

JKTIL:SECTL:SE:2021

Date: 7th August 2021

BSE Ltd.

Phiroze Jeejeebhoy Towers,

Dalal Street,

Mumbai-400 001.

Through: BSE Listing Centre

Scrip Code: 530007

National Stock Exchange of India Ltd.

Exchange Plaza, C-1, Block G,

Bandra - Kurla Complex,

Bandra (E), Mumbai -400 051.

Through: NEAPS

Scrip Code: JKTYRE

Dear Sir,

Re. Earnings Presentation - Q1 FY 2022

Further to our letter dated 6th August 2021 re. Intimation of Schedule of Conference Call, pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith Earnings Presentation Q1 FY 2022.

The presentation is also being posted on the website of the Company at www.jktyre.com

Thanking you,

Yours faithfully, For JK Tyre & Industries Ltd.

(PK Rustagi)
Vice President (Legal) & Company Secretary

Encl: As Above







SUSTAINABILITY IN MOBILITY

EARNINGS PRESENTATIONQ1 FY2022







- **1** Business Overview
- **Q1FY22 Performance Review**
- FY2021 Annual Performance Highlights
- 4 Growth Strategy
- 5 Sustainability



JK Tyre at a Glance





Years of experience in tyre manufacturing



25th Ranked top tyre company in the world



12 manufacturing facilities



450+ Total number of SKU's



100+ **Countries of Operations** around the world





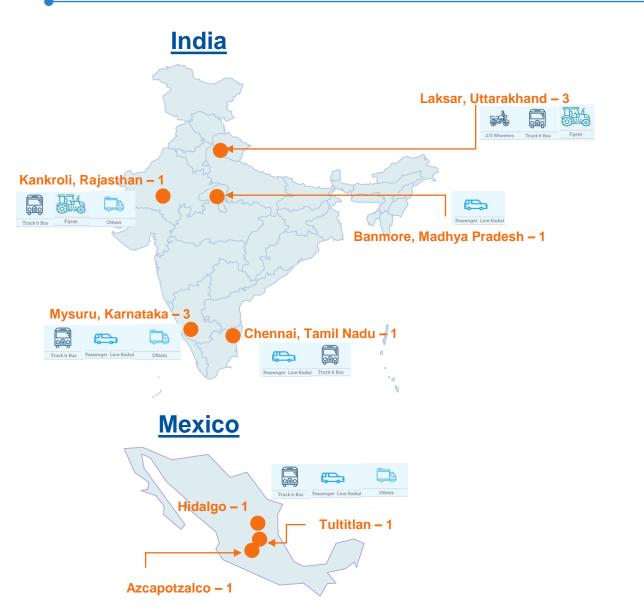


Innovation at JK Tyre

- ❖ Pioneer of radial technology in India and No. 1 in Truck/Bus Radial (TBR) manufacturer
- State-of-the-art Centralized Tech Centre at Mysore "Raghupati Singhania Centre of Excellence (RPSCOE)"
- 1st company in India with OE fitment of tubeless passenger radials. Also, 1st in India to launch high performance H, V and Z-rated passenger radial tyres
- ❖ Acquired smart tyre technology start-up to revolutionise Indian tyre market - First in India to launch Tyre Pressure Monitoring System (TPMS) based on sensor technology
- Globally among the top 3 in lowest energy consumption

Global Manufacturing Platforms





12 Manufacturing Facilities with Annual Production Capacity of 5,75,000 Metric Tonnes (~32 million tyres)

	Installed Capacity (MT)	Utilization Q1FY22	
Consolidated	5,75,000	80%+	

Annual Capacity by Product Line – Volumes in Million



Digital Marketing Initiatives



- Consistent Social Media Presence
- 2 Content Oriented Digital Marketing
- 3 Google My Business & Always-On-Search
- 4 E-Commerce Associations
 with Leading Platforms:
 CarDekho & TyrePlex
 - Lead Generation
 - Re-Targeting

Social Media



No.1 Tyre Brand at Social Media in terms of Followers at Facebook & Instagram

Content Marketing



Tyre Industry Highest no. of views at YouTube 77Mn+ for You Tube Campaign

Google My Business



600+ Brand Shops listed at Google My Business and being optimized to have better visibility at Google Search

E-Commerce

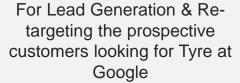


To give our customers an alternate touch point to explore and buy JK Tyre

Lead Gen. & Re-Targeting







Awards



Leader in Digital Transformation, Motorsports & Digital PR, Best campaign in Automotive category 'Zindagi ke Pahiye' & Campaign of the Year by World Digital Marketing Congress

Extensive Distribution Network



Extensive Distribution Network

India Distribution Network

- ❖ 6,000+ Dealers
- 500 Distributors
- Tie up with 870 Fleet Operators
- Tie up with 3 Oil Marketing Companies
- 140 Sales, Service and Stocking Points
- 20 Regional Offices



58 JK Tyres Truck Wheels

Fully equipped Tyre service centre offering Total Tyre Solutions



421 JK Tyre Steel Wheels

Exclusive passenger car tyre retailing



205 Xpress Wheels

Catering to small towns & semi urban markets



45 JK Re-tread centres

Value added services such as retreading

Mexico Distribution Network

- 97 Dealers
- Network of 144 third party dealers/distributors
- Network of 34 Distributors for Exports

Other Geographies Network

- 76 Distributors in Middle East and South East Asia
- 4 61 Distributors in Africa
- 60 Distributors in North and Latin America

Expanding Footprint in India

Aggressive Network Expansion in FY21 & Q1FY22

- 100 Brand Shops added
- Over 1600+ Dealers added
- Tie up with Amazon online & ITC e-Choupal for rural connect
- Tie Up with Auto Portals for door-step delivery / fitment (Car Dekho | TyrePlex)

Leadership Team







Managing Director



Arun K. Bajoria Director & President



A. K. Kinra Financial Advisor



CFO



V. K. Misra Technical Director





Dr. R. Mukhopadhyay Director (R&D)



A. K. Makkar Manufacturing Director



Srinivasu Allaphan Marketing Director



VP-Materials



Bharat Aggarwal Head - International Trade



K. H. Prasad VP - CAVENDISH

Strong R&D Capabilities



Technology – Global Tech Centre (RPSCOE):

- Centralized Tech Center in Mysore, Karnataka with more than 200 R&D and Technology Scientist and Engineers in following facilities: HASETRI - Asia's first and India's foremost highly versatile and State-of-the-art Tyre / Elastomer Institute and JK Tyre Tech Centre
- R&D efforts focused on the field of advanced materials, alternate materials, nanotechnology, process and product simulations, predictive technology, advanced tyre mechanics, etc.
- India's Biggest Anechoic chamber for Noise and Vibration Analysis capable to test all tyres including truck tyres.
- Green Technology Eco-range of tyres for cars, buses and two wheelers with ultra low rolling resistance.



R&D activities aimed at offering technologically advanced products to gain higher market share and enhanced profitability

Innovative Products Gaining Traction



TBR - JUH XF & JDH XF

- ✓ Fuel Saver Technology Design
- ✓ Low RRC & Low Noise
- ✓ High Mileage



PCR – UX Royale

- ✓ 5 Rib Asymmetric Design
- ✓ Stable Shoulder Tread Blocks
- ✓ Variable Draft Groove Technology



PCR – Levitas (UHP)

- ✓ Short Braking Distance
- ✓ High cornering stability
- ✓ Better Traction & Ride Comforts



2 wheeler - Blaze

- ✓ High Speed Stability
- ✓ Ride Comfort & Smooth Cornering
- ✓ High Mileage & Better traction



PCR - Taximax - 1Lac km. tyre

- ✓ Very High Mileage & Durability
- Superior Grip & Braking
- Unique Design for Low Noise



Farm - Shresth

- ✓ Step Lug Design & Superior Tread
- ✓ Superior Dimensions & aesthetics
- ✓ High Load Caring Capacity & Control

Product Portfolio Differentiation



Smart Tyres

Recently acquired smart tyre technology start-up to revolutionize Indian tyre market – First in India to launch Tyre Pressure Monitoring System (TPMS) based on sensor technology

Key Features and Benefits

- Reduces fuel bills by increasing fuel efficiency
- Reduces breakdowns
- Enhances tyre life
- Enables real time mobile application based alerts for inflation & temperature breeches
- Offers real time asset tracking to avoid tyre theft



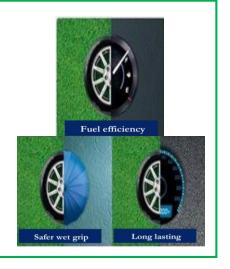
How does it work? Step 3 Step 1 Step 2 Step 4 A signal is wirelessly These alerts are The Treel care app also Our inbuilt smart sent to your Treel care instantly displayed on gives you complete tyre sensors detect a change in tyre the screen control of other app vehicle maintenance pressure or features temperature

Green Tyres

"Green tyre" technology increases fuel efficiency thereby conserving natural resources

Key Characteristics:

- Use eco-friendly materials leading to reduced emissions and increased tyre life-cycle
- Offer reduced rolling resistance (RRC) of up to 40% - today we have one of the lowest rolling resistance Tyre in supply
- No compromise in safety globally benchmarked and certified by European test agency (ECE R117)





Key Customers



Passenger Car





TATA MOTORS









Tractor

















Truck & Bus

TATA MOTORS

SWaraJ mazpa



ASHOK LEYLAND





Trucks and Busses









OTR









TATA HITACHI

Reliable solutions







2 Wheeler



2 Wheeler - Electric













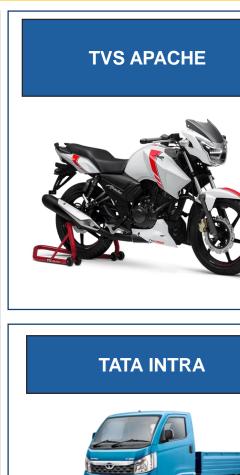


Hyundai Alcazar & TVS Apache added to the OEM Portfolio in Q1FY22















Ranger Re-targeting Campaign

(Hits of over 24 Million)



Zindagi Ke Pahiye - Youtube Campaign

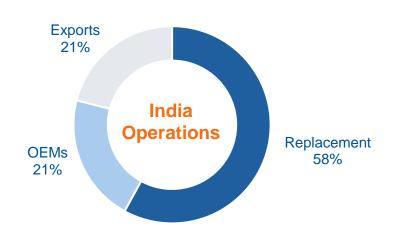
(Record hits of over 80 Million – Highest in Tyre Industry)

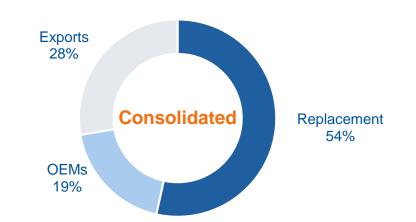


Revenue Segmentation : End User Market



Revenue Mix by Market – Q1FY22





Revenue Mix by Product Line – Q1FY22







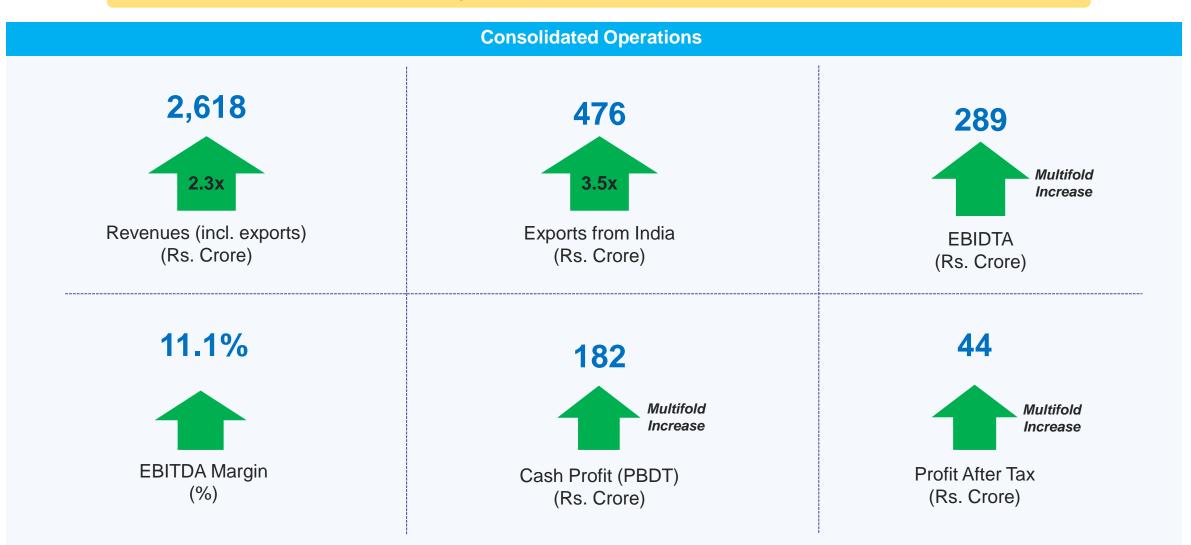
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Q1 FY2022 Performance Highlights (Consolidated)



Resilient performance in adversities - Q1FY2022



Resilient Performance despite pandemic – Q1FY22



	Consolidated			
(Rs. Crore)	Q1 FY22	Q1 FY21	Q4 FY21	
Turnover	2,618	1,138	2,945	
EBITDA Margin	289 11.1%	4 0.3%	472 16.0%	
PBDT (Cash Profit)	182	(93)	367	
РВТ	75	(257)	281	
PAT	44	(204)	195	
Margin	1.7%	NA	6.6%	
EPS (Rs)	1.88	(8.08)	7.68	

Standalone						
Q1 FY22	Q1 FY21	Q4 FY21				
1734	800	2,037				
188 10.9%	31 3.9%	316 <i>15.5%</i>				
130	(49)	259				
69	(113)	210				
45 2.6%	(75) NA	137 6.7%				
1.81	(3.03)	5.57				

Q1 FY2022 Performance Highlights



"JK Tyre delivers strong performance in adversities"

High Capacity Utilization

Capacity utilization during the quarter was more than 80% in Q1FY22, inspite of 2nd wave of the pandemic and lockdowns. All plants continues to deliver good performance, maintaining safety and hygiene standards.

Strong Market Presence

Sales volumes were mainly driven by demand from replacement and exports markets. JK Tyre extensive distribution channel augured well to cater to the demand in the pandemic situation.

Strengthening presence in export markets

Encouraging growth achieved in the export markets, which helped in partially making up for the subdued domestic demand. Contribution of export to the total revenue increased to 21% in Q1FY22 as compared to 14% in Q4FY21.

Decent EBDITA margins

JK Tyre achieved decent EBITDA margins of 11.1%, despite exorbitant input costs. Nonetheless, the company is taking judicious price increase across various product categories.

Improved performance by JK Tornel, Mexico

Strong growth in revenues on y-o-y and q-o-q basis, on the strength of higher demand for products in LATAM and US markets.

Business Highlights in Q1FY22



Expanding and Strengthening OEM Relationships and Replacement Market Presence

JK Tyre further strengthens its OEM partnership with Hyundai Motor India for Alcazar to supply UX Royale

UX Royale High Performance Tyre which offers best-in-class technology, unmatchable performance and comfortable ride quality

JK Tyre Enters Into a Partnership With JBM Auto

To supply best-in-class radial tyres fitted with its SMART device for JBM Auto's CITYLIFE CNG and ECOLIFE electric buses

JK Tyre partners with Ki Mobility Solutions to expand its retail presence

Ki Mobility Solutions Private Ltd, part of MyTVS which has **1000-plus outlets** and India's leading digital automotive aftermarket platform.

Expanded Replacement Market Presence

On boarded 200+ dealers and 10 brand shops during the quarter



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FY2021 in Review – Key Financials Highlights



Strong Operational and Financial Performance in FY21

75 %

Consolidated Capacity Utilization

> **Improving Operational Performance**

With Capacity Utilisation was >95% in last 2 quarters

Rs.9,145 cr (+5%)

Revenue and Growth

Strong Financial Performance

Revenue growing in every quarter post Q1FY21 due to strong rebound in demand backed by sharp recovery in economic activities.

Rs.1,349 cr (+33%)

EBIDTA and Growth

Improving Operational Profitability

Improved operational efficiencies, benign raw material prices for the part of year and strict cost control

Rs.884 cr (+89%)

Higher Cash Accruals

Robust Cash Accruals (PBDT)

With robust operational profitability, efficient working capital management and prudent capex allocation

Rs.929 cr (-17%)

Net Debt Reduction

Deleveraging Balance Sheet -

Reduction in borrowings through higher cash accruals and better working capital management

Robust Performance delivered in adversities



Annual EBDITA up 33% & PAT up 134%

EPS 12.97 from Rs. 6.12

Swiftly Responding to Covid-19 Crisis

• Prioritized safety of employees, refined risk mitigation plan, re-visited systems and processes, increased communication with customers and channel partners, initiated digitalization practices and focused on improving operational efficiencies

Consistent Q-o-Q Growth in Key Performance Indicators

• Q1 FY21 was impacted due to Covid-19 induced lockdowns. Post Q1, consistently delivered strong growth in revenues with significant improvement in profitability and strengthening of balance sheet

Accelerated Deleveraging

- Robust Cash accruals & better working capital management leading to net debt reduction by Rs.929 crore.
- Net-debt to EBIDTA improved to 3.32x in FY21 from 5.33x in FY20 & Net debt to equity improved to 1.61x in FY21 from 2.23x in FY20

Cavendish Turnaround Performance

• Delivered highest ever revenues of Rs.2,571 crore & EBITDA of Rs.398 crore in FY2021, driven by a higher volumes & improved operational efficiencies

Strengthening Marketing Network Across India

- Added 1,400+ dealers & 90 exclusive brand shops to penetrate deeper into key geographies, specially in rural and sub-urban markets
- Content oriented digital marketing & association with E-Commerce platforms

Sustainability at the Core of JK Tyre Strategy

- All manufacturing plants have been awarded with "Sword of Honour" by British Safety Council, UK.
- Setting global benchmarks by Continuous reduction in GHG Emission, water and energy consumption

FY2021 Financial Performance



	Consolidated Financial Performance			Standalone Financial Performance		
(Rs. Crore)	FY2021	FY2020	Y-o-Y	FY2021	FY2020	Y-o-Y
			Growth (%)			Growth (%)
Turnover	9,145	8,753	5%	6,170	6,120	1%
EBITDA	1,349	1016	33%	887	678	31%
Margin	14.8%	11.6%	320 bps	14.4%	11.1%	330 bps
PBDT (Cash Profit)	884	467	89%	620	335	85%
РВТ	534	(17)		396	85	364%
PAT	331	141	134%	256	229	12%
Margin	3.6%	1.7%		4.2%	3.7%	50 bps
EPS (Rs)	12.97	6.12	112%	10.42	9.29	12%



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Strategic Priorities



Management remains fully committed to implement its strategy to further expand its market presence and gain market share

Strengthen
Market Position
across
Segments

- 1. Focus on increasing volumes across all product segment in replacement and export segment
- 2. Expanding distribution channel through exclusive brand shops across PAN India to gain market share
- 3. Extensive use of digital tools

Increase Global Business Share

- Launching eco
 range of products for
 cars and buses (E vehicle) fitted with
 ultra low rolling
 resistance tyres in
 domestic and export
 marketspace
- Enhancing geographical reach in Europe, Australia and South Africa with wide product range

Deleverage Balance Sheet

- Net debt reduction of around Rs.929 crores in FY2021
- 2. Scheduled repayments 45% debt reduction in next 3 years
- Accelerated reduction in borrowings through improved profitability

Maximizing
Benefits of CIL
Acquisition

- 1. Turnaround performance and contributed Rs.398 crores to profitability in FY2021
- Substantial enhanced capacity across all product segments

Product
Portfolio
Premiumization

- Technologically advanced and ecofriendly tyres in line with market requirements
- Dedicated domain experts for OHT/2W tyres to handle export markets



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We strengthened our ESG initiatives around 5P's sustainability platform









































^{*} Conceptualized by JK Tyre



Sustainability initiatives & practices leading to resource conservation and manufacturing excellence

Research & Development Led

- Usage of Bio sourced materials
- Higher usage of recycled material

Product Development Led

- Continuous improvement in RRC (Rolling Resistance Coefficient)
- Continuous improvement in tyre dynamics, life and performance

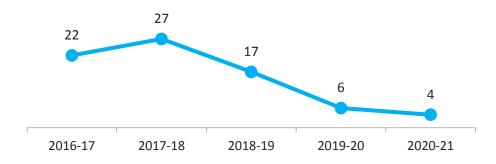
Manufacturing Led

- All plants in India awarded with "Sword of Honour" by British Safety of Council, UK for highest safety standards.
- GHG Emission Reduction in Carbon footprints
- Energy Conservation Global benchmark
- Material Conservation Process waste reduction
- Raw water usage Global benchmark
- Plantation and Alternate Fuel eCO2 sequestration & Green Coal (Bamboo & Biomass)
- Manpower Productivity Improved MDPT
- Zero Waste to landfill
- Single Use Plastic free

Sustainability – Environment

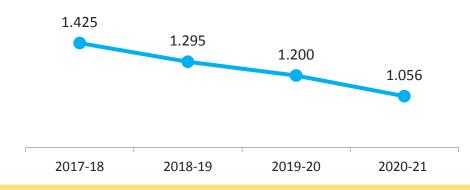


Safety – Reportable Incident (Nos.)



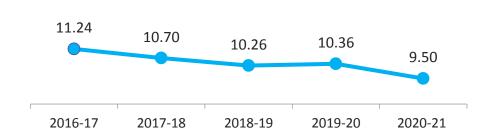
All Plants awarded with "Sword of Honour" by British Safety Council, UK

Green House Gas (GHG) Emission – Eq. CO₂ / MT



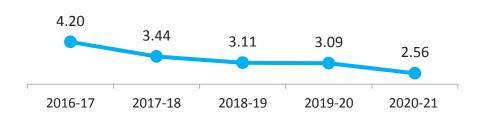
Reducing GHG Emission every year

Energy Consumption (GJ / Tonne)



World's Lowest energy consumption per ton of finish product, amongst top 3 globally

Raw Water Consumption – KL / Tonne

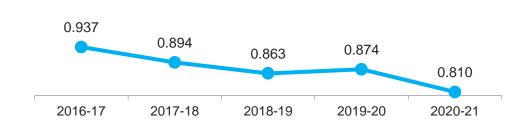


The Lowest Specific Raw Water Consumption Globally

Sustainability – Operational Efficiencies

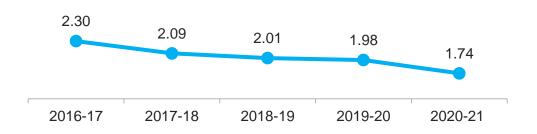


Specific Power Consumption – Kwh / Kg



Reducing Power Consumption trend every year

Specific Steam Consumption (Kg / Kg)



Achieved the best consumption level in FY21

Recognitions to our efforts



"Asian Manufacturing Leadership Award for Best in class Green Manufacturing"



" Energy Management Award for exemplary implementation of ISO 50001 Energy Management System Standard by Clean Energy Ministerial"



" National Water Award for Excellence in Energy and Water Management by CII "

Corporate Social Responsibility (CSR)



Livelihood Enhancement

More than 1 lac people benefitted through our projects, viz., skill building, SHGs, agricultural & livestock development etc.

Education

Adult literacy programs in remote villages (over 50,000 beneficiaries), Mysuru prisoners (over 6,000), Adoption of three ITI's (over 5000 students benefitted), road safety awareness campaigns etc.

Lakshmipat Singhania School in Jaykaygram, Rajasthan (more than 6,000 students in last one decade)

Healthcare & Sanitation

HIV/ AIDS prevention programs, reproductive and child health care program "Parivartan", health camps & eye Camps, toilets construction under Swachh Bharat Mission.

PSRI Hospital & Research Institute (Multi-speciality state-of-the-art hospital in New Delhi)

Water Conservation & Environment

Construction / De-siltation of water tanks (Benefited >1 Lac farmers) & farm ponds, field bunding and plantation

COVID Management

Donated oxygen plant, oxygen concentrators, hospital beds, medicines, masks, PPE kits, sanitizers, food packets to hospitals, health centers, poor and needy people.

More than 10 Lac people have been benefitted through our CSR Initiatives.

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