

January 29, 2023

The Secretary **BSE Limited** Pheeroze Jeejeebhoy Towers Dalal Street, Fort Mumbai - 400 001 Scrip Code: 531595 The Secretary National Stock Exchange of India Limited Exchange Plaza, 5<sup>th</sup> Floor Plot No- 'C' Block, G Block Bandra-Kurla Complex, Bandra (East) Mumbai – 400 051 Scrip Code: CGCL

#### Sub: Earnings Presentation Q3FY23

Dear Sir / Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and further to our letter dated January 25, 2023, intimating Earning Conference Call scheduled on January 30, 2023, we are attaching herewith presentation titled "CGCL Q3FY23 Earnings Presentation".

You are requested to take the same on record for dissemination to the stakeholders.

Thanking you,

Yours faithfully, for Capri Global Capital Limited

Yashesh Bhatt Company Secretary & Compliance Officer Membership No: A20491

Encl.: As Above

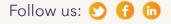


**Capri Global Capital Limited** (CIN: L65921MH1994PLC173469) 502, Tower - A, Peninsula Business Park, Senapati Bapat Marg, Lower Parel, Mumbai, Maharashtra - 400013 +9122 4088 8100/4354 8200 | contact@capriglobal.in | www.capriloans.in



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Q3FY23 Earnings Presentation 28<sup>th</sup> January 2023



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## **Business Performance**

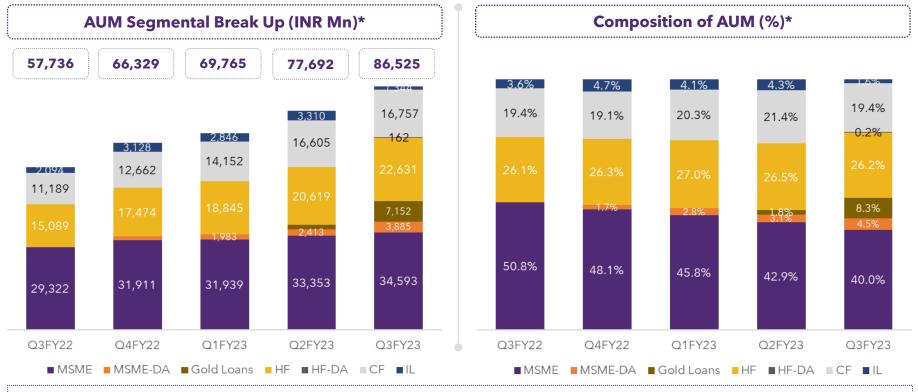


### **Executive Summary : Key Highlights**

- Cons. disbursals touched Rs18,105mn (43% YoY, 22% QoQ) led by a strong momentum in retail segments. Cons. AUM touched Rs86,525mn (50% YoY, 11% QoQ).
- Gold Loan disbursals constituted 43% of consolidated disbursals during Q3FY23. Live Gold Loan branches increased to 449 in Q3FY23 from 182 in Q2FY23.
- Car loan distribution franchise kept up the strong momentum; loan originations touched Rs16,920mn (3.1x YoY, 24% QoQ), net fee contribution at Rs333mn in Q3FY23.
- Cons. Net Profit at Rs374mn (-42% YoY, -33% QoQ) was subdued due to adverse cost-income ratio on account of aggressive organic expansion underway.
- Strong and well-funded balance sheet, CGCL CAR at 24.2%, CGHFL CAR at 38.8%.
- Gross Stage 3 ratio declined to 2.32% (-67bps YoY, -4bps QoQ); standard restructured assets declined to 1.8% of AUM (-210bps YoY, -49bps QoQ); collection efficiency at 101%.
- Branch count increased to 609 (5.7x YoY, 1.9x QoQ), group staff count at 7,983 (up 2.8x YoY, 20% QoQ).



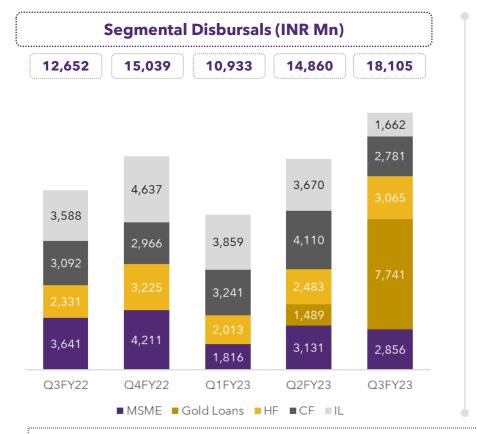
### **Business Update : Strong Growth Continues**



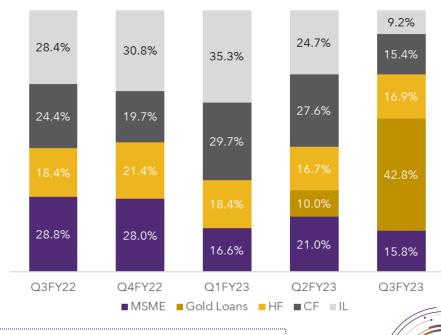
MSME-DA and HF-DA relates to off-balance sheet AUM comprising Direct Assignment (co-lending portfolio) in MSME and HF respectively.

\* As at the end of period indicated.

### **Disbursals : Share of Retail Disbursals Overtakes Wholesale**



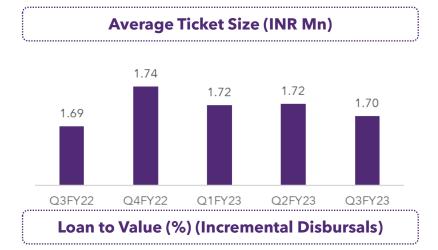
**Composition of Segmental Disbursals (%)** 

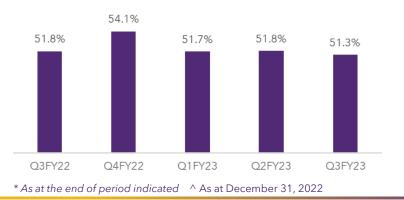


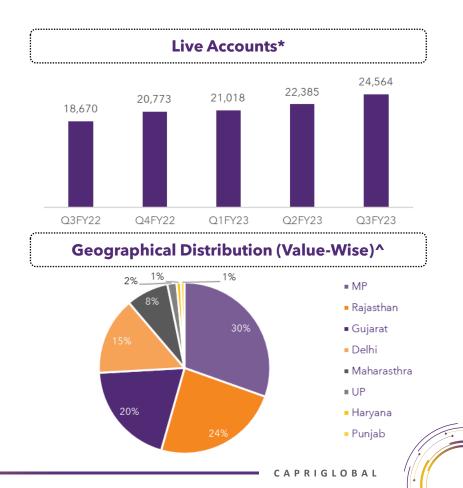
Note: Indirect Lending disbursals that we previously excluded from this graph, have now been included. Previous quarter data is suitably adjusted.

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### **MSME Business Update**







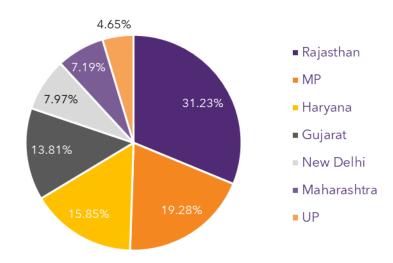
### **Gold Loan Business Update**

#### **Rapid Rollout In 7 States & UTs** .....

- Gold Loan business continued to scale-up rapidly after the launch in Aug'22 through 108 branches across 5 states and UTs.
- □ The network expanded to 449 exclusive branches in Q3FY23 from 182 exclusive branches across 7 states and UTs at end O2FY23.
- □ State-of-the-art and spacious branches with an average area of 600-800 square feet. All branches secured by Al-driven security systems, gold jewellery secured in vaults with SRD doors.
- Disbursals increased to Rs7,741mn in Q3FY23 from Rs1,480mn and achieved a closing AUM of Rs7,152mn over Rs1,392mn in O2FY23.
- Average disbursal yield of 15.22%, LTV at disbursal 74.2%.
- Assessed value of gold in custody Rs9,530mn (based on average spot rate for 22K gold).

#### Geographical Distribution (Value-Wise)\*

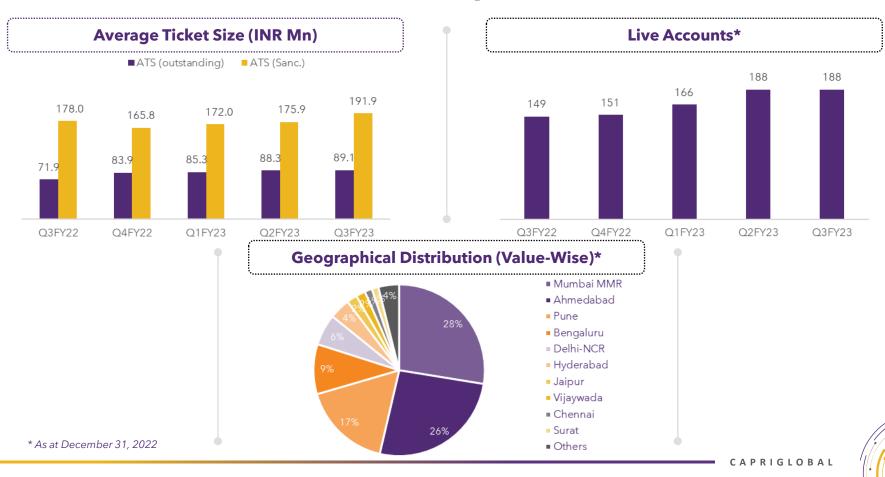
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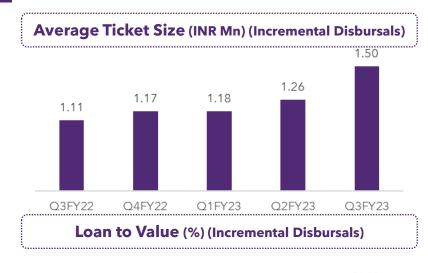
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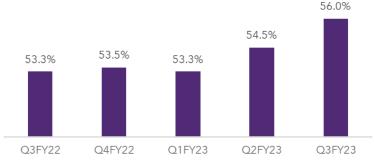
#### **Construction Finance Business Update**

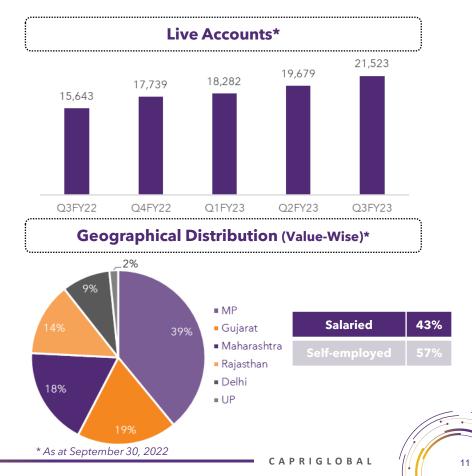


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## **Housing Finance Business Update**





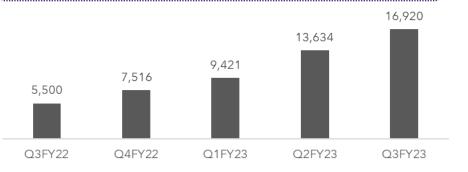


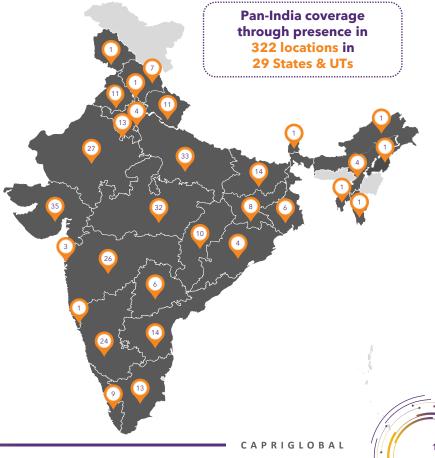
#### **Car Loan Distribution: Momentum Continues**

#### **Pan-India Distribution Footprint**

- Distributing new car loan products of Union Bank of India, Bank of Baroda, HDFC Bank, IOB, Yes Bank, and Bank of India.
- Asset light model; branch presence in six locations, feeton-street presence in 322 locations.
- o Cumulative origination volume Rs57bn since inception.
- Generated net fee income of Rs333mn / Rs800mn in Q3FY23 / 9MFY23 respectively.







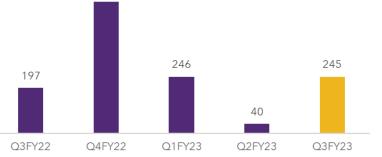
# **Earnings Performance**

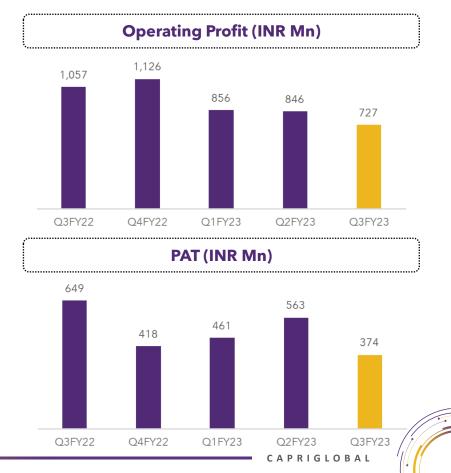


### **Performance Matrix : Impact of Expansion On Profitability**

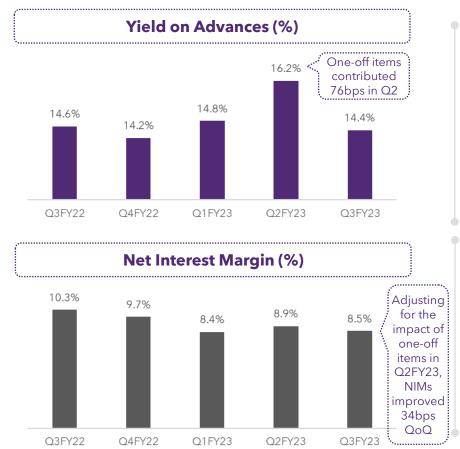


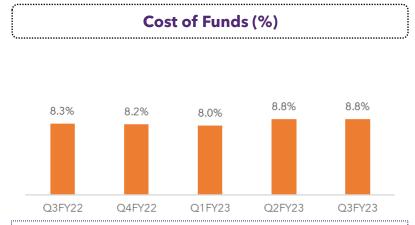
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### Key Ratios : Adjusted NIMs Improved QoQ





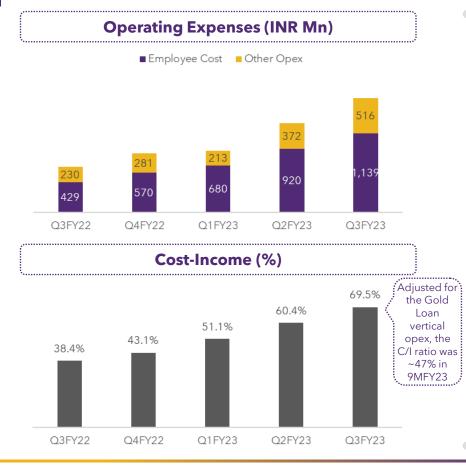
#### Note:

- We have changed YoA and CoF calculation methodology to bring it in-line with the formula used in our rights issue disclosures.
- Instead of weighted yields and weighted borrowing costs, we have computed average yields and average borrowing costs, due to which, some volatility in the YoA and CoF movement may be seen.

YoA = Interest Income / Average Net Advances \* 100 CoF = Interest Expense / Average Borrowings \* 100.

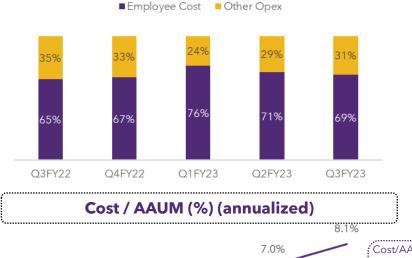
- Average balance sheet aggregates are sequential averages.
- Net Interest Margin has been computed on average net advances.
- NIM computed on Average AUM was 7.8% in Q3FY23, 8.3% in Q2FY23, and 9.9% in Q3FY22.

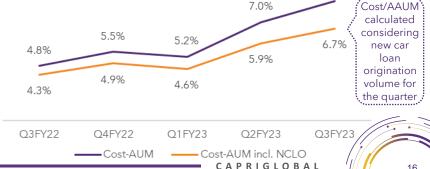
### **Operating Expenses : Opex Up On Branch Rollout**



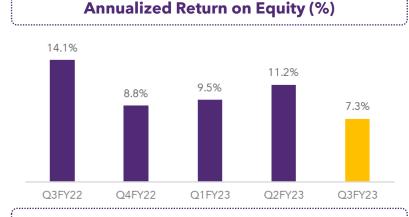
#### **Operating Expenses Composition (%)** .....

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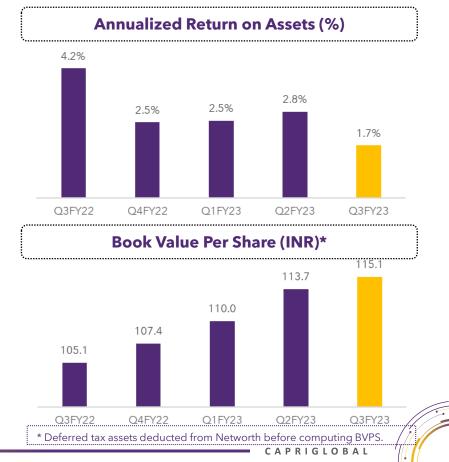


#### **Key Ratios : Return Ratios Impacted**



EPS (Diluted) (INR) (Not Annualized)



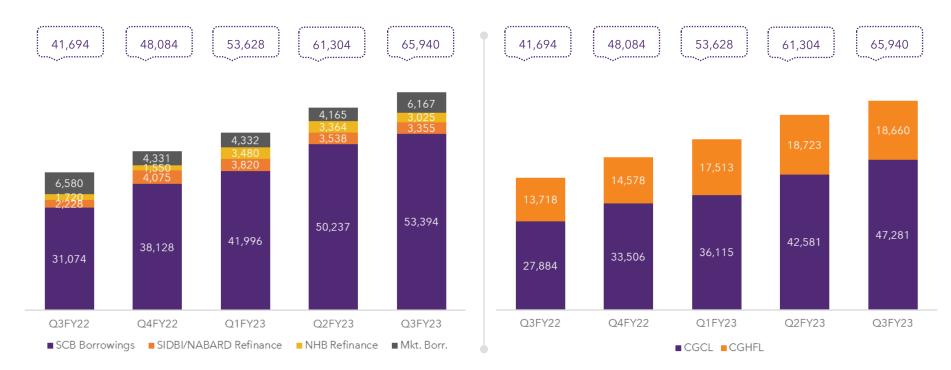




# Liabilities & Liquidity Position Update



### **Liability Mix : Well Funded Balance Sheet\***





\* In INR Millions as at the end of period indicated.

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## **Liquidity Position : Comfortable Liquidity Position\***

INR Mn except stated

Particulars	CGCL (Standalone)	CGHFL	Consolidated
Limits Sanctioned	61,550	29,400	90,950
Limits Availed	58,297	25,400	83,697
Un-Drawn	3,253	4,000	7,253
Repaid	13,271	6,682	19,953
Outstanding	45,026	18,718	63,744
Total no. of relationship maintained	19	13	
Limits Sanctioned in FY23	15,400	8,500	23,900

o CGCL has active borrowing relationship with 21 Financial Institutions across PSU, Private Sector Banks, Foreign Banks, Mutual funds, Life Insurance companies and Public Sector Financial Institutions.



\* As at December 31, 2022

## **Liquidity Position : Proactive Liability Management**

INR Mn except stated

Particulars	CGCL (Standalone)	CGHFL	Consolidated
Dues during Q3FY23	1,955	969	2,924
Payment made as per Schedule (A)	1,955	969	2,924
Prepayments made for the quarter (B)	0	0	0
Total repayments/prepayments (A+B)	1,955	969	2,924
Balance Payment for Q3FY23	0	0	0
Additional prepayments beyond Q3FY23 (C)	0	54	54
Total Repayments / Prepayments (A+B+C)	1,955	1,023	2,978





# Asset Quality and Collection Efficiency



## **Asset Quality : Stage 3 + Restr. Asset Pool Declining**

					link ivin except stated
ECL Analysis As Per IndAS (INR Mn)	Q3FY23	Q2FY23	Q1FY23	Q4FY22	Q3FY22
Stage 1 & 2 - Gross	80,587	73,508	65,953	63,627	55,988
Stage 1 & 2 - ECL Provisions	1,234	1,248	1,260	1,325	944
Stage 1 & 2 - Net	79,353	72,260	64,693	62,303	55,044
Stage 1 & 2 - ECL Provisions %	1.53%	1.70%	1.91%	2.08%	1.69%
Stage 3 - Gross	1,911	1,780	1,840	1,562	1,724
Stage 3 - ECL Provisions	557	510	508	476	515
Stage 3 - Net (net of aggregate ECL prov.)	1,354	1,270	1,331	1,086	1,208
Stage 3 - ECL Provisions %	29.1%	28.6%	27.6%	30.5%	29.9%
Total ECL Provisions	1,747	1,749	1,769	1,801	1,459
Stage 3 % - Gross NPA	2.32%	2.36%	2.71%	2.40%	2.99%
Stage 3 % - Net NPA	0.20%	0.04%	0.11%	-0.38%	0.47%
Provision Coverage Ratio %	91.4%	98.3%	96.2%	115.3%	84.6%
Restructured Assets	1,772	1,943	2,053	2,161	2,287
Restructured Assets (%)	2.1%	2.6%	3.0%	3.3%	4.0%
Prov. on Restr. Assets	390	412	426	475	295
Prov. on Restr. Assets (%)	22.0%	21.2%	20.8%	22.0%	12.9%

o Std. restructured assets: MSME Rs 1,334mn (3.9% of MSME AUM), Housing Rs 120mn (0.5% of Housing AUM), CF & IRL - NIL,

• Standard restructured assets Rs1,454mn (1.8% of AUM) in Q3FY23.

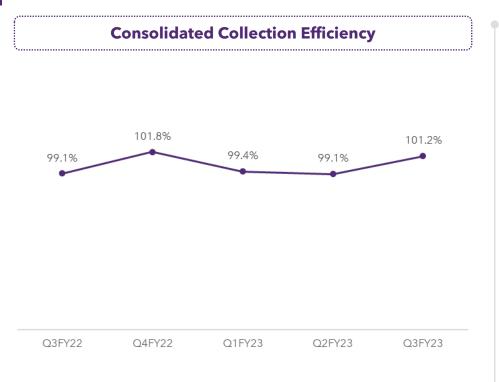
INR Mn excent stated

### **Segmental NPAs : Asset Quality In Improvement Trajectory**



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## **Collection Efficiency : High and Stable**



\* Data till Q2FY23 excludes Gold Loan collection efficiency. The business was launched in Aug'22 and was yet to undergo a full quarter of operations as of 30<sup>th</sup> Sep'22. Q3FY23 was first full quarter of operations for the Gold Loan business.

#### **Stable Collection Efficiency**

- High and stable collection efficiency reflects consistently healthy resolution rates overall.
- The collection efficiency within retail segment is marginally lower than the overall collection efficiency.
- The collection efficiency within the wholesale segments of Indirect Lending and Construction Finance was close to or higher (Indirect Lending) than the overall collection efficiency.

#### Note:

- In-line with the reporting methodology being followed widely, we have shifted from reporting collection efficiency based on POS previously to one based on billing from Q3FY22.
- Collection Efficiency = (Total Collections *excl*. Foreclosures and Prepayments) / Total Billings for the Period \* 100

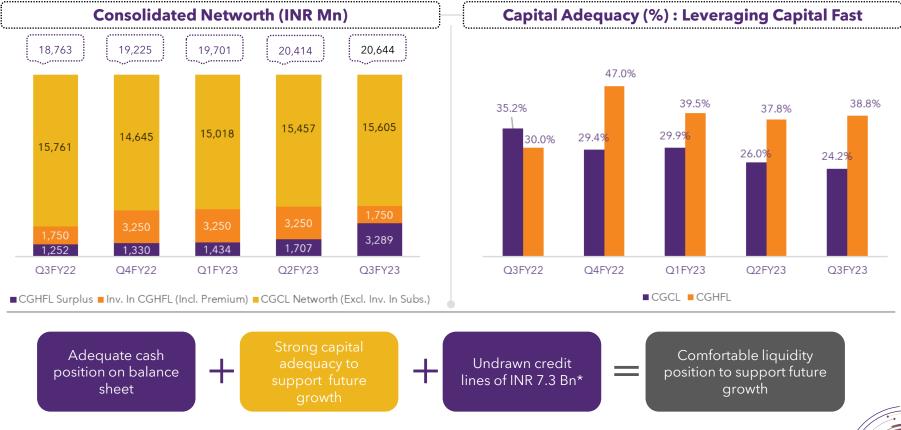




# **Capital Adequacy**



### Well Capitalized Balance Sheet: Aid to Expansion



39.5% 38.8% 37.8% 29.9% 26.0% 24.29 O1FY23 O2FY23 O3FY23

CGCI CGHFI

\* As at December 31, 2022

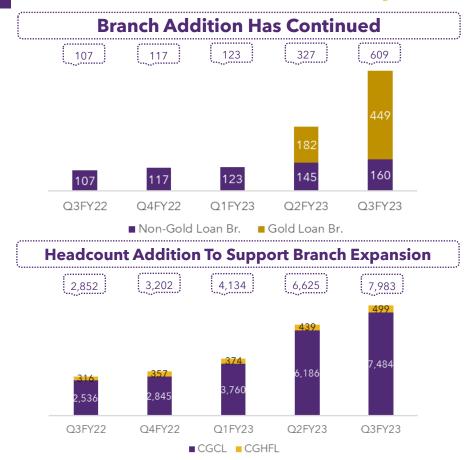
Comfortable liquidity

growth

## **Network and Financials**



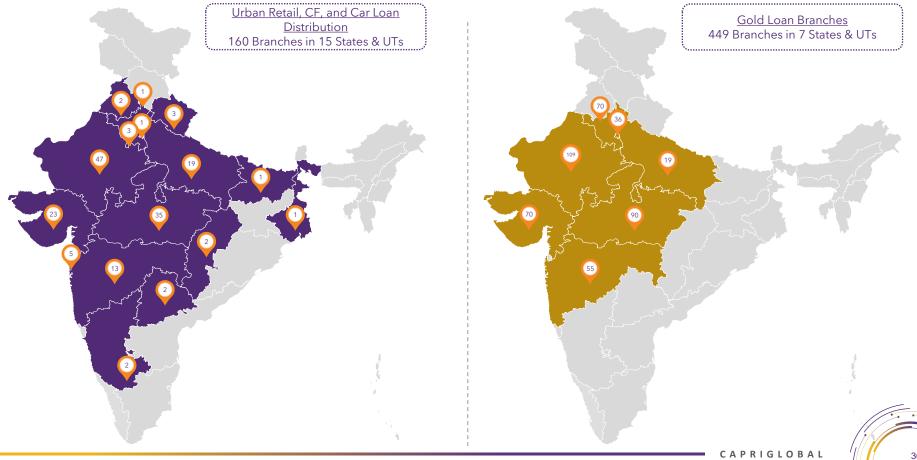
#### **Network: Presence In Major Growth Centres**



- □ With the launch of Gold Loan business in Aug'22, branch network expanded 1.9x over Q2FY23 to touch 609 branches.
- Network of non-Gold Loan businesses expanded by 15 branches to touch 160 branches. The businesses now have a presence in 15 States and UTs.
- Urban Retail business operated through 152 branches in 12 States and UTs. The vertical added one new state (Patna / Bihar) to operations.
- □ Gold Loan network expanded to 449 branches across 7 states and UTs by end Q3FY23.
- Construction Finance had 2 dedicated branches Bengaluru and Hyderabad.
- Car Loan distribution had 6 dedicated branches Chandigarh, Lucknow, Kolkata, Hyderabad, Bengaluru, and Surat.
- □ In addition, the Company has a dedicated tech centre in Gurugram (not counted as a branch).



### **Network: Presence In Major Growth Centres**



### **CGCL Cons. Inc. Statement : Quarterly Comparison**

					Mn except stated
Particulars	Q3FY23	Q3FY22	Y-o-Y (%)	Q2FY23	Q-o-Q (%)
Interest earned	32 3,004	31 2,192	37.0%	2,787	7.8%
Interest expended	1,394	822	69.6%	1,258	10.8%
	,			1/200	
Net interest income	1,610	1,370	17.5%	1,398	15.1%
Non-interest income	772	346	123.1%	610	26.6%
Core operating income	772	317		601	
Other income	0	29		8	
Total income	2,382	1,716	38.8%	2,008	18.6%
Operating expenses	1,655	659	151.1%	1,292	28.1%
Employee cost	1,139	429	165.2%	920	23.8%
Other operating expenses	516	230	124.7%	372	38.6%
Operating profit	727	1,057	-31.2%	716	1.5%
Total provisions	245	197	24.3%	40	510.3%
ECL provisions	57	55		(10)	
Write-offs	188	142		50	
Profit before tax	482	861	-43.9%	676	-28.6%
Тах	108	212		244	
Implied tax rate	22.4%	24.6%		36.0%	
Profit after tax	374	649	-42.3%	433	-13.5%
EPS (diluted) (Rs.) (not annualised)	2.10	3.66		3.16	PRIGLOBAL



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### **CGCL Consolidated Balance Sheet**

		I	NR Mn except stated
Particulars (INR Mn)	Q3FY23	Q4FY22	YTD (%)
Paid-up equity Reserves and surplus	352 20,293	351 18,873	0.1% 7.5%
Networth	20,644	19,225	7.4%
Bank borrowings and refinance	60,775	43,753	38.9%
NCDs	5,166	4,331	19.3%
Other liabilities and provisions	4,351	4,219	3.1%
Total shareholders' equity & liabilities	90,935	71,528	27.1%
Cash and bank balances	4,283	3,531	21.3%
Investments	1,226	3,775	-67.5%
Assets under financing activities	79,708	62,708	27.1%
Other assets	5,719	1,514	277.8%
Total assets	90,935	71,528	27.1%



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### **CGCL Consolidated Income Statement : Annual Comparison**

				INR M	n except stated
Profit and Loss A/c	FY18	FY19	FY20	FY21	FY22
	9	15	10	14	19
Interest income	3,219	5,307	6,700	6,735	8,396
Interest expenses	967	2,071	2,828	2,887	3,308
Net interest income	2,252	3,236	3,872	3,848	5,087
Other income	210	586	433	636	1,231
Fees	195	558	399	626	1,103
Other income	15	27	34	11	128
Net income	2,462	3,822	4,305	4,484	6,319
Operating expenses	1,285	1,790	1,732	1,520	2,536
Employee expenses	813	1,175	1,188	994	1,746
Other expenses	471	614	544	526	790
Operating profit	1,178	2,032	2,573	2,964	3,783
Provisions	95	165	353	607	1,057
ECL provisions	69	99	299	545	618
Write-offs	26	67	54	62	439
Profit before tax	1,082	1,867	2,220	2,357	2,726
Taxes	433	510	607	588	676
Tax rate (%)	40.0%	27.3%	27.4%	24.9%	24.8% PAT CAGR
Profit after tax	649	1,357	1,612	1,770	2,050 FY18-FY22
Earnings per share (Diluted) (Rs.)	3.7	7.7	9.2	10.0	11.6
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## **CGCL Consolidated Balance Sheet : Annual Comparison\***

				INR N	In except stated	
Balance Sheet	FY18	FY19	FY20	FY21	FY22	
iabilities						
Paid-up equity Reserves	350 12,166	350 13,477	350 15,042	351 16,822	351 18,873	
Networth	12,517	13,827	15,392	17,173	19,225	Ample leverage roor
Borrowings	15,661	27,687	28,366	37,689	48,084	to continue delivering robust growt
Other liabilities	1,533	1,256	657	3,269	4,219	. Tobust grown
Fotal liabilities	29,711	42,770	44,415	58,131	71,528	~2.4x growth balance sheet
Assets						in 4 years.
Cash and equivalents	624	1,691	742	2,242	3,531	
nvestments	556	93	3,607	8,075	3,775	
oans	27,974	40,222	39,288	46,863	62,708	~2.2x growth loan book in 4
Other assets	557	764	777	951	1,514	years.
Total assets	29,711	42,770	44,415	58,131	71,528	

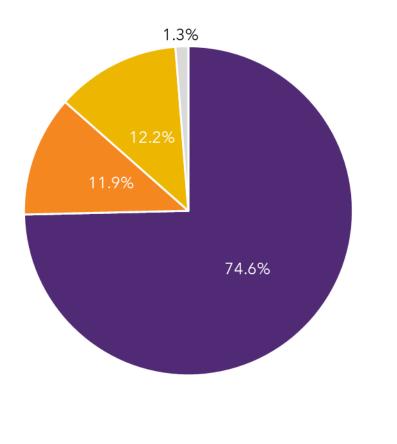
### **CGCL Consolidated Earnings : Du Pont Analysis**

RoA Tree (%)	FY18	FY19	FY20	FY21	FY22
Interest income	13.0	14.6	15.4	13.1	13.0
Interest expenses	3.9	5.7	6.5	5.6	5.1
Net interest income	9.1	8.9	8.9	7.5	7.8
Other income	0.8	1.6	1.0	1.2	1.9
Fees	0.8	1.5	0.9	1.2	1.7
Other income	0.1	0.1	0.1	0.0	0.2
Net income	9.9	10.5	9.9	8.7	9.7
Operating expenses	5.2	4.9	4.0	3.0	3.9
Employee expenses	3.3	3.2	2.7	1.9	2.7
Other expenses	1.9	1.7	1.2	1.0	1.2
Operating profit	4.8	5.6	5.9	5.8	5.8
Provisions	0.4	0.5	0.8	1.2	1.6
ECL provisions	0.3	0.3	0.7	1.1	1.0
Write-offs	0.1	0.2	0.1	0.1	0.7
Profit before tax	4.4	5.2	5.1	4.6	4.2
Taxes	1.7	1.4	1.4	1.1	1.0
Profit after tax (RoA)	2.6	3.7	3.7	3.5	3.2

RoAs averaged 3.3% FY18-FY22.

.....

## Shareholding



Promoter Group

 Institutional Shareholders

Bodies Corporate

Others

 Market capitalization^: Rs133bn | US\$ 1.63bn

- Cons. Networth\*
  (Q3FY23): Rs20.6bn
- Paid-up Equity : Rs351.7mn
- **FV :** Rs2
- Dividend Per Share (FY22): Rs0.50

^Average of market capitalization on BSE and NSE as of 28  $^{\rm th}$  Jan'23

\* Not adjusted for DTAs

1 US\$ = **₹** 81.54





# Leadership



## **Board of Directors & Strong Corporate Governance**



#### Rajesh Sharma, MD & CFO

Founder & Promoter with over 2.5 decades of experience, Chartered Accountant



#### Ajit Mohan Sharan, Independent Director

IAS - Batch 1979 with over 3 decades of experience in varied aspects of public administration



#### Bhagyam Ramani, Independent Director

Ex- GM and Director of General Insurance Corporation; 3+ decades of experience, MA (Economics Hons.)



#### Mukesh Kacker, Independent Director

EX-IAS Officer, Jt. Secy (GOI) with over 3 decades of experience, MA (Public Policy), MA (Political Science)

#### Beni Prasad Rauka, Independent Director

Group CFO- Advanced Enzyme Technologies; over 2.5+ decades of experience, CA &CS

#### Desh Raj Dogra, Independent Director

EX- CEO and MD of CARE ratings with over 4 decades of experience in financial sector and credit administration

#### Corporate Governance Philosophy

- Good Board Practices
- o Control Environment
- o Transparent Disclosure
- Well-defined shareholder rights
- o Board Commitment
- Employee Empowerment
- Equitable treatment to all

the stakeholders



#### CAPRIGLOBAL

### **Stable Leadership Team**

#### **Urban Retail**



Amar Rajpurohit (Business Head -MSME & Housing - Sales/Product) Ex-AU Financiers, Gruh Finance, DHFL with over 17 years of work experience, B.A., LLB Vintage with CGCL: 4Y 10M



Ravish Gupta (Business Head -Gold Loans) Ex-IIFL Finance, GE Money, HDFC Bank with 20 years of work experience, BCA., MDP (IIM-K, IIM-B) Vintage with CGCL: 1Y 2M

**R** 

Bhavesh Prajapati (Group Head -Credit, Risk & Policy) Ex-Aadhar Housing Finance, IDFC Ltd, DHFL with over 20 years of experience; MBA- ICFAI Vintage with CGCL: 4Y 7M



Prasanna Kumar Singh (Group Collections Head) Ex-Bajaj Finance and PNB Housing with over two decades' experience; LLB, MBA Vintage with CGCL: 1Y 9M



Bhupinder Singh (Head - Legal Litigation) More than a decade experience with various NBFCs in providing legal advice Vintage with CGCL: 3Y 7M

#### **Urban Retail**



Magesh Iyer (Chief Operating Officer) Ex - InCred Finance, Reliance Capital, ICICI Bank with over 20 years of experience, B. Com, PGDBA

#### Vintage with CGCL: 1M

#### **Construction Finance**



Bhaskarla Kesav Kumar (Associate Director - Monitoring) Ex AGM and Unit Head of Corporate Relationships with SBI Vintage with CGCL: 8Y



**Vijay Kumar Gattani (Associate Director - Credit)** Ex-ICICI Bank, Head of Credit & Policy- ICICI HFC with over 15 years of experience, CA **Vintage with CGCL: 7Y 5M.** 

**Rahul Agarwal (Chief Technology** 

International, IndiaHomes.com with

over 17 years of exp., M. Tech (IIT-D) Vintage with CGCL: 1Y 6M

Officer) Ex-Policy Bazaar, Lava

#### Technology / Digital Initiatives



Hi Pa Zi ye Vi

Hardit Singh Lamba (Head - Digital Partnerships) Ex-Indifi Technologies, ZipLoan, TVS Credit with over 18 years of exp; DU, AIMA alumnus Vintage with CGCL: 3M

#### **Corporate Functions**



Ashok Agarwal (Director - Legal & Compliance) Previously practicing CA with over 26 years of experience, CA and CS Vintage with CGCL: 15Y



Suresh Gattani (Associate Director - Treasury Operations) Ex-Aditya Birla, two decades plus experience in accounts, finance, taxation and corporate planning Vintage with CGCL: 16Y 10M



Vinay Surana (Head - Treasury) Ex-Founding Member, Axis Bank debt syndication with over 15 years of experience, CA Vintage with CGCL: 14Y 6M

#### Yashesh Bhatt (Vice President -Compliance & Secretarial)

Previously associated with L&T Fin. Serv., Tata Hsg, M&M, RIL; 15 years of work exp; CS, LLB, MFM-JBIMS **Vintage with CGCL: 1Y 3M** 

#### **Accolades**



# **CÁPRI GLOBAL**

#### GREAT PLACE TO WORK - CERTIFIED ™

Building and Sustaing High-Trust, High-Performance Culture™







#### Thank you

For further information, please contact:

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