## **Investor Presentation H1 FY18**



## **POWER MECH PROJECTS LTD**

Growth Unlimited







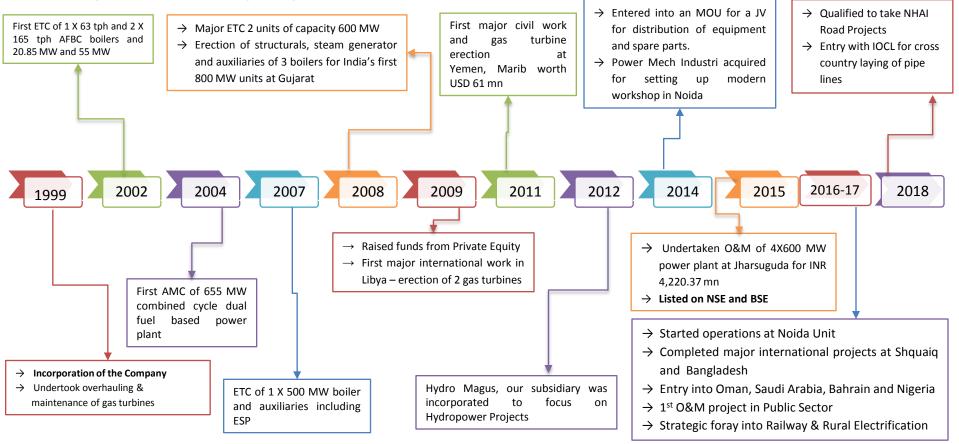
### Disclaimer Safe Harbor Statement

- The information contained herein has been prepared to assist prospective investors in making their own evaluation of Power Mech Projects Limited (hereinafter 'the company') and does not purport to be all-inclusive or to contain all of the information a prospective or existing investor may desire.
- This Information may include certain statements and estimates provided by the company with respect to the projected future performance of the company. Such statements, estimates and projections reflect various assumptions by management concerning possible anticipated results, which assumptions may or may not be correct.
- Prospective investors will be expected to have conducted their own due diligence investigation regarding these and all other matters pertinent to investment in the company.
- This presentation may contain statements that are "forward looking statements." The company's actual future results may differ materially from those suggested by such statements, depending on various factors for which the company and its management does not take any responsibility.





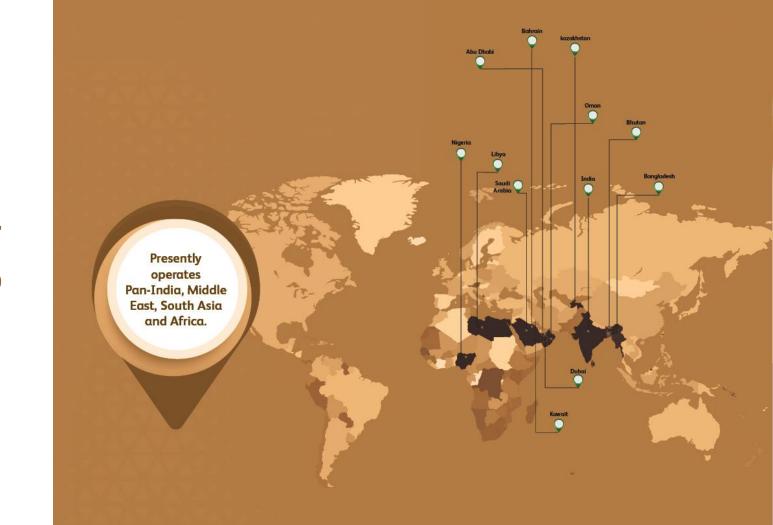
## Journey of the Company, Major milestones and achievements



Simplify.Create

# • Horizons.. Expanding

## S U Capabiliti Broadening • •



#### POWER MECH Growth Unlimited

## Established Track Record

Integrated power infrastructure services

#### Track record of ~18 years

- Established a track record of successfully executing ETC-BTG and BOP contracts for large power projects
- Engaged on ETC-BTG projects for the first two ultra-mega power projects (UMPPs) (Mundra & Sasan) as well as for 17 supercritical power projects in India
- These include up to 800 MW unit capacity super-critical projects
- Carried out the overhauling of a supercritical 660 MW turbine and providing AMC services for an ultra-mega power project (UMPP)
- In addition to our operations in India, we have also executed various international power projects in the Middle East, North Africa, South Asia and South America.

2,19,232	MT of aggregate tonnage of the erection works executed by us in fiscal 2017
49,828	MW, the aggregate unit capacity of the AMCs we are engaged in
57,510	MW, engaged on ETC-BTG and BOP Works when the thermal power plant capacity addition in India was 1,36,534 MW during fiscal 2007 through FY17
520	Number of O&M contracts that we have been engaged in, since the commencement of the O&M business in 1999
300	Number of Cranes, ranging from 10 tonne to 300 tonne in capacity enabling the Company to quickly and effectively mobilize project works
39	Number of AMC services for power plants across India
17	Number of super critical power projects where we executed ETC-BTG projects
2	We executed ETC-BTG for both first 2 UMPPs in India





## **Business Segments**

Service presence across key areas



Erection, Testing & Commissioning -BTG & BOP

Ultra Mega, Super Critical, Sub Critical & Combined Cycle Power Projects

- Steam generators & auxiliaries
- Steam Turbine Generators & TG Auxiliaries
- Critical Piping, LP & HP Piping
- ESP, Ducts, FGD & SCR, etc
- Coal Handling Plant
- Cooling Water System



#### **Operation & Maintenance**

- Coal Handling Plant
- Cooling Water System
- Overhauling and Maintenance of Boiler, Turbine & Auxiliaries
- R&M of BTG, GTG
- Repair, Modification and Rehabilitation of Boiler
- Revival and Life Extension, etc
- Trouble Shooting
- Upgrade & Retrofits
- Rebuilds & Plant Relocation



#### **Civil & Architecture**

- Foundation, Decks & Plant Buildings
- Chimney
- Cooling Towers
- Geothermal Soil Exploration
- Mass Excavation and Area Grading
- Land Development
- Bored Cast and Driven Cast Piping, etc.



#### **Manufacturing Facility**

- Fabrication of Heavy Structures, Large & High Pressure Tanks, Heavy Trusses, Ducts, Pipes etc
- Repair of Steam & Hydro Turbines
- Tie-up with Major OEM Companies for authorized production of critical and general spares, etc





## **Business Segments**

Service presence across key areas



**Hydro Power Project Services** 

- Supply and construction of Hydro power plants on ETC basis
- Renovation and modernization
- After sales services, spares management, RLA Study, LTSA, AMC and O&M of existing Hydro Plants
- Trouble shooting of chronic problems by providing definite value added technical solutions in Electromechanical and Hydromechanical fields



#### Railways

- Earth Work in Formation
- Permanent Way EWE
- Permanent Way Linking Works
- Minor & Major Bridges
- Staff Quarters
- OHE, S&T, Track Linking etc

#### Transmission & Distribution

- Construction of Transmission of Lines
- Extra High Voltage Substation Works
- Construction of 33/11 Kv Substations
- Strengthening of existing Substations
- Construction of 33 Kv & 11 Kv Lines



- Industrial Drives & Auxiliaries
- Civil & Architectural
- Structural Fabrication & Erection
- LP & Cooling Water Piping
- Oil Handling System Storage Tanks





## **Company Strengths**

Successful track record of 18 years

Comprehensive service provider in Power Sector

Largest service provider in O&M space

Well diversified business profile with stable revenue generating higher margins

**Robust Financial** 

Huge Asset Base with over 300 Cranes and Heavy equipments

Large talent with Highly Experienced Management Team with strong industry background

Strong execution capabilities across verticals

Marquee clientele: Long-term relationships with major OEM, EPC players and Utility companies

Project handling capability across the globe

Qualified Independent Board & Good Corporate Governance



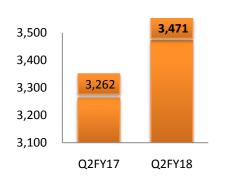


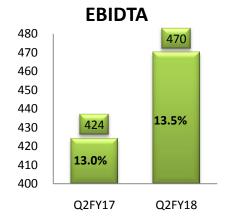


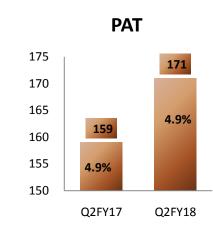
INR in million

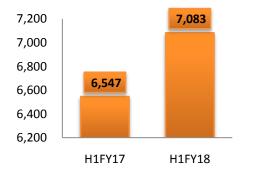
## Q2 & H1 FY18 – YoY Consolidated Financial Performance

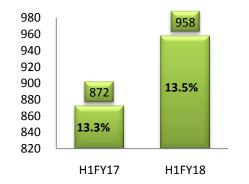


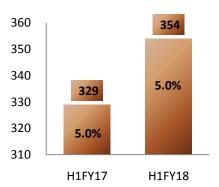












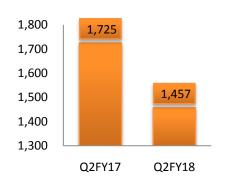
**Growth Unlimited** 

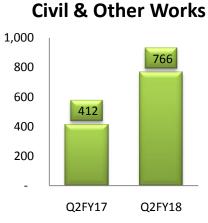
POWER MECH



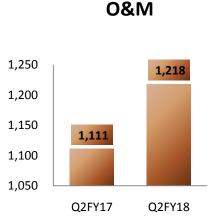
## Q2 & H1 FY18 – YoY Consolidated Segmental Performance

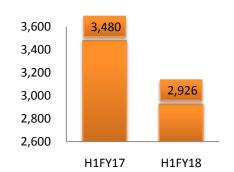
ETC

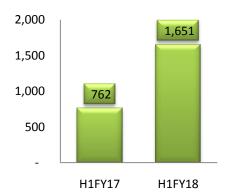


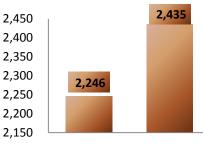


INR in million









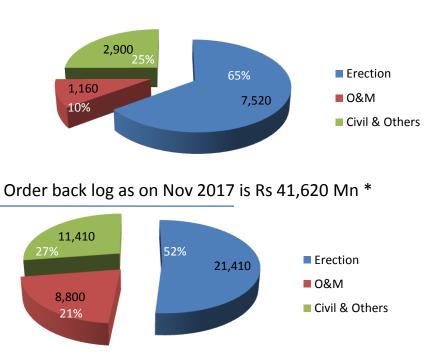
H1FY17 H1FY18





## Consolidated Order Book

#### Order Inflow during FY 18 Rs. 11,580 Mn



Segment	Key projects received during FY 18	Location	Value Mn				
ETC	Erection services of STG and its auxlliaries for Hardaugunj Thermal Power Projects	Aligarh, UP	250				
Civil Works	All civil and Architectural works required for Coal Handling Plant and BOP Building	Kothagudem, Telangana	1,250				
	Supply of Goods and services for tower package – TW 02	Assam	350				
T&D	Substation Package- NAG-SS-04	Nagaland	510				
	Substation Package- NAG-SS-04	Nagaland	480				
International	Installation works of HRSG, CENTER LINE (STG & GTG)	Bahrain	1,330				
	Piping civil Electrical and I & C	Nigeria	4,910				

INR in million

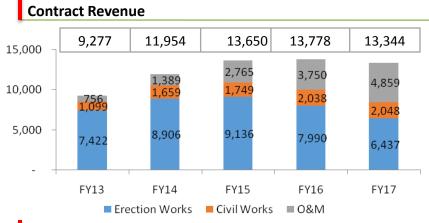
•Works executed post Sep 2017 not considered





## FY17 Financial Performance (consolidated)

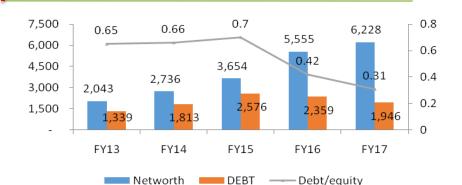
INR in million



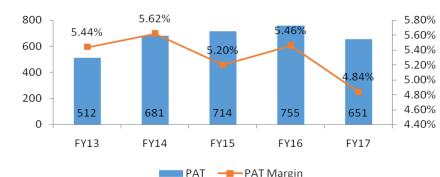
#### EBITDA Margins continue to remain healthy....



Healthy debt equity ratio provides significant headroom for growth



#### **Profit After Tax**



#### POWER MECH Growth Unlimited

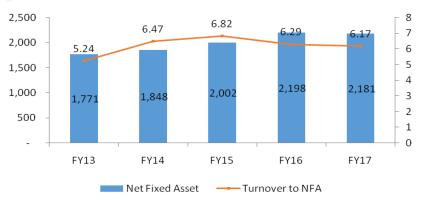


## FY17 Financial Performance (consolidated)

Revenue mix shift towards high-margin O&M services segment 120% 100% 8% 11% 20% 27% 12% 36% 80% 14% 13% 15% 60% 16% 40% 80% 75% 67% 58% 48% 20% 0% FY13 FY14 FY15 FY16 FY17

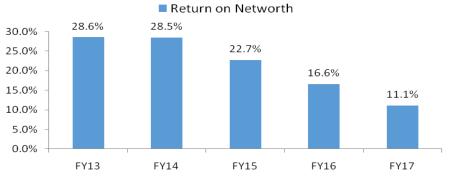
ETC Civil works O&M

## High Asset Turnover ... testament to higher efficiency



#### Healthy debt equity ratio provides significant headroom for growth





INR in million





## **Business Strategy**

Expanding the services footprint & leveraging technical expertise to target higher margin contracts

#### Offer comprehensive O&M solutions to the power sector

- We believe that there is significant potential for backward integration in our operations
- We intend to improve our engineering, machining and repair facilities for general engineering components and non-critical equipment used in power projects including spare parts
- We have set up a large heavy engineering facility at Noida for non-critical equipment and spare parts
- Focus on potential projects and service offerings including longer term O&M contracts where we believe we can be competitive and improve profitability

#### **Expand our International Business**

- Increase our operations internationally, particularly in the Middle East, North Africa and South Asia
- To focus on identifying opportunities to bid and win international projects including through strategic partnerships both in erection & O&M business

#### Working on advanced project execution methodologies & improve cash flow

- Enhance our construction and related capabilities in order to provide effective and comprehensive solutions
- Further strengthening our technical capabilities and know how will also enable us to provide a wider service offering
- continue to evaluate opportunities to acquire and implement advanced engineering technology capabilities through strategic partnerships and acquisitions
- Improve the cash flow of the company by early realization of final bills & by change in revenue mix

#### **New Developments**

- Deliberate with international players to collaborate in order to capture the business opportunities in Flue-gas desulfurization (FGD) and DeNOx projects for thermal power plants in India
- Focus on Petro Chemicals, Piping & Electrical work projects where the company can exploit its expertise
- Exploring new opportunities in non-power infra sector on selective basis including Railway, T&D, Roads & Other Industrial Services business





## **Expanding Services Footprint**

International Erection & O&M Operations	<ul> <li>Having diversification on one hand, the Company is searching for opportunities in overseas projects which is very promising and encouraging. The Company's strong presence in all divisions of a power project, gives an edge in undertaking overseas projects successfully</li> <li>The Company has proved its capability by merit with successful execution and completion of some prestigious projects in Middle East, Asian and African countries, including Saudi Arabia, Bahrain, Dubai, Abu Dhabi, Oman, Bangladesh, Nepal, Libya, Nigeria, CIS countries etc.</li> </ul>
Flue-gas desulfurization (FGD) and DeNOX	<ul> <li>As per the schedule of the Government of India, 10,000 MW to be installed by year 2020 and the balance 1,12,000 MW have to be completed by year 2024</li> <li>Power Mech experience in completing the First FGD system of GE Technology at Vindhaychal Project, 500MW will help taking more future projects</li> </ul>
Rehab and Reconstruction	<ul> <li>Estimated that Rs 20,000 Cr to Rs 30,000 Cr worth of investments are planned from year 2017 to year 2022 for the up gradation and modernization of plants with age of 15 to 25 years and more</li> <li>Power Mech has gained experience in the Rehab business being partner with Doosan for the 200 MW Bandel plant up gradation</li> </ul>
Ojil & Gas Sector	<ul> <li>Substantial growth is expected in this sector particularly in the refining sector where the installed base of 230M MT is expected to enhanced to 320M MT by 2013-31 by of brown field refineries augmenting the capacities and also few Green field refineries</li> <li>The construction scope of the business is expected to be in the range of Rs 3,000-4,000 Cr per year</li> <li>Power Mech has similar strong execution presence by executing projects at Jamnagar Refinery J3 expansion from RIL, Paradeep Refinery &amp; MRPL from BHEL, OPAL promoted by ONGC and also RIL's Petrochemical complex at Dahej</li> </ul>
* 1	With installed capacity of 120 M MT, the Government of India plans are to expand this capacity to 300M MT by year 2030
Steel Sector	<ul> <li>Power Mech has already forayed into this segment with carrying out works for 3 MT expansion works at Nagarnar, Blast Furnace area of site structural and equipment installation, Angul for JSPL</li> </ul>
Transpossion & Distribution	<ul> <li>The Indian government planning to tender out transmission &amp; distribution projects worth Rs 1 lakh crore and given the huge untapped potential in state-level &amp; national level</li> <li>Power Mech has already made an entry into this sector &amp; will be very selective and conservative in bidding for the future projects in this sector in terms of location, margins etc</li> </ul>
Railway	<ul> <li>Indian Railways, being the life line of the nation, has an extremely critical role to ensure the sustainable economic development of the country. Government of India has conceived a massive investment plan for rail sector to eliminate capacity bottlenecks on Golden Quadrilateral and Diagonals to provide strategic rail communication links to ports, construction of mega bridges for improving communication to the hinterland and development of multi-modal transport corridors</li> <li>Power Mech is extremely profound of its splendid performance in the execution of the contract grabbed from RVNL Limited for doubling of railway lines from Gudivada to Machlipatnam ranging from 0.00 to 36.74 KMs &amp; this exemplary performance will boost assertiveness in the management to grab new opportunities in this sector</li> </ul>





## **Established Relationships with Clients**

Long term relationships with various public sector and private sector clients in India & Abroad



## **Board of Directors**

POWER MECH Growth Unlimited



#### Sajja Kishore Babu, CMD

Founder of the company holds bachelor's degree in Mechanical Engineering. He has three decades of experience in power and infra sector. He is an able administrator and Dynamic Leader, and he also serves the board of subsidiary & JVs



#### Sutanu Behuria, Independent Director

Masters and Doctorate in Economics, a former Indian Administrative Service (IAS) officer, 1976 batch, had career spanning 38 years before he retired as Secretary, Gol



#### N. Bhupesh Chowdary, Wholetime Director & CEO

He graduated in Industrial and Production Engineering. He has almost 25 years of Industrial and Business Development experience in variety of sectors and worked with some of the largest conglomerate companies in India and Abroad



#### T. Sankaralingam, Independent Director

B.E(Elec), around 40 years of experience in the power sector, served as CMD of NTPC and MD of BGR Energy in the past. Also worked at BHEL



#### Sajja Lakshmi, Non Executive Director

She is a science graduate and holds place in HR management of the company & also member of CSR committee of the company. She is interested in social service activities offering her time and energy Enthusiastically.



#### M Rajiv Kumar, Non Executive Director

Graduate in electrical engineering, he spent his entire career of 38 years in BHEL, rising to the level of Executive Director, Power Sector, Eastern Region



#### GDV Prasada Rao, Independent Director

M.E(Chem), retired as a GM in Andhra Bank after ~28 years, currently VP of HEAL, an NGO working with orphans & poor children



#### Vivek Paranjpe, Independent Director

B. Sc (Honors), post graduated from XLRI, over 40 years of experience, served as Group President of RIL. Currently Strategic HR advisor to RIL and Independent Director, Motilal Oswal Fin. Services



#### POWER MECH Growth Unlimited



## Professional and Experienced Management Team



#### M. Rajendran, COO

Degree in Civil Engineering. He has more than 32 years of experience in construction engineering. Previously he was associated with BHEL and Sunil Hi-Tech Private Limited



#### Arbind Koul, MD Hydro Magus P.Ltd

38 years of experience in installing, maintaining, and repairing Hydro Generators and Hydro Turbines. Previously he was associated with BHEL and BC Hydro Britsh Columbia, Canada



#### Shishir Kumar, Executive Director- IO

M.E (M.Sc), B.E Mechanical. He has more than 27 years of experience in power sector including international operation. Previously he was associated with BHEL



#### K Ajay Kumar, VP – O&M

BE Mechanical, he has more than 19 years of experience in Operation & Maintenance, Business Development, Previously he was associated with M/s Indwell Constructions Limited



#### Sunil Mahto, VP SMX

He has more than 30 years of experience in construction engineering. Previously he was associated with Larsen& Toubro & Mecon Limited



#### Janardhan Kar, Director O&M

Rich experience of more than 30 years in the field of Power Sector. Previously he was associated with NTPC & Chattisgarh State Power Generation Co.



#### G. Srinivasulu – Executive Director (Corp. Affairs) B.E. (Mech) and has more than two decades of rich experience in the Power Sector dealing in Project & Construction Management, Erection & Commissioning



#### Anantha Reddy, VP- T&D B.E.E. (AMIE) Kolkatta & Diploma in Electrical Engineering. 25 Years of Experience in Business Development, Project Management, Administration, Contract Management and Site Execution of T&DI



#### J. Satish , CFO

MBA, Chartered Accountant by Profession. He has got more than 18 years of experience in the field of Finance & Accounts. He has worked with some of the reputed companies i.e. PWC, Deloitte , Kerzner International, Indu Projects & Emaar

#### Tanaji Dnyanu Shinde VP SMX IO

He has very vast experience of more than three decades in Power Industry. He has started his career with Thermax Limited and worked for more than 22 years



Income Statement (Consolidated)



### Financial Snapshot | Consolidated Income Statement & Balance Sheet

INR in million

							Balance Sneet (Consolidated)						
Particulars	FY13	FY14	FY15	FY16*	FY17*	H1 FY18*	Particulars	FY13	FY14	FY15	FY16*	FY17*	H1 FY18*
Revenue from operations	9,357.95	12,002.71	13,662.23	13,782.13	13,382.02	7,035.64	Assets						
Other Income	46.17	108.12	57.61	55.39	77.02	47.46	Fixed Assets	1,699.01	1,780.63	1,832.14	1,977.84	2,064.73	2,094.72
	9,404.12	12,110.83	13,719.84	13,837.52	13,459.04	7,083.10	CWIP (incl. unallocated capex)	72.27	67.85	170.33	219.96	119.29	69.09
Cost of materials	646.77	790.15	770.04	1,144.77	1244.54	683.50	Non-current investments	0.15	0.16	0.20	0.20	9.10	19.68
Change in inventories	1.24	-12.91	7.58	4.60	-28.96	20.40	Other Non Current Assets	981.42	1,730.63	1,643.23	1,872.09	1,935.79	2,061.42
Contract execution exp.	6,722.92	8,434.09	9,800.15	8,988.66	7,927.65	3,943.20	Total Current Assets	4,333.33	5,292.26	6,158.01	8,305.20	8,693.89	10,113.73
Personnel Cost	668.31	1,091.89	1,201.76	1,549.28	2265.28	1,295.94	Less: Current Liab. & Prov.	4,432.26	5,533.75	5,876.40	6,342.87	6,267.48	7,092.39
Other expenses	96.84	145.74	212.69	275.28	313.24	182.49	Net Current Assets	(98.93)	(241.49)	281.61	1,962.33	2,426.41	3,021.34
Sub-total	8,136.10	10,449.00	11,992.20	11,962.59	11,721.75	6,125.53	Cash & bank	567.22	688.42	678.29	685.69	804.69	783.45
EBIDTA	1,268.04	1,661.87	1,727.62	1,874.93	1,737.29	957.57	Total	3,221.14	4,026.20	4,605.80	6,718.11	7,359.91	8,049.70
Finance costs	167.92	266.14	294.3	329.44	329.26	162.85							
Depreciation and amort.	335.80	328.40	367.80	390.03	410.34	211.42	Liabilities						
Share of profit from JV's				2.77	5.56	(0.50)	Long Term Borrowings	280.40	274.19	365.75	213.54	154.97	230.17
PBT		1,067.33			1003.25	582.80	Deferred Tax Liabilities	68.06	78.37	47.21	42.22	21.47	1.47
PAT (with OCI & before MI)	-	-	715.75	756.54	650.59	408.62	Other Non Current Liabilities	829.01	936.04	643.18	909.58	949.84	1,176.15
Minority Interest	-	1.04	1.71	1.90	-0.25	54.55	Minority Interest	0.49	1.53	2.49	4.39	21.09	85.30
Restated PAT (after MI)	511.66	680.95	714.04	754.64	650.84	354.07	Shareholder's Fund	2,043.18	2,736.07	3,547.17	5,548.38	6,212.54	6,556.60
PAT Margin	5.44%	5.62%	5.20%	5.46%	4.84%	5.00%	Total	3,221.14	4,026.20	4,605.80	6,718.11	7,359.91	8,049.70

**Balance Sheet (Consolidated)** 

\* Restated as per IND-AS reporting format





## Thank You

For investor queries, please contact: *Mr. Rohit Tibrewal, Company Secretary Ph: +91-040-30444418 Email: cs@powermech.net*