eClerx Services Limited
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August 11, 2017

## National Stock Exchange of India Limited

Exchange Plaza
Bandra Kurla Complex
Bandra (E)
Mumbai-400051

## Department of Corporate Services

BSE Limited,
Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai- 400023

Dear Sirs,

## Sub: $\quad$ Update on Presentation on 'Financial Performance' regarding Board Meeting held on Friday, August 11, 2017 <br> Stock Code: <br> BSE-532927 <br> NSE - ECLERX

Please note that in the presentation on "Financial Performance" which was filed alongwith Outcome of Board Meeting today, the Net Operating Cash flow for FY Q417 be read as Rs. 649 mm instead of Rs. 1676 $\mathbf{m m}$. The updated 'Investor Sheet' has been attached for your kind information.

It is requested to take note of the same and acknowledge receipt of this intimation.
Thanking you,

Yours faithfully
For eClerx Services Limited



Financial Performance - FY18 Q1
$11^{\text {th }}$ Aug, 2017
eClerx

| Metrics |  | FY18 Q1 | Q-o-Q | Y-0-Y |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | OPG revenue (USD mm) | 48.8 | 2\% | -3\% |
|  | OPG revenue (INR mm) | 3,332 | 0\% | -2\% |
|  | Total revenue (INR mm) | 3,414 | 5\% | -3\% |
| Profit | OPM (INR mm) | 895 | -9\% | -21\% |
|  | EBITDA (INR mm) | 1,086 | 4\% | -20\% |
|  | Net profit (INR mm) | 794 | 6\% | -17\% |
| Margin | OPM (\%) | 27\% | -3\% | -7\% |
|  | EBITDA (\%) | 32\% | 0\% | -7\% |
|  | Net profit (\%) | 23\% | 0\% | -4\% |

- Q-o-Q USD revenue up by $1.9 \%$ and CC revenue up by $1.4 \%$
- Sequential revenue decline expected in Q2
- Q-o-Q Net Profit up by $5.8 \%$ to INR 79.4 cr - due to revaluation gain on fx
- eClerx LLC has entered into definitive agreement to purchase assets of TwoFour Holdings LLC
- Contingent upon Closing in Q2 end, it may add $\sim 1 \%$ in FY18 revenues


## Other Income - FY18 Q1 vs. FY17 Q4

| Other Income | FY18 Q1 | FY17 Q4 | FY17 Q3 | FY17 Q2 | FY17 Q1 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Investment \& Other Income | 65.3 | 61.3 | 72.5 | 84.7 | 60.9 |
| Hedge Gain / (Loss) | - | - | - | - | - |
| Revaluation and Realised Gain | 16.9 | $(133.9)$ | 40.4 | $(36.6)$ | 39.1 |
| Total | $\mathbf{8 2 . 2}$ | $\mathbf{( 7 2 . 6 )}$ | $\mathbf{1 1 2 . 9}$ | $\mathbf{4 8 . 1}$ | $\mathbf{1 0 0 . 0}$ |

Figures in INR millions.

- Increase in Investment Income due to higher investible surplus available in FY'18 Q1 compared to FY'17 Q4
- Revaluation and Realised Loss
- USD/INR FY'18 Q1 Exit: 64.62 vs. FY'17 Q4 Exit: 64.86
- EUR/INR FY'18 Q1 Exit: 73.74 vs. FY'17 Q4 Exit: 69.38

Note: For analysis purpose we have grouped any (losses) or gain under other income, whereas In published financial results any (losses) are grouped under other expenses

## Hedge Updates

## Current Hedge Status

- Total outstanding hedges now $\$ 139.6$ mm at average INR $71.0 / \$ ; 100 \%$ forwards
- 2.9 times quarter revenue vs. average of 2.8 times in preceding 4 quarters

| Contract | Year | Currency | Amount (mn) | Avg. Rate (INR) |
| :---: | :---: | :---: | :---: | :---: |
|  | FY18 | USD | 79.54 | 71.3 |
|  |  | Euro | 3.41 | 84.1 |
|  | FY18 Q2-Equiv USD |  | \$30.86 | 71.6 |
|  | FY18 H2-Equiv USD |  | \$52.57 | 71.3 |
|  | Total FY18-Equiv USD |  | \$83.43 | 71.4 |
|  | FY19 | USD | 53.87 | 70.4 |
| Forwards | FY19 H1- Equiv USD |  | \$39.86 | 70.3 |
|  | FY19 H2-Equiv USD |  | \$14.01 | 70.7 |
|  | Total FY19-Equiv USD |  | \$53.87 | 70.4 |
|  | FY20 | USD | 2.345 | 70.4 |
|  | FY20 H1- Equiv USD |  | \$2.35 | 70.4 |
|  | FY20 H2-Equiv USD |  | - | - |
|  | Total FY20-Equiv USD |  | \$2.35 | 70.4 |
|  | Total - Equiv USD |  | \$139.65 | 71.0 |

Note: EUR / USD taken at 1.14

## P\&L Comparison: FY18 Q1 vs. FY17 Q4

| Operating P\&L | FY18 Q1 | OPR (\%) | FY17 Q4 | OPR (\%) |
| :--- | :---: | :---: | :---: | :---: |
| Operating Revenue | $3,331.7$ |  | $3,315.1$ |  |
| Cost of Revenues |  |  |  |  |
| Delivery and Support Employees Cost | $1,431.8$ | $43.0 \%$ | $1,316.4$ | $39.7 \%$ |
| General and Administrative Expenses |  |  |  |  |
| Facilities (Rent and Electricity) | 152.1 | $4.6 \%$ | 151.6 | $4.6 \%$ |
| Administrative Services (Transport, HK, Security) | 49.0 | $1.5 \%$ | 42.7 | $1.3 \%$ |
| Technological Services (Communications, AMC) | 99.6 | $3.0 \%$ | 94.2 | $2.8 \%$ |
| Legal and Professional Fees | 47.4 | $1.4 \%$ | 47.3 | $1.4 \%$ |
| CSR \& Donation | 3.8 | $0.1 \%$ | 10.5 | $0.3 \%$ |
| Others | 61.8 | $1.9 \%$ | 74.1 | $2.2 \%$ |
| Total G\&A | $\mathbf{4 1 3 . 6}$ | $\mathbf{1 2 . 4 \%}$ | $\mathbf{4 2 0 . 4}$ | $\mathbf{1 2 . 7 \%}$ |
| Selling and Distribution | $\mathbf{4 8 2 . 4}$ | $\mathbf{1 4 . 5 \%}$ | $\mathbf{4 6 2 . 6}$ | $\mathbf{1 4 . 0 \%}$ |
| Depreciation and Amortization | $\mathbf{1 0 8 . 8}$ | $\mathbf{3 . 3 \%}$ | $\mathbf{1 3 6 . 5}$ | $\mathbf{4 . 1 \%}$ |
| Total Operating Cost | $\mathbf{2 , 4 3 6 . 6}$ | $\mathbf{7 3 . 1 \%}$ | $\mathbf{2 , 3 3 5 . 8}$ | $\mathbf{7 0 . 5 \%}$ |
| Operating Profit | $\mathbf{8 9 5 . 1}$ | $\mathbf{2 6 . 9 \%}$ | $\mathbf{9 7 9 . 3}$ | $\mathbf{2 9 . 5 \%}$ |
| INR/USD (Avg) | 64.48 |  | 66.97 |  |
| INR/EUR (Avg) | $\mathbf{7 0 . 9 2}$ |  | $\mathbf{7 1 . 3 7}$ |  |

Figures in INR millions.

## OPM Bridging Analysis: Q-o-Q FY18 Q1 vs. FY17 Q4



- Delivery \& Support Employees Cost: Increase primarily due to annual wage hike \& Increase in both Onshore and offshore delivery employees
- S\&D: Increase due to higher travel spend
- G\&A: Lower CSR \& Other G\&A cost


## Note:

- Bridging analysis in constant currency; impact of currency movement for revenue shown under Exc. rate
- S\&D Exp. includes employee cost of onsite business development team


## Balance Sheet \& Other Updates

- Total Cash and Cash equivalents of INR 6,429 mm vs INR 6,060 mm for FY'17 Q4;
- Equivalent to INR 161.9 per share vs INR 152.6 for FY'17 Q4
- Net operating cash flow in FY'18 Q1 is INR 387 mm vs INR 649 mm in FY17 Q4
- Capex during FY'18 Q1 is INR 87.3 mm vs INR 43.3 mm in FY'17 Q4
- EPS
- Basic: INR 20.0; Diluted: INR 19.9
- Current book value per share of INR 327.0 vs. INR 306.1 FY'17 Q4


## CSR Update

- Spent INR 3.8 mm for existing and new projects in FY'18 Q1 related to India, FY plan same as last year
- Areas covered: Health, Education, Child Labour Protection
- Total Life touched / benefited ~32k


## Key Business Metrics

eClerx

| Metrics |  | FY 18 Q1 | FY 17 Q4 | FY 17 Q3 | FY 17 Q2 | FY 17 Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Currency Contribution* (\%) | USD | 84\% | 84\% | 75\% | 73\% | 72\% |
|  | EURO | 9\% | 10\% | 17\% | 19\% | 19\% |
|  | GBP | 6\% | 6\% | 7\% | 8\% | 9\% |
| Geographic Concentration* | North America | 69\% | 67\% | 69\% | 68\% | 66\% |
|  | Europe | 26\% | 28\% | 27\% | 29\% | 30\% |
| Debtors (including unbilled) | DSO | 88 days | 85 days | 78 days | 74 days | 80 days |
| Client Concentration | Top 10 contribution | 75\% | 74\% | 76\% | 75\% | 74\% |
| Billing Mix | FTE | 80\% | 81\% | 83\% | 81\% | 81\% |
|  | SEZ Revenue | 62\% | 61\% | 64\% | 64\% | 66\% |
| Staff Utilization (Delivery) |  | 76.8\% | 76.0\% | 78.5\% | 79.5\% | 79.1\% |
| Client Contribution* (based on 12 month accrued revenue) | US\$ 500k+ Clients | 14 | 14 | 15 | 18 | 18 |
|  | US\$ 1mm+ Clients | 17 | 18 | 18 | 17 | 18 |
|  | US\$ 5mm+ Clients | 6 | 6 | 6 | 7 | 7 |

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## Revenue Mix Trends - Consol

eClerx


- Top 10 client $\mathrm{Y}-\mathrm{o}-\mathrm{Y}$ drop of $-2.7 \%$ in USD \& $-2.6 \%$ in CC
- Emerging client $\mathrm{Y}-\mathrm{o}-\mathrm{Y}$ drop in USD by $-3.4 \%$ \& and $-0.1 \%$ in CC


* FY16 and onwards includes CLX- Realignment of onshore delivery roles and exclusion of onshore admin roles

India Attrition


This presentation contains forward-looking statements, inter-alia, to enable investors to comprehend company's prospects and take informed investment decisions. This report and other statements - written and oral - that we periodically make, contain forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipate', 'estimate', 'expects', 'projects', 'intends', 'plans', 'believes' and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward-looking statements will be realised, although we believe we have been prudent in assumptions. The achievement of results is, inter-alia, subject to assumptions, risks, uncertainties, including but not limited to our ability to successfully conclude and integrate (potential) acquisition(s) and general regulatory and economic conditions affecting the industry. Should known or unknown risks or uncertainties materialise or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated, expected or projected. We undertake no obligation to publicly update or revise any forwardlooking statements, whether as a result of new information, future events or otherwise. Further this presentation may also contain references to findings of various reports available in public domain. We make no representation as to their accuracy or that we necessarily subscribe to those findings. Figures for previous periods / year have been regrouped, wherever necessary.

Thank You

## Balance Sheet Abstract

eClerx

| Particulars | Jun 30, 2017 | Mar 31, 2017 | \% of Change |
| :--- | :---: | :---: | :---: |
| Shareholder's Funds |  |  |  |
| Capital | 397.2 | 397.1 | $\mathbf{0 . 0 \%}$ |
| Minority Interest | 6.0 | 4.5 |  |
| Reserves and Surplus | $12,591.6$ | $11,756.4$ | $\mathbf{7 \%}$ |
| Total Shareholder's Funds | $\mathbf{1 2 , 9 9 4 . 8}$ | $\mathbf{1 2 , 1 5 8 . 0}$ | $\mathbf{7 \%}$ |
| Application of Funds |  |  |  |
| Fixed Assets | $3,341.0$ | $\mathbf{3 , 2 6 9 . 1}$ | $\mathbf{2 \%}$ |
| Deferred Tax Assets (net) | $\mathbf{1 1 0 . 7}$ | $\mathbf{( 1 6 8 . 9 )}$ | $\mathbf{- 3 4 \%}$ |
| Net Current Assets and Investments (Liquid) | $9,764.5$ | $\mathbf{9 , 0 5 7 . 7}$ | $\mathbf{8 \%}$ |
| Total Application of Funds | $\mathbf{1 2 , 9 9 4 . 8}$ | $\mathbf{1 2 , 1 5 8 . 0}$ | $\mathbf{7 \%}$ |

## Financial Summary - Quarterly View

eClerx

| Metrics |  | FY18 Q1 | FY17 Q4 | FY17 Q3 | FY17 Q2 | FY17 Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | Opg Revenue (USD mn) | 48.8 | 47.9 | 47.2 | 48.9 | 50.2 |
|  | Opg Revenue (INR mn) | 3,332 | 3,315 | 3,247 | 3,335 | 3,403 |
|  | Total Revenue (INR mn) | 3,414 | 3,243 | 3,359 | 3,383 | 3,503 |
| Profit | OPM (INR mn) | 895 | 979 | 910 | 1,141 | 1,140 |
|  | EBITDA (INR mn) | 1,086 | 1,043 | 1,156 | 1,317 | 1,360 |
|  | Net Profit (INR mn) | 794 | 750 | 860 | 971 | 959 |
| Margin | OPM | 27\% | 30\% | 28\% | 34\% | 33\% |
|  | EBITDA | 32\% | 32\% | 34\% | 39\% | 39\% |
|  | Net Profit | 23\% | 23\% | 26\% | 29\% | 27\% |
| EPS | Basic | 20.0 | 18.9 | 21.1 | 23.8 | 23.5 |
|  | Diluted | 19.9 | 18.7 | 20.8 | 23.5 | 23.2 |

## P\&L Comparison - Quarterly View

| Operating P\&L | $\begin{gathered} \text { FY18 } \\ \text { Q1 } \end{gathered}$ | OPR <br> (\%) | $\begin{gathered} \text { FY17 } \\ \text { Q4 } \end{gathered}$ | OPR <br> (\%) | $\begin{gathered} \text { FY17 } \\ \text { Q3 } \end{gathered}$ | OPR <br> (\%) | $\begin{gathered} \text { FY17 } \\ \text { Q2 } \end{gathered}$ | OPR <br> (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue | 3,332 |  | 3,315 |  | 3,247 |  | 3,335 |  |
| Cost of Revenues |  |  |  |  |  |  |  |  |
| Delivery and Support Employees Cost | 1,432 | 43\% | 1,316 | 40\% | 1,339 | 41\% | 1,266 | 38\% |
| General and Administrative Expenses |  |  |  |  |  |  |  |  |
| Facilities (Rent and Electricity) | 152 | 5\% | 152 | 5\% | 148 | 5\% | 149 | 4\% |
| Administrative Services (Transport, HK, Security) | 49 | 1\% | 43 | 1\% | 42 | 1\% | 45 | 1\% |
| Technological Services (Communications, AMC) | 100 | 3\% | 94 | 3\% | 89 | 3\% | 90 | 3\% |
| Legal and Professional Fees | 47 | 1\% | 47 | 1\% | 39 | 1\% | 46 | 1\% |
| Provision / Written off for Bad Debt | - | 0\% | - | 0\% | - | 0\% | - | 0\% |
| CSR \& Donation | 4 | 0\% | 10 | 0\% | 36 | 1\% | 13 | 0\% |
| Others | 62 | 2\% | 74 | 2\% | 59 | 2\% | 50 | 1\% |
| Total G\&A | 414 | 12\% | 420 | 13\% | 413 | 13\% | 392 | 12\% |
| Selling and Distribution* | 482 | 14\% | 463 | 14\% | 452 | 14\% | 407 | 12\% |
| Depreciation and Amortization | 109 | 3\% | 137 | 4\% | 134 | 4\% | 128 | 4\% |
| Total Operating Cost | 2,437 | 73\% | 2,336 | 71\% | 2,337 | 72\% | 2,194 | 66\% |
| Operating Profit | 895 | 27\% | 979 | 29\% | 910 | 28\% | 1,141 | 34\% |

[^1]Figures in INR millions.

## Key Business Metrics - Quarterly View

| Metrics |  | $\begin{gathered} \text { FY18 } \\ \text { Q1 } \end{gathered}$ | $\begin{gathered} \text { FY17 } \\ \text { Q4 } \end{gathered}$ | $\begin{gathered} \text { FY17 } \\ \text { Q3 } \end{gathered}$ | $\begin{gathered} \text { FY17 } \\ \text { Q2 } \end{gathered}$ | $\begin{gathered} \text { FY17 } \\ \text { Q1 } \end{gathered}$ | $\begin{gathered} \text { FY16 } \\ \text { Q4 } \end{gathered}$ | $\begin{gathered} \text { FY16 } \\ \text { Q3 } \end{gathered}$ | $\begin{gathered} \text { FY16 } \\ \text { Q2 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue Growth (\%) | USD | 1.9\% | 1.5\% | -3.5\% | -2.6\% | -1.1\% | -2.0\% | 3.2\% | 8.1\% |
|  | Constant Currency | 1.4\% | 1.6\% | -2.6\% | 0.8\% | -1.6\% | -2.5\% | NA | NA |
| Currency Concentration (\%) | USD | 84\% | 84\% | 75\% | 73\% | 72\% | 72\% | 73\% | 74\% |
|  | EURO | 9\% | 10\% | 17\% | 19\% | 19\% | 19\% | 18\% | 18\% |
|  | GBP | 6\% | 6\% | 7\% | 8\% | 9\% | 9\% | 9\% | 8\% |
|  | Other | 1\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% |
| Geographic Concentration | North America | 69\% | 67\% | 69\% | 68\% | 66\% | 67\% | 67\% | 67\% |
|  | Europe | 26\% | 28\% | 27\% | 29\% | 30\% | 30\% | 29\% | 29\% |
|  | ROW | 5\% | 5\% | 4\% | 4\% | 3\% | 3\% | 4\% | 4\% |
| Debtors | DSO (including Un-billed) | 88 days | 85 days | 78 days | 74 days | 80 days | 73 days | 71 days | 80 days |
| Client | Top 10 contribution | 75\% | 74\% | 76\% | 75\% | 74\% | 76\% | 77\% | 75\% |
| Billing Mix | FTE | 80\% | 81\% | 83\% | 81\% | 81\% | 80\% | 82\% | 81\% |
|  | SEZ Revenue | 62\% | 61\% | 64\% | 64\% | 66\% | 66\% | 66\% | 67\% |
| Seat Count |  | 8941 | 9035 | 9023 | 8,632 | 8,626 | 8,574 | 8,522 | 8,601 |
| Staff Utilization (Delivery) |  | 76.8\% | 76.0\% | 78.5\% | 79.5\% | 79.1\% | 77.8\% | 79.0\% | 76.4\% |


[^0]:    *Other smaller currencies, geographies and client contribution not shown

[^1]:    *Selling and Distribution includes employee cost of onsite business development team.

