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August 20, 2020

The DCS - CRD **BSE Limited**

Corporate Relationship Department 1st Floor, New Trading Ring, Rotunda Building, P. J. Towers, Dalal Street,

National Stock Exchange of India Ltd

Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051

Mumbai - 400 001

Dear Sir / Madam,

Scrip Code: 543212

Symbol: BOROLTD

Series: EQ

ISIN: INE02PY01013

Sub: Presentation on Company's performance for the quarter ended June 30, 2020

Enclosed please find the Presentation on Company's performance for the quarter ended June 30, 2020.

You are requested to take the same on record.

Thanking you.

Yours faithfully, **For Borosil Limited** (Formerly Hopewell Tableware Limited)

Manoj Dere

Company Secretary & Compliance Officer

Membership No. FCS 7652

Encl: as above





Brand with a

50+ year

legacy

Market Leader in Microwavable Kitchenware in India (Consumer Products)

Market Leader in Laboratory Glassware in India (Scientific & Industrial Products)



Q1FY21 Highlights – Sales

				Rs. In Crores
Segment	FY20	Q1FY20	Q1FY21	Growth %
SIP				
- Labware	156.8	39.4	22.7	-42.4%
- Klasspack	45.0	10.2	13.7	35.2%
Total SIP	201.8	49.6	36.4	-26.5%
Consumerware				
- Consumerware	279.4	52.1	16.0	-69.3%
- Larah	154.7	27.3	3.7	-86.6%
Total Consumerware	434.0	79.4	19.7	-75.2 %
Total	635.9	129.0	56.1	-56.5%



Q1FY21 Highlights

				Rs. In Crores		
Segment	FY20	Q1FY20	Q1FY21	Growth %		
EBITDA from Operations						
- BL - SIP	28.1	9.9	2.2	-77.8%		
- BL - CP	54.7	11.0	-7.8	-170.9%		
- Klasspack	2.8	0.8	2.4	188.7%		
Total *	85.6	21.8	-3.2	-114.6%		
EBITDA%	13.5%	16.9%	-5.7%			
PAT (Including Income from Investments)						
- BL	37.5	11.1	-8.2	-173.5%		
- Klasspack	-2.2	-0.3	0.8	341.9%		
Total	35.3	10.8	-7.4	-168.3%		

^{*} EBITDA for Q1FY21 includes one time ESOP expenses of Rs. 3.5 Cr.

EBITDA figures are without considering income from Investments.

BOROSIL®

Performs Beautifully



Consumer Products Division (CPD)





Product Range & Positioning

Ally for the progressive homemaker

Everyday



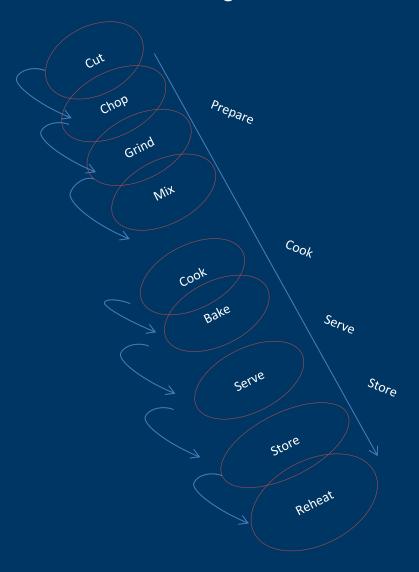




























Opportunity

Category	Total Market Size (Crs.)	Market Growth %
Glass Microwavables	100	10%
Tumblers	440	10%
Storage	700	15% to 20%
Opalware	500	20%
Tea / coffee	400 (incl. ceramicware)	15%
Appliances	9000	10%

- Estimated market share of Microwavables is 60%.
- Tumblers universe consists of Borosilicate glass & Soda Lime glass, Borosil primarily markets Borosilicate Glasses.
- Opportunity to convert from plastic to glass in opalware & storage
- Note: Market size, growth & share are internal estimates









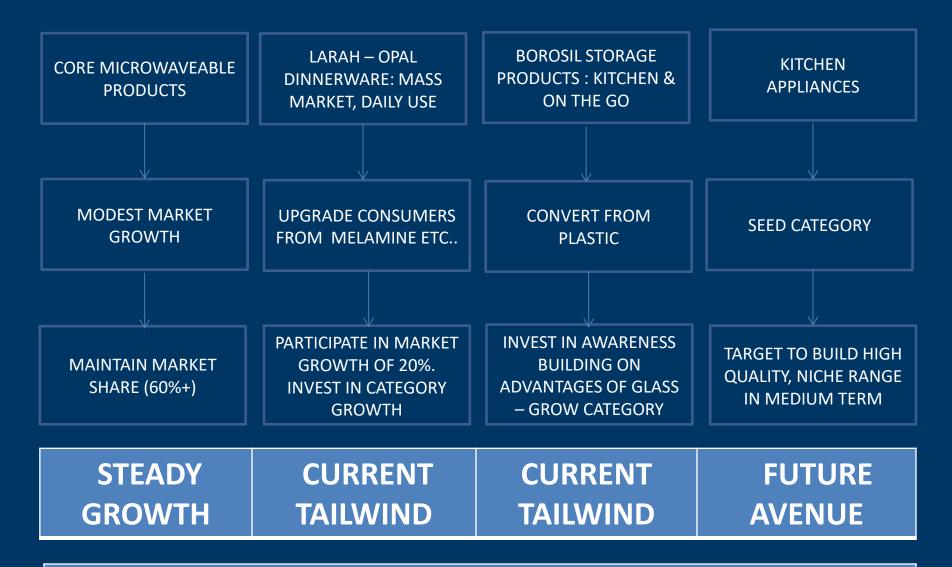








CONSUMER PRODUCTS PORTFOLIO – GROWTH PILLARS



Growth in outlet Reach + Depth in Modern Retail + Growth in E-Commerce

Strength to leverage Opportunities

- New product capabilities
 - New product range has received wide market acceptance
 - New Products (introduced in last 3 years) share of Total Sales ~20%
- Borosil is the gold standard on quality
- Strong channel loyalty
- Investment in brand building
 - Few established brands in the category















Larah – Opal Dinner Ware

- Larah FY20 revenue INR 154.7 cr.
 - No 2 player in high growth category

- Large opportunity in Opal dinner ware
 - Microwaveable, Light, Strong, Chip resistant
 - Ideal for mass market daily use
 - Introducing customisable options
- Margin Improvement initiatives for the medium term
 - New Fulfilment Centre to optimize truck utilization (implemented)
 - Packaging rationalization
 - Product mix and measured price increases
 - Operating leverage with scale on advertising & fixed overheads





Storage Range

- Indian kitchen storage dominated by plastic and steel
 - Very low penetration of glass storage
- Awareness of Glass as a superior option on the rise
 - No health hazard as in some types of plastic
 - Transparent as against opaque steel & plastic getting stained and translucent over time
 - Looks as good as new for extended period of time
 - Good design ensures stack-ability & space optimization
- High grade steel designs for on-the-go products like flasks & hot food cases an opportunity
- Investing in storage range as a new pillar of growth















Multiple Distribution Channels

- Serviced by 200 distributors & 14K independent retail outlets (GT): ~50% - 55% sales
 - Can expand to 15K to 18K outlets
- Listed with most Modern Retail chains: ~20% sales
 - Increase depth & list more products from range
- Retailed through leading E-Commerce market-places and own website (myborosil .com): ~8%-10% sales
 - Opportunity to grow through e-comm. exclusive ranges
- B2B Institutional customers and CSD sales: ~20% sales















Key Modern Trade Partners















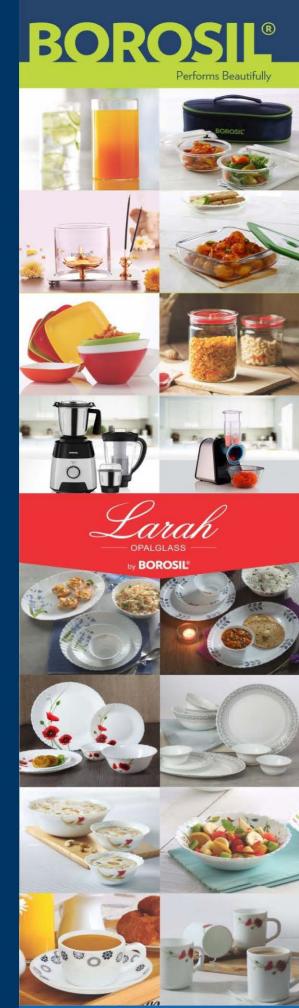












Some Key Institutional Customers



























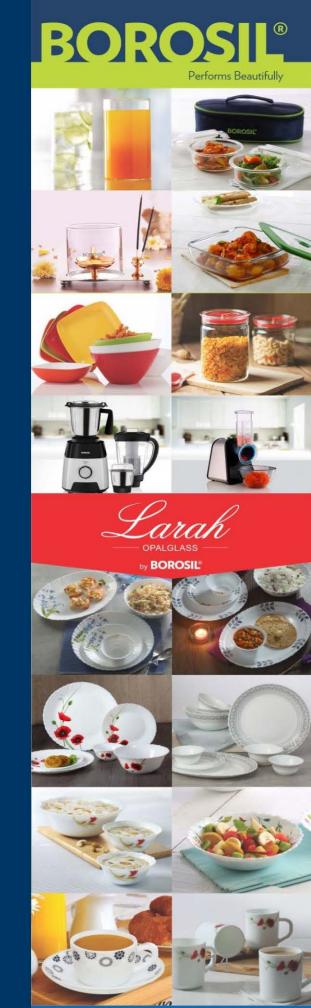














Opportunity

- Offers Scientific & Laboratory equipment
 - Glassware, Instruments, Liquid handling systems
- Used in Pharma, Biotechnology, Microbiology, Food & Soil testing, Educational Institutions etc
- Laboratory tools & equipment under the brand



- Markets to scientists (end users) as consumers of Lab products
 - Not a typical B2B / institutional business
- Primary glass packaging for pharma industry
 - Glass ampoules, vials





The market leader in Laboratory Glassware

BOROSIL®

Product Range

BOROSIL®









- Volumetric Flasks
- Pipettes

- Test Tubes

Beakers

Conical Flasks





- Burettes
- Petri Dishes
- Cylinders



- Condensers
- Desiccators
- Round Bottom Flask



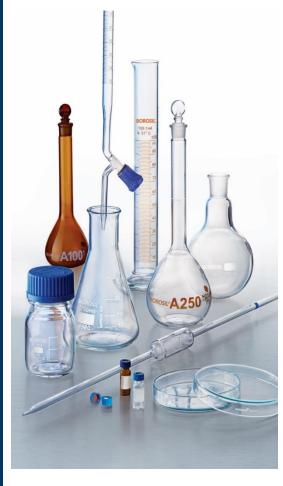
BOROSIL®

Market size

- Lab Glass (Domestic) INR 235 Cr, growth 8-10%
- Lab Glass (International) INR 4000 Cr, growth 0-2%
- Lab Glass (ME/Africa/SEA) INR 80 Cr, growth 15%
- Lab instruments (Domestic) INR 150 Cr, growth 8-10%
- Pharma Packaging (Tubular Glass): INR 500 Cr, growth 10-12%

Market Position

- Labglass (Domestic) ~64% (Fragmented competition)
- Labglass (International): Recent market entry
- Lab Instruments: Recent market entry through LabQuest
- Pharma Packaging (Tubular Glass): Klasspack: National No. 2 Player



The market leader in Laboratory Glassware



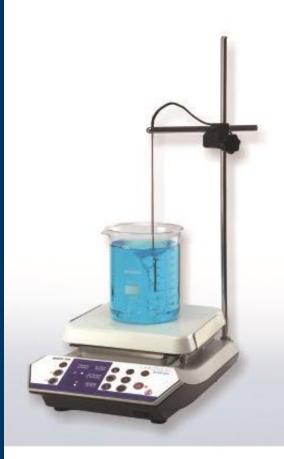
SCIENTIFIC & INDUSTRIAL PRODUCTS PORTFOLIO – GROWTH PILLARS



Emerging Growth Opportunities

- Growth in the customer industries in India (Pharma)
- Benchtop instruments to existing pharma customers (LabQuest) – import substitution
- Exports of lab glassware to ME/SEA/Africa/USA
- Entered the primary glass packaging for pharma through Klasspack in 2016.







Scientific & Industrial Products (SIP): Laboratory Glassware Strong Barriers to Entry

Meeting wide product range customer need

- Single supplier convenient for laboratory for multiple critical yet low ticket SKUs
- Not easily replicable by competition

Quick & on-time delivery of SKU range

- Investment in inventory, 6 warehouses & dealer network
- Well managed Inventory more than offsets loss of sale

Products meet international quality benchmarks

- Strong customer relationships
 - Low propensity of customer to switch





The market leader in Laboratory Glassware

BOROSIL®

Klasspack

- Acquired 60.3% in July 2016
 - Increased holding to 79.53%.
- Glass Ampoules & Tubular Glass Vials for packaging pharmaceutical products
 - Complements Borosil's analytical vials range (used in the lab)
- Provides Borosil's Pharmaceutical Customers
 - -credible 2nd alternative for their packaging needs
- Long lead times to pass stringent quality benchmarks, a significant barrier to more entrants



Glass Ampoules Tubular Glass Vials



BOROSIL®

Key Customers





















Borosil Limited Key Enablers & Capabilities



- Strong brand equity
 - Sustained growth momentum & margins
- Strong steady SIP business to support growth in CPD business
- Established network of happy channel partners
 - Over 200 distributors / 14,000 retailers
- Strong Balance Sheet with cash surplus
 - Ability to invest in brand building
 - Acquisitions to supplement organic growth



Journey over last 7 years

	2012-13	2019-20	CAGR%
Brands	1	4	
Sales (INR Cr.)	135	636	25%
	100		23/0
Operating EBITDA (INR Cr.)	12	85	32%



Re-Imagining Borosil Consumer Products Division

Glass Products Co

Occasional Use (Microwaveables)

Single Brand

General Trade GTM

Consumer Brands
Co

Daily Use (Dinnerware, Storage, Appliances

Adding brands

General Trade
Modern Trade
E-Commerce



Re-Imagining Borosil SIP Division

Single Brand Three Brands Lab Glassware Lab Glassware only Lab Instruments Pharma Packaging Domestic Business Domestic Business International **Business**



Disclaimer

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Thank you