

A Vanity Case Group Company A Goverment Recognised Star Export House **Registered Office:** Office No.3, Level-2, Centrium, Phoenix Market City, 15, Lal Bahadur Shastri Road, Kurla (West), Mumbai, Maharashtra, India. 400 070. Email: business@thevanitycase.com Website: www.hindustanfoodslimited.com Tel. No. +91-22-69801700 / 01 CIN: L15139MH1984PLC316003

Company Scrip Code: 519126

Date: 09th August, 2022

To, The General Manager Department of Corporate Services BSE Limited Floor 25, P. J. Towers, Dalal Street, <u>Mumbai-400 001.</u> Tel : (022) 2272 1233 / 34

Through Listing Centre

Dear Sir/Madam,

Subject: Investor Presentation August 2022

In pursuance to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015 please find attached herewith the "Investor Presentation August 2022" for Q1 ended 30th June, 2022.

We request you to take above on record.

Thanking you.

Yours faithfully, For **Hindustan Foods Limited**

Bankim Purohit Company Secretary ACS: 21865

Encl. As above







Hindustan Foods Limited

INVESTOR PRESENTATION AUGUST 2022



Safe Harbor



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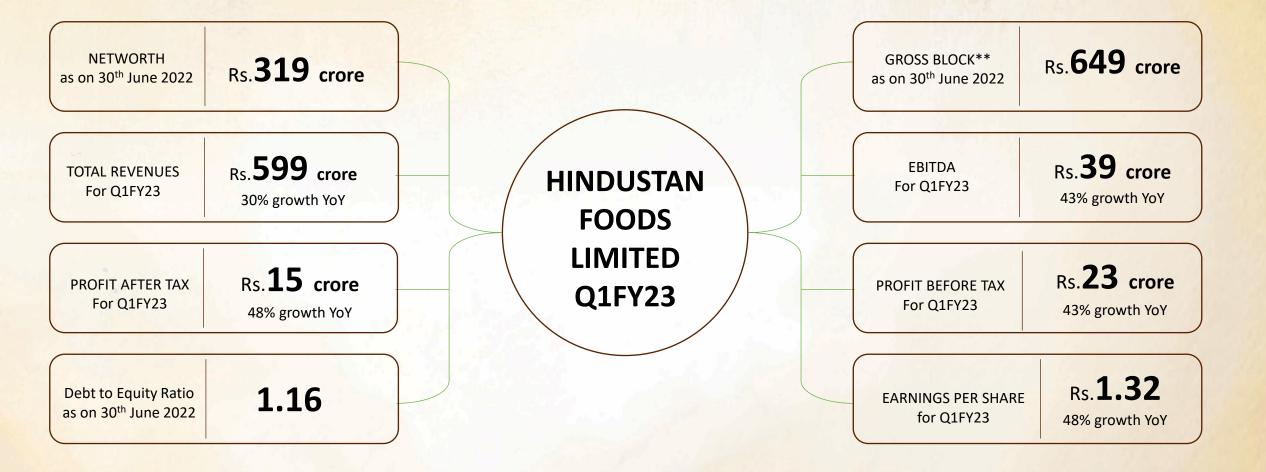
Q1FY23 Overview





Uttar Pradesh | Ice Cream Plant





Key Developments



- The wholly owned subsidiary, HFL Consumer Products has successfully commercialized the Ice Cream plant in Uttar Pradesh.
- While the next couple of quarters will be lean season for the product, we expect the production to be ramped up to 15,000 litons p.a. of ice cream by the end of FY23.
- The expansion project at the site is under progress and the management is confident that we should be able to commercialize the expansion by Q4FY23

Reckitt Benckiser Scholl India Limited acquisition has been successfully completed. The company is working on the integration plans for the same

AeroCare Personal Products and the recently merged Beverages plant in Mysuru did record turnover in the quarter. While the beverages will have a lean season for the next couple of quarters, we believe that the unit will be profitable this year The merger of the malt Beverages plant at Coimbatore has also completed and the Board has sanctioned an additional investment of ~Rs. 10 crores at the Coimbatore site

The project work at the Hyderabad Bars & Soaps project that had been delayed has started and is expected to be completed by Q4FY23

Message from Managing Director and Group CFO







Commenting on the Results, Mr. Sameer R. Kothari, Managing Director said, "The company's performance in this quarter has been satisfactory and along expected lines. The new project in Lucknow started commercial production and I am proud that the team has achieved a vertical ramp up, adding yet another significant consumption category [ice-creams] to the highly diversified portfolio of the company. We are fully geared to meet peak season volumes starting first quarter next financial.

While the company continues to integrate, Reckitt Benckiser Scholl India Limited, we are also aggressively looking for opportunities in the OTC Healthcare and Wellness segment.

While the ongoing slowdown has affected the FMCG growth rates and along with it the pace of investments in capacity augmentation, we remain confident of achieving our goal of 4,000 crores by FY25 using a judicious mix of organic and inorganic growth".

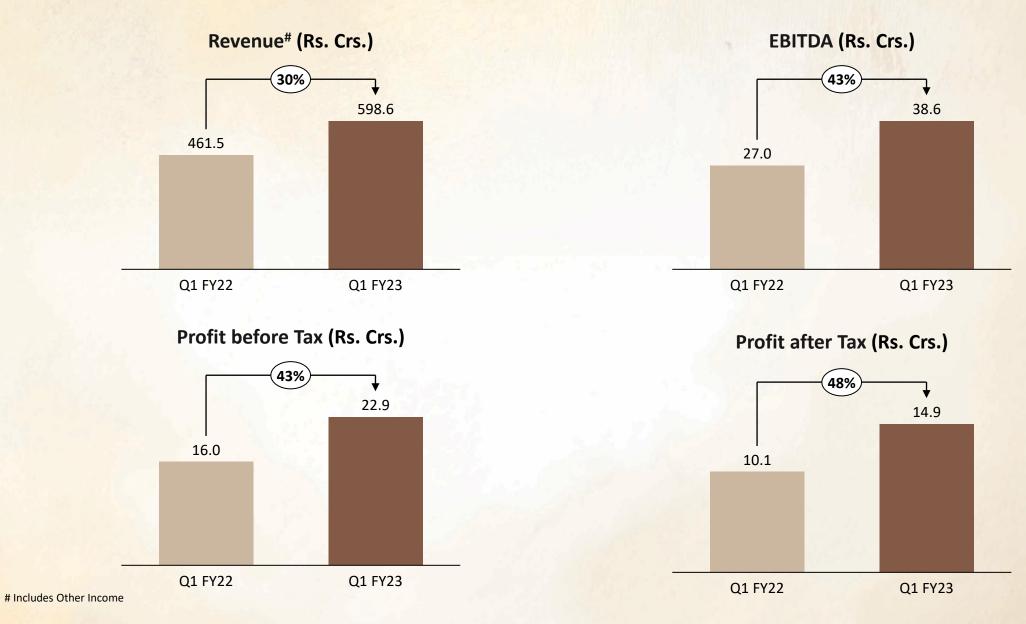
Commenting on the Results, Mr. Mayank Samdani, Group CFO said, "We commenced the quarter on a good note, and we are on track to meet our annual estimates.

This has been a stable quarter for the company and the action has started shifting to the stepdown subsidiaries and the newly acquired companies. We have hit the highest ever turnover and profitability figures on a consolidated basis in this quarter. In the next couple of quarters, as these companies/projects start ramping up, we expect the consolidated figures to converge with the standalone figures.

Our turnover and profitability for the financial year on a consolidated basis have increased by 30% YoY and 48% YoY respectively and are representative of the ramping up of all our facilities"

Q1 FY23 Consolidated Result Highlights





Consolidated Profit & Loss Statement – Q1FY23



Particulars (Rs. Crs.)	Q1 FY23	Q1 FY22	Y-o-Y	Q4 FY22	Q-o-Q	FY22
Total Revenue#	598.6	461.5	29.7%	582.5	2.8%	2043.8
Cost of Goods Sold	515.7	401.5		510.5		1778.1
Manufacturing and Operating Costs	25.1	17.9		21.7	· Bist.	79.6
Gross Profit	57.8	42.2	37.1%	50.3	14.9%	186.1
Employee Expenses	11.9	9.7		11.0	Product in	40.8
Other Expenses	7.3	5.4		7.3		26.7
EBITDA	38.6	27.0	43.3%	32.0	20.7%	118.6
Depreciation	8.6	5.5	33	6.6	and the	24.5
EBIT	30.1	21.5	39.7%	25.4	18.2%	94.0
Finance Cost	7.2	4.8	· · · · · · · · · · · · · · · · · · ·	4.9		20.2
Share of Loss from JV	0.0	-0.7	22/17	-0.8		-2.3
Profit Before Tax	22.9	16.0	43.1%	19.7	15.9%	71.5
Tax expense for current year	8.0	5.9	San Star	7.5		26.8
Profit After Tax	14.9	10.1	48.1%	12.3	21.7%	44.7
EPS^	1.32	0.89	13.463	1.09	119.138	3.96

Includes Other Income ^ EPS numbers are restated

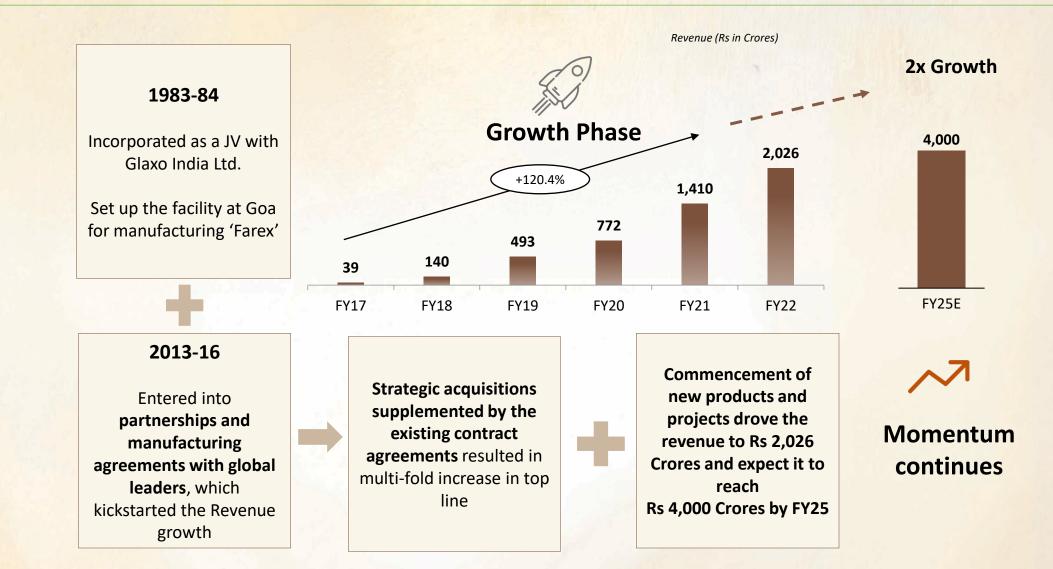
Capex Update



Uttar Pradesh: Ice Cream	Hyderabad: Bath Soaps & Detergent Bars	New Capex: Healthcare & Wellness		
Capex Rs. 125 Crores	Capex Rs. 150 Crores	Rs. 100 Crores		
The Uttar Pradesh Ice Cream Project has commenced commercial production Production from the unit is expected to be amped up to 15,000 litons of ice cream by the end of FY23 The Board has given its accord to the Management of HFL Consumer Products for a urther investment of Rs. 75 crores at this unit		 As a part of our entry into "Healthcare & Wellness", HFL has acquired 100% stake in Reckitt Benckiser Scholl India for about Rs 75 crores The figures will be consolidated in the books from Q2FY23 The company continues to be looking out for other opportunities in this field 		
New Capex: Color Cosmetics	New Capex: Footwear	New Capex: Beverages		
Rs. 30 Crores	Rs. 10 Crores	Capex Rs. 45 Crores		
 AeroCare Personal Products acquisition has been completely integrated and the Rs. 30 crores capex has been commercialized The unit is currently manufacturing various Color Cosmetics like lipsticks, eye make-up, pressed powders and lip gloss, and also Oral Care, After Shave lotions and Eau de Toilette and has achieved record turnover in Q1FY23 	 The 10 crores capex in the footwear division has been commenced The new shoe factory in Tamil Nadu has been set up and the units in Tindivanam (Tamil Nadu) and Vasai have started production 	 The merger of the Beverage plant at Mysuru is completed and expansion at Mysuru has been commercialized. The factory achieved its highest ever turnover in Q1FY23 Work has started on the augmentation of the beverage capacity in Mysuru The merger of the malt Beverages plant at Coimbatore was also completed and work has started on the expansion at this site 		

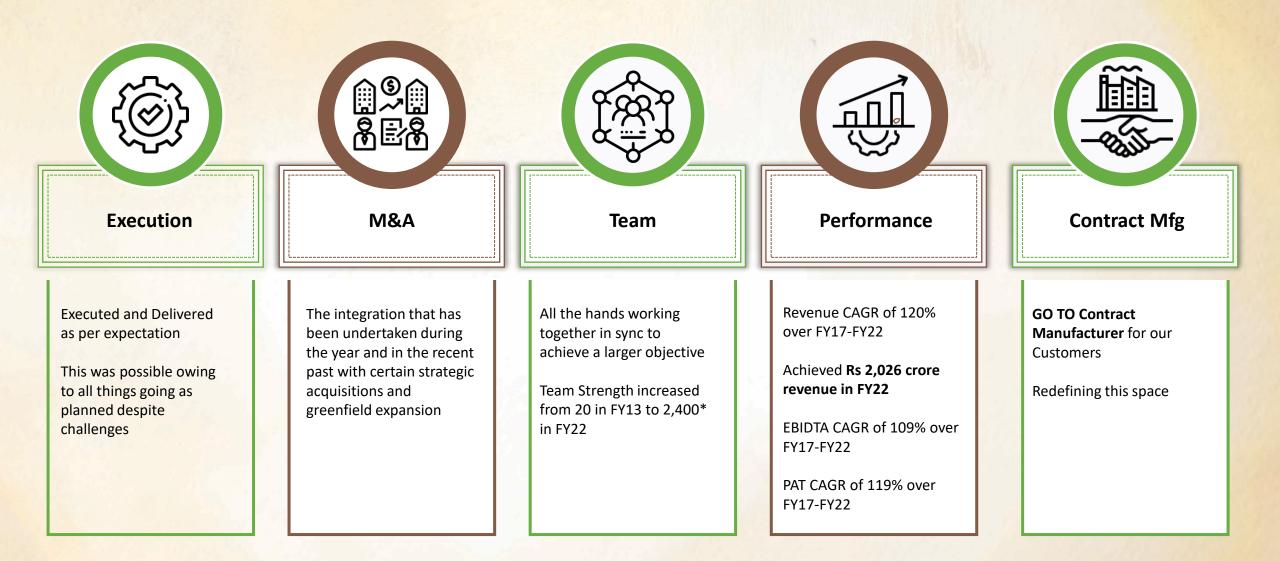
Our Journey of Rs. 2,000 crores : Onwards and Upwards





With the recent acquisitions and organic growth from our existing factories, we are confident about achieving the target of Rs 4,000 crores of turnover by FY25





HFL At A Glance





Goa | Baby Food, Extruded Cereals & Snacks

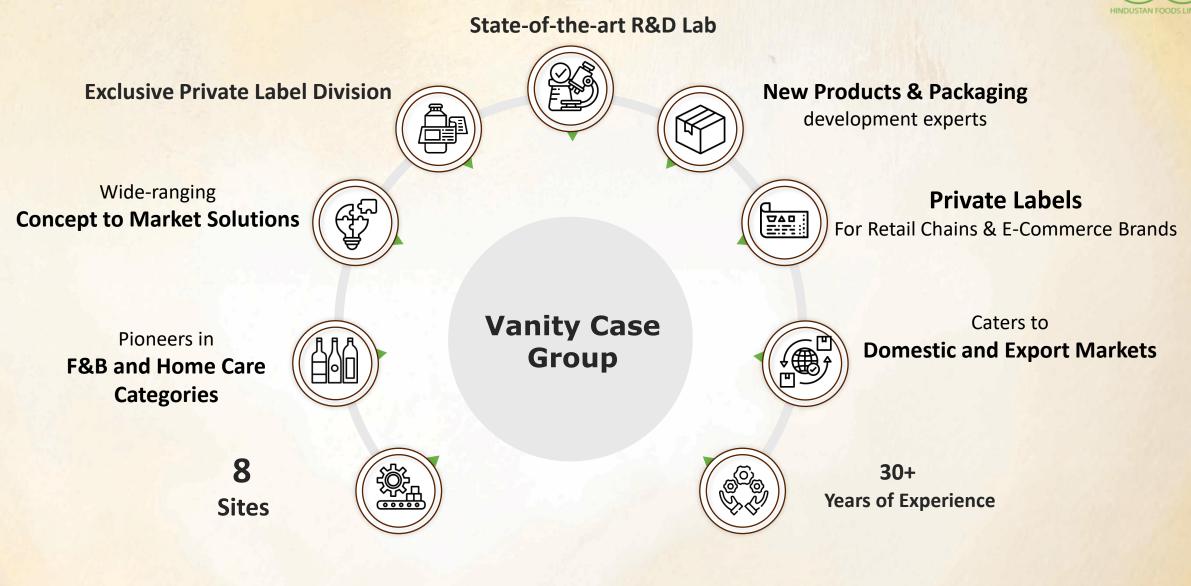


The Brawn Behind Your Brands



The Vanity Case Group





All the assets of the Promoters Company will be merged within the next couple of Financial Years

Our Journey



2013-14

Entered into a supply and manufacturing agreement with Danone and PepsiCo to manufacture food products from their Goa facility

2012-13

Strategic partnership with the Vanity Case Group of Companies

1983-84

- Incorporated as a JV between
 Glaxo India Ltd. and the Dempo
 Group
- Set up the facility at Goa for manufacturing 'Farex'

2015-16

 Raised capital through promoter and non-promoters of the Company including Sixth Sense Ventures

2015-16

 Acquired Ponds Exports Ltd, shoe manufacturing units from Hindustan Unilever Ltd. and started manufacturing for legacy clients like TBS, Gabor, Jomos & Richter. Soon after, added Steve Madden, US Polo, Hush Puppies and Arrow to the portfolio

2017-18

 Manufacture & supply agreement with Reckitt for their brand Mortein for 7 years

2018-19

- Commenced the merger of the Detergent Powder manufacturing Hyderabad unit into HFL (completed in 2019-20)
- Acquired a Mumbai-based shoe mfg unit
- Acquired more than 40% stake in ATC Beverages Pvt Ltd, Mysuru
- Commenced production at the Coimbatore plant for blending and packaging Tea & Coffee

Our Journey



2020-21

- Built a plant to manufacture Disinfectant Toilet Cleaning liquid in Silvassa for Reckitt
- Built another plant in Silvassa to manufacture Floor & Surface Cleaning liquid for Reckitt

2019-20

- Raised equity through the Convergent Finance and the Sixth Sense Ventures
- Commenced the production of Liquid Detergent in Hyderabad
- Invested towards setting up a Toilet Cleaning liquid & Floor Cleaning liquid manufacturing facilities in Silvassa
- Commenced merger of Malted Beverages packing unit in Coimbatore for GSKCH (now HUL) and ATC Beverages Private Ltd. into HFL

2021-22

- Started production of Floor & Surface Cleaner at Silvassa plant in May'22
- Project work started for manufacturing Bath Soaps and Detergent Bars in Hyderabad
- Project work started at Tamil Nadu for manufacturing Sports & knitted shoes
- Acquired Colour Cosmetics plant in Jan 22, and its
 - turnover will be consolidated into HFL from MQ.

2021-22

- Company got the final order of NCLT in Dec'21, approving the scheme of arrangement for merger of Malt Beverages plant in Coimbatore and Merger of Beverages plant in Mysuru. The scheme came into effective in Q4 2021-22
- Acquired AeroCare Personal Products LLP in January 2022
- Project work in progress for a Greenfield Ice Cream plant in UP
- Started manufacturing injection moulded flipflops & sandals for a national brand at the shoe plant in Vasai.

Current Fiscal

- Acquired 100% stake in Reckitt Benckiser Scholl India to expand OTC Healthcare & Wellness segment
- Commenced commercial production of the Ice Cream plant in Uttar Pradesh
- Commenced commercial production of Sports/Knitted shoes in Tamil Nadu

Our Product Capabilities



Personal Care

Hair Care

- Shampoo, Hair Oil & Hair Foods
- Hair Gel & Hair Cream

Toiletries & Fragrances

- Talcs, Shaving Cream
- Hand Wash liquid
- Hand Wash powder
- Eau de Toilette
- After Shave Lotion

Baby Care

- Creams, Shampoo & Lotions
- Hair Oil & Powder

Skin Care

- Body Lotion, Moisturisers, Cream
- Petroleum Jelly
- Shower Gel, Face Wash & Scrubs
- Body Scrubs & Wipes
- Dusting Powder

Beauty & Make Up

- Lipstick, Lip colour
- Lip Crayon, Lip Paint
- Chap Stick
- Pressed/Compact Powders
- Eye make-up



Food and Beverages

Extruded Cereals & Snacks, RTC, RTE

- Breakfast Cereals
- Instant Porridges
- Rice Crispies
- Instant Mixes
- Soups & Soup Powder
- Spices & Masala
- Sauces, Dips, Pastes
- Jams, Jellies, Preserves
- Gravies
- Cookies, Protein Bars, Granola Bars, Chikkis 0
- o Muesli

Hot & Cold Beverages & Energy Drink Concentrates

- Carbonated Soft Drinks
- Ice Cream & Desserts 0 Soups
- Tea & Coffee
- Malt based foods
- **Home Care**

• Liquid Detergent

Powder Detergent

Fabric Conditioner

Fabric Care

Home Care

Surface Cleaner

• Glucose Powder

• Dry Mix Powder

- o Glass Cleaner
 - Toilet Cleaner
 - Liquid Dish Wash

Health & Wellness

- Vitamins, Minerals & **Nutraceuticals**
- Nutrition Super foods, Plant based, Organic foods
- Medicated lozenges
- Digestive remedies
- Gels & Ointments
- Dusting & Cosmetic Powders

- Cosmeceutical & Skin care - Allopathic, Herbal & Avurvedic
- Foot care Medicated and Non-medicated plasters
- Oral liquids
- Allopathic tablets

Leather & Sports Shoes -A

Leather, Sports & Knitted Shoes and Accessories

- Men's footwear
- Women's footwear
- Slippers & Flip-flops
- Footwear for Juniors
- Sports Shoes
- Uppers
- Accessories



- Coils
- Aerosols
- Liquid Vaporizer
- Mosquito Mats
- Activ Cards





Entire Dedicated Manufacturing



Anchor-Tenant Manufacturing & Shared Manufacturing

The manufacturing facility is not entirely dedicated to a single Principal Company, but the capacity is shared by various companies for a longer period of agreement. Competitive products made in the same facility with strong secrecy codes



Private Label Manufacturing

Under this model, HFL owns the product formula made for Private Labels and ensures that Customers are provided with complete turnkey private labelling solutions. Based on extensive research and testing methods, HFL offers customisable options at competitive prices. The Company utilises its skilled team of designers in conceptualising the products' unique brand identity



FMCG Partners all over India





Experienced Board





Shrinivas Dempo Chairman, Non-Executive

Third-generation entrepreneur & chairman of Goa's Leading business House, Dempo

Received Postgraduate Management Education in Industrial Administration from Carnegie Mellon university, USA



Sameer Kothari Managing Director

Professional with over 20 years of manufacturing experience and promoter of Vanity Case Group He is a Chartered Accountant and holds an MBA from Cornell University (USA)



Ganesh Argekar Executive Director

Received B.Sc. (Chemistry) and PGDMM (IIMM) and is the Head-Supply Chain of Vanity Case Group of Companies 22+ years of work experience, held various managerial positions



Neeraj Chandra Independent Director

Previously associated with Emami Ltd as the CEO of their Consumer Care Division and has earlier worked with Britannia and HUL 30 years of experience and is an alumnus of IIM Ahmedabad and IIT Kanpur



Harsha Raghavan Non-Executive Director

Managing partner of Convergent Finance. He was a founding MD of Fairbridge Capital (a Fairfax Company). He is an MBA and MSc in Industrial Engineering both from Stanford University



Nikhil Vora Non-Executive Director

Founder and CEO of Sixth Sense Ventures Nikhil was earlier the Managing Director and Head of Research at IDFC Securities



Shashi Kalathil Independent Director

28+ years of operating experience across consumer products, telecom, media and entertainment industriesM.B.A. from IIM, Bangalore and an engineer from Delhi College of Engineering

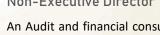


Honey Vazirani Independent Woman Director

Served as the Vice President of Labels & International Business Division at Huhtamaki PPL Limited 27+ years of working experience; holds MBA in Marketing from Chetana College



Sarvjit Singh Bedi Non-Executive Director



An Audit and financial consultant with over 16 years of experience across India & USA

Chartered Accountant (all India 39th rank) and is an MBA from Cornell University

Sandeep Mehta Independent Director



A solicitor with a rich legal experience of over 24 years projects and has expertise in foreign investments, M&A He has been a partner of J Sagar and Associates since 2008

Certifications

















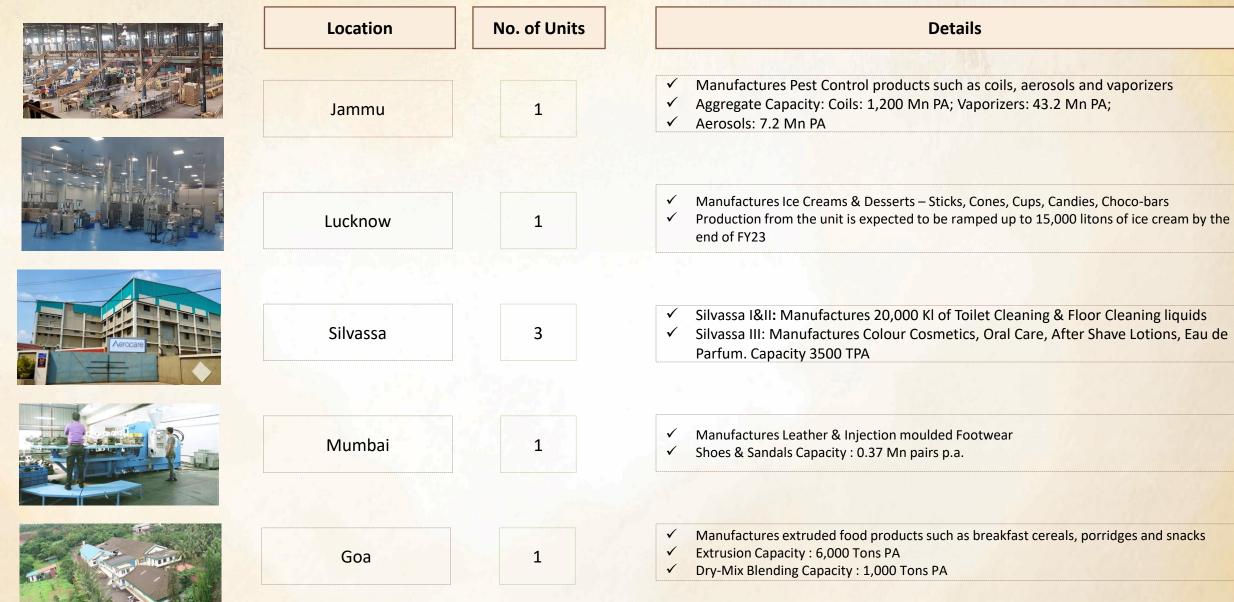






State Of The Art Manufacturing Facilities





State Of The Art Manufacturing Facilities





Future Growth Strategy





HFL Coimbatore | Tea & Coffee



Phase IV (The Future)

- Global sourcing hub like Pharma generics
- Explosion of small brands who do not want to invest in manufacturing facilities
- Most product categories in India are duopolies or oligopolies unlike in the US/ Europe which has many more brands in each category

Phase II (The 2000's)

Area-based reservations

Phase III

(Present Times)

One Country One Market

Changes in distribution network

E-commerce & modern trade

GST

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- Direct tax exemption
- Indirect tax exemption

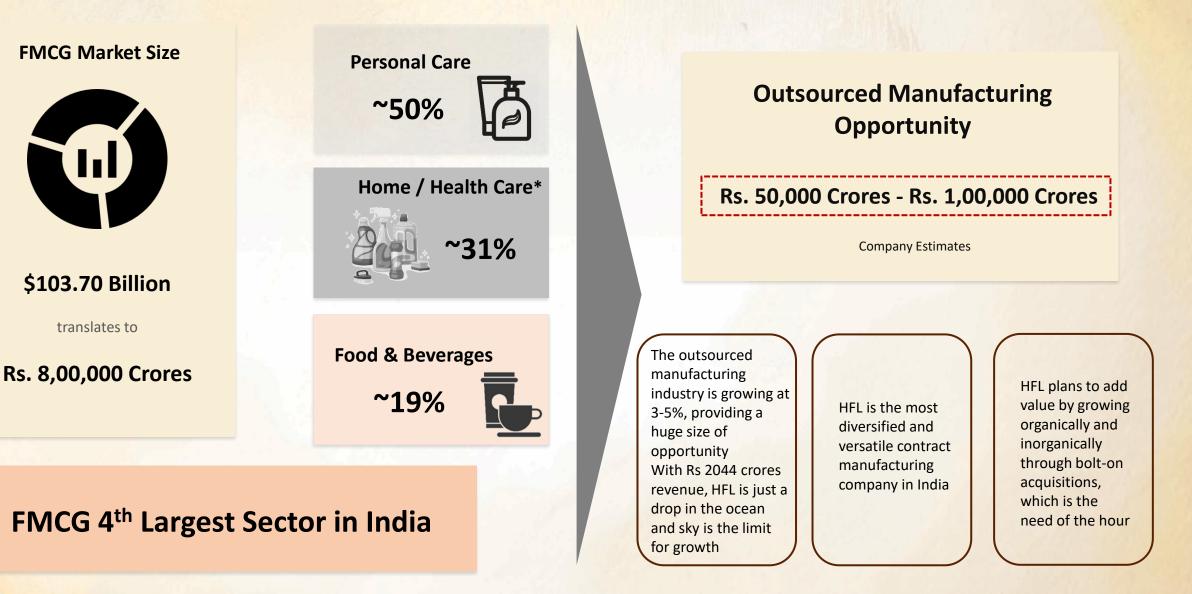
Phase I (The 1980's)

 Small Scale Industry (SSI) Reservations

 Tax Exemptions for SSI

Industry Opportunity is huge





Favourable Demographics of India ensures incessant growth in FMCG



Young & Working Population

India's large share of population is young and working; this gives a huge encouraging signs of sustainable growth in FMCG products in country

Rising Nuclear Families

According to the reports, India is moving towards nuclear family culture; $3/4^{th}$ of India's households are expected to be nuclear in the next 4-5 years

Urbanization

Infrastructure development across smaller cities ensures large share of country's population will be living in cities in the coming years

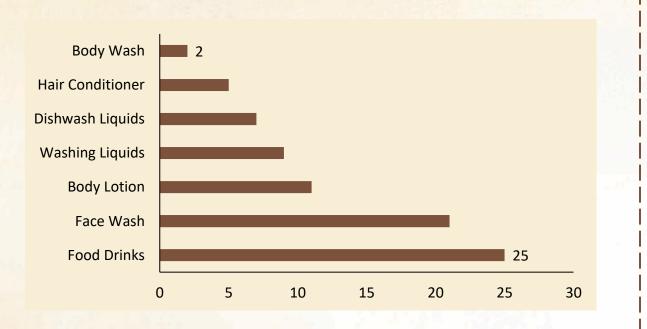
Sustained Rural growth

Rising affluence in Rural areas leading to rise in share of FMCG consumption

India seeing huge headroom for FMCG growth

Penetration of few FMCG Categories in India (%)





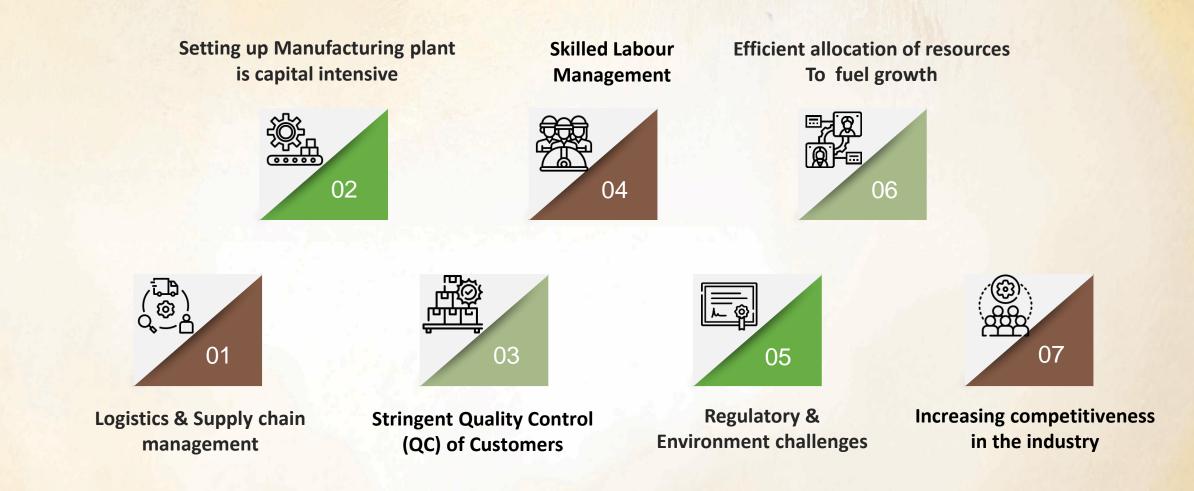
IndiaXIndonesia2XChina3XPhilippines6XThailand10X

FMCG Per Capita Consumption

• India has low FMCG per capital consumption even as compared to other emerging nations like Indonesia, China, Philippines, Thailand

 India has low penetration in many FMCG categories like MFD, Face Wash, Body Lotions, Washing Liquids, Dishwash Liquids, Hair Conditioners, Body wash





HFL is best placed to capitalize on the Growth Story





Largest Organized Player

One of the largest Organized Player with 30+ decades of experience

Redefined Business Model

HFL's redefined business models focus on creating contract manufacturing solutions suitable for any FMCG customer

One Stop Solution

One stop solution for product development, testing, manufacturing across FMCG categories and geographies helps us become preferred partner

Ability To Create Formulations

Ability to create own formulation of any FMCG product helps us attract leading FMCG clients

Management Expertise

Management Expertise with over three decades of experience in Contract Manufacturing

Long Term Relationships

Longer term relationships with leading domestic and multinational customers through strong foundation of trust

Manufacturing Facilities

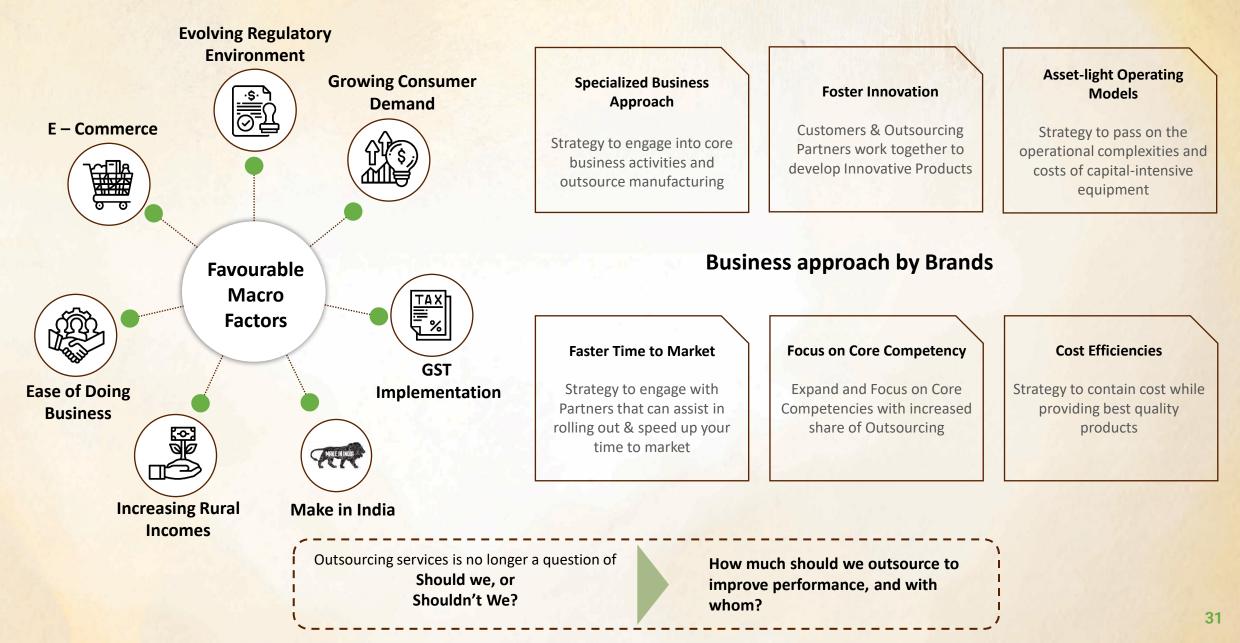
HFL has state-of-the-art manufacturing plants at various geographical locations to manufacture different products

Self Reliance & Localization

The emphasis of self-reliance and localization of sourcing should further help in generating new opportunities

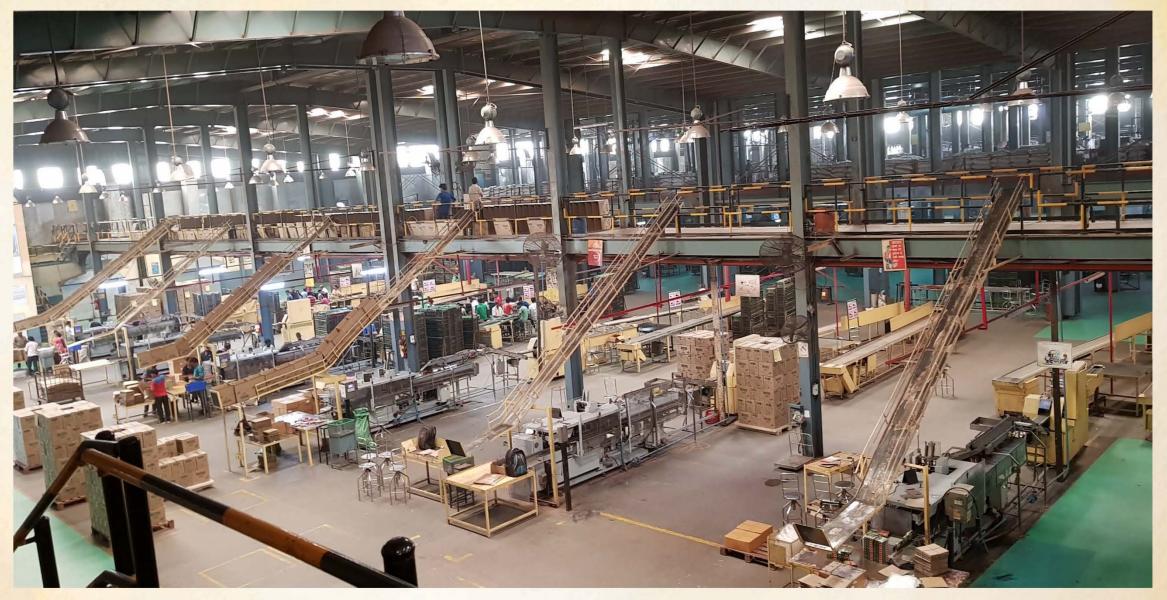
Multiple Levers of Growth





Historical Financials





HFL Jammu Plant

Consolidated Profit & Loss Statement – Q1FY23



Particulars (Rs. Crs.)	FY22	FY21	FY20
Total Revenue [#]	2043.8	1409.8	773.1
Cost of Goods Sold	1778.1	1190.6	618.7
Manufacturing and Operating Costs	7 <mark>9.6</mark>	66.4	55.6
Gross Profit	186.1	152.7	98.8
Employee Expenses	40.8	34.7	24.2
Other Expenses	26.7	25.3	17.7
EBITDA	118.6	92.7	56.9
Depreciation	24.5	19.4	11.3
EBIT	94.0	73.3	45.6
Finance Cost	20.2	18.9	11.0
Share of loss from associate and JV	-2.3	-2.0	-0.8
Profit Before Tax	71.5	52.4	33.8
Tax expense for current year	26.8	15.2	11.9
Profit After Tax	44.7	37.2	21.9
EPS^	3.96	3.30	2.39

Consolidated Balance Sheet



Particulars (Rs. Crs.)	31-Mar-22	31-Mar-21	31-Mar-20
Non-Current Assets	546.1	386.8	286.0
Property, plant and equipment	394.6	300.4	248.7
Capital work-in-progress	87.2	53 .5	25.6
Right of Use assets	32.3	7.0	1995
Other Intangible Assets	0.1	0.5	1.0
Financial assets			
(i) Investments	0.0	0.0	-
(ii) Other financial assets	6.7	3.6	2.4
Non-current tax assets (net)	17.4	10.6	3.5
Other non-current assets	7.9	11.2	4.7
	1	- 1997	
Current Assets	440.3	350.5	253.2
Inventories	237.8	169.1	109.7
Financial assets			dia.
(i) Investments		0.4	2.4
(ii) Trade receivables	72.2	49.9	37.5
(iii) Cash and cash equivalents	32.6	44.5	28.8
(iv) Bank balances	10.8	14.1	10.2
(v) Loans	0.0	9.0	5.4
(vi) Other financial assets	32.7	16.8	14.2
Other current assets	54.2	46.8	45.0
Total Assets	986.3	737.3	539.1

Particulars (Rs. Crs.)	31-Mar-22	31-Mar-21	31-Mar-20
Equity	304.1	254.4	187.0
Equity share capital	22.5	21.2	21.2
Other equity	281.6	233.2	165.9
Non-Current Liabilities	306.4	211.7	154.4
Financial liabilities			
(i) Borrowings	254.3	185.1	138.1
(ii) Lease liabilities	22.6	1.4	0.0
Employees Benefits Obligation	2.8	2.3	1.5
Deferred tax liabilities (net)	26.7	22.0	14.0
Other non-current liabilities	0.0	0.8	0.9
Current liabilities	375.8	271.2	197.6
Financial liabilities			
(i) Borrowings	73.0	29.6	8.2
(ii) Trade payables	271.2	215.2	139.6
(iii) Lease Liabilities	1.4	0.9	0.0
(iv) Other financial liabilities	19.8	20.8	46.3
Other current liabilities	7.8	2.2	1.0
Employees Benefits Obligation	0.8	0.6	0.5
Current tax liabilities (net)	2.0	2.0	2.0
Total Equity & Liabilities	986.3	737.3	539.1

Summary of Consolidated Cashflows



Particulars (Rs. Crs.)	31-Mar-22	31-Mar-21	31-Mar-20
Operating profit before working capital changes	118.9	91.9	56.3
Changes in working capital	-5 <mark>3.8</mark>	-2.3	-31.5
Cash generated from operations	65.1	89.6	24.8
Direct taxes paid (net of refund)	-28.7	-17.6	-7.7
Net Cash from Operating Activities (A)	36.4	72.0	17.0
Net Cash from Investing Activities (B)	-140.7	-93.8	-145.2
Net Cash from Financing Activities (C)	90.6	33.6	152.5
Net Change in cash and cash equivalents	-13.7	11.8	24.4
Cash and Cash equivalents at the beginning of the year	44.5	28.8	4.4
Cash acquired pursuant to business combination	1.7	4.1	0.0
Exchange Difference	0.1	-0.2	0.0
Cash and Cash equivalents at the end of the period	32.6	44.5	28.8

ESG Initiatives





Building a Sustainable Future











New factories have solar power plants installed overhead, and rainwater harvesting

Have begun installing briquette boilers to replace the traditional coal fired ones

Ensuring smart lights and air-conditioning, digital payments and signatures, minimal paper

Working with our principals on environment friendly and minimal product packaging

Employing local labor as factories are located in rural or semi-urban locations

All the factories have a mandatory cover of trees and plants, in and around the plant

There is nothing more rewarding than giving back to the society and making a difference

- As a responsible Corporate Entity, committed towards the upliftment and development of the local communities we work with. We leverage our resources, experience and geographic spread, to undertake initiatives with lasting results, benefiting the communities around.
- Our goal is to address social, environmental, and ethical aspects responsibly. This helps us coexist sustainably and in harmony with the environment and communities. We continued touching a number of lives through our social initiatives entailing:
- Hindustan Foods Limited has pledged to channel its CSR towards the Girl Child, focusing on her health, hygiene and education, and make studying better at Government schools.
- We continue touching several lives through our social initiatives entailing building/ renovating classrooms and toilets in government schools. The Company also contributes towards laptops, books, uniforms, desks, sports kits, hygienic drinking water, streetlights, etc.
- HFL is contributing towards cancer care, eye surgeries and cataract, prosthetic limbs and wheel chairs for underprivileged and specially challenged.











THANK YOU



SGA Strategic Growth Advisors

Hindustan Foods Limited CIN: L15139MH1984PLC316003 Vimal Solanki vimal.solanki@thevanitycase.com

www.hindustanfoodslimited.com

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