

24th August, 2021

BSE Limited National Stock Exchange of India Limited

P J Towers, Exchange plaza,
Dalal Street, Bandra-Kurla Complex,

Mumbai – 400001 Bandra (E), Mumbai – 400051.

Scrip Code: 539254 Scrip Code: ADANITRANS

Dear Sir,

Sub: Intimation for interaction with the Investors' / external parties.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform that the Company will participate in the interaction with investors' / external parties as per schedule given hereunder through Video Conferencing / Other Audio Visual Means:

Day & Date	Particulars	
Thursday, 26 <sup>th</sup> August, 2021	Adani Corporate Day – Singapore NDR	
	organized by BofA Securities	

The investors presentation to be deliberated at the above meeting is enclosed herewith and also being upload on our website.

You are requested to take the same on your records.

Thanking you,

Yours faithfully,

For Adani Transmission Limited

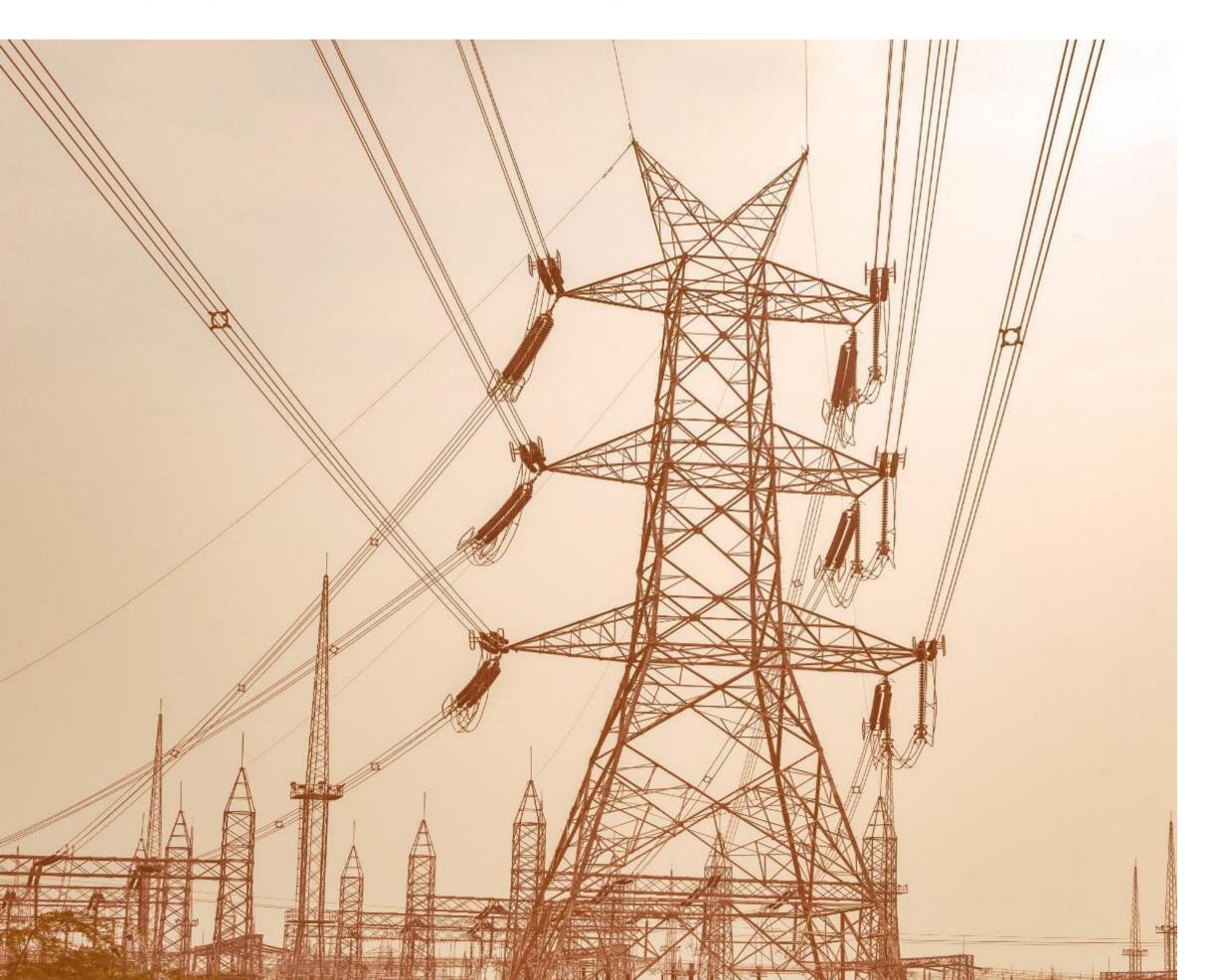
Jaladhi Shukla Company Secretary

Encl: as above.

Adani Transmission Ltd Adani Corporate House Shantigram, Near Vaishno Devi Circle, S. G. Highway, Khodiyar, Ahmedabad 382 421 Gujarat, India CIN: L40300GJ2013PLC077803 Tel +91 79 2555 7555 Fax +91 79 2555 7177 info@adani.com www.adanitransmission.com



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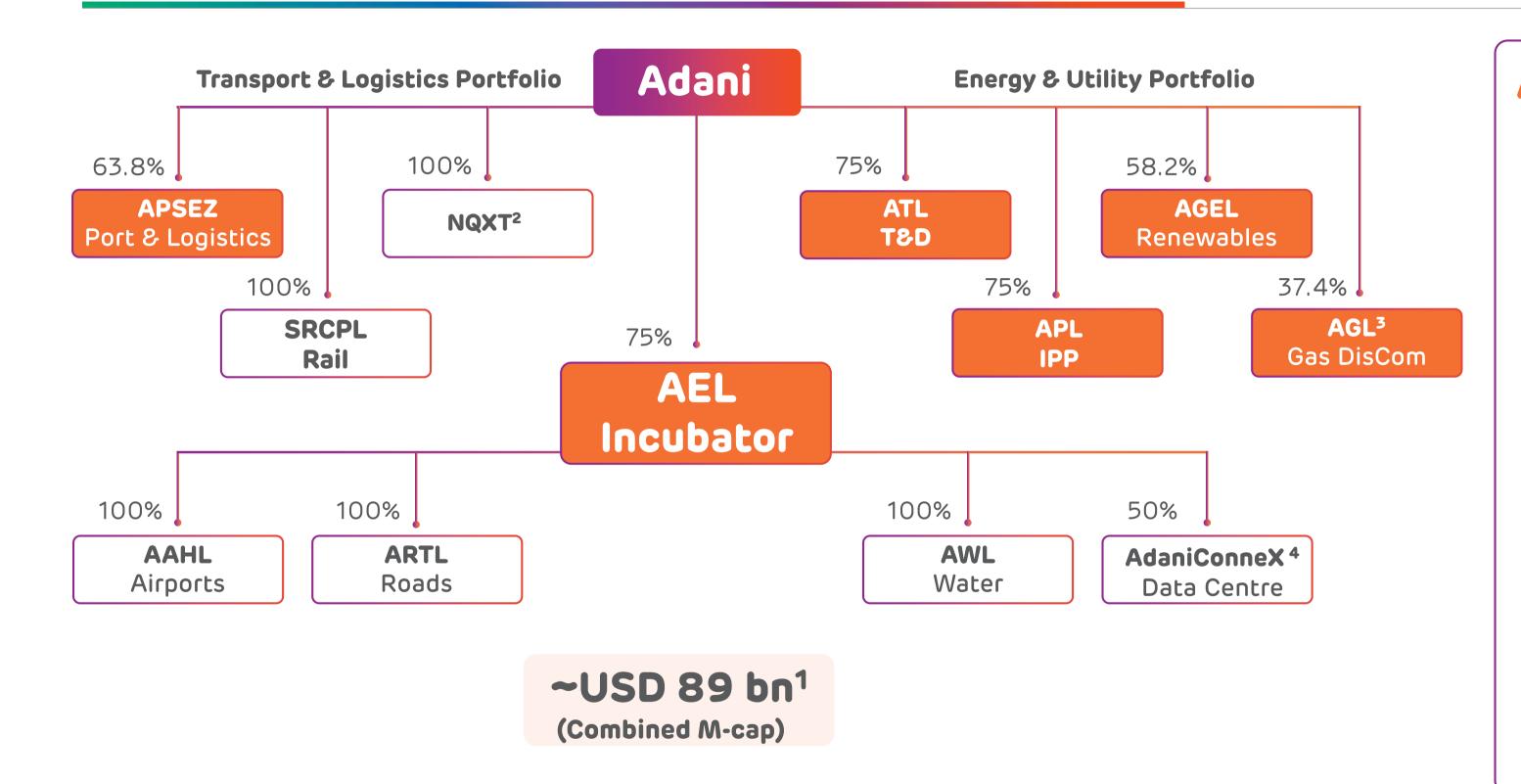


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### Adani: A world class infrastructure & utility portfolio





### **Adani**

- Marked shift from B2B to B2C businesses –
  - ATGL Gas distribution network to serve key geographies across India
- AEML Electricity
   distribution network that
   powers the financial
   capital of India
- Adani Airports To operate, manage and develop eight airports in the country
- Locked in Growth 2020 -
- Transport & Logistics -Airports and Roads
- Energy & Utility Water and Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group

#### Notes:

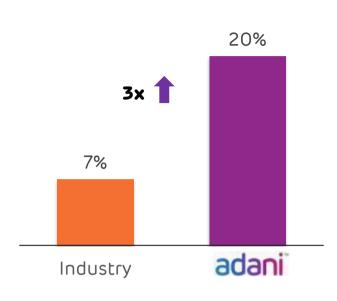
Orange colour represent publicly traded listed vertical | Percentages denote promoter holding

- 1. As of July 30<sup>th</sup>, 2021, USD/INR 74.4
- 2. NQXT North Queensland Export Terminal
- 3. ATGL Adani Total Gas Ltd, JV with Total Energies
- 4. Data center, JV with EdgeConnex

# Adani: Decades long track record of industry best growth rates across sectors



#### Transmission Network (ckm)



**2016** 320,000 ckm 6,950 ckm **2021** 441,821 ckm 18,801 ckm

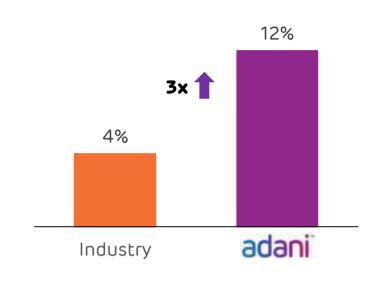


#### ATL

Highest availability among Peers

**Op. EBITDA margin: 92%**<sup>1,3,5</sup>
Next best peer margin: 89%

#### Port Cargo Throughput (MMT)



 2014
 972 MT
 113 MT

 2021
 1,246 MT
 247 MT

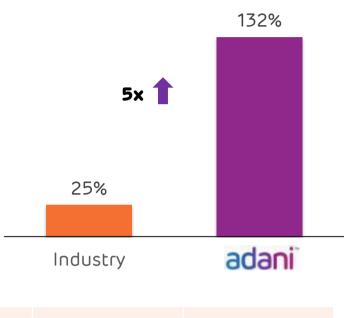


#### **APSEZ**

Highest Margin among Peers globally

**EBITDA margin: 70%**<sup>1,2</sup> Next best peer margin: 55%

#### Renewable Capacity (GW)



**2016** 46 GW 0.3 GW **2021** 140 GW<sup>9</sup> 19.3 GW<sup>6</sup>



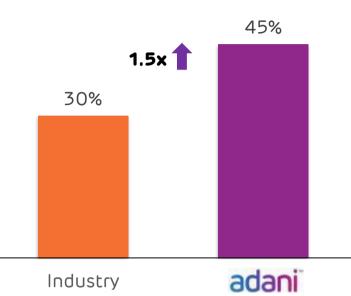
#### **AGEL**

Worlds largest

developer **EBITDA margin: 91%**<sup>1,4</sup>

Among the best in Industry

#### CGD<sup>7</sup> (GAs<sup>8</sup> covered)



 2015
 62 GAs
 6 GAs

 2021
 228 GAs
 38 GAs



#### **ATGL**

India's Largest private CGD business

EBITDA margin: 41%<sup>1</sup>

Among the best in industry



### Adani: Repeatable, robust & proven transformative model of investment



Phase	Development		Operations	Post Operations	
	Origination	Site Development	Construction	Operation	Capital Mgmt
Activity	<ul> <li>Analysis &amp; market intelligence</li> <li>Viability analysis</li> <li>Strategic value</li> </ul>	<ul> <li>Site acquisition</li> <li>Concessions and regulatory agreements</li> <li>Investment case</li> </ul>	<ul> <li>Engineering &amp; design</li> <li>Sourcing &amp; quality levels</li> <li>Equity &amp; debt funding at project</li> </ul>	<ul> <li>Life cycle O&amp;M         planning</li> <li>Asset Management         plan</li> </ul>	<ul> <li>Redesigning the capital structure of the asset</li> <li>Operational phase funding consistent with asset life</li> </ul>
	<ul> <li>India's Largest         Commercial Port         (at Mundra)</li> </ul>	<ul> <li>Longest Private</li> <li>HVDC Line in Asia</li> <li>(Mundra –</li> <li>Mohindergarh)</li> </ul>	• 648 MW Ultra Mega Solar Power Plant (at Kamuthi, Tamil Nadu)	• Energy Network Operation Center (ENOC)	Revolving project finance facility of \$1.35Bn at AGEL – fully funded project pipeline  First ever GMTN¹ of USD 2Bn by a energy utility player in India - an Sin line with COP26 goals - at AEM
Performance	Highest Margin among Peers	Highest line availability	Constructed and Commissioned in nine months	Centralized continuous monitoring of plants across India on a single cloud based platform	Issuance of 20 & 10 year dual tra bond of USD 750 mn - APSEZ the infrastructure company to do so
					14% 31% 55% 50%

**March 2016** 

March 2021

### ATL: A platform well-positioned to leverage growth opportunities in T&D business



Development



#### **Execution Prowess**

Transmission Network of

18,801 ckt km¹;

Built Longest Private HVDC Line
in Asia

### **Strategic Presence**

**Transmission** - Presence in 12 states with 27 transmission lines **Distribution** - Integrated utility catering to gateway city of Mumbai

#### Balanced pool mix

Transmission (FY21):
51% of EBITDA - Central pool
49% of EBITDA - State pool

**Operations** 



Operating Efficiency and Strong Margins (FY21)

Robust network availability of **99.87%** and supply reliability of **99.99%** 

One of the lowest O&M cost per ckm<sup>(2)</sup>

### Consumer-centricity

Integration of Customer and Technology enabling AEML as a supplier of choice **ESG** 

**Embedded ESG Framework** for enhanced value creation

Equity Value Creation



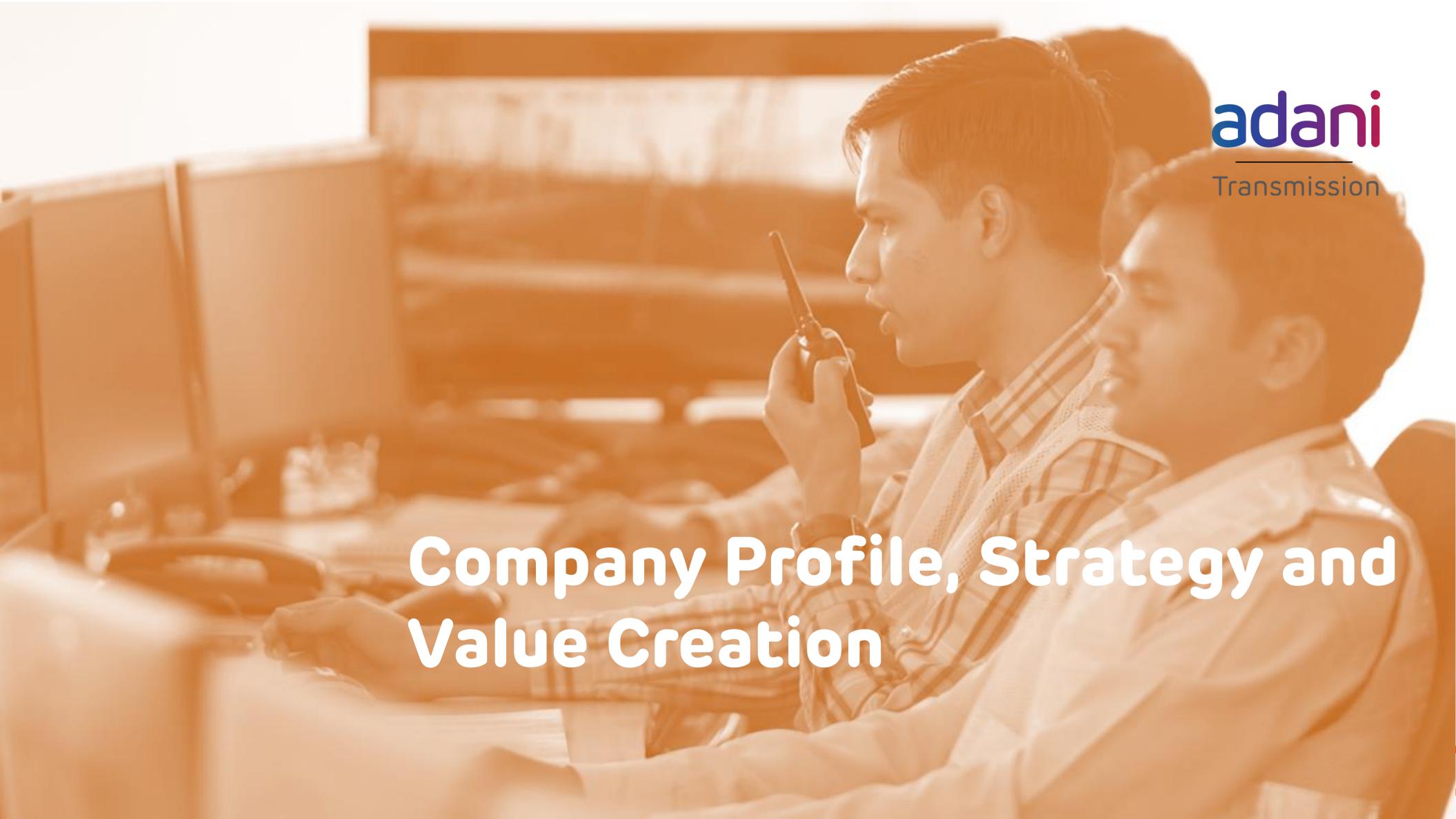
ROE optimization via Efficiency-led Development

Development and O&M efficiencies resulted into savings of ~Rs.5 bn optimizing ROE at 55%

#### Capital Management

Re-designing capital structure though low cost capital and elongated maturity Self-funded growth model ensuring efficient capital churn

Every Rs. 1 bn of Equity Invested allows creation of Rs. 2.25 bn of Equity Employed



### ATL: Manifesting Adani's Infrastructure Excellence in T&D business



Execution
Strength and Pan
India Presence





Pan-India network & only private sector co. to operate 500 KV HVDC in S-E Asia



**AEML** - One of the best-run 94-year old integrated utility catering to gateway city of Mumbai



**3 million+**Retail Electricity Households

Predictable and Annuity Returns





INR 451 Bn/ US\$ 6.1 Bn

Regulated Asset base<sup>(1)</sup> (Fully-built basis)



32 years/ 16 years

Avg. Residual Concession Life (Transmission/ Distribution)<sup>(4,5)</sup>



54%/46%

ROA / TBCB Asset Base (Fully-built basis)<sup>(2)</sup>

Robust Financial performance and strong Balance Sheet





92% (Transmission) 27% (Distribution)

EBITDA Margin (FY21)



99.87%

Availability (FY21)



INR 134 bn / US\$ 1.8 bn

Approved Tariff Order (Fully Built)<sup>(1)</sup>

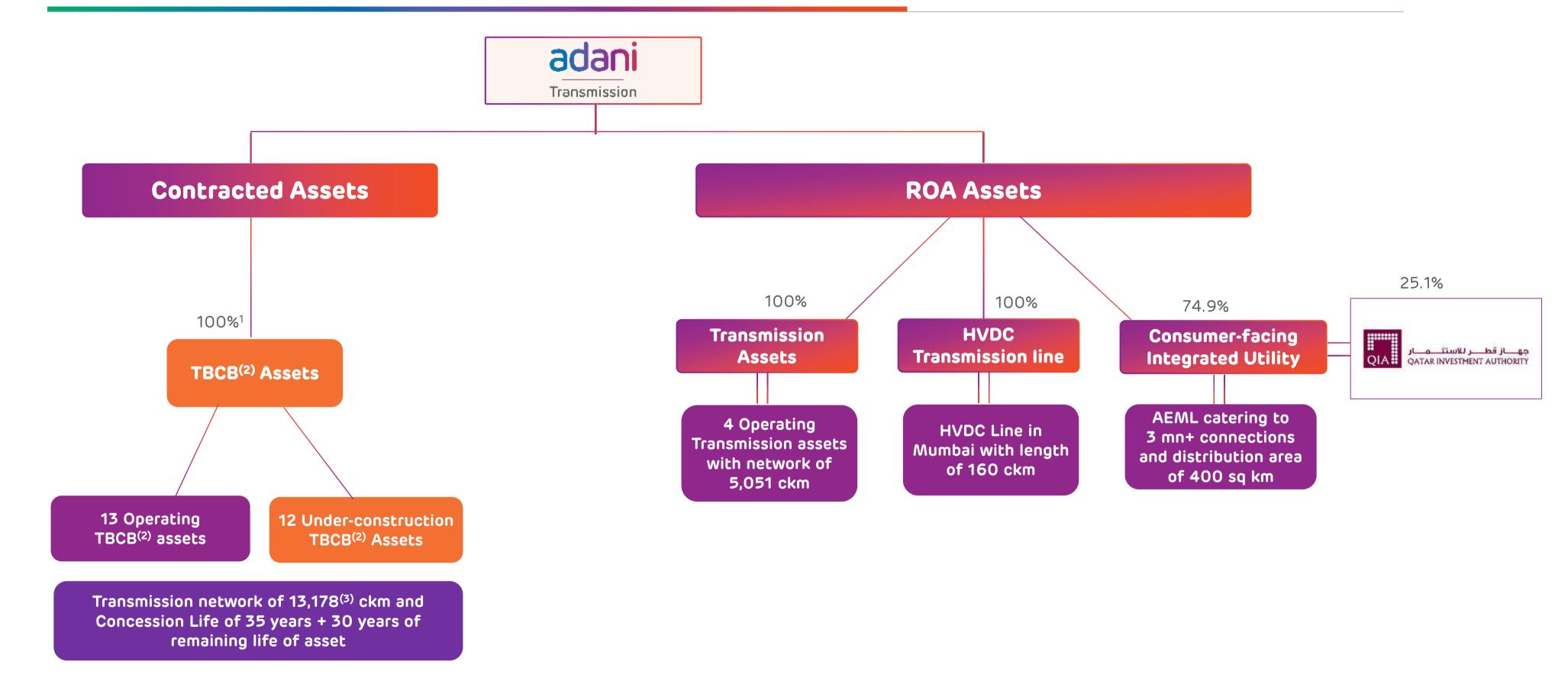


BBB-/Baa3

International Investment Grade Rating<sup>(5)</sup>

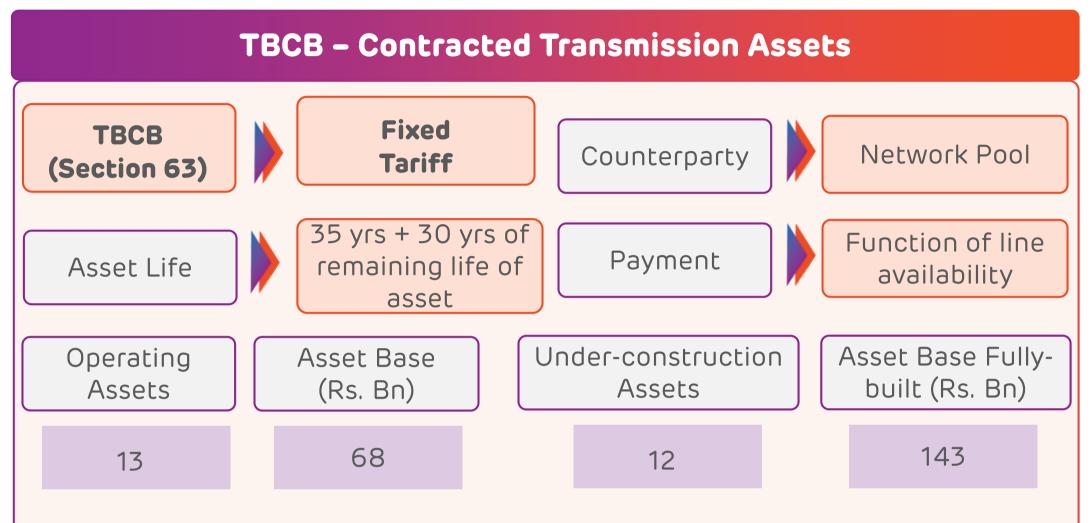
### ATL at a Glance

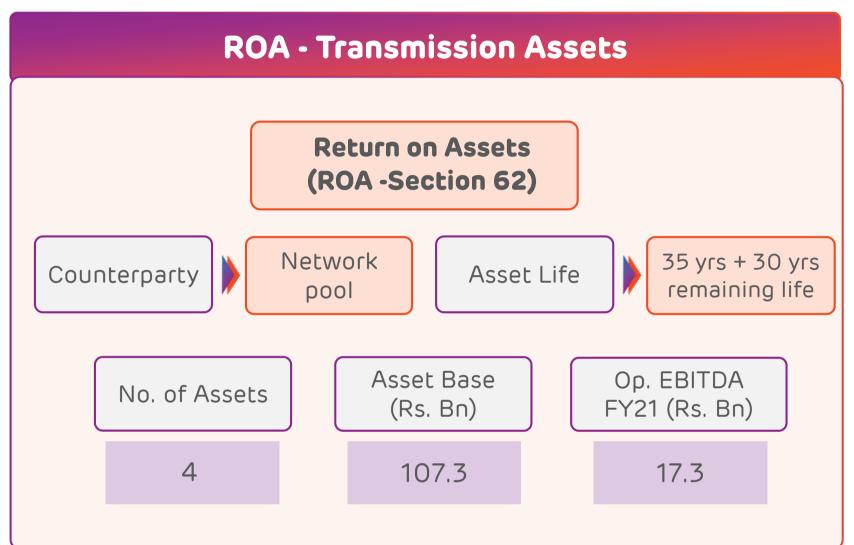




### Transmission business at a Glance







### Stable Business Parameters

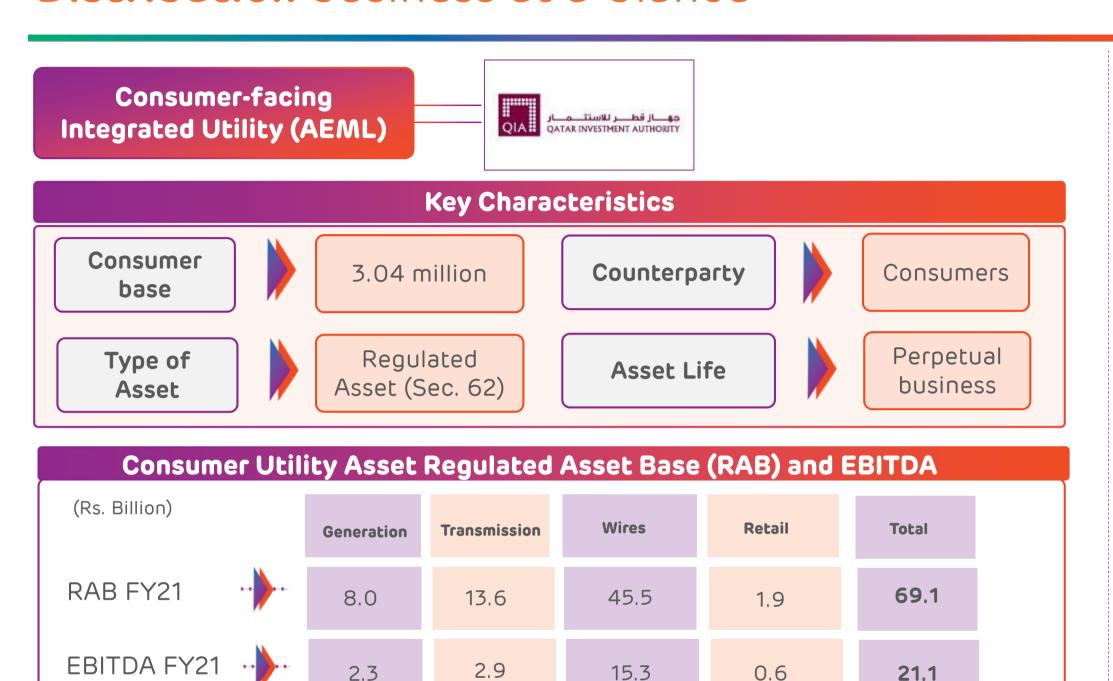
- Steady stream of cash flows
- No throughput risk in Transmission sector
- Payment pooling mechanism thus no counterparty risk
- Mature Regulatory bodies (EA 2003)

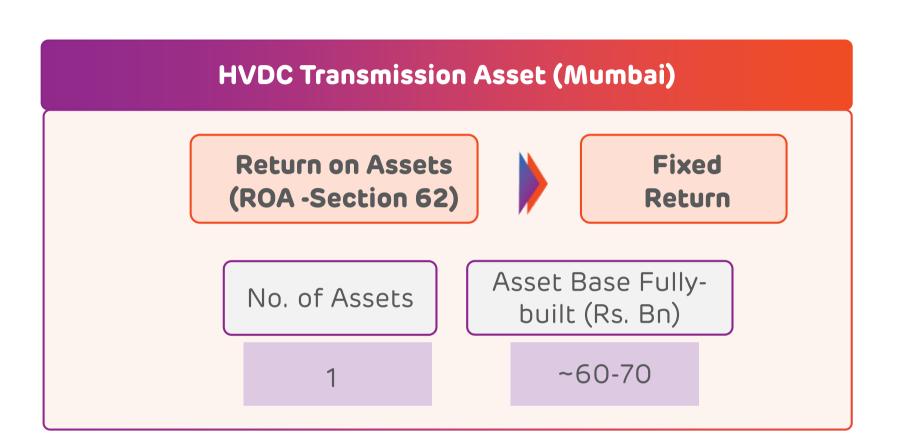
### **Growth levers**

- 100% organic growth with robust underconstruction pipeline
- Market-share of 35% in FY21<sup>(1)</sup> with IRR threshold offers high growth potential in TBCB allocations

### **Distribution** business at a Glance







### **Stable Business Parameters**

21.1

- Rate of Return Asset (the asset being the RAB) with no-to-minimal throughput risk (only Retail)
- 93-year old business with predictable and mature regulatory framework serving 3 mn+ consumers in Gateway City of India
- Business with inverse regulated capital structure supported by revenue true-up and cost pass-through mechanisms
- Guided by three pillars of Reliability (Supply), Affordability (Power) and Sustainability (Aiming for 50% RE power by 2025)

### ATL: Transformation nature and journey thus far



# Operations

Acquisitions

Financial

# ..



### **Key Benchmarks**

- Scale and Wider Presence (largest private sector Transmission and Distribution player in India)
- World-class Operational Excellence (one of lowest O&M cost per ckt kms<sup>(1)</sup> globally)
- Technological Edge and Innovation (ENOC for remote operations and predictive maintenance)



- Acquired Transmission lines from KEC, GMR and successfully integrated
- Acquired Distribution business with more than 2.5x revenue potential and huge consumer base

### Milestones achieved

- ATL has **grown ~3.5x** in a span of 5 years on Transmission network and has presence in **12 states** of India
- Track record of consistently maintaining near **100% line availability** and supply reliability
- Built longest private HVDC line in Asia with a single hop of ~1000 kms and a capacity to transmit 2500 MW of power
- Successful integration of various transmission lines acquired
- Acquired lines **operating at global standards** and generating incentive income
- Achieved **improvement in Distribution loss** and SAIDI & SAIFI post acquisition of Distribution business

- Solid growth in market-cap (superior returns to investors)
- EBITDA Growth (~23% Operating EBITDA CAGR FY17-21)
- Elongated Maturity Profile (Average debt maturity of 9.8 years)
- Capex (Planned Capex of ~Rs. 150 bn in Transmission
   over 1-3 years and Rs. 95 bn in Distribution over 5 years)



- EBITDA has grown 2.3x over FY2016-2021
- Dollarized debt (fully hedged) has risen from 10% in FY16 to 74% in FY21
- Debt maturity >5 years has increased from 12% in FY16 to 87% in FY21
- Fully-funded capex at AEML and sufficient FCF for Transmission capex

### ATL: Robust ESG Framework





Notes: 1) GHG Emission Intensity = tCO2 / Rs Crs EBITDA; 2) Scope: Business activities under O&M phase; 3) AEML, being subsidiary of ATL with ~40% of reported EBITDA share, reports disclosures through ATL; 4) AEML is in process to adopt the guiding principles for independent reporting. Targeted by FY22 | UNSDG - United Nation Sustainability Development Goals | TCFD - Task Force on Climate-Related Financial Disclosures | SBTi - Science Based Targets initiative | CDP - Carbon Disclosure Rating GHG - Green House Gas

### **Our Commitment:**

- Increase renewable power procurement to 30% by FY23 and 60% by FY27 (SDG 7)
- Reduce GHG Emission Intensity<sup>(1)</sup> to 40% by FY25, 50% by FY27 and 60% by FY29 (SDG 13)
- Achieve Zero Waste to Landfill<sup>(2)</sup> by 2024-25
- Replace Single Use Plastic Waste<sup>(2)</sup> by 2022-23

...

United Nations Global Compact

GHG Protocol

SBTi

**Guiding Principles** 

TCFD

IR framework reporting

CDP disclosure

UN Sustainable Development Goals

GRI Standards

### **Policy Structure**

- Environment Policy
- Energy Management System
- Corporate Social Responsibility Policy
- Occupational Health & Safety Policy
- Customer Grievance Redressal Mechanism
- Anti Corruption-Bribery Policy
  - Nomination and Remuneration Policy
  - Related Party Transaction Policy

#### Focus Areas

#### **UNSDG** aligned:

- Affordable & Clean Energy
- Sustainable Cities and Communities
- Climate Action
- Good Health & well being
- Quality Education
- Industry, Innovation & Infrastructure

#### Others:

Consumer empowerment

### ATL: Environmental Philosophy



### Climate Awareness

### Climate Readiness

### Climate Alignment

### **Offsetting Carbon Emission**

- Supporting low carbon economy
- Improving Carbon Efficiency
- Approaching Carbon Neutrality
- Increase Renewable Energy share (30% by FY23 and 60% by FY27)
- Reduce GHG Emission Intensity<sup>(1)</sup> (40% by FY25, 50% by FY27 and 60% by FY29)
- Promote low carbon technology
- Promote Solar rooftop and EV charging adoption

### Minimizing wastage & Conservation of Resources

- T&D Loss reduction
- Energy Management & Optimizing auxiliary consumption
- Reducing water footprint
- Land use and cover management
- Reduce T&D Losses
- Reduce freshwater withdrawal, Water Efficiency Management and Water neutrality
- Land usage Optimization

### Waste Management

- Efficient operations management
- Scientific Disposal of Hazardous & E-Waste
- Circular Economy
- Zero Waste to Landfill<sup>(2)</sup> by 2024-25
- Organic Waste Converter (Biogas Plant)
- Single-use-Plastic-Free (SuPF)<sup>(2)</sup> by 2022-23

- Carbon disclosure in Public domain aligned with GHG Protocol (disclosed in public domain)
- ESG disclosures vide ATL's corporate sustainability assessment platform of DJSI-S&P Global Adhering to disclosure in CDP,
- Becoming TCFD Supporter and signatory to SBTi
- Water Neutrality and alliance for water stewardship certification
- Biodiversity Management & Conservation
- Material & Robust Sustainable Performance Targets linked to penalty for non-achievement (disclosed in public domain)

### **ATL**: Social Philosophy



### Social Initiatives through Adani Foundation<sup>1</sup>: Core Areas



### Key Social Initiatives mapped to UNSDG 2030

#### Access to Education

- 1. No Poverty
- 4. Quality Education



- Offered physical infrastructure and e-learning platform in rural areas.
- Distributed Educational Kits (2830 students benefited) & School Uniforms to Anganwadi children (5780 students benefited)

### **Community Health**

3. Good Health & Well Being



- Swachhagraha: Education and awareness in children in the areas of Cleanliness and Safety (1900 Schools Covered)
- Collaborated with medical agencies such as M/s. Tiya Healthcare to provide free medical checkup
- Installed Drinking water Filtration Plant at Agwan village of
- capacity 5m3/hr, where around 5.500 people benefited

### Women's Empowerment

- 2. Zero Hunger
- 5. Gender Equality
- 8. Decent Work & Economic Growth





- **Saksham**: Skill development of women through social program through National Skill Training Institute (Women)
- Inducted first ever All Women Team of meter readers
- Sanginis: Identifying and nurture women as a change agent in rural
- Developed 123 nos of Sanginis till date

### Sustainable Livelihood

- 2. Zero Hunger
- 8. Decent Work & Economic Growth





 In association with NABARD covering 11 villages of Dahanu and 1,000 land-owning families to provide support for livelihood for landless laborers

### **Ecology**

- 7. Affordable and Clean Energy
- 13. Climate Action
- 14. Life Below Water
- 15. Life on Land





- Plantation of mangroves (>20 Mn)
- >50% open area converted in green land

#### Water Secure Nation

6. Clean Water and Sanitation



- Certified for water efficiency management (ISO46001:2019)
- Sewage water treatment inside plant
- Rain water harvesting
- Borewell for increasing ground water table

### Social philosophy drives initiatives that are aligned with UN Sustainable Development Goals

### ATL: Governance Philosophy



### Well formulated policies ensure interests of all stakeholders

**Audit Committee** 

Comprising of 100% Independent Directors >> Overseeing Financial Due Diligence, Compliance and approval of Related Party Transactions

Nomination & Remuneration Committee

Constituted with 100% Independent Directors >> Evaluation of Independent Directors and the Board of directors.

### **Proposed Upcoming Committees**

Consumer Affair Committee

Corporate Responsibility Committee Comprising of 100% Independent Directors >>
Review and maintain the Consumer Satisfaction score
Review of adherence to the service standards

Constituted of 100% of Independent Directors

And will be Chaired by independent Director >>

Ensure policies set out by various board committees
are in line with Market best practices

Review of all the board committees

#### **Current Policies**

Nomination and Remuneration Policy

Anti Corruption-Bribery Policy

Code of Conducts

Related Party Transaction Policy



### **Ongoing Policies**

Dividend distribution & Stakeholder Return Policy

Board Diversity policy

**Environmental Policy** 

Material Event Policy

Preservation of Documents

Customer Service Policy

Governance philosophy encompassing strong policy and structure backed by robust assurance mechanism

### ATL: Core Strategic Objectives



### Regulated growth opportunities

### **Opportunity Set in Transmission**

- Achieve 20,000 Ckt kms by FY2022
- Strong pipeline of TBCB transmission projects in India, esp. as renewable power grows
- Continue to evaluate any inorganic opportunities
- Under construction pipeline of ~Rs. 150 bn

### **Opportunity Set in Distribution**

#### - AEML:

- Leveraging on 12mn+ consumer base
- Continuous consumer addition
- Capex of over Rs. 95 bn over 5years (regulated returns)
- New license opportunities through Discoms privatisation in the form of PPP, Franchise, and Sub-licensing models



ATL geared to fully leverage opportunities for disciplined growth

Maintain IRR Threshold Retain IG Rating

Maintain Superior Margins Self-funded Growth (FCF)

### Unregulated growth opportunities (AEML)

Efficient Appliances and Demand side Management (DSM)

Smart Home Products

E-security and Entertainment ondemand

Fiber-to-Home

Safety and Energy Audit at places of congregation and consumers

One Adani-One Service

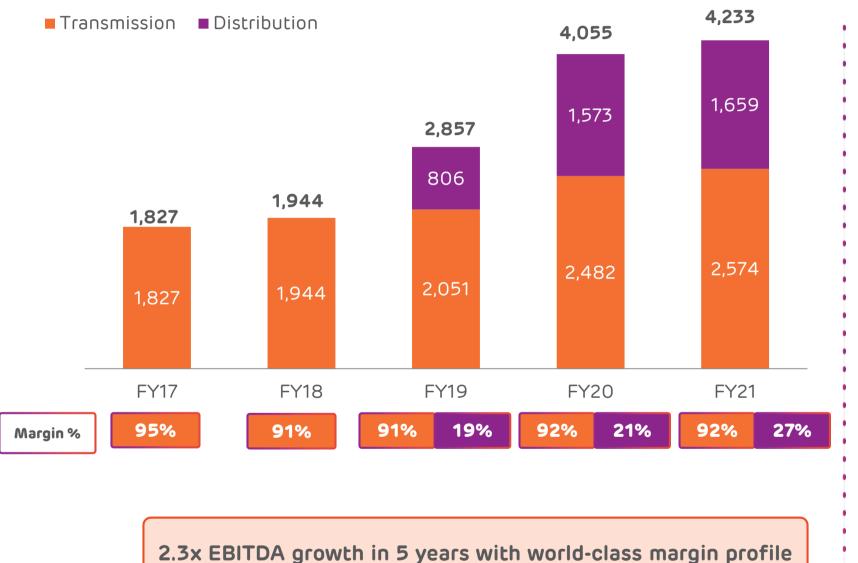
Consumer centric solutions and above offerings leads to Quality of Life Improvement for 3mn+ AEML consumers

### ATL: Growth and Long-term value creation

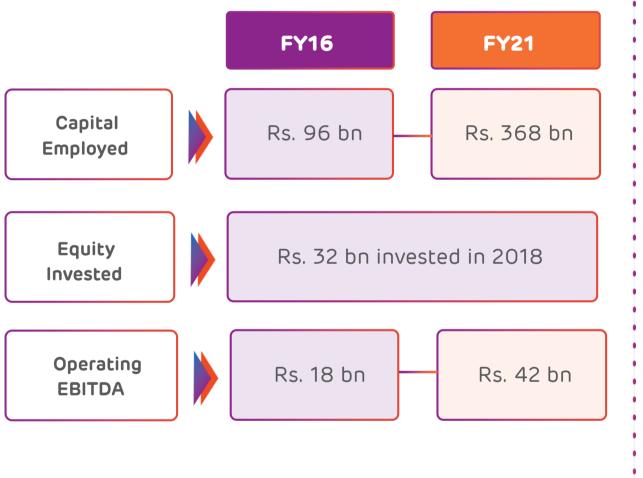




Operational EBITDA (Rs. Crs)



Efficient and Optimal Capital Allocation



Capital structure allows double-digit EBITDA CAGR

with no further equity infusion required

Locked-in growth for next 3-5 years

### Transmission growth

- 12 Under-construction TBCB projects worth Rs. 143 bn in transmission side to add annual tariff-revenue of ~Rs. 17 bn post-operation
- HVDC project worth ~Rs. 60-70 bn under ROA framework to increase returns

### Distribution growth

- Capex-led growth in Regulated Asset Base (RAB) to drive growth in returns
- Fully funded capex plan of ~Rs. 95 bn over FY21-25

Track-record of robust growth coupled with efficient capital churn to create long-term value creation for stakeholders

### ATL: Compelling Investment Case



### Infrastructure lineage



- Pedigree of Adani Group: leader in infrastructure -transport, logistics, energy and utility space
- Proven track record of excellence in development & construction

### World-class O&M practice



- Robust operational metrics line availability, supply reliability, distribution loss
- One of the lowest O&M cost through predictive maintenance and tech excellence

## Stable & predictable cash-flows



- Predictable cash flow from contracted and regulated business with long-term concession life (~35 years + 30 years of remaining asset life)
- ~51% sovereign-rated counterparties (EBITDA) as of FY21

### Robust Growth Opportunity



- ATL well positioned to capture significant portion of this growth opportunity (FY21 market share of 35%)(1)
- Access to large opportunity pool in T&D space through greenfield, acquisitions, franchise opportunities etc.

### Disciplined Capital Allocation



- Disciplined approach towards new project bidding; stringent IRR (returns) threshold
- Commitment to maintain strong credit profile and investment grade rating

#### **ESG Focus**

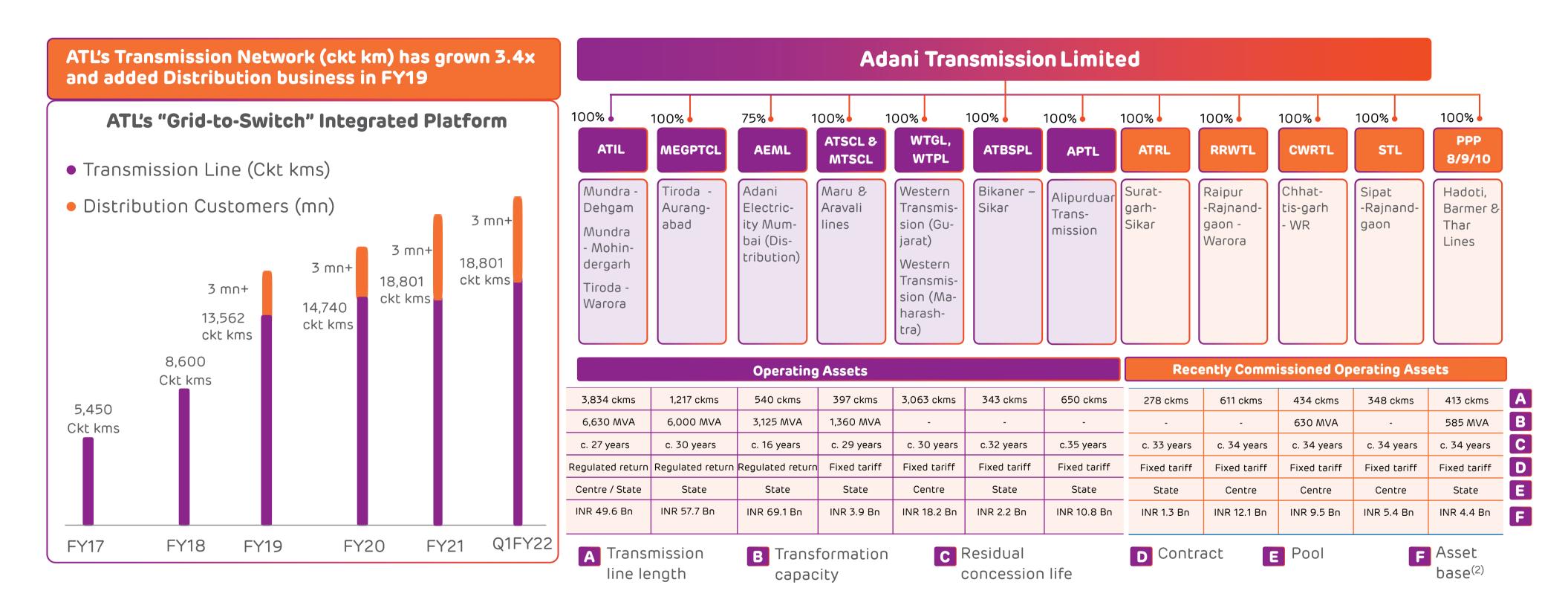


- ESG embedded in operations and committed to sustainable value-creation for all stakeholders
- Robust governance and disclosures (further strengthened by QIA onboarding)



### ATL's Evolution and Operational Asset Portfolio as of Q1FY22

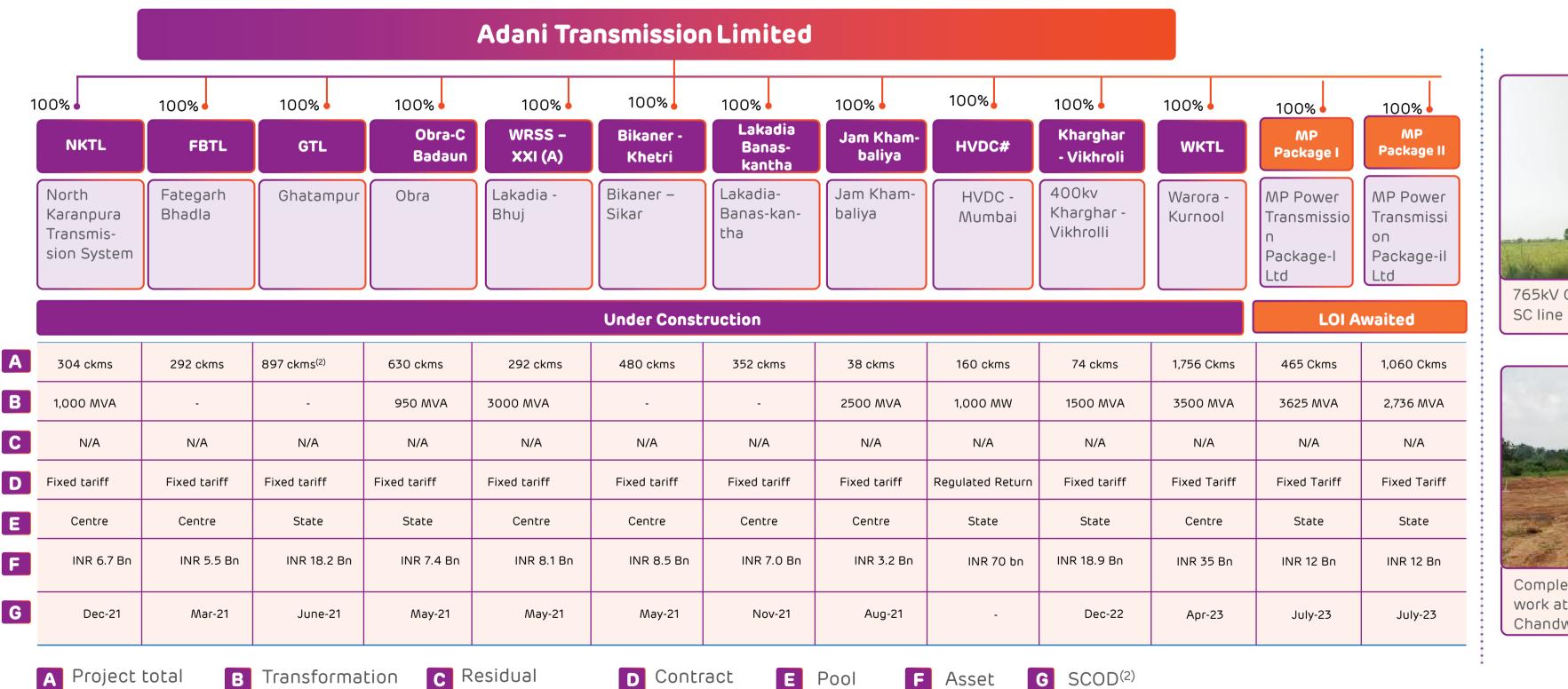




**Notes:** ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Dusiness); ATBSPL: Adani Transmission Electricity Mumbai Limited; STL - Sipat Transmission Limited; RRWLT - Raipur Rajnandgaon Warora Transmission United; CWTL - Chhattisgarh WR Transmission Limited; ATRL - Adani Transmission Service Company Limited; WRSS M - Western Region System Strengthening Scheme Maharashtra, WRSS G - Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of Dec-2020; Mumbai GTD / BSES - as per proposed funding plan.

### ATL's Under-construction Asset Portfolio as of Q1FY22





base<sup>(1)</sup>





Completion of tower foundation work at North Karanpura-Chandwa (NKTL)

Notes: #HVDC project SPV will be 100% subsidiary of AEML (Adani Electricity)

capacity

line lenath

concession life

type

<sup>1)</sup> Asset base for under-construction assets – as per the estimated project cost as of June 2021; (2) Provisional Scheduled Commercial Operation Date (SCOD)







# Thank You

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