Windlas Biotech Limited



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CIN-L74899UR2001PLC033407

Ref No. WBL/SE/2022-2023

May 12, 2022

To Listing / Compliance Department BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G
400 001

Bandra Kurla Complex
Bandra (E), Mumbai – 400 051

To

NSE SYMBOL: WINDLAS

Listing / Compliance Department

BSE CODE: 543329

Dear Sir/ Madam.

Sub: Regulation 30(6) of SEBI (LODR) Regulations, 2015

Please find enclosed herewith the Results Presentation for the Quarter and financial year ended March 31, 2022 for your records.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Windlas Biotech Limited

Ananta Narayan Panda

Lupanhy

Company Secretary & Compliance Officer

Enc: as above

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Windlas Biotech Limited

Investor Presentation – May 2022



Safe Harbour



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Managing Director's Message





Mr. Hitesh Windlass

"The company registered a consolidated adjusted revenue growth of 14.3% and 10.8% YoY in Q4 & FY22 respectively, on the back of strong growth in Domestic Trade Generics and Exports verticals. per share. In FY22, Domestic Trade Generics and Exports verticals grew by 39.0% and 10.2% YoY, respectively. The company continued to focus on growing revenue share from chronic and sub-chronic therapies in complex generics products, which will are high growth segments of the market.

The Board of Directors, at their meeting held on May 12, 2022, have approved the dividend of Rs. 3.5 per share.

The company's continued to focus on quality, innovation and R&D over the past few years to create a niche value proposition which has worked in our favour. The company has received certificate of Good Manufacturing Practices (GMP) from SAHPRA (South African Health Products Regulatory Authority) for the inspection audit that it had undergone towards end of September 2021. Recently, the company has also concluded its European Union GMP (EU-GMP) Inspection carried out by National Institute of Pharmacy and Nutrition, Hungary for the Plant-IV situated at Dehradun with zero critical observations. The company is expecting positive outcome from EU-GMP.

The company's R&D expenses have grown at a CAGR of 16% since FY19 to reach at Rs. 6.5 crores. The company is expected to derive benefits from strong focus on R&D in the coming years. The company has also received DCGI approvals for some of the products which will enable the customers to be pioneers for these innovative products in the domestic market. The company will continue to leverage this value proposition to serve the customers better to create value for them, which will in turn help the company to enhance own market share along with improved profitability.

Domestic Trade Generics vertical continued to robust growth trajectory with 39% growth YoY which contributed Rs. 61 crores to the consolidated revenue for the period. The company's continued focus on developing own brand as well as strong stockists and distributors network drove the growth.

The company's threefold CDMO vertical initiatives – new patent expiry launches, increasing wallet share from existing customers, adding new customers, and launching novel products backed by excellent R&D and a planned capacity for injectables – are expected to drive the growth. The next leg of growth for the Domestic Trade Generics vertical is expected to be driven by significant external tailwinds from government initiatives that increase adoption and reliance on generics across India, as well as increased desire for quality generics along with internal triggers such as brand building, channel expansion, new product introduction and geographic expansion. The Exports vertical is expected to grow driven by new dossier filings in existing and new markets."

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Financial Performance Highlights



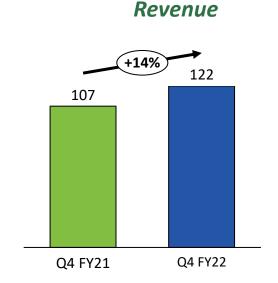


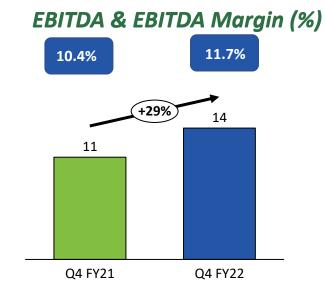
Quarterly Performance Highlights



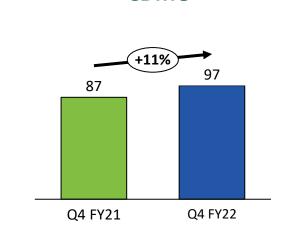
Rs. Crores

Consolidated

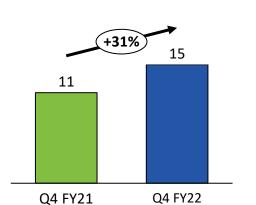




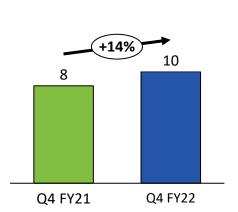
Vertical Revenue



CDMO



Trade Generics



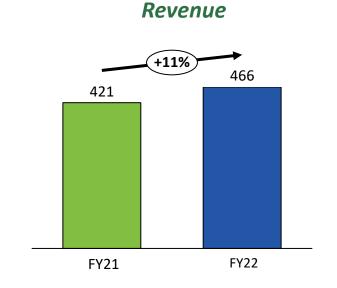
Exports

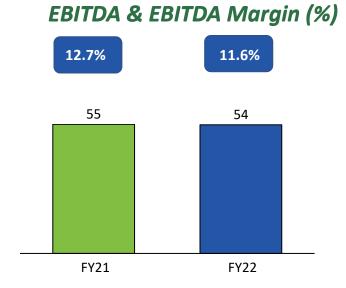
Annual Performance Highlights



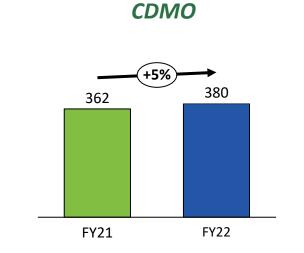
Rs. Crores

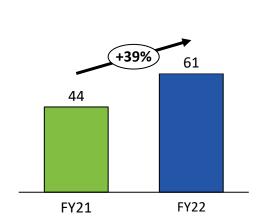
Consolidated*



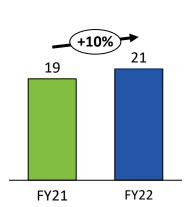


Vertical Revenue





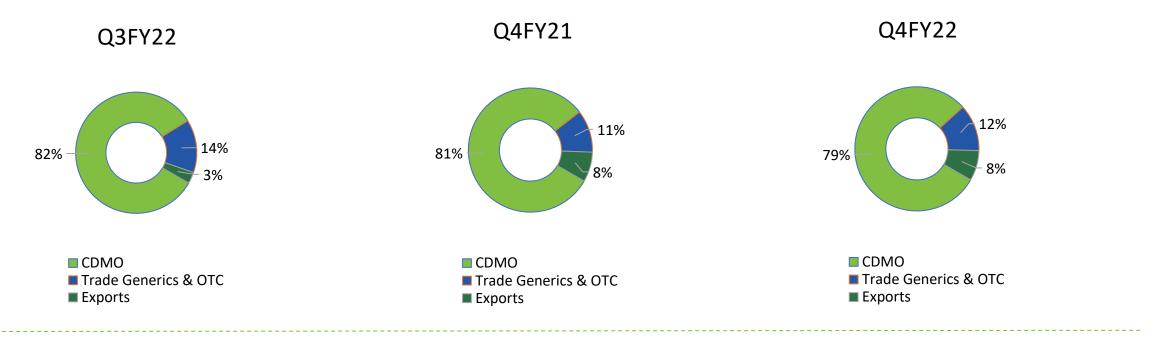
Trade Generics

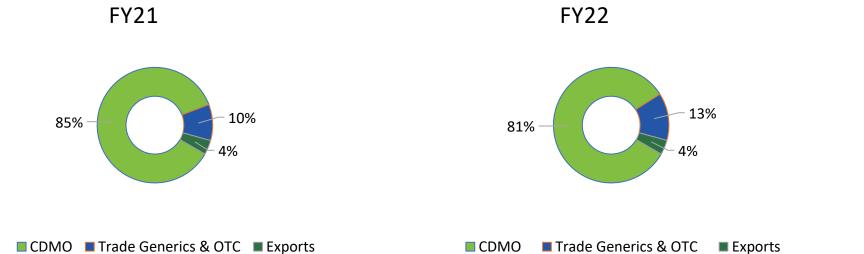


Exports

Vertical Break-up







Consolidated Profit & Loss Statement – Q4 & FY22



Particulars (Rs. Crores)	Q4FY22	Q4FY21	YoY%	FY22	FY21	YoY%
Net Revenue from Operations	122.1	106.8		465.9	427.6	
Net Revenue from Operations (Adjusted)#	122.1	106.8	14.3%	465.9	420.6	10.8%
COGS	79.5	71.1		302.8	274.4	
Gross Profit	42.6	35.7	19.3%	163.1	153.2	6.5%
Gross Margin (%)	34.9%	33.5%	146 bps	35.0%	35.8%	-82 bps
Employee Expenses	16.1	16.5		61.6	58.3	
Other Expenses	12.2	8.1		47.3	40.4	
EBITDA\$	14.3	11.1	28.7%	54.2	54.5	-0.5%
EBITDA Margin (%)	11.7%	10.4%	130 bps	11.6%	12.7%	-111 bps
Other Income	3.0	0.8		6.7	3.1	
ESOP Costs	0.5	0.0		1.8	0.0	
Finance Costs	0.3	0.3		1.4	1.3	
Depreciation	2.9	3.4		12.1	13.0	
Reported PBT	13.7	8.2	66.0%	45.6	21.7	109.6%
Taxes	-1.1	2.3		7.5	6.2	
Reported PAT	14.8	5.9	150.8%	38.1	15.6	144.6%
Exceptional Items*	0.0	0.0		0.0	-21.6	
Tax benefit due to merger with Windlas Healthcare	0.0	0.0		0.0	8.3	
Adjusted PAT	14.8	5.9	150.8%	38.1	28.9	32.0%

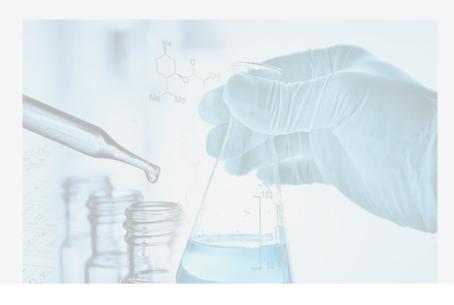
^{*} Goodwill write-off on account of acquisition of Windlas Healthcare, # Refer Slide 9, \$ EBITDA excluding ESOP expenses.

EBITDA Adjustments for Q4 & FY22





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Company Overview





Windlas Biotech at Glance





Scalability



Durability



Profitability

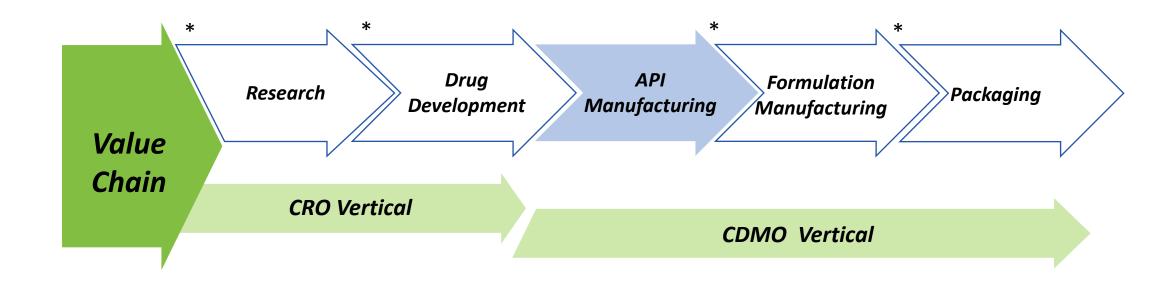
- Top 5 Domestic Formulations CDMO in terms of Revenue (CRISIL Report)
- License to manufacture 4,641* Products (as of March, 2022) across 4 plants with 7bn+ Tablets/Capsules capacity
- 1 employee in Quality for every 3 employees in Manufacturing (as of March 31, 2022)
- Provided CDMO services to 7 of the Top 10 (15 of top 20) Indian Pharmaceutical Formulations Companies (in FY22)
- Growing Trade Generics Business through channel, product and geographic expansion.

- Well aligned workforce with ESOPs
- Digitalized Planning and Quality
 Management Systems with Data Analytics
 based decision support
- Emphasis on Chronic and Sub-chronic therapies (58%) and Complex Generics (74%) (for FY22)
- Own R&D Labs High innovation velocity -Complex products grown from 934 to 1,325 in FY22 vs FY21

- Consistently maintained Gross Margins above 35% since FY19
- RoE** 32.9% and RoCE** 34.6% For FY22
- PAT*** of INR 38.1 crores for FY22 with 8.2% PAT margin
- Net Debt Free Company.

Windlas Biotech's Presence in Pharma Value Chain





^{*} Signifies Presence of Windlas Biotech in the Respective Verticals

Journey So Far...



- Commenced operations at Dehradun Plant – I and initiated commercial production
- Commenced operations at Dehradun Plant – IV Revenues crossed INR 100 Crores for FY2010
- Received first USFDA inspection clearance for the WHC Plant Revenues crossed ₹200 Crores for the FY 2013-14 Commenced operations at Dehradun Plant – II
- Investment of ₹75 Crores from Tano
 India Private Equity Fund II



2010

2014

2015







2018

- Approval of Scheme of Amalgamation of Windlas Healthcare
- Capital expenditure of INR 79.18 Crores towards addition of Fixed Assets**
- Capacity of Capsules/ Tablets increased from
 5 Bn+ as of Mar 31,2020 to 7 Bn+ as of March 31, 2022

- Capital Expenditure of INR 15.2 Crores towards addition to Fixed Assets**
- Acquired the erstwhile associate –
 Windlas Healthcare
- Domestic Trade Generics Brands revenue Crossed 30 Crores while the FY19-FY21 CAGR had grown by 27%
- Capital expenditure of INR 12
 Crores towards addition to Fixed
 Assets **
- Revenues crossed ₹300 Crores for the FY 2016-17
- Launched first product in the United States from the Dehradun Plant – IV
- Commenced operations at Dehradun Plant III
- Divestment of Windlas Healthcare to Cadila Healthcare

Strong Board of Directors...



Ashok Kumar Windlass Whole Time Director

- Chairman of Confederation of Indian Industries , Uttarakhand State Council,
- Established Windlas Biotech in 2001.
- Led Windlas Biotech as MD till 2020



Hitesh Windlass
Managing
Director

- 13+ years of experience in field of management
- Bachelor's degree from the IIT-BHU, MSc. in Material Science & Engr. from Georgia Institute of Technology and MBA from the Graduate School of Business, University of Chicago
- Set up our Domestic Trade Generics and Exports SBVs
- Leads the company since 2020 & plays a significant role in preparing strategy of Company



Manoj Kumar Windlass Jt. Managing Director

- Co-founded Windlas Biotech in 2001
- Deeply engaged in managing client relations, and product portfolio expansion
- Plays a significant role in driving the product portfolio decisions and overall commercial operations including business development, supply chain and procurement
- He is a BBA graduate from George State University Atlanta



Pawan Sharma Executive Director

- 20+ years of experience in the pharmaceutical industry, he has a Bachelor's degree in Law from the Hemwati
- Nandan Bahuguna Garhwal University, Srinagar (Garhwal)



Vivek Dhariwal Chairman and Independent Director

- 20+ years of experience in manufacturing and supply operations.
- Previously associated with ICI India Ltd, Baxter India Private Ltd, and Pfizer Ltd.
- Bachelor's degree from IIT-B & Master's degree in science from University of Kentucky



Prachi Jain Windlass Non-Executive Director

- Bachelor's degree in technology from the IIT, Delhi, Master's degree in science from University of Southern California, and an MBA from University of Chicago.
- Currently associated with Michael & Susan Dell Foundation India and previously with Boston Consulting Group





Srinivasan Venkatraman Non-Executive Director

- Fellow member of the Institute of Chartered Accountants of India.
- Previously associated with Wealth Tree Advisors, Hines, Aon Global Insurance Services, and Lovelock & Lewes



Gaurav Gulati
Non-Executive Director

 Bachelor's degree in Science (computer science) from the University of Illinois. MBA from Booth School of Business.

...Coupled with Proficient Management Team





Mr. Ashok Kumar Windlass,
Whole Time Director
Founded Windlass Biotech in 2001
20+ Years of Experience in the industry, he has led Windlas
Biotech as MD till 2020.



Chief Financial OfficerPreviously worked with DSM Sinochem Pharmaceuticals India Private Limited and Anand Automotives Systems Ltd.

Ms. Komal Gupta,



Mr. Hitesh Windlass,
Managing Director
13+ Years of experience in field of management
Leads the company since 2020 & plays a significant role in
preparing strategy of Company.



Mr. Om Prakash Sule,
Site Quality Head
Experience - 24+ Years; Previously worked with Piramal
Enterprises Limited and Mankind Pharma Limited.



Mr. Manoj Kumar Windlass,

Joint Managing Director

Co-founded Windlas Biotech in 2001.

Deeply engaged in managing client relations, and product portfolio expansion



Mr. Ananta Narayan Panda ,
CS and Compliance Officer
Experience - 20+ Yr; Previously worked with GMR Airports
Limited, Spice Smart Solutions Limited



Executive Director

20+ Years of experience in the industry.

He has been attached with Windlass Since 2001.

Controls the Administrative & Commercial activities of the company.

Mr. Pawan Sharma,



Mr. Mohammed Aslam,
VP – Sales and Marketing
Previously worked with Pharmed Private Limited, Life
Medicare & Biotech Pvt Ltd, Modi Mundipharma Private Ltd
and Life Medicare and Biotech Private Limited

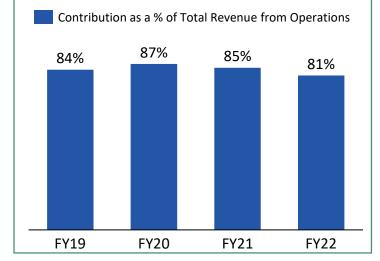
Vertical Overview



CDMO

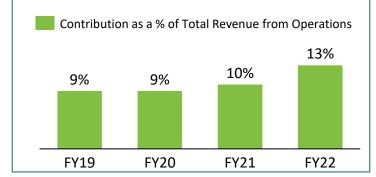


- CDMO vertical focused on providing products & services across- a diverse range of pharmaceutical & nutraceutical generic products.
- Such products are sold to Indian or foreign Pharma MNCs who market products under their own brand names.





- This vertical consists of Trade Generic Products which include Nutraceutical & Health Supplement products.
- These products are Drugs for which Patents have been expired and are typically used as a substitute to branded expensive Generic medicines.
- Generally sold to the Distributors & not Medical representatives.

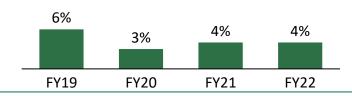


Exports



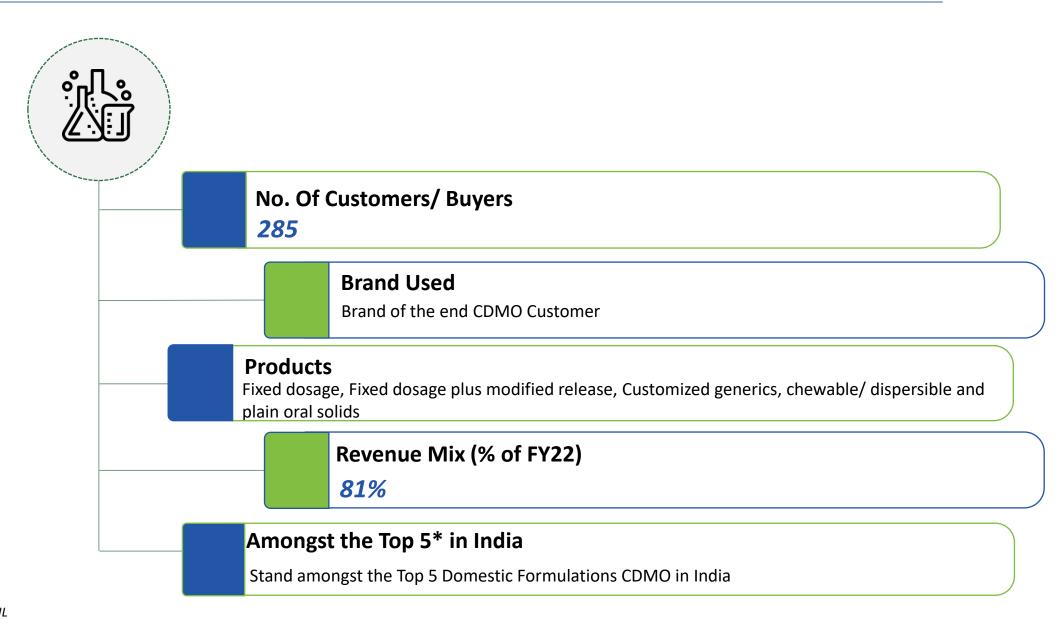
- Export vertical is engaged in identifying high growth opportunities in Semi regulated international markets & selected regulated markets.
- The motive is to Develop & Register product applications in order to obtain marketing authorizations for medicines & health supplements.
- Subsequently such products are sold to Pharmaceutical Companies Pharmacies in the respective markets.

Contribution as a % of Total Revenue from Operations



CDMO Business Highlights





* Source: CRISIL

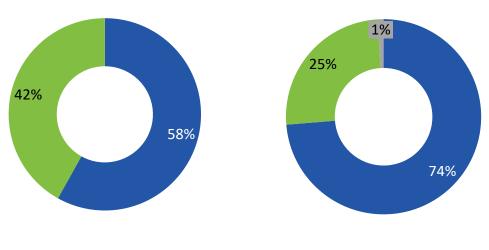
Well Diversified Product Portfolio

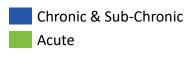


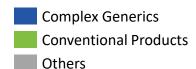
Windlas provides CDMO services & products ranging from product discovery, product development, licensing and commercial manufacturing of complex generic products in compliance with current GMP

Company's product portfolio predominantly overlaps with Fast Growing Chronic segment and High Margin Complex Generic Vertical:

Portfolio Bifurcation as % of Total Revenue from Operations FY22

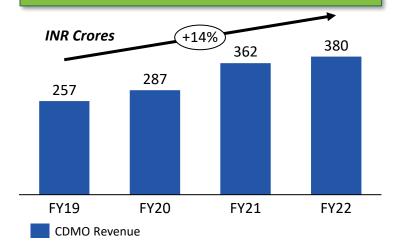




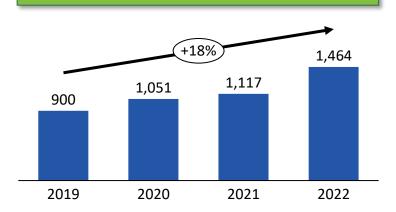


(i) chronic and sub-chronic, such as, anti-diabetic, cardiovascular, neuropsychiatry, respiratory health and nutraceuticals; and (ii) acute, such as, gastroenterology, vitamins, minerals and supplements ("VMS"), analgesic, dermatological and cough/cold

CDMO Revenue grew with a CAGR of 14%



No. of CDMO Products Catered every year



Value chain of End-to-end Services



Product Discovery & Development



Licensing



Contract Manufacturing

Niche Value added
Proposition: Through entry
into Injectables

Large Marquee Customer Base

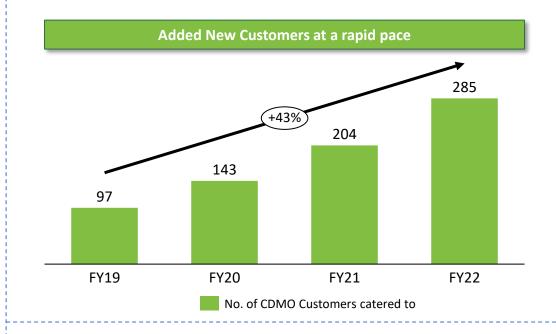


√ Streamlined Client Acquisition Process



✓ Key Factors that lead to Expansion of Customer base

- Audits by several MNC & Domestic Customers over the years
- Product Excellence : dosage innovation, developing complex generic products
- Manufacturing Excellence: track record, responsiveness, quality & technical standards, turnaround times
- Planned capital expenditure: Invested in specialized services and equipment and dedicated infrastructure
 - ✓ Key Factors that lead to Expansion of Customer base
 - Quality, Quantity and specifications for the products
 - Company is responsible for the procurement of raw materials and packaging materials
 - Provide the proper pricing & supply terms



Key Highlights



We have consistently maintained strong, **exclusive** & **Long-Standing relationships** with the leading Indian Pharmaceutical companies.

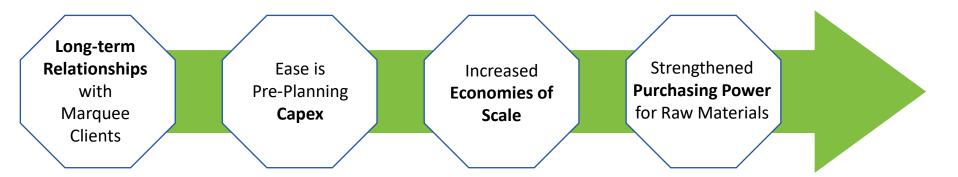


Provided CDMO Services to **7 of the top 10 (15 of the top 20)** Indian Formulations pharmaceutical companies.

De-Risking the Customer Concentration

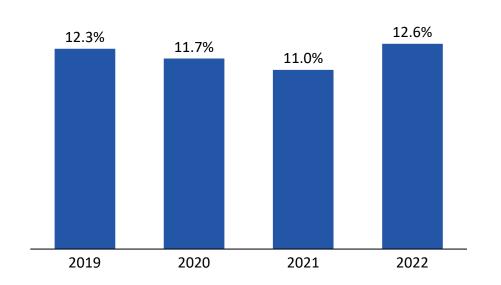


Long-term nature of the relationships help in pre-plan the Capex and eventually help in achieving sustainable growth and profitability

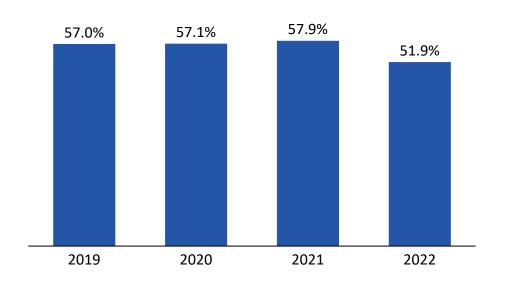


Structure in order to achieve *Profitability*

Continuously reducing highest customer's contribution



Consistently maintained the exposure to top 10 customers below 60%



Scalability In CDMO Provides Growth Visibility



Globally 1/3rd of the R&D is outsourced to CDMO companies in formulations segment & India is emerging as a key player in CDMO Vertical

Key reasons for Outsourcing by Pharma companies



Flexibility and reduced costs in the business models of large Pharma companies



Growing Demand for Generics & Biologics



Rise in amount of drug approvals



End to end service and Technical specialties of contract manufacturers



Increase in off-patent products to aid outsourcing segment

India has a proven track record in Outsourcing because of



Cost effectiveness

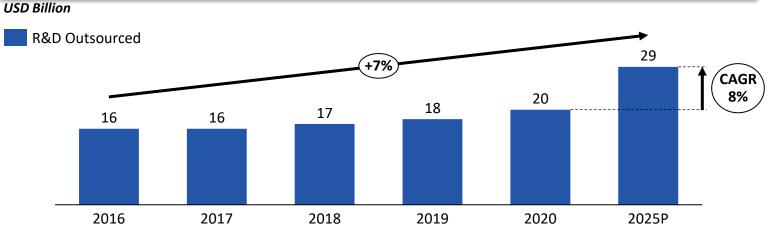




Infrastructure **Technical Expertise**

Significant R&D spends to continue to boost pharmaceutical growth across major markets **USD Billion R&D** Expenditure 1,680 1,297 1,237 1,188 1,142 1,053 2016 2017 2018 2019 2020 2025P

~75 to 80% of R&D spending in the biopharmaceutical industry can be outsourced



Underpinned by Strong Tailwinds for Organized Players



Key Updates in CDMO industry

Customers asking for higher quality systems in R&D as well as manufacturing

'Marketeers' equally responsible for quality of the drug product in eyes of regulator

New schedule M to be implemented in October 2021 – many small manufacturers may become unviable

Production Linked Incentive - 2 Scheme to cover complex products in formulations

Strong Industry Tailwind- Domestic Formulations CDMO to grow at 14%+ CAGR in next 5 years

INR 370-410 Billion FY25P



INR 250 Billion FY21P



CDMOs deploying superior R&D infrastructure, expertise and capital

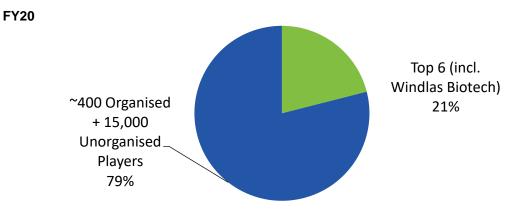
'Raw materials purchase efficiency of larger CDMOs exceeds that of customers in many small – mid volume products

Demand from customers for launch of patent expiry products

End to end services offered by larger CDMO reduces the complexities in inventory management & logistics for the big pharma companies

Consolidation in the CDMO industry driven by need for providing better and wider portfolio of services

wider portfolio of services



Source: CRISIL Report

Capex & Outlook For Injectables



Multiple Triggers for Revenue Growth and Improved Return

Foray into High Growth Injectables Business:

Injectables business will complement the existing CDMO offerings and will enable to achieve higher margins

Key Highlights

- Planned Rs. 50 Crores Capex
- Brown Field Project at Dehradun Plant - II
- Liquid Vials & Lyophilized vials



Key Growth Drivers

- Rise in chronic diseases
- Emergence of New Drug Delivery Systems
- New Therapeutic areas for Injectables

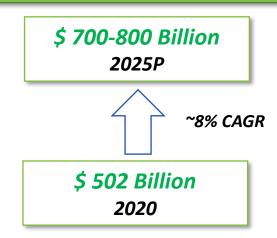


Impact

- Would help improve economies of scale
- B2B Injectables CDMO vertical to improve overall company's margins

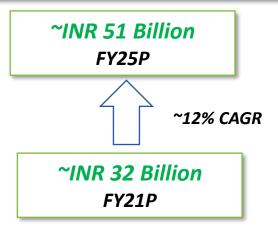


Outlook on Global Injectables Market





Outlook on Domestic Injectables CDMO Industry



Source: CRISIL Report

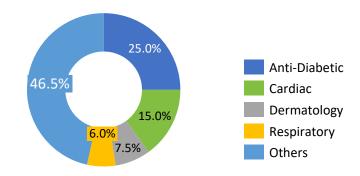
Industry Outlook



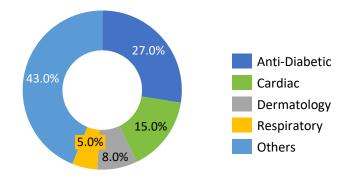
- ✓ Our product portfolio predominantly overlaps with Fast Growing Chronic segment and High Margin Complex Generic Vertical.
- ✓ Chronic Therapies and Oral Solids to dominate their respective categories for the next 5 years, in formulations segment

Chronic therapies to continue to account for a higher share of the domestic formulations CDMO market

Market share as of FY20

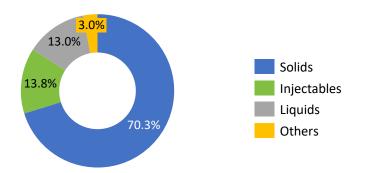


Market share as of FY25P

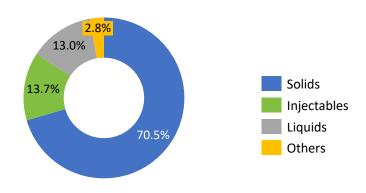


Oral solids expected to continue to account for more than 2/3rd share of the domestic formulations CDMO market

Market share as of FY20

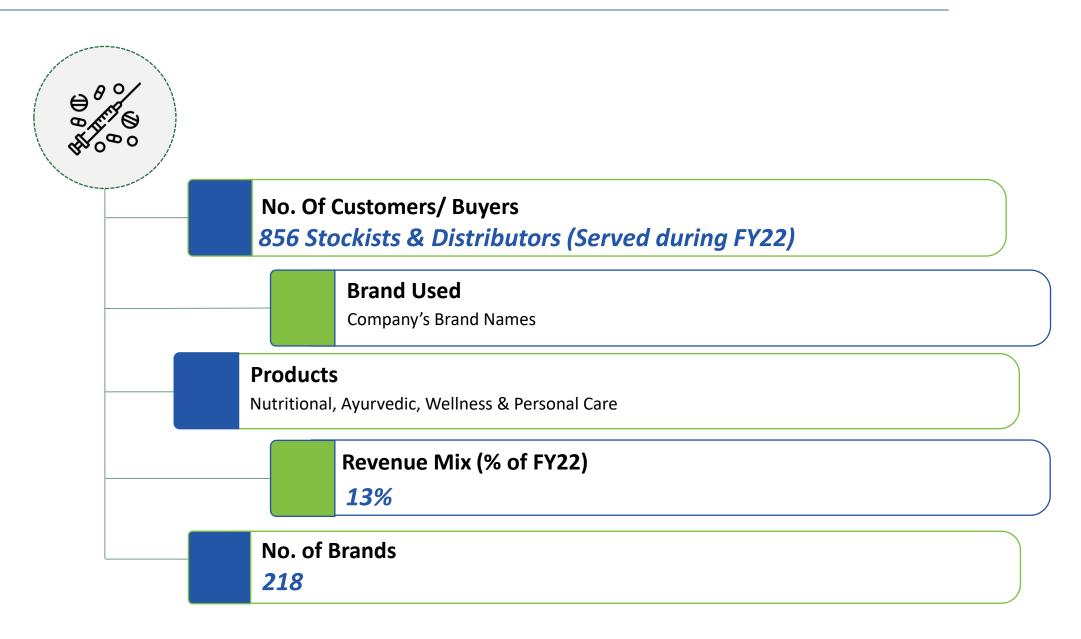


Market share as of FY25P



Domestic Trade Generics Business Overview





Leveraging Trade Generics Market Opportunity



Highlights

Rs. 61 Crores
Trade Generics SBV revenue (FY22)

Distributed through 856
Stockists & Distributors

Sold directly to the distributor and not marketed through Medical representatives

Stockists and distributors spread across 14 states (FY22)

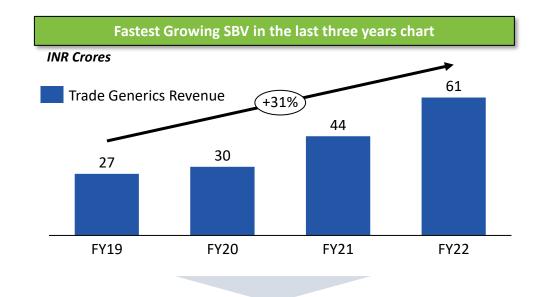
Key Drivers

Low costs compared to branded generics

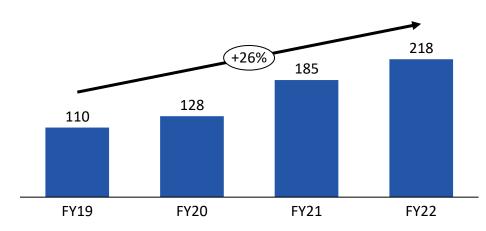
Similar quality to branded generics but are sold at relatively lower prices

People in rural areas who are less privileged to access the healthcare facilities

Government push for schemes such as Jan Aushadhi Yojana, encouraging traded generics use



With number of Brands on growing at a healthy pace



Export Business Overview





No. Of Customers/ Buyers

Focused on Emerging & Semi-Regulated Markets

Brand Used

Own Brands and End Customer Brands

Products

Exported 68 Products during FY22 which includes Generic Medicines & Health Supplements

Revenue Mix: 4.5% of FY22 Revenue from Operations

Exports SBV: INR of 21 crore as of FY22. This vertical saw a 10.2% growth YoY for FY22.

Geographic Reach













Robust R&D Capabilities



2022

Robust R&D capabilities help in Customize and Market Complex; Generic Products to Customers and differentiate from Competition

R&D Key Highlights

Licensed to manufacture **4,641** Products as of FY22

5 out of 9 filed Patents were granted

as of FY22



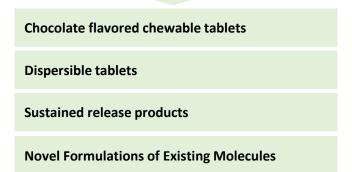
41Experts in Medical
Affairs
As of FY22

Focus on low cost *First-to-launch* generic products

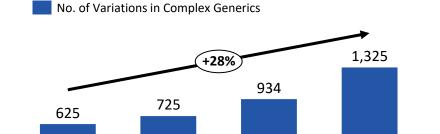
Significant
Experience in
developing
Multi-Drug
Products

R&D Expenditure R&D Expenditure 4.2 3.9 3.6 2019 2020 2021 2022

Leading to New Innovations



Robust Growth in Complex Generics

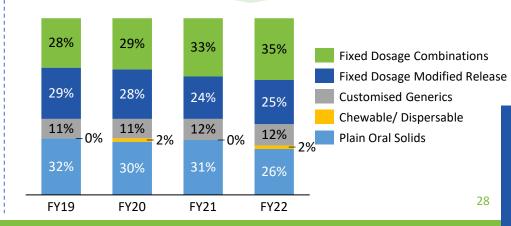


2020

2019

Leading to Significant increase in Revenue from High Margin Complex Generics:

2021



Competencies in Manufacturing Facilities



Efficiency & Effectiveness in Regulatory & Quality Compliance act as solid Entry Barriers



Dehradun Plant 1 commenced operations in 2001



Dehradun Plant 2 commenced operations in 2014



Dehradun Plant 3 commenced operations in 2018

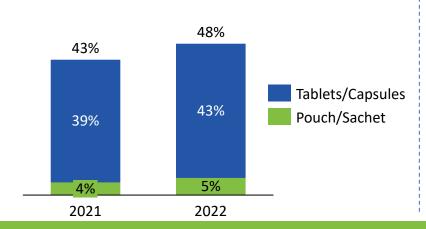


Dehradun Plant 4 commenced operations in 2009

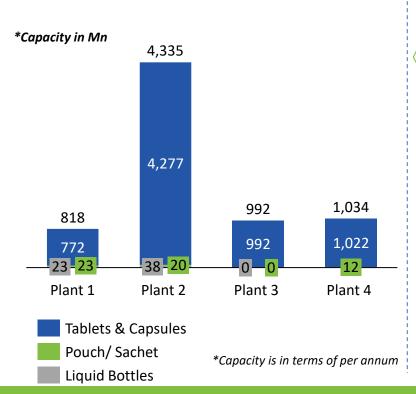
Total Installed operating capacity per annum

Categories	FY21	FY22
Tablets & Capsules	7,064 Mn	7,064 Mn
Pouch & Sachet	54 Mn Packs	54 Mn Packs

Category Wise Capacity Utilization % for FY21 & FY22



Plant wise operating capacity as of 31st March FY22



Key Highlights

Gross block of Fixed

Assets*

INR 230.4 Crores

As of Mar 2022

INR 143.9 Crores

Invested in building
PPE & Other
**Intangible Assets of

Last 4 years

Audits
done by MNCs
& Large
Domestic
Customers

Successful

All 4 Plants are

stands at **Rs. 15.5 Crores**

Quality Control

As of FY22

Capex for FY22

Total 140
Employees in

^{**}Intangible Assets excluding CWIP/ROU/Intangible under development)

Strategies & Way Forward...



Strategic Investments/ Acquisitions

• Top 5 CDMO status benefits the company from the Industry consolidation trend in an already highly fragmented market with 400 Organized and 15,000 unorganized players



Injectables

Plan to invest ~INR 50.0 Crores of Capex to foray into High Growth Injectable business by leveraging the existing CDMO Customers in Domestic and Emerging Markets





Focus on non-CDMO SBVs

• Focus on already *high growth Domestic Trade Generics Brands SBV & high growth export markets* and capitalize on industry opportunities



Leveraging our leadership in the CDMO industry

• Capitalize on 14% growth of Domestic formulations CDMO industry & outsourcing Trend of the Indian CDMO Industry; further capitalize on our capabilities in making complex products, and the PLI Scheme 2





Increase Customer Base

Continue to leverage being *among the few players with wide range of CDMO offering and* experience in providing *customer-centric additive manufacturing solutions* to further increase the customer base

Innovation & Product Development

 Continue to focus on expanding the product development and manufacturing capabilities in complex generic products and take advantage of the nearterm patent expiry of key molecules

windlas





Historical Financial Snapshot

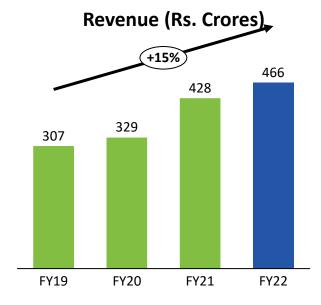




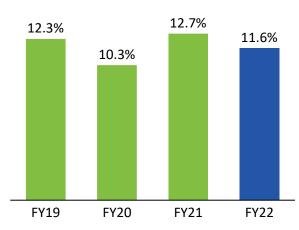
Financial Snapshot



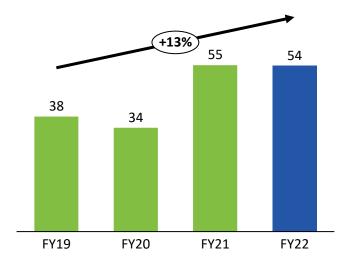
Consolidated



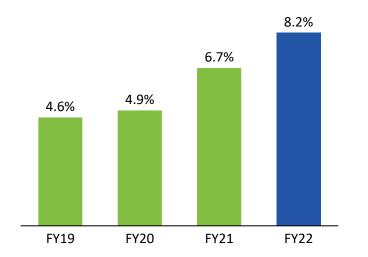
Adjusted* EBITDA Margin (%)



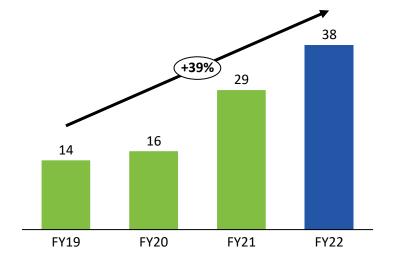
Adjusted* EBITDA (Rs. Crores)



Adjusted PAT** Margin (in %)



Adjusted** PAT (Rs. Crores)



Adjusted** EPS



^{*} Adjusted for ESOP Costs

^{**} Adjusted for one-time write-off relating to Goodwill

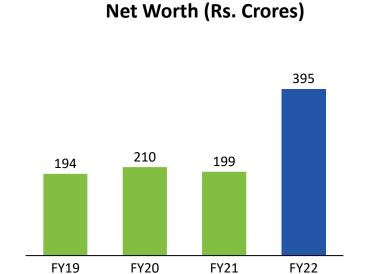
Financial Snapshot

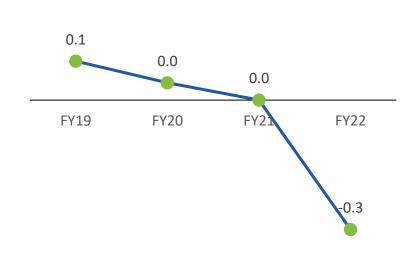
Asset Turnover Ratio



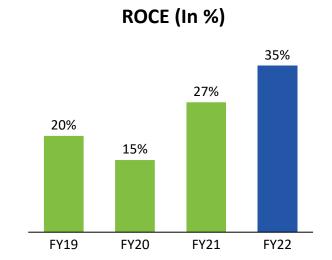


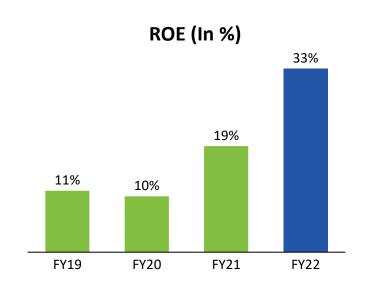


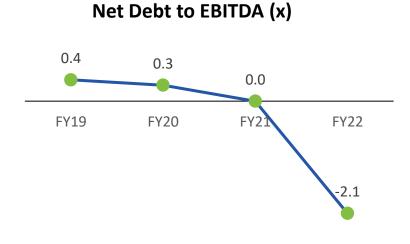




Net Debt to Equity (x)







Note:

Consolidated Profit & Loss Statement



Consolidated

				Consolida
Particulars (Rs. Crores)	FY22	FY21	FY20	FY19
Net Revenue from Operations	465.9	427.6	328.9	307.3
COGS	302.8	274.4	211.6	191.9
Gross Profit	163.1	153.2	117.3	115.3
Gross Margin (%)	35.0%	35.8%	35.7%	37.5%
Employee Expenses	63.4	58.3	43.6	43.0
Other Expenses	47.3	40.4	39.7	34.6
EBITDA	52.4	54.5	34.0	37.7
EBITDA Margin (%)	11.3%	12.7%	10.3%	12.3%
Other Income	6.7	3.1	2.5	4.3
Finance Costs	1.4	1.3	2.5	4.8
Depreciation	12.1	13.0	9.3	10.6
PBT before exceptional items	45.6	43.4	24.7	26.6
Taxes	7.5	6.2	8.5	12.3
Reported PAT	38.1	15.6	16.2	63.8
Exceptional (Expense)/Gain	0.0	-21.6	0.0	49.5
Tax benefit due to merger with Windlas Healthcare	0.0	8.3	0.0	0.0
Adjusted PAT	38.1	28.8	16.2	14.3
Adjusted PAT Margin (%)	8.2%	6.7%	4.9%	4.6%
Adjusted Earnings Per Share ² (EPS)	18.58	15.99	8.90	8.42

Consolidated Balance Sheet



lidated

Assets (Rs. Crores)	FY22	FY21	FY20	FY19
Non Current assets				
Property, Plant and Equipment	88.4	92.5	66.1	59.7
Capital work in progress	7.6	0.0	0.0	4.6
Intangible assets	0.9	0.5	0.6	0.4
Right to use assets	2.3	3.0	3.6	4.2
Financial Assets				
(i) Investments	0.0	0.0	94.0	101.5
(ii) Other Financial Assets	5.2	3.0	2.2	2.1
Deferred Tax Assets (net)	2.0	0.0	0.7	0.5
Other non-current assets	3.0	2.9	3.3	4.8
Total Non Current Assets	109.4	101.8	170.5	177.7
Current Assets				
Inventories	58.7	41.5	49.3	19.0
Financial Assets				
(i) Investments	64.8	23.1	22.3	20.9
(ii) Trade receivables	110.8	79.4	63.9	61.7
(iii) Cash and Bank Balances	0.6	15.9	18.1	12.9
(iv) Bank Balances & Financial Assets	113.2	15.2	0.3	0.3
(v) Other Financial Assets	4.2	0.4	0.1	0.1
Current Tax Assets(Net)	4.1	4.0	0.9	0.0
Other current assets	25.3	14.8	13.1	5.5
Total Current Assets	381.7	194.3	168.0	120.5
Non current Asset held for sale				
Total Assets	491.0	296.1	338.5	298.2

Equities & Liabilities (Rs. Crores)	FY22	FY21	FY20	FY19
Equity				
Equity Share capital	10.9	6.4	6.4	6.4
Other Equity	383.9	192.7	203.2	187.2
Non Controlling Interest	0.0	0.0	0.0	0.0
Total Equity	394.8	199.1	209.7	193.6
Financial liabilities				
(i) Borrowings	0.4	0.8	1.2	5.8
(ii) Other Financial liabilities	0.2	0.2	0.1	0.0
(iii) Lease Liability	0.0	0.5	1.0	1.5
Deferred tax liabilities (Net)	0.0	0.7	0.0	0.0
Provisions	1.6	1.4	1.2	1.1
Total Non Current Liabilities	2.2	3.6	3.5	8.4
Financial liabilities				
(i) Borrowings	5.7	30.5	20.9	17.1
(ii) Trade Payables	63.2	39.9	83.6	58.4
(iii) Other financial liabilities	22.7	19.4	1.5	2.8
(iv) Lease Liability	0.5	0.5	18.9	13.7
Provisions	0.3	0.3	0.0	4.0
Other current liabilities	1.5	2.7	0.4	0.3
Total Current Liabilities	94.0	93.4	125.3	98.5
Total Equity and Liabilities	491.0	296.1	338.5	298.2

Consolidated Cash Flow



Consolidated

Particulars (Rs. Crores)	FY22	FY21	FY20	FY19
Net Profit before Tax and Extraordinary items	45.6	21.7	24.7	76.1
Adjustments for: Non Cash Items / Other Investment or Financial Items	10.0	36.3	17.3	-33.9
Operating profit before working capital changes	55.6	58.0	42.0	42.2
Changes in working capital	37.6	40.0	3.6	11.5
Cash generated from Operations	18.0	18.0	38.4	30.7
Direct taxes paid (net of refund)	8.9	6.5	13.4	12.1
Net Cash from Operating Activities	9.1	11.5	25.0	18.7
Net Cash from Investing Activities	-154.5	-20.2	-14.3	-5.3
Net Cash from Financing Activities	130.1	0.8	-5.4	-6.2
Net Decrease/Increase in Cash and Cash equivalents	-15.3	-8.0	5.2	7.2
Add: Cash & Cash equivalents at the beginning of the period	15.9	23.9	12.9	5.7
Cash & Cash equivalents at the end of the period	0.6	15.9	18.1	12.9

IPO Proceeds Utilization



Particulars (Rs. Crores)	Proposed	Utilized as on 31st March, 2022	Balance
Purchase of equipment required for (i) capacity expansion of our existing facility at our Dehradun Plant – IV (ii) addition of injectables dosage capability at our existing facility at Dehradun Plant – II	50.0	2.6	47.4
Funding incremental working capital requirements of our Company	47.6	15.0	32.6
Repayment/prepayment of certain of our borrowings	20.0	20.0	0.0
General corporate purposes	34.4	34.0	0.4
Total Net Proceeds	152.0	71.6	80.4

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