

12th February 2019

The National Stock Exchange of India Ltd Exchange Plaza
Bandra-Kurla Complex
Bandra (E), Mumbai – 400051

Sub: Presentation to Investor/ Analyst

Dear Sir/Madam,

This is further to our letter dated 5^{th} February 2019 on the Investor/ Analyst call scheduled today.

Pursuant to Regulation 30(2) and 46(2)(o) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we enclose herewith a copy of Investor Presentation that will be shared with the analyst/investors.

The same shall be uploaded on our website www.redingtongroup.com

We request you to kindly take the above information on record.

Thanking you,

Very truly yours,

M. Muthukumarasamy Company Secretary.

Cc: BSE Limited

Floor 25, Phiroze Jeejeebhoy Towers,

Dalal Street, Mumbai – 400 001

REDINGTON (INDIA) LIMITED

Q3FY19 Earnings Presentation

December 2018

Disclaimer

This presentation contains "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Redington India Limited's future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Redington India Limited undertakes no obligation to periodically revise any forward looking statements to reflect future / likely events or circumstances.

Financial Highlights

- Q3FY19 On a consolidated basis, Revenue grew by 12%, EBITDA grew by 31% and PAT grew by 14%
 - India Revenue grew by 12%, EBITDA grew by 5% and PAT degrew by 6%
 - Overseas Revenue grew by 12%, EBITDA grew by 60% and PAT grew by 29%
 - Overseas w/o Arena, Turkey Revenue grew by 15%, EBITDA grew by 72% and PAT grew by 20%
- **9MFY19** On a consolidated basis, Revenue grew by 11%, EBITDA grew by 11% and PAT grew by 0.1%
 - India Revenue grew by 10%, EBITDA degrew by 11% and PAT degrew by 20%
 - Overseas Revenue grew by 11%, EBITDA grew by 36% and PAT grew by 16%
 - Overseas w/o Arena, Turkey Revenue grew by 14%, EBITDA grew by 46% and PAT grew by 21%
- During the quarter, Gross margin has improved in both India & Overseas
- On a consolidated basis, WC days for Q3FY19 is 41 days and 9MFY19 is 46 days, signifying 8-9 WC turns
- On a consolidated basis, Net Debt Equity ratio is at 0.4
- On a consolidated basis, Provision for bad debts at 0.12% for Q3FY19

Financial Highlights

India business

Q3FY19

- During the quarter, India business registered double digit growth in Revenue, with IT segment continuing its growth momentum at 17% YoY
- EBITDA growth of 5% YoY, on the back of Gross Margin growth
- WC days have gone up by 7 days in India to 60 days, primarily driven by increase in inventory in Mobility segment and increase in receivables in the Enterprise segment, thereby leading to increase in interest cost as well
- ProConnect continues its strong growth momentum with revenue growth of 20% YoY and PAT growth of 17% YoY

Financial Highlights

Overseas business

- During the quarter, Overseas business continued its strong momentum, registering strong double digit growth across Revenue, EBITDA and PAT
- Strong EBITDA growth was driven by both IT and Mobility segment
- Redington MEA had undertaken impairment of investment made in Arena, Turkey to the tune of \$10.2mn
- Strong PAT growth of 29% YoY in Q3FY19, inspite of the impairment
- Generated positive free cash flow in both Q3FY19 and 9MFY19

Turkey Update

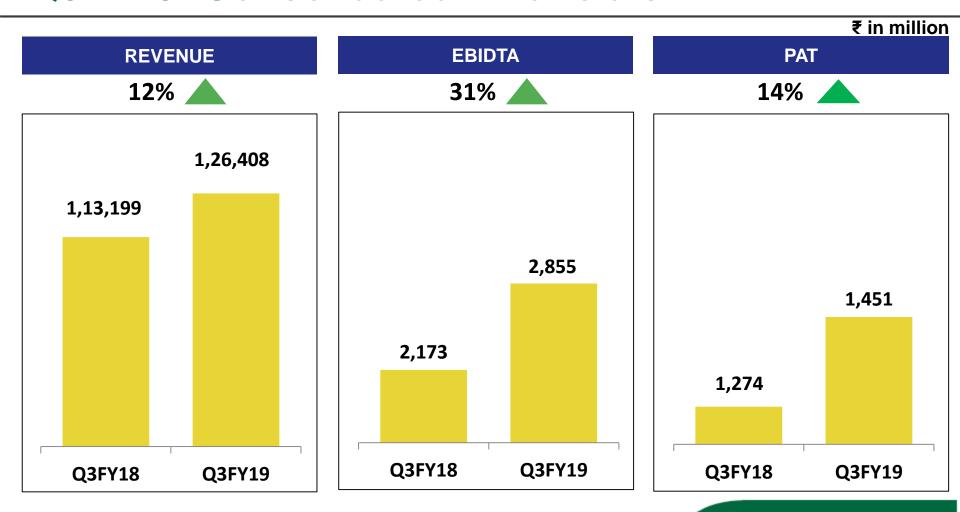
• During the quarter, Arena biz had registered EBITDA growth of 27% YoY, despite revenue degrowth of 9%, driven by Opex control



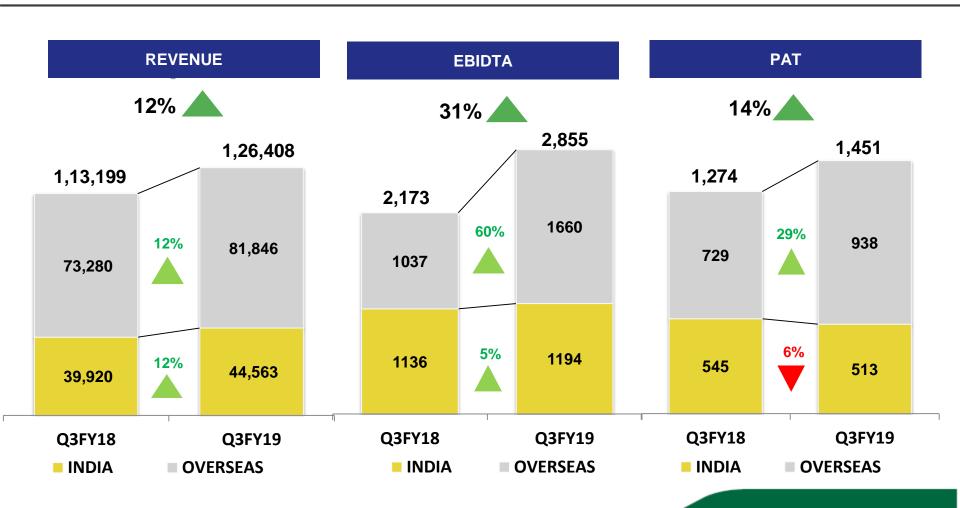
Q3FY19 Highlights



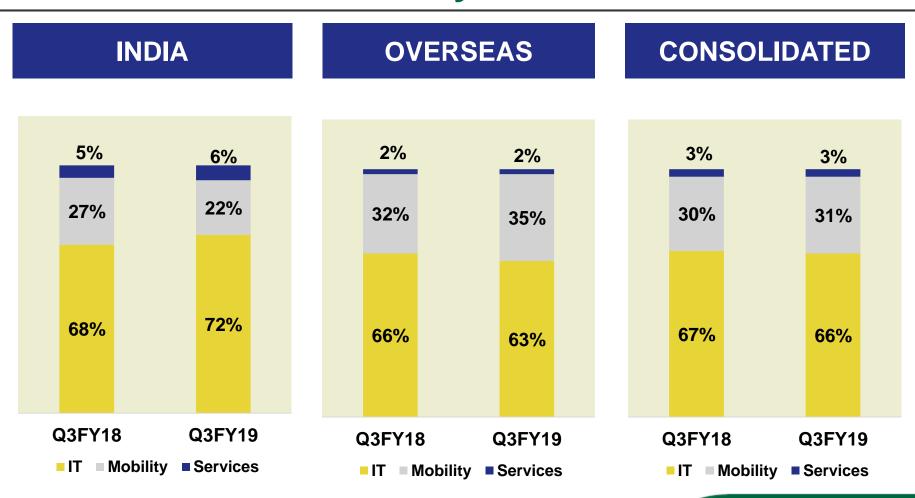
Q3FY19- Consolidated Financials



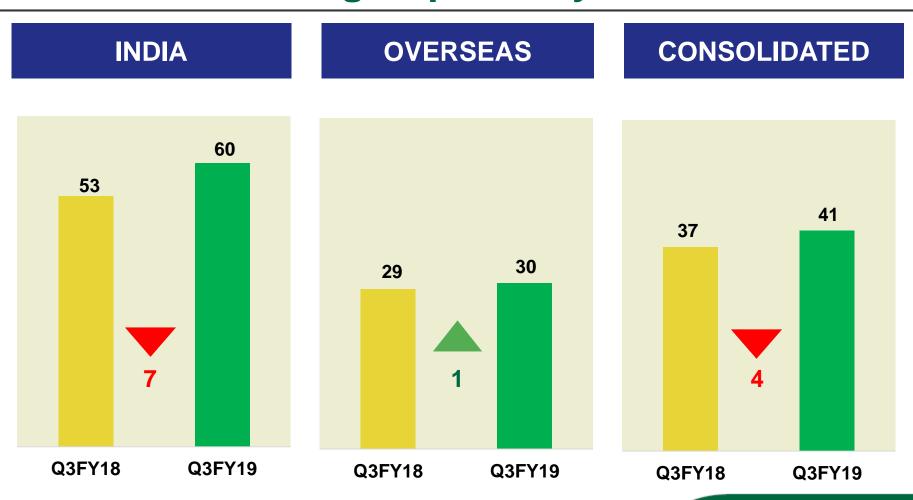
Q3FY19 Performance by Market



Q3FY19 Performance by Vertical



Q3FY19 – Working Capital Days

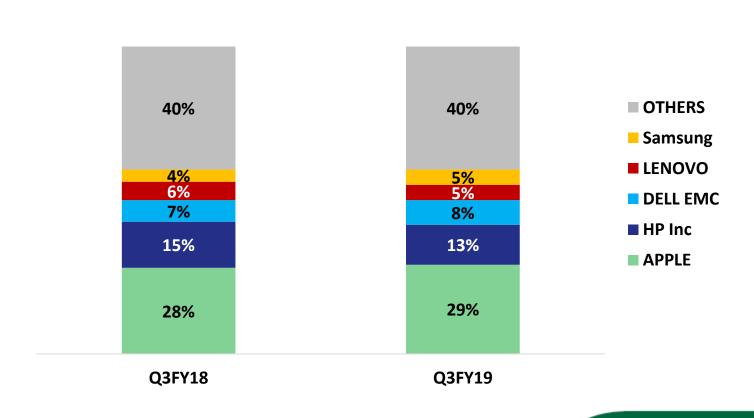


Free Cash Flow Statement

Particulars	Q3 FY19	Q3 FY18
Profit Before Taxation	1,443	1,661
Non-cash items	1,432	234
Outflow of Finance Cost	479	361
Changes in Working Capital	(7,839)	(147)
Direct Taxes Paid	(961)	(420)
Net Cash Flow from Operations	(5,446)	1,689
Capex	(121)	143
Dividend paid including DDT	(38)	(12)
Outflow of Finance Cost	(490)	(357)
Free Cashflow	(6,095)	1,463

Q3FY19 – Top 5 Vendors Consolidated

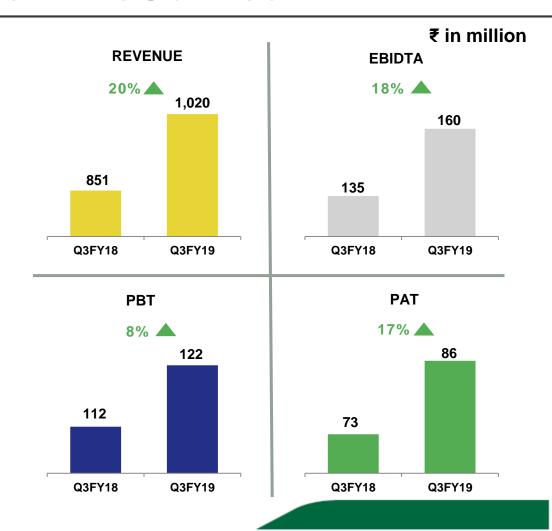




Q3FY19 Performance – ProConnect

- Revenue growth over Q3FY18 is 20%
- EBITDA growth over Q3FY18 is 18%



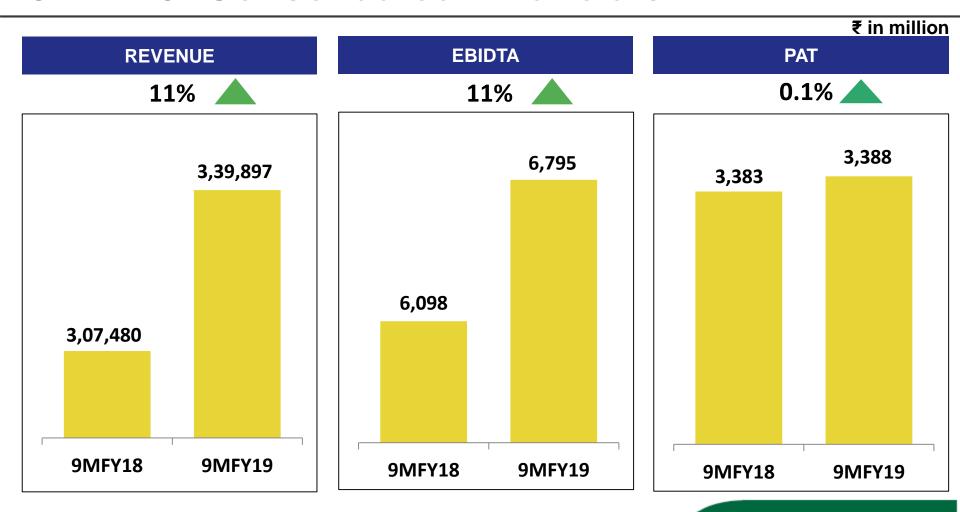




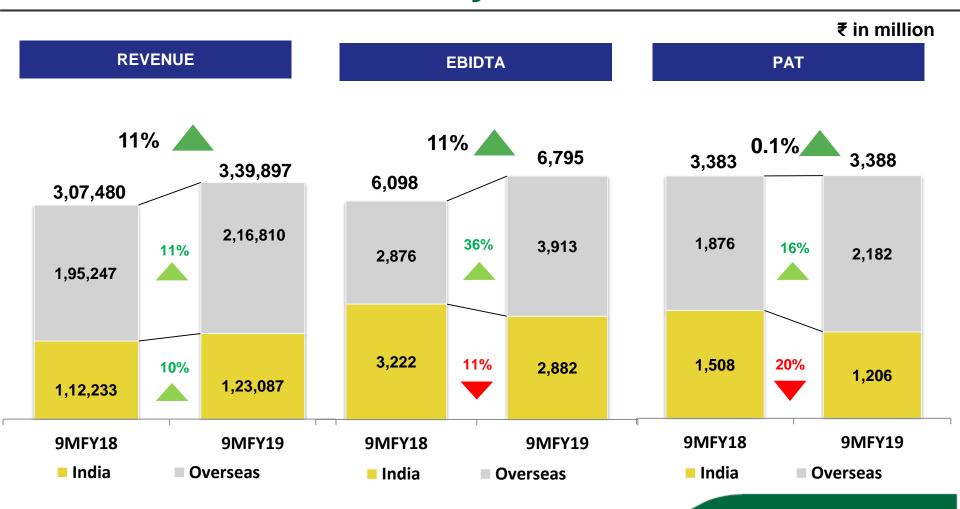
9MFY19 Highlights



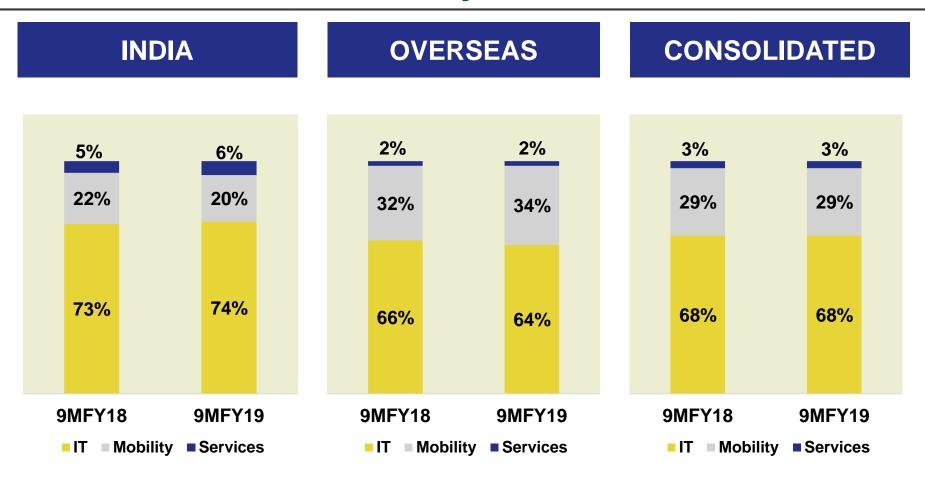
9MFY19- Consolidated Financials



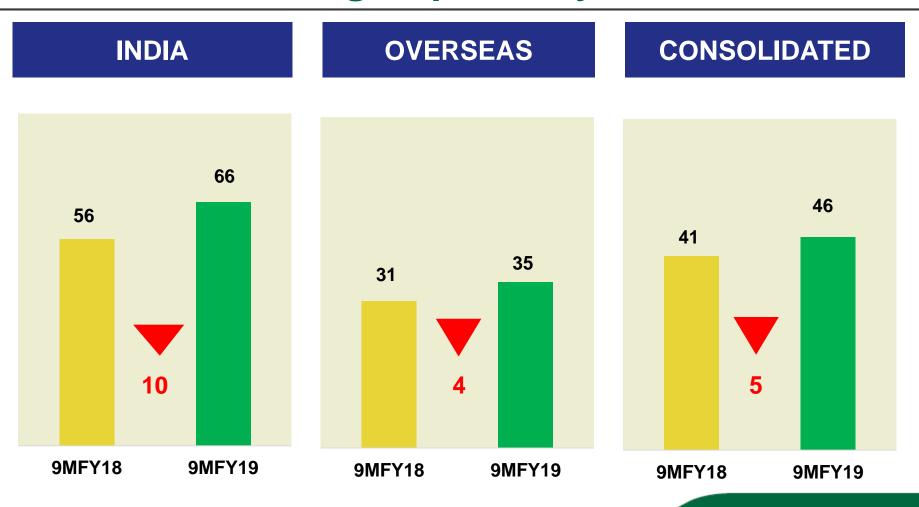
9MFY19 Performance by Market



9MFY19 Performance by Vertical



9MFY19 – Working Capital Days

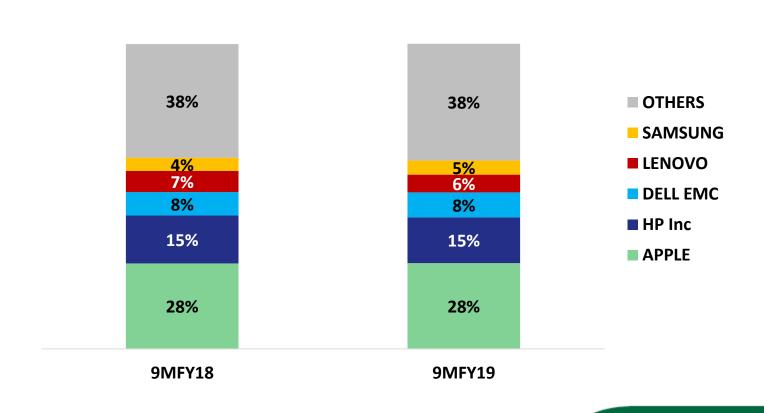


Free Cash Flow Statement

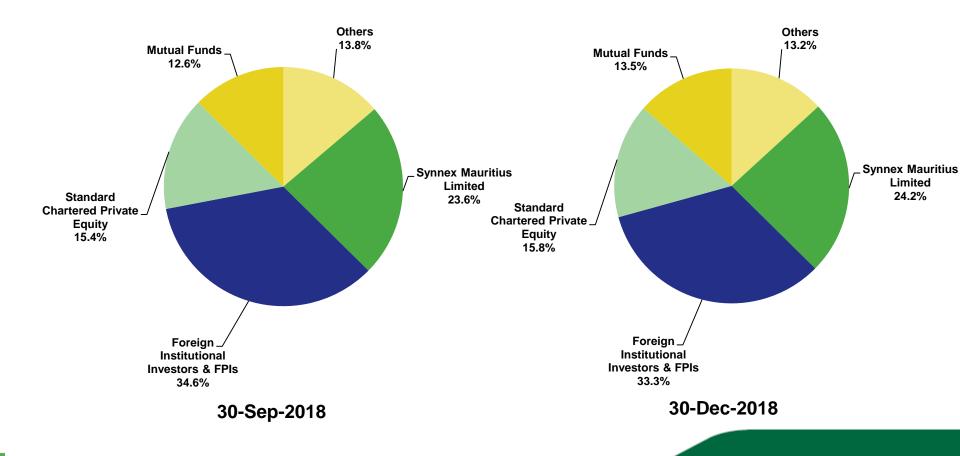
Particulars	9MFY19	9MFY18
Profit Before Taxation	4,134	4,474
Non-cash items	2,381	818
Outflow of Finance Cost	1,310	1,025
Changes in Working Capital	(6,856)	(510)
Direct taxes paid	(2,031)	(1,004)
Net Cash Flow from Operations	(1,061)	4,803
Capex	(458)	(101)
Dividend paid including DDT	(1,176)	(1,105)
Outflow of Finance Cost	(1,412)	(1,062)
Free Cashflow	(4,107)	2,535

9MFY19 - Top 5 Vendors Consolidated





Shareholding Pattern





Investor Contacts

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Guindy, Chennai 600 032
https://www.redingtonindia.com

Sowmiya M

Manager – Investor Relations

sowmiya.manickam@redington.co.in



Corporate Presentation

December 2018



WHO ARE WE?

A prominent & leading

"Technology Distributor"

evolving into a

"Services & Solutions company"



WHAT WE DO?

We are 'Business Enablers',
Seamlessly partnering with
Brands and Channel partners
in delivering value











No.1 Technology distributor in MEA and No.2 in India

Multi faceted approach of Distribution & Services

Expanding the reach & coverage for over 220+ brands through 40,900+ partners

An Emerging Markets player with incountry presence \$6.6bn+ company with strong double digit 11 year CAGR (Revenue, EBITDA & PAT)



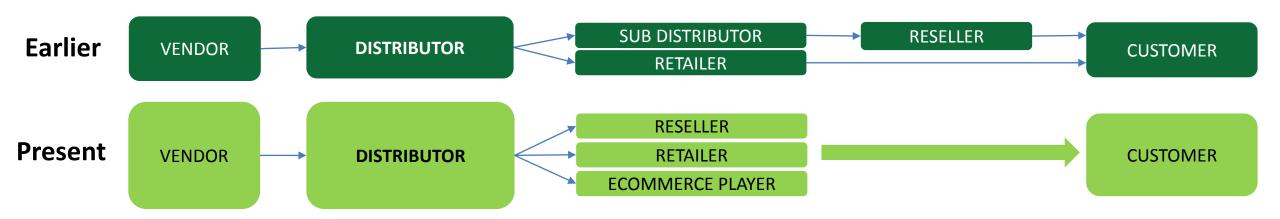
Industry Overview



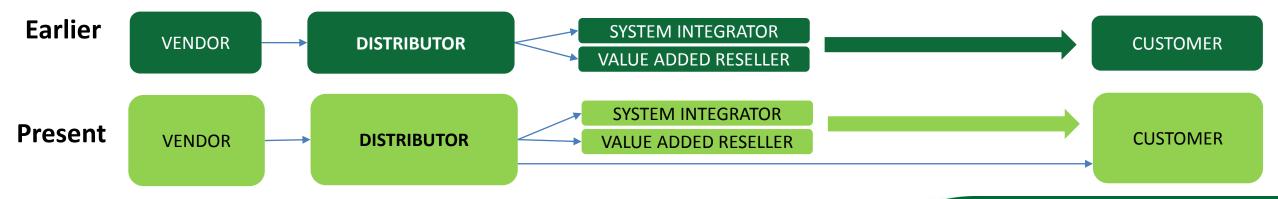
Distribution Food Chain



IT CONSUMER & MOBILITY



IT ENTERPRISE

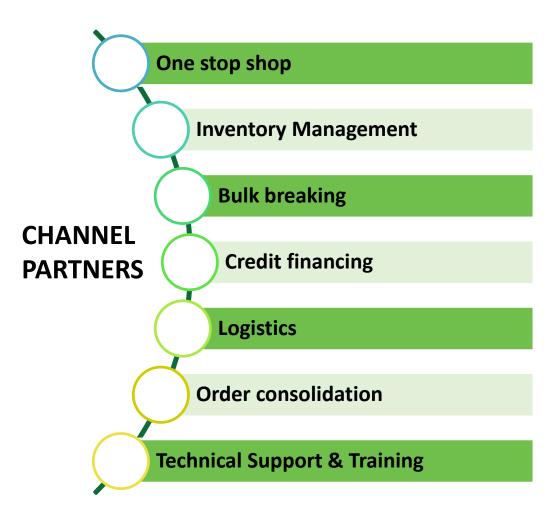


Distributors: Value Creators





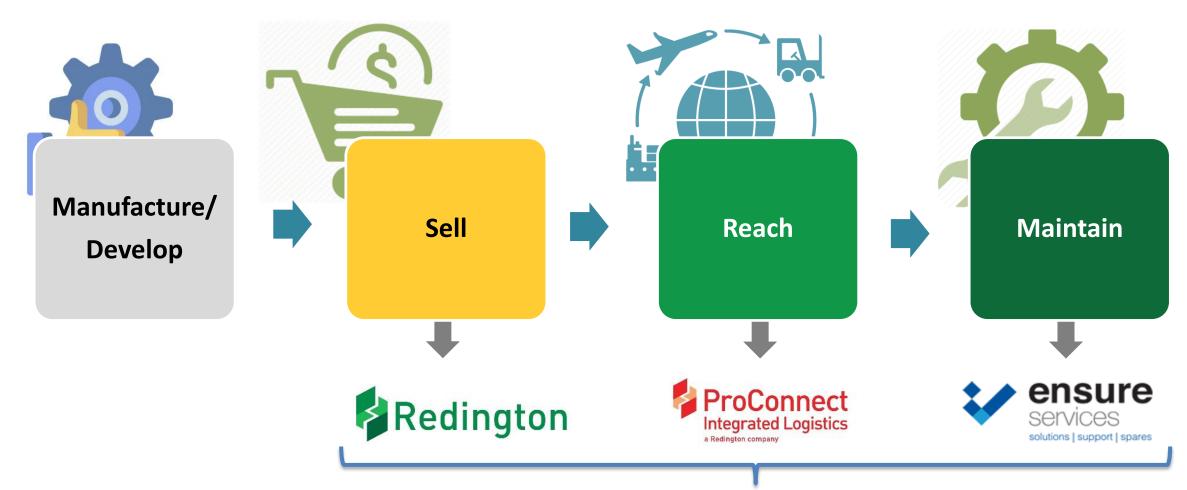
Increase in the revenue base & increased value offered in a product



Facilitating selling as well as enhancing the selling potential for partners

Product Lifecycle





Our presence across the product lifecycle



Company Overview



Mission Statement



"Our mission is to offer a robust technology-powered platform to enable a seamless flow of products and services"

Our Values











ADAPTABILITY

COLLABORATION

KNOW-HOW









OBJECTIVITY

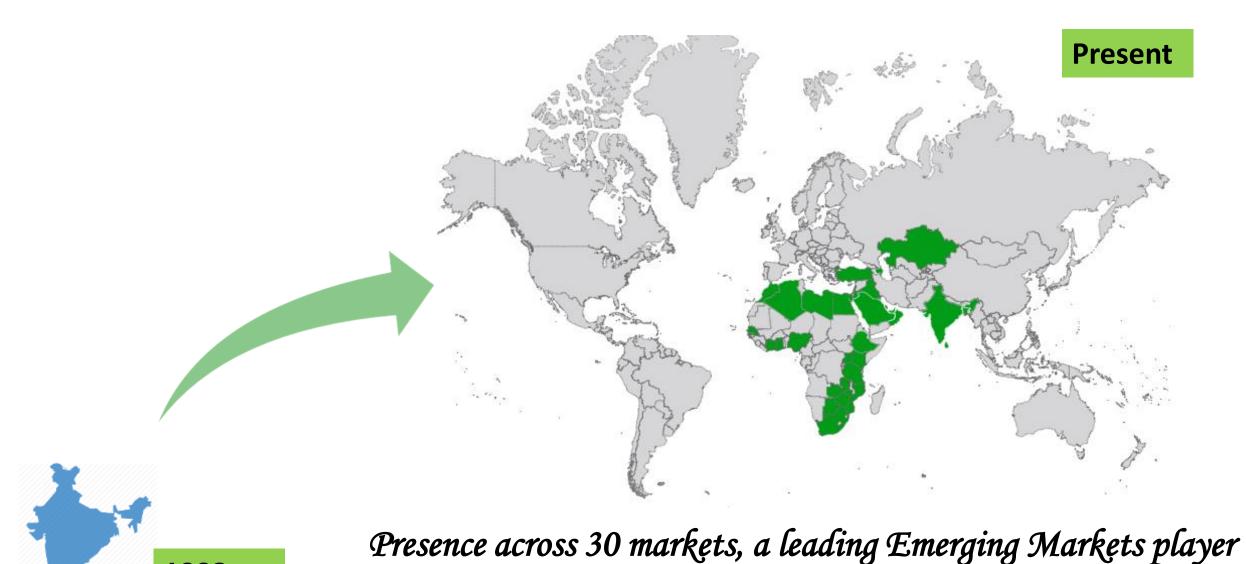
SIMPLICITY

TRUST

TRANSPARENCY

Our Emergence





40

Our Associations





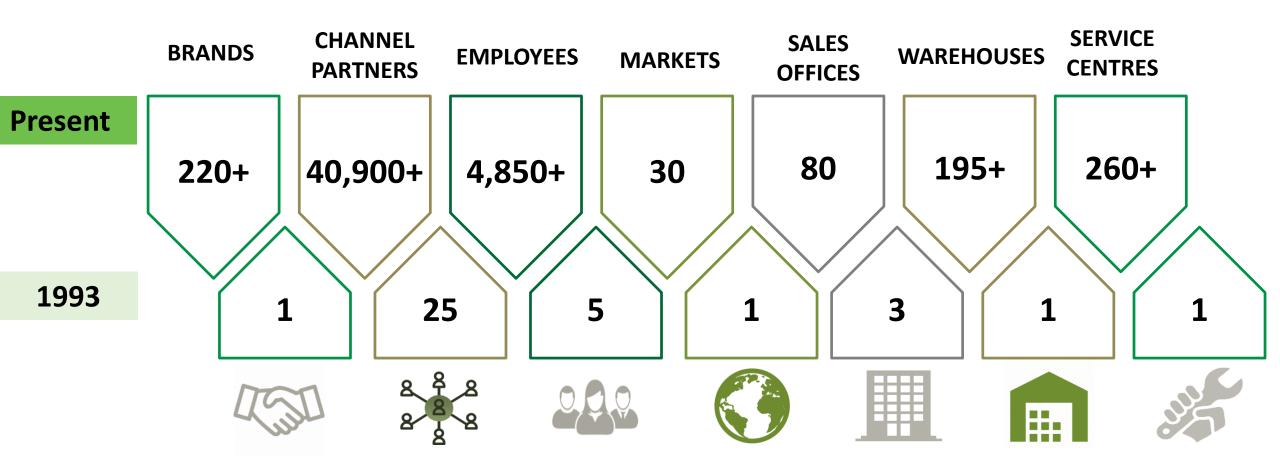


1993

Enviable Partnerships with over 220+ brands

Our Expansion





From a 'Home Grown Company' to a 'Leading Distributor'

Our Board Of Directors



Independent Directors

Executive Directors

CHAIRMAN



Prof. Ramachandran
Professor, Corporate
Policy & Strategy
IIM, Bengaluru



V. S. Hariharan Ex. Vice President, Hewlett-Packard, Singapore



Keith WF Bradley Ex.President, Ingram Micro, North America



B Ramaratnam Professional Director



Raj Shankar Managing Director



E H Kasturi Rangan Whole time Director

Non-Executive Directors



Tu, Shu-Chyuan
General Manager
Business Development
Synnex Tech, Taiwan



Chen, Yi-Ju
Senior Manager – Finance
Planning & Management
Synnex Tech, Taiwan



Udai Dhawan Managing Director, Standard Chartered Private Equity, India

Our Experienced Executive Team





Raj Shankar Managing Director



P S Neogi Joint COO, India



E H Kasturi RanganJoint COO, India



Ramesh Natarajan Sr. President, India



Dr. R. Arunachalam Sr. Vice President, ProConnect Logistics, India



S V Krishnan Chief Financial Officer



S V Rao Vice President, Ensure Services, India



Jitendra Berry, Vice President, IT Volume, Middle East



Rawad Ayash, Vice President, Telecom, Middle East



B Ramkumar President, IT Value Added Distribution, MEA



Jim Mathew
Sr. Vice President,
Telecom,
Africa



Sr. Vice President, Supply Chain Management, MEA



Sriram Ganeshan
Director & Chief
Financial Officer,
MEA



S Sethuraman
Sr. Vice President,
Support Services /
Ensure Services, MEA



Serkan Celik, Chief Executive Officer, Arena, Turkey



Business Overview



Distribution Business



BUSINESS INDIA MIDDLE EAST AFRICA TURKEY SINGAPORE SOUTH ASIA

DISTRIBUTION







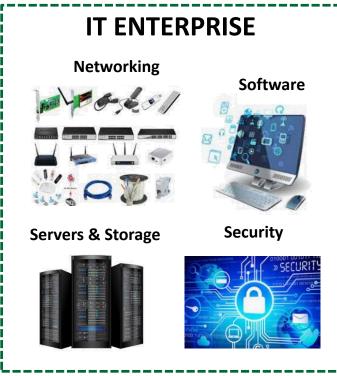




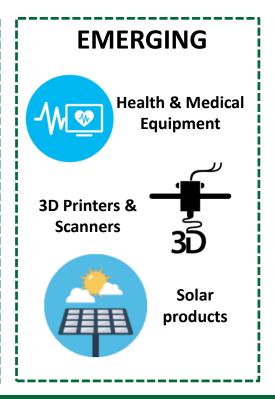






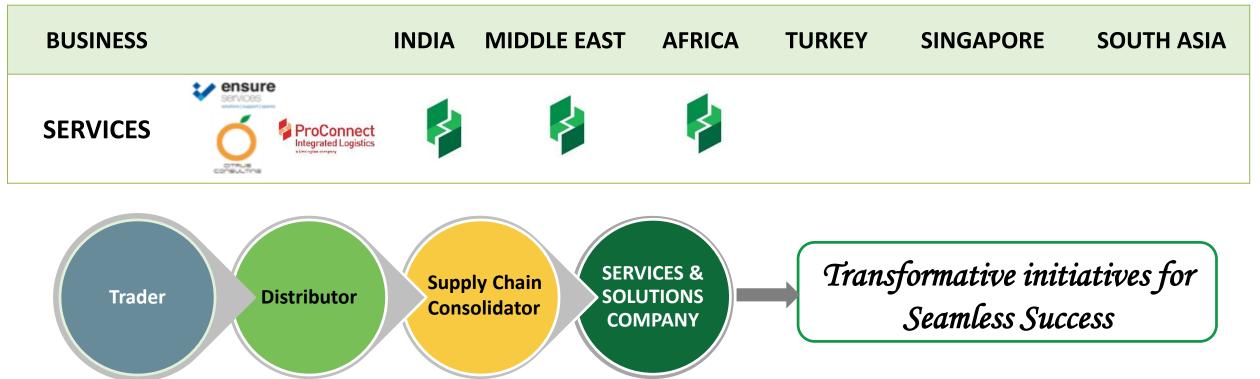






Services Business















Logistics services

Support services

Cloud services

Digital print services

3D Print Services

ProConnect India





Wholly Owned Subsidiary of Redington



Integrated Third Party Logistics partner



PAN India presence



155+ Warehouses





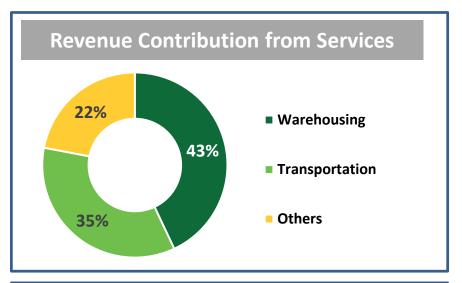
6.6 mn Sq.ft. in operation

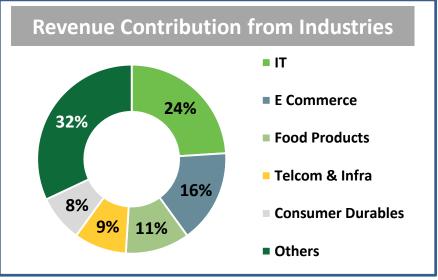


161+ Customers across 12+ Industries



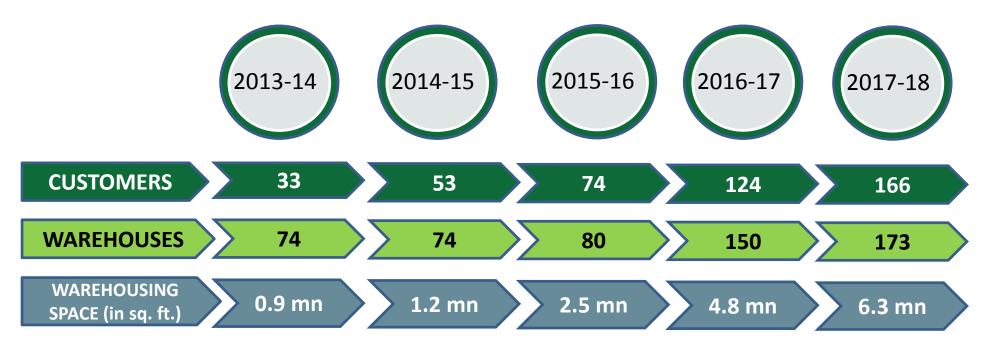
19,600+ Pincodes





ProConnect India: Growth Story



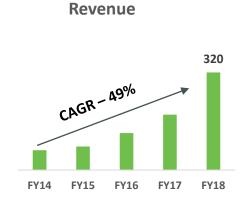


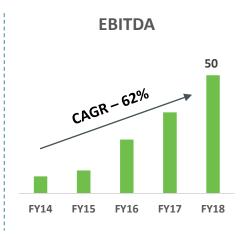


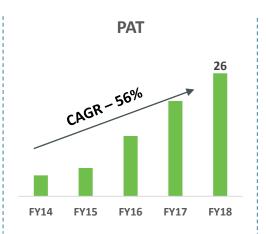


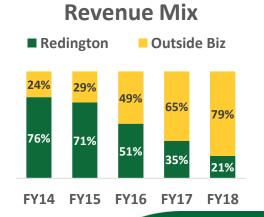












Ensure India





Wholly Owned Subsidiary of Redington



PAN India presence with 35+ Owned services across India



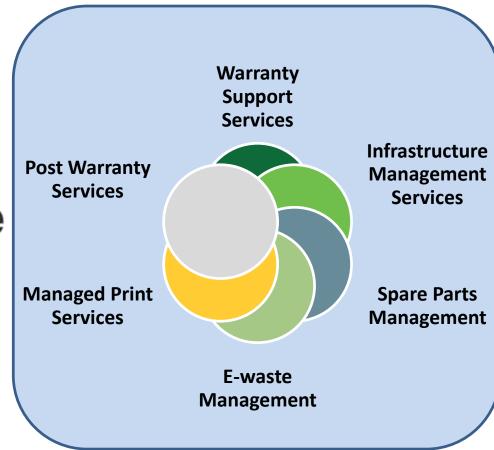
Preferred Service partner with 175+ service partners across India



FY18 Revenues: Rs 123 crs

FY18 PAT : Rs 6 crs





Clients





















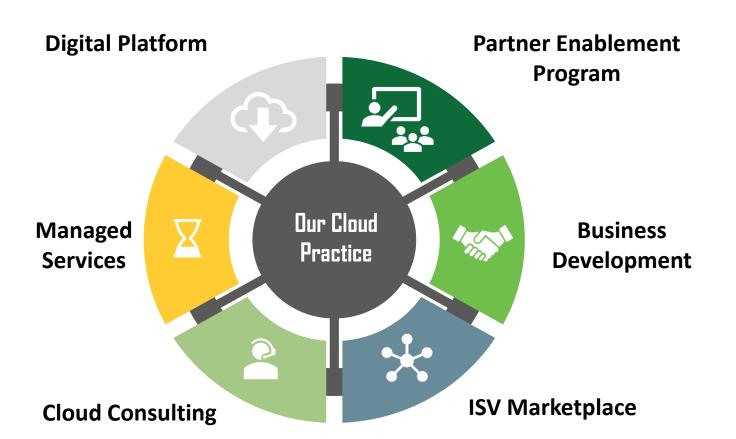




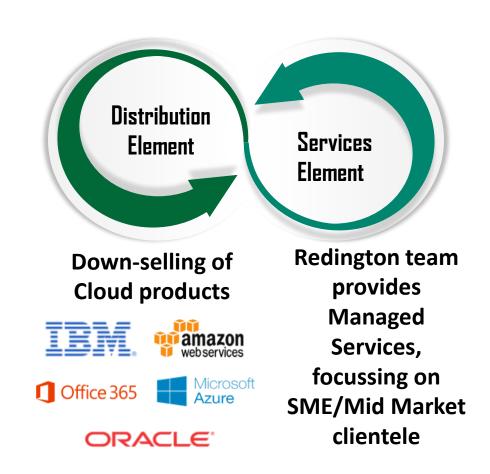
Redington Cloud Solutions



Our Cloud Practice



Our business



Printing Solutions



DIGITAL PRINT SERVICES



Exclusive Distributor of HP Indigo's "Digital Printing Press" in India

REVENUE MODEL

Distribution of Printing Press

Ranked
Grade "AAA"
by HP Indigo
(Highest in
the world)

Annuity revenues from clicks (impressions)

Parts & Labour



3D PRINT SERVICES



Set up 3D Printing Facility in Chennai







Prototyping



Scanning

Fueling Growth In a Challenging Business



IT CONSUMER

PC Shipments decline

IT ENTERPRISE

Gradual pickup in Corporate capex and Govt Projects

MOBILITY

Volatile Industry

OVERSEAS

Geo-political tensions

- Enabling better product mix with higher ASP
- Market share gains
- Establishing presence in Cloud
- Increased value added services
- Systematic approach devised to participate in Government Projects

Association with MNC brands with clear long term strategy

Three Commandments

- Protect capital fiercely
- Be absolutely paranoid about risk
- Reduce costs as much as possible



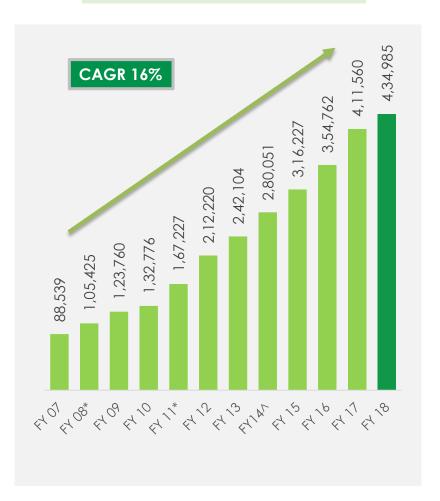
Financial Performance



Performance Since Listing







EBITDA



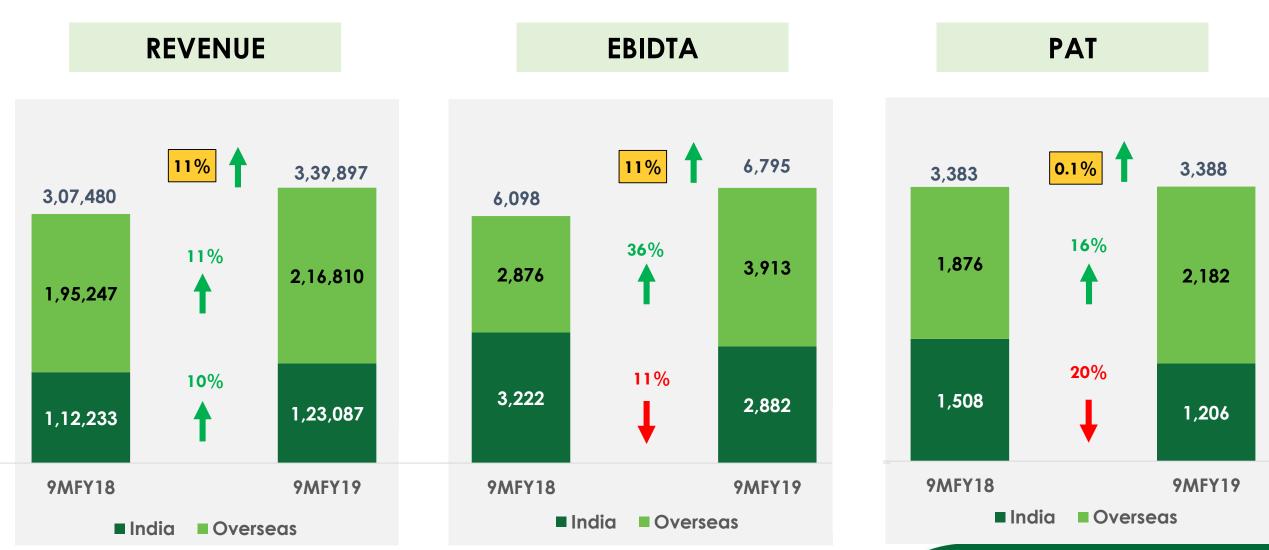
PAT



Performance By Market

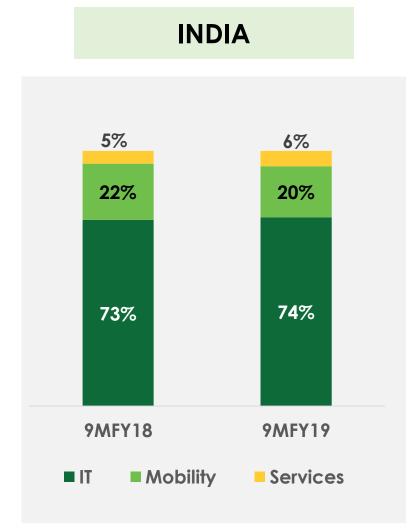


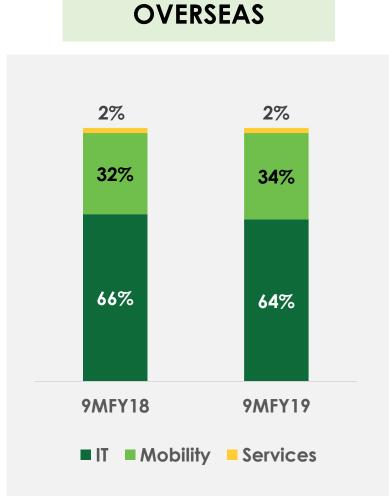
₹ in million

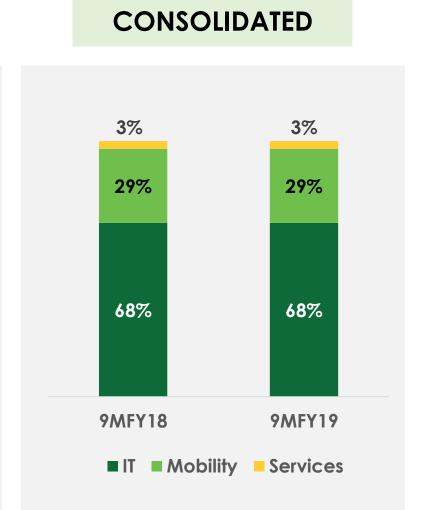


Performance By Vertical



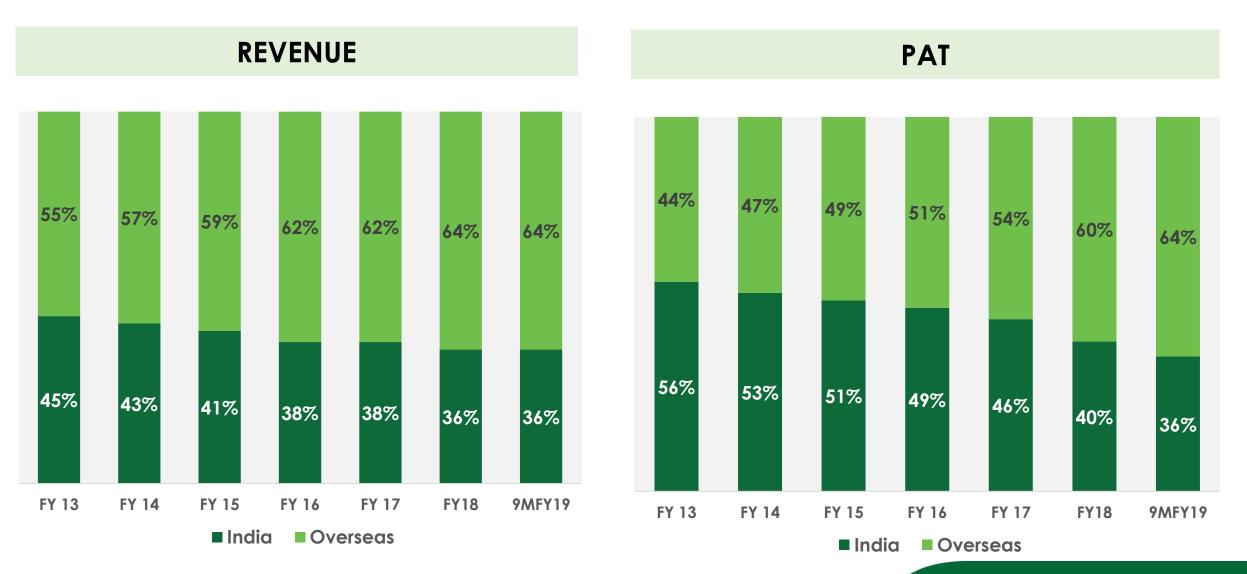






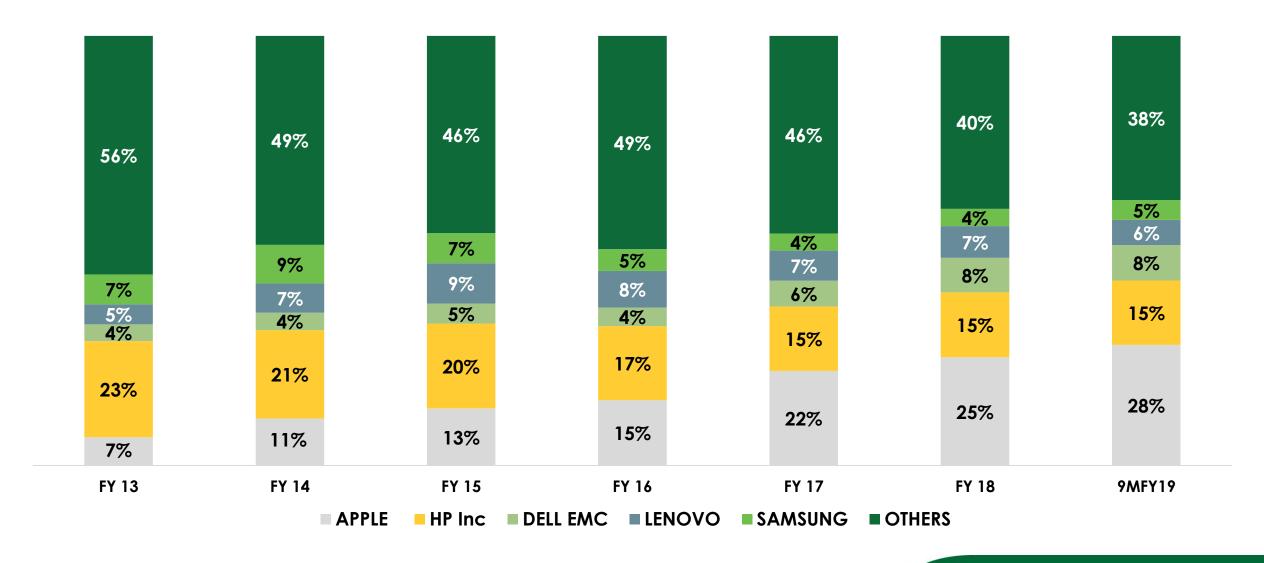
Geographical Contribution





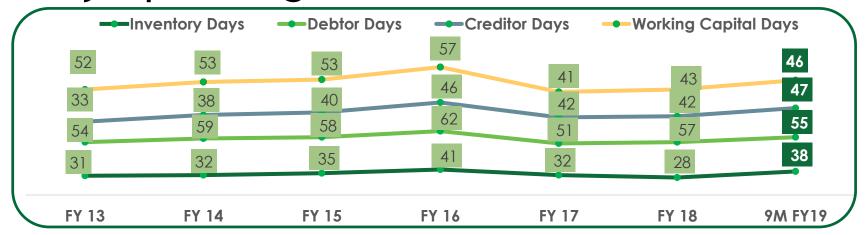
Top 5 Vendors





Key Operating Metrics

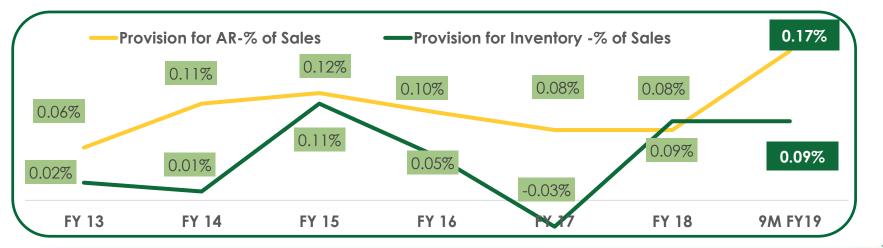




Working Capital Days at sustainable levels

Rs in mn	FY13	FY14	FY15	FY16	FY17	FY18	9MFY19
CFO	2,877	2,413	1,951	(1,922)	12,986	1,841	(1,061)
FCF	(478)	(389)	947	(5,054)	9,113	(935)	(4,107)

Cumulative generation of cash flows



Ensuring Risk adjusted Returns

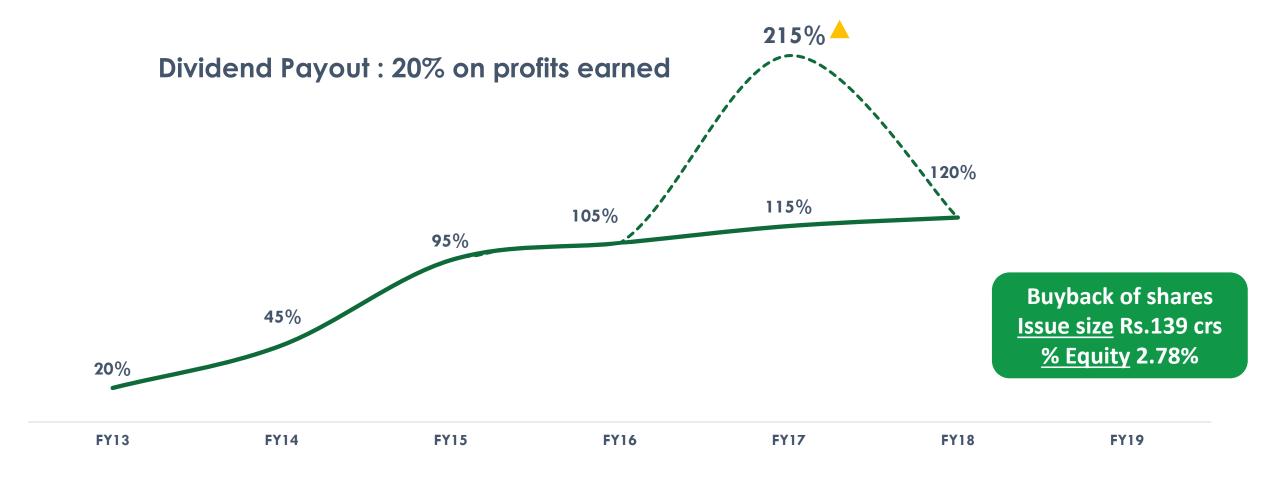
Consolidated Financials



Particulars	9MFY19	FY18	FY17	FY16	FY15	FY14	FY 13
Total Revenue	3,39,897	4,34,985	4,11,560	3,54,762	3,16,227	2,80,051	2,42,104
EBITDA	6,795	8,555	8,662	8,176	7,619	7,196	6,842
PAT	3,388	4,816	4,642	4,235	3,865	3,367	3,231
Networth	37,617	35,306	31,479	29,494	23,742	20,213	16,407
Capital Employed	64,570	53,472	50,252	56,659	44,468	39,938	39,471
EBITDA Margins	2.0%	2.0%	2.1%	2.3%	2.4%	2.6%	2.8%
PAT Margins	1.0%	1.1%	1.1%	1.2%	1.2%	1.2%	1.3%
ROCE	14.2%	15.5%	15.2%	14.9%	17.2%	17.2%	17.7%
ROE	12.4%	14.5%	15.3%	15.6%	18.2%	19.1%	22.8%
EPS (₹)^	8.5	12.0	11.6	10.6	9.7	8.4	8.1
Book Value per share (₹)	96.6	87.7	78.2	73.2	57.6	48.8	39.5

Dividend Distribution

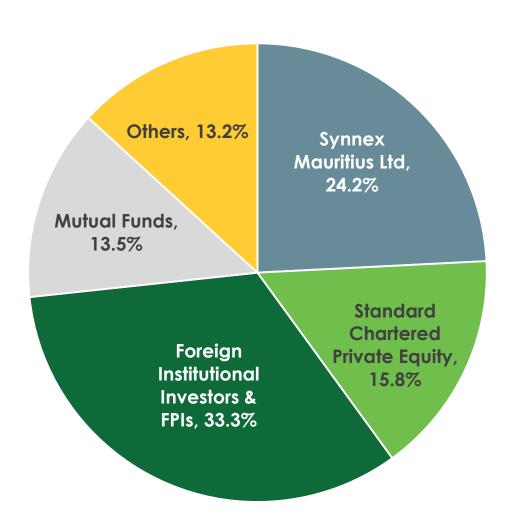




—Dividend % on Face Value of shares

Shareholding Pattern (As of Dec 31st 2018)









Our Growth Drivers



Revenue Growth Vectors



Continuous addition of brands across product categories

BRAND ACQUISITIONS

MARKET SHARE GAINS Tapping incremental revenue from available opportunities

Acquiring distribution rights in newer regions & newer GTMs

MARKET EXPANSIONS

NEW BUSINESS OPPORTUNITIES

Foraying into newer product categories & businesses

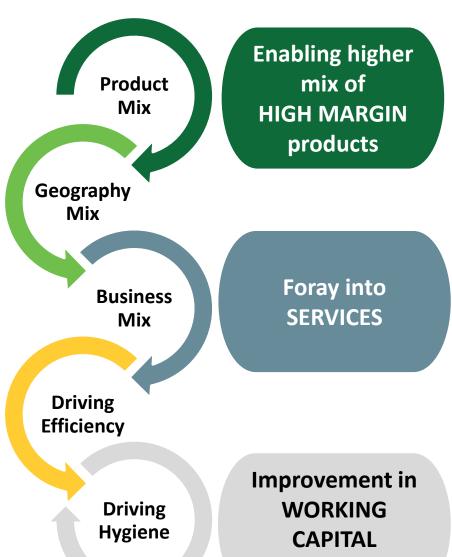
TARGET
3 year
Revenue
CAGR of 12%
yoy

Margin Growth Vectors



Focus on INDIA as a growth market

Optimization of OPERATING EXPENSES



utilization

Improved Margin Trajectory



Improved WC turns





Improved ROCE

Capital Allocation Priorities



1

Returns to Shareholders

Dividend payout @ 20% of Profits

Investments of ~Rs.150 crs spread until FY21

Investments into the business

2

3

Strategic M&As for ProConnect

Investments of Rs.150 crs spread until FY21 NO FPO MADE

Debt Equity Ratio at 0.4

AA/A1+ Credit rating

Redington Foundation



Foundation for CSR @ Redington (Redington Foundation), a trust formed by Redington (India) Limited to implement various CSR activities towards the betterment of the society



Employability Skills Training

- Communication Skills
- Computer Skills
- Personality Development
- Office Etiquette
- Domain Knowledge Skills



Vocational Skills Training

- Disability inclusive support Improving quality of
- education through Technology
- Sign Language for hearing impaired
- Holistic self development
- math Employment Generation



Equipping Activities

- Setting up smart class rooms
- Monetary support to students
- Recognition to teachers
- Revamping of School infra



Smart Schools

- Setting up Smart class rooms
 - Strategic association with
- Schools for academic upliftment
- Promoting schools in rural areas

CONTACT US



Compliance Officer

M. Muthukumarasamy
Redington (India) Limited
SPL Guindy House, 95 Mount Road,
Guindy, Chennai 600 032
https://www.redingtonindia.com

CIN - L52599TN1961PLC028758

Investor Contact

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Manager – Investor Relations
sowmiya.manickam@redington.co.in

IR Materials - https://redingtongroup.com/india/financials-and-reports/



THANK YOU

