

**Corp. Office:** Shree Laxmi Woolen Mills Estate, 2nd Floor, R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011 Tel: (022) 3001 6600 Fax : (022) 3001 6601 CIN No. : L17100MH1905PLC000200

November 08, 2022

**BSE Limited** Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai- 400 001 National Stock Exchange of India Limited Exchange Plaza, Bandra-Kurla Complex, Bandra East, Mumbai- 400051

Security code: 503100

Symbol: PHOENIXLTD

Dear Sir(s),

### Sub: <u>Investors' Presentation on Unaudited Standalone and Consolidated Financial Results for</u> <u>the quarter and half year ended September 30, 2022</u>

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the presentation on Unaudited Standalone and Consolidated Financial Results of The Phoenix Mills Limited ('Company') for the quarter and half year ended on September 30, 2022, to be made to investors and analysts.

The same is also being uploaded on the Company's website at <u>https://www.thephoenixmills.com</u> in compliance with Regulation 46(2) of the Listing Regulations.

You are requested to take the aforesaid information on record.

Thanking you,

Yours Faithfully, For The Phoenix Mills Limited

Gajendra Mewara Company Secretary

**Encl:-** As above





## The Phoenix Mills Ltd.

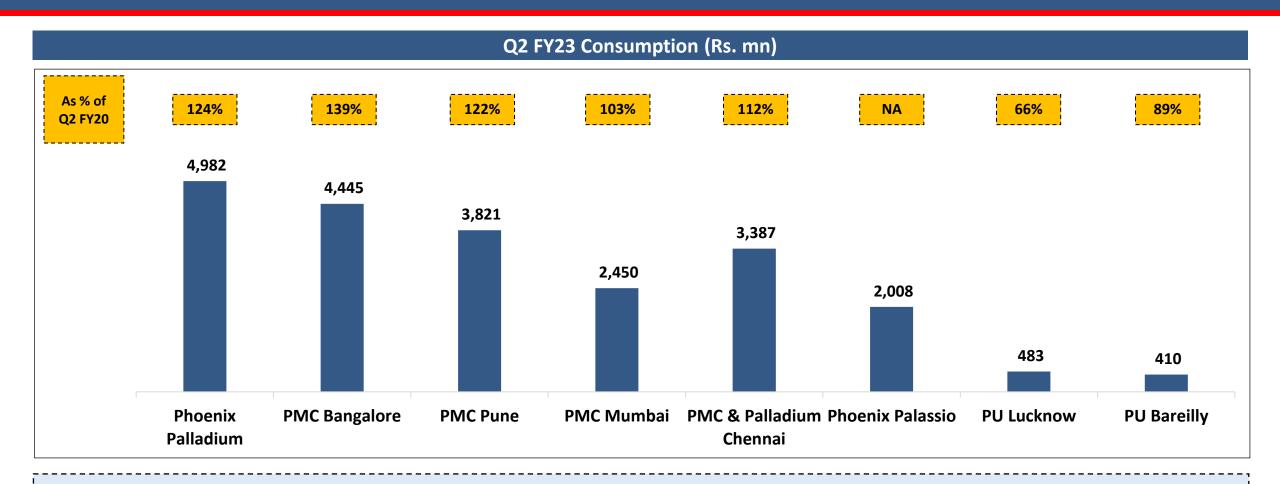
Investor Presentation Q2 and H1 FY23



### **Business Update** Business Performance Financial Results Annexure



# **Q2 FY23 Consumption at 130% of Q2 FY20 (pre-Covid quarter)**

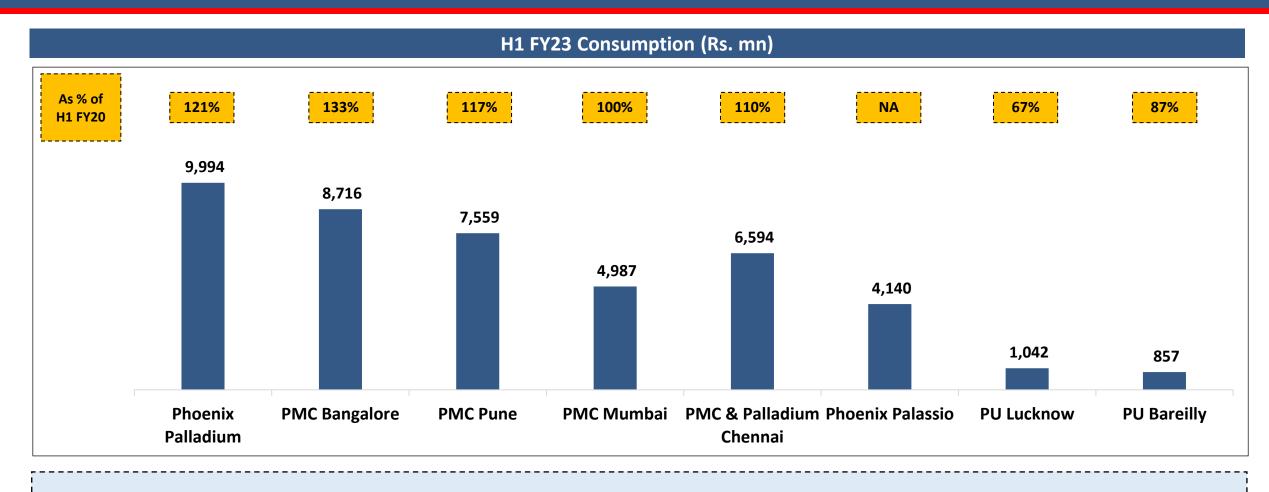


- Total consumption in Q2 FY23 was Rs. 21,986 mn, 130% of Q2 FY20
- Excl. Palassio's contribution, which opened in July 2020; Q2 FY23 consumption was 118% of Q2 FY20
- Gross retail collections at Rs. 5,196 mn for Q2 FY23, up 23% compared to Q2 FY20\*

Note: Above numbers are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers \*Gross retail collections inclusive of GST and CAM & other recoveries from retailers.



### H1 FY23 Consumption at 126% of H1 FY20 (pre-Covid period)

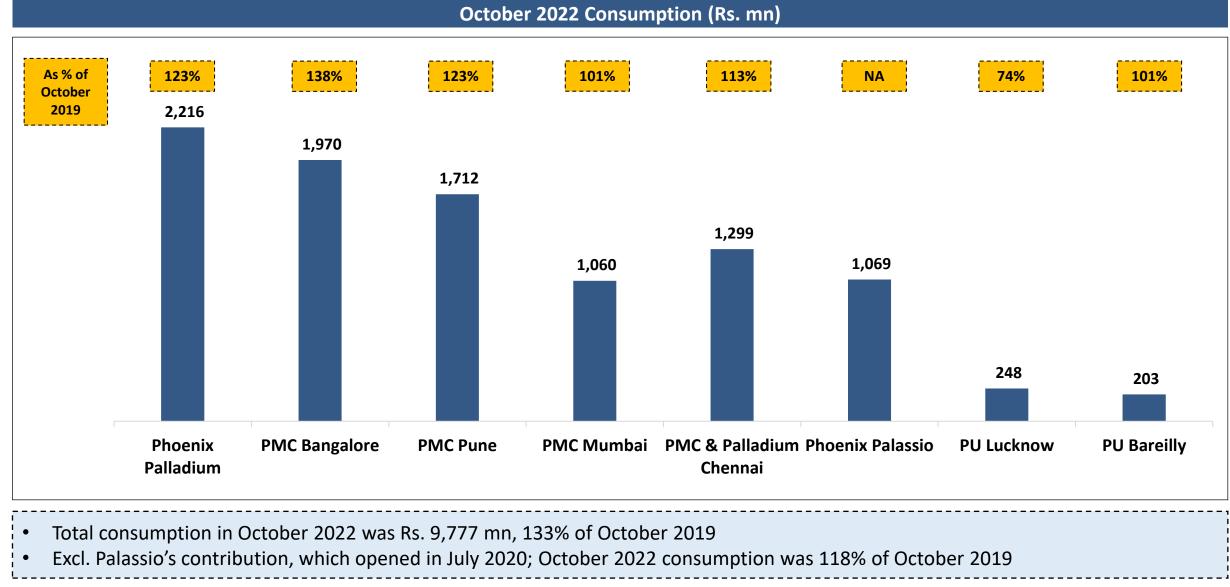


- Total consumption in H1 FY23 was Rs. 43,889 mn, 126% of H1 FY20
- Excl. Palassio's contribution, which opened in July 2020; H1 FY23 consumption was 114% of H1 FY20
- Gross retail collections at Rs. 10,449 mn for H1 FY23, up 24% compared to H1 FY20\*

Note: Above numbers are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers \*Gross retail collections inclusive of GST and CAM & other recoveries from retailers.



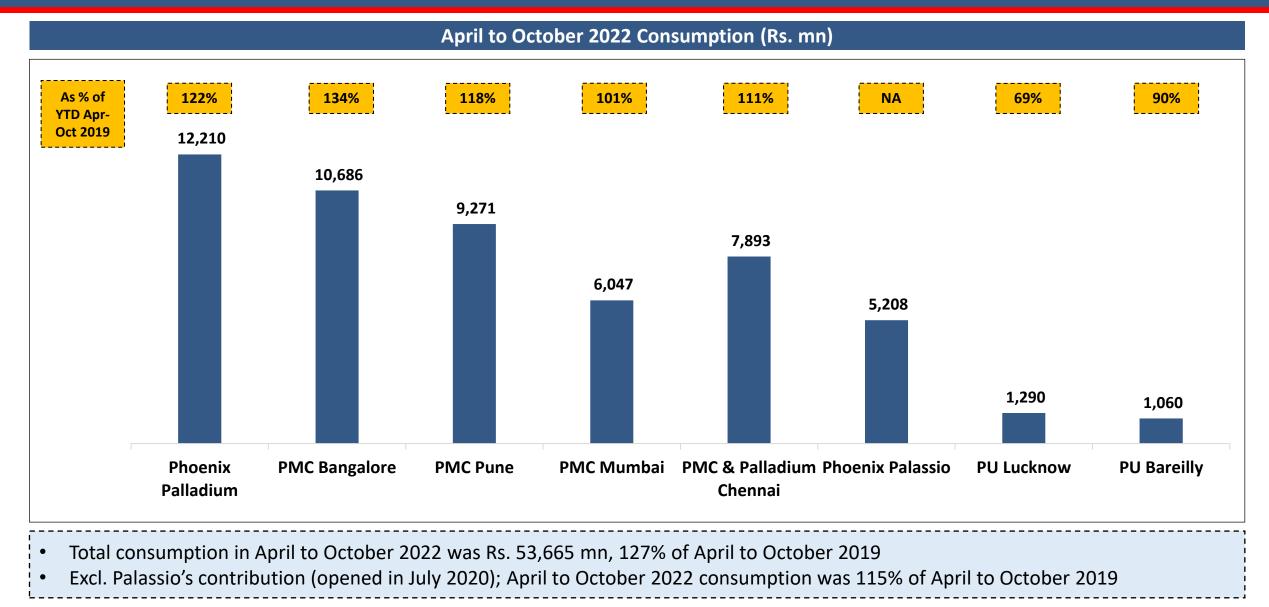
### Retail consumption in October 2022 at 133% of October 2019



Note: Above numbers are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers



### Retail consumption in April to October 2022 at 127% of April to October 2019



Note: Above numbers are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers

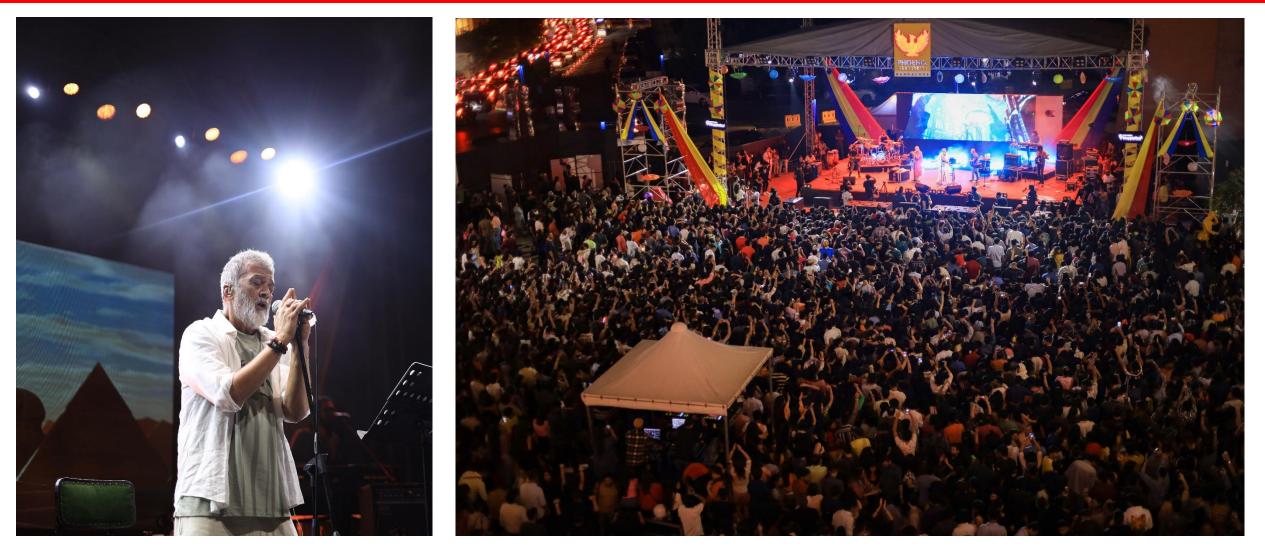




Tribute to KK, at Phoenix MarketCity, Kurla

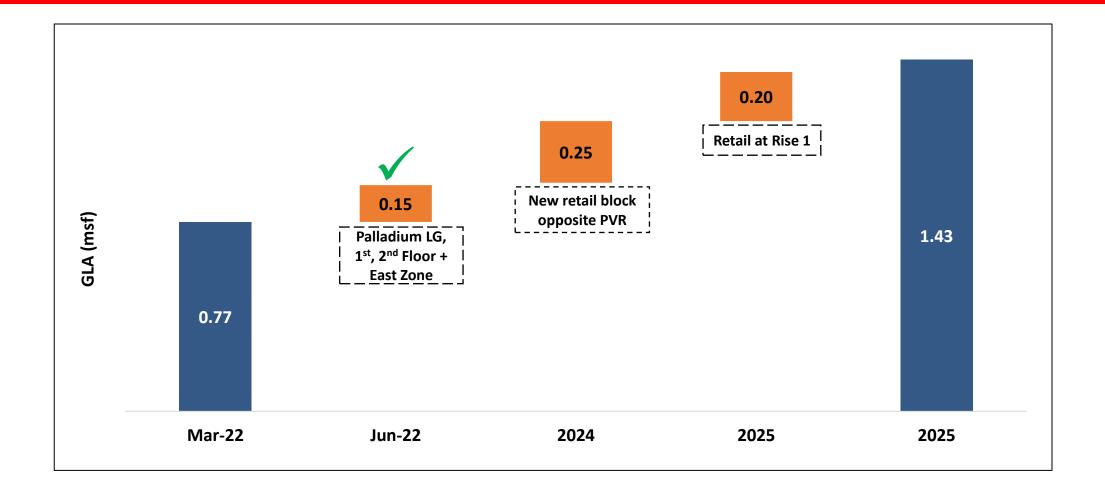
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### **Resumption of marquee events with easing of COVID-19 restrictions**

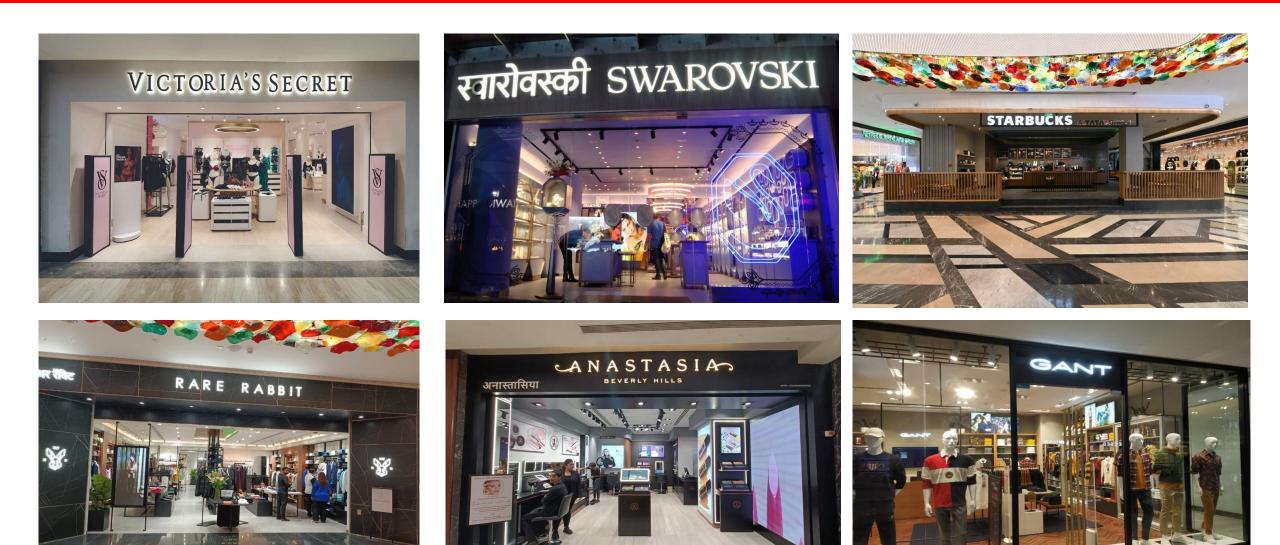


Lucky Ali Live-in concert at Phoenix Marketcity, Bangalore











### Phoenix Palladium, Mumbai: Expansion & New Stores opened



















# Update on under-construction retail malls

|                                      | Phoenix Citadel,<br>Indore | Palladium,<br>Ahmedabad<br>Bangalore |  | Phoenix Mall of the<br>Millennium, Pune        |
|--------------------------------------|----------------------------|--------------------------------------|--|--|
| Proposed GLA                         | Retail GLA – ~1 msf        | Retail GLA – ~0.77 msf               | Retail GLA – ~1.2 msf<br>Office GLA – ~1.2 msf | Retail GLA – ~1.1 msf<br>Office GLA – ~1.2 msf |
| Amount Spent till<br>Sep-22 (Rs. mn) | 6,135                      | 7,802 12,242                         |  | 7,294  |
| Status update                        |                            |                                      |  | <image/>                                       |
| Expected Year of<br>Operation        | December 2022              | January 2023                         | Retail: FY24<br>Office: FY25                   | Retail: FY24<br>Office: FY25                   |
| Leasing Status till<br>Sep-22        | 88%                        | 99%                                  | 78%  | 86%  |



### Phoenix Citadel, Indore – Opening doors in December 2022



# The biggest Retail Destination of Madhya Pradesh



### Phoenix Citadel, Indore

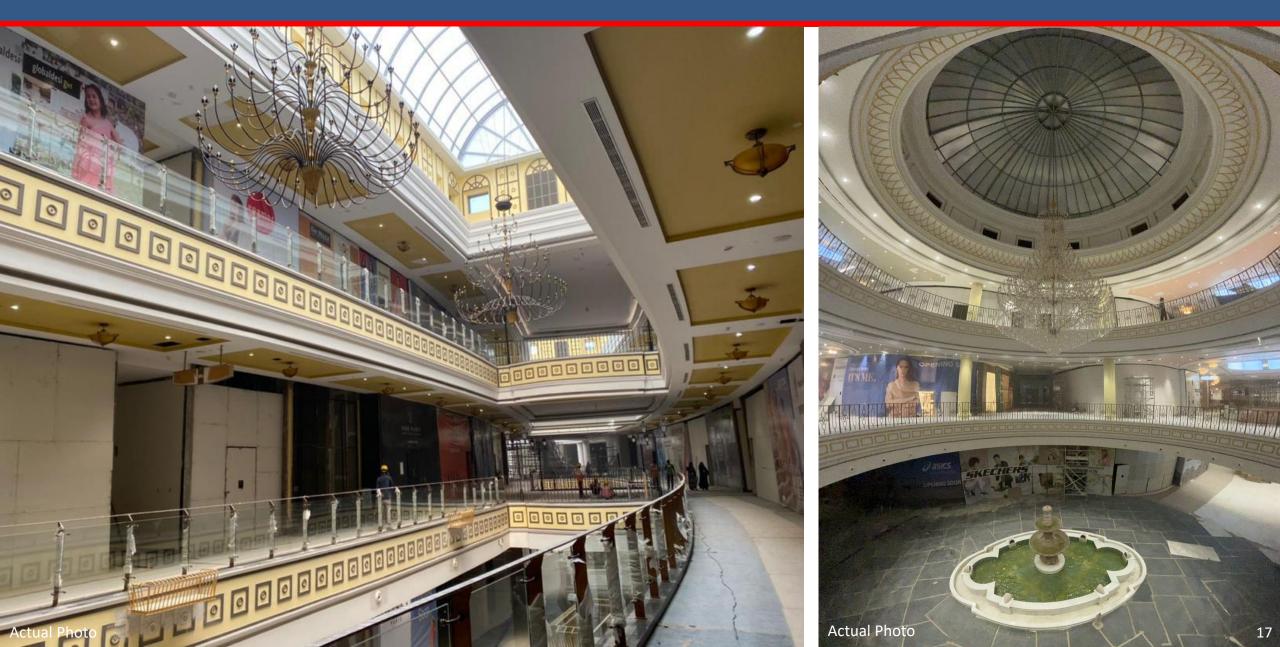




### Phoenix Citadel, Indore – Interior Shots



## Phoenix Citadel, Indore – Interior Shots





### Palladium, Ahmedabad – Slated to open in January 2023

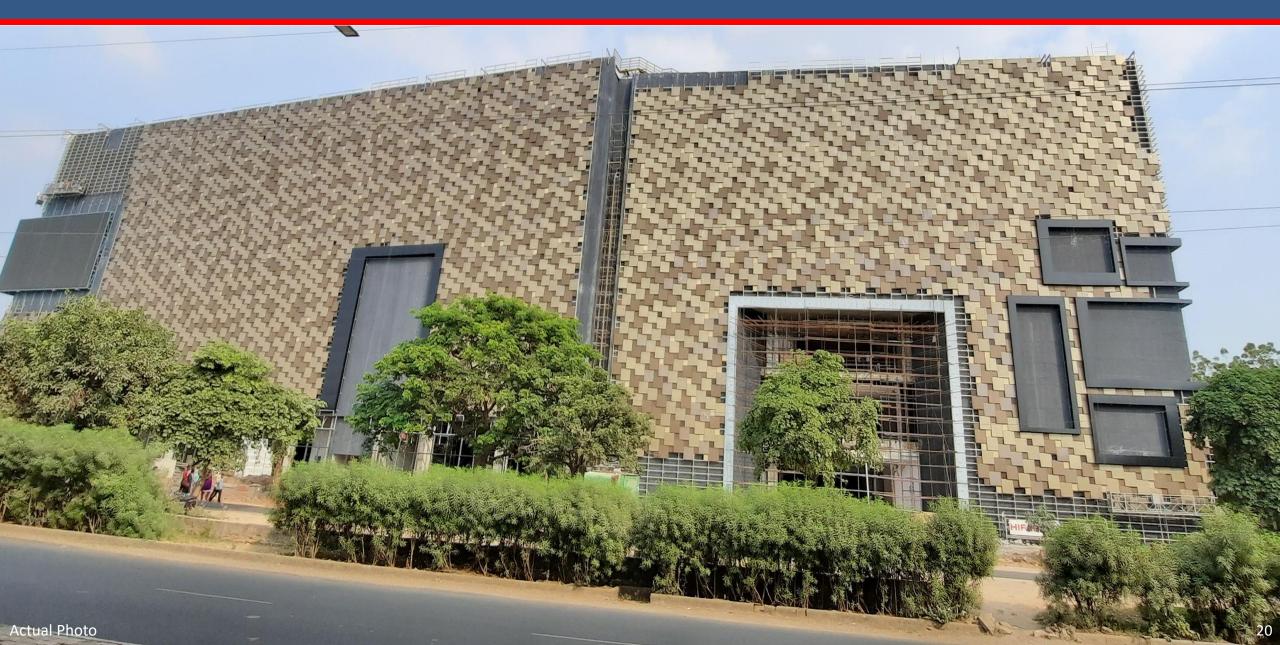
# The Luxury mall of Gujarat







# Palladium, Ahmedabad





### Phoenix Mall of Asia, Bangalore

LOUIS BUITO

# The Largest Retail led Mixed-use development in Bangalore

A II

MALL OF ASIA

Indicative Render



### Phoenix Mall of Asia, Bangalore





### Phoenix Mall of the Millennium, Pune

# The New Epicentre for West Pune

**Indicative Render** 



## Alipore, Kolkata: East India's retail destination – commenced construction



### **Project Rise – the Jewel in the Phoenix crown – commenced construction**

Project Rise: Office GLA: ~1.1 msft Retail GLA: ~0.20 msft







Kolkata

- ✓ Demolition work for on-site structures has completed
- ✓ Consent to Establish received in July 2022
- ✓ Environmental clearance received in June 2022
- ✓ Building plans approved in April 2022

Rise, Lower Parel

- ✓ Shore piling work currently under progress
- ✓ Construction work commenced in June 2022
- ✓ Consent to Establish received
- ✓ Environmental clearance received in March 2022
- ✓ Building plan approval received in December 2021





### Business Update Business Performance - Retail Financial Results Annexure





### Q2 FY23 Retail Rental Income at 121% of Q2 FY20 (pre-Covid period)

|   | Q2 F                 | Q2 FY22            |                      |  |
|---|----------------------|--------------------|----------------------|--|
| Name of Asset                                 | Retail Rental Income | % of Q2 FY20       | Retail Rental Income |  |
|   | (Rs. mn)             | (pre-COVID period) | (Rs. mn)             |  |
| Phoenix Palladium                             | 913                  | 104%               | 466                  |  |
| Phoenix Marketcity Bangalore                  | 472                  | 131%               | 351                  |  |
| Phoenix Marketcity Pune                       | 462                  | 108%               | 221                  |  |
| Phoenix Marketcity Mumbai                     | 351                  | 110%               | 177                  |  |
| Phoenix Marketcity and Palladium Chennai      | 489                  | 103%               | 393                  |  |
| Phoenix United Lucknow                        | 96                   | 122%               | 74                   |  |
| Phoenix United Bareilly                       | 58                   | 106%               | 58                   |  |
| Sub Total                                     | 2,841                | 110%               | 1,739                |  |
| Phoenix Palassio (operational from July 2020) | 292                  | NA                 | 245                  |  |
| Grand Total                                   | 3,133                | 121%               | 1,984                |  |



## Q2 FY23 Retail EBITDA at 129% of Q2 FY20 (pre-Covid period)

|   | Q2 F     | Y23                | Q2 FY22  |  |
|---|----------|--------------------|----------|--|
| Name of Asset                                 | EBITDA   | % of Q2 FY20       | EBITDA   |  |
|   | (Rs. mn) | (pre-COVID period) | (Rs. mn) |  |
| Phoenix Palladium                             | 956      | 125%               | 355      |  |
| Phoenix Marketcity Bangalore                  | 469      | 126%               | 384      |  |
| Phoenix Marketcity Pune                       | 439      | 101%               | 207      |  |
| Phoenix Marketcity Mumbai                     | 342      | 103%               | 160      |  |
| Phoenix Marketcity and Palladium Chennai      | 531      | 121%               | 426      |  |
| Phoenix United Lucknow                        | 97       | 132%               | 68       |  |
| Phoenix United Bareilly                       | 58       | 124%               | 59       |  |
| Sub Total                                     | 2,892    | 117%               | 1,659    |  |
| Phoenix Palassio (operational from July 2020) | 292      | NA                 | 253      |  |
| Grand Total                                   | 3,184    | 129%               | 1,912    |  |



### H1 FY23 Retail Rental Income at 122% of H1 FY20 (pre-Covid period)

|   | H1 F                 | Y23          | H1 FY22              |  |
|---|----------------------|--------------|----------------------|--|
| Name of Asset                                 | Retail Rental Income | % of H1 FY20 | Retail Rental Income |  |
|   | (Rs. mn)             |              | (Rs. mn)             |  |
| Phoenix Palladium                             | 1,858                | 110%         | 759                  |  |
| Phoenix Marketcity Bangalore                  | 932                  | 130%         | 463                  |  |
| Phoenix Marketcity Pune                       | 985                  | 115%         | 329                  |  |
| Phoenix Marketcity Mumbai                     | 726                  | 113%         | 265                  |  |
| Phoenix Marketcity and Palladium Chennai      | 983                  | 104%         | 542                  |  |
| Phoenix United Lucknow                        | 187                  | 119%         | 102                  |  |
| Phoenix United Bareilly                       | 116                  | 105%         | 77                   |  |
| Sub Total                                     | 5,785                | 111%         | 2,537                |  |
| Phoenix Palassio (operational from July 2020) | 571                  | NA           | 317                  |  |
| Grand Total                                   | 6,356                | 122%         | 2,854                |  |



### H1 FY23 Retail EBITDA at 128% of H1 FY20 (pre-Covid period)

|   | H1 F     | Y23          | H1 FY22  |  |
|---|----------|--------------|----------|--|
| Name of Asset                                 | EBITDA   | % of H1 FY20 | EBITDA   |  |
|   | (Rs. mn) |              | (Rs. mn) |  |
| Phoenix Palladium                             | 1,889    | 122%         | 703      |  |
| Phoenix Marketcity Bangalore                  | 936      | 124%         | 505      |  |
| Phoenix Marketcity Pune                       | 951      | 109%         | 305      |  |
| Phoenix Marketcity Mumbai                     | 700      | 107%         | 241      |  |
| Phoenix Marketcity and Palladium Chennai      | 1,063    | 114%         | 565      |  |
| Phoenix United Lucknow                        | 179      | 123%         | 98       |  |
| Phoenix United Bareilly                       | 116      | 108%         | 79       |  |
| Sub Total                                     | 5,834    | 116%         | 2,497    |  |
| Phoenix Palassio (operational from July 2020) | 598      | NA           | 334      |  |
| Grand Total                                   | 6,432    | 128%         | 2,831    |  |



### Business Update Business Performance - Commercial Financial Results Annexure





### Office Portfolio seeing improving leasing traction

| Project<br>Name              | Location | Total Area (msf) | otal Area (msf) Area Sold (msf) |      | Area Leased (msf) | Average Rate<br>psf.* |
|------------------------------|----------|------------------|---------------------------------|------|-------------------|-----------------------|
| Operational Office Portfolio |          |                  |                                 |      |                   |                       |
| Art Guild House              | Mumbai   | 0.80             | 0.17                            | 0.63 | 0.51              | 88                    |
| Phoenix Paragon Plaza        | Mumbai   | 0.43             | 0.12                            | 0.31 | 0.17              | 108                   |
| Fountainhead – Tower 1       | Pune     | 0.17             | 0.00                            | 0.17 | 0.17              | 81                    |
| Fountainhead – Tower 2       | Pune     | 0.26             | 0.00                            | 0.25 | 0.13              | 71                    |
| Fountainhead – Tower 3 Pune  |          | 0.41             | 0.00                            | 0.41 | -                 | -                     |
| Phoenix House Mumbai         |          | 0.11             | -                               | 0.09 | 0.07              | 181                   |
| Centrium                     | Mumbai   | 0.28             | 0.16                            | 0.12 | 0.08              | 81                    |
| Total                        | 2.46     | 0.46             | 2.00                            | 1.12 | 93                |                       |

• Strong leasing traction continues during YTD October 2022.

Achieved gross leasing of ~2.0 lakh sf during YTD October 2022, of which ~1.3 lakh sf is new leasing and ~0.7 lakh sf is renewal leasing.



# Q2 FY23 Office Income up 3% yoy

| Operational Dortfalia  | Tota    | ıl Income (Rs | mn)        | EBITDA (Rs Mn)            |         |            | % of Total<br>ome         |         |
|--|---------|---------------|------------|---------------------------|---------|------------|---------------------------|---------|
| Operational Portfolio  | Q2 FY23 | Q2 FY22       | Growth (%) | Q2 FY23                   | Q2 FY22 | Growth (%) | Q2 FY23                   | Q2 FY22 |
| Art Guild House  | 194     | 232           | (17%)      | 123                       | 172     | (28%)      | 64%                       | 74%     |
| Phoenix Paragon Plaza  | 81      | 65            | 25%        | 40                        | 38      | 5%         | 49%                       | 58%     |
| Fountainhead —<br>Tower 1 & 2  | 94      | 62            | 51%        | 70                        | 47      | 49%        | 75%                       | 75%     |
| Phoenix House  | 40      | 38            | 5%         | Part of Phoenix Palladium |         |            | Part of Phoenix Palladium |         |
| Centrium   | 25      | 23            | 10%        | 14                        | 14      | -          | 56%                       | 61%     |
| Total  | 435     | 421           | 3%         | 247                       | 270     | (9%)       | 57%                       | 64%     |
| <ul> <li>Total Office Income in Q2 FY23 stood at Rs. 435 mn; up 3% YoY; total EBITDA stood at Rs. 247 mn</li> <li>Robust collection efficiency at ~95% in Q2 FY23</li> </ul> |         |               |            |                           |         |            |                           |         |

34



# H1 FY23 Office Income up 7% yoy

| Operational Dortfalia   | Tota    | ıl Income (Rs | mn)        | EBITDA (Rs Mn)            |         |            | EBITDA as % of Total<br>Income |         |
|---|---------|---------------|------------|---------------------------|---------|------------|--------------------------------|---------|
| Operational Portfolio   | H1 FY23 | H1 FY22       | Growth (%) | H1 FY23                   | H1 FY22 | Growth (%) | H1 FY23                        | H1 FY22 |
| Art Guild House   | 381     | 418           | (9%)       | 249                       | 309     | (19%)      | 65%                            | 74%     |
| Phoenix Paragon Plaza   | 153     | 134           | 13%        | 76                        | 91      | (16%)      | 50%                            | 67%     |
| Fountainhead –<br>Tower 1 & 2   | 178     | 110           | 61%        | 133                       | 89      | 49%        | 75%                            | 81%     |
| Phoenix House   | 77      | 75            | 2%         | Part of Phoenix Palladium |         |            | Part of Phoenix Palladium      |         |
| Centrium  | 49      | 46            | 7%         | 24                        | 25      | (4%)       | 43%                            | 54%     |
| Total   | 838     | 783           | 7%         | 483                       | 514     | (6%)       | 57%                            | 66%     |
| <ul> <li>Total Office Income in H1 FY23 stood at Rs. 838 mn; up 7% YoY; total EBITDA stood at Rs. 483 mn</li> </ul> |         |               |            |                           |         |            |                                |         |

• Robust collection efficiency at ~97% in H1 FY23

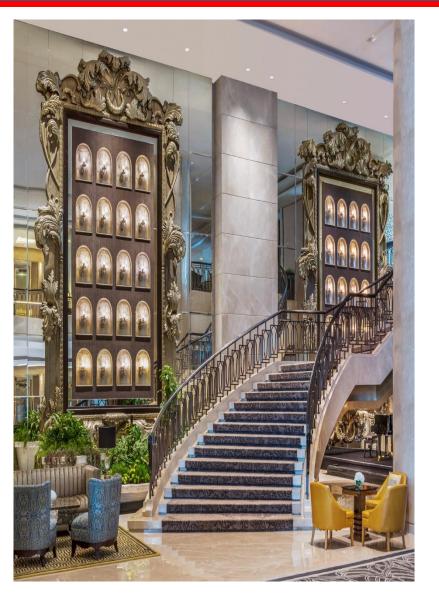


#### Business Update Business Performance - Hospitality Financial Results Annexure

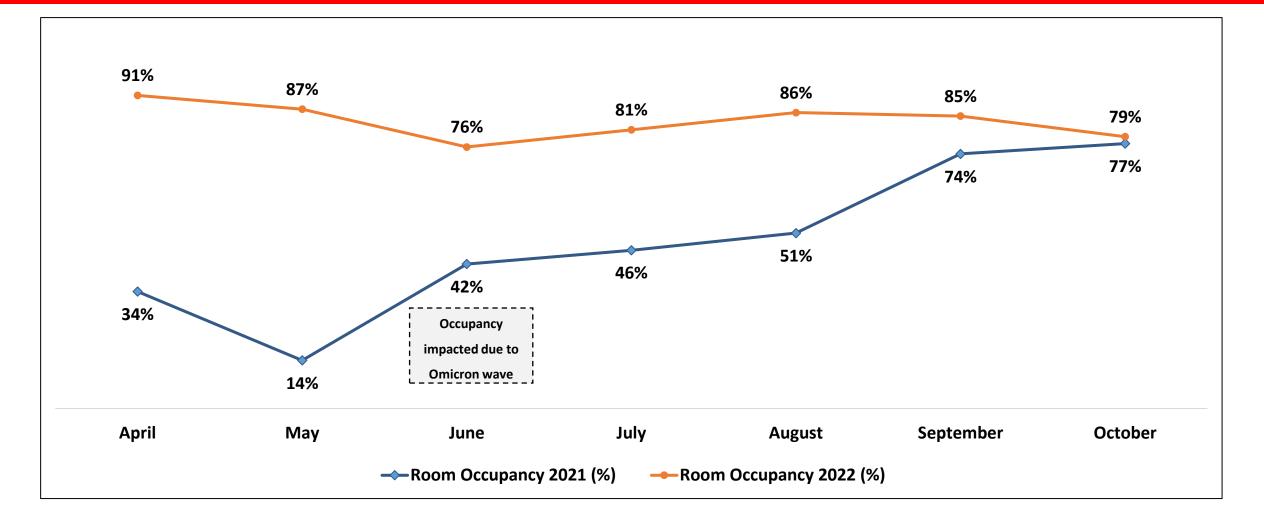


## The St. Regis, Mumbai

| (Rs mn)                            | Q2 FY23 | Q2 FY20 | % growth | H1 FY23 | H1 FY20 | % growth |
|------------------------------------|---------|---------|----------|---------|---------|----------|
| Revenue from<br>Rooms              | 356     | 304     | 17%      | 718     | 622     | 15%      |
| Revenue from F&B<br>and Banqueting | 386     | 311     | 24%      | 782     | 636     | 23%      |
| Other Operating<br>Income          | 103     | 61      | 69%      | 176     | 125     | 41%      |
| Total Income                       | 845     | 675     | 25%      | 1,675   | 1,373   | 22%      |
| Operating EBITDA                   | 347     | 237     | 46%      | 665     | 491     | 35%      |
| EBITDA margin (%)                  | 41%     | 36%     | NA       | 40%     | 36%     | NA       |
| Occupancy (%)                      | 84%     | 77%     | NA       | 84%     | 79%     | NA       |
| ARR (Rs.)                          | 11,840  | 11,006  | 8%       | 11,928  | 10,959  | 9%       |

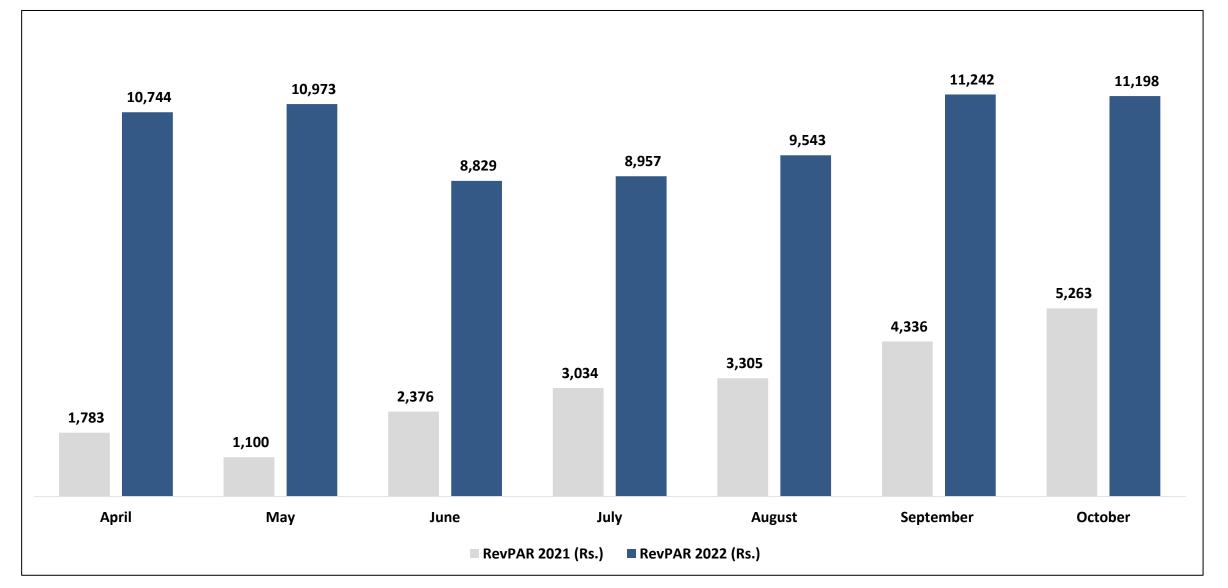


### The St. Regis, Mumbai – Significant improvement in Room Occupancy



Improvement in Occupancy led by revival in corporate travel and social events Average room rentals (ARR) at Rs. 14,154 in October 2022

### The St. Regis, Mumbai – Significant improvement in RevPAR



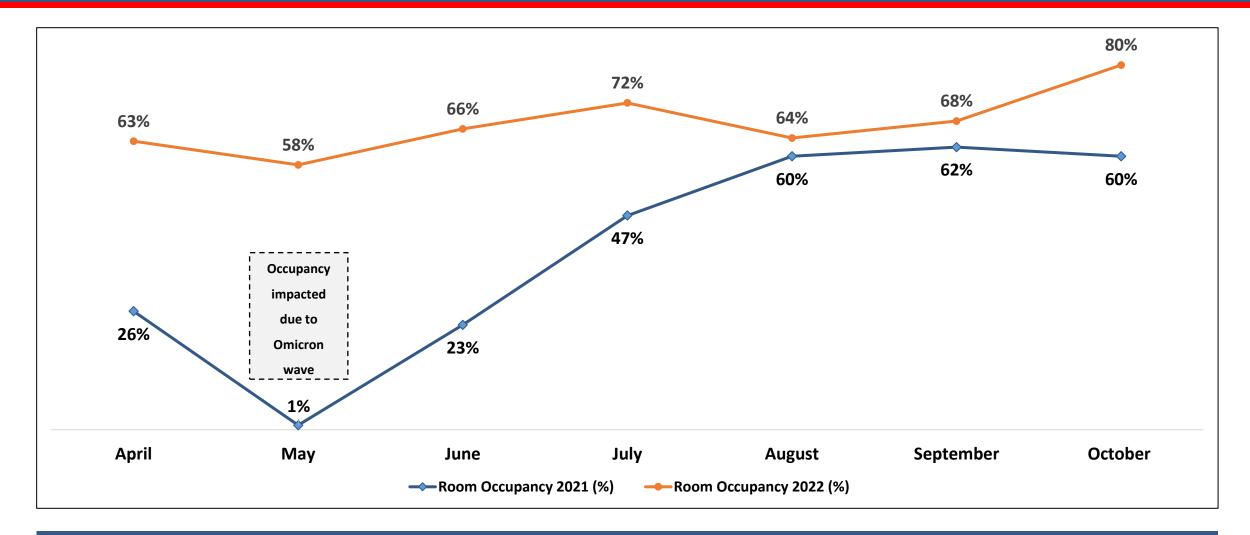


### Courtyard by Marriott, Agra

| (Rs. mn)                              | Q2 FY23 | Q2 FY20 | %<br>growth | H1 FY23 | H1 FY20 | %<br>growth |
|---------------------------------------|---------|---------|-------------|---------|---------|-------------|
| Revenue from<br>Rooms                 | 43      | 35      | 23%         | 83      | 72      | 15%         |
| Revenue from<br>F&B and<br>Banqueting | 34      | 27      | 26%         | 73      | 61      | 20%         |
| Other<br>Operating<br>Income          | 10      | 4       | 150%        | 13      | 8       | 63%         |
| Total Income                          | 87      | 66      | 32%         | 168     | 141     | 19%         |
| Occupancy (%)                         | 63%     | 61%     | NA          | 63%     | 62%     | NA          |
| ARR (Rs.)                             | 3,883   | 3,309   | 17%         | 3,810   | 3,332   | 14%         |

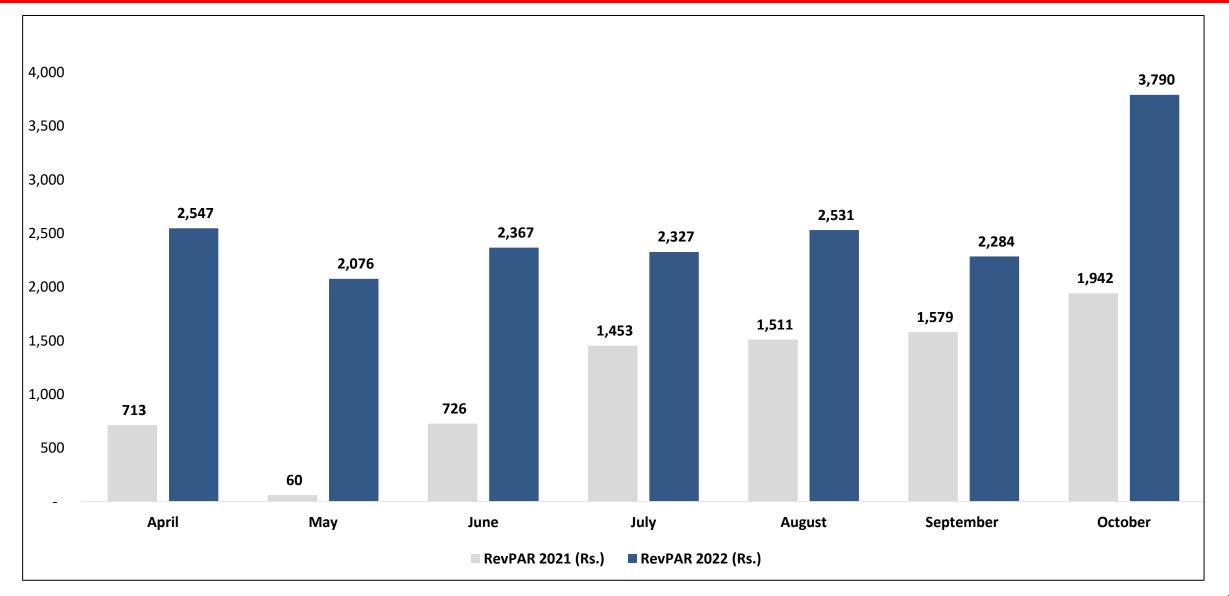


#### Courtyard by Marriott, Agra – Significant Improvement in Room Occupancy



Occupancy levels back in FY23 aided by revival in domestic travel and social events. Average room rentals (ARR) at Rs. 4,623 in October 2022







#### Business Update Business Performance - Residential Financial Results Annexure



Sales trajectory has seen good improvement backed by strong demand and faster conversions.

#### Sales of Rs. 979 mn in Q2 FY23

Strong sales momentum continues, with gross residential sales of ~Rs. 2,000 mn in YTD October 2022

- Collections in Q2FY23 were Rs. 707 mn and Rs. 1,243 mn in H1 FY23
- > Sold and registered agreements for inventory worth ~Rs. 578 mn during Q2 FY23 and ~Rs. 875 mn in H1 FY23
  - ➢ Rs. 262 mn worth of sales is pending registration during Q2FY23

| Project Name                     | Sale          | eable area (r    | nsf)            | Cumulative<br>Area Sold | Cumulative<br>Sales Value | Collections in<br>Q2 FY23 |            | ecognized<br>nn) ** |
|----------------------------------|---------------|------------------|-----------------|-------------------------|---------------------------|---------------------------|------------|---------------------|
| (operational)                    | Total<br>Area | Area<br>launched | Balance<br>Area | (msf)^                  | (Rs. mn)                  | (Rs. mn)                  | in Q2 FY23 | Cumulative          |
| One Bangalore West,<br>Bengaluru | 2.41          | 1.80             | 0.61            | 1.47                    | 14,428                    | 420                       | 122        | 13,981              |
| Kessaku, Bengaluru               | 1.03          | 1.03             | -               | 0.42                    | 6,447                     | 287                       | 456        | 6,447               |
| Total                            | 3.44          | 2.83             | 0.61            | 1.89                    | 20,875                    | 707                       | 578        | 20,428              |

Note that of the nine towers in One Bangalore West (OBW), only Towers 1-6 have been launched and completed. Tower 7 was launched in July 2019. Towers 8 & 9 are yet to be launched

^ Sales area includes only those where agreements have been executed with purchasers

\*\*Revenue recognized is only for registered agreements for sales made in One Bangalore West and Kessaku for Towers 1 to 6.



#### Business Update Business Performance Financial Results Annexure





### Standalone P&L – Q2 & H1 FY23 vs. Q2 & H1 FY22

| (Rs. mn)                                       | Q2 FY23 | Q2 FY22 | <b>Υο</b> Υ% | H1 FY23 | H1 FY22 | ΥοΥ%  |
|--|---------|---------|--------------|---------|---------|-------|
| Income from operations                         | 1,179   | 598     | 97%          | 2,301   | 991     | 132%  |
| EBITDA   | 801     | 259     | 209%         | 1,538   | 420     | 266%  |
| EBITDA Margin (%)                              | 68%     | 43%     | NA           | 67%     | 42%     | NA    |
| Profit before tax & exceptional items          | 610     | 181     | 238%         | 1,531   | 471     | 225%  |
| Exceptional items                              | -       | -       | -            | -       | 2,089*  | NA    |
| Profit after tax & before comprehensive income | 517     | 154     | 235%         | 1,349   | 2,501   | (46%) |
| Diluted EPS (Rs.)                              | 2.90    | 0.90    | 223%         | 7.56    | 14.52   | (48%) |

\*Exceptional item refers to the profit on sale of partial investments in two subsidiaries (Offbeat Developers Private Limited and Vamona Developers Private Limited), whilst retaining control thereon



## Standalone P&L – Q2 & H1 FY23 vs. Q2 & H1 FY20

| (Rs. mn)                                       | Q2 FY23 | Q2 FY20 | Growth over<br>Q2FY20 (%) | H1 FY23 | H1 FY20 | Growth over<br>H1 FY20 (%) |
|--|---------|---------|---------------------------|---------|---------|----------------------------|
| Income from operations                         | 1,179   | 1,131   | 4%                        | 2,301   | 2,264   | 2%                         |
| EBITDA   | 801     | 665     | 21%                       | 1,538   | 1,365   | 13%                        |
| EBITDA Margin (%)                              | 68%     | 59%     | NA                        | 67%     | 60%     | NA                         |
| Profit before tax & exceptional items          | 610     | 658     | (7%)                      | 1,531   | 1,116   | 37%                        |
| Exceptional items                              | -       | (13)    | NA                        | -       | (13)    | NA                         |
| Profit after tax & before comprehensive income | 517     | 587     | (12%)                     | 1,349   | 943     | 43%                        |
| Diluted EPS (Rs.)                              | 2.90    | 3.82    | (24%)                     | 7.56    | 6.13    | 23%                        |



## Standalone Balance Sheet

| (Rs. mn)                              | As on<br>30-Sep-22 | As on<br>31-Mar-22 | (Rs. mn)                            | As on<br>30-Sep-22 | As on<br>31-Mar-22 |
|---------------------------------------|--------------------|--------------------|-------------------------------------|--------------------|--------------------|
| Share capital                         | 357                | 357                | Non-current assets                  | 50,826             | 41,478             |
| Reserves and surplus                  | 46,588             | 45,626             | Tangible assets + intangible assets | 4,464              | 4,523              |
| Sub-Total                             | 46,945             | 45,983             | Capital work in progress            | 964                | 946                |
| Minority interest                     | 0                  | 0                  | Non-current investments             | 44,079             | 34,365             |
| Non – Current Liabilities             | 5,297              | 5,544              | Long-term loans and advances        | 1,023              | 1,023              |
| Long Term Borrowings                  | 4,604              | 5,154              | Deferred tax assets                 | 125                | 68                 |
| Other L. T. Liabilities               | 658                | 361                | Other non-current assets            | 171                | 552                |
| Long Term Provisions                  | 35                 | 30                 | Current assets                      | 5,847              | 15,744             |
| Current Liabilities                   | 4,432              | 5,695              | Trade receivables                   | 248                | 417                |
| Short Term Borrowings                 | 2,384              | 3,519              | Cash and cash equivalents           | 634                | 2,124              |
| Trade Payables                        | 516                | 273                | Short-term loans and advances       | 406                | 1,087              |
| Other Current & financial Liabilities | 1,529              | 1,899              | Current tax assets                  | 467                | 480                |
| Short term Provisions                 | 3                  | 3                  | Other current assets                | 4,092              | 11,637             |
| Total                                 | 56,673             | 57,222             | Total                               | 56,673             | 57,222             |



#### Consolidated P&L – Q2 & H1 FY23 vs. Q2 & H1 FY22

| (Rs. mn)   | Q2 FY23 | Q2 FY22 | ΥοΥ% | H1 FY23 | H1 FY22 | ΥοΥ%  |
|--|---------|---------|------|---------|---------|-------|
| Income from operations   | 6,511   | 3,713   | 75%  | 12,255  | 5,756   | 113%  |
| Retail   | 4,563   | 2,335   | 95%  | 8,649   | 3,488   | 148%  |
| Residential  | 579     | 612     | (5%) | 875     | 988     | (11%) |
| Commercial   | 435     | 421     | 3%   | 837     | 783     | 7%    |
| Hospitality & Others   | 934     | 345     | 171% | 1,893   | 497     | 281%  |
| EBITDA   | 3,809   | 1,863   | 104% | 7,038   | 2,624   | 168%  |
| EBITDA Margin (%)  | 58%     | 50%     | NA   | 168%    | 46%     | NA    |
| Profit before tax and exceptional items                            | 2,739   | 793     | 245% | 4,962   | 471     | -     |
| Exceptional items  | -       | -       | NA   | 5,568*  | -       | -     |
| Profit after tax   | 2,217   | 632     | 251% | 9,741   | 284     | -     |
| PAT after minority interest & before<br>other comprehensive income | 1,858   | 595     | 212% | 9,045   | 333     | -     |
| PAT after minority interest & after other<br>comprehensive income  | 1,874   | 623     | 201% | 8,983   | 552     | -     |
| Diluted EPS (Rs.)  | 10.40   | 3.45    | 201% | 50.62   | 1.93    | -     |

\*Exceptional item in H1FY23 refers to remeasurement of previously held stake (50%) in then Associate - Classic Mall Development Company Limited (CMDCL) at fair value on 5 May 2022, as per the requirement of IND AS 103, pursuant to the acquisition by PML of the balance 50% stake in CMDCL from Crest Ventures Limited (46.35%) and Escort Developers Private Limited (3.65%).



#### Consolidated P&L – Q2 & H1 FY23 vs. Q2 & H1 FY20

| (Rs. mn)   | Q2 FY23 | Q2 FY20 | Growth over<br>Q2 FY20 (%) | H1 FY23 | H1 FY20 | Growth over<br>H1 FY20 (%) |
|--|---------|---------|----------------------------|---------|---------|----------------------------|
| Income from operations   | 6,511   | 4,151   | 57%                        | 12,255  | 10,301  | 19%                        |
| Retail   | 4,563   | 3,024   | 51%                        | 8,649   | 6,070   | 42%                        |
| Residential  | 579     | 112     | 417%                       | 875     | 2,183   | (60%)                      |
| Commercial   | 435     | 264     | 65%                        | 837     | 514     | 63%                        |
| Hospitality & Others   | 934     | 751     | 24%                        | 1,893   | 1,534   | 23%                        |
| EBITDA   | 3,809   | 2,107   | 81%                        | 7,038   | 5,034   | 40%                        |
| EBITDA Margin (%)  | 58%     | 51%     | NA                         | 168%    | 49%     | NA                         |
| Profit before tax and exceptional items                            | 2,739   | 915     | 199%                       | 4,962   | 2,618   | 90%                        |
| Exceptional items  | -       | 78      | -                          | 5,568*  | 78      | -                          |
| Profit after tax   | 2,217   | 642     | 245%                       | 9,741   | 2,111   | 361%                       |
| PAT after minority interest & before<br>other comprehensive income | 1,858   | 657     | 183%                       | 9,045   | 1,961   | 361%                       |
| PAT after minority interest & after other<br>comprehensive income  | 1,874   | 655     | 186%                       | 8,983   | 1,732   | 419%                       |
| Diluted EPS (Rs.)  | 10.40   | 4.27    | 144%                       | 50.62   | 12.75   | 297%                       |

\*Exceptional item in H1FY23 refers to remeasurement of previously held stake (50%) in then Associate - Classic Mall Development Company Limited (CMDCL) at fair value on 5 May 2022, as per the requirement of IND AS 103, pursuant to the acquisition by PML of the balance 50% stake in CMDCL from Crest Ventures Limited (46.35%) and Escort Developers Private Limited (3.65%).



## **Consolidated Balance Sheet**

| (Rs. mn)                              | As on<br>30-Sep-22 | As on<br>31-Mar-22 | (Rs. mn)                            | As on<br>30-Sep-22 | As on<br>31-Mar-22 |
|---------------------------------------|--------------------|--------------------|-------------------------------------|--------------------|--------------------|
| Share capital                         | 357                | 357                | Non-current assets                  | 1,28,927           | 1,05,144           |
| Reserves and surplus                  | 75,600             | 65,468             | Tangible assets + intangible assets | 93,772             | 75,077             |
| Sub-Total                             | 75,957             | 65,825             | Capital work in progress            | 25,976             | 20,486             |
| Minority interest                     | 27,434             | 24,288             | Non-current investments             | 3,028              | 4,932              |
| Non – Current Liabilities             | 40,938             | 32,819             | Long-term loans and advances        | 33                 | 23                 |
| Long Term Borrowings                  | 35,994             | 31,407             | Deferred tax assets                 | 1,632              | 1,257              |
| Other L. T. Liabilities               | 4,729              | 1,222              | Other non-current assets            | 4,486              | 3,395              |
| Long Term Provisions                  | 216                | 190                | Current assets                      | 35,992             | 38,177             |
| Current Liabilities                   | 20,590             | 20,415             | Trade receivables                   | 7,800              | 2,799              |
| Short Term Borrowings                 | 6,704              | 8,414              | Cash and cash equivalents           | 2,651              | 5,926              |
| Trade Payables                        | 1,693              | 1,299              | Short-term loans and advances       | 9,023              | 888                |
| Other Current & financial Liabilities | 10,670             | 9,324              | Current tax assets                  | 519                | 523                |
| Short term Provisions                 | 1,523              | 1,378              | Other current assets                | 666                | 28,042             |
| Total                                 | 164,919            | 143,347            | Total                               | 164,919            | 143,347            |



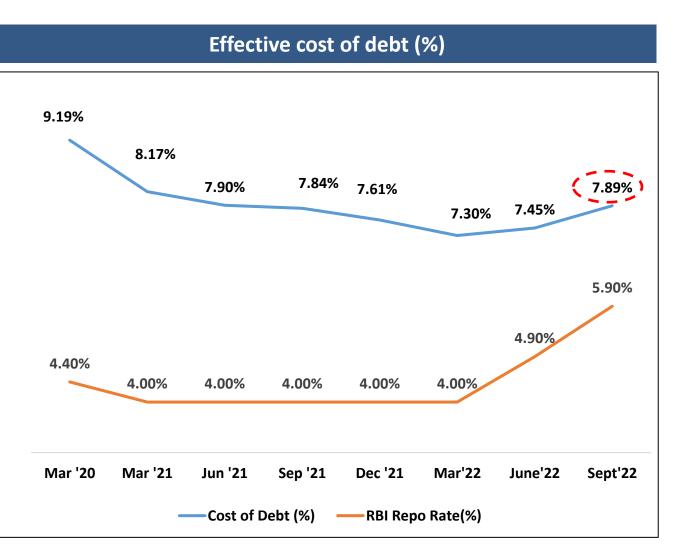
| (Rs. mn.)  | Q2FY20 | Q2FY23 | % growth | H1FY20 | H1FY23 | % growth |
|--|--------|--------|----------|--------|--------|----------|
| Consolidated EBITDA  | 2,107  | 3,809  | 81%      | 5,034  | 7,038  | 40%      |
| Less: EBITDA contributions from -                                |        |        |          |        |        |          |
| Classic Mall<br>(Phoenix Marketcity, Chennai)                    | -      | 473    |          | -      | 731    |          |
| Destiny Hospitality<br>(Phoenix Palassio, Lucknow)               | -      | 288    |          | -      | 575    |          |
| Palladium Constructions (Residential)                            | 14     | 256    |          | 775    | 324    |          |
| Net EBITDA (for a like-to-like comparison with pre-COVID period) | 2,093  | 2,791  | 33%      | 4,259  | 5,407  | 27%      |



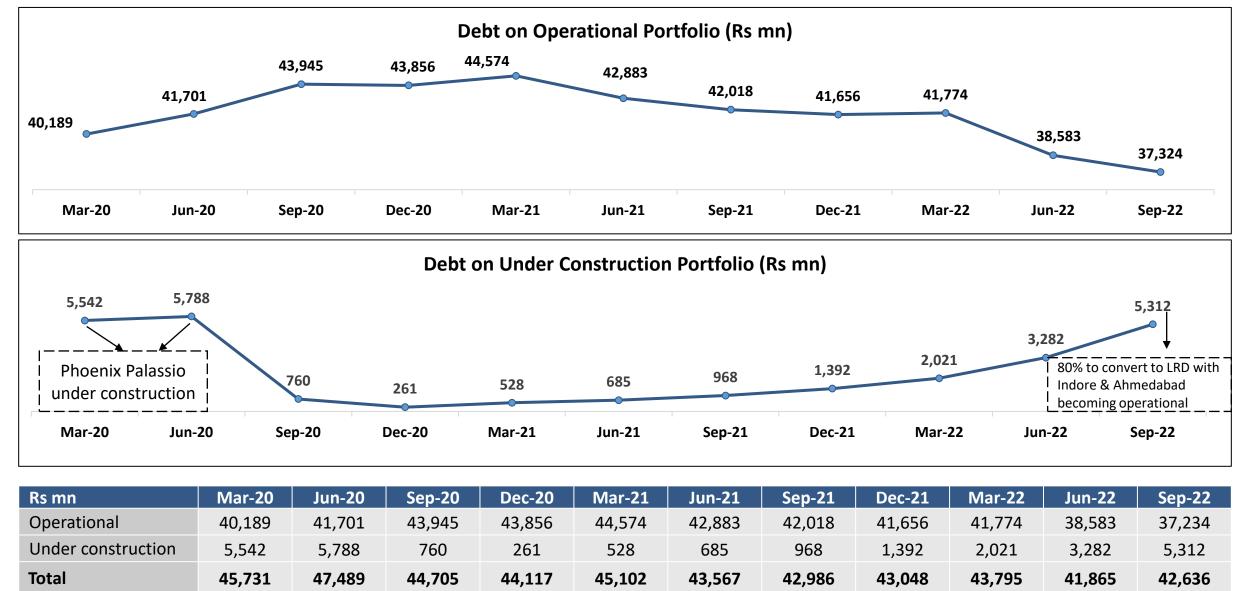
### Debt Profile as on 30 September 2022

- Average cost of debt in September 2022 stands at 7.89%
- Lowest rate on borrowing stands at 7.35%
- > 88% of debt is on the operational portfolio

| Status                | Asset Class   | Amount (Rs. mn) |
|-----------------------|---------------|-----------------|
|                       | Retail        | 28,017          |
| Operational           | Hospitality   | 5,153           |
|                       | Commercial    | 4,155           |
|                       | Residential   | 0               |
|                       | Sub-total (A) | 37,324          |
|                       | Retail        | 5,312           |
| Under-<br>development | Commercial    | 0               |
|                       | Sub-total (B) | 5,312           |
| Grand Total (A+B)     |               | 42,636          |

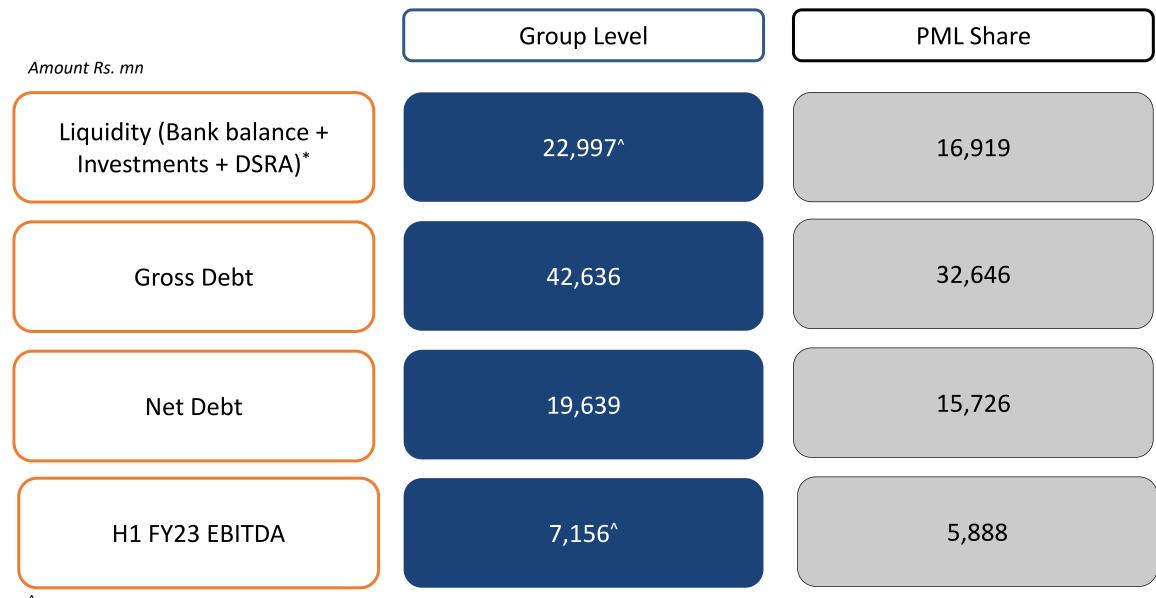


#### Steady decline in debt on operating portfolio



Note: Mar-20 to Mar-21 were covid impacted quarters





<sup>^</sup> Includes Starboard which does not form part of PML Consolidated \* Does not include Rs. 10,219 mn available in overdraft accounts



|  | Qua       | rter      | Half year |
|--|-----------|-----------|-----------|
| (Rs. Mn)   | 30-Jun-22 | 30-Sep-22 | 30-Jun-22 |
| CASH FLOW FROM OPERATING ACTIVITIES                        |           |           |           |
| Operating Cash flow before working capital changes         | 3,317     | 3,783     | 7,100     |
| Add: Changes in Working Capital                            | 555       | 631       | 1,187     |
| Less: Direct Taxes Paid                                    | (455)     | (429)     | (885)     |
| Net cash generated from operating activities               | 3,417     | 3,985     | 7,402     |
| CASH FLOW FROM FINANCING & INVESTING ACTIVITIES            | •         |           |           |
| Capex  | (3,063)   | (2,649)   | (5,712)   |
| Investment in Mutual Funds                                 | 10,065    | (817)     | 9,248     |
| Investment in Classic Mall                                 | (9,280)   | -         | (9,280)   |
| Investment in Associates                                   | -         | (5)       | (5)       |
| Proceeds from Minorities                                   | 3,990     | (0)       | 3,990     |
| Proceeds from term Deposits / ICD's                        | (2,226)   | 18        | (2,207)   |
| Loans availed  | (1,630)   | 766       | (864)     |
| Interest paid  | (875)     | (808)     | (1,683)   |
| Dividend   | (0)       | (429)     | (429)     |
| Others   | 76        | (37)      | 39        |
| Net cash generated from financing and investing activities | (2,942)   | (3,960)   | (6,902)   |

| Total net cash generated | 475 | 25 | 500 |
|--------------------------|-----|----|-----|
|                          |     |    |     |



| (Rs. Mn)                           | Qua       | rter      | Half year | Year end  |
|------------------------------------|-----------|-----------|-----------|-----------|
|                                    | 30-Jun-22 | 30-Sep-22 | 30-Sep-22 | 31-Mar-22 |
| Net Cash from Operating Activities | 3,417     | 3,985     | 7,402     | 7,806     |
| Less: Interest Paid                | (875)     | (808)     | (1,683)   | (2,795)   |
| Operating free cash flow           | 2,543     | 3,177     | 5,719     | 5,011     |

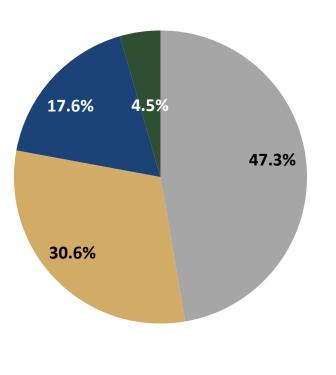


### Upgrades in Credit Rating in the last 7 months

| Sr. No. | Company                                  | Rating Agency | Rated<br>Amount<br>(Rs. mn) | Rating as on<br>31-Mar-22 | Rating as on<br>5-Nov-22 | Remarks  |
|---------|--|---------------|-----------------------------|---------------------------|--------------------------|--|
| 1       | The Phoenix Mills Limited                | India Ratings | 7,500                       | A+/ Stable                | AA-/ Stable              | Upgraded by 1 notch with stable outlook  |
| -       |  | CRISIL        | 4,000                       | A+/ Stable                | AA-/ Stable              | Upgraded by 1 notch with stable outlook  |
| 2       | Pallazzio Hotels & Leisure<br>Limited    | CRISIL        | 5,031                       | A- / Stable               | A / Stable               | Upgraded by 1 notch with stable outlook  |
|         | Island Star Mall Developers Pvt.         | CRISIL        | 5,550                       | A / Stable                | A / Positive             | Outlook revised to Positive.   |
| 3       | Ltd                                      | ICRA          | 2,450                       | NA                        | A+ / Stable              | ICRA has rated the entity for first time and assigned a rating of A+ with stable outlook                                     |
| 4       | Classic Mall Development Co.             | India Ratings | 4,496                       | BBB+ (Neg)                | BBB+/Stable              | Outlook revised to stable  |
| -       | Pvt. Ltd                                 | CARE Ratings  | 2,150                       | BBB+ (Neg)                | A /Stable                | Rating upgraded by 2 notches   |
| 5       | Blackwood Developers Pvt. Ltd            | CRISIL        | 1,110                       | BBB / Stable              | A- / Stable              | Upgraded by 2 notches  |
| 6       | Sparkle One Mall Developers<br>Pvt. Ltd. | ICRA          | 4,000                       | NA                        | A-/ Stable               | Entity rated for first time and rating is for<br><b>under construction asset</b> which assigned<br>at A- with stable outlook |
| 7       | Alyssum Mall Developers Pvt.<br>Ltd.     | ICRA          | 4,000                       | NA                        | A-/ Stable               | Entity rated for first time and rating is for<br>under construction asset which assigned<br>at A- with stable outlook        |



Shareholding Pattern



| Sr. No     | Top Institutional Investors  | % Shareholding |
|------------|------------------------------|----------------|
|            |                              | 30-09-2022     |
| 1          | SCHRODER                     | 6.85%          |
| 2          | GIC                          | 4.32%          |
| 3          | DSP MF                       | 2.48%          |
| 4          | ICICI PRUDENTIAL AMC         | 2.41%          |
| 5          | UTI                          | 1.94%          |
| 6          | VANGUARD                     | 1.82%          |
| 7          | MOTILAL OSWAL                | 1.72%          |
| 8          | BAILLIE GIFFORD              | 1.72%          |
| 9          | POLAR CAPITAL                | 1.63%          |
| 10         | SBI MF                       | 1.62%          |
| Total — To | p 10 Institutional Investors | 26.51%         |

Promoters FII

DII Others







### Phoenix Palladium, Mumbai

|          | (Rs. mn)                                 | Q2 FY23 | Q2 FY22 | YoY % | H1 FY23 | H1 FY22 | ΥοΥ% |
|----------|--|---------|---------|-------|---------|---------|------|
|          | Rental                                   | 913     | 466     | 96%   | 1,858   | 759     | 145% |
| BURBERRY | CAM &<br>Others                          | 190     | 133     | 43%   | 358     | 232     | 54%  |
|          | Total Income                             | 1,103   | 598     | 84%   | 2,216   | 991     | 124% |
|          | Asset EBITDA                             | 956     | 355     | 170%  | 1,889   | 703     | 169% |
|          | Asset EBIDTA<br>Margin as %<br>of Rental | 105%    | 76%     | NA    | 102%    | 93%     | NA   |
|          | PML<br>Standalone<br>EBITDA              | 801     | 259     | 209%  | 1,538   | 420     | 266% |

Note: The Rental income also includes income generated from Phoenix House.



### Phoenix Palladium, Mumbai

|          | (Rs. mn)                           | Q2 FY23 | Q2 FY20 | % growth |
|----------|------------------------------------|---------|---------|----------|
|          | Rental                             | 913     | 879     | 4%       |
|          | CAM & Others                       | 190     | 252     | (25%)    |
|          | Total Income                       | 1,103   | 1,131   | (2%)     |
|          | Asset EBITDA                       | 956     | 767     | 25%      |
|          | Asset EBIDTA Margin as % of Rental | 105%    | 87%     | NA       |
|          | PML Standalone EBITDA              | 801     | 665     | 20%      |
| BURBERRY |                                    |         |         |          |
|          | Mall GLA (msf)                     | 0.92    | 0.74    | 24%      |
|          | Mall Rental Rate (Rs. pspm)        | 402     | 383     | 5%       |
|          | Mall Consumption (Rs. mn)          | 4,982   | 4,017   | 24%      |
|          | Mall Trading Density (Rs. pspm)    | 3,114   | 2,816   | 11%      |
|          | Mall Trading Occupancy (%)         | 88%     | 95%     | NA       |
|          |                                    |         |         |          |

Note: The Rental income also includes income generated from Phoenix House.



## Phoenix Marketcity, Bangalore

| (Rs. mn)                                 |
|--|
| Rental                                   |
| CAM &<br>Others                          |
| Total Income                             |
| Asset EBITDA                             |
| Asset EBIDTA<br>Margin as %<br>of Rental |
|  |

| というためで | (Rs. mn)                                 | Q2 FY23 | Q2 FY22 | YoY % | H1 FY23 | H1 FY22 | ΥοΥ% |
|--------|--|---------|---------|-------|---------|---------|------|
| -      | Rental                                   | 472     | 351     | 35%   | 932     | 463     | 101% |
| T      | CAM &<br>Others                          | 158     | 144     | 10%   | 317     | 219     | 45%  |
|        | Total Income                             | 630     | 495     | 27%   | 1,249   | 682     | 83%  |
|        | Asset EBITDA                             | 469     | 384     | 22%   | 936     | 505     | 85%  |
|        | Asset EBIDTA<br>Margin as %<br>of Rental | 99%     | 110%    | NA    | 100%    | 109%    | NA   |



### Phoenix Marketcity, Bangalore

| HER ALL TO THE TAR | (Rs. mn)                           |       | Q2 FY20 | % growth |
|--------------------|------------------------------------|-------|---------|----------|
|                    | Rental                             | 472   | 360     | 31%      |
|                    | CAM & Others                       | 158   | 183     | (14%)    |
|                    | Total Income                       | 630   | 543     | 16%      |
|                    | Asset EBITDA                       | 469   | 373     | 26%      |
|                    | Asset EBIDTA Margin as % of Rental | 99%   | 104%    | NA       |
|                    |                                    |       |         |          |
|                    | Mall Rental Rate (Rs. pspm)        | 164   | 126     | 30%      |
| Mall <sup>-</sup>  | Mall Consumption (Rs. mn)          | 4,445 | 3,205   | 39%      |
|                    | Mall Trading Density (Rs. pspm)    | 2,407 | 1,676   | 44%      |
|                    | Mall Trading Occupancy (%)         | 93%   | 96%     | NA       |
|                    |                                    |       |         |          |



### Phoenix Marketcity, Pune

| SELECTION OF SELECTION |  |         |         |       |         |         |      |
|------------------------|--|---------|---------|-------|---------|---------|------|
|                        | (Rs. mn)                                 | Q2 FY23 | Q2 FY22 | YoY % | H1 FY23 | H1 FY22 | ΥοΥ% |
|                        | Rental                                   | 462     | 221     | 109%  | 985     | 329     | 199% |
|                        | CAM &<br>Others                          | 180     | 129     | 39%   | 372     | 203     | 84%  |
|                        | Total Income                             | 641     | 350     | 83%   | 1,356   | 532     | 155% |
|                        | Asset EBITDA                             | 439     | 207     | 112%  | 951     | 305     | 212% |
|                        | Asset EBIDTA<br>Margin as %<br>of Rental | 95%     | 94%     | NA    | 97%     | 93%     | NA   |
|                        |  |         |         |       |         |         |      |



### Phoenix Marketcity, Pune

|       | (Rs. mn)                           | Q2 FY23 | Q2 FY20 | % growth |
|-------|------------------------------------|---------|---------|----------|
|       | Rental                             | 462     | 427     | 8%       |
| ECT P | CAM & Others                       | 180     | 200     | (10%)    |
|       | Total Income                       | 641     | 627     | 2%       |
|       | Asset EBITDA                       | 439     | 436     | 1%       |
|       | Asset EBIDTA Margin as % of Rental | 95%     | 102%    | NA       |
|       | thercole                           |         |         |          |
|       | Mall Rental Rate (Rs. pspm)        | 148     | 124     | 19%      |
|       | Mall Consumption (Rs. mn)          | 3,821   | 3,144   | 22%      |
|       | Mall Trading Density (Rs. pspm)    | 1,892   | 1,370   | 38%      |
|       | Mall Trading Occupancy (%)         | 85%     | 97%     | NA       |
|       |                                    |         |         |          |



| (Rs. mn)                                 | Q2 FY23 | Q2 FY22 | YoY % | H1 FY23 | H1 FY22 | ΥοΥ% |
|--|---------|---------|-------|---------|---------|------|
| Rental                                   | 351     | 177     | 99%   | 726     | 265     | 174% |
| CAM &<br>Others                          | 170     | 100     | 70%   | 342     | 174     | 96%  |
| Total Income                             | 522     | 277     | 88%   | 1,067   | 440     | 143% |
| Asset EBITDA                             | 342     | 160     | 113%  | 700     | 241     | 190% |
| Asset EBIDTA<br>Margin as %<br>of Rental | 97%     | 91%     | NA    | 96%     | 91%     | NA   |
|  |         |         |       |         |         |      |



## Phoenix Marketcity, Mumbai

|                         | (Rs. mn)                           | Q2 FY23 | Q2 FY20 | % growth |
|-------------------------|------------------------------------|---------|---------|----------|
|                         | Rental                             | 351     | 320     | 10%      |
|                         | CAM & Others                       | 170     | 221     | (23%)    |
|                         | Total Income                       | 522     | 542     | (4%)     |
|                         | Asset EBITDA                       | 342     | 332     | 3%       |
|                         | Asset EBIDTA Margin as % of Rental | 97%     | 103%    | NA       |
| A MALL DIRECTORY      A | Mall Rental Rate (Rs. pspm)        | 111     | 102     | 9%       |
|                         | Mall Consumption (Rs. mn)          | 2,450   | 2,378   | 3%       |
|                         | Mall Trading Density (Rs. pspm)    | 1,255   | 1,137   | 10%      |
|                         | Mall Trading Occupancy (%)         | 86%     | 92%     | NA       |
|                         |                                    |         |         |          |



## Phoenix Marketcity & Palladium, Chennai

| (Rs. mn)                                 | 02 5723 | Q2 FY22 | ΥοΥ % |       | H1 FY22 | YoY% |
|--|---------|---------|-------|-------|---------|------|
| Rental                                   | 489     | 393     | 24%   | 983   | 542     | 81%  |
| CAM &<br>Others                          | 206     | 172     | 20%   | 410   | 285     | 44%  |
| Total Income                             | 695     | 565     | 23%   | 1,393 | 828     | 68%  |
| Asset EBITDA                             | 531     | 426     | 25%   | 1,063 | 565     | 88%  |
| Asset EBIDTA<br>Margin as %<br>of Rental | 109%    | 108%    | NA    | 108%  | 104%    | NA   |
|  |         |         |       |       |         |      |



# Phoenix Marketcity & Palladium, Chennai

| <br>(Rs. mn)                       | Q2 FY23 | Q2 FY20 | % growth |
|------------------------------------|---------|---------|----------|
| Rental                             | 489     | 475     | 3%       |
| CAM & Others                       | 206     | 220     | (6%)     |
| Total Income                       | 695     | 695     | 0%       |
| Asset EBITDA                       | 531     | 440     | 21%      |
| Asset EBIDTA Margin as % of Rental | 109%    | 93%     | NA       |
| Mall Rental Rate (Rs. pspm)        | 161     | 140     | 15%      |
| Mall Consumption (Rs. mn)          | 3,387   | 3,013   | 12%      |
| Mall Trading Density (Rs. pspm)    | 1,686   | 1,350   | 25%      |
| Mall Trading Occupancy (%)         | 85%     | 95%     | NA       |
| Souther Left                       |         |         |          |





| (Rs. mn)                                 | Q2 FY23 | Q2 FY22 | YoY % | H1 FY23 | H1 FY22 | ΥοΥ% |
|--|---------|---------|-------|---------|---------|------|
| Rental                                   | 292     | 245     | 19%   | 571     | 317     | 80%  |
| CAM &<br>Others                          | 125     | 139     | (10%) | 256     | 197     | 30%  |
| Total Income                             | 417     | 383     | 9%    | 827     | 513     | 61%  |
| Asset EBITDA                             | 292     | 253     | 15%   | 598     | 334     | 79%  |
| Asset EBIDTA<br>Margin as %<br>of Rental | 100%    | 103%    | NA    | 105%    | 105%    | NA   |





| (Rs. mn)                           | Q2 FY23 |
|------------------------------------|---------|
| Rental                             | 292     |
| CAM & Others                       | 125     |
| Total Income                       | 417     |
| Asset EBITDA                       | 292     |
| Asset EBIDTA Margin as % of Rental | 100%    |
| Mall Rental Rate (Rs. pspm)        | 115     |
| Mall Consumption (Rs. mn)          | 2,008   |
| Mall Trading Density (Rs. pspm)    | 1,181   |
| Mall Trading Occupancy (%)         | 92%     |



|           | (Rs. mn)                                 | Q2 FY23 | Q2 FY22 | YoY % | H1 FY23 | H1 FY22 | <b>ΥοΥ%</b> |
|-----------|--|---------|---------|-------|---------|---------|-------------|
|           | Rental                                   | 96      | 74      | 31%   | 187     | 102     | 84%         |
|           | CAM &<br>Others                          | 45      | 41      | 10%   | 87      | 72      | 21%         |
|           | Total Income                             | 142     | 115     | 23%   | 274     | 173     | 58%         |
|           | Asset EBITDA                             | 97      | 68      | 43%   | 179     | 98      | 82%         |
| pantalons | Asset EBIDTA<br>Margin as %<br>of Rental | 101%    | 92%     | NA    | 96%     | 96%     | NA          |
|           |  |         |         |       |         |         |             |



## Phoenix United, Lucknow

|                   | (Rs. mn)                           | Q2 FY23 | Q2 FY20 | % growth |
|-------------------|------------------------------------|---------|---------|----------|
|                   | Rental                             | 96      | 79      | 22%      |
| PHOENIX<br>UNITED | CAM & Others                       | 45      | 53      | (14%)    |
|                   | Total Income                       | 142     | 132     | 8%       |
|                   | Asset EBITDA                       | 97      | 74      | 32%      |
|                   | Asset EBIDTA Margin as % of Rental | 101%    | 94%     | NA       |
|                   | Mall Rental Rate (Rs. pspm)        | 83      | 80      | 4%       |
|                   | Mall Consumption (Rs. mn)          | 483     | 728     | -34%     |
| pantalons         | Mall Trading Density (Rs. pspm)    | 695     | 1,048   | -34%     |
|                   | Mall Trading Occupancy (%)         | 87%     | 87%     | NA       |
|                   |                                    |         |         |          |



# Phoenix United, Bareilly

| Restal       S8       S8       -       116       77       51%         CAM & Others       33       40       (17%)       62       65       (4%)         Total Income       91       98       (7%)       116       79       47%         Asset EBIDTA Mergin as %       100%       101%       NA       100%       101%       NA       102%       NA         |         |                             |              |         |         |       |         |         |      |
|---|---------|-----------------------------|--------------|---------|---------|-------|---------|---------|------|
| Phoenix United       Phoenix United       S       33       40       (17%)       62       65       (4%)         Total Income       91       98       (7%)       178       142       25%         Asset EBITDA       58       59       (2%)       116       79       47%         Margin as %       100%       101%       NA       100%       102%       NA |         |                             | (Rs. mn)     | Q2 FY23 | Q2 FY22 | ҮоҮ % | H1 FY23 | H1 FY22 | ΥοΥ% |
| Phoenix United         CAM & Others         33         40         (17%)         62         65         (4%)           Total Income         91         98         (7%)         178         142         25%           Asset EBITDA         58         59         (2%)         116         79         47%   | And And |                             | Rental       | 58      | 58      | -     | 116     | 77      | 51%  |
| Asset EBITDA       58       59       (2%)       116       79       47%         Asset EBIDTA<br>Margin as %       100%       101%       NA       100%       102%       NA  |         |                             |              | 33      | 40      | (17%) | 62      | 65      | (4%) |
| Asset EBITDA         58         59         (2%)         116         79         47%           Asset EBIDTA<br>Margin as %         100%         101%         NA         100%         102%         NA  |         | Cartana lifestyle Parteires | Total Income | 91      | 98      | (7%)  | 178     | 142     | 25%  |
| Asset EBIDTA<br>Margin as % 100% 101% NA 100% 102% NA   |         |                             | Asset EBITDA | 58      | 59      | (2%)  | 116     | 79      | 47%  |
|   |         |                             | Margin as %  | 100%    | 101%    | NA    | 100%    | 102%    | NA   |



## Phoenix United, Bareilly

|                    | (Rs. mn)                              | Q2 FY23 | Q2 FY20 | % growth |
|--------------------|---------------------------------------|---------|---------|----------|
|                    | Rental                                | 58      | 55      | 6%       |
|                    | CAM & Others                          | 33      | 44      | (25%)    |
|                    | Total Income                          | 91      | 98      | (8%)     |
|                    | Asset EBITDA                          | 58      | 47      | 24%      |
| Phoenix United     | Asset EBIDTA Margin as % of<br>Rental | 100%    | 85%     | NA       |
| Tital Contractions | Mall Rental Rate (Rs. pspm)           | 63      | 65      | -3%      |
|                    | Mall Consumption (Rs. mn)             | 410     | 463     | -11%     |
|                    | Mall Trading Density (Rs. pspm)       | 713     | 752     | -5%      |
|                    | Mall Trading Occupancy (%)            | 83%     | 86%     | NA       |
|                    |                                       |         |         |          |



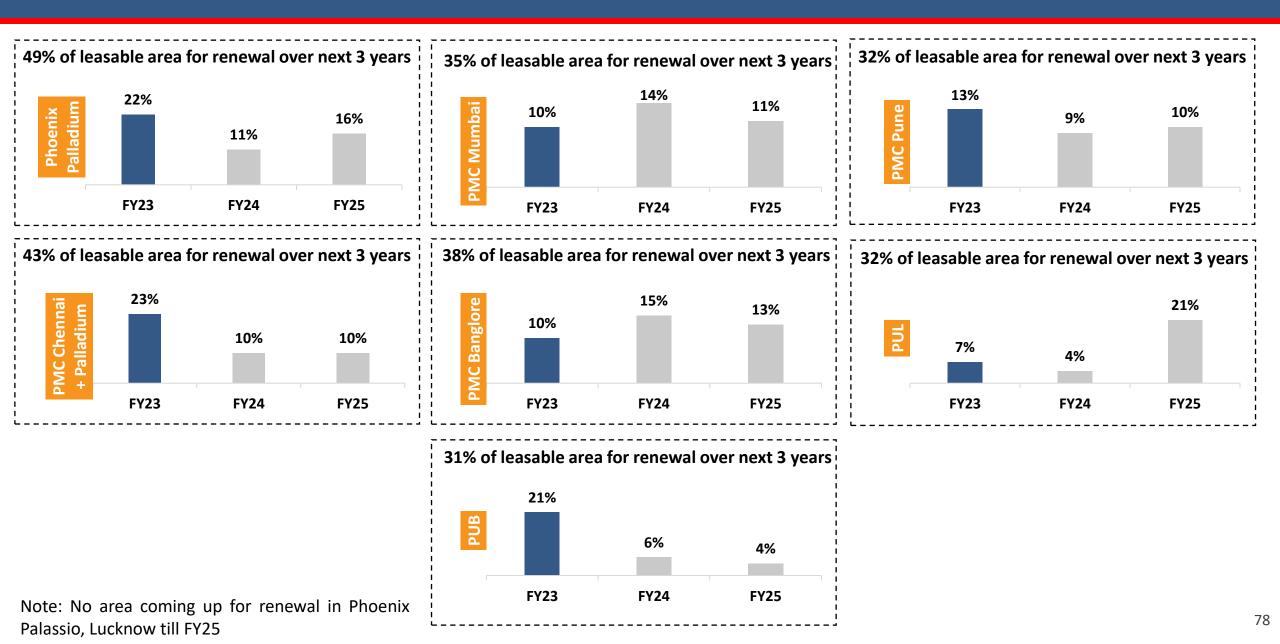
|  | Leased O | ccupancy | Trading Occupancy |        |  |
|--|----------|----------|-------------------|--------|--|
|  | Jun-22   | Oct-22   | Jun-22            | Oct-22 |  |
| Phoenix Palladium                        | 97%      | 98%      | 86%               | 90%*   |  |
| Phoenix Marketcity Bangalore             | 95%      | 97%      | 91%               | 94%    |  |
| Phoenix Marketcity Pune                  | 92%      | 92%      | 85%               | 86%    |  |
| Phoenix Marketcity Mumbai                | 95%      | 97%      | 86%               | 86%    |  |
| Phoenix Marketcity and Palladium Chennai | 93%      | 96%      | 85%               | 86%    |  |
| Phoenix Palassio                         | 97%      | 97%      | 91%               | 94%    |  |

\* Due to new area addition, GLA has increased from ~0.77 msf (FY22) to ~0.92 msf. The stores which are a part of the increased GLA are in the process of opening.

 $\checkmark$  Ramp-up in trading occupancy seen with more under-fit-out stores becoming operational

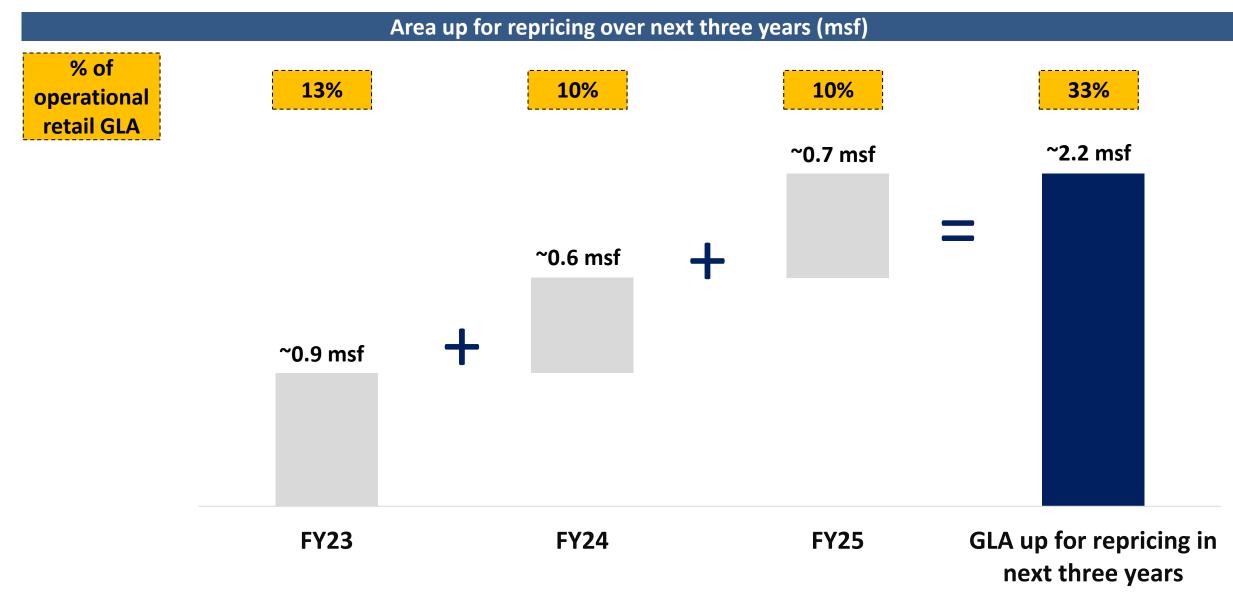


#### Renewal Schedule (% of total leasable area)



# the second

### ~33% of current operational retail GLA up for repricing in the next three years





## Q2 FY23 Debt Across Subsidiaries

|             | Asset Type             | SPV                         | Asset Name   | PML Ownership | Q1FY23 (Rs. Mn) | Q2FY23 (Rs. Mn) |
|-------------|------------------------|-----------------------------|--|---------------|-----------------|-----------------|
|             |                        | PML Standalone              | Phoenix Palladium, Mumbai  | 100%          | 5,918           | 5,682           |
|             |                        | Classic Mall Development    | Phoenix MarketCity, Chennai  | 100%          | 5,344           | 5,181           |
|             |                        | Vamona Developers           | Phoenix MarketCity, Pune   | 67.1%         | 3,829           | 3,615           |
|             |                        | Island Star Mall Developers | Phoenix MarketCity, Bangalore  | 51%           | 4,035           | 4,037           |
|             |                        | Starboard Hotels Pvt Ltd    | Phoenix Palladium, Chennai   | 50%           | 1,602           | 1,577           |
|             | Retail &               |                             | Phoenix MarketCity, Mumbai   |               |                 |                 |
|             | Mixed-Use              | Offbeat Developers          | Art Guild House (Commercial), Mumbai   | 67.1%         | 5,539           | 5,353           |
| Quantianal  |                        |                             | Centrium (Commercial), Mumbai  |               |                 |                 |
| Operational |                        | Blackwood Developers        | Phoenix United, Bareilly   | 100%          | 754             | 729             |
|             |                        | UPAL Developers             | Phoenix United, Lucknow  | 100%          | 548             | 525             |
|             |                        | Graceworks Realty & Leisure | Phoenix Paragon Plaza (Commercial), Mumbai   | 67.1%         | 1,020           | 1,003           |
|             |                        | Destiny Hospitality         | Phoenix Palassio, Lucknow  | 100%          | 3,914           | 3,819           |
|             | Hotel &<br>Residential | Palladium Constructions     | One Bangalore West & Kessaku (Residential), Bangalore<br>Courtyard by Marriott, Agra (Hotel) | 100%          | 303             | 300             |
|             | Residential            | Pallazzio Hotels & Leisure  | The St. Regis, Mumbai  | 73%           | 5,172           | 4,852           |
|             | Office                 | Alliance Spaces             | Fountainhead, Pune   | 100%          | 605             | 651             |
|             |                        |                             | Total  |               | 38,583          | 37,324          |
|             |                        | SGH Realty LLP              | Palladium, Ahmedabad   | 50%           | 2,625           | 3,082           |
| Under       | Deteil                 | Insight Mall Developer      | Phoenix Citadel, Indore  | 51%           | 581             | 1,010           |
| Development | Retail                 | Sparkle One Mall Developers | Phoenix Mall of Asia, Banglore   | 51%           | 76              | 1,116           |
|             |                        | Alyssum                     | Millennium Mall, Wakad, Pune   | 51%           | 0               | 104             |
|             |                        |                             | Total  |               | 3,282           | 5,312           |
|             |                        |                             | Grand Total  |               | 41,865          | 42,636          |



| Asset                        | Instagram handle         | Link  |
|------------------------------|--------------------------|---|
| Retail                       |                          |   |
| Phoenix Palladium, Mumbai    | phoenixpalladium         | https://www.instagram.com/phoenixpalladium/         |
| PMC, Kurla                   | marketcitykurla          | https://www.instagram.com/marketcitykurla/          |
| Phoenix Palassio, Lucknow    | phoenixpalassio          | https://www.instagram.com/phoenixpalassio/          |
| PMC, Pune                    | phoenixmctypune          | https://www.instagram.com/phoenixmctypune/          |
| PMC, Bangalore               | pmcbangalore             | https://www.instagram.com/pmcbangalore/             |
| PMC, Chennai                 | phoenixmarketcitychennai | https://www.instagram.com/phoenixmarketcitychennai/ |
| Phoenix United, Lucknow      | phoenixlucknow           | https://www.instagram.com/phoenixlucknow/           |
| Phoenix United, Bareily      | phoenixbareilly          | https://www.instagram.com/phoenixbareilly/          |
| Hospitality                  |                          |   |
| The St. Regis, Mumbai        | stregismumbai            | https://www.instagram.com/stregismumbai/            |
| Courtyard By Marriott, Agra  | courtyardbymarriottagra  | https://www.instagram.com/courtyardbymarriottagra/  |
| Residential                  |                          |   |
| Kessaku, Bangalore           | phoenixkessaku           | https://www.instagram.com/phoenixkessaku/           |
| One Banglore West, Bangalore | onebangalorewest         | https://www.instagram.com/onebangalorewest/         |



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