



ITFL/SEC/2019-20/FEB/09

13<sup>th</sup> February, 2020

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai - 400 001

**National Stock Exchange of India Limited**  
Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1,  
G Block, Bandra-Kurla Complex,  
Bandra (East), Mumbai- 400 051

**Scrip Code - 533329**

**NSE Symbol: INTERRAIN**

Dear Sir/Madam,

**Sub: Investor Presentation for the quarter and nine months ended 31<sup>st</sup> December, 2019**

**Ref.: INDIAN TERRAIN FASHIONS LIMITED**

We hereby enclose the Investor Presentation on the Unaudited financial results of the Company for the quarter and nine months ended 31<sup>st</sup> December, 2019.

Kindly take the same on records. Kindly acknowledge the receipt of the same.

Thanking you,

Yours faithfully,

For **INDIAN TERRAIN FASHIONS LIMITED**

**Ravi B.S.G**

**Company Secretary & Compliance Officer**



Encl.: as above

**INDIAN TERRAIN FASHIONS LIMITED**

SDF-IV & C2, 3<sup>rd</sup> Main Road, MEPZ / SEZ, Tambaram, Chennai - 600 045. Tel : +91-44-4227 9100, Fax : +91-44-2262 2897  
Registered Office : No. 208, Velachery Tambaram Main Road, Narayanapuram, Pallikaranai, Chennai - 600 100.  
Email ID : response.itfl@indianterrain.com

**INDIAN TERRAIN**



Q3FY20

PERFORMANCE HIGHLIGHTS

FEBRUARY 2020



The information contained in this presentation is only current as of its date. Please note that the past performance of the company is not and should not be considered as, indicative of future results.

This presentation may contain certain statements of future expectations and other forward-looking statements, including those relating to our general business plans and strategy, our future financial condition and growth prospects and future developments in our sector and our competitive and regulatory environment. In addition to statements which are forward looking by reason of context, the words ‘may’, ‘will’, ‘should’, ‘expects’, ‘plans’, ‘intends’, ‘anticipates’, ‘believes’, ‘estimates’, ‘predicts’, ‘potential’ or ‘continue’ and similar expressions identify forward looking statements. All forward looking statements are subject to risks, uncertainties and assumptions that could cause actual results, performances or events to differ materially from the results contemplated by the relevant forward looking statement. The factors which may affect the results contemplated by the forward looking statements could include, amongst others, future changes or developments in (i) the Company’s business, (ii) the Company’s competitive environment, and (iii) political, economic, legal and social conditions in India.

The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements on the basis of any subsequent developments, information or events or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates.

The information contained herein is subject to change without notice and past performance is not indicative of future results. Company may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. This presentation may not be copied and disseminated in any manner.

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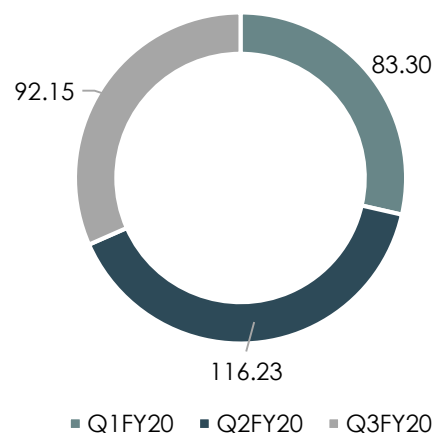


## Result Highlights

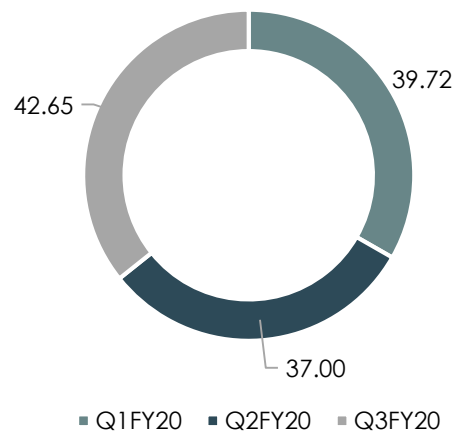


# Quarterly and 9 Months - Result Highlights

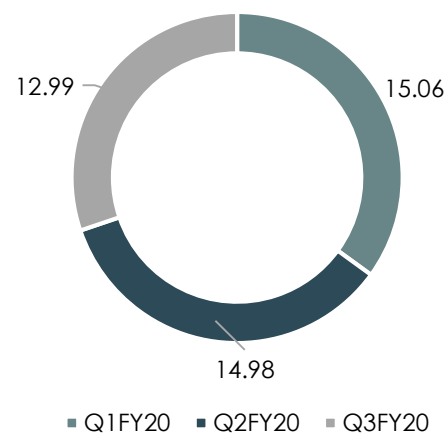
Sales (Rs. Cr)



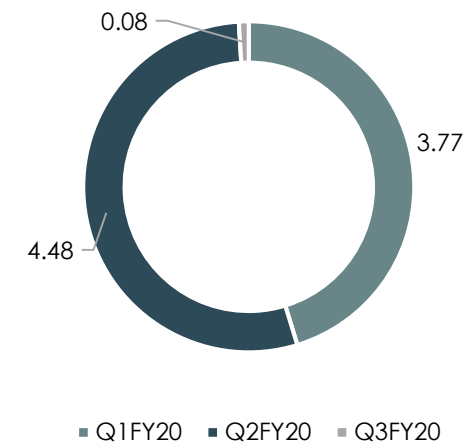
Gross Margins (%)



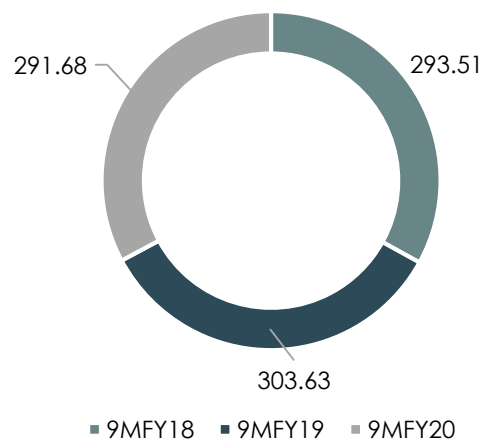
EBIDTA (Rs. Cr)



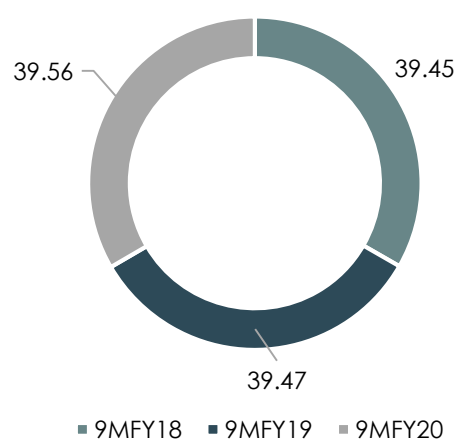
PAT (Rs. Cr)



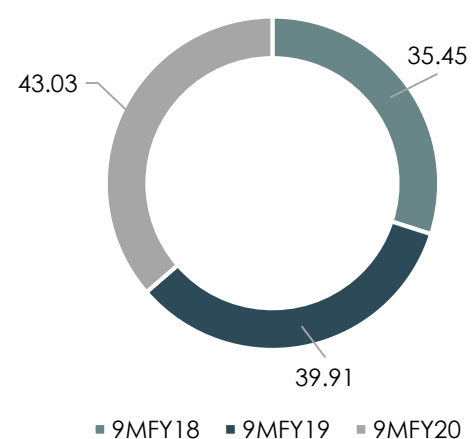
Sales (Rs. Cr)



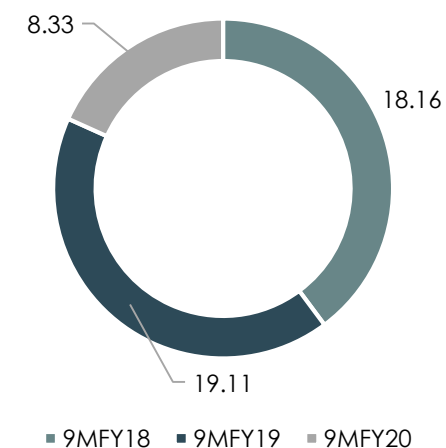
Gross Margins (%)



EBITDA (Rs. Cr)

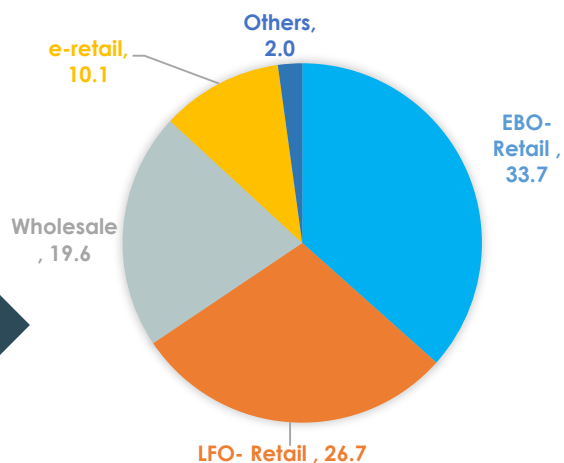


PAT (Rs. Cr)

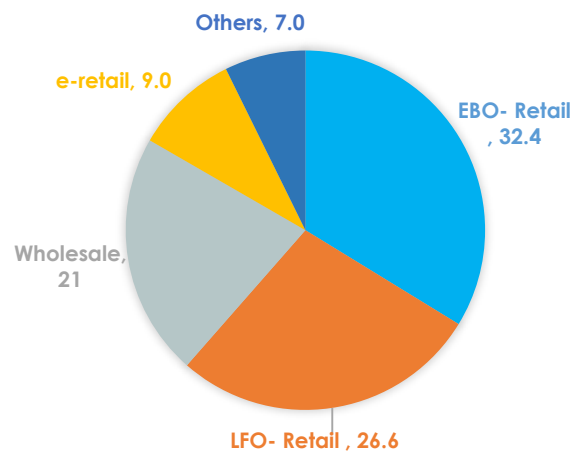


# Revenue Contribution

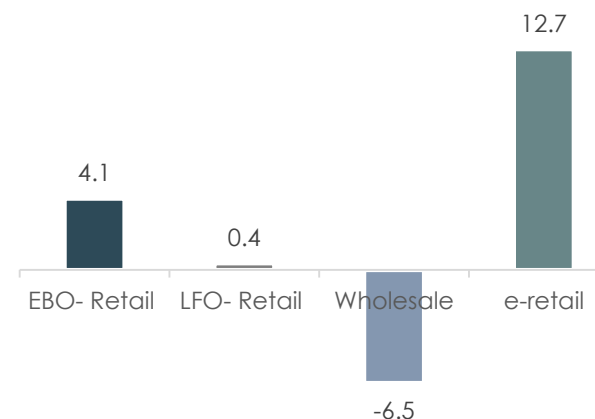
Q3FY20 (Rs cr)



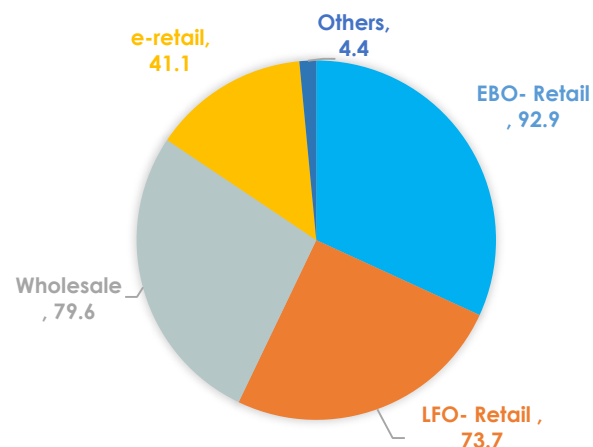
Q3FY19 (Rs cr)



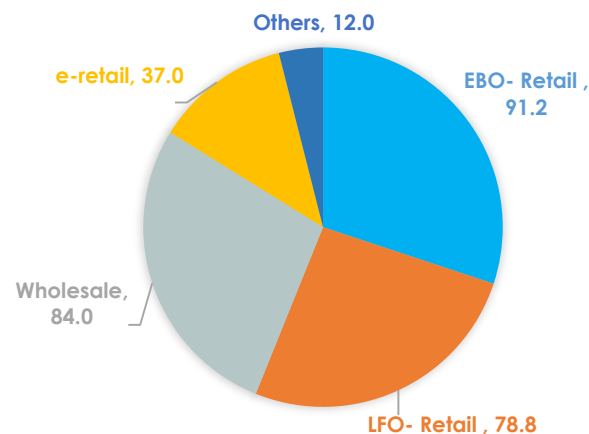
Q3FY20 YoY- Channel (%)



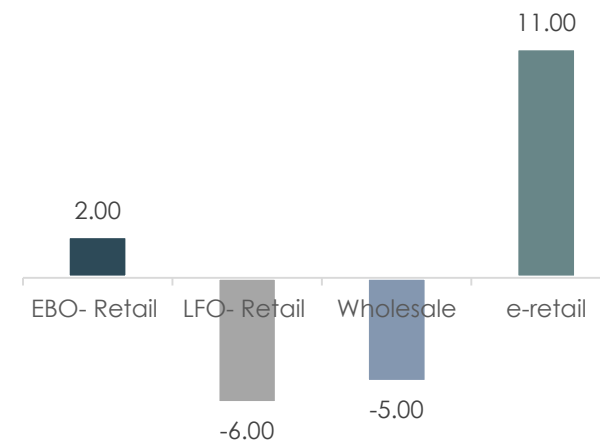
9MFY20 (Rs cr)



9MFY19 (Rs cr)



9MFY20 YoY- Channel (%)



- ❖ Overall EBO revenue grew 4%. Like for Like grew 8%
- ❖ LFO saw recovery and remained flat after a weak H1. Festive season witnessed 9.5% value growth
- ❖ Distribution channel declined 6.5% on account of channel destocking. However early signs of improved offtakes in trade is being seen.
- ❖ E commerce continues to grow double digit

# Q3 & 9MFY20 Snapshot



## SUMMARY Q3FY20

Particulars (Rs. Crs)	Without IND AS 116	Impact	With IND AS 116
Net Revenue	92.15	-	92.15
EBITDA	7.69	-5.21	12.90
EBITDA Margin %	8.34		13.99
Depreciation	1.65	-4.07	5.72
Interest Cost	3.52	-2.22	5.74
PBT before exceptions	2.60	1.07	1.53
PBT Margin %	2.82		1.66

## 9MFY20

Particulars (Rs. Crs)	Without IND AS 116	Impact	With IND AS 116
Net Revenue	291.68	-	291.68
EBITDA	43.03	-14.64	28.39
EBITDA Margin %	14.75		9.73
Depreciation	4.75	-11.56	16.31
Interest Cost	8.72	-6.37	15.09
PBT before exceptions	14.92	-3.29	11.63
PBT Margin %	5.12		3.99

\*EBITDA Includes other income



# Profit & Loss Highlights

Rs. Crs.	Q3FY20	Q3FY19	Change (%)
<b>Revenues</b>	<b>92.15</b>	<b>95.57</b>	<b>-3.58</b>
Cost of Materials	-0.15	0.12	
Purchase of Finished Goods	51.38	32.77	
Change in Inventories	1.38	21.76	
Garment Processing Costs	0.24	0.39	
Employee Benefit Expenses	5.99	6.65	
Other Expenses	21.01	20.11	
<b>Total Expenses</b>	<b>79.85</b>	<b>81.80</b>	<b>-2.38</b>
<b>Operating EBITDA</b>	<b>12.30</b>	<b>13.77</b>	<b>-147 bps</b>
Other Income	0.69	0.47	
<b>Gross EBITDA</b>	<b>12.99</b>	<b>14.24</b>	
Finance Costs	5.74	2.54	
Depreciation	5.72	1.41	
<b>Profit Before Tax</b>	<b>1.53</b>	<b>10.29</b>	<b>-85.13</b>
Tax Expenses	1.45	3.60	
<b>Profit After Tax (before other comprehensive income)</b>	<b>0.08</b>	<b>6.69</b>	<b>-98.80</b>
Other Comprehensive Income (net of tax)	0.06	-0.09	
<b>Total Comprehensive Income</b>	<b>0.14</b>	<b>6.60</b>	

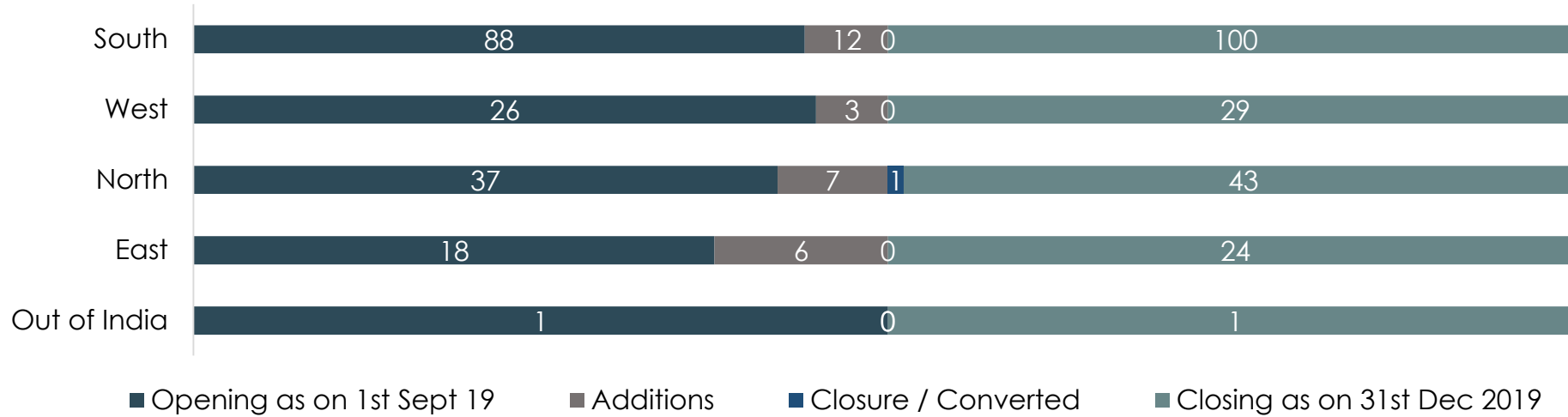
The Company has adopted Ind AS 116 using modified retrospective approach effective 01<sup>st</sup> April 2019 and hence figures are not comparable



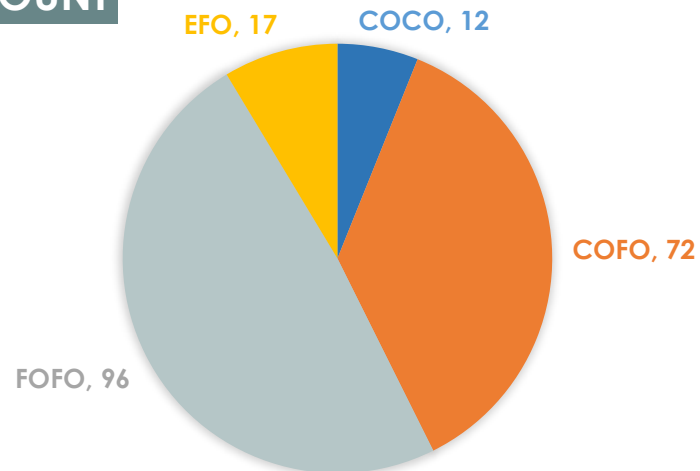
Exclusive  
Stores



# Exclusive Stores



## STORE COUNT



\*Store Count - 197 under direct management + 5 Stores under distributor management



# Distribution Networks

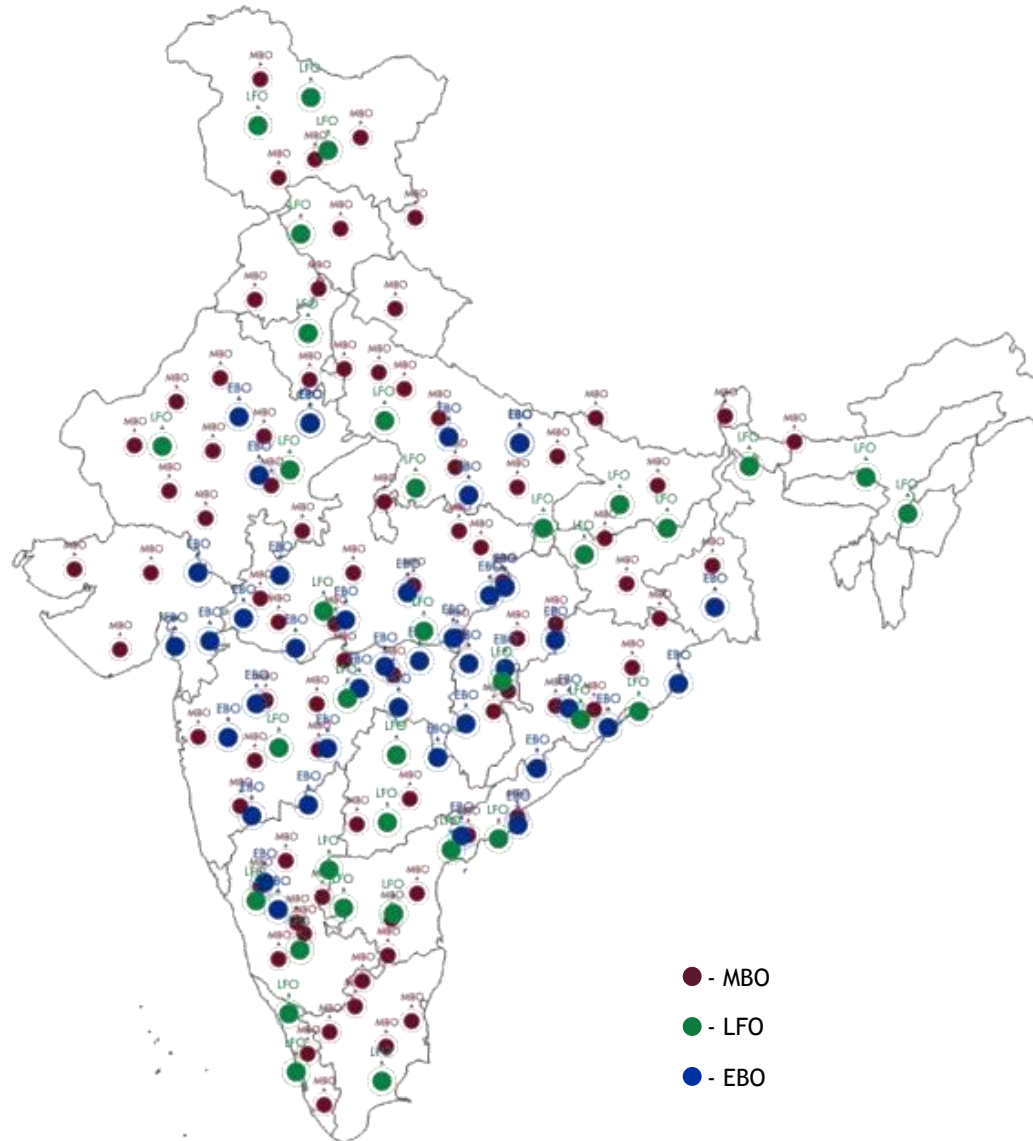
**197**

Exclusive Doors  
(inclusive of 17  
Factory Outlets)



**425+**

Doors in  
Departmental  
Stores



**1400+**

Doors under Multi  
Branded Outlets



**8+**

E-commerce  
Partners





“At Indian Terrain,  
we love  
spending every  
day in creating  
clothing of  
elegant style  
and remarkable  
comfort that  
*“makes  
you  
feel  
good”*”



# Direct to Consumer Focus...Small Towns..

BELLARY



BAGALKOT



KARIM NAGAR



# Direct to Consumer Focus - Continuing to fill up gaps in Metros

MUMBAI – LINKING ROAD



EAST COAST - CHENNAI



GAUR MALL - NOIDA



TRITON MALL - JAIPUR







# Financial Statements



# Profit & Loss Statement - Quarterly

Standalone Profit & Loss (INR cr)	Q3FY18	Q4FY18	Q1FY19	Q2FY19	Q3FY19	Q4FY19	Q1FY20	Q2FY20	Q3FY20
<b>Income from Operations</b>	<b>94.5</b>	<b>107.9</b>	<b>82.2</b>	<b>125.9</b>	<b>95.6</b>	<b>118.7</b>	<b>83.3</b>	<b>116.2</b>	<b>92.2</b>
Other Income	0.3	0.8	0.8	0.5	0.5	1.3	0.7	0.8	0.7
<b>Total Income</b>	<b>94.8</b>	<b>108.8</b>	<b>83.0</b>	<b>126.3</b>	<b>96.0</b>	<b>120.0</b>	<b>84.0</b>	<b>117.0</b>	<b>92.8</b>
Operating Expenses	81.9	93.9	73.1	110.5	81.8	106.1	69.0	102.0	79.9
EBITDA	13.0	14.9	9.8	15.8	14.2	13.9	15.1	15.0	<b>13.0</b>
<b>Margin %</b>	<b>13.7</b>	<b>13.8</b>	<b>12.0</b>	<b>12.6</b>	<b>14.9</b>	<b>11.7</b>	<b>18.1</b>	<b>12.9</b>	<b>14.1</b>
Depreciation	1.4	1.1	1.3	1.4	1.4	1.5	5.1	5.5	5.7
EBIT	11.6	13.8	8.6	14.5	12.8	12.4	9.9	9.5	<b>7.3</b>
<b>Margin %</b>	<b>12.3</b>	<b>12.8</b>	<b>10.4</b>	<b>11.5</b>	<b>13.4</b>	<b>10.4</b>	<b>11.9</b>	<b>8.2</b>	<b>7.9</b>
Financial Charges	1.7	2.5	2.1	1.9	2.5	2.0	4.2	5.2	5.7
PBT	9.9	11.3	6.5	12.6	10.3	10.4	5.8	4.3	<b>1.5</b>
<b>Margin %</b>	<b>10.4</b>	<b>10.5</b>	<b>7.9</b>	<b>10.0</b>	<b>10.8</b>	<b>8.8</b>	<b>6.9</b>	<b>3.7</b>	<b>1.7</b>
Tax	3.4	4.0	2.3	4.4	3.6	3.8	2.0	-0.2	1.5
<b>PAT</b>	<b>6.4</b>	<b>7.3</b>	<b>4.2</b>	<b>8.2</b>	<b>6.7</b>	<b>6.6</b>	<b>3.8</b>	<b>4.5</b>	<b>0.08</b>
<b>Margin %</b>	<b>6.8</b>	<b>6.7</b>	<b>5.1</b>	<b>6.5</b>	<b>7.0</b>	<b>5.6</b>	<b>4.5</b>	<b>3.9</b>	<b>0.1</b>

The Company has adopted IND AS 115 with effect from 01<sup>st</sup> April 2017 and IND AS 116 with effect from 01<sup>st</sup> April 2019 using modified retrospective approach and hence figures are not comparable

# Profit & Loss Statement – Half-Yearly & 9 Months

Standalone Profit & Loss (INR cr)	H1FY18	H1FY19	H1FY20	9MFY18	9MFY19	9MFY20
<b>Income from Operations</b>	<b>199.0</b>	<b>208.1</b>	<b>199.5</b>	<b>293.5</b>	<b>303.6</b>	<b>291.7</b>
Other Income	1.4	1.2	1.5	1.7	1.7	2.2
<b>Total Income</b>	<b>200.3</b>	<b>209.3</b>	<b>201.0</b>	295.2	305.3	293.8
Operating Expenses	177.9	183.6	171.0	259.7	265.4	250.8
EBITDA	<b>22.5</b>	<b>25.7</b>	<b>30.0</b>	<b>35.5</b>	<b>39.9</b>	<b>43.0</b>
<b>Margin %</b>	<b>11.3</b>	<b>12.3</b>	<b>15.0</b>	12.1	13.1	14.8
Depreciation	1.8	2.6	10.6	3.2	4.0	16.3
EBIT	<b>20.7</b>	<b>23.1</b>	<b>19.4</b>	<b>32.3</b>	<b>35.9</b>	<b>26.7</b>
<b>Margin %</b>	<b>10.4</b>	<b>11.1</b>	<b>9.7</b>	<b>11.0</b>	<b>11.8</b>	<b>9.2</b>
Financial Charges	2.8	4.0	9.4	4.5	6.5	15.1
PBT	<b>17.9</b>	<b>19.1</b>	<b>10.1</b>	<b>27.8</b>	<b>29.4</b>	<b>11.6</b>
<b>Margin %</b>	<b>9.0</b>	<b>9.2</b>	<b>5.1</b>	<b>9.5</b>	<b>9.7</b>	<b>4.0</b>
Tax	6.2	6.7	1.9	9.6	10.3	3.3
<b>PAT</b>	<b>11.7</b>	<b>12.4</b>	<b>8.2</b>	<b>18.2</b>	<b>19.1</b>	<b>8.3</b>
<b>Margin %</b>	<b>5.9</b>	<b>6.0</b>	<b>4.1</b>	<b>6.2</b>	<b>6.3</b>	<b>2.9</b>

The Company has adopted IND AS 115 with effect from 01<sup>st</sup> April 2017 and IND AS 116 with effect from 01<sup>st</sup> April 2019 using modified retrospective approach and hence figures are not comparable



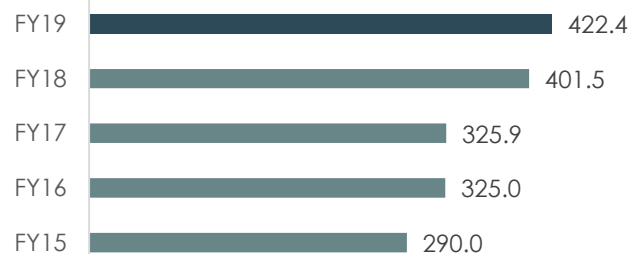
# Profit & Loss Statement - Annually

Standalone Profit & Loss (INR cr)	FY14	FY15	FY16	FY17	FY18	FY19
<b>Income from Operations</b>	<b>232.0</b>	<b>290.0</b>	<b>325.0</b>	<b>325.9</b>	<b>401.5</b>	<b>422.4</b>
Other Income	0.3	0.8	5.2	<b>5.3</b>	2.5	3.0
<b>Total Income</b>	<b>232.3</b>	<b>290.8</b>	<b>330.2</b>	<b>331.2</b>	<b>404.0</b>	<b>425.4</b>
Operating Expenses	207.9	256.9	283.9	285.9	353.6	371.5
<b>EBITDA</b>	<b>24.4</b>	<b>33.9</b>	<b>46.3</b>	<b>45.3</b>	<b>50.4</b>	<b>53.8</b>
<b>Margin %</b>	<b>10.5</b>	<b>11.7</b>	<b>14.2</b>	<b>13.9</b>	<b>12.5</b>	<b>12.7</b>
Depreciation	2.5	2.9	2.3	3.1	4.2	5.5
<b>EBIT</b>	<b>21.9</b>	<b>31.0</b>	<b>43.9</b>	<b>42.2</b>	<b>46.1</b>	<b>48.3</b>
<b>Margin %</b>	<b>9.5</b>	<b>10.7</b>	<b>13.5</b>	<b>12.9</b>	<b>11.5</b>	<b>11.4</b>
Financial Charges	9.5	8.6	7.0	8.9	7.0	8.5
PBT	<b>12.4</b>	<b>22.3</b>	<b>37.0</b>	<b>33.3</b>	<b>39.1</b>	<b>39.8</b>
<b>Margin %</b>	<b>5.4</b>	<b>7.7</b>	<b>11.4</b>	<b>10.2</b>	<b>9.7</b>	<b>9.4</b>
Tax	2.6	4.4	4.0	10.4	13.7	14.1
<b>PAT</b>	<b>9.9</b>	<b>18.0</b>	<b>33.0</b>	<b>22.8</b>	<b>25.4</b>	<b>25.7</b>
<b>Margin %</b>	<b>4.3</b>	<b>6.2</b>	<b>10.2</b>	<b>7.0</b>	<b>6.3</b>	<b>6.1</b>

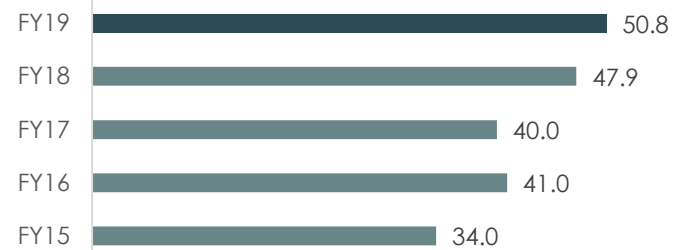
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# Key Performance Highlights

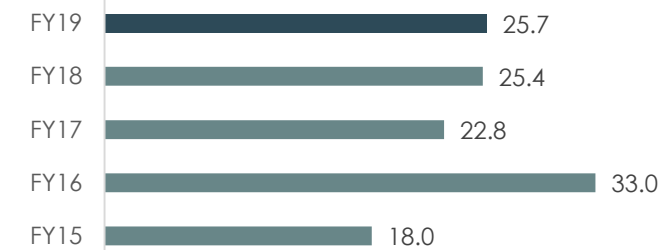
Sales (Rs Cr.)



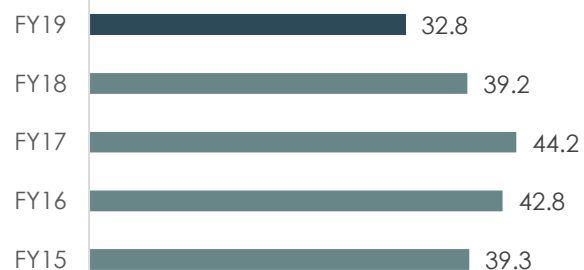
EBITDA (Rs Cr.)



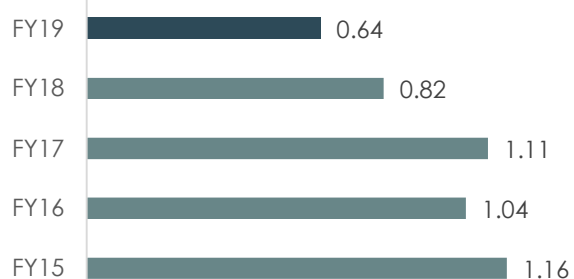
PAT (Rs Cr.)



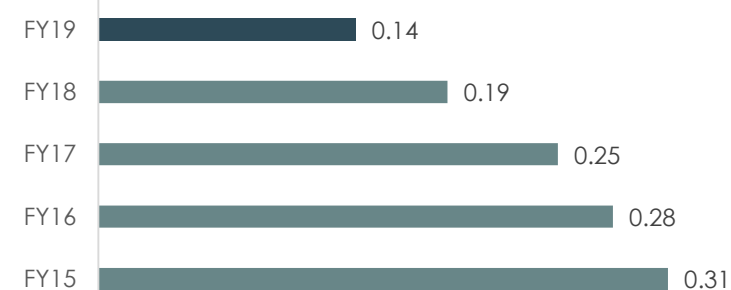
Total Debt (Rs Cr.)



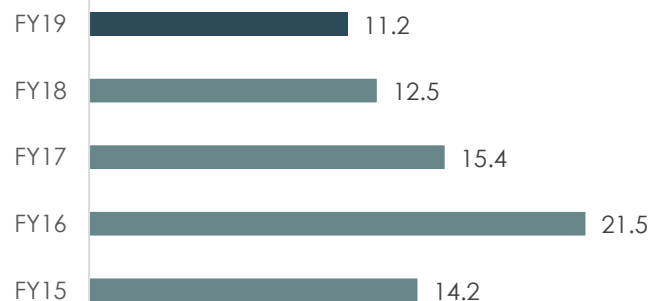
Total Debt/EBITDA (x)



Debt to Equity (x)



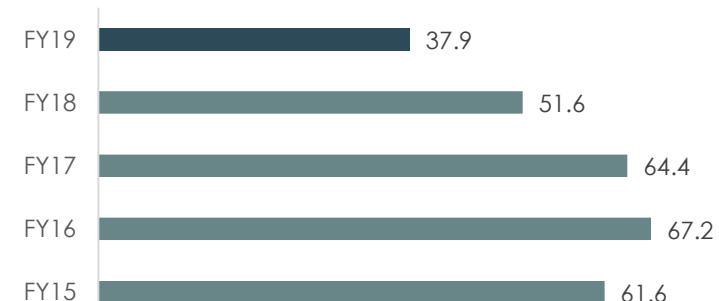
Return on Equity



Return on Capital Employed



Cash & Equivalents



# Balance Sheet & Key Ratios

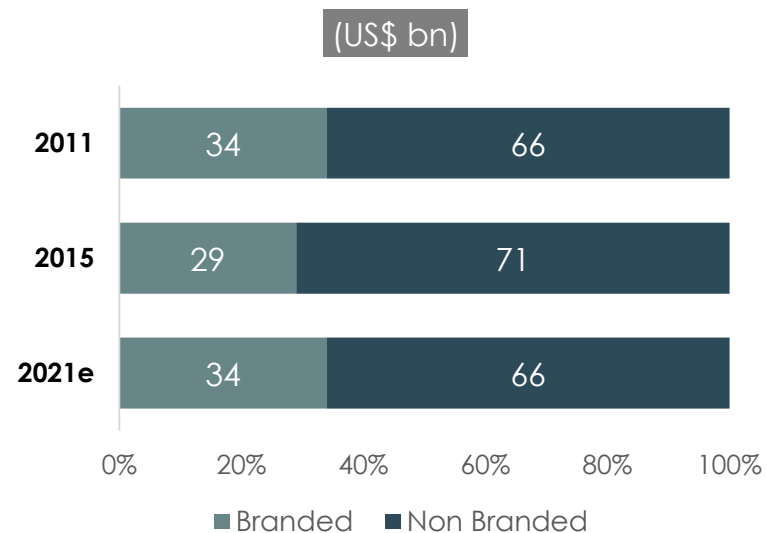
Standalone Balance Sheet (INR cr)	FY14	FY15	FY16	FY17	FY18	FY19
Share capital	5.7	7.2	7.3	7.6	7.6	7.6
Reserves and Surplus	30.5	119.2	146.2	171.3	196.4	222.1
Non-current liabilities	21.3	7.9	18.4	13.4	20.3	23.2
Current liabilities	83.2	81.3	90.9	108.6	152.6	165.4
<b>Total Equity and Liabilities</b>	<b>140.7</b>	<b>215.5</b>	<b>262.8</b>	<b>300.8</b>	<b>377.0</b>	<b>418.3</b>
Non-current assets	16.8	20.5	40.0	50.3	61.7	67.7
Current assets	124.0	195.0	222.8	250.5	315.2	350.6
<b>Total Assets</b>	<b>140.7</b>	<b>215.5</b>	<b>262.8</b>	<b>300.8</b>	<b>377.0</b>	<b>418.3</b>
Key Ratios	FY14	FY15	FY16	FY17	FY18	FY19
RoCE (%)	24.8	18.2	19.8	16.1	17.9	18.4
RoE (%)	27.3	14.2	21.5	15.4	12.5	11.2
Net debt to equity (x)	1.34	-0.18	-0.16	-0.11	-0.06	-0.02
Interest coverage (x)	2.3	3.5	5.6	4.1	6.2	5.4
Inventory days	175	135	138	159	136	99
Receivables days	121	120	111	123	162	208
Payable days	66	69	101	103	141	126



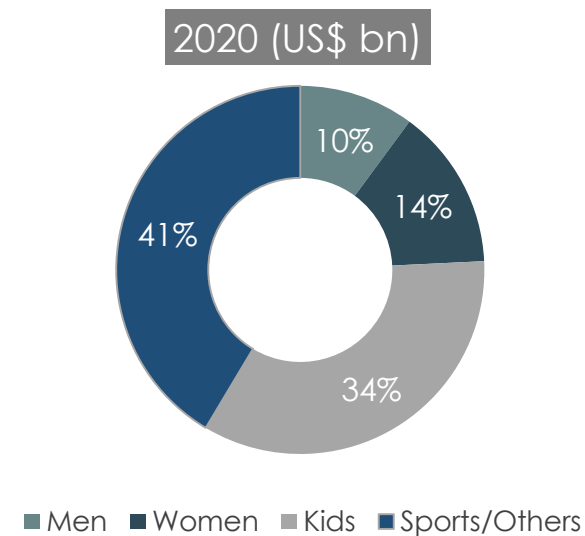
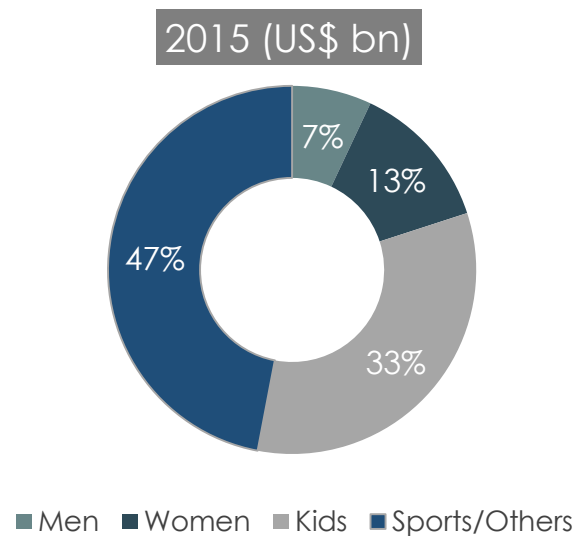
Outlook



# Branded Apparel Market Growing Faster Than Overall Market



Source : UNESCO, CLSA Report





# Contribution by Value in % - Sales via E-com portals



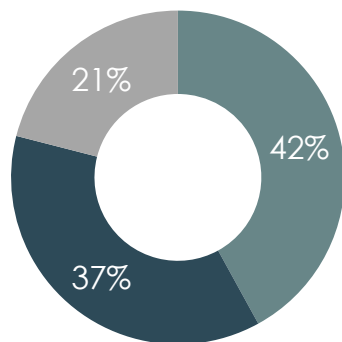
Source : <https://timesofindia.indiatimes.com/business/india-business/men-buy-more-clothes-online-than-women/articleshow/72894773.cms>

# Forecast Indicate Growth In Kids Apparels Market

Segment-wise analysis  
Breakup of Fashion market (current vs future)

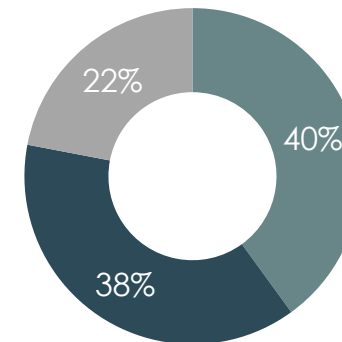
Source : Technopak Analysis

**Current**



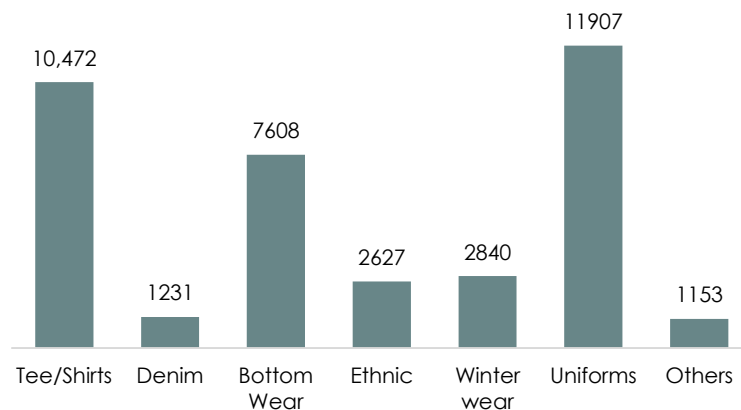
■ Men ■ Women ■ Kids

**Future**

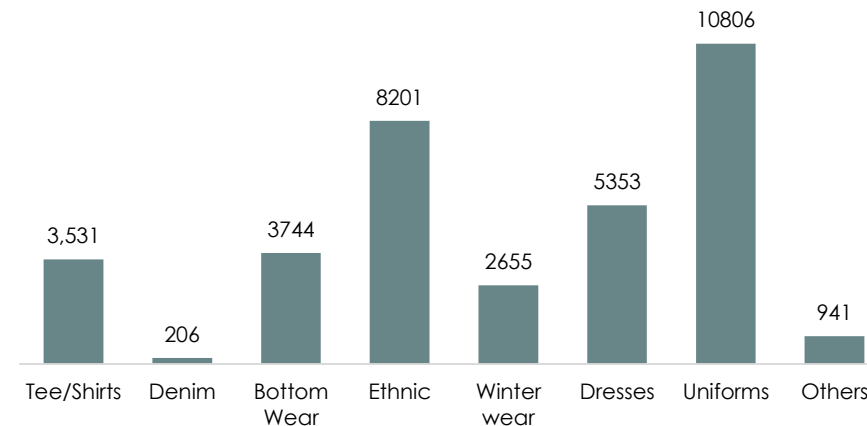


■ Men ■ Women ■ Kids

Category growth in Boyswear  
(in ₹ crore)

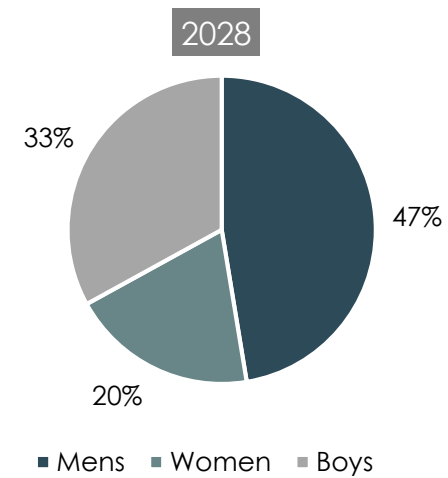
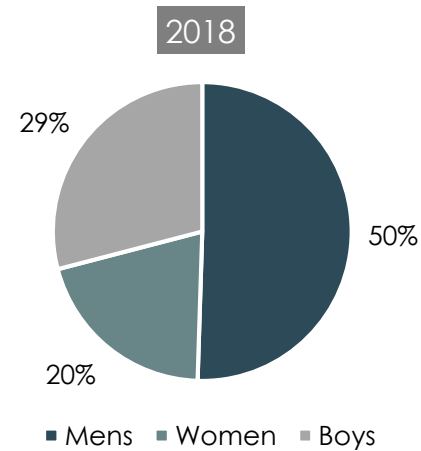
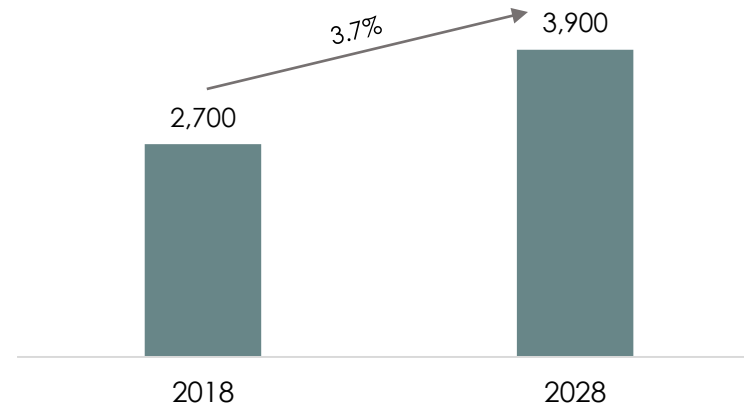


Category growth in Girlswear  
(in ₹ crore)



# Winter-wear market of India – Kidswear indicates growth to accrue in 2028

Indian Winter Wear Market (USD \$)

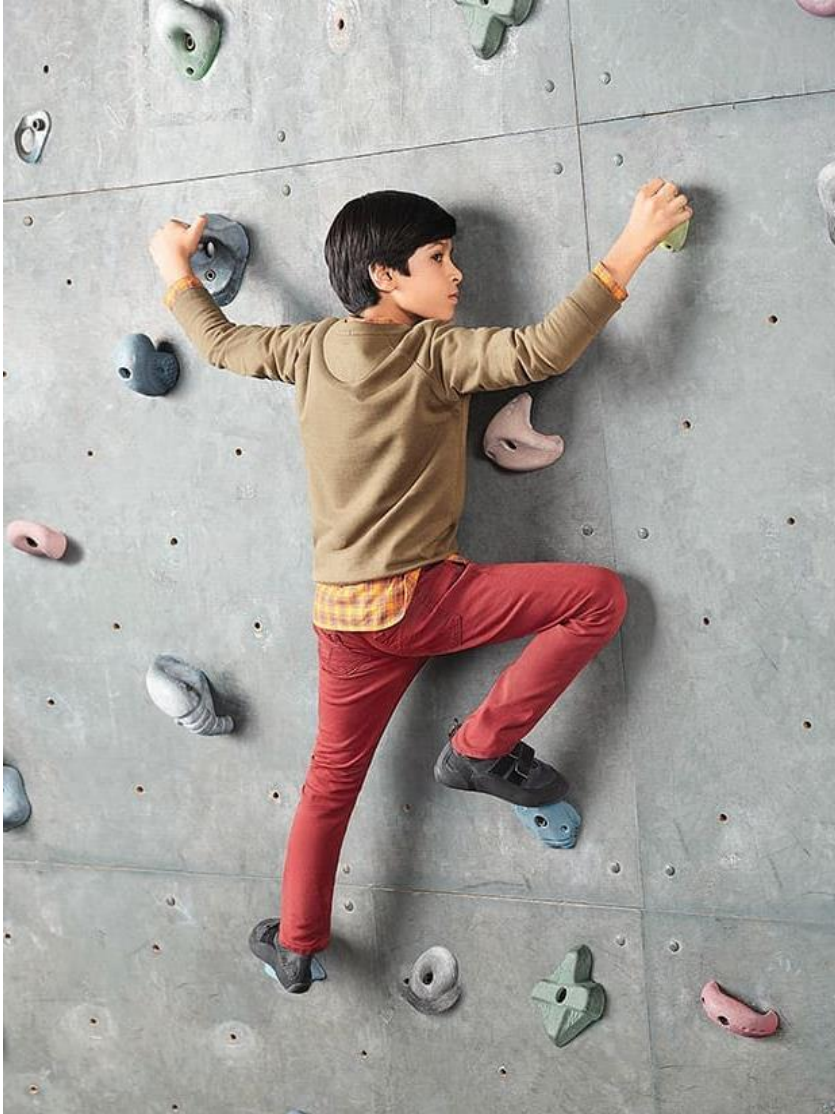


## OVERALL –

- ❖ Consumer Off-take remained moderate Post Festive Period.
- ❖ EOSS saw a muted growth in the month of Jan. Like for Like growth @ 3%. Discounts lower by 3% on account of full price sales in Pongal markets, rationalized discount schemes and early availability of new season merchandise at the stores.
- ❖ Winter category has been encouraging and have witnessed strong sell-thru of 70%. Grew 28% over previous year and did well across channels.
- ❖ Q4 is expected to be driven more by specific needs/ occasions ( Weddings etc.) than impulse. Expected to be muted on account of challenged economic scenario
- ❖ Slow and steady Pick up seen in Distribution Channels.



# Key Strategies to aid Revenues



- ❖ Focus on Small Town Expansion continuous primarily through franchisee Model. Currently in active discussions for 15 stores to open by Year end / Early April across India :
- ❖ Planning to expand Boyswear presence to more stores.
- ❖ Focus on Efficiency and gaining back market Share in key formats
- ❖ Change in Business Model of servicing a few large retail chains as Key accounts is helping to gain back shelf space and sell through
- ❖ Partners Changed in a Few markets and results are starting to show.
- ❖ Focus on Tertiary Sales Monitoring in Trade to improve Sell through for a better Realisation and quicker cash cycle
- ❖ Product and Placement – Product Ranges to Support Specific Occasions
- ❖ Instead of Sub Brands a more Channel, Format Specific Product Segmentation to drive newer demographics.
- ❖ Increased focus on Boyswear as growth Driver in all Channels
- ❖ Focus on Cash Conservation, rejigging the business model to drive specific Channels, Markets and Formats





Annexure



# ITFL's Apparel Kaleidoscope



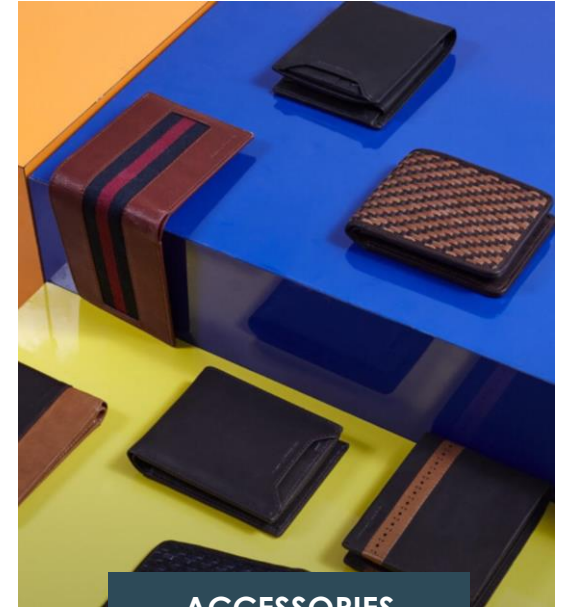
**MENS COLLECTION**



**BOYS COLLECTION**



**KHAKI COLLECTION**



**ACCESSORIES**

# Brand Identity



## OUR ORIGIN

Madras - where we belong.  
The city that influenced global  
fashion since 1718.



## ICONIC PRODUCT

Khaki. Made in India during  
World War II and since then, an  
integral part of American  
Sportswear.



## BRAND PHILOSOPHY

“Real. Mature. Manly. Khaki.”  
The four key words that capture  
the brand essence and are a  
representation of our  
communication strategy.



# New Summer Collection

 **INDIAN  
TERRAIN** *“makes  
you  
feel  
good”*



  
**INDIAN  
TERRAIN**  
*The Spirit of Man*  
**REFUEL**  
NEW SUMMER COLLECTION  
Follow us  







# New Summer Collection



  
**INDIAN  
TERRAIN**  
*The Spirit of Man*

**REFUEL**

**MEN & BOYS** NEW SUMMER COLLECTION

Follow us  





NEW LIMITED EDITION  
COLLECTION



INDIAN  
TERRAIN



**STAR  
WARS**



FOR MENS

FOR BOYS

SHOP NOW AT : [www.indianterrain.com](http://www.indianterrain.com)

# Awards and Accolades



Awarded as the best company in the  
Sustaining Award Category at TiE, 2017  
Chennai



Awarded as the Best Emerging Brand by  
Lulu Mall in 2016



Voted by Infashion as the "Most Admired  
Readymade Garment Manufacturer" in  
south India 2013



Ranked 11th in the list of "Most Trusted  
Apparel Brands" by Economic Times in  
2011

Let's Connect



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Thank  
You

