

То	Date of Submission: 06 <sup>th</sup> November 2017	
Secretary	To	
Listing Department	Secretary	
BSE Limited	Listing Department	
Department of Corporate Services	National Stock Exchange of India Limited	
Phiroze Jeejeebhoy Towers,	Exchange Plaza, Bandra Kurla Complex	
Dalal Street, Mumbai – 400 001	Mumbai – 400 050	
Scrip Code - 539551	<b>Stock Code- NH</b>	

Dear Sir/Madam,

### Sub: Investor Presentation for the quarter and half year ended 30th September, 2017 and call invite.

With reference to the captioned subject, please find enclosed Investor Presentation for the quarter and half year ended 30<sup>th</sup> September, 2017 and call invite to discuss the Company's performance, on Tuesday November 07<sup>th</sup> 2017 at 3:30 pm IST.

Kindly take the above said information on record as per the requirement of Listing Regulations.

Thanking You,

Yours faithfully

For NARAYANA HRUDAYALAYA LIMITED

Sudhar)

Sridhar S. Group Company Secretary, Legal and Compliance Officer Encl: A/A



Narayana Hrudayalaya Limited

(Previously Narayana Hrudayalaya Pvt. Ltd.) CIN: U85110KA2000PLC027497 Registered Office: 258/A, Bommasandra Industrial Area, Anekal Taluk, Bangalore 560099 Corporate Office: 261/A, 2nd Floor, Bommasandra Industrial Area, Anekal Taluk, Bangalore 560099 Tel: +91 80 7122 2222 Fax: +91 80 2783 2648. www.narayanahealth.org



## Quarterly Presentation – Q2 FY18

November 2017

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Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions in India.

This communication is for general information purpose only, without regard to specific objectives, financial situations and needs of any particular person. This presentation does not constitute an offer or invitation to purchase or subscribe for any shares in the Company and neither any part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. The Company may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. This presentation can not be copied and/or disseminated in any manner.

## Narayana Health Key Highlights

**Operational and Clinical highlights** 

- Our superspeciality hospital at Vaishno Devi, Jammu performed its 5,000<sup>th</sup> dialysis in August 2017 (17th month of operations) cementing the facility's pre-eminence in nephrology in the northern region of the country
- Our hospital in Mumbai performed Extracorporeal Membrane Oxygenation (ECMO) on a little girl suffering from H1N1 and severe hypoxemic respiratory failure, the procedure being first of its kind in a paediatric case in Mumbai
- For the first time in Eastern India, a patient was successfully treated with Flattering Filter-Free Radiotherapy in Narayana Superspeciality Hospital, Howrah bolstering our reputation as a leading player in oncology
- Our hospital in Howrah successfully performed a complicated procedure involving Intra-Cardiac Repair for Tetralogy of Fallot along with a complete chest wall reconstruction on a 2-year-old girl
- NH won The Economic Times "The Best Asian Healthcare Brands 2017" award in September 2017
- SRCC Children's Hospital won "The Best Emerging Brand" award at the National Award for Marketing Excellence presented by Times Network in September 2017
- NH won "The Express Healthcare Excellence Award 2017" in Health Tourism category in September 2017
- Narayana Institute of Cardiac Sciences, Bengaluru was listed among "The Most Trusted Hospitals" in Bangalore by Reader's Digest in September 2017
  - Dharamshila Narayana Superspeciality Hospital, Delhi was listed among "The Most Trusted Hospitals" for oncology in Delhi by Reader's Digest in September 2017



Financial

Performance

- Operating revenue of INR 5,592 mn, an increase of 14.7% YoY
- EBITDA of INR 638 mn, reflecting an EBITDA margin of 11.4%
- Net debt of INR 3,375 mn as on 30<sup>th</sup> September, 2017, reflecting net debt to equity ratio of 0.34

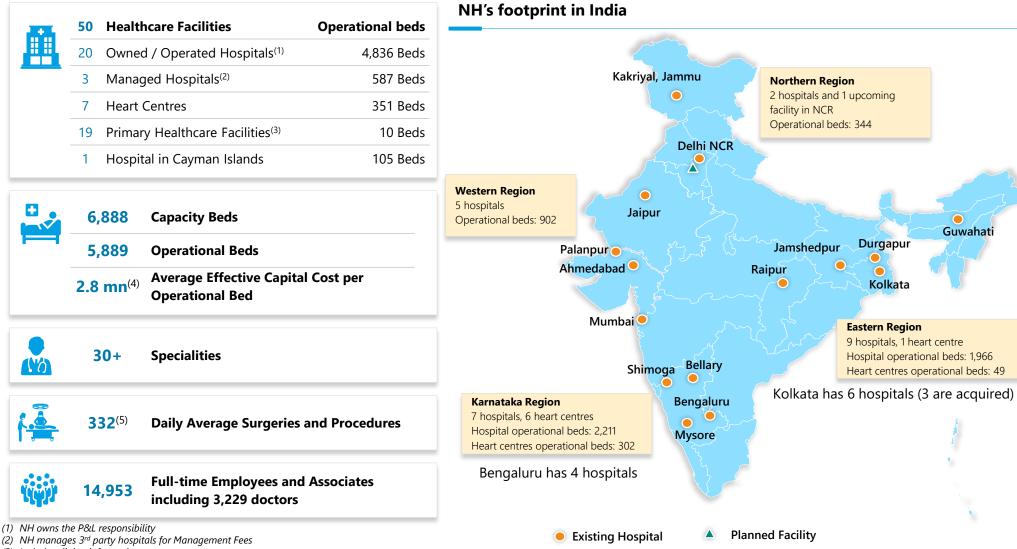


#### **Awards and Honors**

#### Leading Pan-India Multispeciality Healthcare Group

As on 1<sup>st</sup> October 2017

NH Narayana Health

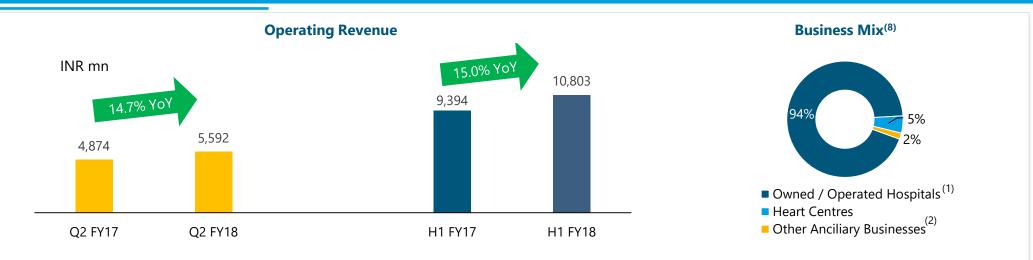


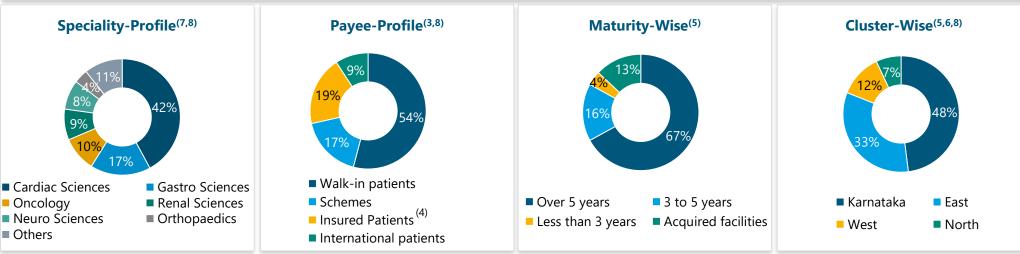
(3) Includes clinics, information centres, etc

(4) Based on (Gross Block for Fixed Assets (adjusted for non-cash government grant provision, non-cash financial lease for Dharamshila unit ) + Capital Work in Progress (CWIP)) / Number of operational beds as of 1st Oct 2017. excludes Managed Hospitals and Cayman facility

(5) Daily average calculated on a 92 days basis

# Narayana Health Revenue Mix





(1) NH owns the P&L responsibility

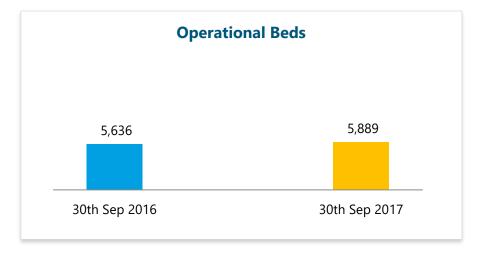
(2) Includes managed hospitals, clinics, learning and development, teleradiology, etc

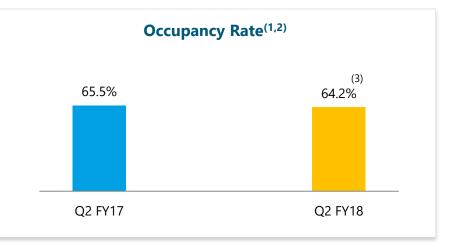
(3) As percentage of IP and OP revenue excluding Jammu, Dharamshila and clinics: Schemes include CGHS, ESIS, other state government schemes

- (4) Includes Insurance-covered patients, corporate patients (including public sector undertakings)
- (5) Calculated on operating revenue of owned / operated hospitals
- (6) Western cluster includes units at Ahmedabad, Jaipur, Raipur, Palanpur and Mumbai and Northern cluster includes units at Jammu and Delhi
- (7) Calculated on IP revenue; 6 core specialities (cardiac sciences, renal sciences, oncology, neurosciences, gastroenterology and orthopaedics) account for ~89% of IP revenue in Q2 FY18, excludes Jammu and Sciences data

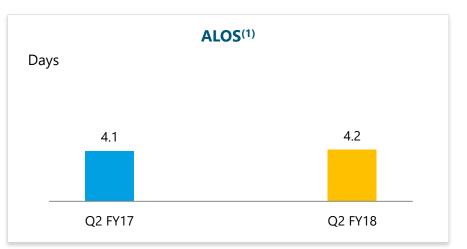
(8) Figures might not add up to 100% due to rounding off

## Narayana Health Operational Review









(1) Excludes Managed Hospitals & Cayman facility

(2) Occupancy calculated on census beds

(3) Includes recently commissioned units in Delhi and Mumbai which are currently running at ~30% occupancy

## Narayana Health Regional Split

Region	Hospitals <sup>(1)</sup>	% of Hospital Operating Revenue <sup>(2,5)</sup>	% of Hospital Operational Beds <sup>(1)</sup>	<b>Operational Parameters</b> <sup>(2)</sup>
Karnataka Region	<b>7</b> <sup>(3)</sup>	YoY Growth	41%	ARPOB (INR mn) Occupancy 7.8 69%
Eastern Region	<b>9</b> (3)	33%	36%	7.1 72%
Western Region	<b>5</b> <sup>(3)</sup>	12% 9%	17%	7.4 52%
Northern Region	2	7% 321% <sup>(4)</sup>	6%	10.2 49%

(1) Includes Managed hospitals and excludes Cayman facility

- (2) Excludes Managed hospitals and Cayman facility
- (3) Karnataka, Eastern and Western clusters include 1 managed hospital each
- (4) Dharamshila unit was not there in Q2 FY17
- (5) Figures might not add up to 100% due to rounding off

- Karnataka cluster includes NICS, MSMC, units at Shimoga, Mysore, HSR, Whitefield and Bellary
- Eastern cluster includes RTIICS, RNN, NSC, Barasat, Guwahati, 2 units of MMRHI, Jamshedpur and Durgapur
- Western cluster includes units at Ahmedabad, Jaipur, Raipur, Palanpur and Mumbai
- Northern cluster includes units at Jammu and Delhi

# Narayana Health Maturity Profile

	Maturity <sup>(1)</sup>	Hospitals <sup>(2)</sup>	% of Hospital Operating Revenue <sup>(3)</sup>	% of Hospital Operational Beds <sup>(2,6)</sup>	Key Performance Indicators <sup>(3)</sup>
	Over 5 years	8	YoY Growth	53%	ARPOB (INR mn) Occupancy <sup>(5)</sup> EBITDAR Margin <sup>(4)</sup> 8.0 70% 24.7%
_	3 to 5 Years	6	16%	18%	6.4 63% 11.0%
	Less than 3 years	5	4% 96%	15%	7.4 56% -37.1%
	Acquired Operations	4	13% 49%	13%	7.5 58% 11.8%

(1) Maturity determined as on 31<sup>st</sup> March'17

(2) Includes Managed hospitals and excludes Cayman facility

(3) Excludes Managed hospitals and Cayman facility

(4) EBITDA before rental/revenue share and before allocation of any corporate expenses

(5) Occupancy is calculated on Census beds

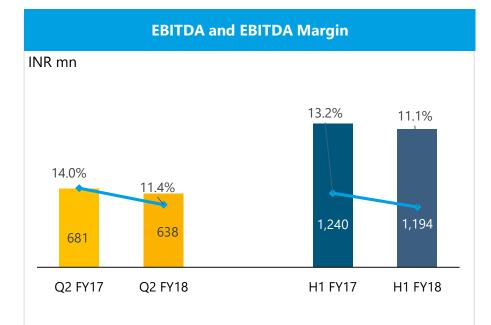
(6) Percentages in pie might not add up to 100% due to rounding off

- Over 5 years include NICS,MSMC, RTIICS, units at Jaipur, Raipur, Jamshedpur and 2 other units at Kolkata viz. RTSC, RNN - 3-5 years include units at, Ahmedabad, Mysore, Shimoga, HSR, Whitefield and Guwahati

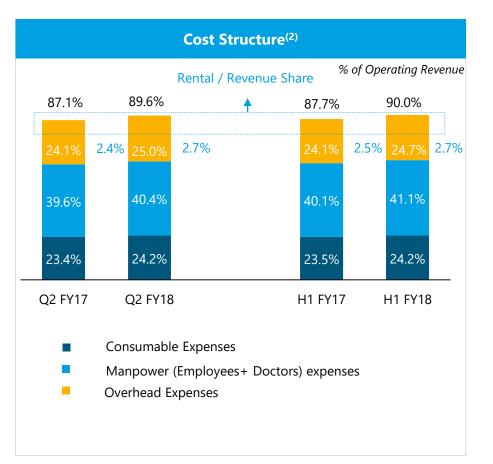
- Less than 3 years include 3 managed hospitals and 2 units at Kakriyal and Mumbai

- Acquired facilities include 2 units of MMRHL, Kolkata, units at Barasat (Kolkata) and Dharamshila

## Narayana Health Profitability Snapshot



- Heart Centres clocked an EBITDAR margin of 8.4%<sup>(1)</sup> in Q2 FY18
- Hospital at Cayman Islands achieved operating revenue of USD 11.6 mn and EBITDA of USD 1.8 mn in Q2 FY18, reflecting a margin of 15.9%



(1) EBITDA before rental/revenue share and before allocation of any corporate expenses

Consumable Expenses = Purchase of medical consumables, drugs and surgical equipment net of changes in inventories of medical consumables, drugs and surgical equipment; Manpower (Employees and Doctors) expenses = Employee benefits + Professional fees to doctors; Overhead expenses = all other expenses

<sup>(2)</sup> Categories have been calculated as

### **Financial Performance**

#### Figures in INR mn, unless stated otherwise

Profit and Loss Statement <sup>(1)</sup>			
Particulars (INR mn)	Q2 FY18	H1 FY18	
Total Operating Revenue	5,592	10,803	
Purchase of Medical Consumables, Drugs and Surgical Equipment	1,355	2,615	
Employee (Excluding Doctors) Expenses	1,012	2,011	
Doctors Expenses	1,247	2,426	
Other Admin Expenses	1,396	2,665	
Total Expenses	5,011	9,718	
Other Income	57	109	
EBITDA	638	1,194	
Depreciation and Amortization	285	504	
Finance Costs	78	181	
Profit before share of loss of equity accounted investees and income tax	264	499	
Share of loss of equity accounted investees (Share in loss of associates and MI)	2	27	
Profit before Tax	262	472	
Tax Expense	97	197	
PAT after MI and share of associate	165	275	
Total Comprehensive Income, net of tax	162	273	

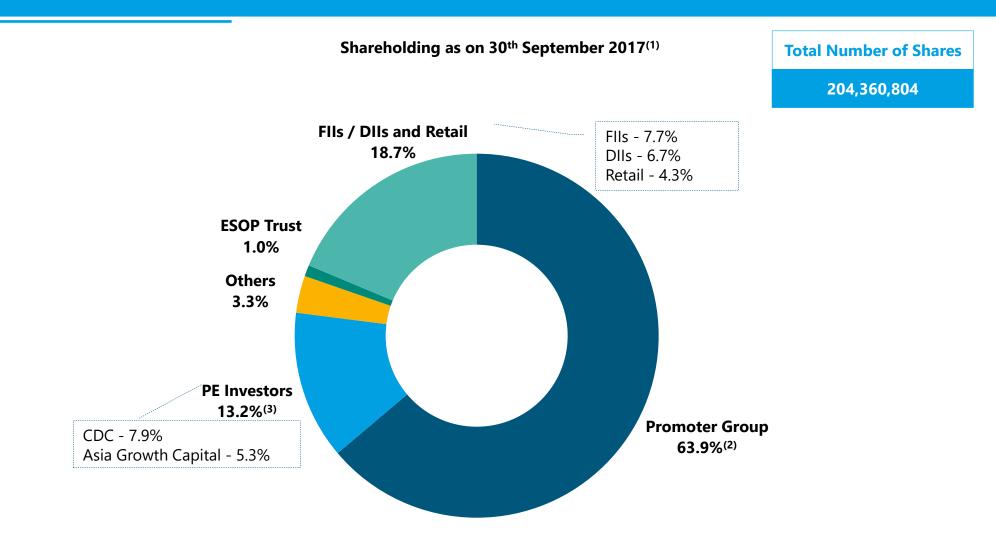
Key Balance Sheet Items <sup>(1)</sup>	
Particulars	30 <sup>th</sup> Sept 2017
Shareholder Equity	9,943
Total Debt	3,645
Long-Term Debt	3,171
Short-Term Debt	474
Net Block	11,167 <sup>(2)</sup>
Goodwill	581
Non-Current Investment	958
Net Receivables	2,040
Cash and Cash Equivalents 27	

## As on September 30th, 2017, the consolidated net debt was Rs 3,375 mn, representing a net debt to equity ratio of 0.34

(1) Figures might not equal the reported numbers due to rounding off

(2) Net Block includes non-cash government grant provision of Rs 1,436 mn and non-cash lease provision of Rs 342 mn

### Narayana Health Shareholding Pattern



(1) Percentages might not add up to 100% due to rounding off

(2) Includes 2.8% held by NHAPL (Narayana Health Academy Private Limited)

(3) PE investors have been shareholders prior to the IPO

#### Q2 FY18 Result Conference Call

#### At 3:30 PM, IST on November 7<sup>th</sup>, 2017

Following the announcement of the second quarter (Q2 FY18) ended September 30<sup>th</sup>, 2017 results on November 6<sup>th</sup>, 2017, the management of Narayana Hrudayalaya Limited will host a conference call to discuss the Company's performance on November 7<sup>th</sup>, 2017 at 3:30 pm IST.

Details of the conference call are as under:

Date:	Tuesday, November 7 <sup>th</sup> , 2017
Time:	3:30 pm IST
Dial-in Numbers:	
Primary Number	+91 22 3938 1009
Local Access Number	3940 3977^
International Toll Free Numbers	USA - 1 866 746 2133
	UK - 0 808 101 1573
	Singapore - 800 101 2045
	Hong Kong - 800 964 448
Pre-Registration Facility	<u><i>Click here</i></u> to pre-register for the call and dial in directly without waiting for the operator.
Transcript	The transcript will be uploaded on our website www.narayanahealth.org

<sup>^</sup>Available in - Ahmedabad, Bangalore, Chandigarh, Chennai, Gurgaon (NCR), Hyderabad, Kochi/Cochin, Kolkata, Lucknow, Pune. Accessible from all carriers.

#### About Narayana Hrudayalaya Limited

Founded in 2000 by Dr. Devi Prasad Shetty and headquartered in Bengaluru, Narayana Hrudayalaya Limited is one of the leading healthcare service providers in India, operating a chain of multispecialty, tertiary and primary healthcare facilities. The Company has a network of 23 hospitals and 7 heart centres across India and a single hospital overseas in Cayman Islands with nearly 5,900 operational beds across all its centres and potential to reach a capacity of over 6,800 beds.