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JSWSL: SECT: MUM: SE: 2022-23 October 21, 2022

1.	National Stock Exchange of India Ltd.	2.	BSE Limited
	Exchange Plaza		Corporate Relationship Dept.
	Plot No. C/1, G Block		Phiroze Jeejeebhoy Towers
	Bandra – Kurla Complex		Dalal Street, Mumbai – 400 001.
	Bandra (E), Mumbai – 400 051		Scrip Code No.500228
	NSE Symbol: JSWSTEEL		
	Kind Attn.: Mr. Hari K, President (Listing)		Kind Attn: The General Manager (CRD).

Sub: <u>Investor/Analyst Presentation - Regulation 30 of the Securities Exchange</u> <u>Board of India (Listing Obligations and Disclosure Requirements)</u> <u>Regulations, 2015, ("Listing Regulations 2015")</u>

Dear Sir,

Pursuant to Regulation 30 of the Listing Regulations, 2015, we enclose herewith a copy of the presentation to Analysts for the Q2 FY 2023 ended on 30.09.2022.

Thanking you,

Yours faithfully, For **JSW STEEL LIMITED**

Lancy Varghese Company Secretary





Q2 FY2023 Results Presentation 21 October 2022

Forward Looking and Cautionary Statement



Certain statements in this report concerning our future growth prospects are forward looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward looking statements. The risk and uncertainties relating to these statements include, but are not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition within Steel industry including those factors which may affect our cost advantage, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, our ability to commission mines within contemplated time and costs, our ability to raise the finance within time and cost client concentration, restrictions on immigration, our ability to manage our internal operations, reduced demand for steel, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which the Company has made strategic investments, withdrawal of fiscal/governmental incentives, impact of regulatory measures, political instability, legal restrictions on raising capital or acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.

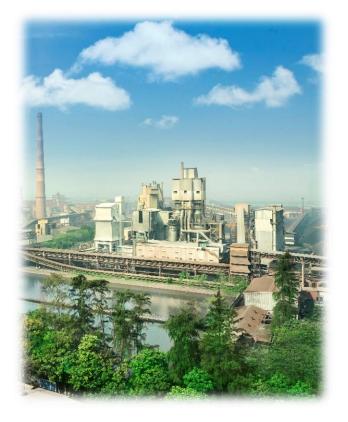
Key Highlights – Q2 FY23



Consolidated Performance	 Revenue from Operations: ₹41,778 crore Operating EBITDA: ₹1,752 crore Net Loss: ₹915 crore Net Debt to Equity: 1.04x and Net Debt to EBITDA¹: 2.70x
Operational Performance	 Average capacity utilization of 86% in Q2 FY23 for standalone operations (incl. Dolvi Phase-II) Standalone Operations: Crude Steel Production of 4.95mt; Sales of 5.01mt Consolidated Operations: Crude Steel Production of 5.65mt; Sales of 5.74mt Captive iron ore self sufficiency at 42% for standalone operations
Other Highlights	 JSW Steel became a participant of the United Nations Global Compact JSW Steel joined EV100+ as a Founding Member; aims to switch vehicle fleets to EVs JSW Steel signs an MoU with SMS Group, Germany for decarbonisation projects Won the Economic Times "Iconic Brands of India for 2022," and "Excellence in CX² 2022" awards

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Sustainability Framework and Priorities

17 Focus Areas



Climate Change:

- Aligned to India's Nationally Determined Contributions for Climate Change as per Paris Accord
- Carbon neutrality at JSW Coated by 2030
- >42% reduction in specific CO₂ emissions by 2030 (vs. base year 2005)

Waste: 100% solid waste utilization



Resources

Supply Chain



Aligned to National & International Frameworks



Employee Wellbeing



Air

Emissions

Local Considerations

United Nations

Global Compact

JSW Policies for each Focus Area are available on our website

1 Age Business Ethics

2005)

Indigenous People

Biodiversity: No Net Loss for Biodiversity

Water Resources: >39% reduction in fresh

water consumption by 2030 (vs. base year

Waste Water: Zero Liquid Discharge

Cultural Heritage

SUSTAINABI F

DEVELOPMEN











FY 2019 FY 2020



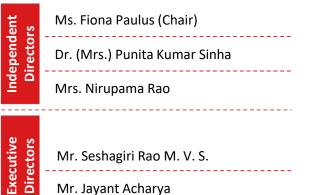
FY 2021



FY 2022

Click on images for reading online.

Governance & Oversight By Board-level Business Responsibility And Sustainability Committee



Integrated Reporting

Environment: Targets and Strategy



SD Ta	rgets		FY05	FY30 Targets Im	provement	Strategic Approach
F	∵ 'Climate Change	 Specific Energy GCal/tcs GHG Emissions tCO₂e/ tcs 	6.94 3.39	5.65 1.95	19% 42%	 Transition from thermal to renewable energy Reduction of fuel rate in BF and DRI Increased use of scrap in steel making Energy efficiency and process efficiency improvements through BATs Process improvements based on the World Steel 'Step Up' global benchmarking process
	Water Security	 Specific water consumption (steel production) (m³/tcs 	3.60)	2.21	39%	 Maintaing zero liquid discharge across operations Installation of technology for reduction of fresh water in cooling towers Adopting digitalisation for better water control and monitoring
İ	Waste	 Specific Waste (Kg/tcs) Waste Recycled (%) 	NC 62	677 100	- 38pp	 Integrated Strategy towards efficient waste management Focus on 'Zero waste to Landfill' Promoting Circular Economy
H	Air Emissions	 Specific process du emissions (Kg/tcs) 	st 0.93	0.26	70%	 Adoption of best avialable technologies like MEROS in sintering, Oven pressure Control technology and CDQ in Coke Plants, TRT's in BF SOx & NOx emission targets for FY30 have been revised to 0.82 kg/tcs and 0.91 kg/tcs respectively
E	Biodiversity	 Biodiversity at our operating sites 	-	Achieve 'no net loss' of biodiversity		 Continue to enhance Biodiversityat all our locations and operations to acheive 'no net loss' Increase green cover across operations

JSW Steel Q2 FY23 Results Presentation

Health & Safety



JSW is committed to providing a safe and healthy working environment and achieving an injury- & occupational illness-free workplace.

Our vision is to achieve 'Zero Harm'

Building a Culture of Health & Safety



Health & Safety Initiatives

- India's most sophisticated Safety Experience Centre inaugurated In Vijayanagar
- Launch of Safety Charter for Steel & Coated plants
- Cluster of Safety Excellence launched in July 2022 to improve Safety Standards
- 140,000 + safety observations carried out in Q2 FY23
- 8500+ Inspections and Audits at plants in Q2 FY23



Competency Development

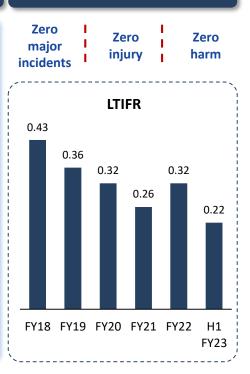
- "Manthan" program for Skill assessment of existing manpower using CUDBAS* approach initiated at JSW Coated plants
- 6600+ Safety E-Learning Modules completed in Q2 FY23
- 40+ Contractors assessed through JSW CARES (Contractor Assessment & Rating for Excellence in Safety) during Q2 FY23
- 200+ staff has undertaken safety champions program and successfully qualified as "Safety Champions"



Awards & Recognitions

- Dolvi & Salem Works won "Platinum Award" in the ICC National Occupational Health & Safety Awards – 2022
- Dolvi works won gold award of "Occupational Health & Safety Award-2022" from Grow Care India.
- JSW Steel Salem Works won Platinum Award at Apex India Safety Award 2022

JSW's Roadmap to Vision 000



JSW Steel Q2 FY23 Results Presentation

*CUDBAS – Curriculum Development Method based on Ability Structure Note: All figures are for JSW Steel's integrated steel plants at JSW Steel standalone.

Our Communities







Wega health and cancer detection camp in Odisha



Eye camps to extend Vision Screening and Correction at Vasind & Dolvi



Classrooms in 9 schools renovated in Kalmeshwar, Maharashtra



JSW Shakti: Entrepreneurship Development and Women Empowerment program

Sustainability Initiatives & Recognitions



Initiatives - Decarbonisation in Focus



- SEED (Sustainable Energy Environment and Decarbonisation) program initiated at Vijayanagar
- Aimed at building granular shop-specific climate action plans with clear emission baselines, targets and charters



JSW Steel and SMS Group, Germany sign an MoU for Decarbonization Projects



Li-ion battery operated coil transfer cars at JSW Steel Coated plants to reduce emissions

°CLIMATE GROUP EV100+

JSW Steel joins EV100+ as a Founding Member

United Nations Global Compact

JSW Steel becomes a participant of the United Nations Global Compact



Recognitions

Gold Award 12th Exceed Environment Award 2022

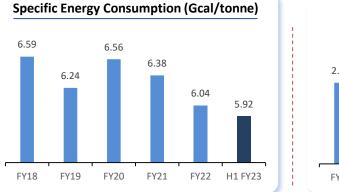


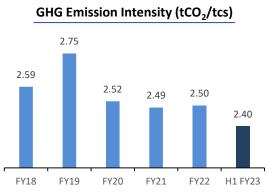
Platinum Award Grow Care India Environment Excellence Award 2021



Environmental Performance

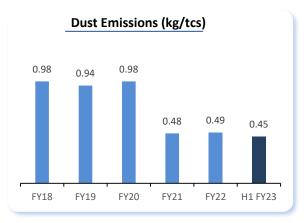


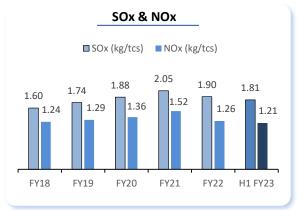


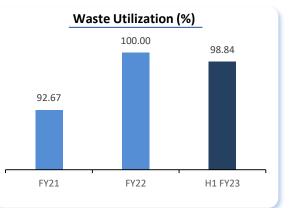


Specific Freshwater Consumption (m³/tcs)









JSW Steel Q2 FY23 Results Presentation

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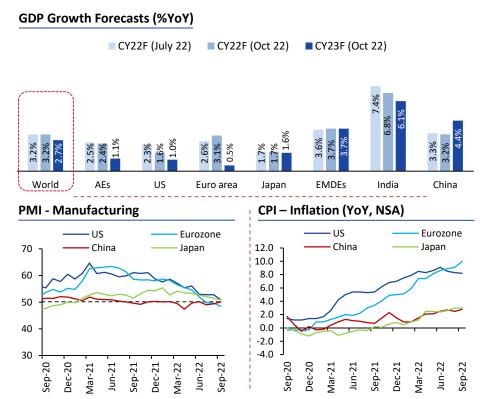
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Global Economy

JSW Steel Q2 FY23 Results Presentation





- IMF highlights risks to global growth driven by high inflation, policy tightening and ongoing Ukraine conflict. Global growth forecast for 2022 unchanged, 2023 reduced to 2.7% (-0.2%).
 Aggressive Fed tightening causing imbalances as USD strengthens
- US: Falling real disposable incomes impacting consumer demand while high interest rates are hurting real estate. Strong labour markets and high inflation resulting in continued aggressive tightening by the Fed
- **Europe:** Growth slowdown is likely to deepen in 2HCY22 with energy shortages, high inflation and rapid tightening by ECB. Tourism has seen some recovery but outlook remains weak for industrial production
- Japan: Currency depreciation to hurt trade balance as weak global demand keeps exports subdued. Modest wage growth amidst rising inflation to hurt consumption. Accomodative policy stance remains key risk as inflation continues to rise
- **China:** Strained property sector, continued Covid lockdowns and weakening global demand is hurting growth. Policy actions following the CPC meet could drive recovery

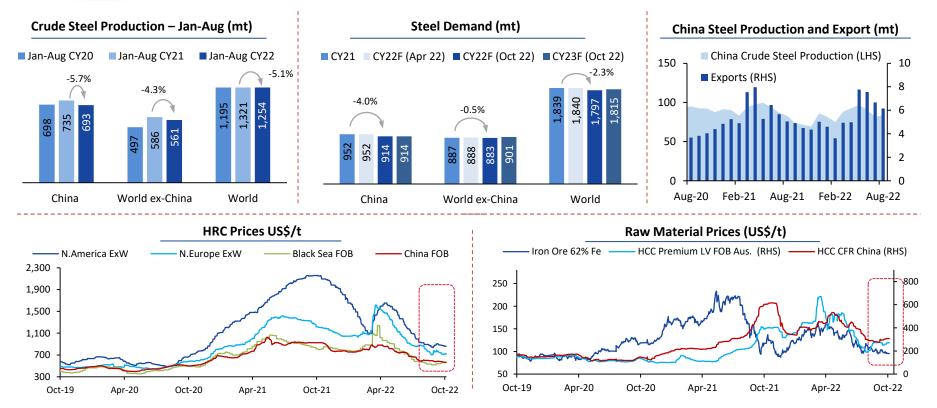
Monetary tightening, energy shortages, geopolitical risks and strong USD are weighing on global growth

Source: IMF: World economic outlook Oct'22; Bloomberg.

Note: * GDP forecast for India pertains to fiscal year. EMDEs: Emerging Market and Developing Economies, AEs: Advanced Economies

Global Steel



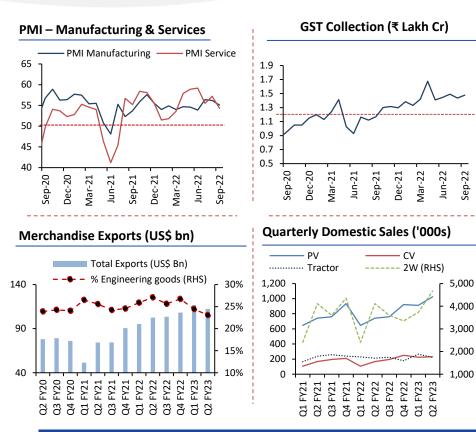


Steel prices stabilised following correction; coking coal remains elevated

JSW Steel Q2 FY23 Results Presentation Source: World Steel Association (WSA), Bloomberg, Platts and NBS China.

Indian Economy





- Normalisation of economy with robust high-frequency indicators. India has one of the highest Manufacturing and Services PMI's among major economies.
- Govt. continues to focus on infrastructure on the back of robust tax collections, as well as manufacturing:
 - Gati Shakti: National Logistics Policy announced in September
 - Growing merchandise exports following record FY22, though global slowdown will be a headwind
 - Domestic defense production, and exploring export opportunities
 - PLI scheme for manufacturing is driving private capex
- Residential real estate sector seeing continued strength, with strong sales and new launches, and high affordability
- Auto: Strong demand with chip shortage abating
- Global slowdown, monetary tightening by DM central banks and further geopolitical disruptions are major risks. Macro imbalances could emerge despite relatively strong fundamentals

India remains fastest growing large economy; global slowdown will be a headwind

Sep-22

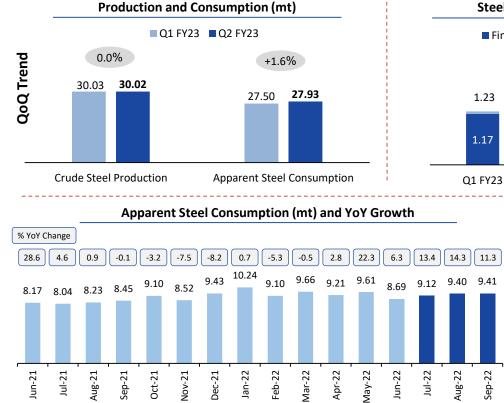
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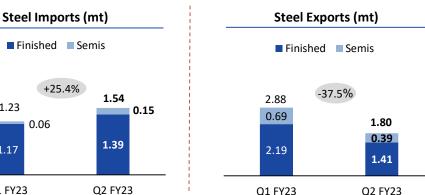
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JSW Steel Q2 FY23 Results Presentation Source: MOSPI. SIAM. TMA. Ministry of Commerce, EEPC, PIB

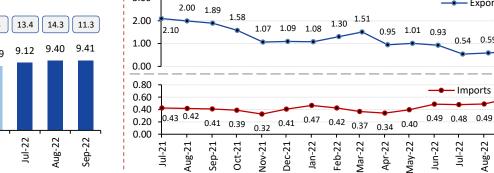
Indian Steel







Monthly Steel Imports (mt) and Exports (mt) ---- Exports



3.00

Stable domestic demand; falling exports and rising imports is a concern

Sep-22

0.59 0.67

Aug-22

Jul-22

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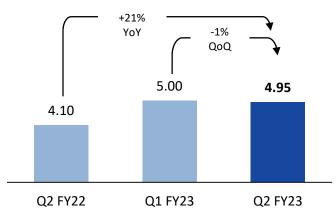
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Quarterly Volumes – Standalone



Steel Sales



Crude Steel Production

	$- \frac{+32\%}{Y_0Y} {\begin{pmatrix} & +24\% \\ Q_0Q \end{pmatrix}}$	$\overline{}$
	_	5.01
3.79	4.03	
Q2 FY22	Q1 FY23 C	2 FY23

	Q2 FY22	Q1 FY23	Q2 FY23
Flat	2.79	3.60	3.57
Long	0.92	1.04	1.10

	Q2 FY22	Q1 FY23	Q2 FY23
Flat	2.61	3.03	3.60
Long	0.95	0.87	1.18
Semis	0.22	0.13	0.23

Crude Steel Production Total Sales Share of VASP **Domestic Sales** VASP Other Export Domestic OEM/Industrial Retail Auto 5.07mt 5.63mt Q2 Q2 5.57 FY23 44% 13% 43% **FY23** 90% +30% -1% QoQ QoQ 3.45mt 01 4.33mt 01 5.62 47% 35% 18% FY23 FY23 80% 2.37mt 3.83mt Q2 🔹 Q2 48% 33% 19% 4.10 FY22* FY22 62%

Q2 FY23 Volumes – Consolidated India Operations



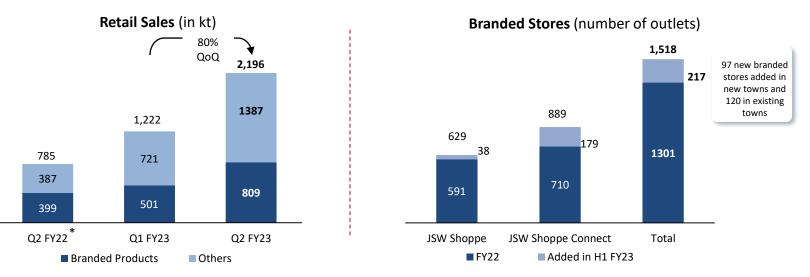
- Consolidated sales (incl. BPSL) increased by 47% YoY, aided by contribution from BPSL & Dolvi Phase-II. The 30% QoQ increase is driven by higher domestic sales
- Exports fell sharply, -62% YoY and -37% QoQ on imposition of export duty in May 2022
- VASP volumes up 24% QoQ; share of VASP in total sales maintained at >50%
- Supplies to Auto sector up 52% YoY and 9% QoQ vs. Auto industry volume growth[#] at +38% YoY and 11% QoQ
- Sales to Appliances sector up 23% YoY, down 19% QoQ; sales to Renewables (solar & wind) segment up 78% QoQ

JSW Steel Q2 FY23 Results Presentation

All figures are in million tonnes. *Excludes BPSL. BPSL became a subsidiary from 1st October 2021. Total sales comprises JSW Steel Indian operations, after netting-off inter-company sales.# PV and CV volumes (SIAM). Value-added products include HRPO, CRFH, CRCA, Elec. Steel, Galvanised, Colour Coated, Tinplate and Special Bars and Rounds. Special products include HR Special, TMT Special and WR Special.

Retail Segment and Branded Stores Highlights





- Strong distribution channel of 1,892 points
 - o 629 JSW Shoppe spread across urban areas
 - $\circ~$ 889 JSW Shoppe Connect to cater semi-urban and rural areas
 - o 374 JSW distributors
- 217 new branded stores added in H1 FY23
- 720 new branded stores added in the last 18 months (472 in new towns and 248 in existing towns)

JSW Steel Q2 FY23 Results Presentation

Data pertains to JSW Steel Indian operations including BPSL, and after netting-off inter-company sales. * Excludes BPSL. BPSL became a subsidiary from 1st October 2021.

Q2 FY23 Production & Sales Summary

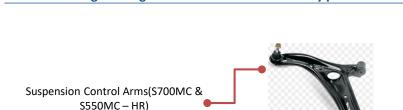


In million metric tonnes

	Q2 F	Y23	H1 FY23		
Particulars	Crude Steel Production	Sales	Crude Steel Production	Sales	
Consolidated Indian Operations	5.57	5.63	11.19	9.96	
Joint Control Entity:					
JSW Ispat Special Products Ltd.	0.03	0.03	0.13	0.16	
Indian Operations incl. Joint Control*	5.60	5.67	11.32	10.12	
JSW Steel USA Ohio	0.08	0.11	0.24	0.26	
Total Combined Volumes	5.68	5.77	11.56	10.38	

15 Grades/Products Approved in Q2 FY23





Hot Rolled: High Strength Steel for Auto sub assembly parts

Electrical Steel: Fully Processed for Stator/Rotor & Pump Motor Core



Mixer Motor(50C600 -Electrical Steel, Fully Processed)



Low voltage Industrial Motor(50SP660 – Electrical Steel, Semi Processed)



Pump Motor Core(50SP660- Electrical Steel, Semi Processed)

Low Carbon Cold Rolled Steel: Bearings Enclosure & Home Appliances



Needle Bearing Cage (JIS G3141 SPCC –CRCA) Channel/Drawer slider(SPCC-4D – CRCA)

Bearing Cages(IS 513 2016 CR3 – CRCA)



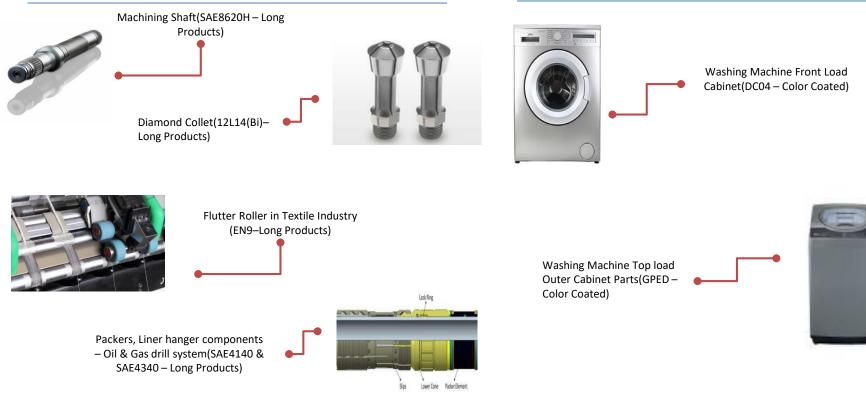


15 Grades/Products Approved in Q2 FY23



Color Coated (PPGI) for Home Appliances: Washing Machine Cabinet

Special Alloy Steel Grade for Auto & OEMs: with Hardening, Casing characteristics & Forging Applications



JSW Steel Q2 FY23 Results Presentation

Brand Initiatives and Customer Engagement



Festive Engagement







- JSW Colouron+ campaign during Onam featuring caricatures of Mollywood characters utilizing OOH, Digital & TV
- JSW Platina: Sustainable Tin packaging for Ganeshotsav & Onam gifts

JSW Roof To Dream CSR initiative



Refurbishing school infrastructure with roofing products: 6 schools refurbished in Gujarat, with target to complete 50 in FY23

Recognitions







'Iconic Brands of India for 2022' By Economic Times

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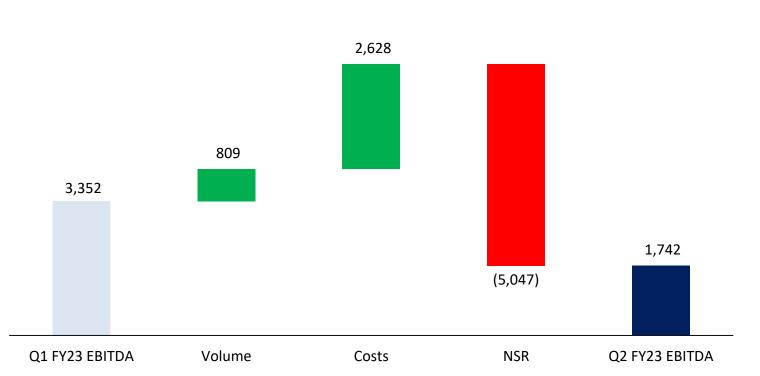
Financials – Standalone



Particulars	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	32,494	31,105	28,000	118,820
Operating EBITDA	1,742	3,352	8,673	31,868
Other Income	422	283	919	1,929
Finance Cost	1,093	1,030	802	3,849
Depreciation	1,207	1,177	1,051	4,511
Exceptional Gain/(Loss)	-	-	-	(722)
Profit/(Loss) before Tax	(136)	1,428	7,739	24,715
Tax Expense/(Credit)	(45)	472	2,356	8,013
Profit/(Loss) after Tax	(91)	956	5,383	16,702
Diluted EPS*	(0.38)	3.95	22.27	69.10

Operating EBITDA Movement Q2 FY23 – Standalone





JSW Steel Coated Products (Consolidated)



Million tonnes

Volumes	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Production (GI/GL + Tin)	0.68	0.68	0.75	2.93
Sales	0.79	0.68	0.82	3.22

Key P&L data	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	6,723	6,891	8,331	31,775
Operating EBITDA	(79)	(154)	1,032	2,890
Profit/(Loss) after Tax	(260)	(209)	742	1,886

Bhushan Power and Steel Ltd (BPSL)



Million tonnes

Volumes	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Crude Steel Production	0.63	0.61	0.69	1.34
Steel Sales	0.64	0.48	0.76	1.36

₹ crore

Key P&L data	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	4,805	4,704	6,478	11,208
Operating EBITDA	(183)	698	2,022	3,100
Profit/(Loss) after Tax	(340)	221	1,443	2,062

Note: BPSL became a subsidiary with effect from 1st October 2021, as JSW Steel increased its stake in BPSL to 83.28% from 49% earlier. Columns for FY22 above comprise only H2 FY22 numbers.

Operational Performance – Ohio, USA



Net tonnes

Operational	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Production - Crude Steel	90,709	174,398	168,122	605,657
Sales - Slab	63,614	65,749	73,275	213,175
Sales - HRC	52,862	108,365	89,072	318,493

US\$ mn

Key P&L data	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	105.51	200.35	200.83	638.82
Operating EBITDA	(40.25)	1.14	48.28	119.86



Net tonnes

Production	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Plate Mill	77,172	87,213	73,274	292,037
Pipe Mill	4,969	4,658	4,890	12,845

Net tonnes

Sales	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Plate Mill	74,665	81,788	63,565	266,575
Pipe Mill	4,576	4,663	5,219	12,383

US\$ mn

Key P&L data	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	158.44	177.63	105.36	457.66
Operating EBITDA	24.73	33.06	13.16	80.04

Operational Performance – Piombino, Italy



tonnes

Production	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Rolled Products (Bars, Wire Rod & Rails)	65,227	79,558	57,325	319,316
Grinding Balls	10,680	16,739	7,269	49,465

tonnes

Sales	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Rolled Products (Bars, Wire Rod & Rails)	57,116	72,701	70,142	315,459
Grinding Balls	8,488	14,071	10,907	56,324

€mn

Key P&L data	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	70.22	86.87	64.56	309.12
Operating EBITDA	1.03	4.00	6.10	(6.42)

Joint Controlled Entity: JSW Ispat Special Products



Million tonnes

Key Metrics	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Crude Steel Production (mt)	0.03	0.11	0.13	0.58
Steel Sales (mt)	0.03	0.12	0.14	0.58

Key P&L data	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	758	1,665	1,437	6,061
Operating EBITDA	(92)	17	83	472
Net Profit/(Loss) After Tax	(209)	(92)	(37)	1

Financials – Consolidated



₹	cro	re
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Particulars	Q2 FY23	Q1 FY23	Q2 FY22	FY22
Revenue from Operations	41,778	38,086	32,503	146,371
Operating EBITDA	1,752	4,309	10,417	39,007
Other Income	188	189	946	1,531
Finance Cost	1,523	1,422	936	4,968
Depreciation	1,805	1,778	1,239	6,001
Share of Profit/ (Loss) of Joint Ventures & Associates	(56)	(17)	603	917
Exceptional Gain/(Loss)	591	-	-	(741)
Profit/(Loss) before Tax	(853)	1,281	9,791	29,745
Tax Expenses	62	442	2,612	8,807
Profit/(Loss) after Tax	(915)	839	7,179	20,938
Diluted EPS *	(3.53)	3.46	29.67	85.49

Q2 FY23 Results – Drivers of Performance (Standalone)

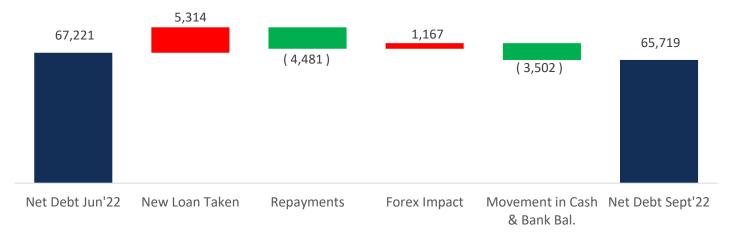


Volumes	 Operated at 86% capacity utilization for the standalone operations (incl. Dolvi Phase-II). Iron ore availability issues and maintenance shutdown impacted utilisation levels. Sales volumes grew by 24% QoQ driven by higher domestic sales, while exports were lower due to imposition of export duty in May 2022 	
Realisation	Net sales realisation fell 14% QoQ due to fall in global prices	
Operating Costs	 While Operating Costs are lower QoQ due to fall in raw material prices; however the correction in raw material prices is less than the fall in steel prices, and there is a lag effect of raw material costs flowing through the Company's P&L Operating Costs adversely impacted by unrealised MTM losses on forex loans, NRV (Net Realisable Value) provisions, inventory losses and payment of export duties 	
Finance Costs	Finance costs increased 6% QoQ due to higher benchmark interest rates	
Other Income	Other Income increased primarily due to receipt of interest from overseas subsidiaries	

Net Debt Movement – Consolidated



₹ crore

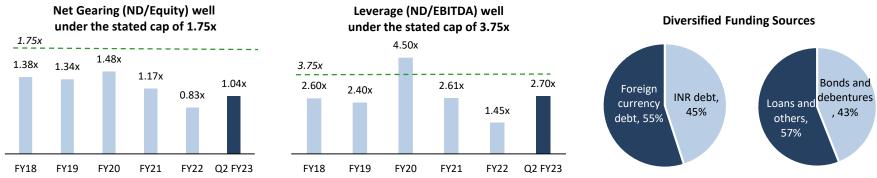


Particulars	30.09.2022	30.06.2022	30.09.2021
Net Debt (₹ Cr)	65,719	67,221	55,394
Cash & cash equivalent (₹ Cr)	13,291	9,789	15,009
Net Debt/Equity (x)	1.04	0.98	0.92
Net Debt/EBITDA (x)	2.70	2.03	1.58

JSW Steel Q2 FY23 Results Presentation Note: Net Debt excludes Acceptances. Net Debt/EBITDA on LTM basis

Strong Balance Sheet





Strong Liquidity and Credit Ratings

- Cash and Cash equivalents of ₹13,291 crore
- Credit Ratings:
 - International: Moody's: Ba1 (Stable Outlook) and Fitch: BB (Stable Outlook)
 - o Domestic: CARE: AA (Stable Outlook), ICRA: AA (Stable Outlook), IndRa: AA (Stable Outlook)

Debt Profile

- Access to diverse pools of liquidity. Strong relationships with domestic and international banks and financial institutions
- Net Gearing and Leverage well under stated caps of 1.75x and 3.75x, respectively
- Successfully raised US\$3.69bn through global bond markets since 2014
- Issued global steel industry's first USD Sustainability Linked Bond in September 2021

Agenda





Sustainability

Business Environment

Operational Performance

Financial Performance

Outlook & Project Updates

Digitalisation at JSW Steel

Key Project Updates - Vijayanagar



5mtpa brownfield project

- Construction activities for all packages underway
- Equipment erection commenced for all packages
- Project to be completed by FY24

Coke Oven Plant

- 1.5 mtpa Coke Oven battery: Battery A commissioned in September 2022. Battery B expected commissioning by Q1 FY24
- Capacity enhancement of further 1.5 mtpa to support the 5 mpta steel-making expansion. Phased commissioning in FY24



5mtpa expansion: Blast Furnace under construction

Key Project Updates – BPSL



Phase-I expansion to 3.5 MTPA

- Major facilities completed viz. Sinter Plant 2, VPSA* Oxygen units and modification of EAF, SMS and Casters
- Expected ramp-up by Q4 FY23



2nd Filter Press at BPSL



SMS-2 construction at BPSL

Phase-II expansion to 5 MTPA

- Long lead-time items ordered (new Wire Rod Mill-2 and SMS-2, PCI upgradation for BF-1 & 2)
- Civil work & Structural Erection work in progress in new Wire Rod Mill-2 and SMS-2 Project
- Project to be completed by FY24

Key Project Updates – Downstream



Vasind and Tarapur: Downstream projects

- 0.5mtpa Continuous Annealing Line at Vasind
 - Commissioned in August 2022
- Second Tinplate line of 0.25 mtpa at Tarapur
 - Commissioned in September 2022

Other Downstream projects

- 0.25 MTPA Colour Coating line at Rajpura, Punjab
 - $_{\odot}~$ To be commissioned in Q4 FY23 ~
- 0.12 MTPA Colour Coating line in Jammu & Kashmir
 - $_{\circ}~$ To be commissioned in Q1 FY24 ~



Second Tinplate line at Tarapur

Agenda





Sustainability

Business Environment

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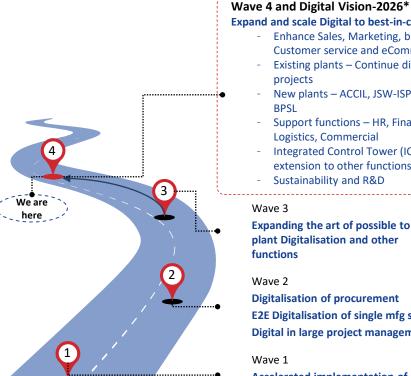
Financial Performance

Outlook & Project Updates

Digitalisation at JSW Steel

Digitalization: JSW's Approach & Impact Created





Expand and scale Digital to best-in-class: Enhance Sales, Marketing, branding, Customer service and eCommerce Existing plants – Continue digital projects New plants – ACCIL, JSW-ISPL, JSW-

- Support functions HR, Finance, Logistics, Commercial
- Integrated Control Tower (ICT) extension to other functions
- Sustainability and R&D

Expanding the art of possible to E2E plant Digitalisation and other functions

Digitalisation of procurement E2E Digitalisation of single mfg shop Digital in large project management

Accelerated implementation of select use cases across value chain





Employees engaged

in the digital journey



Digital lighthouses and projects

Created

Guiding principles behind Digitalisation



Continuous

improvement

• Fail-fast approach

• Discreet problems

Value lens

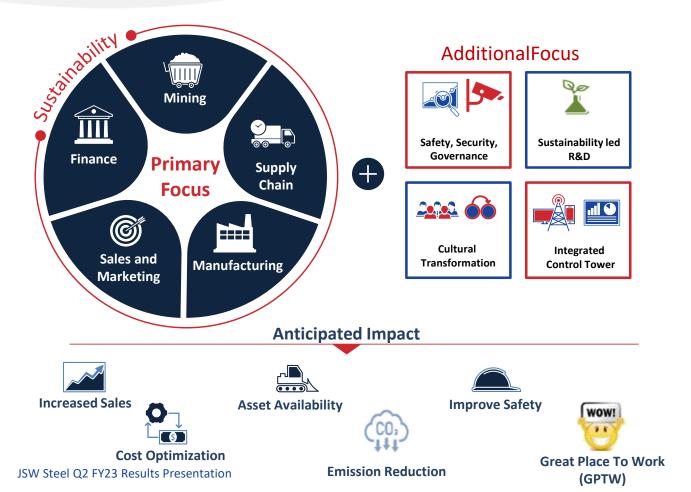
- ROI key to investment
- Safety added focus
- Customer, Supplier &
- **Employees** Experience



- Nurture inhouse talent
- Promote Horizontal deployment
- PMO & Governance

JSW Steel's Digital Focus Areas





Technologies Used

Core Systems (SAP, SalesForce, Microsoft Azure, DarwinBox), IoT, AI/ML, Analytics, Cloud/Edge Computing, RPA, Intelligent Cameras → Leveraging JSW Digital team, Tech Partners and Startup ecosystem

End-to-End Functional Transformation focus

From point projects to E2E Transformation approach enabled by platform-driven strategy



Target 9000 hours of Data
Science training in FY 2022-23
Tech sessions, Online courses,
Symposiums enabled through
Cultural Transformation efforts

JSW Steel's Data Sciences initiatives



(6) Integrated Manufacturing Analytics

- Integrated Control Tower (ICT): Persona-based manufacturing dashboards to provide singleview for all plants for the leadership team
- Effective Root-Cause Analytics (RCA) to drive corrective action
- Access to historical data for trend analysis
- Automated data capture for 90% KPIs directly from source systems

(5) Safety and Security Improvements

 Digital Vision Platform (DVP) for intelligent safety and security surveillance resulting in reduction in accidents

(4) Business Growth

- Construction and Infrastructure (C&I) "Demand Sentinel" analytics and dashboards for sales activity prioritization and acceleration
- Optimization of Non-Confirmed Orders (NCO) to reduce liquidation days



(1) Process Improvement

- Raw material blend optimization
- Defect detection using video analytics
- Optimization of arcing time
- Automation of EOF blow profiles

(2) Capital Projects, Digital Twins and Predictive Maintenance

- Drone-based monitoring of capital project progress
- Drone-based structural monitoring of equipment, that are difficult to access and inspect, resulting in preventive maintenance activities
- Digitalization of maintenance activities across various steel plants saving around 1,000 person-hours of downtime and reduction in manual maintenance activities

(3) Energy Optimization and Sustainability

- Dashboards and analytics for Emissions management
- Real-time modeling to forecast power consumption demand within 15 minutes blocks

BETTER EVERYDAY



THANK YOU

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