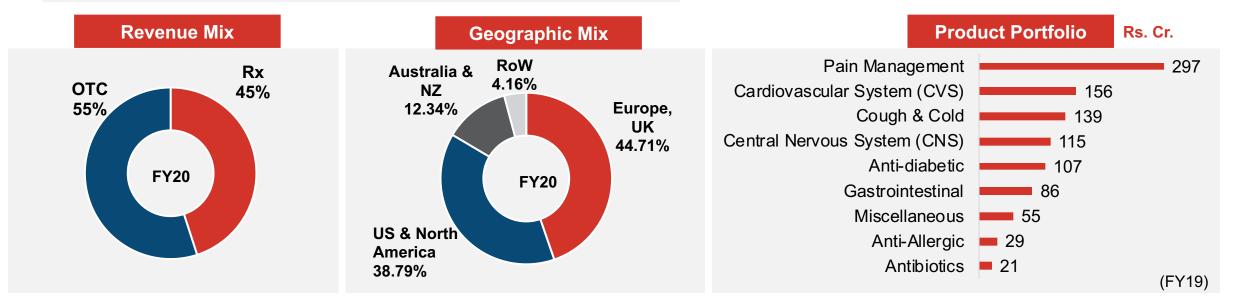
96% of revenues comes from regulated markets



Forward-integrated business model



Presence in niche softgel segment



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### **Marksans Pharma Evolution**



| <ul> <li>FY05 - 09</li> <li>Acquired 3 companies:</li> <li>1. Nova Pharmaceuticals<br/>Australasia Pty. Ltd.</li> <li>2. Bell, Sons &amp; Co.</li> </ul>   | <ul> <li>FY10 - 12</li> <li>Integration of acquired companies was running slower than expected</li> <li>Adverse forex movement during this phase second that</li> </ul> | <ul> <li>FY13 - 16</li> <li>Acquired Time-Cap<br/>Laboratories Inc.</li> <li>Strategized focus on specific<br/>verticals and identified non-</li> </ul>   | FY17 - 20<br>The Company crossed Rs<br>1000 crore in revenues for the<br>first time in FY19   |
|--|---|---|---|
| <ol> <li>Nova Pharmaceuticals<br/>Australasia Pty. Ltd.</li> </ol>   | <ul><li>companies was running slower than expected</li><li>Adverse forex movement</li></ul>   | <ul><li>Laboratories Inc.</li><li>Strategized focus on specific</li></ul>   | 1000 crore in revenues for the  |
| <ul> <li>2. Dell, Constance.<br/>(Druggists) Limited</li> <li>3. Relonchem Limited</li> <li>Increased ANDA filings and<br/>invested in site transfers<br/>(products of newly-acquired<br/>companies) to India</li> </ul> | during this phase post the<br>global financial crisis   | <ul> <li>Verticals and identified holf-<br/>performing products</li> <li>Reduced liabilities and<br/>repaid debts</li> <li>Improved operating<br/>performance with Advil sales<br/>in the US ramping up and<br/>performances of subsidiary<br/>businesses stabilizing</li> <li>Acquired 10 ANDA<br/>approvals and built a robust<br/>pipeline with 10 more<br/>ANDAs filed</li> </ul> | Emerged out as a forward<br>integrated robust business<br>model comprising R&D, in-<br>house manufacture and direct<br>distribution<br>Able to address sectoral<br>opportunities and grow<br>sustainably<br>Commissioned a new R&D<br>center at Navi Mumbai, apart<br>from one in Goa<br>Received EIR receipt from the<br>US FDA for Time Cap<br>Laboratories<br>Company became debt free |

### **Business Model**





#### Focus on Regulated Markets

- Marksans commenced business with CRAMS directed at the UK and Australian markets
- Entered the regulated Australian market with the acquisition of Nova in 2005
- Entered the regulated UK market with the acquisition of Bell Sons & Company Ltd. in 2007 and Relonchem Limited in 2008
- Entered the US market in 2011-12 and acquired Time-Cap Laboratories in 2015
- The Company now has a global presence across 25 countries



- Marksans commenced operations as a formulations manufacturing enterprise
- The Company entered front-end marketing in regulated markets through acquisitions
- The Company was among a few Indian mid-sized companies with frontend marketing capabilities
- The Company invested in a state of- the-art R&D facility, strengthening integration

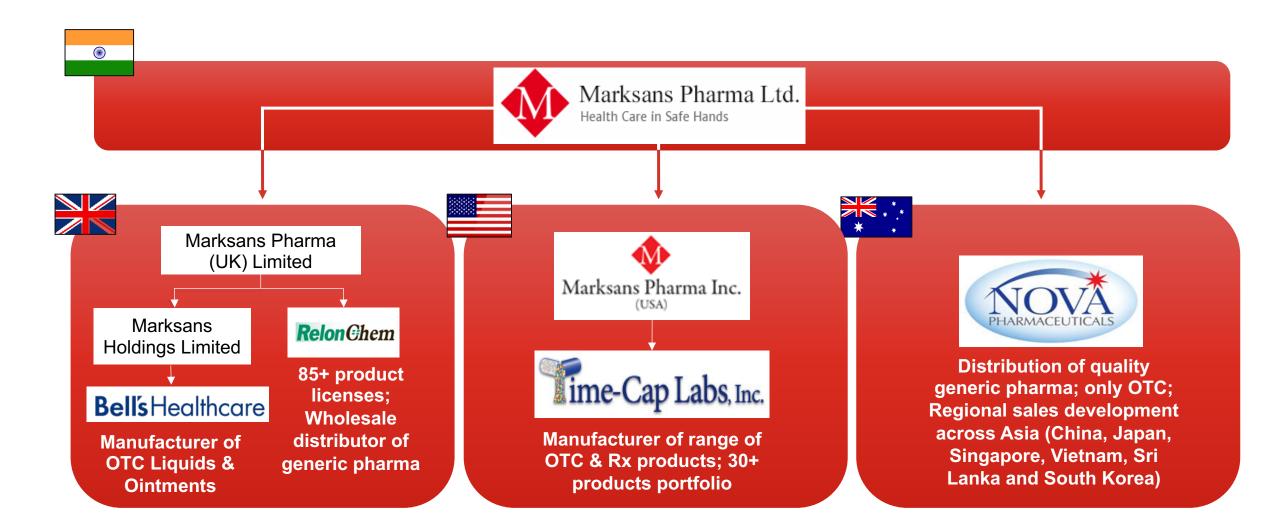


Wider product basket

- Marksans commenced its journey with products addressing the pain management segment
- The Company focused on highgrowth areas impacted by lifestyle disorders
- The Company launched soft gelatin capsules, a niche category
- The Company now offers products across >10 therapeutic segments

### **Company Structure**





### **Manufacturing Capabilities**



| Goa, India  | Southport, UK   | Farmingdale, USA   |
|---|---|--|
| <ul> <li>Manufactures oral solid tablets and soft<br/>gelatin capsules</li> </ul>   | <ul> <li>Manufactures non-sterile liquids,<br/>ointments and powder products</li> </ul>   | <ul> <li>Manufactures soft gels, tablets and<br/>capsules</li> </ul>                             |
| One of the biggest manufacturing facility<br>in Asia having 18,000 square mtr campus  | Supplies to UK, West Africa & Middle East   | <ul><li>Spread across an area of 7000 sq. m</li><li>"Made in the USA" product offering</li></ul> |
| <ul> <li>Capacity</li> <li>2.4 bn softgel and hard gelatin capsules per annum</li> <li>5 bn tablets per annum</li> </ul>          | <ul> <li>Capacity</li> <li>13.6 mn bottles per annum</li> <li>7.8 mn tubes per annum</li> <li>5.7 mn sachets per annum</li> </ul> | <ul> <li>Capacity</li> <li>6 bn tablets and hard capsules per annum</li> </ul>                   |
| Accreditations<br>FFDA<br>US- FDA<br>US- FDA<br>Australian Government<br>Department of Health<br>Therapeutic Goods Administration | Accreditations  | Accreditations   |



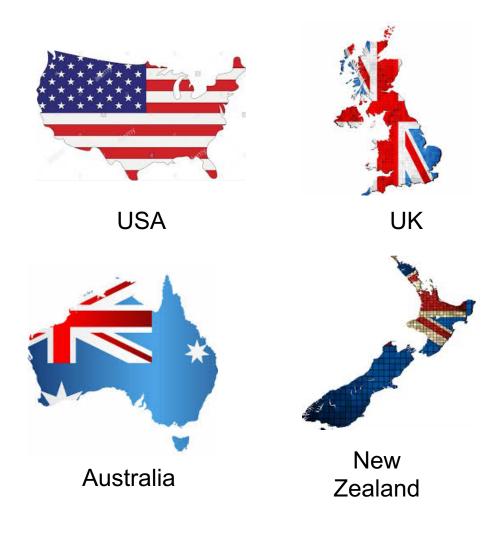


# Long-term strategy

### **Strategic focus on Regulated Markets**



### Marksans Pharma generates ~96% of its revenues from regulated markets



- Marksans Pharma entered strategic tie-ups and acquired key players in major markets to expand its global footprint
- Company can generate higher margins by eliminating third parties from the value chain
- Currently, the company markets products in 25+ countries with the UK and the US being the largest
- Other prominent markets include Australia, New Zealand, Canada and several other European countries
- These markets are empowered with regulatory approvals which allows the company to sell its products without restrictions
- Marksans is among a handful of Indian players with a proprietary marketing presence in the world's largest pharma market such as US, UK and Australia
- The Company expects to expand in the regulated markets through integrated product development, cGMP compliance, regulatory compliance and utilization of latest technologies

### **Niche Formulations with few Competitors**



### Marksans Pharma is currently one of the most active Indian firms focused in Softgel segment



- **Differentiated offerings**: Focused on softgel capsules with a view to build a differentiated set of offerings in the crowded generics market
- Limited competition Given the challenges in preparing Softgel formulations plus other economic, technical and patent constraints there are not many players in this segment
- High barriers to entry High capex requirements and operational costs further restrict entry
- Selectively targeted larger markets: Marksans has filed softgel products in all major markets including USA, UK, Europe, Canada, Australia & Russia. Of this, US alone is potentially a USD9 billion market
- **New approvals**: 6 new approvals are awaited in US
- Manufacturing capabilities with regulatory approvals: Marksans' Goa facility has a capacity to turn out 2.4 billion softgel capsules per annum, and has all the necessary approvals by USFDA, UKMHRA, TGA & other key regulatory authorities

### **Forward Integrated Business Model**





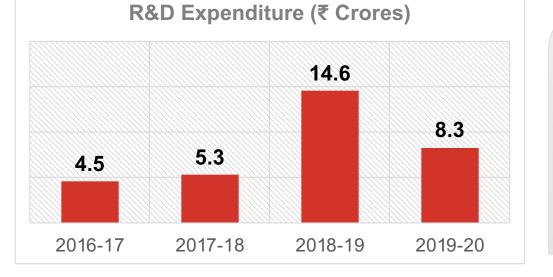


# **Research & development**

### **R&D Continues to be the Backbone of the Marksans**



### In FY20, total R&D expenditure was Rs. 8.3 crore



#### **R&D** activities comprises of:

- **Developing** generic products and pharmaceutical formulations
- **Identifying niche areas** (such as cardiovascular diseases, diabetes and neuroscience) for product development
- **Post-patent filing** for regulated and emerging markets
- Collaborating with partners in developing drugs going off-patent

#### **KEY HIGHLIGHTS**

- Marksans newly commissioned state of art R&D center apart from the existing Goa facility, at Navi Mumbai fosters its foray into new segments, cater to hitherto unmet globally therapeutic needs and enhance the Company's opportunity responsiveness and to file a larger number of ANDAs
- Team of over 50 experienced scientists specializing in new drug delivery systems, formulation development and analytical development
- The company continues to maintain regulatory certifications with MHRA, TGA and USFDA, based on recent inspections
- Marksans's ability to formulate and market a drug in the shortest possible lead time has given the business a critical competitive advantage

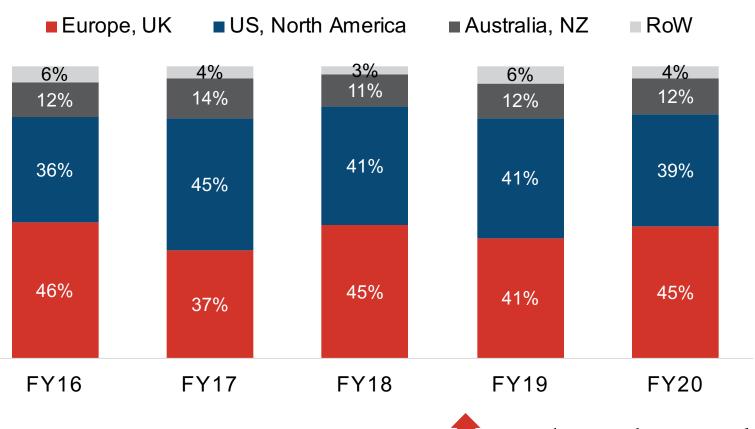


# Segmental revenue composition

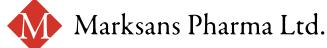
# Company's business is classified under 4 heads:

- North America/ US generics
- Europe/UK generics
- Australia and New Zealand
- Rest of the world (RoW) generics (CIS, Middle Eastern, African and South-East Asian countries)

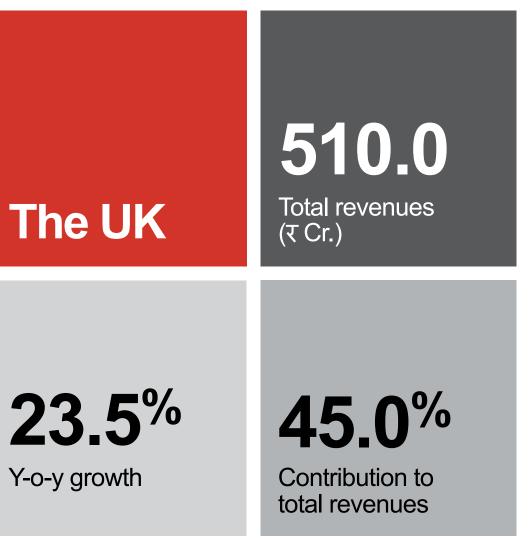
### Global Reach Enables Reduction in Country Risk



#### **REVENUE MIX**



### The UK is the highest contributor to Marksans Pharma's Marksans Pharma Ltd. Marksans Pharma Ltd.



#### **Overview of the market**

 The UK pharmaceutical market is estimated to grow from ~USD 29 billion in 2015 to ~USD 43 billion by 2020, at a CAGR of 8.4%, driven primarily by a robust life sciences industry

#### **Company presence**

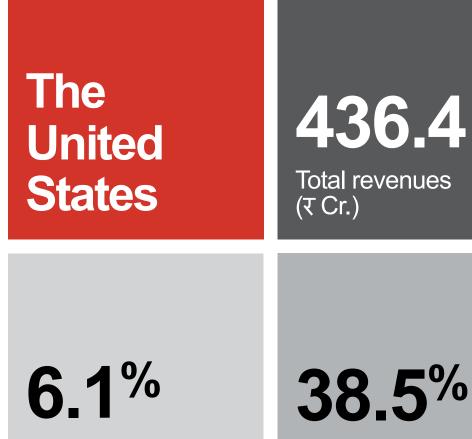
- One of the top 5 Indian pharma companies in the UK
- UK business is driven by its two subsidiaries, Relonchem and Bell
- Bell has a strong OTC portfolio with 50+ products
- Relonchem's portfolio comprises high-end Rx portfolio of 100+ products

### Outlook

- Company has 50+ products in the pipeline in different stages to carter UK market
- Company is awaiting approval for ~20 MAs in the UK market

### Marksans is among a few Indian players with a proprietary marketing presence in the US





Y-o-y growth



Contribution to total revenues

#### **Overview of the market**

The US holds over 30-40% of the global pharmaceutical market. It is expected to reach USD 190.4 billion by 2024, at a projected CAGR of 10.6% during 2019-2024, due to favoring government programs and policies

#### **Company presence**

- In June 2015, Marksans acquired Time-Cap Labs which enabled Marksans to expand its offering in US market
- 30+ products, positioned in the niche soft gel category
- Proprietary marketing presence with 100% integration of Time-Cap Laboratories
- Strong distribution channel marketing for both OTC and Rx products

### Outlook

- Strengthen company's US operations in the coming years
- Add 4-5 new products to its portfolio during the year under review

# Australia and NZ region continue to deliver high teens growth in FY20





#### **Overview of the market**

 Australia's pharmaceutical market is set to rise from >\$22.85 billion in 2016 to \$25.2 billion by 2020 registering a CAGR of 2%

#### **Company presence**

- Marksans carries out business operations in Australia and New Zealand through its subsidiary Nova Pharmaceuticals
- Nova is one of the leading generics and private label suppliers
   in Australia
- Tie-ups with topmost retailers & pharmacies in Australia, like Woolworths Ltd., Coles Mayer Ltd., Aldis, Metcash and Fauldings
- Presence in key therapeutic areas

### Outlook

Australia and New Zealand will continue to remain focus markets for the Company

# After harnessing the regulated markets, Marksans is venturing out in the emerging countries





#### **Overview of the markets**

 ROW includes markets of South East Asia, MENA, Russian Federation & Africa

#### **Company presence**

- Targeting four major clusters such as South East Asia, Russia and the CIS, Middle East and Africa
- In these four clusters, specific countries like Iraq, Kenya, Ukraine, Sri Lanka and Myanmar are targeted
- Started filing for approvals in these countries

### Outlook

 Company is strengthening its presence in the target markets and expects to generate 10% of the Company's revenue by FY22





## **Investment Rationale**

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Company is widening its products portfolio in the complex and high-margin generics segment



The US, the UK and Australia are the key Marksans' markets with all of them being now empowered with all regulatory approvals

# Investment Rationale



Marksans is among a handful of Indian players with a proprietary marketing presence in the US which is world's largest pharma market



Marksans is among a few mid and small-sized pharma companies to have created an integrated business model by engaging R&D team in creating and filing dossiers across major markets



The new state-of-the-art R&D center in Navi Mumbai (Nerul) is focused on formulations and novel drug delivery systems



Company has repaid longterm loans, deleveraged the **Balance Sheet and** reinvested the surplus in R&D, capacity creation and brownfield expansion







## Marksans Pharma Ltd.

Investor Relations Team at Marksans Pharma

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