



THE MANAGER,	THE MANAGER,
BSE LIMITED	LISTING DEPARTMENT
DCS - CRD	NATIONAL STOCK EXCHANGE OF INDIA
PHIROZE JEEJEEBHOY TOWERS	LTD. EXCHANGE PLAZA, C-1. BLOCK G,
DALAL STREET,	BANDRA - KURLA COMPLEX, BANDRA
MUMBAI - 400 001	(EAST) MUMBAI - 400 051
SCRIP CODE: 500034	SCRIP CODE: BAJFINANCE - EQ

Dear Sir/ Madam.

#### Sub: Investor Presentation for the quarter ended 31 March 2024

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Presentation to be made to analyst/investor for the quarter ended 31 March 2024.

Please access the live webcast of conference call scheduled to be held today i.e., 25 April 2024 at 6.00 p.m. IST at https://links.ccwebcast.com/?EventId=BFL240424

We request you to kindly take the same on record.

Thanking you, Yours Faithfully, For Bajaj Finance Limited

R. Vijay **Company Secretary** 

Email ID: investor.service@bajajfinserv.in

Copy to Catalyst Trustee Ltd. (Debenture Trustee, Pune)

#### **BAJAJ FINANCE LIMITED**

https://www.aboutbajajfinserv.com/finance-about-us

Corporate Office: 4th Floor, Bajaj Finserv Corporate Office, Off Pune-Ahmednagar Road, Viman Nagar, Pune - 411 014,

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Corporate ID No.: L65910MH1987PLC042961 | Email ID: investor.service@bajajfinserv.in

### **BAJAJ FINANCE LIMITED**

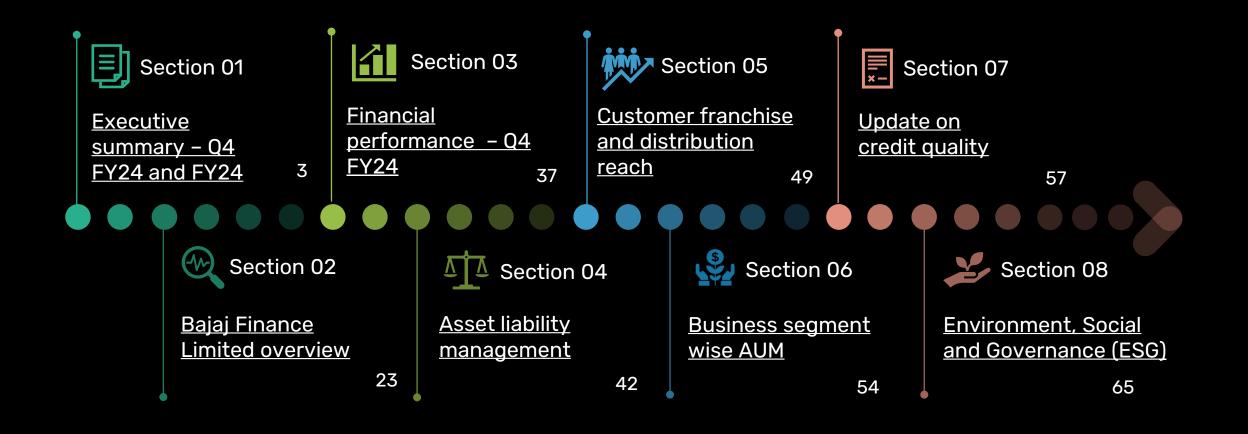


**BAJAJ FINANCE LIMITED** 

Q4 FY24 Investor Presentation 25 April 2024

### **Presentation Path**

### **BAJAJ FINANCE LIMITED**



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### **BAJAJ FINANCE LIMITED**



1.1 Quarter and Year gone by

1.2 <u>Lead financial indicators</u>

Consolidated financial performance – FY24

1.4 <u>Management assessment for FY25</u>

0mnipresence strategy update

# **Q4 FY24 Executive summary**

A good quarter on AUM, customer acquisition, portfolio metrics and operating efficiencies. Dampener for the quarter were elevated loan losses in Rural B2C and continued impact of regulatory restrictions. Delivered AUM growth of ₹ 19,647 crore, booked 7.87 MM new loans and added 3.23 MM new customers in Q4. Bajaj Finserv App and Web have gone through a major upgrade in Q4, significantly expanding products, services and new features. Bajaj Finserv App now has 52.41 MM net users.



# **FY24 Executive summary**

Good year across all financial and portfolio metrics. Delivered AUM growth of ₹ 83,236 crore, disbursed 36.2 MM loans and added a record 14.5 MM new customers in FY24. Regulatory action on two products of the Company was a setback for the year. Remain committed to compliance in form and spirit. The Company is rapidly implementing key LRS megatrends – Account aggregator (8.1 MM consents), ONDC (June'24), Social commerce (July'24), Rewards platform (June'24) and 020 (June'24) to strengthen competitive moat and cost optimisation.



# Lead financial indicators for Q4 FY24 (1/6)

### **BAJAJ FINANCE LIMITED**

#### **Balance sheet and business metrics**

- 1. Delivered AUM growth of ₹ 19,647 crore in Q4.
- 2. AUM was up 34% at ₹ 330,615 crore as against ₹ 247,379 crore as of 31 March 2023.
- 3. New loans booked were up 4% to 7.87 MM in Q4 FY24 as against 7.56 MM in Q4 FY23.
- 4. New loans booked were lower by approximately 0.8 MM in Q4 and 1.2 MM in FY24 on account of the restrictions placed by RBI on the Company, on sanction and disbursal of loans under 'eCOM' and 'Insta EMI Card'.

#### **Customer franchise and geographic footprint**

- 5. In Q4, the Company added 3.23 MM new customers to the franchise.
- 6. Customer franchise stood at 83.64 MM as of 31 March 2024. Cross sell franchise crossed a milestone of 50 MM and stood at 50.75 MM.
- 7. In Q4, the Company added 53 new locations and added 7.7K distribution points. Geographic presence stood at 4,145 locations and over 198K active distribution points as of 31 March 2024.

#### **Liquidity and cost of fund**

- 8. Liquidity buffer stood at ₹ 15,668 crore as of 31 March 2024.
- 9. In Q4, cost of funds was 7.86%, an increase of 10 bps over Q3 FY24.
- 10. Deposits book grew by 35% YoY and stood at ₹ 60,151 crore as of 31 March 2024. In Q4, net deposit growth was ₹ 2,143 crore. Deposits contributed to 21% of consolidated borrowings as of 31 March 2024.

# Lead financial indicators for Q4 FY24 (2/6)

### **BAJAJ FINANCE LIMITED**

#### **Operating efficiencies**

- 11. In Q4, Net interest income grew by 28% to ₹ 8,013 crore as against ₹ 6,254 crore in Q4 FY23. NIM compression in Q4 over Q3 was 21 bps, primarily contributed by AUM composition changes.
- 12. In Q4, Net total income grew by 25% to ₹ 9,714 crore as against ₹ 7,775 crore in Q4 FY23.
- 13. In Q4, Opex to Net total income improved to 34.0% as against 34.2% in Q4 FY23. The Company has deployed various GenAl initiatives across operations, service and contact centers to enhance operating efficiencies.
- 14. Employee headcount stood at 53,782 (BFL, BHFL & BFSL) as of 31 March 2024. The employee headcount reduced by 499 in Q4. Attrition for FY24 was 14.9% as against 18.7% for FY23.

#### **Credit cost**

- 15. In Q4, loan losses and provisions were ₹ 1,310 crore. Rural B2C business continued to witness elevated loan losses in Q4 as well. AUM growth of Rural B2C (excl. Gold loan) has been brought down from 25% in March 2023 to 6% in March 2024.
- 16. Loan loss to average AUF, excluding management overlay was 1.86% in Q4.
- 17. The Company holds a management and macro-economic overlay of ₹ 300 crore as of 31 March 2024. During the quarter, the Company utilised ₹ 127 crore towards strengthening of its ECL model and released ₹ 163 crore towards loan losses and provisions.
- 18. GNPA & NNPA stood at 0.85% & 0.37% as of 31 March 2024 as against 0.94% & 0.34% as of 31 March 2023, amongst the lowest in the industry.
- 19. Risk metrics across all businesses were stable except Rural B2C business. The Company continues to be watchful on risk actions in Rural B2C business.

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# Lead financial indicators for Q4 FY24 (3/6)

### **BAJAJ FINANCE LIMITED**

#### **Profitability and capital**

- 20. Consolidated pre-provisioning operating profit grew by 25% to ₹ 6,412 crore in Q4 FY24.
- 21. Consolidated profit before tax grew by 20% to ₹ 5,105 crore in Q4 FY24. The profit before tax for Q4 was lower by approximately 4% due to regulatory restrictions on sanction and disbursal of loans under 'eCOM' and 'Insta EMI Card'.
- 22. Consolidated profit after tax grew by 21% to ₹ 3,825 crore in Q4 FY24.
- 23. In Q4, the Company delivered annualised ROA of 4.84% as against 5.40% in Q4 FY23.
- 24. In Q4, the Company delivered annualised ROE of 20.48% as against 23.94% in Q4 FY23.
- 25. Capital adequacy remained strong at 22.52% as of 31 March 2024. Tier-1 capital was 21.51%.

#### **Additional updates**

- 26. The Board of Directors of BHFL, a wholly owned subsidiary of BFL, at its meeting held on 24 April 2024 evaluated various options for meeting the mandatory listing conditions pursuant to BHFL's classification as an NBFC Upper Layer by RBI, including through a potential initial public offering. In this regard, the Board of BHFL has constituted a committee to undertake various actions and steps.
- 27. The Company is rapidly implementing key identified LRS megatrends Account aggregator (8.1 MM consents), ONDC (June'24), Social commerce (July'24), Rewards platform (June'24) and Offline to Online (June'24) to strengthen competitive moat and cost optimisation.
- 28. In Q4, the Company raised USD 725 MM (equivalent to ₹ 6,016 crore) under its external commercial borrowing (ECB) programme.

# Lead financial indicators for Q4 FY24 (4/6)

### **BAJAJ FINANCE LIMITED**

- 29. The Company has made required changes in response to the regulatory restriction imposed by RBI on the Company, on sanction and disbursal of loans under 'eCOM' and 'Insta EMI Card'. The Company has formally requested RBI for review and removal of these restrictions.
- 30. To ensure compliance in form and spirit, the Company, in addition to digital lending products, has implemented KFS for all lending products effective 31 March 2024 and made it available in 20 vernacular languages.

#### **Bajaj Housing Finance Limited (BHFL)**

#### BHFL - Balance sheet and geography

- 31. AUM was up 32% at ₹ 91,370 crore as against ₹ 69,228 crore as of 31 March 2023.
- 32. Home loans AUM grew by 24%, Loan against property grew by 23%, Lease rental discounting grew by 57%, Developer finance grew by 69%.
- 33. Portfolio composition for HL: LAP: LRD: DF: Others stood at 58%: 10%: 19%: 11%: 2% as of 31 March 2024.
- 34. In Q4, overall approvals grew by 19% to ₹ 19,417 crore as against ₹ 16,309 crore in Q4 FY23.
- 35. In Q4, disbursements grew by 26% to ₹ 11,393 crore as against ₹ 9,026 crore in Q4 FY23.
- 36. Geographic presence stood at 174 locations.

#### **BHFL - Liquidity and cost of fund**

- 37. Liquidity buffer stood at ₹ 2,002 crore as of 31 March 2024.
- 38. In Q4, cost of funds was 7.82%, an increase of 12 bps over Q3 FY24.
- 39. Borrowing mix Banks: NHB: Money market stood at 51%: 10%: 39 as of 31 March 2024.

# Lead financial indicators for Q4 FY24 (5/6)

### **BAJAJ FINANCE LIMITED**

#### **BHFL - Operating efficiencies**

- 40. In Q4, Net interest income grew by 11% to ₹ 629 crore as against ₹ 566 crore in Q4 FY23.
- 41. In Q4, Net total income grew by 14% to ₹ 717 crore as against ₹ 631 crore in Q4 FY23.
- 42. In Q4, Opex to Net total income stood at 27.1% as against 26.5% in Q4 FY23.
- 43. Total employee headcount stood at 2,372 as of 31 March 2024.

#### **BHFL - Credit costs**

- 44. In Q4, loan losses and provisions were ₹ 35 crore as against ₹ 57 crore in Q4 FY23. BHFL holds a management and macroeconomic overlay provision of ₹ 94 crore as of 31 March 2024.
- 45. GNPA & NNPA stood at 0.27% and 0.10% as of 31 March 2024 as against 0.22% and 0.08% as of 31 March 2023.

#### **BHFL - Profitability and capital**

- 46. Profit before tax grew by 20% to ₹ 488 crore in Q4 FY24.
- 47. Profit after tax grew by 26% to ₹ 381 crore in Q4 FY24.
- 48. In Q4, the Company delivered annualised ROA of 2.00% as against 2.01% in Q4 FY23.
- 49. In Q4, the Company delivered annualised ROE of 12.65% as against 11.67% in Q4 FY23.
- 50. Capital adequacy ratio stood at 21.28% as of 31 March 2024. Tier-1 capital was 20.67%.
- 51. BHFL raised additional ₹ 2,000 crore through rights issue from BFL on 03 April 2024.

# Lead financial indicators for Q4 FY24 (6/6)

### **BAJAJ FINANCE LIMITED**

### **Bajaj Financial Securities Limited (BFSL)**

- 52. Margin Trading Finance AUM grew by 259% at ₹ 3,817 crore as of 31 March 2024 as against ₹ 1,064 crore as of 31 March 2023.
- 53. Added 43K customers to its franchise in Q4. Retail and HNI customer franchise stood at 699K as of 31 March 2024.
- 54. Geographic presence stood at 37 locations.
- 55. Net total income was ₹ 91 crore in Q4 FY24 as against ₹ 37 crore in Q4 FY23.
- 56. Total employee headcount stood at 757 as of 31 March 2024.
- 57. Profit before tax was ₹ 26 crore in Q4 FY24 as against ₹ 3 crore in Q4 FY23.
- 58. Profit after tax was ₹ 22 crore in Q4 FY24 as against ₹ 3 crore in Q4 FY23.

### **BAJAJ FINANCE LIMITED**

# Consolidated financial performance - FY24

# **Executive summary FY24 - Consolidated**

### **BAJAJ FINANCE LIMITED**

#### **Balance Sheet and business metrics**

- 1. Delivered AUM growth of ₹ 83,236 crore in FY24.
- 2. AUM was up 34% at ₹ 3,30,615 crore as against ₹ 2,47,379 crore as of 31 March 2023.
- 3. New loans booked were up 22% to 36.20 MM in FY24 as against 29.58 MM in FY23.

#### **Customer franchise and geographic footprint**

- 4. Highest ever customer franchise addition of 14.5 MM in FY24.
- 5. The Company added 412 new locations in FY24.

#### **Liquidity and cost of fund**

- 6. Cost of funds for FY24 was 7.74% as against 7.04% in FY23.
- 7. In FY24, net deposit growth was ₹ 15,485 crore.

#### **Operating efficiencies**

- 8. Net interest income for FY24 grew by 29% to ₹ 29,582 crore as against ₹ 22,989 crore in FY23.
- 9. Net total income for FY24 grew by 26% to ₹ 36,258 crore as against ₹ 28,858 crore in FY23.
- 10. Opex to Net total income for FY24 improved to 34.0% as against 35.1% in FY23.

# **Executive summary FY24 - Consolidated**

### **BAJAJ FINANCE LIMITED**

#### **Credit cost**

- 11. Loan losses and provisions for FY24 was ₹ 4,631 crore as against ₹ 3,190 crore in FY23.
- 12. Loan loss to average AUF, excluding management overlay was 1.82% in FY24.
- 13. The Company holds a management and macro-economic overlay provision of ₹ 300 crore as of 31 March 2024. During the year, the Company utilised ₹ 127 crore towards strengthening of its ECL model and released ₹ 533 crore towards loan losses and provisions.

#### **Profitability and capital**

- 14. Pre-provisioning operating profit grew by 28% to ₹ 23,933 crore in FY24.
- 15. Profit before tax grew 24% to ₹ 19,310 crore in FY24.
- 16. Profit after tax grew 26% to ₹ 14,451 crore in FY24.
- 17. In FY24, the Company delivered ROA of 5.08% as against 5.31% in FY23.
- 18. In FY24, the Company delivered ROE of 22.05% as against 23.46% in FY23.
- 19. The Board of Directors has recommended a dividend of ₹ 36 per equity share of the face value of ₹ 2 (1800%) for FY24. This amounts to 17.62% of standalone profit for FY24 and is in line with the Company's dividend distribution policy.

# **Executive summary FY24 - Consolidated**

### **BAJAJ FINANCE LIMITED**

#### **Bajaj Housing Finance Limited (BHFL):**

- 20. AUM was up 32% at ₹ 91,370 crore as against ₹ 69,228 crore as of 31 March 2023.
- 21. Net interest income for FY24 grew by 22% to ₹ 2,510 crore as against ₹ 2,058 crore in FY23.
- 22. Net total income for FY24 grew by 19% to ₹ 2,925 crore as against ₹ 2,454 crore in FY23.
- 23. Opex to Net total income for FY24 improved to 24.0% as against 25.7% in FY23.
- 24. Profit before tax grew 27% to ₹ 2,161 crore in FY24.
- 25. Profit after tax grew 38% to ₹ 1,731 crore in FY24.
- 26. In FY24, BHFL delivered ROA of 2.45% as against 2.32% in FY23.
- 27. In FY24, BHFL delivered ROE of 15.23% as against 14.59% in FY23.

#### **Bajaj Financial Securities Limited:**

- 28. Margin Trading Finance AUM was up 259% at ₹ 3,817 crore as against ₹ 1,064 crore as of 31 March 2023.
- 29. Net total income was ₹ 280 crore in FY24 as against ₹ 144 crore in FY23.
- 30. Profit before tax was ₹ 71 crore in FY24 as against ₹ 11 crore in FY23.
- 31. Profit after tax was ₹ 56 crore in FY24 as against ₹ 8 crore in FY23.
- 32. Acquired 134K customers. The customer franchise stood at 699K as of 31 March 2024.

### **BAJAJ FINANCE LIMITED**

# Management assessment for FY25

# Management assessment for FY25

The Company has a well-established long-term guidance on financial metrics across AUM growth, profit growth, GNPA, NNPA, ROA and ROE. FY25 is expected to be a year of normalisation to pre-covid metrics, adjusted for certain regulatory changes pertaining to NPA classification since FY20. Looking back, the first two years of Covid-19 were a LOW phase and the last two years have been a HIGH phase. From that perspective, we thought we would provide a management assessment for FY25. This will of course be subject to stable macro-economic and regulatory environment. This assessment is for FY25 only and we remain committed to achieving long-term guidance metrics for medium term.

# Management assessment for FY25

### **BAJAJ FINANCE LIMITED**

- **Customer franchise** The Company added record 14.5 MM customers to its franchise in FY24. The Company remains confident of adding 12-14 MM customers in FY25 as well.
- **AUM** The Company achieved strong consolidated AUM growth of 34% in FY24. The Company has a well-defined long-term guidance on AUM growth. For FY25, the Company estimates an AUM growth of 26-28%. This will be supported by newly launched secured businesses in FY24 such as LAP, New car financing and Tractor finance.
- Net Interest Margin (NIM) NIM has been moderating throughout FY24 due to increase in cost of funds (COF) and gradual shift in AUM composition towards secured assets. We expect COF to peak by July-August'24 and AUM composition pivot towards secured assets to stabilise by September 2024. Accordingly, we expect a 30-40 bps moderation in NIM over the next two quarters from our current levels.
- Opex to Net total income (NTI) Opex to NTI is expected to improve by 20-40 bps from current levels.
- **Credit cost** Loan loss to average AUF was 1.63% in FY24. Adjusted for release of management overlay, it was 1.82%. For FY25, we expect our loan loss to average AUF in the corridor of 1.75%-1.85%.
- **Return on assets** Return on assets is expected to be in the long-term guidance corridor of 4.6%-4.8%.
- **Return on equity** With ₹ 9,097 crore of additional capital raised in Q3 FY24, R0E metric in short-term may remain marginally lower than our long-term guidance.
- GNPA and NNPA GNPA and NNPA is expected to remain lower than our long-term guidance.
- **Profitability** We are cautiously optimistic about FY25 with profit growth to be more rear-ended due to moderation in NIM in the first half of FY2025.
- We remain committed to long-term guidance across all our key metrics for the medium term.

### **BAJAJ FINANCE LIMITED**

# Omnipresence strategy update

# Omnipresence metrics - Strong growth BAJAJ FINANCE LIMITED momentum across Geography and Digital metrics

Particulars	Unit	Q4 FY23	Q3 FY24	Q4 FY24	YoY	FY23	FY24					
Geography												
New locations added	#	19	158	53	NA	229	412					
Locations - Cumulative	#	3,733	4,092	4,145	11%	3,733	4,145					
Standalone Gold Ioan branches – Cumulative	#	181	537	650	259%	181	650					
App Metrics												
Downloads	# in MM	13.43	15.78	15.42	15%	51.87	63.04					
Net Installs – Cumulative	# in MM	35.5	49.2	52.4	48%	35.5	52.4					
In-App programs – Cumulative	#	104	129	147	41%	104	147					
Service requests initiated on app	% of total SR	26.1%	34.6%	29.0%	NA	22.0%	33.3%					
	App Payn	nents metric	S									
UPI handles - Cumulative	# in MM	12.98	21.48	24.78	91%	12.98	24.78					
Bill pay transactions	# in MM	5.27	7.49	8.18	55%	15.92	27.54					
QRs at merchant PoS – Cumulative	# in MM	0.63	2.71	3.14	NA	0.63	3.14					
Rewards issued	# in MM	13.5	25.4	28.1	108%	44.7	93.7					

# Omnipresence metrics - Strong growth BAJAJ FINANCE LIMITED momentum across Geography and Digital metrics

Particulars	Unit	Q4 FY23	Q3 FY24	Q4 FY24	YoY	FY23	FY24				
App business metrics											
EMI cards acquired on App *	# in '000	99	89	_	NA	368	342				
Personal loan disbursed on App *	In ₹ Cr	2,607	2,861	3,187	22%	9.4K	11.7K				
Credit card acquisition on App	# in '000	72.0	59.7	38.8	(46%)	209.0	245.4				
Flexi loan transactions on App	# in MM	1.55	2.19	2.30	48%	4.9	8.2				
DMS receipts on App - In the Qtr	# in 'MM	0.97	1.24	1.30	34%	3.3	4.6				
Marketplace metrics											
Bajaj Mall visits *	# in MM	47.1	46.0	34.0	(28%)	156.7	181.0				
Bajaj Mall loans *	# in '000	607	491	255	(58%)	2.4 MM	2.2 MM				
Insurance Bazaar policies	# in '000	107.6	149.1	526.2	389%	294.3	893.3				
Investments Bazaar MF A/C	# in '000	23.6	55.0	71.4	203%	73.9	190.3				
Digital EMI card metrics											
EMI cards acquired digitally *	# in '000	598	439	-	NA	2.4 MM	1.8 MM				
EMI cards acquired digitally – CIF *	# in MM	3.6	4.5	3.6	-	3.6	3.6				
B2B loans from digital EMI cards *	# in '000	291	281	-	NA	1.07 MM	1.04 MM				

<sup>\*</sup> Impacted due to embargo on Insta EMI card transactions

# **Customer franchise - Key financial metrics**

### **BAJAJ FINANCE LIMITED**

Particulars <sup>®</sup>	Unit	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	YoY
New loans booked	In MM	10.1	15.3	23.5	27.4	16.9	24.7	29.6	36.2	22%
New customer addition	In MM	4.1	6.1	8.3	8.1	6.0	9.0	11.6	14.5	25%
Existing customer mix	%	59.8%	60.3%	64.8%	70.4%	64.6%	63.5%	60.9%	59.9%	-
Total franchise	in MM	20.1	26.2	34.5	42.6	48.6	57.6	69.1	83.6	21%
Cross sell franchise	in MM	11.0	15.4	20.7	24.1	26.9	32.8	40.6	50.8	25%
Co-branded credit cards sold	in MM	0.03	0.39	0.81	1.12	0.70	1.36	1.92	1.85	(3.6%)
Other financial products sold to existing customers	in MM	0.06	0.08	0.19	0.27	0.67	2.23	2.36	2.61	11%
AUM per cross sell franchise	₹	54,722	53,417	56,066	60,983	56,879	58,617	60,991	65,146	7%
PAT per cross sell franchise	₹	1,670	1,618	1,933	2,182	1,644	2,145	2,837	2,847	-

### **BAJAJ FINANCE LIMITED**

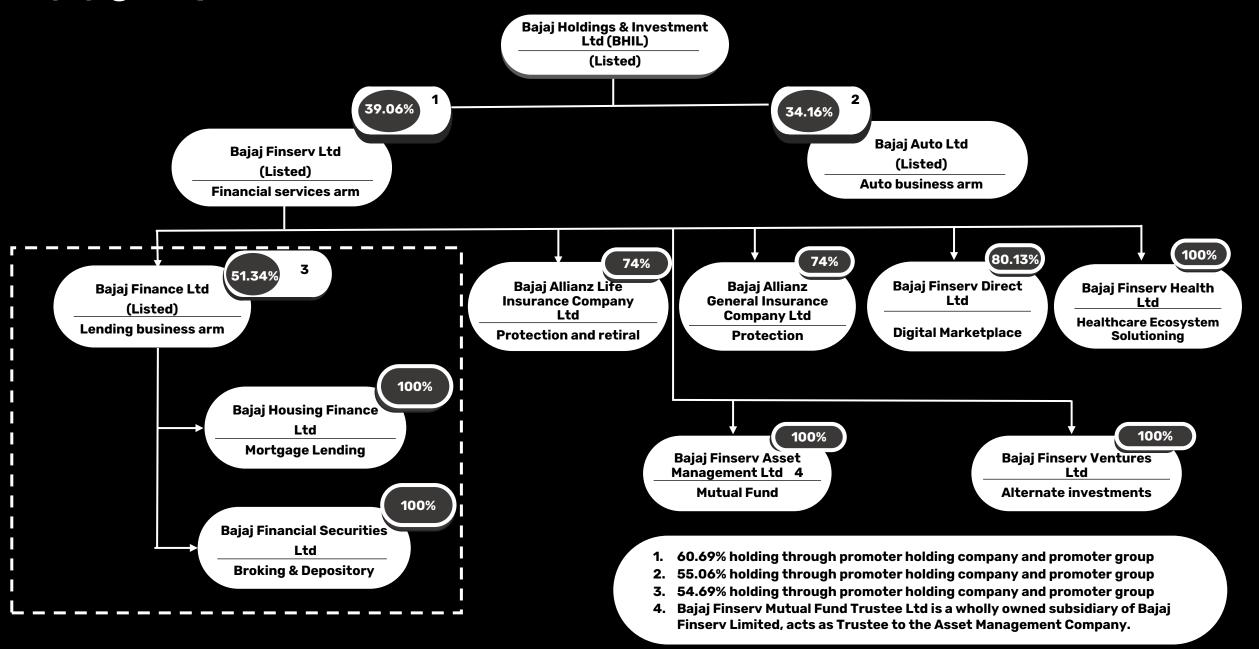
Section 02

Bajaj Finance Limited overview

- 2.1 <u>Bajaj group structure</u>
- 2.2 What do we stand for
- 2.3 <u>Key strategic differentiators</u>
- Our shareholder profile
- BFL Consolidated 17-years financial snapshot
- BHFL 7-years financial snapshot
- Product suite
- Executive summary

# Bajaj group structure

### **BAJAJ FINANCE LIMITED**



"Non-bank with strategy & structure of a bank"

"Focused on mass affluent & above clients with a strategy to cross sell"

"Diversified financial services strategy with an optimal mix of risk and profit to deliver a sustainable business model"

"Business construct to deliver a sustainable ROA of 4.6%-4.8% and ROE of 21%-23% in the long term"

"Focused on continuous innovation to transform customer experience and create growth opportunities"

# BFL Consolidated <u>long-term guidance</u> on financial metrics





AUM growth in corridor of 25%-27%



Profit growth in corridor of 23%-24%



GNPA in corridor of 1.2%-1.4%



NNPA in corridor of 0.4%-0.5%



Return on assets in corridor of 4.6%-4.8%



Return on equity in corridor of 21%-23%

# Key strategic differentiators

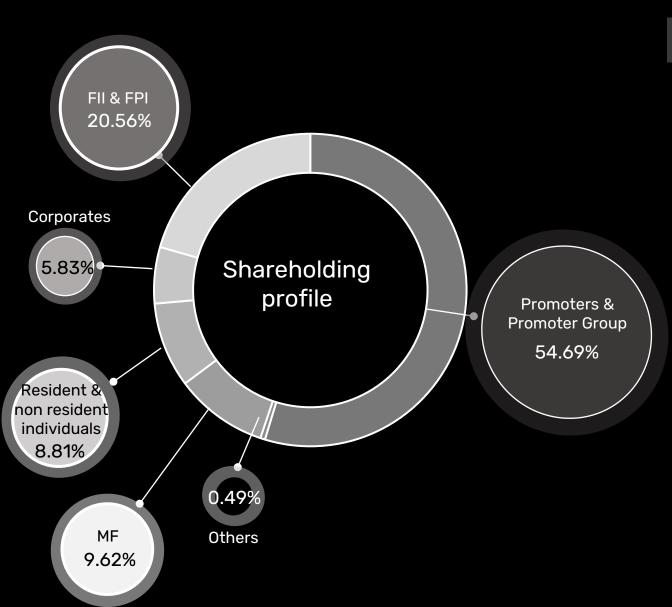
### **BAJAJ FINANCE LIMITED**

Part of the Bajaj group – one of the oldest & most respected business houses	A trusted brand with strong brand equity
Focus on mass affluent and above clients	Total customer franchise of 83.64 MM
Strong focus on cross selling assets, payments, insurance and deposit products to existing customers	Highly data oriented. Deep data talent bench and technology architecture to enable cross sell
A well-diversified balance sheet	Consolidated lending AUM mix for Urban : Rural : SME : Commercial : Mortgages stood at 33% : 9% : 14% : 13% : 31%. Consolidated borrowing mix for Money Markets: Banks: Deposits: ECB stood at 47% : 30% : 21% : 2%
Agile and innovative	Continuous transformation in product features and digital technologies to maintain competitive edge
Committed to technology and analytics to transform customer experience	Has helped achieve multi product cross sell and manage risk & controllership effectively. Focussed on delivering frictionless experience to customer
Committed to digital	Has adopted digital technology trends and navigated from digitisation to digitalisation. Now transforming to a customer centric digital enterprise

# Our shareholder profile

### **BAJAJ FINANCE LIMITED**

#### Top 20 investors and their holdings



	Top 20 investors and their ne	<u> </u>		
S.No	Name of Shareholder	As on 31 Mar 23	As on 31 Dec 23	As on 31 Mar 24
1	BAJAJ FINSERV LTD	52.49%	51.42%	51.34%
2	GOVERNMENT OF SINGAPORE	3.41%	3.32%	3.37%
3	MAHARASHTRA SCOOTERS LIMITED	3.13%	3.07%	3.07%
4	ICICI PRUDENTIAL LIFE INSURANCE COMPANY LIMITED	0.68%	0.82%	0.83%
5	LIFE INSURANCE CORPORATION OF INDIA	0.28%	0.35%	0.82%
6	SBI NIFTY 50 ETF	0.82%	0.83%	0.81%
7	SBI S&P BSE SENSEX ETF	0.55%	0.59%	0.58%
8	VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND	0.51%	0.54%	0.55%
9	VANGUARD EMERGING MARKETS STOCK INDEX FUND	0.54%	0.54%	0.54%
10	SBI EQUITY HYBRID FUND	0.50%	0.57%	0.53%
11	AXIS ELSS TAX SAVER FUND	0.71%	0.57%	0.50%
12	AXIS MUTUAL FUND TRUSTEE LIMITED A/C AXIS MUTUAL FUND	0.69%	0.53%	0.49%
13	SBI LIFE INSURANCE CO. LTD	0.49%	0.56%	0.48%
14	SBI BLUE CHIP FUND	0.28%	0.46%	0.45%
15	GOVERNMENT PENSION FUND GLOBAL	0.35%	0.44%	0.43%
16	EUROPACIFIC GROWTH FUND	0.44%	0.43%	0.43%
17	ISHARES CORE MSCI EMERGING MARKETS ETF	0.42%	0.40%	0.40%
18	PEOPLE'S BANK OF CHINA	0.40%	0.38%	0.38%
19	FIDELITY INVESTMENT TRUST FIDELITY SERIES EMERGING	0.35%	0.38%	0.37%
20	NEW HORIZON OPPORTUNITIES MASTER FUND	0.42%	0.36%	0.36%

# 17-years financial snapshot - Consolidated

# BAJAJ FINANCE LIMITED ₹ in crore

Financials snapshot <sup>®</sup>	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	CAG (17 yr
Loans booked (MM)	1.0	0.6	0.9	1.6	2.2	2.8	3.4	4.9	6.8	10.1	15.3	23.5	27.4	16.9	24.7	29.6	36.2	25%
Customer franchise (MM)	0.8	1.2	1.9	3.0	4.7	6.7	9.3	12.9	16.1	20.1	26.2	34.5	42.6	48.6	57.6	69.1	83.6	34%
AUM	2,478	2,539	4,032	7,573	13,107	17,517	24,061	32,410	44,229	60,196	82,422	1,15,888	1,47,153	152,947	1,97,452	2,47,379	3,30,615	36%
Total income	503	599	916	1,406	2,172	3,110	4,073	5,418	7,333	9,989	12,757	18,500	26,386	26,683	31,648	41,418	54,983	34%
Interest expenses	170	164	201	371	746	1,206	1,573	2,248	2,927	3,803	4,614	6,623	9,473	9,414	9,754	12,560	18,725	34%
Net total income	332	435	715	1,035	1,426	1,904	2,500	3,170	4,406	6,186	8,143	11,877	16,913	17,269	21,894	28,858	36,258	34%
Operating expenses	193	220	320	460	670	850	1,151	1,428	1,898	2,564	3,270	4,197	5,662	5,308	7,587	10,142	12,325	30%
Loan losses & provision	109	164	261	205	154	182	258	385	543	804	1,030	1,501	3,929	5,969	4,803	3,190	4,631	26%
Profit before tax	30	51	134	370	602	872	1,091	1,357	1,965	2,818	3,843	6,179	7,322	5,992	9,504	15,528	19,310	50%
Profit after tax	21	34	89	247	406	591	719	898	1,279	1,837	2,496	3,995	5,264	4,420	7,028	11,508	14,451	50%
Ratios	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	
Opex to Net total income	58.1%	50.6%	44.8%	44.4%	47.0%	44.6%	46.0%	45.0%	43.1%	41.4%	40.2%	35.3%	33.5%	30.7%	34.7%	35.1%	34.0%	
Loan loss to avg. AUF	3.58%	4.89%	7.05%	3.63%	1.58%	1.25%	1.30%	1.42%	1.47%	1.61%	1.50%	1.55%	3.10%	4.14%	2.84%	1.47%	1.63%	
Return on assets	0.7%	1.4%	2.8%	4.4%	4.2%	4.1%	3.6%	3.3%	3.5%	3.7%	3.7%	4.2%	4.1%	3.1%	4.2%	5.3%	5.1%	
Return on equity	2.0%	3.2%	8%	19.7%	24.0%	21.9%	19.5%	20.4%	20.9%	21.6%	20.1%	22.5%	20.2%	12.8%	17.4%	23.5%	22.1%	
Net NPA *	7%	5.50%	2.20%	0.80%	0.12%	0.19%	0.28%	0.45%	0.28%	0.44%	0.43%	0.63%	0.65%	0.75%	0.68%	0.34%	0.37%	
Provision coverage ratio	30%	32%	55%	79%	89%	83%	76%	71%	77%	74%	70%	60%	60%	58%	58%	64%	57%	
CRAR (standalone)	40.7%	38.4%	25.9%	20.0%	17.5%	21.9%	19.1%	18.0%	19.5%	20.3%	24.7%	20.7%	25.0%	28.3%	27.2%	25.0%	22.5%	
Leverage ratio	2.6	2.5	3.8	5.9	6.4	5.3	6.2	6.8	6.3	6.6	5.4	6.3	5.1	4.7	4.9	5.1	4.9	
			_			C												

<sup>@</sup> All figures till FY17 are as per previous GAAP on standalone basis. All figures from FY18 onwards are as per Ind AS and on consolidated basis.

<sup>\*</sup> As per the RBI regulations, NNPA numbers up to FY15 are at 6 months overdue, FY16 are at 5 months overdue, FY17 are at 4 months overdue, FY18 to Nov'21 are at 3 months overdue and Dec'21 onwards are at 91 days past due. Hence NPA across periods are not comparable.

# 7-years financial snapshot - BHFL

### **BAJAJ FINANCE LIMITED**

₹ in crore

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Financials snapshot	FY18	FY19	FY20	FY21	FY22	FY23	FY24	CAGR (7 yrs.)
AUM	3,570	17,562	32,705	38,871	53,322	69,228	91,370	<b>72</b> %
Total income	106	1,156	2,646	3,155	3,767	5,665	7,617	104%
Interest expenses	47	685	1,616	1,966	2,155	3,211	4,692	115%
Net total income	59	471	1,030	1,189	1,612	2,454	2,925	92%
Operating expenses	44	297	339	329	471	630	703	59%
Loan losses & provision	4	25	124	247	181	124	61	57%
Profit before tax	11	149	567	613	960	1,700	2,161	141%
Profit after tax	10	110	421	453	710	1,258	1,731	136%
Ratios	FY18	FY19	FY20	FY21	FY22	FY23	FY24	
Opex to Net total income	74.6%	63.1%	32.9%	27.7%	29.2%	25.7%	24.0%	
Loan loss to avg. AUF	0.22%	0.24%	0.55%	0.80%	0.45%	0.23%	0.09%	
Return on assets	0.6%	1.1%	1.9%	1.5%	1.8%	2.3%	2.4%	
Return on equity	1.1%	4.2%	9.1%	7.8%	11.1%	14.6%	15.2%	
Gross NPA	0.00%	0.05%	0.08%	0.35%	0.31%	0.22%	0.27%	
Net NPA	0.00%	0.04%	0.05%	0.22%	0.14%	0.08%	0.10%	
Provision coverage ratio	-	35%	38%	38%	54%	64%	64%	
CRAR (standalone)	45.12%	25.81%	25.15%	21.33%	19.71%	22.97%	21.28%	
Leverage ratio	3.03	5.26	5.62	6.28	7.20	6.16	6.69	
Capital infusion*	1,200	2,000	1,500	-	-	2,500	-	

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		BAJAJ FINA	NCE LIMITED			
Consumer	SME	Commercial	Rural	Deposits	Payments	Partnerships & Services
Consumer Durable Loans Digital Product Loans Lifestyle Product Loans Lifecare financing EMI Cards Retail spend financing 2W and 3W financing Personal Loan Cross-Sell Salaried Personal Loans E-Commerce financing Retailer finance Health EMI Card	<ol> <li>Unsecured         Working Capital         Loans</li> <li>Loans to self-         employed and         Professionals</li> <li>Business Loans         Secured</li> <li>Used-car         financing</li> <li>Medical equipment         financing</li> <li>New car financing</li> </ol>	<ul> <li>4. Vendor financing to auto component manufacturers</li> <li>5. Financial Institutions Lending</li> <li>6. Light Engineering Lending</li> <li>7. Specialty Chemicals Lending</li> <li>8. Emerging Corporate Lending</li> </ul>	Loans 2. Digital Product Loans 3. Lifestyle Product Loans 4. Personal Loans Cross Sell 5. Salaried Personal Loans 6. Gold Loans 7. Loans to Professionals 8. Microfinance 9. Tractor financing	Deposits  2. Corporate Term Deposits  3. Systematic Deposit Plan	Issuance 1. PPI 2. UPI 3. BBPS  Acquiring 1. Merchant QF	<ol> <li>Life Insurance         Distribution</li> <li>General Insuran         Distribution</li> <li>Health Insurance         Distribution</li> </ol>
Salaried Home Loans	4 Loop Against Bransety		I INANGE EIMITED			
	<ul><li>4. Loan Against Property</li><li>5. Self Employed Home Loans</li></ul>	8. Commercial Construction Finance				
Near Prime & Affordable housing finance	6. Lease Rental Discounting	9. Corporate Lease Rental Discounting				
		BAJAJ FINANCIAL S	SECURITIES LIMIT	ED		
Trading Account Depository Services	4. HNI Broking 5. Retail Broking	7. Distribution of Mutual Fur 8. Distribution of PMS	nds			_
Margin Trading Financing	6. IPOs and OFS	9. Proprietary Trading				

# **Executive summary - Bajaj Finance**

### **BAJAJ FINANCE LIMITED**

Overview

- Focused on Urban, Rural, SME, Commercial and Payments businesses
- Strategic business unit organisation design supported by horizontal common utility functions to drive domain expertise, scalability and operating leverage
- Focused on cross sell, customer experience and product & process innovations to create a differentiated & profitable business model
- AUM of ₹ 244,826 crore as of 31 March 2024
- AUM mix as of 31 March 2024 Urban : Rural : SME : Commercial : Mortgage stood at 44% : 12% : 19% : 16% : 9%
- Profit after tax of ₹ 3,402 crore in Q4 FY24
- Capital adequacy ratio (including Tier II capital) of 22.52% as of 31 March 2024. Tier I capital stood at 21.51%

Consumer business

- Present in 1,569 locations with 138K+ active distribution points of sale as of 31 March 2024
- Largest consumer electronics, digital products & lifestyle products lender in India
- 2-wheeler financing business disbursed 216.1K accounts in Q4 FY24 (growth of 18%% Y0Y)
- 3-wheeler financing business disbursed 33.1K accounts in Q4 FY24 (degrowth of 24% Y0Y)
- Amongst the largest personal loan lenders in India

**Payments** 

- EMI Card franchise stood at 41.0 MM cards in force (CIF) as of 31 March 2024
- Co-branded credit card CIF stood at 4.08 MM as of 31 March 2024
- Digital app platform has 52.41 MM net users as of 31 March 2024

# Rural business

- Highly diversified lender in rural markets offering 10 loan products across consumer and SME business categories
- Operates with a unique hub and spoke business model
- Present in 2,576 towns and villages with 50K+ active distribution points of sale as of 31 March 2024

# **Executive summary - Bajaj Finance**

### **BAJAJ FINANCE LIMITED**

**SME Business** 

- Offers unsecured working capital loans to SME and self-employed professionals
- Secured offerings include enterprise loans against property
- Focused on accelerating used car financing business
- Focused on affluent SMEs with established financials & demonstrated borrowing track record
- Offers medical equipment financing from ₹ 3 Lakh to ₹ 6 crore for medical professionals

### **Commercial business**

- Offers short, medium and long-term financing to mid market corporates
- Focused on auto ancillaries, pharma, specialty chemicals, financial institution groups, lease rental discounting and top mid corporate clients in India

**Treasury** 

**Credit Quality** 

**Credit Rating** 

- Strategy is to create a balanced mix of wholesale and retail borrowings with a focus on long term borrowings
- Strategy is that deposits should contribute to 25% of consolidated borrowings
- Borrowings stood at ₹ 2,20,379 crore with a mix of 48%: 22%: 3%: 27% between money markets, banks, ECB and deposits as of 31 March 2024

- GNPA and NNPA as of 31 March 2024 stood at 1.05% and 0.46% respectively
- Provisioning coverage ratio as of 31 March 2024 was 56%
- Provisioning coverage on stage 1 & 2 stood at 124 bps as of 31 March 2024
- Credit rating for long term borrowing is AAA/Stable by CRISIL, ICRA, CARE & India Ratings
- Credit rating for short term borrowing is A1+ by CRISIL, ICRA & India Ratings
- Credit rating for FD program is CRISIL AAA (Stable) by CRISIL & ICRA AAA (Stable) by ICRA
- Long term issuer credit rating of BBB-/Stable and short-term rating of A-3 by S&P Global ratings

# Regulated by

- · Reserve Bank of India
- Securities and Exchange Board of India

# Executive summary - Bajaj Housing Finance

### **BAJAJ FINANCE LIMITED**

	<ul> <li>A 100% subsidiary of Bajaj Finance Limited</li> </ul>
	<ul> <li>Independent organisation design having all dedicated functions and units to drive domain expertise, scalability and operating leverage</li> </ul>
Overview	<ul> <li>Offers full range of mortgage products such as home loans, loan against property and lease rental discounting to salaried &amp; self-employed customers. It also offers construction finance and inventory finance to credit worthy developers</li> </ul>
	<ul> <li>Focused on mass affluent and above customers (salaried and self employed)</li> </ul>
	<ul> <li>AUM of ₹ 91,370 crore as of 31 March 2024. Post tax profit of ₹ 381 crore for Q4 FY24</li> </ul>
	<ul> <li>Capital adequacy ratio (including Tier II capital) was 21.28% as of 31 March 2024</li> </ul>
	Offers home loans to salaried customers for an average ticket size of 46 lakh
	<ul> <li>Focused on originating home loans at developer points and through distributors</li> </ul>
Home Loans	<ul> <li>Focused on home loans – purchase and balance transfer directly as well as through channel partners</li> </ul>
	Present in 174 locations as of 31 March 2024
	• Home loan mix as of 31 March 2024 – Salaried : Self Employed : Professionals stood at 88% : 8% : 4%
	Offers loan to mass affluent and above self-employed customers for an average ticket size of 57 lakh
Loan Against	<ul> <li>Focused on offering customised propositions to both self employed and salaried customers</li> </ul>
Property	Present in 40 locations as of 31 March 2024

# Executive summary - Bajaj Housing Finance

### **BAJAJ FINANCE LIMITED**

# Lease Rental Discounting

- Offers LRD to high net-worth individuals and developers against commercial property leased to corporate lessees
- Offers construction finance for commercial properties to existing LRD customers
- LRD transactions are backed by rentals through escrow mechanism
- Offers LRD from ₹ 10 crore to ₹ 550 crore
- Present in 14 locations as of 31 March 2024

# **Developer Financing**

- Offers construction finance and inventory finance mainly to category A and A+ developers in India
- Offers developer financing from ₹ 5 crore to ₹ 500 crore
- Present in 13 locations as of 31 March 2024

#### **Credit Quality**

GNPA and NNPA as of 31 March 2024 stood at 0.27% and 0.10% respectively

#### **Treasury**

- Strategy is to create a balanced and sustained mix of borrowings
- Borrowings stood at ₹ 69,129 crore with a mix of 51%: 10%: 39% between banks, NHB and money markets as of 31 March
   2024

### **Credit Rating**

- Credit rating for long term borrowing is AAA/Stable by CRISIL & IND AAA/Stable by India Ratings
- Credit rating for short term borrowing is A1+ by CRISIL & IND A1+ by India Ratings

### Regulated by

- Reserve Bank of India and supervised by National Housing Bank
- · Securities and Exchange Board of India
- Insurance Regulatory Development Authority of India (IRDAI)

# Executive summary - Bajaj Financial Securities BAJAJ FINANCE LIMITED

# Overview

- A 100% subsidiary of Bajaj Finance Limited
- Offers a wide range of capital market products Broking, Depositary services, Margin Trade Financing, Mutual Funds, IPOs and Distribution of PMS

- Broking business caters to two different business segments HNI and Retail
- Margin Trade Financing (MTF) book as of 31 March 2024 stood at ₹ 3,817 crore
- Net total income was ₹ 91 crore in Q4 FY24
- Profit after tax was ₹ 22 crore in Q4 FY24

# **HNI Broking**

- Business oriented towards delivering relationship-based Broking solutions to UHNI & HNI client segment
- Focused on building MTF relationship. MTF book stood at ₹ 3,472 crore as of 31 March 2024
- Present in 37 locations as of 31 March 2024
- Added 5K UHNI/HNI clients in Q4 FY24. Total client base stood at 43K as of 31 March 2024

# Retail Broking

- Added 38K trading and demat accounts in Q4 FY24 with focus to add accounts with higher propensity to trade.
- Total retail client base stood at 656K as of 31 March 2024
- Crossed 1,200+ network of partners and affiliates online accounts
- Working with 120+ Independent Business Advisor (IBAs)
- MTF book stood at ₹ 345 crore as of 31 March 2024
- Focused on driving client activation of BFSL Platform, monthly activation rate stands at 22%

# Credit Rating

- Credit rating for Long term borrowing is AAA/Stable by CRISIL Ratings
- Credit rating for short term borrowing is A1+ by CRISIL & IND A1+ by India Ratings

#### Regulated by

Securities and Exchange Board of India

# Section 03 Financial performance

- Financial statement summary Consolidated
- Financial statement summary –
  Bajaj Finance Limited
- Financial statement summary Bajaj Housing Finance Limited
- Financial statement summary –
  Bajaj Financial Securities Limited

# Financial summary - Consolidated

## **BAJAJ FINANCE LIMITED**

						₹ in Crore
Financials snapshot	Q4 FY24	Q4 FY23	Q-o-Q	FY24	FY23	Y-o-Y
Assets under management	3,30,615	2,47,379	34%	3,30,615	2,47,379	34%
Assets under finance	3,26,293	2,42,269	35%	3,26,293	2,42,269	35%
Interest income	13,230	9,846	34%	48,307	35,549	36%
Interest expenses	5,217	3,592	45%	18,725	12,560	49%
Net interest income	8,013	6,254	28%	29,582	22,989	29%
Fees and commission income	1,324	1,149	15%	5,267	4,356	21%
Net gain on fair value changes	78	85	(8%)	308	334	(8%)
Sale of services & Income on de-recognised loans	9	18	(50%)	63	61	3%
Others <sup>^</sup>	290	269	8%	1,038	1,118	(7%)
Net total income	9,714	7,775	25%	36,258	28,858	26%
Operating Expenses	3,302	2,657	24%	12,325	10,142	22%
Pre-provisioning operating profit	6,412	5,118	25%	23,933	18,716	28%
Loan losses and provisions	1,310	859	53%	4,631	3,190	45%
Share of profit of associates	3	2	50%	8	2	300%
Profit before tax	5,105	4,261	20%	19,310	15,528	24%
Profit after tax	3,825	3,158	21%	14,451	11,508	26%
Ratios						
Operating expenses to Net total income	34.0%	34.2%		34.0%	35.1%	
Annualised Loan Loss to Average AUF	1.66%	1.47%		1.63%	1.47%	
Annualised Return on Average AUF	4.84%	5.40%		5.08%	5.31%	
Annualised Return on Average Equity	20.48%	23.94%		22.05%	23.46%	
Earning per share - Basic (₹) *	61.9	52.3	18%	236.9	190.5	24%

<sup>^</sup> Others include other operating income and other income | \*Not annualised

# Financial summary - Bajaj Finance

## **BAJAJ FINANCE LIMITED**

Y23 Y-o-Y 0,999 35% 9,097 36% 0,142 35%
9,097 36% 9,142 35%
),142 35%
005 400/
285 49%
,857 29%
207 19%
.08 (33%)
29 (17%)
104 (10%)
,405 25%
457 21%
,948 28%
066 49%
,882 23%
,290 23%
5.8%
90%
36%
.00%
70.4 22%

<sup>^</sup> Others include other operating income and other income | \*Not annualised

# Financial summary - Bajaj Housing Finance

#### **BAJAJ FINANCE LIMITED**

Q4 FY24	Q4 FY23	Q-o-Q	FY24	FY23	Y-o-Y
91,370	69,228	<b>32</b> %	91,370	69,228	<b>32</b> %
79,301	62,114	28%	79,301	62,114	28%
1,907	1,520	25%	7,202	5,269	37%
1,278	954	34%	4,692	3,211	46%
629	566	11%	2,510	2,058	22%
42	21	100%	138	86	60%
35	34	3%	133	112	19%
1	5	(80%)	106	185	(43%)
10	5	100%	38	13	192%
717	631	14%	2,925	2,454	19%
194	167	16%	703	630	12%
523	464	13%	2,222	1,824	22%
35	57	(39%)	61	124	(51%)
488	407	20%	2,161	1,700	27%
381	302	26%	1,731	1,258	38%
27.1%	26.5%		24.0%	25.7%	
0.18%	0.38%		0.09%	0.23%	
2.00%	2.01%		2.45%	2.32%	
12.65%	11.67%		15.23%	14.59%	
0.57	0.45	27%	2.58	1.88	37%
	91,370 79,301 1,907 1,278 629 42 35 1 10 717 194 523 35 488 381  27.1% 0.18% 2.00% 12.65%	91,370       69,228         79,301       62,114         1,907       1,520         1,278       954         629       566         42       21         35       34         1       5         10       5         717       631         194       167         523       464         35       57         488       407         381       302         27.1%       26.5%         0.18%       0.38%         2.00%       2.01%         12.65%       11.67%	91,370       69,228       32%         79,301       62,114       28%         1,907       1,520       25%         1,278       954       34%         629       566       11%         42       21       100%         35       34       3%         1       5       (80%)         10       5       100%         717       631       14%         194       167       16%         523       464       13%         35       57       (39%)         488       407       20%         381       302       26%         27.1%       26.5%       0.38%         2.00%       2.01%         12.65%       11.67%	91,370         69,228         32%         91,370           79,301         62,114         28%         79,301           1,907         1,520         25%         7,202           1,278         954         34%         4,692           629         566         11%         2,510           42         21         100%         138           35         34         3%         133           1         5         (80%)         106           10         5         100%         38           717         631         14%         2,925           194         167         16%         703           523         464         13%         2,222           35         57         (39%)         61           488         407         20%         2,161           381         302         26%         1,731           27.1%         26.5%         0.09%           2.00%         2.01%         2.45%           12.65%         11.67%         15.23%	91,370         69,228         32%         91,370         69,228           79,301         62,114         28%         79,301         62,114           1,907         1,520         25%         7,202         5,269           1,278         954         34%         4,692         3,211           629         566         11%         2,510         2,058           42         21         100%         138         86           35         34         3%         133         112           1         5         (80%)         106         185           10         5         100%         38         13           717         631         14%         2,925         2,454           194         167         16%         703         630           523         464         13%         2,222         1,824           35         57         (39%)         61         124           488         407         20%         2,161         1,700           381         302         26%         1,731         1,258           27.1%         26.5%         24.0%         25.7%           0.18%<

<sup>^</sup> Others include other operating income and other income | \*Not annualised

# Financial summary - Bajaj Financial Securities

## **BAJAJ FINANCE LIMITED**

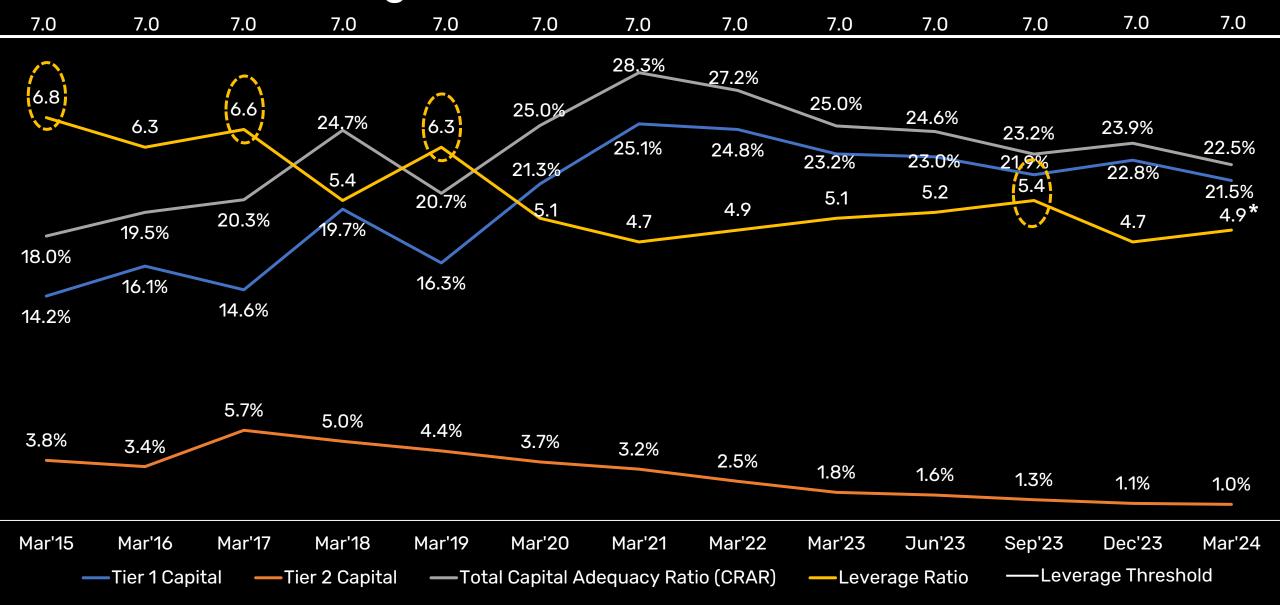
Financials snapshot	Q4 FY24	Q4 FY23	Q-o-Q	FY24	FY23	Y-o-Y
Assets under finance (MTF book)	3,817	1,064	259%	3,817	1,064	259%
Interest income	119	37	222%	318	132	141%
Interest expenses	81	24	238%	206	69	199%
Net interest income	38	13	192%	112	63	78%
Fees and commission income	43	18	139%	126	65	94%
Net gain on fair value changes	8	4	100%	36	14	157%
Others <sup>^</sup>	2	2	0%	6	2	200%
Net total income	91	37	146%	280	144	94%
Operating Expenses	64	34	88%	207	133	56%
Pre-provisioning operating profit	27	3	800%	73	11	564%
Loan losses and provisions	1			2		
Profit before tax	26	3	767%	71	11	545%
Profit after tax	22	3	633%	56	8	600%
				i e e e e e e e e e e e e e e e e e e e		
Ratios				!		
Operating expenses to Net total income	70.3%	91.9%		73.9%	92.4%	
Annualised Return on Average Equity	10.35%	1.54%		6.72%	1.17%	
Earnings per share - Basic (₹) *	0.30	0.04	573%	0.85	0.13	548%

- Consolidated

  Consolidated
- Resilient business model Consolidated
- Behaviouralized ALM Bajaj Finance Limited
- Behaviouralized ALM Bajaj Housing Finance Limited
- Disciplined ALM Management –
  Bajaj Finance Limited
- 4.6 Consolidated liability mix

# Section 04 Asset liability management

# Conservative leverage standards



<sup>\*</sup>Standalone leverage is approximately 4.1X as of 31 March 2024
Capital Adequacy Ratios (CRAR) are on standalone basis
@All figures till FY2018 are as per Previous GAAP and from Mar '19 onwards numbers are as per Ind AS



# Resilient business model - Consolidated

—COF

-ROA

45.0%

#### **BAJAJ FINANCE LIMITED**



—Opex to Net Total Income

46.5%

—Fee Income to PBT

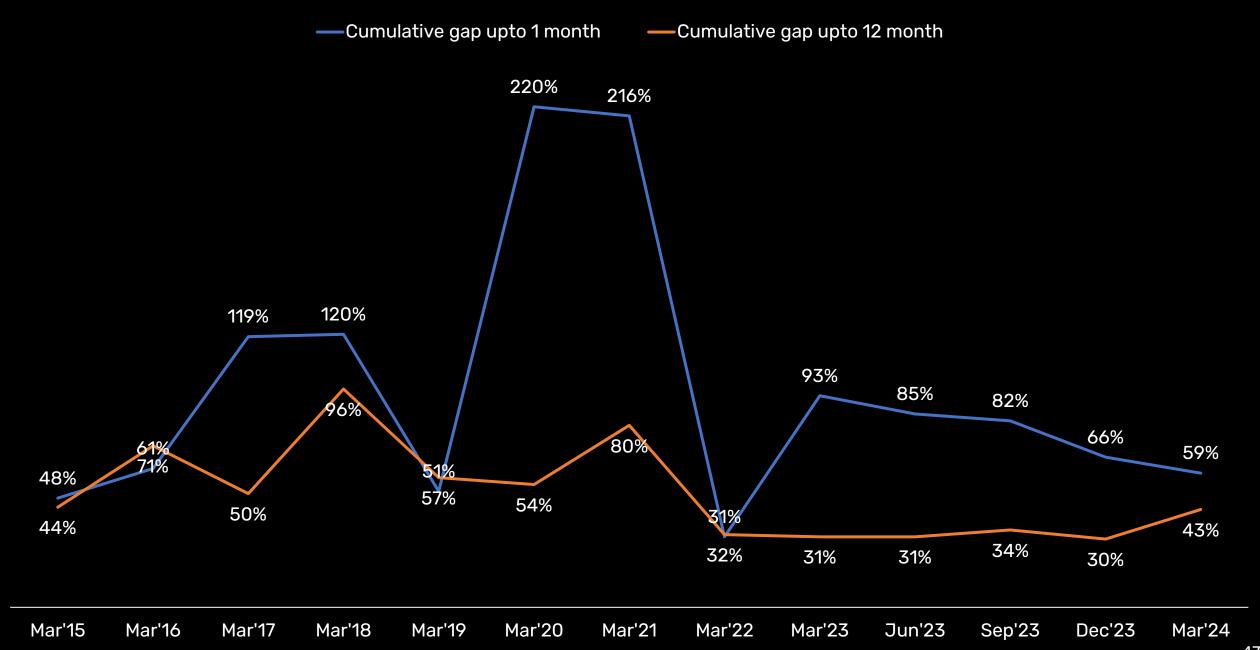
# Behaviouralized ALM as of 31 Mar 2024 - BFL

											₹ in Crore
Particulars,	1-7 D	8-14 D	15-30 D	>1-2 M	>2-3 M	>3-6 M	>6 M-1 Y	>1-3 Y	>3-5 Y	>5 Y	Total
Cash & Investments	23,567	3	3,527	558	1,133	571	608	3,344	1,865	11,406	46,583
Advances	9,445	3,063	5,900	12,038	12,136	27,653	43,964	93,126	25,803	18,935	2,52,062
Other inflows	9,580	202	297	745	476	129	324	726	265	6,228	18,973
Total Inflows (A)	42,592	3,269	9,724	13,340	13,745	28,353	44,897	97,196	27,934	36,570	3,17,618
Cumulative Total Inflows (B)	42,592	45,860	55,584	68,924	82,669	1,11,022	1,55,919	2,53,115	2,81,048	3,17,618	
Borrowings	17,778	2,540	7,468	11,127	11,449	14,209	33,727	73,957	31,963	26,372	2,30,589
Capital Reserves and Surplus	-	-	-	-	-	-	-	-	-	72,011	72,011
Other Outflows	4,600	481	2,042	1,735	224	448	839	1,452	2,073	1,122	15,019
Total Outflows (C)	22,378	3,021	9,510	12,863	11,673	14,658	34,566	75,409	34,036	99,505	3,17,618
Cumulative Total Outflows (D)	22,378	25,399	34,909	47,772	59,445	74,102	1,08,668	1,84,077	2,18,113	3,17,618	
Mismatch (E = A - C)	20,213	247	214	478	2,072	13,695	10,331	21,787	(6,103)	(62,935)	
Cumulative mismatch (F = B-D)	20,213	20,461	20,675	21,153	23,225	36,920	47,251	69,038	62,935	-	
Cumulative mismatch as % (F/D)	90%	81%	59%	44%	39%	50%	43%	38%	29%	0%	
Permissible cumulative gap %	(10%)	(10%)	(20%)								
Additional borrowings possible			30,485								

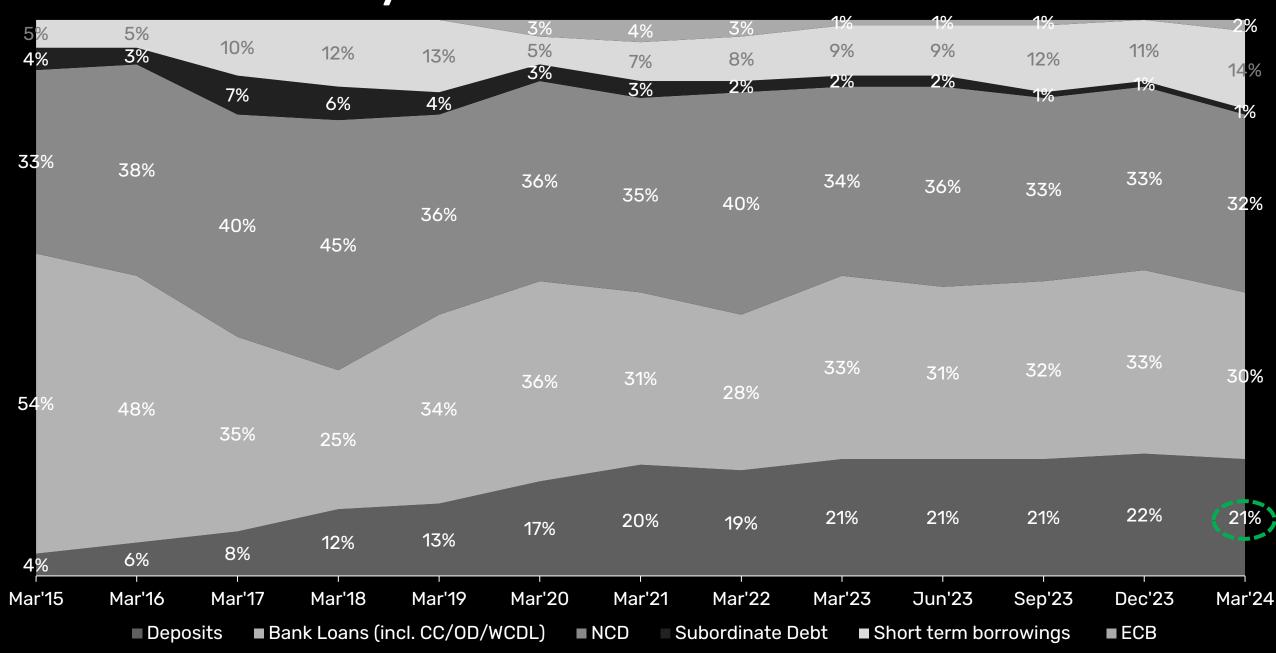
# Behaviouralized ALM as of 31 Mar 2024 - BHFL BAJAJ FINANCE LIMITED

											₹ in Crore
Particulars	1-7 D	8-14 D	15-30 D	>1-2 M	>2-3 M	>3-6 M	>6 M-1 Y	>1-3 Y	>3-5 Y	>5 Y	Total
Cash & Investments	65	6	11	99	-	587	732	-	504	-	2,003
Advances	718	827	677	1,678	1,614	4,708	7,990	22,756	13,730	24,602	79,301
Other inflows	2,000	250	462	873	3,311	1,127	2,024	5,449	2,581	9,797	27,875
Total Inflows (A)	2,783	1,083	1,150	2,650	4,926	6,422	10,745	28,205	16,815	34,399	1,09,178
Cumulative Total Inflows (B)	2,783	3,866	5,015	7,666	12,591	19,013	29,759	57,963	74,779	1,09,178	
Borrowings	267	325	274	1,846	3,958	3,763	5,946	25,361	16,944	10,444	69,129
Capital Reserves and Surplus	-	-	-	-	-	-	-	-	-	12,234	12,234
Other Outflows	770	751	854	770	940	2,450	5,711	8,725	459	6,386	27,815
Total Outflows (C)	1,037	1,076	1,128	2,616	4,898	6,213	11,657	34,086	17,403	29,064	1,09,178
Cumulative Total Outflows (D)	1,037	2,113	3,241	5,857	10,755	16,968	28,625	62,711	80,114	1,09,178	
Mismatch (E = A - C)	1,745	7	22	34	28	209	(912)	(5,881)	(588)	5,335	
Cumulative mismatch (F = B-D)	1,745	1,752	1,775	1,809	1,836	2,046	1,134	(4,747)	(5,335)	0	
Cumulative mismatch as % (F/D)	168%	83%	55%	<b>31</b> %	<b>17</b> %	12%	4%	(8%)	(7%)	0%	
Permissible cumulative gap %	(10%)	(10%)	(20%)								
Additional borrowings possible			3,029								

# Disciplined ALM Management - BFL



# Consolidated liability mix





Customer franchise and distribution reach

5.1 <u>Customer franchise</u>

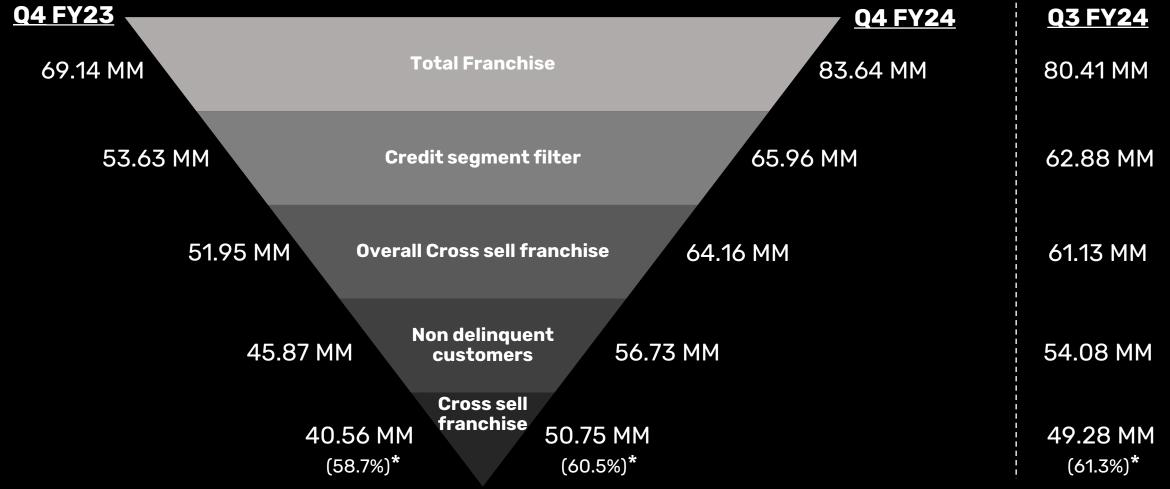
5.2 <u>Product per customer</u>

5.3 <u>Geographic presence</u>

5.4 <u>Strong distribution reach</u>

## **Customer franchise**

#### **BAJAJ FINANCE LIMITED**



#### **Customer Franchise addition**

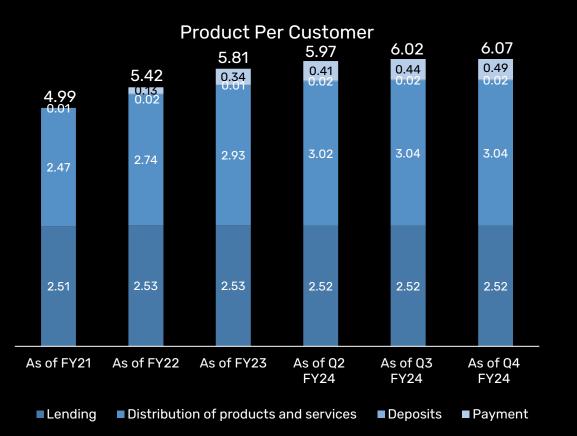


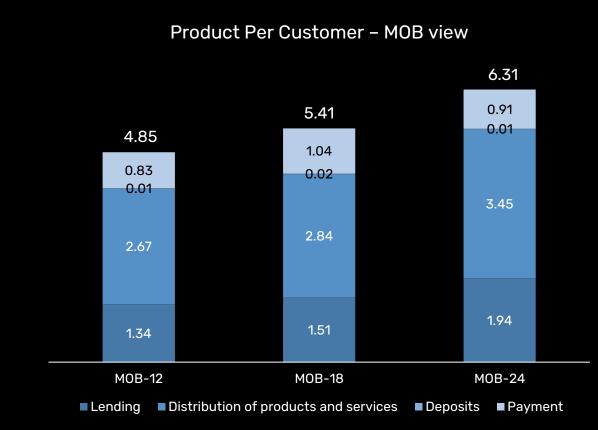
# **Product Per Customer (PPC)**

#### **BAJAJ FINANCE LIMITED**

Product Per Customer (PPC) is a business metric used to determine average number of products or services (active or closed) a customer has availed over the lifetime with BFL and its subsidiaries. Product offerings are classified into 4 product segments:

- Lending: All lending products of the Company
- 2. Distribution of products and services: All value-added products and services of BFL and partners
- 3. Deposits: Fixed Deposits, Systematic Deposit Plan
- 4. Payments: UPI, PPI, BBPS, Merchant QR





<sup>\*</sup> Base product is included in PPC calculation

# **Geographic presence**

# **BAJAJ FINANCE LIMITED**



Geographic Presence	31 Mar 2021	31 Mar 2022	31 Mar 2023	30 Jun 2023	30 Sep 2023	31 Dec 2023	31 Mar 2024
Urban lending locations	1,298	1,368	1,392	1,422	1,469	1,538	1,569
Rural lending locations	1,690	2,136	2,341	2,406	2,465	2,554	2,576
Total Bajaj Finance presence	2,988	3,504	3,733	3,828	3,934	4,092	4,145
Net additions in the period	596	516	229	95	106	158	53

Map not to scale 52

# Strong distribution reach

Active distribution	31 Mar 2021	31 Mar 2022	31 Mar 2023	30 Jun 2023	30 Sep 2023	31 Dec 2023	31 Mar 2024
Consumer durable stores – Urban	26,400+	30,600+	33,950+	36,850+	38,850+	40,150+	42,000+
Consumer durable stores – Rural	24.000+	29,800+	37,000+	39,850+	43,350+	46,300+	49,050+
Digital product stores	23,800+	29,500+	33,000+	35,250+	37,100+	38,750+	40,250+
Lifestyle retail stores	9,800+	11,000+	13,200+	13,950+	14,650+	16,050+	16,900+
EMI card – retail spends stores	14,300+	18,800+	22,200+	24,400+	26,450+	27,650+	28,250+
Bajaj Auto dealers, sub-dealers & ASSC	5,900+	6,000+	5,150+	5,350+	5,400+	5,550+	3,450+
Non-captive 2W dealers, sub-dealers & ASSC	-	-	2,650+	3,300+	4,650+	5,200+	5,350+
New Auto dealers	-	-	-	650+	1,750+	1,350+	1,750+
Tractor Finance dealers	-	-	-	-	-	-	1,150+
DSA/Independent Financial Agents	6,100+	7,500+	7,500+	7,500+	8,900+	9,600+	10,100+
Overall active distribution network	1,10,300+	1,33,200+	1,54,650+	1,67,100+	1,81,100+	1,90,600+	1,98,250+
Net addition in the period	-4,100	22,900	21,450	12,450	14,000	9,500	7,650



Business segment wise AUM - Consolidated

Business segment wise AUM – Consolidated Mortgages and BHFL

# Business segment wise AUM - Consolidated

#### **BAJAJ FINANCE LIMITED**

							₹ in Crore
Particulars	Consolidated as of 31 Mar 2023	BFL as of 31 Mar 2024	BHFL as of 31 Mar 2024	Consolidated as of 31 Mar 2024	Growth YoY	Composition as of 31 Mar 2023	Composition as of 31 Mar 2024
Two & Three-wheeler Finance	12,979	19,742	-	19,742	52%	5.2%	6.0%
Urban Sales Finance	17,859	23,448	-	23,448	31%	7.2%	7.1%
Urban B2C	51,346	64,471	1,622	66,093	29%	20.8%	20.0%
Rural Sales Finance	4,571	6,209	-	6,209	36%	1.8%	1.9%
Rural B2C (excluding Gold Loans)	16,657	17,607	-	17,607	6%	6.7%	5.3%
Gold Loans	2,800	4,599	-	4,599	64%	1.1%	1.4%
SME lending (excluding Car Loans)	29,764	38,498	125	38,470	29%	12.0%	11.6%
Car Loans	2,763	7,087	-	7,087	156%	1.1%	2.1%
Commercial Lending	15,834	22,006	-	22,006	39%	6.4%	6.7%
Loan Against Securities*	15,093	18,221	-	22,038	46%	6.1%	6.7%
Mortgages	77,713	22,938	89,623	1,03,316	33%	31.6%	31.2%
Total	2,47,379	2,44,826	91,370	3,30,615	34%	100%	100%
Co-brand Credit Card CIF	3.46 MM			4.08 MM	18%		
EMI Card CIF	42.0 MM			41.0 MM	(2%)		

# **Business segment wise AUM - Mortgages**

## **BAJAJ FINANCE LIMITED**

					(111 81818
Particulars	AUM as of 31 Mar 2023	AUM as of 31 Mar 2024	Growth YoY	Mix as of 31 Mar 2023	Mix as of 31 Mar 2024
	C	onsolidated mortgag	jes		
Home Loans	44,109	54,095	23%	56.8%	52.4%
Loan Against Property	14,999	20,875	39%	19.3%	20.2%
Lease Rental Discounting	12,579	18,747	49%	16.2%	18.1%
Developer Finance	6,026	9,599	59%	7.7%	9.3%
Total	77,713	1,03,316	33%	100.0%	100.0%
	Baja	j Housing Finance Lir	mited		
Home Loans	42,707	52,819	24%	61.7%	57.8%
Loan Against Property	7,796	9,568	23%	11.3%	10.5%
Lease Rental Discounting	11,257	17,637	57%	16.3%	19.3%
Developer Finance	5,693	9,599	69%	8.2%	10.5%
Other Loans	1,775	1,747	(2%)	2.5%	1.9%
Total	69,228	91,370	<b>32</b> %	100.0%	100.0%

Section 07
Update on credit quality

- 7.1 <u>Provisioning Coverage Consolidated</u>
- Stagewise ECL provisioning Consolidated
- Provisioning Coverage BHFL
- 7.4 <u>Stagewise ECL provisioning BHFL</u>
- 7.5 <u>Portfolio credit quality Consolidated</u>

# **Provisioning Coverage - Consolidated**

## **BAJAJ FINANCE LIMITED**

						GNPA %			NNPA %	
Particulars	AUM 31 Mar 24	GNPA	NNPA	PCR (%)						
	31 Mai 24			(/0)	31 Mar 23	31 Dec 23	31 Mar 24	31 Mar 23	31 Dec 23	31 Mar 24
Two & Three-wheeler Finance	19,742	616	322	48%	4.79%	2.83%	3.04%	2.43%	1.43%	1.61%
Urban Sales Finance	23,448	136	24	82%	0.40%	0.71%	0.57%	0.09%	0.15%	0.10%
Urban B2C	66,093	678	299	56%	0.92%	1.30%	1.03%	0.24%	0.45%	0.46%
Rural Sales Finance	6,209	31	5	83%	0.34%	0.69%	0.49%	0.08%	0.14%	0.08%
Rural B2C (excluding Gold Loans)	17,607	209	56	73%	1.05%	1.49%	1.14%	0.27%	0.50%	0.31%
Gold Loans	4,599	29	28	5%	0.33%	0.49%	0.64%	0.33%	0.49%	0.61%
SME lending (excluding Car Loans)	38,470	523	224	57%	1.34%	1.41%	1.33%	0.32%	0.42%	0.58%
Car Loans	7,087	50	29	42%	0.55%	0.71%	0.70%	0.29%	0.40%	0.41%
Commercial Lending	22,006	42	12	72%	0.26%	0.30%	0.19%	0.14%	0.17%	0.05%
Loan Against Securities*	22,038	2	1	24%	0.02%	0.01%	0.01%	0.02%	0.01%	0.01%
Mortgages	1,03,316	500	210	58%	0.60%	0.50%	0.49%	0.26%	0.22%	0.21%
Total	3,30,615	2,816	1,210	57%	0.94%	0.95%	0.85%	0.34%	0.37%	0.37%

# Stagewise ECL provisioning - Consolidated

#### **BAJAJ FINANCE LIMITED**

	Gross Assets Receivable		EC	L Provision		PCR %			
	Stage 1	Stage 2	Stage 3	Stage 1	Stage 2	Stage 3	Stage 1	Stage 2	Stage 3
Two & Three-wheeler Finance	18,744	874	616	105	93	294	0.6%	10.6%	47.8%
Urban Sales Finance	23,390	292	136	125	133	112	0.5%	45.4%	82.5%
Urban B2C	64,239	1,157	678	767	457	379	1.2%	39.5%	55.8%
Rural Sales Finance	6,208	39	31	23	19	26	0.4%	49.4%	82.9%
Rural B2C (excluding Gold Loans)	17,627	471	209	364	184	153	2.1%	39.0%	73.2%
Gold Loans	4,424	155	29	2	6	1	0.1%	3.7%	5.0%
SME lending (excluding Car Loans)	38,327	425	523	434	195	299	1.1%	45.8%	57.1%
Car Loans	7,039	46	50	20	6	21	0.3%	13.7%	41.9%
Commercial Lending	22,016	18	42	40	0	30	0.2%	0.5%	71.6%
Loan Against Securities	22,032	12	2	7	1	1	0.0%	7.4%	24.1%
Mortgages	1,00,461	522	500	358	96	290	0.4%	18.3%	58.0%
Total as of 31 Mar 2024	3,24,507	4,011*	2,816	2,245	1,190^	1,606	0.7%	29.7%	57.0%
Total as of 31 Dec 2023	3,04,920	3,413	2,963	2,099	980	1,828	0.7%	28.7%	61.7%
Total as of 31 Mar 2023	2,41,290	3,033	2,313	1,957	933	1,476	0.8%	30.8%	63.8%

<sup>\*</sup> Includes ₹ 67 Cr non overdue OTR assets classified as Stage 2 | ^ Includes ₹ 8 Cr ECL provision on OTR assets

# **Provisioning Coverage - BHFL**

## **BAJAJ FINANCE LIMITED**

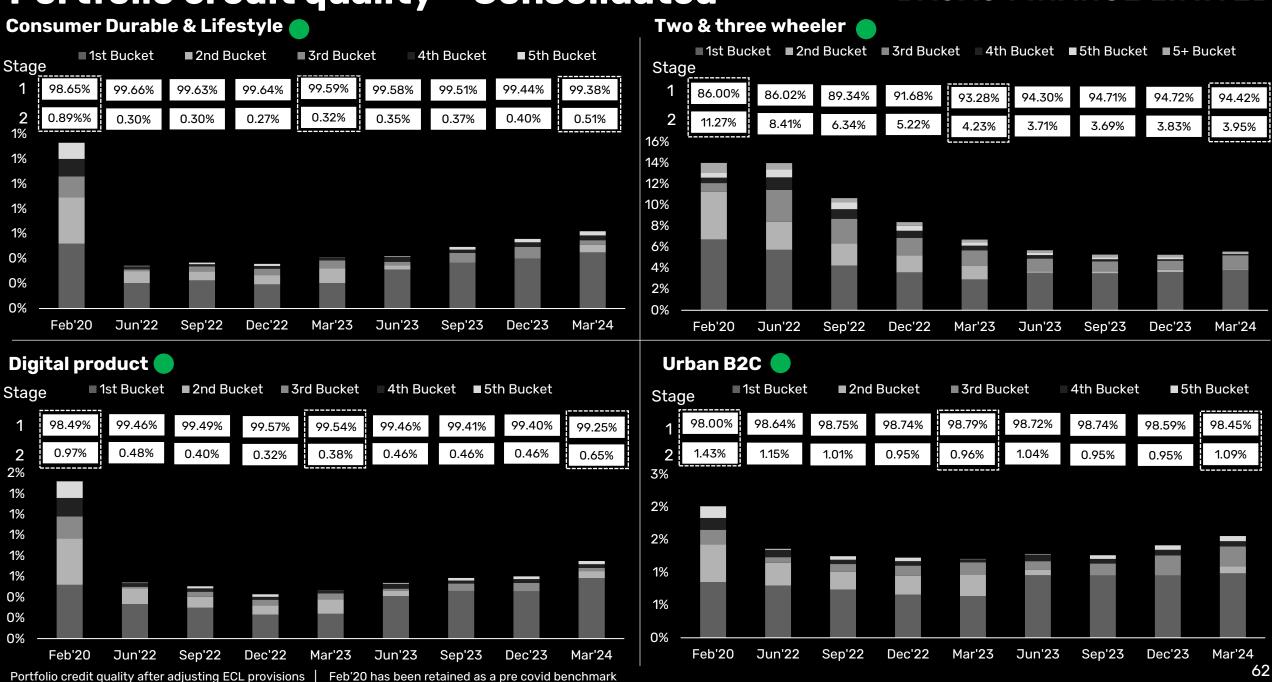
Particulars	AUM	GNPA	NNPA	PCR	GNPA %			NNPA %		
	31 Mar 24			(%)	31 Mar 23	31 Dec 23	31 Mar 24	31 Mar 23	31 Dec 23	31 Mar 24
Home Loans	52,819	132	51	62%	0.21%	0.26%	0.27%	0.07%	0.11%	0.10%
Loan Against Property	9,568	54	20	63%	0.82%	0.71%	0.68%	0.32%	0.31%	0.25%
Lease Rental Discounting	17,637	-			-		-		-	
Developer Finance	9,599	14	4	71%	-	-	0.14%		-	0.04%
Other loans	1,747	16	4	75%	0.50%	0.80%	0.90%	0.17%	0.11%	0.23%
Total	91,370	216	79	64%	0.22%	0.25%	0.27%	0.08%	0.10%	0.10%

# Stagewise ECL provisioning - BHFL

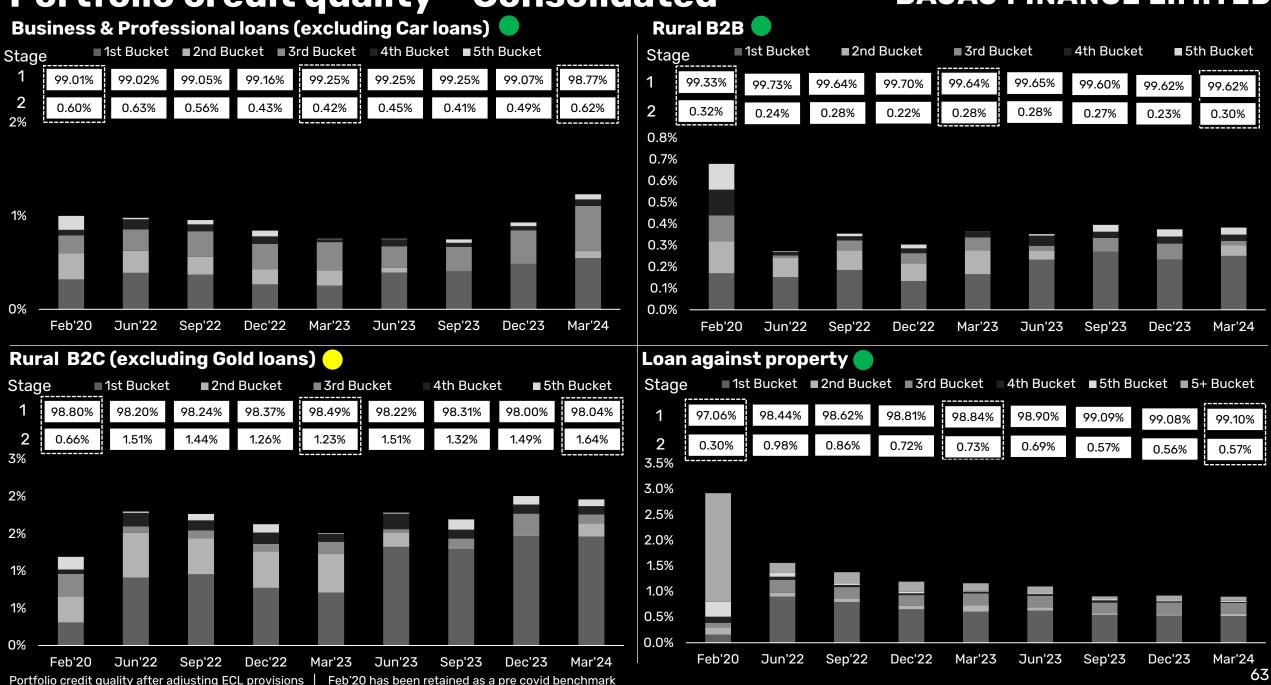
## **BAJAJ FINANCE LIMITED**

Particulars	Gross A	ssets Recei	vable	ECL Provision			PCR %		
	Stage 1	Stage 2	Stage 3	Stage 1	Stage 2	Stage 3	Stage 1	Stage 2	Stage 3
Home Loans	48,999	162	132	122	38	81	0.25%	24%	62%
Loan Against Property	7,793	117	54	47	26	34	0.60%	22%	63%
Lease Rental Discounting	11,122	-	-	76	-	-	0.68%	-	-
Developer Finance	9,662	-	14	67	-	10	0.69%	-	71%
Other loans	1,743	11	16	7	4	12	0.40%	36%	75%
Total as of 31 Mar 2024	79,319	290	216	319	68	137	0.40%	24%	64%
Total as of 31 Dec 2023	73,196	319	186	329	62	113	0.45%	19%	61%
Total as of 31 Mar 2023	62,142	360	137	360	78	87	0.58%	22%	64%

# Portfolio credit quality - Consolidated



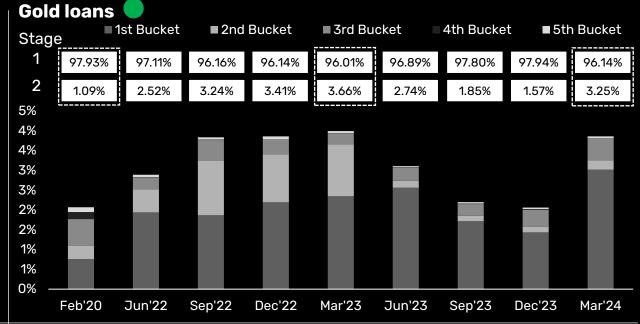
# Portfolio credit quality - Consolidated



# Portfolio credit quality - Consolidated

#### **BAJAJ FINANCE LIMITED**





#### Commercial lending

Commercial lending business portfolio is 99.95% current

#### Loan against securities

Loan against securities business portfolio is 99.99% current

Mar'23

Jun'23

Sep'23

Dec'23

Dec'22

0.0%

Jun'22

Sep'22



8.1 Focus areas

8.2 Key ESG initiatives and highlights

## Focus areas

#### **BAJAJ FINANCE LIMITED**

The ambit of ESG is wide and evolving. In the Company's Responsible and Sustainable Business Conduct policy, the following have been identified as focus areas which are *aligned with NGBRC\** as well as our NBFC business model. To achieve our ESG objectives and have a greater impact, we are concentrating our efforts on these identified areas:



#### **Governance**

Conduct and govern business with integrity in a manner that is ethical, transparent and accountable



#### Financial Inclusion

Provide access to relevant and affordable financial products and services that meet the needs of larger society



# Preserving & Protecting environment

Strive to adopt environmental practices and processes that minimise/eliminate the adverse impact on environment due to company operations



#### **Empowering society**

Promote social welfare activities for inclusive growth, equitable development, and well-being of society



# **Customer** centricity

Innovate/invest in products, technologies and processes that enhance customer experience and promote professional, fair and transparent dealings



# Human capital management

Create a thriving, safe and inclusive workplace for employees and provide merit-based opportunities for professional development and growth



# Information and cyber security

Adopt robust information security, cyber security and fraud control practices



# Stakeholder engagement

Engage with relevant stakeholders for enhancing the sustainable and responsible business practices

# **Key ESG initiatives and highlights**

#### **BAJAJ FINANCE LIMITED**

#### **Environment**

- Implementation of Environmental policy to promote environment friendly practices across BFL group
- Installation of solar panels with installed capacity of 562.8 kilowatt
- Reduction in paper consumption by approximately 505 crore sheets, saving ~ 6.00 lakhs trees during last three years
- Tree Plantation ~ 3.45 lakhs saplings planted
- Introduced 20 E-Vehicles for interoffice shuttle services
- Financed 54,000+ E-vehicles, disbursed over 730 Crores in FY24

#### Social

- In last six years, we have added ~ 236 lakhs new to credit customers
- Opened 100 Microfinance branches in FY24
- More than 99,000 youth skilled for employment and enterprise
- More than 4.92 lakh beneficiaries benefitted across projects for child health, education and protection
- More than 19,000 women benefitted through projects for Women empowerment
- 53,000+ students benefitted through Certificate Programme in Banking, Finance & Insurance (CPBFI)

#### Governance

- Board approved 'ESG committee'
- Board approved 'Code of Ethics and Personal Conduct'
- Board approved 'Responsible Business Conduct and Sustainability Policy'
- Voluntary constitution of a Customer Service Committee of the Board
- Comprehensive risk management framework across the organisation
- Strong governance model for debt management services

**Recent achievement** - Bajaj Finance has been awarded as "**Most Committed to ESG"** company under "**Bronze category**" in India for 2024 by **FinanceAsia** 

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This presentation is for general information purposes only.

# Q4 FY24 Investor Presentation Thank You

# Glossary

Abbreviation	Expansion	Abbreviation	Expansion
ALM	Asset liability management	LRD	Lease rental discounting
AMO	After market order	MF	Mutual funds
AR	Augmented reality	MFI	Microfinance
ASSC	Authorised sales & support centre	MSME	Micro, Small & Medium Enterprises
AUM	Assets under management	MTF	Margin Trading Finance
AUF	Assets under finance	NII	Net interest income
BBPS	Bharat bill payment system	NIM	Net interest margin
BL	Business loan	NNPA	Net non performing assets
CC	Cash credit	NPA	Non performing assets
CIF	Cards in force	OD	Overdraft
COF	Cost of funds	ONDC	Open Network for Digital Commerce
CV	Commercial vehicle	OTR	One time restructuring
CX	Customer experience	PAT	Profit after tax
DF	Developer finance	PBT	Profit before tax
DMS	Debt management services	PCR	Provision coverage ratio
DSA	Direct sourcing agency	PL	Personal loan
ECB	External commercial borrowing	PMS	Portfolio Management Services
ECL	Expected credit loss	POA	Power of Attorney
EDC	Electronic data capture machine	PPI	Prepaid instruments
FII	Foreign institutional investor	QR	Quick response
FPC	Fair Practice Code	ROA	Return on assets
FPI	Foreign Portfolio Investor	ROE	Return on equity
GMV	Gross merchandise value	SME	Small & Medium Enterprise
GNPA	Gross non performing assets	STP	Straight through process
HL	Home loan	T1	Trade + 1 Day
HNI	High Networth Individual	T2	Trade + 2 Days
ICD	Inter corporate deposits	UHNI	Ultra High Networth Individual
IPO	Initial Public Offer	UI	User Interface
LAFD	Loan against fixed deposit	UPI	Unified payment interface
LAP	Loan against property	UX	User Experience
LAS	Loan against securities	WCDL	Working capital demand loan
LCR	Liquidity Coverage Ratio	XIRR	Extended Internal Rate of Return